

WEST
DUNBARTONSHIRE
COUNCIL

Annual Report 2023/24



Our Vision, Values & Priorities

The 2022-27 Strategic Plan sets out our vision for West Dunbartonshire:

Delivering services which build on the strengths and resilience of our neighbourhoods and supporting all residents to fulfil their individual potential and that of their communities.

I am very pleased to bring forward this year's Annual Report which offers a high-level overview of how the Council is performing against our strategic priorities; national performance in the Local Government Benchmarking Framework (LGBF), resident satisfaction and expectations as well as insight into budgets and workforce.

This report demonstrates how we as an organisation are delivering on our vision for West Dunbartonshire as outlined in our Strategic Plan. Every piece of work undertaken helps us deliver continuing improvement towards strong and resilient communities who are well-supported, a thriving local economy with jobs and investment, and a move towards a greener West Dunbartonshire.

Local government nationally faces a number of significant challenges, including funding levels not keeping pace with increased demand, growing need and rising cost pressures. Despite this, in West Dunbartonshire the long-term trends outlined through LGBF data, shows continuing improved performance. A number of our achievements for 2023/24 are outlined in this report to demonstrate the steps being taken to achieve our aims for West Dunbartonshire's residents.

We rightly want to celebrate our achievements, but the data behind this report also allows us to reflect on how we can continue to drive positive change and where these efforts must be focused for the next year. In 2024/25, there will be continued focus on key areas including increasing recycling and reducing landfill; workforce satisfaction and improving the road network.

The report highlights key facts using visual and infographic data in order to ensure the information presented is easily accessible to all. A comprehensive suite of public performance reporting material is also available on our website to enable residents and partners to understand organisational progress in more detail should it be required.

I hope this approach helps residents, employees and partners to understand the work we are undertaking to build a better West Dunbartonshire for all.



Councillor Martin Rooney, Council Leader, West Dunbartonshire Council

Good governance flows from shared values and culture. Our values, set out below, underpin everything we do and describe how we will deliver our Plan. These values reflect the personal stake that every one of us has in delivering our Council's priorities:



At the core of what we do as a Council is a commitment to reduce inequality and tackle the root causes of poverty. The four strategic priorities for 2022-2027 focus on supporting our communities to thrive, by promoting equality for all.

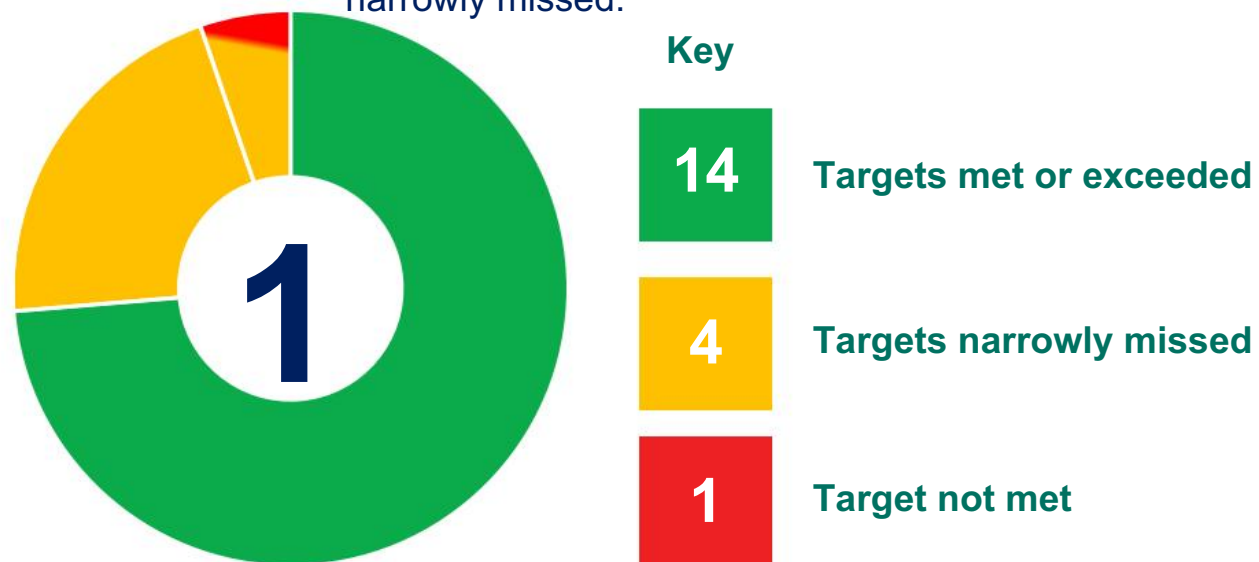
2022-27 Priorities



Our Performance

The key objectives in this area are ensuring our neighbourhoods are safe, resilient and inclusive, supporting residents' health and well-being, and supporting residents to increase life and learning skills.

