



**WEST DUNBARTONSHIRE COUNCIL
DRAFT ESTIMATES 2022/23
INDICATIVE ESTIMATES 2023/24
INDICATIVE ESTIMATES 2024/25**



Our Values: Ambition Confidence Honesty Innovation Efficiency Vibrancy Excellence

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES
DRAFT BUDGET 2022/23
INDICATIVE BUDGETS 2023/24 AND 2024/25
SUMMARY

	PAGES	ORIGINAL ESTIMATE 2021/2022 £	REVISED ESTIMATE 2021/2022 £	PROBABLE 2021/2022 £	DRAFT ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £	INDICATIVE ESTIMATE 2024/2025 £
RESOURCES	2	5,274,933	5,121,789	5,058,524	5,522,646	5,664,270	5,802,488
REGULATORY AND REGENERATION	11	3,097,529	2,998,150	3,141,739	2,852,082	2,898,064	3,001,081
PEOPLE AND TECHNOLOGY	18	6,557,875	6,565,848	6,538,599	7,141,656	7,317,428	7,364,161
CITIZEN, CULTURE AND FACILITIES	23	17,060,087	16,883,267	16,564,849	17,903,627	18,285,224	18,554,722
EDUCATION, LEARNING AND ATTAINMENT	39	103,683,308	103,816,937	105,087,151	109,104,611	112,027,371	114,352,783
ROADS AND NEIGHBOURHOOD	60	13,841,420	13,543,050	14,532,985	14,515,089	14,355,053	14,513,370
HOUSING AND EMPLOYABILITY	71	4,479,596	4,620,989	4,685,520	4,765,198	4,832,543	5,001,257
SUPPLY, DISTRIBUTION AND PROPERTY	77	(2,774,806)	(2,520,989)	(1,947,817)	(2,729,770)	(2,689,053)	(2,646,166)
MISCELLANEOUS	86	4,965,352	6,035,664	6,505,680	7,912,295	9,035,437	8,903,273
ALLOCATION TO NON GAE		(7,293,000)	(7,293,000)	(7,293,000)	(7,293,000)	(7,293,000)	(7,293,000)
REQUISITIONS:							
STRATHCLYDE PARTNERSHIP FOR TRANSPORT		1,631,612	1,632,000	1,632,000	1,632,000	1,632,000	1,632,000
VALUATION JOINT BOARD		750,070	750,000	750,000	765,000	765,000	765,000
CRIMINAL JUSTICE		1,694,000	1,694,000	1,694,000	1,694,000	1,694,000	1,694,000
HEALTH & SOCIAL CARE PARTNERSHIP		72,427,945	72,465,000	72,465,000	81,305,777	82,114,810	81,434,810
NET GENERAL COVID SPEND		0	6,460,000	3,278,000	0	0	0
CONTINGENCY FUND		0	0	0	0	0	0
SERVICE TOTAL		225,395,921	232,772,704	232,693,230	245,091,211	250,639,147	253,079,779
LOAN CHARGES		9,047,624	8,683,000	8,683,000	9,281,000	11,169,000	12,456,331
CAPITAL RECEIPTS APPLIED TO FUND PRINCIPLE / PR		(2,524,242)	(2,524,000)	(2,524,000)	(2,884,000)	(3,478,000)	(4,866,000)
PROJECTED BUDGET		231,919,303	238,931,704	238,852,230	251,488,211	258,330,147	260,670,110
ADD/(LESS) USE OF FREE BALANCES		(1,012,564)	(1,012,564)	(1,012,564)	0	0	0
TOTAL TO BE FINANCED		230,906,739	237,919,140	237,839,666	251,488,211	258,330,147	260,670,110
FINANCING:							
SCOTTISH GOVERNMENT FUNDING		(193,853,719)	(194,406,140)	(194,406,140)	(207,853,148)	(204,739,148)	(203,782,148)
COUNCIL TAX		(37,053,020)	(37,053,000)	(37,053,000)	(38,126,000)	(39,449,000)	(40,803,000)
COVID FUNDING		0	(6,460,000)	(6,460,000)	0	0	0
BALANCE TOTAL TO BE FINANCED THROUGH SAVINGS		0	0	(79,474)	5,509,063	14,141,999	16,084,962

Resources

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE 2021/2022	ESTIMATE 2021/2022	ESTIMATE 2021/2022	ESTIMATE 2022/2023	ESTIMATE 2023/2024	ESTIMATE 2024/2025
		£	£	£	£	£	£
Audit	3	150,265	123,265	65,633	131,468	140,156	149,232
Central Administration Support (CAS)	4	2,440,916	2,415,916	2,331,862	2,633,025	2,692,764	2,748,622
Finance	5	1,363,128	1,361,328	1,374,012	1,398,361	1,428,241	1,458,719
Rent Rebates & Allowances	6	(260,905)	(340,905)	(340,905)	(340,905)	(340,905)	(340,905)
Revenue & Benefits	7	2,031,366	2,034,966	2,066,448	2,168,124	2,205,570	2,243,086
Finance Service Centre	8	304,779	298,335	298,183	303,689	309,560	314,850
Cost of Collection of Rates	9	40,827	19,327	19,931	19,327	19,327	19,327
Cost of Collection of Council Tax	10	(795,443)	(790,443)	(756,640)	(790,443)	(790,443)	(790,443)
Total for Resources		5,274,933	5,121,789	5,058,524	5,522,646	5,664,270	5,802,488

Resources Audit

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
270,562	Others Basic Pay	324,477	324,477	279,081	331,196	338,566	346,108
27,176	Others National Insurance Employers	32,245	32,245	27,864	33,886	34,640	35,412
52,307	Others Superannuation Employers	62,510	62,510	54,582	63,922	65,344	66,799
350,045	Employee Cost	419,232	419,232	361,527	429,004	438,550	448,319
54	Employee Related Travel	600	600	284	600	600	600
54	Transport Cost	600	600	284	600	600	600
32	Mobile Phones	43	43	30	43	43	43
2,002	Membership Fees & Subscriptions	1,780	1,780	2,002	2,002	2,002	2,002
0	Conference Fees	200	200	0	200	200	200
491	Supplies & Services	0	0	343	0	0	0
2,525	Supplies services and Admin Costs	2,023	2,023	2,375	2,245	2,245	2,245
352,624	Gross Expenditure	421,855	421,855	364,186	431,849	441,395	451,164
(34,920)	Income From Other Local Authorities	(36,590)	(36,590)	(36,590)	(38,381)	(39,239)	(39,932)
(10,000)	Income From Other Agencies	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
(2,560)	DWP Income	0	(2,000)	(1,963)	(2,000)	(2,000)	(2,000)
(225,004)	Miscellaneous Income	(225,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
(272,484)	Income	(271,590)	(298,590)	(298,553)	(300,381)	(301,239)	(301,932)
(272,484)	Gross Income	(271,590)	(298,590)	(298,553)	(300,381)	(301,239)	(301,932)
80,140	Net Expenditure	150,265	123,265	65,633	131,468	140,156	149,232

Resources
Central Administration Support (CAS)

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
1,812,083	Others Basic Pay	1,929,501	1,927,044	1,857,093	2,030,498	2,078,058	2,122,492
1,095	Others - Other Allowances	1,095	1,095	1,095	1,095	1,095	1,095
189	Holiday Pay for Add Pay	90	90	226	90	90	90
2,383	Others Variable OT at 1.5	0	0	2,351	0	0	0
122,143	Others National Insurance Employers	129,624	129,515	128,903	145,768	149,256	152,482
340,510	Others Superannuation Employers	363,470	363,193	354,102	386,884	395,947	404,419
2,278,403	Employee Cost	2,423,780	2,420,937	2,343,770	2,564,335	2,624,446	2,680,578
215	Employee Related Travel	500	500	151	500	500	500
215	Transport Cost	500	500	151	500	500	500
5,598	Printing	7,670	6,670	6,670	6,670	6,670	6,670
4,109	Stationery	8,000	5,000	5,865	5,000	5,000	5,000
34	Mobile Phones	42	42	41	42	42	42
494	Machine Rentals And Leasing	424	424	528	528	424	424
496	Small Office Equip/Computer Purch & Rep	500	500	141	500	500	500
10,731	Supplies services and Admin Costs	16,636	12,636	13,245	12,740	12,636	12,636
0	Payment to Other Bodies	0	0	0	68,860	68,860	68,860
0	Payments to other Bodies	0	0	0	68,860	68,860	68,860
2,289,349	Gross Expenditure	2,440,916	2,434,073	2,357,166	2,646,435	2,706,442	2,762,574
(10,253)	Internal Recharges - Staff Costs - General	0	(18,157)	(25,304)	(13,410)	(13,678)	(13,952)
(10,253)	Income	0	(18,157)	(25,304)	(13,410)	(13,678)	(13,952)
(10,253)	Gross Income	0	(18,157)	(25,304)	(13,410)	(13,678)	(13,952)
2,279,096	Net Expenditure	2,440,916	2,415,916	2,331,862	2,633,025	2,692,764	2,748,622

