

Supplementary Agenda

Infrastructure, Regeneration and Economic Development Committee

Date: Wednesday, 21 August 2019

Time: 10:00

Venue: Council Chamber, Clydebank Town Hall, Clydebank

Contact: Gabriella Gonda, Committee Officer

Tel: 01389 737183, gabriella.gonda@west-dunbarton.gov.uk

Dear Member

ITEM TO FOLLOW

I refer to the agenda for the above meeting which was issued on 8 August and now enclose copy of Item 13 which was not available for issue at that time.

Yours faithfully

JOYCE WHITE

Chief Executive

Note referred to:-

13 IRED BUDGETARY CONTROL REPORT 2019/2020 157 - 187 TO PERIOD 4 (31 July 2019)

Submit report by the Strategic Director providing an update on the financial performance to 31 July 2019 (Period 4) of those services under the auspices of the IRED.

Distribution:-

Councillor Iain McLaren (Chair)
Councillor Gail Casey
Councillor Karen Conaghan
Councillor Diane Docherty
Provost William Hendrie
Councillor Caroline McAllister
Councillor David McBride
Councillor Jonathan McColl
Councillor Marie McNair
Councillor John Mooney
Councillor Lawrence O'Neill
Councillor Martin Rooney

All other Councillors for information

Chief Executive Strategic Director of Regeneration, Environment and Growth

Date of issue: 16 August 2019

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WEST DUNBARTONSHIRE COUNCIL

Report by the Executive Director of Infrastructure and Regeneration

Infrastructure, Regeneration & Economic Development Committee: 21 August 2019

Subject: Infrastructure, Regeneration & Economic Development Budgetary Control Report 2019/20 to Period 4 (31 July 2019)

1. Purpose

1.1 The purpose of the report is to provide the Committee with an update on the financial performance to 31 July 2019 (Period 4) of those services under the auspices of the Infrastructure, Regeneration & Economic Development Committee (IRED).

2. Recommendations

2.1 Members are asked to:

- i) note the contents of this report showing the revenue budget forecast to overspend against budget by £0.033m (0.1%) at the year-end;
- ii) note the net projected annual position in relation to relevant capital projects which is highlighting a projected variance of £2.166m (-4.4%) due to slippage of £2.323m (-4.7%) and an overspend of £0.157 (0.3%) and;
- iii) note the progress on efficiencies incorporated into budgets for 2019/20.

3. Background

Revenue

3.1 At the meeting of West Dunbartonshire Council on 27 March 2019, Members agreed the revenue estimates for 2019/20. A total net budget of £24.211m was approved for IRED services. Since then an efficiency saving has been reallocated to Sundry Services. The revised budget is therefore now £24.317m, as follows:

	£m
Starting Position	24.211
Efficiencies reallocated to Sundry	0.106
Services	
Revised budget	24.317

Capital

3.2 At the meeting of Council on 27 March 2019, Members also agreed the updated 10 year General Services Capital Plan for 2019/2020 to 2026/2027. The next three years from 2019/20 to 2021/22 have been approved in detail with the remaining years being indicative at this stage. The total project life budget approved for projects that have either commenced or are due to commence in that period total £211.021m.

4. Main Issues

Revenue Budget

- 4.1 The current budgetary position is summarised in Appendix 1. A more detailed analysis by service is given in Appendix 2. Of the 21 services monitored 11 are showing either a favourable or nil variance with 10 services showing an adverse variance. Comments are shown in Appendix 3 when there are projected net annual variances greater than £0.050m and also where the net variance is below £0.050m but there are offsetting variances of over £0.050m within the service. Appendix 4 shows progress on the achievement of saving options adopted as part of the 2019/20 budget.
- **4.2** Appendix 1 shows the probable outturn for the services at £24.350m. As the annual budget is £24.317m there is currently a projected adverse variance for the year of £0.033m.

Capital Budget

- 4.3 The overall programme summary report is shown in Appendix 5. Information on projects in the red category for probable underspends or overspends inyear and in total is provided in Appendices 6 and 7 together with additional information on action being taken to minimise or mitigate slippage and/or overspends where possible. Detail on projects within the green category where variances are over £50,000 are shown in Appendix 8. The analysis shows that for the in-year planned spend there is currently a projected in-year variance of £2.166m of which £2.323m relates to project slippage and an inyear overspend of £0.157m. Officers review regularly the in-year position to consider options to maximise the effective use of capital resources.
- **4.4** From the analysis within the appendices it can be seen that there are two projects with forecast material slippage, as listed as follows:

Project Name	Slippage (£m)
New Westbridgend Community Centre	0.635
Regeneration Fund	0.851

5. People Implications

5.1 There are no people implications.

6. Financial Implications

- 6.1 Other than the financial position noted above, there are no financial implications of the budgetary control report. Officers are currently reviewing budgets and projections with a view to improving the position by financial year end and progress will be highlighted in future reports to committee.
- 6.2 Agreed efficiencies and management adjustments are monitored with current indications showing that £0.593m of the total actions of £0.733m being monitored are currently on target to be achieved (see Appendix 4). It should be noted that any variances are included within the service information and variances identified within this report.