Overall, performance was very good, with 74% of 19 indicators meeting or exceeding targets, rising to 95% with the inclusion of those where targets were narrowly missed.



Our Key Achievements



Shortlisted for a national Scottish Library & Information Council Project Excellence Award, the New Pathways project helps young people reconnect with their learning, with courses for those who were unable to fully engage during the pandemic lockdowns and faced challenges with the return to physical schooling. The project expanded to include school leavers, with a focus on alternative career paths and choices.

Pupils in West Dunbartonshire's primary schools are meeting or exceeding the national average in reading, writing and numeracy, with a steady improvement in all three areas.



Attainment has increased, including for those pupils living in our most deprived areas, which has reduced the attainment gap between our most and least deprived children and young people. West Dunbartonshire is ranked in the top five performing Councils in Scotland for narrowing the attainment gap in literacy and numeracy in primary.

Our residents' views



Our Telephone Survey gathered feedback from 900 residents over the last year. This is what they said...



89

were satisfied with museums and galleries

91

were satisfied with libraries

77

were satisfied with leisure and sports

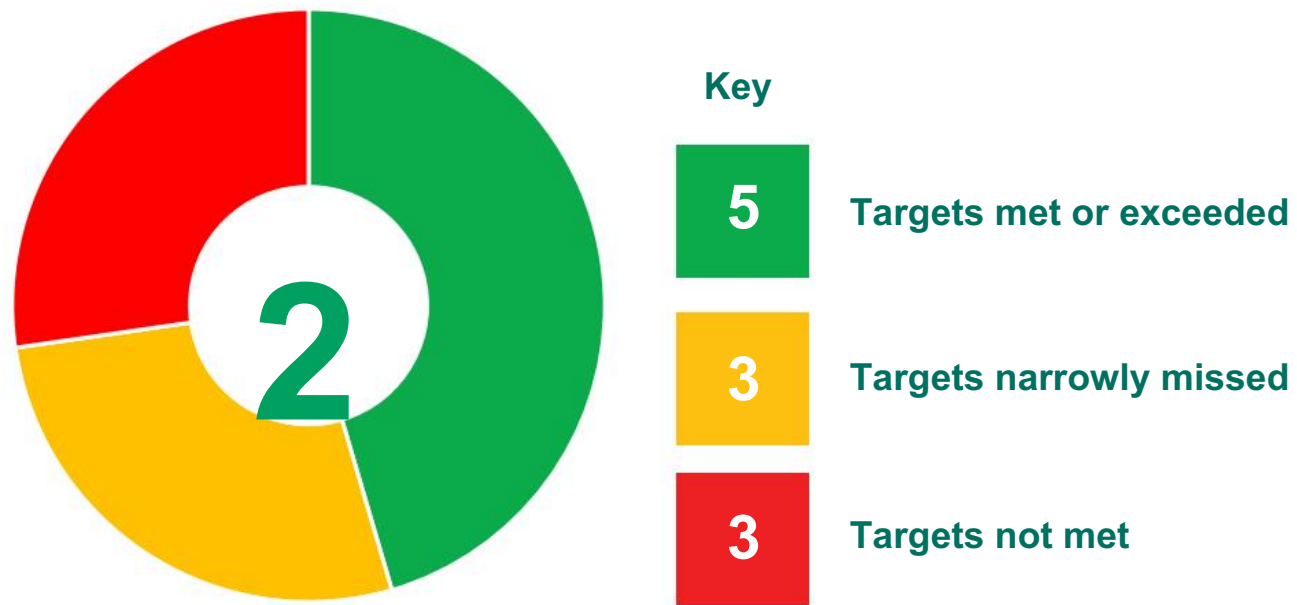
89

rated West Dunbartonshire as a good or very good place to live

Our Performance

The key objectives in this area are ensuring our environment is protected, enhanced and valued, our resources are used in an environmentally sustainable way, and our neighbourhoods are sustainable and attractive.

Overall, performance was fair, with 45% of 11 indicators meeting or exceeding targets, rising to 73% with the inclusion of those where targets were narrowly missed.