**Resources
Finance**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
1,282,589	Others Basic Pay	1,212,890	1,243,927	1,280,743	1,255,413	1,280,521	1,306,132
0	Others Variable OT at 1.0	500	500	0	500	500	500
121,549	Others National Insurance Employers	115,240	118,189	119,360	118,914	121,292	123,718
247,987	Others Superannuation Employers	235,005	241,019	247,421	242,399	247,247	252,191
1,652,125	Employee Cost	1,563,635	1,603,635	1,647,524	1,617,226	1,649,560	1,682,541
65	Employee Related Travel	500	200	80	200	200	200
65	Transport Cost	500	200	80	200	200	200
3,892	Publications	4,600	4,100	4,100	4,100	4,100	4,100
106	Mobile Phones	106	106	106	106	106	106
3,780	Membership Fees & Subscriptions	4,980	3,980	3,980	3,980	3,980	3,980
0	Purchase of Computer Equipment	0	0	700	24,000	24,000	24,000
56	Tools & Equipment (Repairs & Maintenan	460	460	100	460	460	460
20	Supplies & Services	230	230	40	230	230	230
(58)	Bank and Security Charges	1,000	1,000	250	1,000	1,000	1,000
7,796	Supplies services and Admin Costs	11,376	9,876	9,276	33,876	33,876	33,876
2,000	Payment to Other Bodies	2,000	2,000	2,170	2,170	2,170	2,170
2,000	Payments to other Bodies	2,000	2,000	2,170	2,170	2,170	2,170
1,661,986	Gross Expenditure	1,577,511	1,615,711	1,659,050	1,653,472	1,685,806	1,718,787
(42,733)	Miscellaneous Income	(42,410)	(42,410)	(42,410)	(42,410)	(42,410)	(42,410)
(199,743)	Internal Recharges - Staff Costs - Genera	(171,973)	(211,973)	(242,628)	(212,701)	(215,155)	(217,658)
(242,476)	Income	(214,383)	(254,383)	(285,038)	(255,111)	(257,565)	(260,068)
(242,476)	Gross Income	(214,383)	(254,383)	(285,038)	(255,111)	(257,565)	(260,068)
1,419,510	Net Expenditure	1,363,128	1,361,328	1,374,012	1,398,361	1,428,241	1,458,719

Resources
Rent Rebates & Allowances

OUTTURN 2020/2021		ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£	DESCRIPTION	£	£	£	£	£	£
2,660,762	Discretionary Housing Payments	2,344,439	2,344,439	2,344,439	2,493,169	2,493,169	2,493,169
18,161,297	Rent Allowances- Computer	14,250,640	12,948,758	13,529,079	12,948,758	12,948,758	12,948,758
17,055,693	Rent Rebates	24,698,079	22,441,761	21,861,440	22,441,761	22,441,761	22,441,761
(1,106,931)	Housing Benefit - Overpayment Recovery	(1,136,600)	(1,136,600)	(1,136,600)	(1,136,600)	(1,136,600)	(1,136,600)
36,770,821	Payments to Clients	40,156,558	36,598,358	36,598,358	36,747,088	36,747,088	36,747,088
36,770,821	Gross Expenditure	40,156,558	36,598,358	36,598,358	36,747,088	36,747,088	36,747,088
(34,262,241)	Benefit Subsidy	(38,073,024)	(34,594,824)	(34,594,001)	(34,594,824)	(34,594,824)	(34,594,824)
(2,663,534)	DHP Income via RSG	(2,344,439)	(2,344,439)	(2,345,262)	(2,493,169)	(2,493,169)	(2,493,169)
(36,925,775)	Income	(40,417,463)	(36,939,263)	(36,939,263)	(37,087,993)	(37,087,993)	(37,087,993)
(36,925,775)	Gross Income	(40,417,463)	(36,939,263)	(36,939,263)	(37,087,993)	(37,087,993)	(37,087,993)
(154,954)	Net Expenditure	(260,905)	(340,905)	(340,905)	(340,905)	(340,905)	(340,905)

Resources
Revenue & Benefits

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
1,420,518	Others Basic Pay	1,402,178	1,402,178	1,398,602	1,424,813	1,454,405	1,484,051
107,176	Others National Insurance Employe	106,324	106,324	106,882	110,714	113,013	115,317
265,850	Others Superannuation Employers	262,874	262,874	263,920	267,489	273,044	278,610
1,793,544	Employee Cost	1,771,376	1,771,376	1,769,404	1,803,016	1,840,462	1,877,978
1,737	Employee Related Travel	2,000	2,000	941	2,000	2,000	2,000
1,737	Transport Cost	2,000	2,000	941	2,000	2,000	2,000
0	Printing	2,638	1,638	4,839	1,638	1,638	1,638
20,040	Postages	13,900	19,900	19,900	19,900	19,900	19,900
661	Mobile Phones	594	594	627	594	594	594
4,095	Central Telephones	8,206	6,806	6,806	6,806	6,806	6,806
905	Membership Fees & Subscriptions	905	905	905	905	905	905
300	Conference Fees	570	570	0	570	570	570
7,408	Computer Software	0	0	2,637	0	0	0
1,376	Small Office Equip/Computer Purc	1,500	1,500	1,200	1,500	1,500	1,500
132	Supplies & Services	317	317	72	317	317	317
34,917	Supplies services and Admin Co	28,630	32,230	36,986	32,230	32,230	32,230
1,502,730	Scottish Welfare Grant Payment	857,732	857,732	1,456,427	924,790	924,790	924,790
51,055	Payment to Other Bodies	41,526	41,526	41,526	41,526	41,526	41,526
1,553,785	Payments to other Bodies	899,258	899,258	1,497,953	966,316	966,316	966,316
3,383,983	Gross Expenditure	2,701,264	2,704,864	3,305,284	2,803,562	2,841,008	2,878,524
(113,000)	Non Specific Other Govt Grants	0	0	(603,637)	0	0	0
(668,583)	Admin Subsidy	(668,588)	(668,588)	(634,268)	(634,628)	(634,628)	(634,628)
(858)	Arrestment Handling Fee Payroll	(1,310)	(1,310)	(931)	(810)	(810)	(810)
(782,441)	Income	(669,898)	(669,898)	(1,238,836)	(635,438)	(635,438)	(635,438)
(782,441)	Gross Income	(669,898)	(669,898)	(1,238,836)	(635,438)	(635,438)	(635,438)
2,601,542	Net Expenditure	2,031,366	2,034,966	2,066,448	2,168,124	2,205,570	2,243,086

Resources
Finance Service Centre

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE ESTIMATE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
195,758	Others Basic Pay	198,578	198,578	199,476	203,038	207,646	211,798
15,512	Others National Insurance Employers	16,281	15,281	15,298	15,517	15,868	16,185
39,985	Others Superannuation Employers	42,638	39,638	38,819	40,152	41,064	41,885
251,255	Employee Cost	257,497	253,497	253,593	258,707	264,578	269,868
0	Other Travel Costs	52	52	0	52	52	52
0	Employee Related Travel	170	170	0	170	170	170
0	Transport Cost	222	222	0	222	222	222
37,590	Postages	37,590	37,590	37,590	37,590	37,590	37,590
0	Small Office Equip/Computer Purch & Re	470	26	0	170	170	170
138	Legal Expenses	9,000	7,000	7,000	7,000	7,000	7,000
37,728	Supplies services and Admin Costs	47,060	44,616	44,590	44,760	44,760	44,760
288,983	Gross Expenditure	304,779	298,335	298,183	303,689	309,560	314,850
288,983	Net Expenditure	304,779	298,335	298,183	303,689	309,560	314,850

Resources
Cost of Collection of Rates

OUTTURN 2020/2021		ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£	DESCRIPTION	£	£	£	£	£	£
(1,203)	Legal Expenses	6,000	4,500	4,500	4,500	4,500	4,500
(1,203)	Supplies services and Admin Costs	6,000	4,500	4,500	4,500	4,500	4,500
54,923	Discretionary Rates Relief	99,827	99,827	50,431	99,827	99,827	99,827
11,721,308	NDR - Business Grants - SBS	0	0	(17,500)	0	0	0
3,079,442	NDR - Business Grants - to £51k	0	0	0	0	0	0
205,555	Coronavirus - Business Closure Fund	0	0	0	0	0	0
37,410	Coronavirus - Business Hardship Fund	0	0	0	0	0	0
145,000	Covid - Contingency Fund - Nightclubs & c	0	0	10,500	0	0	0
4,947,650	Covid - Strategic Framework Tier Grant	0	0	4,997,525	0	0	0
66,000	COVID-19 Furlough Support Fund Grant	0	0	0	0	0	0
315,500	COVID Discretionary Business Fund	0	0	1,143,000	0	0	0
514,500	Covid 19 - Taxi Driver & Private Hire Fund	0	0	13,500	0	0	0
3,107,000	Covid 19 - SFF Hospitality, Retail & Leisur	0	0	107,000	0	0	0
120,000	Covid 19 - Contingency Fund Plus	0	0	0	0	0	0
46,000	Covid 19 - Exclusive Use Premises Grant	0	0	12,000	0	0	0
0	Covid 19 Taxi and Private Hire Vehicle Dri	0	0	813,500	0	0	0
0	Covid 19 - Route Map Extension Fund	0	0	137,850	0	0	0
24,360,288	Payments to other Bodies	99,827	99,827	7,267,806	99,827	99,827	99,827
24,359,085	Gross Expenditure	105,827	104,327	7,272,306	104,327	104,327	104,327
(29,908)	Statutory Additions	(65,000)	(85,000)	(35,000)	(85,000)	(85,000)	(85,000)
(24,305,365)	Miscellaneous Income	0	0	(7,217,375)	0	0	0
(24,335,273)	Income	(65,000)	(85,000)	(7,252,375)	(85,000)	(85,000)	(85,000)
(24,335,273)	Gross Income	(65,000)	(85,000)	(7,252,375)	(85,000)	(85,000)	(85,000)
23,812	Net Expenditure	40,827	19,327	19,931	19,327	19,327	19,327