7. Risk Analysis

7.1 The main financial risks to the ongoing financial position relate to unforeseen costs being incurred between now and the end of the financial year. This can affect all service areas. Virements will be considered where in-year capital underspends become apparent and regular reviews to minimise in-year underspends will continue.

8. Equalities Impact Assessment (EIA)

8.1 The report is for noting and therefore no Equalities Impact Assessment was completed for this report.

9 Consultation

9.1 The views of both Finance and Legal services have been requested on this report and both have advised there are neither any issues nor concerns with the proposal. As the report is for noting no further consultation is envisaged.

10. Strategic Assessment

10.1 Proper budgetary control and sound financial practice are cornerstones of good governance and support Council and officers to pursue the five strategic priorities of the Council's Strategic Plan. This report forms part of the financial governance of the Council. This report is for noting and, therefore, does not directly affect any of the strategic priorities.

Richard Cairns
Executive Director of Infrastructure and Regeneration

Date: 13 August 2019

Person to Contact: Janice Rainey - Business Unit Finance Partner, 16

Church Street, Dumbarton, G81 1QL, telephone: 01389 737704, e-mail <u>janice.rainey@west-dunbarton.gov.uk</u>

Appendices: Appendix 1 - Summary Budgetary Position (Revenue)

Appendix 2– Detailed Budgetary Position (Revenue)

Appendix 3 – Variance Analysis (Revenue) Appendix 4 – Monitoring of Savings Options Appendix 5 – Budgetary Position (Capital)

Appendix 6 – Variance Analysis Red Status (Capital) Appendix 7 – Variance Analysis Amber Status (Capital) Appendix 8 - Variance Analysis Green >50K (Capital)

Background Papers: None

Wards Affected: All

WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2019/20 IRED SUMMARY

MONTH END DATE

31 July 2019

Service / Subjective Summary	Total Budget 2019/20	Spend to Date 2019/20	Forecast Spend 2019/20	Annual Varia	Annual Variance 2019/20	
	£000	£000	£000	£000	%	
Corporate Asset Maintenance	(238)	(85)	(256)	(18)	8%	†
Transport, Fleet & Maintenance Services	(398)	197	(397)	1	0%	+
Catering Services	4,189	1,124	4,193	4	0%	+
Building Cleaning	1,479	497	1,486	7	0%	+
Building Cleaning PPP	(241)	(108)	(243)	(2)	-1%	↑
Facilities Assistants	2,104	566	1,992	(112)	-5%	↑
Facilities Management	327	119	337	11	3%	+
Consultancy Services	493	110	483	(10)	-2%	↑
Roads Operations	(839)	(41)	(850)	(11)	-1%	↑
Roads Services	4,172	991	4,172	0	0%	→
Grounds Maintenance & Street Cleaning Clien	7,363	2,454	7,363	0	0%	→
Outdoor Services	239	72	262	23	10%	+
Leisure Management	3,141	1,412	3,281	140	4%	+
Events	120	49	118	(2)	-2%	†
Burial Grounds	(139)	(114)	(137)	2	-1%	+
Crematorium	(945)	(200)	(897)	48	5%	+
Waste Services	7,754	2,334	7,756	2	0%	+
Corporate Assets /Capital Investment Program	(2,147)	(852)	(2,199)	(52)	-2%	↑
Economic Development	386	12	391	5	1%	+
Depots	0	94	0	0	0%	→
Ground Maintenance & Street Cleaning Tradin	(2,502)	(1,108)	(2,505)	(3)	0%	↑
Total Net Expenditure	24,317	7,524	24,350	33	0.1%	+