Our Key Achievements

Improved energy efficiency with over 400 external wall insulations carried out on Council tenanted properties. Another 120 insulations on private homes were completed with Scottish Government funding.



Established an innovative Net Zero Cooperation Agreement with Glasgow City Council to share skills, resources and infrastructure to help deliver our climate change goals.

Expanded the Queens Quay District Heating Network, with the connection to 46 Clydebank Housing Association flats. Providing low carbon heating and cooling solutions, the Network aims to significantly reduce fuel poverty and deprivation and contribute to key climate change targets.



Our residents' views



Our Telephone Survey gathered feedback from 900 residents over the last year. This is what they said...



82

were satisfied with waste services

60

were satisfied with grounds maintenance and grass cutting

77

were satisfied with parks and open spaces

72

were satisfied with street cleaning

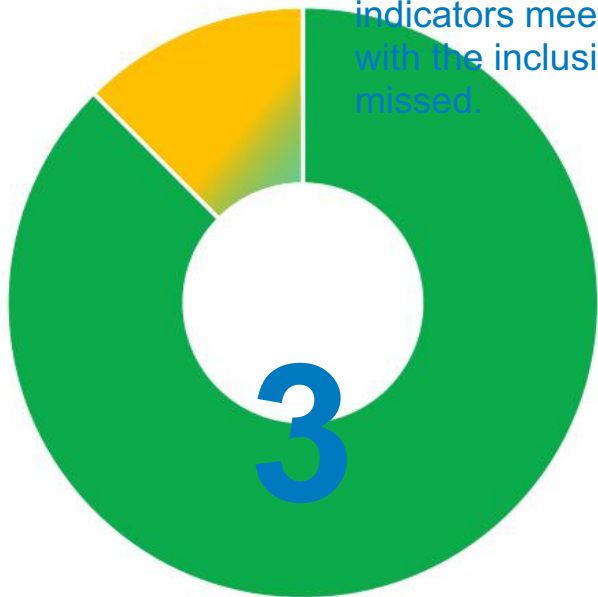


Our Economy - Strong and Flourishing

Our Performance

The key objectives in this area are ensuring the infrastructure for sustainable and inclusive growth is in place, supporting businesses to flourish, and supporting residents to access training and employment opportunities.

Overall, performance was very good, with 88% of 8 indicators meeting or exceeding targets, rising to 100% with the inclusion of those where targets were narrowly missed.



Key



Targets met or exceeded



Target narrowly missed



Targets not met

Our Key Achievements



Supported 200 new business start-ups and developed and implemented a range of business interventions, through the UK Shared Prosperity Fund, to provide growth support to local businesses.

Supported nearly 450 people to secure a nationally recognised qualification, assisted 305 people to progress in the workplace through apprenticeships or training, and supported 439 people into work, the highest in five years.



Progressed work to create a major £44m industrial and commercial development at the former ExxonMobil terminal in Bowling, with detailed planning approval granted for work to begin. Part of the Glasgow City Region City Deal, the development will bring up to 1,000 jobs and investment, drive economic renewal and deliver green infrastructure.

Our residents' views

69

feel secure about their finances

Top options to improve finances were:

- reduced transport costs **26%**
- access to skills development training **24%**
- more flexible working **24%**

Our Citizens' Panel gathered feedback from 309 residents over the last year. This is what they said...

74

shop locally for groceries and general household items, while 66% engage local trades such as plumbers and electricians



The key objective in this area is to have a skilled and resilient workforce, enabled to deliver best value services for our residents who are engaged and empowered.

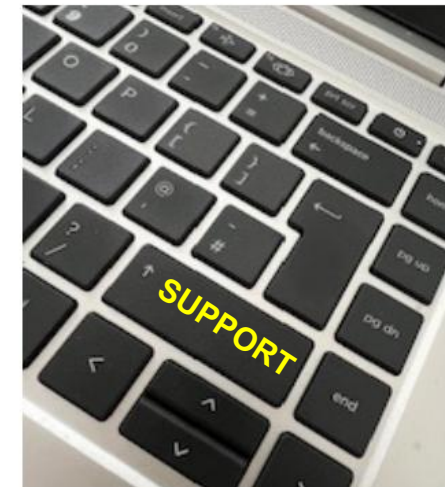
Overall, performance was good, with 58% of 12 indicators meeting or exceeding targets, rising to 75% with the inclusion of those where targets were narrowly missed.