Resources
Cost of Collection of Council Tax

OUTTURN 2020/2021		ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£	DESCRIPTION	£	£	£	£	£	£
0	Publications	480	480	0	480	480	480
51,652	Postages	38,970	48,970	48,970	48,970	48,970	48,970
529	Legal Expenses	20,000	20,000	20,000	20,000	20,000	20,000
52,181	Supplies services and Admin Costs	59,450	69,450	68,970	69,450	69,450	69,450
29,307	Payment to Other Bodies	37,500	32,500	32,500	32,500	32,500	32,500
29,307	Payments to other Bodies	37,500	32,500	32,500	32,500	32,500	32,500
81,488	Gross Expenditure	96,950	101,950	101,470	101,950	101,950	101,950
(484,071)	Statutory Additions	(535,000)	(535,000)	(500,000)	(535,000)	(535,000)	(535,000)
(357,868)	Water Authority	(357,393)	(357,393)	(357,393)	(357,393)	(357,393)	(357,393)
(2,716)	Miscellaneous Income	0	0	(717)	0	0	0
(844,655)	Income	(892,393)	(892,393)	(858,110)	(892,393)	(892,393)	(892,393)
(844,655)	Gross Income	(892,393)	(892,393)	(858,110)	(892,393)	(892,393)	(892,393)
(763,167)	Net Expenditure	(795,443)	(790,443)	(756,640)	(790,443)	(790,443)	(790,443)

Regulatory & Regeneration

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE		ESTIMATE	ESTIMATE	ESTIMATE
		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
Democratic & Registration Service	12	741,772	741,572	767,732	757,719	775,405	793,035
Environmental Health	13	675,463	674,531	645,230	689,690	666,841	680,665
Licensing	14	71,778	71,778	37,199	(106,380)	(121,565)	(114,093)
Legal Services & Trading Standards	15	926,663	967,663	895,865	933,457	966,411	1,000,343
Planning	16	451,885	451,597	645,706	481,985	505,631	527,915
Economic Development	17	229,968	91,009	150,007	95,611	105,341	113,216
Total for Regulatory & Regeneration		3,097,529	2,998,150	3,141,739	2,852,082	2,898,064	3,001,081

**Regulatory & Regeneration
Democratic & Registration Service**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE 2021/2022	ESTIMATE 2021/2022	PROBABLE 2021/2022	ESTIMATE 2022/2023	ESTIMATE 2023/2024	ESTIMATE 2024/2025
£		£	£	£	£	£	£
655,713	Others Basic Pay	658,793	658,793	651,016	673,606	687,429	701,206
496	Others - Other Pay	100	100	2,252	100	100	100
34	Holiday Pay for Add Pay	482	482	215	482	482	482
0	Others Variable OT at 1.0	992	992	0	992	992	992
58,727	Others National Insurance Employers	59,636	59,636	57,757	60,343	61,580	62,815
123,637	Others Superannuation Employers	127,357	127,357	117,875	127,984	130,610	133,228
0	Others Miscellaneous Staff Costs	519	519	253	519	519	519
838,607	Employee Cost	847,879	847,879	829,368	864,026	881,712	899,342
0	Window Cleaning	40	40	40	40	40	40
0	Property Cost	40	40	40	40	40	40
824	Employee Related Travel	1,500	1,500	1,559	1,300	1,300	1,300
824	Transport Cost	1,500	1,500	1,559	1,300	1,300	1,300
2,177	Postages	178	178	916	178	178	178
152	Telephone Rentals	152	152	152	152	152	152
47	Mobile Phones	126	126	41	126	126	126
208	Hospitality	2,326	2,126	100	2,326	2,326	2,326
1,200	Clothing, Uniforms etc	1,200	1,200	1,100	1,200	1,200	1,200
895	Office/Computer Supplies	500	500	800	500	500	500
3,388	Supplies & Services	5,302	5,302	5,361	5,302	5,302	5,302
2,421	Children'S Panel Members Exps	0	0	1,101	0	0	0
228	Other Admin Costs	659	659	200	659	659	659
0	Bank and Security Charges	718	718	180	718	718	718
10,716	Supplies services and Admin Costs	11,161	10,961	9,951	11,161	11,161	11,161
1,250	Payment to Other Bodies	0	0	0	0	0	0
1,250	Payments to other Bodies	0	0	0	0	0	0
851,397	Gross Expenditure	860,580	860,380	840,918	876,527	894,213	911,843
(3,588)	Income From Other Agencies	0	0	0	0	0	0
(57,582)	Marriage Fees	(117,808)	(117,808)	(70,648)	(117,808)	(117,808)	(117,808)
(9,909)	Other Fees	(1,000)	(1,000)	(2,538)	(1,000)	(1,000)	(1,000)
(71,079)	Income	(118,808)	(118,808)	(73,186)	(118,808)	(118,808)	(118,808)
(71,079)	Gross Income	(118,808)	(118,808)	(73,186)	(118,808)	(118,808)	(118,808)
780,318	Net Expenditure	741,772	741,572	767,732	757,719	775,405	793,035

Regulatory & Regeneration Environmental Health

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
674,248	Others Basic Pay	732,524	732,524	668,012	754,247	743,289	760,721
68,617	Others National Insurance Employers	74,613	74,613	67,495	78,084	76,948	78,754
130,229	Others Superannuation Employers	141,462	141,462	134,726	145,569	143,455	146,818
0	Others Miscellaneous Staff Costs	0	0	30	0	0	0
873,094	Employee Cost	948,599	948,599	870,263	977,900	963,692	986,293
5,975	Pest Control	7,000	7,000	7,000	7,000	7,000	7,000
5,975	Property Cost	7,000	7,000	7,000	7,000	7,000	7,000
2,970	Internal Fleet Maintenance Charge	3,164	3,164	2,804	3,227	3,227	3,292
2,686	Garaging Charges Internal	2,449	2,449	2,804	2,498	2,498	2,548
200	Tyres	50	50	0	50	50	50
1,616	Diesel Internal	2,500	2,500	2,938	2,550	2,550	2,601
731	Repair/Maint Veh & Plant	210	210	47	210	210	210
2,210	Employee Related Travel	3,500	3,000	2,019	3,000	3,000	3,000
10,413	Transport Cost	11,873	11,373	10,612	11,535	11,535	11,701
0	Publications	200	200	0	200	200	200
31	Postages	304	304	70	304	304	304
620	Mobile Phones	375	375	559	585	585	585
300	Membership Fees & Subscriptions	270	270	300	300	300	300
0	Conference Fees	360	360	258	360	360	360
3,559	Public Health Protection	5,059	5,059	8,999	5,059	5,059	5,059
0	Purchase of Computer Equipment	0	0	8	0	0	0
723	Machine Rentals And Leasing	964	964	723	964	964	964
8,363	Tools & Equipment (Repairs & Mainte	7,909	7,477	7,477	7,909	7,909	7,909
2,400	Internments	1,650	1,650	2,110	1,650	1,650	1,650
27	Clothing, Uniforms etc	350	350	350	350	350	350
8,975	Supplies & Services	4,683	4,683	4,701	4,683	4,683	4,683
0	Other Admin Costs	500	500	0	500	500	500
24,998	Supplies services and Admin Costs	22,624	22,192	25,555	22,864	22,864	22,864
586	Payment to Other Bodies	2,135	2,135	2,135	2,135	2,135	2,135
62,845	Public Analyst	75,560	75,560	75,560	75,560	75,560	75,560
63,431	Payments to other Bodies	77,695	77,695	77,695	77,695	77,695	77,695
977,911	Gross Expenditure	1,067,791	1,066,859	991,125	1,096,994	1,082,786	1,105,553
(3,313)	Income From Other Agencies	0	0	(1,913)	0	0	0
(15,757)	Non Specific Other Govt Grants	0	0	(1,750)	0	0	0
(658)	Sales General	(2,090)	(2,090)	(232)	(2,174)	(2,261)	(2,351)
(73,703)	Fees & Charges	(77,193)	(77,193)	(82,988)	(80,281)	(80,281)	(80,281)
(20,810)	Pest Control	(46,185)	(46,185)	(23,000)	(49,953)	(51,951)	(54,029)
(46,543)	Private Landlord Registration	(61,150)	(61,150)	(51,900)	(57,000)	(57,000)	(57,000)
(73,439)	Other Accounts of the Authority	(101,598)	(101,598)	(80,000)	(109,888)	(114,284)	(118,855)
(100,564)	Internal Recharges - Staff Costs - Gen	(104,112)	(104,112)	(104,112)	(108,008)	(110,168)	(112,372)
(334,787)	Income	(392,328)	(392,328)	(345,895)	(407,304)	(415,945)	(424,888)
(334,787)	Gross Income	(392,328)	(392,328)	(345,895)	(407,304)	(415,945)	(424,888)
643,124	Net Expenditure	675,463	674,531	645,230	689,690	666,841	680,665