YEAR END DATE

31 July 2019

PERIOD 4

Actual Outturn 2018/19	Service Summary	Total Budget 2019/20	Spend to Date 2019/20	Forecast Spend 2019/20	Annual Va 2019/		RAG Status
£000	All Services	£000	£000	£000	£000	%	
22,713	Employee	25,815	7,758	25,696	(121)	0%	†
3,125	Property	3,261	697	3,324	63	2%	+
3,967	Transport and Plant	3,957	770	4,018	61	2%	+
9,414	Supplies, Services and Admin	11,860	2,624	11,890	29	0%	+
15,891	Payments to Other Bodies	15,393	4,767	15,555	162	1%	+
554	Other	552	0	552	0	0%	→
55,664	Gross Expenditure	60,839	16,617	61,035	194	0%	+
(31,200)	Income	(36,521)	(9,093)	(36,684)	(161)	0%	↑
24,464	Net Expenditure	24,317	7,524	24,351	33	0%	+
C000		 	0000	5000	0000	0/	
000£	Corporate Asset Maintenance	£000	£000	£000	£000	%	
1,107	Employee	1,649	502	1,608	(41)	-2%	↑
758	Property	50	17	50	0	0%	7
28	Transport and Plant	36	26	59	23	64%	+
643	Supplies, Services and Admin	2,277	444	2,277	0	0%	→
0	Payments to Other Bodies	0	0	0	0	0%	→
0	Other	0	0	0	0	0%	→
2,536	Gross Expenditure	4,012	989	3,994	(18)	0%	↑
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ 	Income	(4,250)	(1,074)	(4,250)	0	0%	→
750	Net Expenditure	(238)	(85)	(256)	(18)	8%	↑
£000	Transport, Fleet & Maintenance Services	£000	£000	£000	£000	%	
1,679	Employee	1,633	532	1,668	35	2%	+
105	Property	89	3	108	19	22%	+
1,628	Transport and Plant	1,546	247	1,551	5	0%	+
550	Supplies, Services and Admin	495	153	489	(6)	-1%	↑
15	Payments to Other Bodies	24	0	17	(7)	-30%	↑
0	Other	0	0	0	Ô	0%	→
3,977	Gross Expenditure	3,787	934	3,832	46	1%	+
(4,352)	Income	(4,184)	(737)	(4,229)	(45)	-1%	↑
(375)	Net Expenditure	(398)	197	(397)	1	0%	+

YEAR END DATE

31 July 2019

PERIOD

Actual Outturn 2018/19	Service Summary	Tota Budge 2019/2	t Date	Spend	2019		RAG Status
£000	Catering Services	£00	000£	£000	£000	%	
2,884	Employee	2,95	918	2,979	28	1%	+
63	Property	6	1 10	61	0	0%	→
104	Transport and Plant	10	5 26	108	2	2%	+
1,202	Supplies, Services and Admin	1,24	3 167	1,243	0	0%	→
26	Payments to Other Bodies	2	10	29	0	0%	→
2	Other		0	0	0	0%	→
4,281	Gross Expenditure	4,38	1,131	4,419	30	1%	+
(218)	Income	-200.0	9 (7)	(226)	(26)	-13%	+
4,063	Net Expenditure	4,18	1,124	4,193	4	0%	+
£000	Building Cleaning	£00	000£	£000	£000	%	
1,505	Employee	1,57				Г	↑
128	Property	10				21%	+
3	Transport and Plant		1 1	3	2	123%	+
21	Supplies, Services and Admin	2	5	21	0	0%	→
0	Payments to Other Bodies		0		0	0%	→
0	Other		0	0	0		→
1,657	Gross Expenditure	1,70	7 510	1,720	13		+
(213)	Income	(228) (13)	(234)	(6)	-2%	↑
1,444	Net Expenditure	1,47					+
£000	Building Cleaning PPP	£00	000£	£000	£000	%	
620	Employee	67	199	670	0	0%	+
37	Property	3	5 11	35	0	0%	→
0	Transport and Plant		0		0		→
14	Supplies, Services and Admin	1	2 1	12	0	0%	→
0	Payments to Other Bodies		0	0	0	0%	→
0	Other		0	0	0	0%	→
671	Gross Expenditure	71	6 211	716	0	0%	+
(922)	Income	# (957	(319)	(959)	0	0%	+
(251)	Net Expenditure	(241) (108)	(243)	(2)	1%	↑

YEAR END DATE

31 July 2019

PERIOD

Actual Outturn 2018/19	Service Summary		Total Budget 2019/20	Spend to Date 2019/20	Forecast Spend 2019/20	Annual Va 2019/2		RAG Status
£000	Facilities Assistants		£000	£000	£000	£000	%	
1,860	Employee		2,098	537	1,985	(113)	-5%	↑
13	Property		13	2	13	0	0%	→
4	Transport and Plant		3	1	3	0	0%	→
8	Supplies, Services and Admin		26	8	26	0	0%	→
0	Payments to Other Bodies		0	0	0	0	0%	→
0	Other		0	0	0	0	0%	→
1,885	Gross Expenditure		2,140	549	2,027	(113)	-5%	→
(42)	Income		(35)	17	(35)	0	0%	+
1,843	Net Expenditure		2,104	566	1,992	(113)	-5%	+
£000	Facilities Management		£000	£000	£000	£000	%	
342	Employee	——————————————————————————————————————	336	117	346	10	3%	
0	Property		0	117	0	0	0%	<u> </u>
2	Transport and Plant		2	1	2	1	49%	,
(4)	Supplies, Services and Admin		3	1	3	(0)	-3%	
0	Payments to Other Bodies		0	0	0	0	0%	→
0	Other		0	0	0	0	0%	→
340	Gross Expenditure		341	119	352	11	3%	+
(19)	Income		(15)	0	(15)	0	0%	→
321	Net Expenditure		327	119	337	11	3%	+
£000	Consultancy Services		£000	£000	£000	£000	%	
1,088	Employee		1,077	396	1,297	220	20%	+
0	Property		0	0	0	0	0%	→
8	Transport and Plant		7	3	7	0	0%	→
6	Supplies, Services and Admin		5	0	5	0	0%	→
42	Payments to Other Bodies		41	0	41	0	0%	→
0	Other		0	0	0	0	0%	→
1,144	Gross Expenditure		1,130	399	1,350	220	19%	+
(329)	Income		(637)	(289)	(867)	(230)	-36%	↑
815	Net Expenditure		493	110	483	(10)	-2%	↑