Our Key Achievements

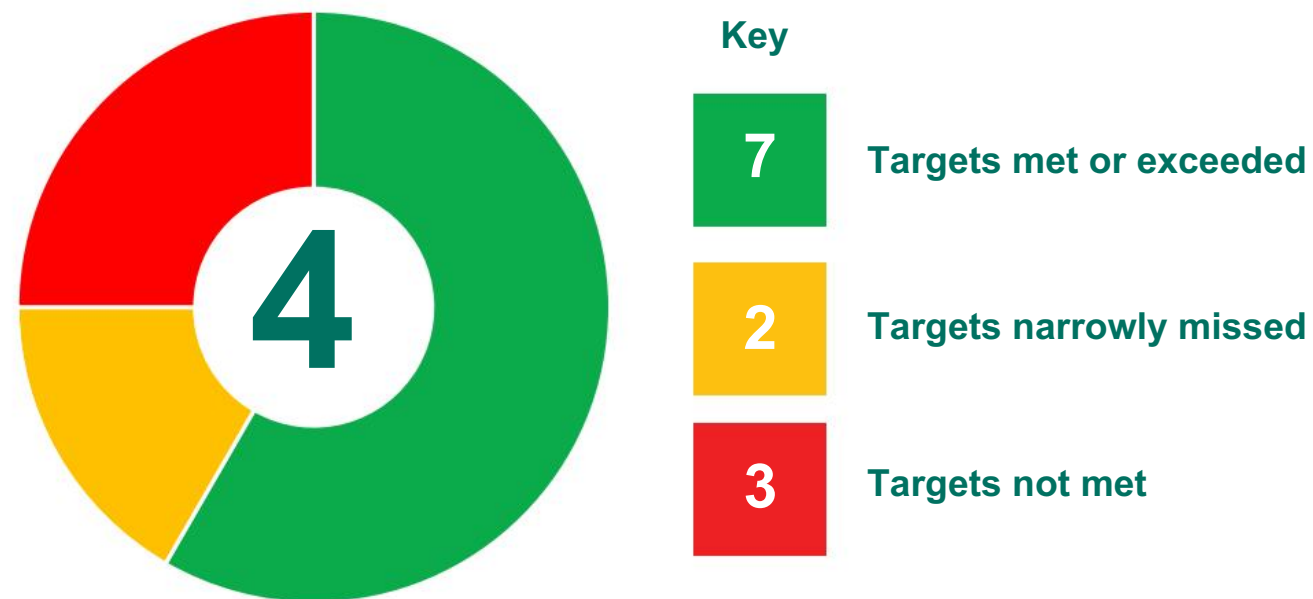
Upskilled ICT employees with industry-standard training in infrastructure, Microsoft 365, device, and cyber security and implemented a walk-up Tech Bar to provide immediate ICT support to employees, providing fast and effective solutions and reducing down-time.



Improved the Council Tax collection process, which contributed to a significant saving in the annual cost of collecting Council Tax per dwelling, down from £3.00 to £0.70. We are now the top performing Council in Scotland for this, ensuring that more of the money collected is directed to services for residents.



Automated a range of processes across the Council to deliver efficiencies, including employee new starts, sickness absence, free school meals, clothing grants and discretionary housing payments.



Our residents' views



Our Telephone Survey gathered feedback from 900 residents over the last year. This is what they said...



52

think the Council communicates well

57

would speak highly of the Council

62

were satisfied with the way the Council runs things

90%

were satisfied with the Council website overall

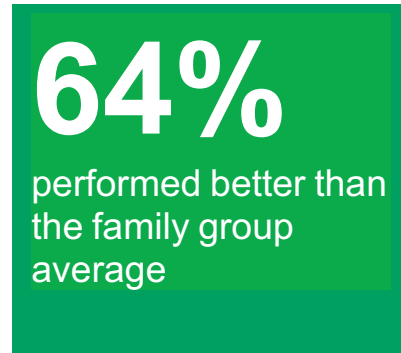
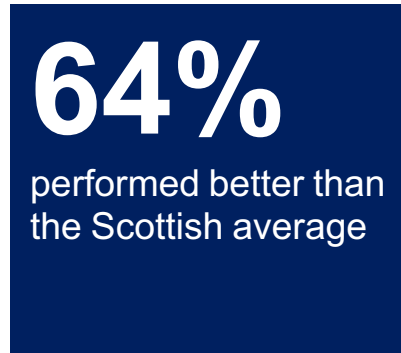
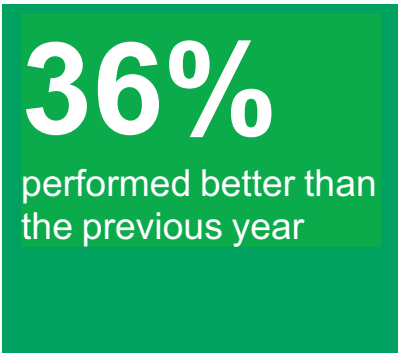
Our Council - Inclusive and Adaptable