**Regulatory & Regeneration
Licensing**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
217,095	Others Basic Pay	212,605	212,605	222,442	217,034	221,376	225,803
0	Others Variable OT at 1.5	807	807	0	807	807	807
22,668	Others National Insurance Employers	22,180	22,180	23,053	22,885	23,342	23,809
41,899	Others Superannuation Employers	41,035	41,035	42,739	41,887	42,725	43,579
281,662	Employee Cost	276,627	276,627	288,234	282,613	288,250	293,998
914	Employee Related Travel	834	834	598	834	834	834
914	Transport Cost	834	834	598	834	834	834
87	Mobile Phones	45	45	86	90	90	90
63	Office/Computer Supplies	400	400	50	400	400	400
5,015	Supplies & Services	5,300	5,300	5,300	5,300	5,300	5,300
(3,313)	Legal Expenses	1,000	1,000	1,000	1,000	1,000	1,000
1,852	Supplies services and Admin Costs	6,745	6,745	6,436	6,790	6,790	6,790
0	Payment to Other Bodies	8,000	8,000	8,000	10,000	10,000	10,000
0	Payments to other Bodies	8,000	8,000	8,000	10,000	10,000	10,000
284,428	Gross Expenditure	292,206	292,206	303,268	300,237	305,874	311,622
(7,103)	CGA Street Traders & Window Cleaners	(8,981)	(8,981)	(6,346)	(14,182)	(8,063)	(10,595)
(7,371)	Licensing - Animals	(9,813)	(9,813)	(9,384)	(8,568)	(8,568)	(8,503)
(3,707)	Licensing - Leisure & Public Entertainment	(6,116)	(6,116)	(6,079)	(12,257)	(6,533)	(12,256)
(18,350)	HMO Licences	(9,210)	(9,210)	(5,746)	(11,493)	(13,409)	(17,239)
(902)	Alcohol - Occasional	(2,800)	(2,800)	(3,390)	(2,500)	(2,500)	(2,500)
(32,735)	Civic Government Premises	(20,529)	(20,529)	(28,133)	(27,242)	(36,743)	(29,649)
(91,238)	Alcohol - Premises Licences	(92,500)	(92,500)	(93,270)	(92,320)	(92,320)	(92,320)
(2,825)	Alcohol - Personal Licences	(5,500)	(5,500)	(2,950)	(4,500)	(4,150)	(3,950)
(9,980)	Gambling	(11,560)	(11,560)	(11,410)	(13,660)	(13,660)	(13,660)
(94,926)	Taxi Licences (CGSA)	(50,795)	(50,795)	(64,596)	(75,645)	(83,077)	(77,104)
(454)	Licensing Safety	(2,624)	(2,624)	(4,284)	(1,418)	(120)	0
(113,037)	Taxi/Private Hire Care Driver's Licence	0	0	(12,011)	(120,959)	(135,759)	(141,189)
(11,873)	Private Hire Car Licences (CGSA)	0	0	0	(19,920)	(20,584)	(16,600)
(1,809)	Taxi Booking Office Licences (CGSA)	0	0	(18,470)	(1,953)	(1,953)	(150)
(396,310)	Income	(220,428)	(220,428)	(266,069)	(406,617)	(427,439)	(425,715)
(396,310)	Gross Income	(220,428)	(220,428)	(266,069)	(406,617)	(427,439)	(425,715)
(111,882)	Net Expenditure	71,778	71,778	37,199	(106,380)	(121,565)	(114,093)

**Regulatory & Regeneration
Legal Services & Trading Standards**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
797,235	Others Basic Pay	799,981	840,981	785,670	831,282	847,908	864,866
84,933	Others National Insurance Employers	86,404	86,404	83,129	88,990	90,771	92,586
157,171	Others Superannuation Employers	157,412	157,412	151,533	160,558	163,768	167,044
8,905	Others Professional Subscriptions	10,000	10,000	10,000	10,000	10,000	10,000
1,048,244	Employee Cost	1,053,797	1,094,797	1,030,332	1,090,830	1,112,447	1,134,496
1,834	Internal Fleet Maintenance Charge	1,830	1,830	1,853	1,867	1,867	1,904
0	Diesel Internal	452	452	62	452	452	452
0	Repair/Maint Veh & Plant	100	100	0	102	102	104
33	Employee Related Travel	1,040	1,040	200	1,040	1,040	1,040
159	Other Transport Costs External	202	202	160	202	202	202
2,026	Transport Cost	3,624	3,624	2,275	3,663	3,663	3,702
7,326	Publications	9,523	9,523	9,523	9,523	9,523	9,523
708	Mobile Phones	446	446	719	446	446	446
0	Hospitality	200	200	0	200	200	200
1,030	Membership Fees & Subscriptions	0	0	1,030	0	0	0
241	Machine Rentals And Leasing	241	241	241	241	241	241
3	Small Office Equip/Computer Purch &	1,000	1,000	258	1,000	1,000	1,000
84	Tools & Equipment (Repairs & Mainte	370	370	0	370	370	370
3	Trading Standards Protection	300	300	300	300	300	300
2	Clothing, Uniforms etc	300	300	300	300	300	300
0	Office/Computer Supplies	1,415	1,415	50	1,415	1,415	1,415
162	Supplies & Services	1,000	1,000	1,002	1,000	1,000	1,000
440	Legal Expenses	600	600	600	600	600	600
2,895	Records Management	3,000	3,000	2,895	3,000	3,000	3,000
12,894	Supplies services and Admin Costs	18,395	18,395	16,918	18,395	18,395	18,395
1,517	Payment to Other Bodies	1,342	1,342	1,342	1,342	1,342	1,342
0	Payment To Other Local Authorities	370	370	370	370	370	370
1,517	Payments to other Bodies	1,712	1,712	1,712	1,712	1,712	1,712
1,064,681	Gross Expenditure	1,077,528	1,118,528	1,051,237	1,114,600	1,136,217	1,158,305
(22,627)	Other Fees	(10,265)	(10,265)	(23,012)	(10,265)	(10,265)	(10,265)
(5,860)	Property Income	(30,396)	(30,396)	(13,920)	(30,396)	(30,396)	(30,396)
0	Other Accounts of the Authority	(5,000)	(5,000)	0	(5,000)	(5,000)	(5,000)
(103,495)	Internal Recharges - Staff Costs - Gen	(105,204)	(105,204)	(118,440)	(135,482)	(124,145)	(112,301)
(131,982)	Income	(150,865)	(150,865)	(155,372)	(181,143)	(169,806)	(157,962)
(131,982)	Gross Income	(150,865)	(150,865)	(155,372)	(181,143)	(169,806)	(157,962)
932,699	Net Expenditure	926,663	967,663	895,865	933,457	966,411	1,000,343

Regulatory & Regeneration Planning

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE 2021/2022	ESTIMATE 2021/2022	PROBABLE 2021/2022	ESTIMATE 2022/2023	ESTIMATE 2023/2024	ESTIMATE 2024/2025
£		£	£	£	£	£	£
838,070	Others Basic Pay	903,600	903,600	819,314	903,020	924,125	943,258
0	Others - Other Pay	455	455	0	455	455	455
84,590	Others National Insurance Employers	89,591	89,591	80,607	92,004	94,153	96,102
161,754	Others Superannuation Employers	171,429	171,429	162,094	175,196	179,291	183,003
0	Others Agency Staff	0	0	63,475	0	0	0
1,084,414	Employee Cost	1,165,075	1,165,075	1,125,490	1,170,675	1,198,024	1,222,818
790	Employee Related Travel	4,500	4,500	1,354	4,500	4,500	4,500
790	Transport Cost	4,500	4,500	1,354	4,500	4,500	4,500
5,776	Advertising	6,000	6,000	6,000	6,000	6,000	6,000
745	Mobile Phones	454	454	375	454	454	454
327	Conference Fees	1,400	1,400	200	1,400	1,400	1,400
3,510	Small Office Equip/Computer Purch &	500	356	370	356	356	356
0	Printer Rationalisation - Copy Costs	1,281	1,137	0	1,281	1,281	1,281
212	Clothing, Uniforms etc	450	450	450	450	450	450
15,928	Design Panel	14,227	14,227	14,227	13,012	11,772	11,772
18,669	Legal Expenses	0	0	30,000	0	0	0
45,167	Supplies services and Admin Costs	24,312	24,024	51,622	22,953	21,713	21,713
57,644	Payment to Other Bodies	35,870	35,870	35,870	35,870	35,870	35,870
10,000	Antonine Wall Costs	10,000	10,000	10,000	10,000	10,000	10,000
72,438	Structural Plan Core Team	72,438	72,438	72,438	72,438	72,438	72,438
9,897	Planning Archaeological Serv.	12,000	12,000	12,000	12,000	12,000	12,000
149,979	Payments to other Bodies	130,308	130,308	130,308	130,308	130,308	130,308
1,280,350	Gross Expenditure	1,324,195	1,323,907	1,308,774	1,328,436	1,354,545	1,379,339
(370,998)	Building Warrant Fees	(383,812)	(383,812)	(323,812)	(355,301)	(355,301)	(355,301)
(189,541)	Planning Application Fees	(324,829)	(324,829)	(191,769)	(326,230)	(326,230)	(326,230)
(3,699)	Letters Of Comfort	(21,182)	(21,182)	(5,000)	(21,182)	(21,182)	(21,181)
(28,164)	Income From Private Parties	(20,600)	(20,600)	(20,600)	(20,600)	(20,600)	(20,600)
(119,527)	Internal Recharges - Staff Costs - Gen	(121,887)	(121,887)	(121,887)	(123,138)	(125,601)	(128,112)
(711,929)	Income	(872,310)	(872,310)	(663,068)	(846,451)	(848,914)	(851,424)
(711,929)	Gross Income	(872,310)	(872,310)	(663,068)	(846,451)	(848,914)	(851,424)
568,421	Net Expenditure	451,885	451,597	645,706	481,985	505,631	527,915

Regulatory & Regeneration Economic Development

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE 2021/2022	ESTIMATE 2021/2022	PROBABLE 2021/2022	ESTIMATE 2022/2023	ESTIMATE 2023/2024	ESTIMATE 2024/2025
£		£	£	£	£	£	£
504,229	Others Basic Pay	480,434	736,759	760,138	761,527	778,756	794,783
52,172	Others National Insurance Employers	49,485	75,630	78,786	80,183	81,994	83,682
97,291	Others Superannuation Employers	92,724	142,195	146,683	147,389	150,724	153,824
653,692	Employee Cost	622,643	954,584	985,607	989,099	1,011,474	1,032,289
1,568	Rates - Non Domestic (WDC)	0	0	1,568	1,568	1,568	1,568
5,280	Rents	7,000	6,950	5,280	5,382	5,382	5,382
218	Electricity	173	223	737	223	223	223
15,000	Rep & Maintenance	15,000	15,000	15,000	15,000	15,000	15,000
22,066	Property Cost	22,173	22,173	22,585	22,173	22,173	22,173
181	Employee Related Travel	2,550	4,453	330	4,453	4,453	4,453
181	Transport Cost	2,550	4,453	330	4,453	4,453	4,453
(65)	Publicity & Promotions	12,000	12,000	11,486	12,000	12,000	12,000
0	Telephone - Calls	1,114	58	0	58	58	58
372	Telephone Rentals	0	372	375	372	372	372
189	Mobile Phones	0	156	417	300	300	300
0	Hospitality	500	500	0	500	500	500
0	Conference Fees	1,000	250	0	250	250	250
183	Supplies & Services	45	2,961	0	2,961	2,961	2,961
0	Legal Expenses	0	0	3,716	0	0	0
0	Development & Modernisation	0	(150,000)	(100,000)	(150,000)	(150,000)	(150,000)
24,285	Misc. Expenditure	0	0	0	0	0	0
24,964	Supplies services and Admin Costs	14,659	(133,703)	(84,006)	(133,559)	(133,559)	(133,559)
343,631	Payment to Other Bodies	295,840	303,340	305,340	305,340	305,340	305,340
51,146	Scheme Allocation - Other Initiatives	110,770	110,770	90,770	110,770	110,770	110,770
26,287	Other Funding	28,000	28,000	28,000	28,000	28,000	28,000
421,064	Payments to other Bodies	434,610	442,110	424,110	444,110	444,110	444,110
1,121,967	Gross Expenditure	1,096,635	1,289,617	1,348,626	1,326,276	1,348,651	1,369,466
(633,814)	Non Specific Other Govt Grants	(579,540)	(579,540)	(579,540)	(579,540)	(579,540)	(579,540)
(285,549)	Internal Recharges - Staff Costs - Gen	(287,127)	(619,068)	(619,079)	(651,125)	(663,770)	(676,710)
(919,363)	Income	(866,667)	(1,198,608)	(1,198,619)	(1,230,665)	(1,243,310)	(1,256,250)
(919,363)	Gross Income	(866,667)	(1,198,608)	(1,198,619)	(1,230,665)	(1,243,310)	(1,256,250)
202,604	Net Expenditure	229,968	91,009	150,007	95,611	105,341	113,216