YEAR END DATE

31 July 2019

PERIOD

Actual Outturn 2018/19	Service Summary		Total Budget 2019/20	Spend to Date 2019/20	Forecast Spend 2019/20	Annual Va 2019/		RAG Status
£000	Roads Operations	ΠГ	£000	£000	£000	£000	%	
1,148	Employee		1,268	399	1,296	28	2%	+
101	Property		111	2	104	(8)	-7%	
552	Transport and Plant		587	136	556	(31)	-5%	
1,023	Supplies, Services and Admin		1,081	138	1,077	(3)	0%	
134	Payments to Other Bodies		158	0	150	(8)	-5%	↑
0	Other		0	0	0	0	0%	→
2,958	Gross Expenditure		3,204	674	3,183	(21)	-1%	↑
(3,704)	Income		(4,043)	(715)	(4,033)	10	0%	+
(746)	Net Expenditure		(839)	(41)	(850)	(11)	1%	↑
£000	Roads Services	— г	£000	£000	£000	£000	%	
1,155	Employee	\dashv	1,260	378	1,231	(29)	-2%	↑
110	Property		118	8	111	(7)	-6%	+
84	Transport and Plant		82	18	82	0	0%	→
1,016	Supplies, Services and Admin		983	151	1,014	31	3%	+
2,479	Payments to Other Bodies		2,645	455	2,687	42	2%	+
0	Other		0	0	0	0	0%	→
4,844	Gross Expenditure		5,088	1,010	5,125	37	1%	+
(975)	Income		(916)	(19)	(953)	(37)	-4%	↑
3,869	Net Expenditure		4,172	991	4,172	0	0%	→
£000	Grounds Maintenance & Street Cleaning Client	ΤГ	£000	£000	£000	£000	%	
0	Employee		0	0	0	0	0%	→
0	Property		0	0	0	0	0%	→
0	Transport and Plant		0	0	0	0	0%	→
0	Supplies, Services and Admin		0	0	0	0	0%	→
7,366	Payments to Other Bodies		7,363	2,454	7,363	0	0%	→
0	Other		0	0	0	0	0%	→
7,366	Gross Expenditure		7,363	2,454	7,363	0	0%	+
0	Income	[0	0	0	0	0%	→
7,366	Net Expenditure		7,363	2,454	7,363	0	0%	→

YEAR END DATE

31 July 2019

PERIOD

Actual Outturn 2018/19	Service Summary	Total Budget 2019/20	Spend to Date 2019/20	Forecast Spend 2019/20	Annual Va 2019/		RAG Status
£000	Outdoor Services	£000	£000	£000	£000	%	
108	Employee	104	35	109	5	5%	+
94	Property	80	20	90	10	13%	+
0	Transport and Plant	0	О	0	0	0%	→
112	Supplies, Services and Admin	107	52	108	1	1%	+
44	Payments to Other Bodies	43	15	43	0	0%	→
0	Other	0	0	0	0	0%	→
358	Gross Expenditure	334	121	350	16	5%	+
(80)	Income	(95)	(49)	(88)	7	8%	+
278	Net Expenditure	239	72	262	23	10%	+
£000	Leisure Management	£000	£000	£000	£000	%	
0	Employee	0	0	0	0	0%	
0	Property	0	0	0	0	0%	→
0	Transport and Plant	0	0	0	0	0%	→
0	Supplies, Services and Admin	0	О	0	0	0%	→
4,071	Payments to Other Bodies	3,840	1,654	3,967	127	3%	+
0	Other	0	О	0	0	0%	→
4,071	Gross Expenditure	3,840	1,654	3,967	127	3%	+
(659)	Income	(700)	(242)	(686)	13	2%	+
3,412	Net Expenditure	3,141	1,412	3,281	140	4%	+
£000	Events	£000	£000	£000	£000	%	
0	Employee	0	0	0	0	0%	→
0	Property	4	0	2	(2)	-40%	
0	Transport and Plant	0	0	0	Ô	0%	→
95	Supplies, Services and Admin	86	14	95	9	11%	+
89	Payments to Other Bodies	90	93	93	3	4%	+
0	Other	0	0	0	0	0%	→
184	Gross Expenditure	180	108	191	11	6%	+
(73)	Income	(60)	(58)	(73)	(13)	-21%	↑
111	Net Expenditure	120	49	118	(2)	-2%	↑