4 How We Compare Nationally

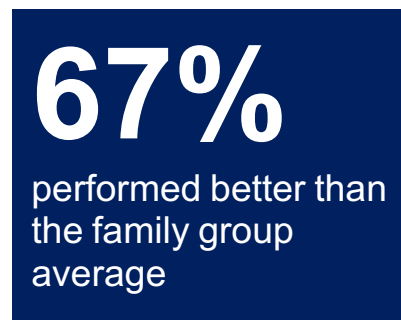
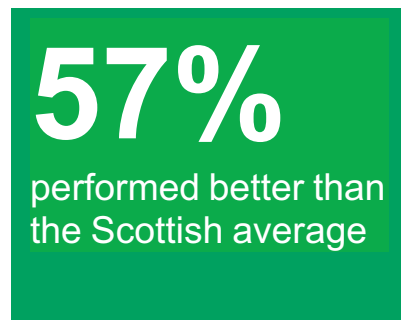
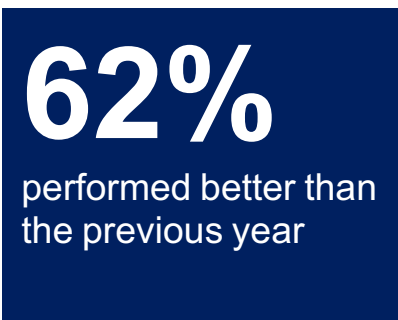
Our Performance

The Local Government Benchmarking Framework (LGBF) is a set of 108 performance indicators that all local authorities in Scotland are measured against. The latest data is summarised below, showing our performance compared to the previous year, all Scottish councils, and similar councils (known as our family group).

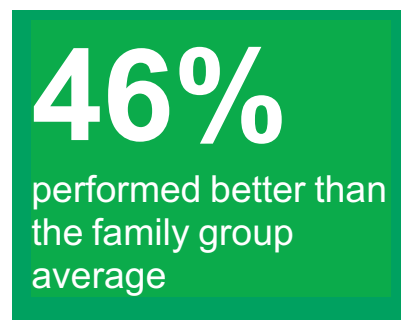
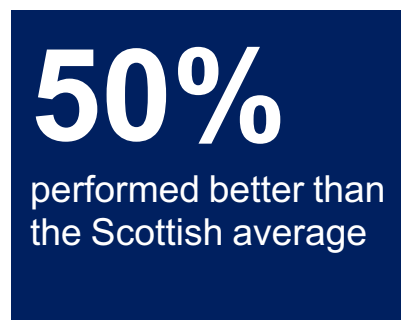
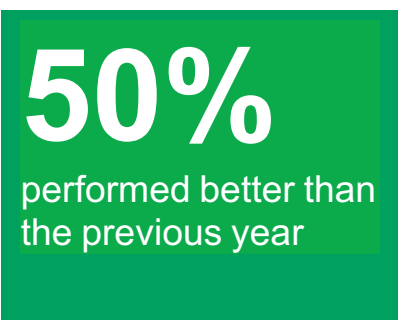
Of the 11 Satisfaction PIs in the LGBF set:



Of the 21 Cost PIs in the LGBF set:



Of the 76 Performance PIs in the LGBF set:

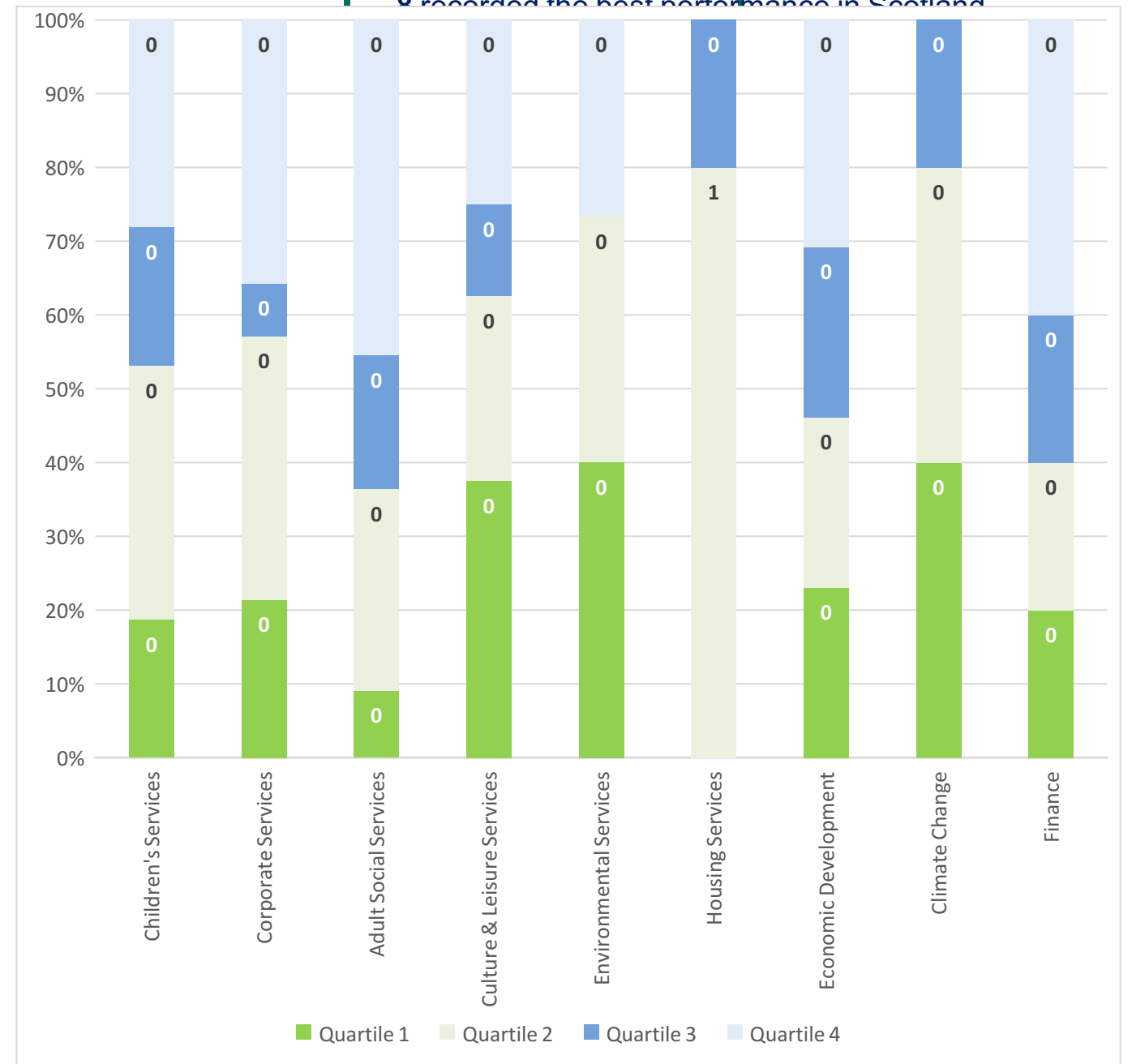


This graph sets out the performance of all 108 indicators by service area and by quartile (Q). There are 32 councils in Scotland, so each quartile reflects a group of 8 councils. The quartiles range from Q1, the top 8 performing councils, to Q4, the bottom 8. Some services have PIs that sit in only two or three quartiles, for example Housing, and this is reflected in the columns below. Of the 108 PIs:

23% ranked in the top 8 (Q1)