People & Technology

DESCRIPTION	PAGE	ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
Transactional Services	19	695,888	695,788	698,855	719,179	739,960	758,961
Strategic HR and Risk	20	1,285,830	1,296,966	1,284,888	1,326,645	1,360,180	1,386,125
Information Services	21	4,294,012	4,263,271	4,244,862	4,528,793	4,608,403	4,685,883
Change Support	22	282,145	309,823	309,994	567,039	608,885	533,192
Total for People & Technology		6,557,875	6,565,848	6,538,599	7,141,656	7,317,428	7,364,161

People & Technology Transactional Services

OUTTURN 2020/2021		ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£	DESCRIPTION	£	£	£	£	£	£
553,523	Others Basic Pay	589,510	589,510	599,513	607,696	624,708	640,362
2,900	Others Paternity / Maternity	150	150	195	150	150	150
768	Holiday Pay for Add Pay	150	150	849	150	150	150
51,681	Others National Insurance Em	54,985	54,985	56,153	62,226	63,967	65,571
110,307	Others Superannuation Emplc	114,559	114,559	115,083	117,303	120,587	123,609
719,179	Employee Cost	759,354	759,354	771,793	787,525	809,562	829,842
22	Employee Related Travel	320	220	0	220	220	220
22	Transport Cost	320	220	0	220	220	220
2,489	Postages	5,130	5,130	5,130	5,130	5,130	5,130
16	Mobile Phones	12	12	36	36	36	36
2,505	Supplies services and Admi	5,142	5,142	5,166	5,166	5,166	5,166
721,706	Gross Expenditure	764,816	764,716	776,959	792,911	814,948	835,228
(19,558)	Commission	(10,966)	(10,966)	(8,752)	(10,966)	(10,966)	(10,966)
(249)	Miscellaneous Income	0	0	(11,390)	0	0	0
(4,250)	Internal Recharges - Staff Cos	(57,962)	(57,962)	(57,962)	(62,766)	(64,022)	(65,301)
(24,057)	Income	(68,928)	(68,928)	(78,104)	(73,732)	(74,988)	(76,267)
(24,057)	Gross Income	(68,928)	(68,928)	(78,104)	(73,732)	(74,988)	(76,267)
697,649	Net Expenditure	695,888	695,788	698,855	719,179	739,960	758,961

People & Technology Strategic HR and Risk

OUTTURN 2020/2021		ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£	DESCRIPTION	£	£	£	£	£	£
757,408	Others Basic Pay	787,575	797,193	788,946	818,015	843,949	864,016
77,740	Others National Insurance Em	81,035	82,230	81,151	86,137	88,869	90,981
141,994	Others Superannuation Emplc	148,236	150,423	148,584	153,541	158,410	162,176
977,142	Employee Cost	1,016,846	1,029,846	1,018,681	1,057,693	1,091,228	1,117,173
812	Employee Related Travel	3,438	1,574	1,044	2,006	2,006	2,006
812	Transport Cost	3,438	1,574	1,044	2,006	2,006	2,006
2,370	Publications	2,468	2,468	2,468	2,468	2,468	2,468
580	Mobile Phones	334	334	226	334	334	334
0	Hospitality	220	220	0	220	220	220
0	Subsistence	80	80	0	80	80	80
1,780	Purchase of Computer Equipn	0	0	675	900	900	900
765	Clothing, Uniforms etc	900	900	450	900	900	900
0	Supplies & Services	300	300	100	300	300	300
5,495	Supplies services and Admi	4,302	4,302	3,919	5,202	5,202	5,202
170,350	Occupational Health	170,350	170,350	170,350	170,350	170,350	170,350
27,869	Payment to Other Bodies	30,449	30,449	30,449	30,949	30,949	30,949
58,045	Payment To Other Local Auth	60,445	60,445	60,445	60,445	60,445	60,445
256,264	Payments to other Bodies	261,244	261,244	261,244	261,744	261,744	261,744
1,239,713	Gross Expenditure	1,285,830	1,296,966	1,284,888	1,326,645	1,360,180	1,386,125
0	Gross Income	0	0	0	0	0	0
1,239,713	Net Expenditure	1,285,830	1,296,966	1,284,888	1,326,645	1,360,180	1,386,125

People & Technology Information Services

OUTTURN 2020/2021		ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£	DESCRIPTION	£	£	£	£	£	£
1,628,834	Others Basic Pay	1,636,099	1,614,303	1,589,587	1,641,316	1,677,643	1,713,944
16	Holiday Pay for Add Pay	400	400	87	400	400	400
192	Others Variable OT at 1.0	1,900	1,900	1,043	1,900	1,900	1,900
151,110	Others National Insurance Em	152,356	150,305	149,520	156,490	159,952	163,414
308,603	Others Superannuation Emplc	309,370	305,257	301,438	309,684	316,538	323,388
0	Others Miscellaneous Staff Cc	500	500	52	500	500	500
2,088,755	Employee Cost	2,100,625	2,072,665	2,041,727	2,110,290	2,156,933	2,203,546
760	Internal Fleet Maintenance Ch	896	896	810	914	914	932
0	Diesel Internal	500	0	0	500	500	500
728	Employee Related Travel	1,750	2,250	822	1,750	1,750	1,750
1,488	Transport Cost	3,146	3,146	1,632	3,164	3,164	3,182
404,828	Communication Maint/ISDN R	369,866	369,860	406,654	369,866	369,866	369,866
1,754,927	Computer Software	1,947,975	1,982,584	2,023,584	2,212,338	2,246,415	2,278,398
241	Machine Rentals And Leasing	241	241	241	241	241	241
132,190	Printer Rationalisation - Lease	130,913	133,000	122,011	133,000	133,000	133,000
97,438	Printer Rationalisation - Copy	145,986	108,099	86,967	108,099	108,099	108,099
0	Clothing, Uniforms etc	200	200	0	200	200	200
2,941	Office/Computer Supplies	2,910	2,910	1,000	2,910	2,910	2,910
2,392,565	Supplies services and Admi	2,598,091	2,596,894	2,640,457	2,826,654	2,860,731	2,892,714
19,177	Payment to Other Bodies	19,180	19,180	19,180	19,180	19,180	19,180
19,177	Payments to other Bodies	19,180	19,180	19,180	19,180	19,180	19,180
4,501,985	Gross Expenditure	4,721,042	4,691,885	4,702,996	4,959,288	5,040,008	5,118,622
(370,866)	Other Accounts of the Authorit	(279,948)	(281,532)	(311,052)	(279,948)	(279,948)	(279,948)
(163,765)	Internal Recharges - Staff Cos	(147,082)	(147,082)	(147,082)	(150,547)	(151,657)	(152,791)
(534,631)	Income	(427,030)	(428,614)	(458,134)	(430,495)	(431,605)	(432,739)
(534,631)	Gross Income	(427,030)	(428,614)	(458,134)	(430,495)	(431,605)	(432,739)
3,967,354	Net Expenditure	4,294,012	4,263,271	4,244,862	4,528,793	4,608,403	4,685,883

People & Technology Change Support

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
201,441	Others Basic Pay	202,872	224,668	218,052	424,161	457,302	399,705
70,511	Others Training Costs Not Pai	70,496	70,496	152,996	70,496	70,496	70,496
20,306	Others National Insurance Err	20,712	22,763	21,927	43,327	46,712	40,829
38,753	Others Superannuation Emplc	39,008	43,121	41,993	81,865	88,260	77,143
331,011	Employee Cost	333,088	361,048	434,968	619,849	662,770	588,173
42	Employee Related Travel	620	332	0	476	476	476
42	Transport Cost	620	332	0	476	476	476
403	Mobile Phones	108	114	1,128	108	108	108
0	Hospitality	357	357	0	357	357	357
403	Supplies services and Admi	465	471	1,128	465	465	465
331,456	Gross Expenditure	334,173	361,851	436,096	620,790	663,711	589,114
(782)	Miscellaneous Income	0	0	(82,500)	0	0	0
(51,949)	Internal Recharges - Staff Cos	(52,028)	(52,028)	(43,602)	(53,751)	(54,826)	(55,922)
(52,731)	Income	(52,028)	(52,028)	(126,102)	(53,751)	(54,826)	(55,922)
(52,731)	Gross Income	(52,028)	(52,028)	(126,102)	(53,751)	(54,826)	(55,922)
278,725	Net Expenditure	282,145	309,823	309,994	567,039	608,885	533,192