YEAR END DATE

31 July 2019

PERIOD 4

Actual Outturn 2018/19	Service Summary		Total udget 19/20	Spend to Date 2019/20	Forecast Spend 2019/20	Annual Va 2019/		RAG Status
£000	Burial Grounds		£000	£000	£000	£000	%	$\overline{}$
0	Employee		0	0	0	0	0%	+
21	Property		20	6	21	1	7%	+
0	Transport and Plant		0	0	0	0	0%	→
0	Supplies, Services and Admin		0	0	0	0	0%	→
378	Payments to Other Bodies	- 11	393	0	393	0	0%	→
0	Other		0	0	0	0	0%	→
399	Gross Expenditure		413	6	414	1	0%	+
(524)	Income		(552)	(120)	(551)	0	0%	+
(125)	Net Expenditure		(139)	(114)	(137)	2	-1%	+
			0000	0000	0000	0000	0/	
£000	Crematorium		£000	£000	£000	£000	% /	
177	Employee		169	61	178	9	5%	*
162	Property		150	28	155	5	3%	•
0	Transport and Plant	- 11	0	0	0	0	0%	_
17	Supplies, Services and Admin	- 11	16	7	15	(1)	-7%	T
29	Payments to Other Bodies		34	9	35	1	3%	
0	Other	——————————————————————————————————————	0	0	0	0	0%	-
385	Gross Expenditure		369	105	383	14	4%	+
(1,207)	Income Not Expanditure	<u></u>	(0.45)	(305)	(1,280)	34	3% 5%	+
(822)	Net Expenditure		(945)	(200)	(897)	48	-5%	
£000	Waste Services		£000	£000	£000	£000	%	
2,599	Employee		2,917	861	2,906	(11)	0%	
120	Property		109	5	117	8	7%	+
918	Transport and Plant		921	177	958	37	4%	+
4,693	Supplies, Services and Admin		4,907	1,355	4,919	12	0%	+
132	Payments to Other Bodies		17	21	22	5	27%	+
0	Other		0	0	0	0	0%	→
8,462	Gross Expenditure		8,871	2,419	8,922	51	1%	+
(1,170)	Income	(1	1,118)	(86)	(1,166)	(49)	-4%	↑
7,292	Net Expenditure		7,754	2,334	7,756	2	0%	+

YEAR END DATE

31 July 2019

PERIOD

Actual Outturn 2018/19	Service Summary		Total Budget 2019/20	Spend to Date 2019/20	Forecast Spend 2019/20	Annual Va 2019/		RAG Status
£000	Corporate Assets /Capital Investment Programme	\neg \vdash	£000	£000	£000	£000	%	
1,445	Employee		1,771	459	1,508	(263)	-15%	↑
1,354	Property		1,539	422	1,539	0	0%	→
10	Transport and Plant		14	4	14	0	0%	→
(31)	Supplies, Services and Admin		(259)	2	(257)	2	-1%	+
218	Payments to Other Bodies		252	6	252	0	0%	→
0	Other		0	0	0	0	0%	→
2,996	Gross Expenditure		3,317	893	3,056	(261)	-8%	†
(5,329)	Income		(5,464)	(1,745)	(5,255)	209	4%	+
(2,333)	Net Expenditure		(2,147)	(852)	(2,199)	(52)	2%	†
£000	Economic Dovalonment		£000	£000	£000	£000	%	
631	Economic Development	$\dashv \vdash$	635	203	640	5	1%	
8	Employee		033	203	040	0	0%	
2	Property Transport and Plant		4	4	4	0	0%	_
13	Supplies, Services and Admin		24	3	24	0	0%	→
624	Payments to Other Bodies		455	50	455	0	0%	→
0	Other		0	0	0	0	0%	→
1,278	Gross Expenditure		1,127	259	1,132	5	0%	+
	Income		(741)	(247)	(741)	0	0%	→
1,020	Net Expenditure		386	12	391	5	1%	+
£000	Depots	\neg \vdash	£000	£000	£000	£000	%	
0	Employee	\neg \vdash	0	0	0	0	0%	→
462	Property		474	92	463	(11)	-2%	↑
0	Transport and Plant		0	0	0) o	0%	→
16	Supplies, Services and Admin		13	2	14	1	6%	+
0	Payments to Other Bodies		0	0	0	0	0%	→
0	Other		0	0	0	0	0%	→
478	Gross Expenditure		487	94	477	(10)	-2%	↑
(478)	Income		(487)	0	(477)	10	2%	+
0	Net Expenditure		0	94	0	0	0%	+