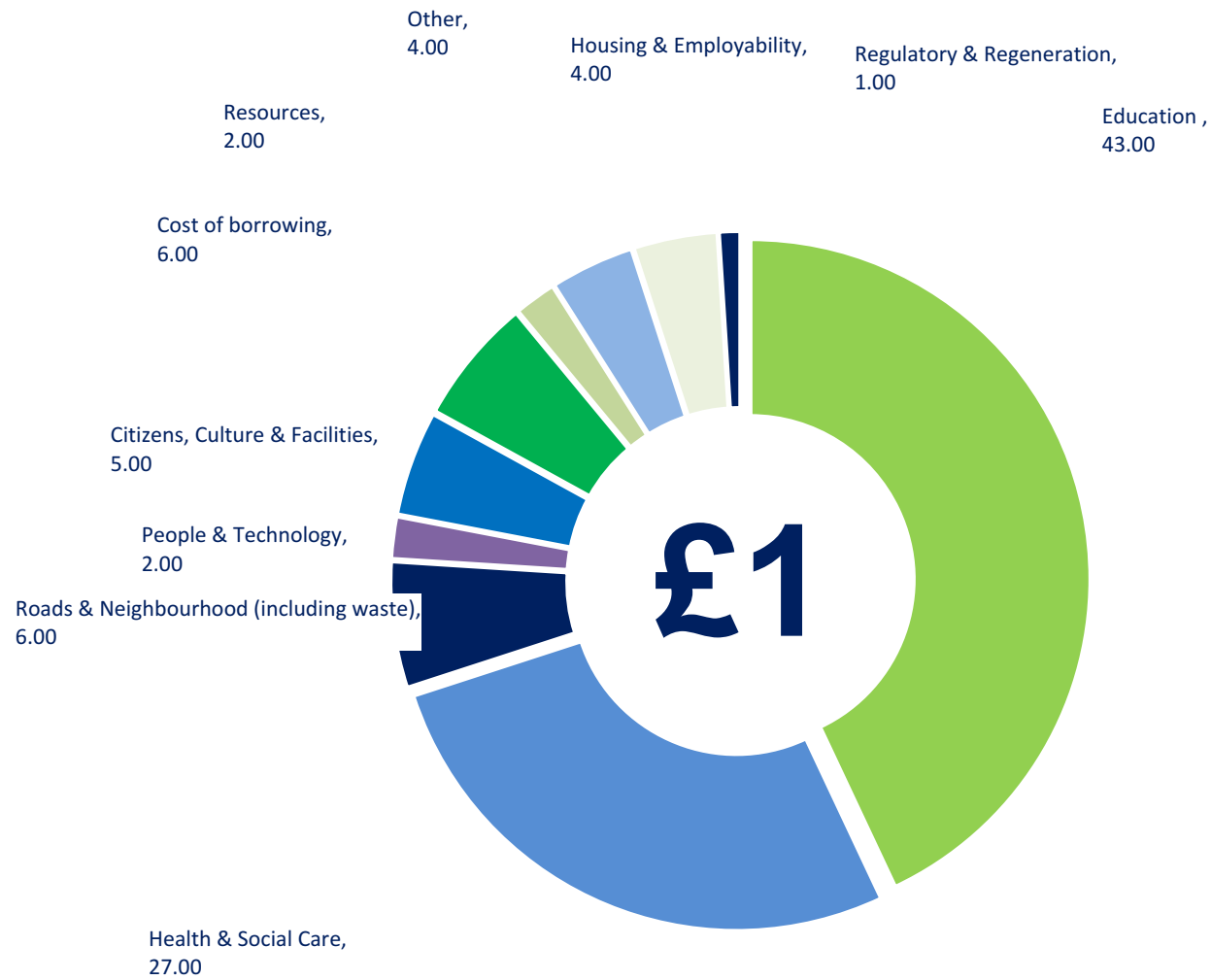
56% ranked in the top half (Q1 + Q2)