Citizen, Culture and Facilities

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE		ESTIMATE	ESTIMATE	ESTIMATE
		2021/22	2021/22	2021/22	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
Performance & Strategy	24	318,826	288,826	274,609	356,685	368,264	380,308
Communications and Marketing	25	312,925	318,637	320,338	332,802	339,594	346,522
Citizen Service	26	1,371,960	1,266,675	1,226,830	1,312,979	1,346,821	1,378,851
Libraries	27	1,650,310	1,759,756	1,705,071	1,811,453	1,850,721	1,891,663
Arts and Heritage	29	384,865	383,465	343,462	370,544	377,697	384,993
Clydebank Town Hall	30	338,886	326,272	339,626	458,495	389,207	394,857
Office Accommodation	31	1,511,352	1,482,476	1,449,505	1,275,322	1,307,203	1,348,958
Facilities Management	32	343,653	358,042	355,559	396,427	404,567	412,868
Leisure Management	33	3,410,398	3,410,398	3,411,398	3,573,644	3,773,805	3,773,805
Building Cleaning	34	1,680,646	1,649,013	1,538,885	1,703,445	1,729,463	1,755,693
Building Cleaning PPP	35	(303,045)	(313,045)	(307,513)	(331,051)	(360,446)	(391,290)
Facilities Assistant	36	2,021,822	2,007,251	1,970,842	2,099,853	2,140,300	2,181,722
Events	37	79,130	9,130	7,532	88,805	88,996	89,206
Catering	38	3,938,358	3,936,370	3,928,705	4,454,225	4,529,031	4,606,565
Total for Citizen, Culture & Facilities		17,060,087	16,883,267	16,564,849	17,903,627	18,285,224	18,554,722

**Citizen, Culture and Facilities
Performance & Strategy**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2021/22	2021/22	2021/22	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
241,438	Others Basic Pay	250,110	223,492	213,099	256,142	264,752	273,714
24,912	Others National Insurance Employers	25,761	24,566	18,485	25,998	26,872	27,782
46,363	Others Superannuation Employers	48,271	46,084	41,141	49,435	51,097	52,827
312,713	Employee Cost	324,143	294,143	272,725	331,576	342,721	354,323
	0 Other Travel Costs	270	270	270	270	270	270
161	Employee Related Travel	400	400	400	400	400	400
	0 Other Transport Costs External	250	250	250	250	250	250
161	Transport Cost	920	920	920	920	920	920
	49 Mobile Phones	64	64	64	64	64	64
	0 Hospitality	500	500	500	500	500	500
631	Office/Computer Supplies	200	200	200	200	200	200
24	Supplies & Services	2,000	2,000	1,000	1,000	1,000	1,000
	0 Other Admin Costs	1,750	1,750	750	750	750	750
705	Supplies services and Admin Costs	4,514	4,514	2,514	2,514	2,514	2,514
21,138	Payment to Other Bodies	21,250	21,250	21,250	21,675	22,109	22,551
21,138	Payments to other Bodies	21,250	21,250	21,250	21,675	22,109	22,551
647,429	Gross Expenditure	350,826	320,826	297,409	356,685	368,264	380,308
(25,570)	Income From Other Agencies	(32,000)	(32,000)	(22,800)	0	0	0
(25,570)	Income	(32,000)	(32,000)	(22,800)	0	0	0
(25,570)	Gross Income	(32,000)	(32,000)	(22,800)	0	0	0
621,859	Net Expenditure	318,826	288,826	274,609	356,685	368,264	380,308

**Citizen, Culture and Facilities
Communications and Marketing**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/22	REVISED ESTIMATE 2021/22	PROBABLE 2021/22	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
254,723	Others Basic Pay	252,566	256,566	256,184	261,956	267,195	272,539
23,898	Others National Insurance Employers	24,246	25,246	23,814	27,112	27,655	28,208
42,809	Others Superannuation Employers	42,936	43,936	47,153	50,557	51,569	52,600
321,430	Employee Cost	319,749	325,749	327,370	339,626	346,418	353,346
	0 Other Travel Costs	250	250	250	250	250	250
	0 Employee Related Travel	250	250	250	250	250	250
	0 Transport Cost	500	500	500	500	500	500
	0 Newspapers	673	673	673	673	673	673
637	Advertising	4,177	4,177	4,458	4,177	4,177	4,177
1,726	Publicity & Promotions	3,638	3,413	3,078	3,638	3,638	3,638
837	Mobile Phones	63	0	134	63	63	63
225	Events	5,800	5,800	5,800	5,800	5,800	5,800
3,424	Supplies services and Admin Cost:	14,351	14,063	14,143	14,351	14,351	14,351
328,278	Gross Expenditure	334,600	340,312	342,013	354,477	361,269	368,197
(15,000)	Income From Other Agencies	(16,000)	(16,000)	(16,000)	(16,000)	(16,000)	(16,000)
(708)	Events income	(5,675)	(5,675)	(5,675)	(5,675)	(5,675)	(5,675)
(15,708)	Income	(21,675)	(21,675)	(21,675)	(21,675)	(21,675)	(21,675)
(15,708)	Gross Income	(21,675)	(21,675)	(21,675)	(21,675)	(21,675)	(21,675)
312,570	Net Expenditure	312,925	318,637	320,338	332,802	339,594	346,522

**Citizen, Culture and Facilities
Citizen Service**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
2020/2021	DESCRIPTION	2021/22	2021/22	2021/22	2022/2023	2023/2024	2024/2025
£		£	£	£	£	£	£
973,736	Others Basic Pay	1,033,339	952,893	914,370	979,901	1,006,330	1,030,172
11,829	Others - Other Pay	10,220	10,220	10,220	10,220	10,220	10,220
4,924	Holiday Pay for Add Pay	2,921	2,921	4,163	2,921	2,921	2,921
23,955	Others Variable OT at 1.5	12,047	12,047	26,470	12,409	12,409	12,409
23,160	Others Variable OT at 2.0	12,144	12,144	13,975	12,508	12,508	12,508
84,155	Others National Insurance Employers	90,907	83,828	88,616	99,460	102,143	104,562
174,339	Others Superannuation Employers	187,024	170,964	166,034	173,902	178,633	184,401
1,296,097	Employee Cost	1,348,602	1,245,017	1,223,848	1,291,321	1,325,163	1,357,193
77	Employee Related Travel	996	496	496	496	496	496
77	Transport Cost	996	496	496	496	496	496
437	Telephone	2,200	1,200	1,200	1,200	1,200	1,200
251	Mobile Phones	162	162	162	162	162	162
15,141	Web Costs	18,500	18,500	21,960	18,500	18,500	18,500
59	Computer Software	1,200	1,000	1,465	1,000	1,000	1,000
1,393	Small Office Equip/Computer Purch	100	100	1,614	100	100	100
17,282	Supplies services and Admin Cost:	22,162	20,962	26,400	20,962	20,962	20,962
476	Payment to Other Bodies	200	200	233	200	200	200
476	Payments to other Bodies	200	200	233	200	200	200
1,313,933	Gross Expenditure	1,371,960	1,266,675	1,250,978	1,312,979	1,346,821	1,378,851
(23,889)	Income From Other Agencies	0	0	(24,148)	0	0	0
(23,889)	Income	0	0	(24,148)	0	0	0
(23,889)	Gross Income	0	0	(24,148)	0	0	0
1,290,044	Net Expenditure	1,371,960	1,266,675	1,226,830	1,312,979	1,346,821	1,378,851

**Citizen, Culture and Facilities
Libraries**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2021/22	2021/22	2021/22	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
936,514	Others Basic Pay	942,021	1,022,467	979,158	1,027,158	1,049,601	1,072,513
66,619	Others National Insurance Employers	66,883	73,962	68,729	85,768	87,642	89,555
176,382	Others Superannuation Employers	178,042	192,603	186,714	195,057	199,319	203,670
1,179,515	Employee Cost	1,186,946	1,289,032	1,234,601	1,307,982	1,336,562	1,365,738
598	Metered Water	9,869	9,869	3,945	10,042	10,217	10,396
12,895	Water Rates	1,620	1,620	7,544	1,620	1,620	1,620
122,257	Rates - Non Domestic (WDC)	127,916	124,824	122,275	130,602	133,344	136,145
10,850	Rents	10,850	10,850	10,850	10,850	10,850	10,850
1,433	Council Tax Payments	1,350	1,350	1,350	1,350	1,350	1,350
38,458	Electricity	57,750	57,750	50,000	63,525	69,878	76,865
16,762	Gas	23,468	23,468	20,000	24,641	25,873	27,167
3,465	Cleaning Materials	982	982	1,092	982	982	982
5,141	Rep & Maintenance	2,000	2,000	4,542	8,000	8,000	8,000
6,686	Security & Patrols Contracts	12,000	12,000	6,105	6,000	6,000	6,000
5,870	Refuse Collection	6,548	6,105	9,458	6,367	6,178	6,425
224,415	Property Cost	254,352	250,818	237,161	263,979	274,293	285,800
859	Hire Of Vehicles	110	110	1,630	110	110	110
7,494	Internal Fleet Maintenance Charge	8,344	8,344	8,448	8,511	8,681	8,855
339	Diesel Internal	3,882	3,882	862	4,076	4,280	4,365
4,226	Repair/Maint Veh & Plant	460	460	460	460	460	460
0	Other travel costs	250	250	250	250	250	250
458	Other Transport Costs External	200	200	512	200	200	200
333	Employee Related Travel	2,500	2,500	688	2,500	2,500	2,500
13,709	Transport Cost	15,746	15,746	12,850	16,107	16,481	16,740
2,210	Stationery	4,500	3,402	4,733	4,500	4,500	4,500
57,521	Books	135,240	135,240	110,000	135,240	135,240	135,240
304	Newspapers	3,850	3,850	0	3,850	3,850	3,850
1,349	Archive Materials	2,000	2,000	2,000	0	0	0
3	Postages	800	800	0	800	800	800
828	Telephone - Calls	1,500	1,500	1,500	1,500	1,500	1,500
5,372	Telephone Rentals	5,000	4,424	4,001	5,000	5,000	5,000
2,664	Mobile Phones	686	254	677	686	686	686
5,303	Internet Charges	4,660	4,660	4,660	4,660	4,660	4,660
0	Hospitality	380	380	380	380	380	380
14,167	Membership Fees & Subscriptions	12,500	12,500	22,811	12,500	12,500	12,500
0	Medicals	100	100	100	100	100	100
444	Purchase of Computer Equipment	1,000	14,000	14,000	0	0	0
282	Machine Rentals And Leasing	1,720	1,720	1,720	1,720	1,720	1,720
0	Small Office Equip/Computer Purch &	0	0	395	14,000	14,000	14,000
0	Clothing, Uniforms etc	200	200	200	200	200	200
0	Resaleable Goods	1,000	1,000	0	1,000	1,000	1,000
1,859	Classroom Materials	6,500	6,500	2,500	6,500	6,500	6,500
0	Events	10,000	10,000	1,378	10,000	10,000	10,000
3,212	Supplies & Services	2,339	2,339	2,350	2,339	2,339	2,339
58,032	Digital Media	27,000	27,000	35,622	27,000	27,000	27,000
7,999	Audio Purchases	10,053	10,053	10,053	10,053	10,053	10,053
2,795	Video Purchases	6,357	6,357	6,357	6,357	6,357	6,357