YEAR END DATE

31 July 2019

PERIOD

Actual Outturn 2018/19	Service Summary	Total Budget 2019/20	Spend to Date 2019/20	Forecast Spend 2019/20	Annual Variance 2019/20		RAG Status
£000	Ground Maintenance & Street Cleaning Trading A/c	£000	£000	£000	£000	%	
5,472	Employee	5,697	1,705	5,706	10	0%	+
347	Property	294	21	319	25	9%	+
652	Transport and Plant	648	130	670	22	3%	+
663	Supplies, Services and Admin	821	122	805	(17)	-2%	↑
244	Payments to Other Bodies	10	0	9	(1)	-12%	↑
552	Other	552	0	552	0	0%	→
7,930	Gross Expenditure	8,022	1,977	8,061	39	0%	+
(10,648)	Income	(10,524)	(3,085)	(10,566)	(42)	0%	↑
(2,718)	Net Expenditure	(2,502)	(1,108)	(2,505)	(3)	0%	↑

YEAR END DATE

31 July 2019

TEAN END DATE	31 July	2010								
		Varia	nce Analysis							
Budget Details	Total Budget	Forecast Spend	Variance		RAG Status					
	£000	£000	£000	%						
Anticipated Outcome										
Facilities Assistants	2,104	1,992	(112)	-5%	↑					
Service Description	This service prov	ides Facility Ass	sistants throughout V	VDC build	dings					
Main Issues / Reason for Variance	reasons - such as	There has been a reduction in Facilities Assistant costs for a variety of reasons - such as: rationalisation of schools estate and campus approach; timing of filling vacant posts; reduction in overtime due to less out of hours requests								
Mitigating Action		The vacancies have been managed throughout the year taking cognisand of demand from service users to ensure no effect on service delivery								
Anticipated Outcome	Underspend will b	oe achieved								
Consultancy Services	493	483	(10)	-2%	•					
Service Description	Provision of Cons		` '	-2 /0	'					
Main Issues / Reason for Variance	While the overall variance is less than £0.050m there are offsetting variances between increased staff costs offset by increased staff recharges to HRA Capital. This is due to additional staff being employed to work on the new council house building programme									
Mitigating Action	None required									
Anticipated Outcome	An overall unders	spend is anticipa	ted in Consultancy	Services						
Leisure Management	3,141	3,281	140	4%						
Service Description	Payment to WDL	•		4 70	•					
Main Issues / Reason for Variance	The savings antic managed by WDI		ct of review of comm n achieved .	unity facil	lities					
Mitigating Action	• .	options for delive	ommunity Consultat ery of the saving whil							
Anticipated Outcome	Due to time requi savings will not b		y recommendations, 1920	it is expe	cted that					
Corporate Assets /Capital Investment Programme	(2,147)	(2,199)	(52)	2%	↑					
Service Description	This service prov	ides asset and e	estate management							
Main Issues / Reason for Variance	The main reason in the current year	•	ed underspend is du	ie to staff	vacancies					
Mitigating Action	Managers workin	g to fill current v	acancies							
Anticipated Outcome	An underspend w	vill be achieved								

WEST DUNBARTONSHIRE COUNCIL MONITORING OF EFFICIENCIES 2019/20

Efficiency reference	Efficiency Detail	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved	Comment
MA15	Reduce revenue maintenance budget in Roads following capital investment	50,000	50,000	£	
MA16	Restructure Environment & Neighbourhood services across the 4 services to reflect current service delivery proposals	43,000	43,000	-	
MA17	Reduction in management fee for WDLT	150,000	150,000	-	
MA18	Capitalisation of staff costs across Roads, Transport and Greenspace as a result of time required to manage the significant capital investment	350,000	350,000	-	
SO25	Undertake a review of Community Facilities operated by WDLT	140,000	-		Savings options have been to Community Consultation and work to identify the best options for delivery of the saving whilst preserving local access to facilities is continuing.
		733,000	593,000	140,000	

WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME OVERALL PROGRAMME SUMMARY