8 recorded the best performance in Scotland

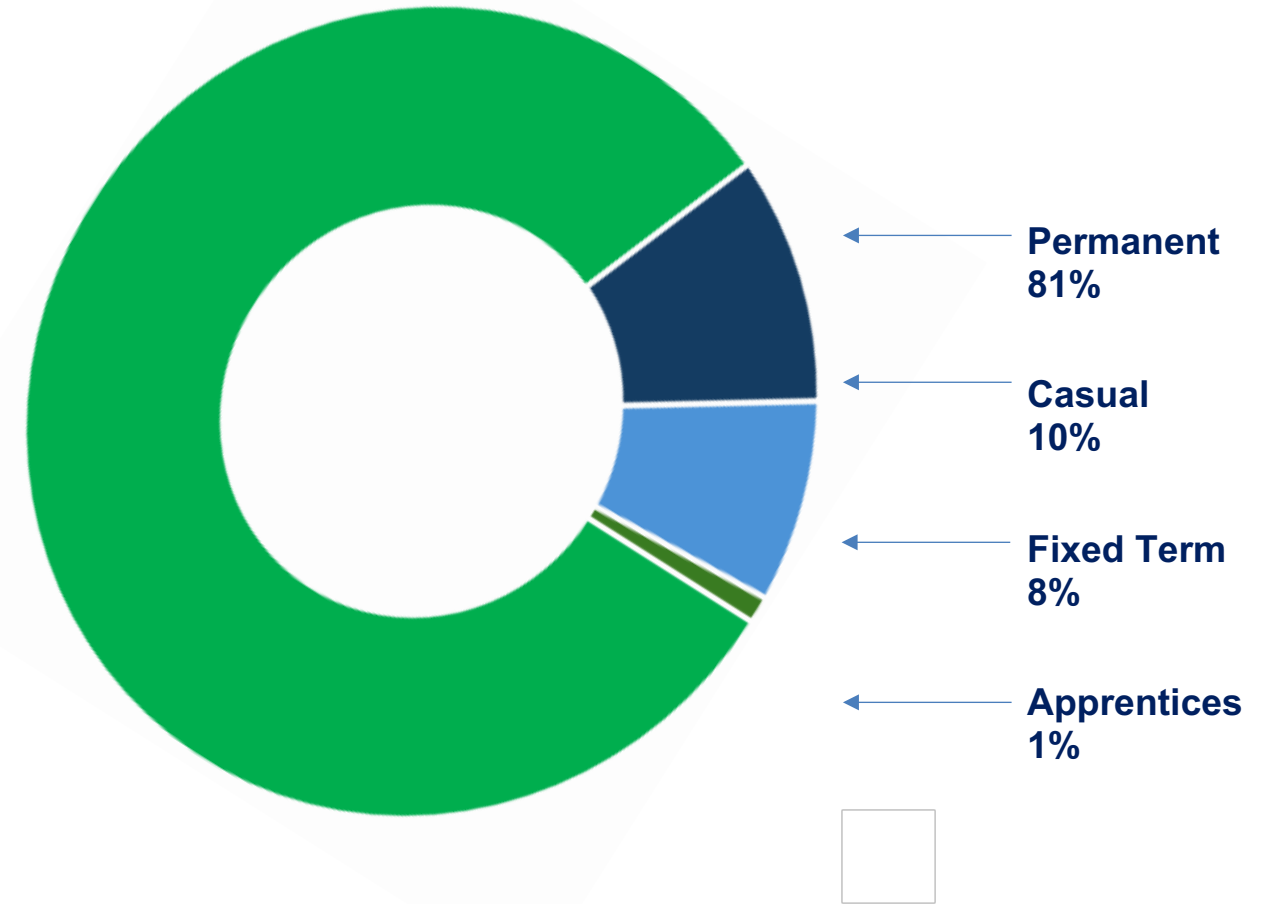


Council Budget

How each £1 was spent in 2023/24:

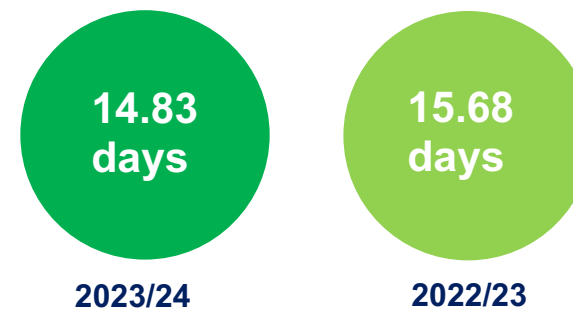


Council Workforce



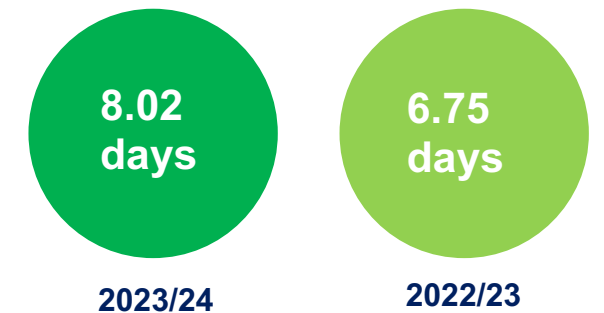
Sickness absence

Absence days per employee



5.4% improvement in 23/24

Absence days per teacher



18.8% increase in 23/24



Find Out More:

To find out more about our performance, visit our website at:
www.west-dunbarton.gov.uk/council/performance-and-spending



Get Involved:

To join our Citizen's Panel, contact us at: engagement@west-dunbarton.gov.uk



Contact Us:

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