**Citizen, Culture and Facilities
Libraries**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/22	REVISED ESTIMATE 2021/22	PROBABLE 2021/22	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
164,345	Supplies services and Admin Cost:	237,385	248,279	225,437	248,385	248,385	248,385
<hr/>							
1,581,984	Gross Expenditure	1,694,429	1,803,875	1,710,050	1,836,453	1,875,721	1,916,663
	(5,653) Income From Other Agencies	(7,519)	(7,519)	(1,542)	0	0	0
	(529) Library Income	(36,600)	(36,600)	(3,437)	(25,000)	(25,000)	(25,000)
(6,182)	Income	(44,119)	(44,119)	(4,979)	(25,000)	(25,000)	(25,000)
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(6,182)	Gross Income	(44,119)	(44,119)	(4,979)	(25,000)	(25,000)	(25,000)
<hr/>							
1,575,802	Net Expenditure	1,650,310	1,759,756	1,705,071	1,811,453	1,850,721	1,891,663

**Citizen, Culture and Facilities
Arts and Heritage**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		£	£	£	£	£	£
16,565	Teachers Basic Pay	16,670	16,670	16,896	17,004	17,344	17,691
1,074	Teachers National Insurance Employers	1,084	1,084	1,087	1,301	1,327	1,353
3,810	Teachers Superannuation Employers	3,834	3,834	3,886	3,911	3,989	4,069
262,347	Others Basic Pay	264,487	264,487	231,162	257,940	263,099	268,361
24,892	Others National Insurance Employers	24,862	24,862	22,040	27,729	28,283	28,849
47,832	Others Superannuation Employers	48,401	48,401	44,614	49,782	50,778	51,794
356,519	Employee Cost	359,338	359,338	319,686	357,667	364,820	372,116
0	Fixtures & Fittings	1,630	1,630	1,630	1,630	1,630	1,630
3,443	Rep & Maintenance	1,500	1,500	3,434	1,500	1,500	1,500
3,443	Property Cost	3,130	3,130	5,064	3,130	3,130	3,130
0	Employee Related Travel	500	300	300	300	300	300
0	Transport Cost	500	300	300	300	300	300
0	Archive Materials	0	0	0	2,000	2,000	2,000
91	Mobile Phones	174	174	174	174	174	174
0	Hospitality	100	100	100	100	100	100
0	Conference Fees	290	290	290	290	290	290
0	Advertising	4,520	3,520	3,520	3,520	3,520	3,520
9,048	Membership Fees & subscriptions	5,847	5,847	6,604	8,847	8,847	8,847
0	Resaleable goods	770	770	770	770	770	770
0	Postages	500	300	300	300	300	300
1,625	Events	15,000	15,000	12,000	15,000	15,000	15,000
0	Computer Software	3,000	3,000	3,000	0	0	0
1,270	Supplies & Services	3,899	3,899	12,343	3,899	3,899	3,899
12,034	Supplies services and Admin Costs	34,100	32,900	39,101	34,900	34,900	34,900
25,000	Arts & Events	25,000	25,000	25,000	25,000	25,000	25,000
6,001	Arts Development	13,912	13,912	13,912	13,912	13,912	13,912
3,134	Payment to Other Bodies	4,500	4,500	4,500	4,500	4,500	4,500
34,134	Payments to other Bodies	43,412	43,412	43,412	43,412	43,412	43,412
406,130	Gross Expenditure	440,480	439,080	407,562	439,409	446,562	453,858
(63,090)	Income From Other Agencies	(46,850)	(46,850)	(60,100)	(60,100)	(60,100)	(60,100)
0	Fees & Charges	(8,765)	(8,765)	(4,000)	(8,765)	(8,765)	(8,765)
(63,090)	Income	(55,615)	(55,615)	(64,100)	(68,865)	(68,865)	(68,865)
(63,090)	Gross Income	(55,615)	(55,615)	(64,100)	(68,865)	(68,865)	(68,865)
343,040	Net Expenditure	384,865	383,465	343,462	370,544	377,697	384,993

**Citizen, Culture and Facilities
Clydebank Town Hall**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/22	REVISED ESTIMATE 2021/22	PROBABLE 2021/22	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
144,736	Others Basic Pay	290,275	282,535	126,847	189,085	192,867	196,724
0	Overtime	24,337	24,686	3,000	6,822	6,958	7,098
11,379	Others National Insurance Employers	23,133	23,133	10,055	21,888	18,164	18,527
25,784	Others Superannuation Employers	52,049	52,049	22,561	23,948	28,315	28,882
181,899	Employee Cost	389,793	382,402	162,464	241,743	246,304	251,231
7,899	Metered Water	6,000	6,000	6,000	6,000	6,000	6,000
106,217	Rates - Non Domestic (WDC)	103,701	103,701	106,296	110,905	113,234	113,050
14,524	Electricity	35,232	35,232	20,038	38,755	42,630	46,893
14,681	Gas	32,857	27,756	16,389	39,500	36,225	32,412
0	Fixtures & Fittings	500	500	500	500	500	500
0	Cleaning Materials	1,500	1,500	1,500	1,500	1,500	1,500
0	Contract Cleaning	10,700	10,700	10,700	10,700	10,700	10,700
0	Window Cleaning	386	386	386	386	386	386
2,051	Rep & Maintenance	5,000	5,000	6,611	5,000	5,000	5,000
5,344	Refuse Collection	5,498	5,498	5,498	5,506	5,727	6,185
150,716	Property Cost	201,374	196,273	173,918	218,752	221,902	222,627
0	Printing	500	378	378	500	500	500
302	Telephone Rentals	600	600	600	600	600	600
0	Catering equipment	1,000	1,000	1,000	1,000	1,000	1,000
0	Tools & Equipment (Repairs & Maintainer	500	500	500	500	500	500
0	Clothing, Uniforms etc	1,000	1,000	1,000	1,000	1,000	1,000
151	Food, Provisions	25,219	25,219	3,500	25,000	20,000	20,000
0	Events	5,900	5,900	5,900	5,900	5,900	5,900
2,921	Supplies & Services	13,000	13,000	6,532	16,500	11,500	11,500
3,374	Supplies services and Admin Costs	47,719	47,597	19,410	51,000	41,000	41,000
335,989	Gross Expenditure	638,886	626,272	355,791	511,495	509,207	514,857
(667)	Town Hall Income	(300,000)	(300,000)	(16,165)	(53,000)	(120,000)	(120,000)
(667)	Income	(300,000)	(300,000)	(16,165)	(53,000)	(120,000)	(120,000)
(667)	Gross Income	(300,000)	(300,000)	(16,165)	(53,000)	(120,000)	(120,000)
335,322	Net Expenditure	338,886	326,272	339,626	458,495	389,207	394,857