MONTH END DATE

31 July 2019

PERIOD

		Project Life S	tatus Analysis		Current Year Project Status Analysis					
Project Status Analysis	Number of Projects at RAG Status	% Projects at RAG Status		% Project Spend at RAG Status	Number of Projects at RAG Status		Spend to Date £000	Spend at RAG		
Red										
Projects are forecast to be overspent and/or experience material delay to completion	5	8%	22872	25%	5	8%	541	8%		
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	3	5%	3935	4%	3	5%	15	0%		
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	54	87%	66529	71%	54	87%	6,512	92%		
TOTAL EXPENDITURE	62	100%	93,337	100%	62	100%	7,068	100%		
		Project Life	Financials				Current Yea	ar Financials		
Project Status Analysis	Budget £000	Spend to Date £000		Forecast Variance £000	Budget £000	Date	Forecast Spend £000	Variance	Slippage £000	Over/ (Under) £000
Red						ı		I		
Projects are forecast to be overspent and/or significant delay to completion	41,124	22,872	41,241	117	3,582	541	1,707	(1,875)	(1,992)	117
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	4,392	3,935	4,432	40	472	15	294	(178)	(218)	40
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	165,505	66,529	165,507	2	44,893	6,512	44,780	(113)	(113)	0
TOTAL EXPENDITURE	211,021	93,337	211,180	160	48,947	7,068	46,781	(2,166)	(2,323)	157

MONTH END DATE

31 July 2019

PERIOD 4

	Project Life Financials					
Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000 %	

1 New Westbridgend Community Centre

 Project Life Financials
 675
 40
 6%
 675
 (0)
 0%

 Current Year Financials
 635
 0
 0%
 0
 (635)
 -100%

Project Description New Westbridgend Community Centre.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

The demolition of the old Community Centre was completed end of October 2017 with retentions paid October 2018. Meeting with newly constituted community group has taken place and once it has been confirmed that they are in a position to take over running the establishment officers will progress to the design of the new community centre. The project is currently at feasibility stage with the next progress meeting scheduled for August. At this time it is estimated there will be no spend in 2019/20.

Mitigating Action

None available at this time due to the difficulty in forming community group, and changing group members.

Anticipated Outcome

Project to be delivered later than anticipated due to difficulty in forming community group but still anticipated to deliver within budget.

MONTH END DATE

31 July 2019

PERIOD

4

	Project Life Financials					
Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

2 A813 Road Improvement Phase 1

 Project Life Financials
 2,325
 723
 31%
 2,325
 0
 0%

 Current Year Financials
 836
 9
 1%
 500
 (336)
 -40%

Project Description A813 Road Improvement Phase 1

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Further works have been identified as part of a project anticipated to commence autumn 2019. Project works will include resurfacing Dumbarton to Lions Gate, and consultancy and potential local land purchase. At this time it is anticipated that an element of these works will be required to be rephased to 2020/21 due to works being carried out by Scottish Power before project work can commence. This project will also be effected by the closure of Lomond Bridge therefore at this time it anticipated that only £0.500m of the budget will be spent in 2019/20 with £0.336m required to be rephased to 2020/21.

Mitigating Action

None required at this time.

Anticipated Outcome

To provide an improved A813.

MONTH END DATE 31 July 2019

PERIOD

	Project Life Financials					
Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000 %	

3 Protective overcoating to 4 over bridges River Leven

 Project Life Financials
 1,080
 0
 0%
 1,080
 0
 0%

 Current Year Financials
 270
 0
 0%
 100
 (170)
 -63%

Project Description To overcoat 4 bridges over River Leven

Project Lifecycle Planned End Date 31-Mar-25 Forecast End Date 31-Mar-25

Main Issues / Reason for Variance

Remedial work required to Bonhill Bridge, Dumbarton Bridge, Artizan Bridge and Footbridge from Renton to Vale of Leven Industrial Estate. Works have been delayed due to a longer than expected procurement process with preparation of tender documentation taking longer the anticipated and the time taken to prepare the work packages required for the structures, therefore it is expected that only £0.100m of the budget will be spent in 2019/20. Physical works anticipated to commence late 2019/20, with retentions due 2020/21. £0.170m is required to be rephased to 2020/21.

Mitigating Action

None available at this time.

Anticipated Outcome

Project will be delivered later than originally anticipated.

MONTH END DATE

31 July 2019

PERIOD

	Project Life Financials					
Budget Details	Budget	Spend to Date	Forecast Spend	Variance		
	£000	£000 %	£000	£000 %		

Office Rationalisation

Project Life Financials 21,962 21,652 99% 22,079 117 1% 607 Current Year Financials 490 180 37% 117 24%

Project Description Delivery of office rationalisation programme.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 30-Sep-19

Main Issues / Reason for Variance

New Dumbarton Office has been opened to staff from 21 May 2018. On completion of final defects, the final account and retention settlement of £0.250m will be paid September 2019, thereafter the remaining HES grant of £0.50m will be awarded. Contractor was awarded following the December 2018 Tender Committee to carry out the demolition for Garshake. Demolition commenced 25 February with a 36 week programme and currently projecting an overspend of approx. £0.117m. The current overall project overspend is due to additional asbestos removal and costs associated with the clearance of Garshake as well as unforeseen internal recharges and variations to project delivery.

Mitigating Action

None available due to additional asbestos removal.

Anticipated Outcome

Project delivered at a higher cost that budgeted.

MONTH END DATE

31 July 2019

PERIOD

4

	Project Life Financials						
Budget Details	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000 %		

5 Regeneration Fund

 Project Life Financials
 15,082
 457
 3%
 15,082
 0
 0%

 Current Year Financials
 1,351
 352
 26%
 500
 (851)
 -63%

Project Description

Funding to implement major regeneration projects linked to community charrettes. (Created

through underspend from Education)

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Significant risks remain with gaining landowner approval for the construction of the path at Dumbarton waterfront, and the impact on expenditure will be monitored. The foreshore works are anticipated to be on site by September on the Turnberry site, but no approval has yet been received from Dumbarton FC to undertake the same works on their site, meaning that only £0.300m from the £0.500m estimated for this work will likely be spent. At this stage, it is unlikely that the remainder of the budget for the entire waterfront pathway will be committed this financial year, however some will be used for enabling works.

Mitigating Action

Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.

Anticipated Outcome

Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.

MONTH END DATE

31 July 2019

PERIOD

4

	Project Life Financials					
Budget Details	Budget	Spend to Date	Forecast Spend	Variance		
	£000	£000 %	£000	£000 %		

1 Clydebank Community Sports Hub

 Project Life Financials
 3,915
 3,861
 99%
 3,955
 40
 1%

 Current Year Financials
 54
 0
 0%
 94
 40
 74%

Project Description Creation of a community and sport hub.

Project Lifecycle Planned End Date 31-Aug-19 Forecast End Date 30-Nov-19

Main Issues / Reason for Variance

The forecast outturn is an overspend in the region of £0.040m. Officers continue to work with CBC to agree the Final Account and forecast spend in 2019/20 relates to the final retention release and pitch maintenance payments which is expected November 2019.

Mitigating Action

WDC are contractually obliged to pay the projected overspend. Officers continue to meet with the project QS and CBC regularly, with a view to agreeing the final account at the earliest opportunity.

Anticipated Outcome

New facility has been operational since October 2018. Project reporting a projected overspend.

MONTH END DATE

31 July 2019

PERIOD

4

	Project Life Financials					
Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000 %	

2 Oil to Gas Conversion

 Project Life Financials
 187
 14
 8%
 187
 0
 0%

 Current Year Financials
 187
 14
 8%
 50
 (137)
 -73%

Project Description Oil to Gas Conversion in council buildings.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 30-Apr-20

Main Issues / Reason for Variance

Project has not progressed as originally planned due to a change in personnel and prioritisation of workload and resources. Carleith only is progressing in 2019/20 and expected to be out to tender by end of October 2019 with a revised budget estimate £107K. Physical works will be carried out in April 2020 school recess with £0.050m spend anticipated in 2019/20. Braehead has been postponed due to high gas supply cost resulting in need for additional funding than that available so review of design is required.

Mitigating Action

None available at this time due to time required to fully scope project works.

Anticipated Outcome

Project will be delivered later than anticipated.

MONTH END DATE

31 July 2019

PERIOD

4

		Project Life Financials						
Budget Details	Budget	Spend to Date		Forecast Spend	Variance			
	£000	£000	%	£000	£000	%		

Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing

Project Life Financials 290 60 21% 290 0 0%

Current Year Financials 231 1 0% 150 (81) -35%

Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool Project Description hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be reconfigured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders have now been evaluated and are awaiting planning approval. At this time forecast spend in 2019/20 is £0.150m with £0.081m required to be rephased to 2020/21.

Mitigating Action

None available at this time.

Anticipated Outcome

To install air handling units, upgrade lighting, circulating pumps and draught proofing to improve energy efficiency in leisure centres. Project expected to deliver within budget albeit later than first anticipated.

WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME

APPENDIX 8

ANALYSIS OF PROJECTS AT GREEN ALERT STATUS WHERE CURRENT YEAR VARIANCE IS OVER £0.050M

MONTH END DATE

31 July 2019

PERIOD

4

	Project Life Financials					
Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000 %	

Heritage Capital Fund Project Life Financials 0% 4,000 0% 4,000 Current Year Financials 350 0 0% 582 0% 232 Project Description Heritage Capital Fund. Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Council approved a £4m investment in Cultural assets in March 2018. In February 2019 the Cultural Committee approved a £0.330m investment in Alexandria Library, a £0.015m investment in consultancy work to scope out a museum at Clydebank Library, and £0.252m was approved for investment in upgrading Clydebank Town Hall roof. A further proposal for the redevelopment of Clydebank Town Hall will go to Committee during 2019/20.

Mitigating Action

None required

Anticipated Outcome

Project to be delivered on budget and within revised timescale.