**Citizen, Culture and Facilities
Office Accommodation**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/22	REVISED ESTIMATE 2021/22	PROBABLE 2021/22	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
93,124	Others Basic Pay	100,977	86,984	73,790	66,903	68,509	70,145
5,835	Others - Other Pay	5,133	5,133	5,133	5,133	5,133	5,133
264	Holiday Pay for Add Pay	394	394	394	394	394	394
3,186	Overtime	2,574	2,574	2,574	2,574	2,574	2,574
0	Others Training Costs	55	55	55	55	55	55
8,026	Others National Insurance Employers	8,482	5,846	6,318	6,523	6,680	6,839
19,102	Others Superannuation Employers	20,700	20,700	15,497	13,648	13,976	14,310
129,536	Employee Cost	138,315	121,686	103,761	95,231	97,321	99,450
0	Metered Water	46,338	46,338	30,945	47,149	47,974	48,814
33,922	Water Rates	8,817	8,817	30,839	8,817	8,817	8,817
482,347	Rates - Non Domestic (WDC)	481,522	481,522	482,676	452,476	461,978	471,680
494,134	Rents	494,865	494,865	494,865	494,865	494,865	494,865
11,023	Property Insurance	10,588	11,088	14,316	11,088	11,088	11,088
120,847	Electricity	190,171	183,489	181,689	162,506	178,757	196,632
24,474	Gas	32,719	31,642	28,316	29,778	31,267	32,830
0	Heating Energy	0	0	10,067	3,500	3,825	4,016
1,830	Cleaning Materials	6,596	6,596	11,772	6,596	6,596	6,596
49	Personal Hygiene	100	100	100	100	100	100
0	Window Cleaning	40,604	40,604	4,500	5,604	5,604	5,604
13,092	Upkeep of Grounds	0	0	13,500	13,500	13,500	13,500
1,151	Rep & Maintenance	14,621	14,621	15,332	14,621	14,621	14,621
32,447	Refuse Collection	33,623	33,623	33,624	34,968	36,367	37,822
3,436	Security & Patrols Contracts	1,165	3,465	9,166	9,465	9,465	9,465
1,639	Other Property Costs	22,014	22,014	17,278	10,664	10,664	10,664
1,220,392	Property Cost	1,383,743	1,378,785	1,378,985	1,305,698	1,335,488	1,367,114
0	Other Travel Costs	575	575	575	575	575	575
0	Transport Cost	575	575	575	575	575	575
53	Contract Janitorial Supplies	5,344	5,344	5,344	5,344	5,344	5,344
88	Health & Safety	700	700	700	700	700	700
0	Stationery	1,000	756	756	1,000	1,000	1,000
24,476	Postages	54,428	49,428	31,123	41,428	41,428	49,428
1,182	Telephone Rentals	2,173	2,173	2,329	2,173	2,173	2,173
91	Telephone - Calls	241	97	247	241	241	241
17	Tools & Equipment (Repairs & Maintenance)	321	171	196	171	171	171
0	Purchase of Tools & Equipment	500	500	500	500	500	500
0	Clothing, Uniforms etc	598	348	348	348	348	348
829	Supplies & Services	3,389	1,889	1,889	1,889	1,889	1,889
0	TV Licences	101	101	101	101	101	101
26,736	Supplies services and Admin	68,795	61,507	43,533	53,895	53,895	61,895
20,898	Payment To Other Local Authorities	19,923	19,923	23,005	19,923	19,923	19,923
20,898	Payments to other Bodies	19,923	19,923	23,005	19,923	19,923	19,923
1,397,563	Gross Expenditure	1,611,352	1,582,476	1,549,860	1,475,322	1,507,203	1,548,958
0	Miscellaneous Income	(100,000)	(100,000)	(100,355)	(200,000)	(200,000)	(200,000)
0	Income	(100,000)	(100,000)	(100,355)	(200,000)	(200,000)	(200,000)
0	Gross Income	(100,000)	(100,000)	(100,355)	(200,000)	(200,000)	(200,000)
1,397,563	Net Expenditure	1,511,352	1,482,476	1,449,505	1,275,322	1,307,203	1,348,958

**Citizen, Culture and Facilities
Facilities Management**

OUTTURN	ORIGINAL	REVISED	PROBABLE	DRAFT	INDICATIVE	INDICATIVE
2020/2021 DESCRIPTION	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
£	£	£	£	£	£	£
248,559 Others Basic Pay	276,049	289,126	283,375	309,041	315,222	321,526
0 Others Training Costs	800	200	0	200	200	200
25,797 Others National Insurance Employers	28,397	28,805	30,000	36,524	37,225	37,938
47,799 Others Superannuation Employers	53,433	55,438	59,475	65,687	66,946	68,230
322,155 Employee Cost	358,679	373,568	372,850	411,453	419,593	427,894
397 Employee Related Travel	1,500	1,000	500	1,500	1,500	1,500
0 Other Transport costs	510	510	510	510	510	510
397 Transport Cost	2,010	1,510	1,010	2,010	2,010	2,010
334 Phones	339	339	461	339	339	339
250 membership fees	225	225	225	225	225	225
1,270 Supplies & Services	2,400	2,400	1,864	2,400	2,400	2,400
1,854 Supplies services and Admin Costs	2,964	2,964	2,550	2,964	2,964	2,964
324,406 Gross Expenditure	363,653	378,042	376,410	416,427	424,567	432,868
(20,442) Int Rech - Staff Costs	(20,000)	(20,000)	(20,851)	(20,000)	(20,000)	(20,000)
(20,442) Gross Income	(20,000)	(20,000)	(20,851)	(20,000)	(20,000)	(20,000)
303,964 Net Expenditure	343,653	358,042	355,559	396,427	404,567	412,868

**Citizen, Culture and Facilities
Leisure Management**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/22	REVISED ESTIMATE 2021/22	PROBABLE 2021/22	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
537,094	Grants - Paymts to Strategic Partners	49,156	49,156	49,156	49,156	49,156	49,156
91,331	Payment to Other Bodies	121,575	121,575	122,575	121,575	121,575	121,575
3,815,212	Other Accounts of the Authority	3,973,047	3,973,047	3,973,047	4,161,365	4,387,601	4,387,601
4,443,637	Payments to other Bodies	4,143,778	4,143,778	4,144,778	4,332,096	4,558,332	4,558,332
4,443,637	Gross Expenditure	4,143,778	4,143,778	4,144,778	4,332,096	4,558,332	4,558,332
(85,015)	Income From Other Agencies	(106,575)	(106,575)	(106,575)	(106,575)	(106,575)	(106,575)
(589,744)	Other Accounts of the Authority	(626,805)	(626,805)	(626,805)	(651,877)	(677,952)	(677,952)
(674,759)	Income	(733,380)	(733,380)	(733,380)	(758,452)	(784,527)	(784,527)
(674,759)	Gross Income	(733,380)	(733,380)	(733,380)	(758,452)	(784,527)	(784,527)
3,768,878	Net Expenditure	3,410,398	3,410,398	3,411,398	3,573,644	3,773,805	3,773,805

**Citizen, Culture and Facilities
Building Cleaning**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2021/22	2021/22	2021/22	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
1,506,912	Others Basic Pay	1,468,023	1,454,947	1,327,961	1,471,241	1,501,892	1,533,181
33,651	Overtime	49,600	34,600	34,522	35,292	35,998	36,718
0	Others Training Costs	1,200	200	0	200	200	200
46,021	Others National Insurance Employers	44,439	44,031	41,377	64,958	66,362	67,689
226,076	Others Superannuation Employers	209,300	207,295	208,424	233,803	238,538	243,368
1,812,660	Employee Cost	1,772,562	1,741,073	1,612,284	1,805,495	1,842,989	1,881,156
128,031	Cleaning Materials	159,941	159,941	159,941	159,941	159,941	159,941
88	Other Costs	100	100	369	100	100	100
4,191	Dso Allocation - Depot	4,297	4,297	4,297	4,383	4,471	4,560
132,310	Property Cost	164,338	164,338	164,607	164,424	164,512	164,601
442	Employee Related Travel	1,500	1,500	1,084	1,500	1,500	1,500
442	Transport Cost	1,500	1,500	1,084	1,500	1,500	1,500
429	Postages	827	827	827	827	827	827
10,365	Phones	100	(44)	388	1,000	1,000	1,000
7,669	Tools & Equipment (Repairs & Maint.)	9,774	9,774	9,774	9,774	9,774	9,774
8,485	Purchase of Tools & Equipment	3,554	3,554	15,749	3,554	3,554	3,554
5,988	Clothing, Uniforms etc	4,700	4,700	8,319	4,700	4,700	4,700
(22,350)	Supplies & Services	1,275	1,275	1,435	1,275	1,275	1,275
10,586	Supplies services and Admin Costs	20,230	20,086	36,492	21,130	21,130	21,130
1,955,998	Gross Expenditure	1,958,630	1,926,997	1,814,467	1,992,549	2,030,131	2,068,387
(582,375)	Income	(277,984)	(277,984)	(275,582)	(289,103)	(300,667)	(312,694)
(582,375)	Income	(277,984)	(277,984)	(275,582)	(289,104)	(300,668)	(312,694)
(582,375)	Gross Income	(277,984)	(277,984)	(275,582)	(289,104)	(300,668)	(312,694)
1,373,623	Net Expenditure	1,680,646	1,649,013	1,538,885	1,703,445	1,729,463	1,755,693

**Citizen, Culture and Facilities
Building Cleaning - PPP**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/22	REVISED ESTIMATE 2021/22	PROBABLE 2021/22	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
548,616	Others Basic Pay	575,377	567,077	566,813	578,891	590,469	602,278
7,503	Overtime	8,100	8,100	10,475	8,100	8,100	8,100
16,539	Others National Insurance Employers	17,411	17,111	16,019	23,268	23,734	24,208
74,603	Others Superannuation Employers	77,795	76,395	80,880	81,836	83,472	85,142
647,261	Employee Cost	678,683	668,683	674,186	692,095	705,775	719,729
29,472	Cleaning Materials	42,000	42,000	42,000	42,000	42,000	42,000
29,472	Property Cost	42,000	42,000	42,000	42,000	42,000	42,000
29	Phones	30	30	26	30	30	30
3,577	Tools & Equipment (Repairs & Maint.)	2,500	2,500	2,500	2,500	2,500	2,500
6,976	Purchase of Tools & Equipment	8,500	8,500	8,500	8,500	8,500	8,500
0	Clothing, Uniforms etc	690	690	723	690	690	690
10,582	Supplies services and Admin Costs	11,720	11,720	11,749	11,720	11,720	11,720
687,315	Gross Expenditure	732,403	722,403	727,935	745,815	759,495	773,449
(995,623)	Int Rech - Other Contracts	(1,035,448)	(1,035,448)	(1,035,448)	(1,076,866)	(1,119,941)	(1,164,738)
(995,623)	Income	(1,035,448)	(1,035,448)	(1,035,448)	(1,076,866)	(1,119,941)	(1,164,738)
(995,623)	Gross Income	(1,035,448)	(1,035,448)	(1,035,448)	(1,076,866)	(1,119,941)	(1,164,738)
(308,308)	Net Expenditure	(303,045)	(313,045)	(307,513)	(331,051)	(360,446)	(391,290)

**Citizen, Culture and Facilities
Facilities Assistants**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2021/22	2021/22	2021/22	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
1,469,975	Others Basic Pay	1,562,743	1,561,125	1,553,215	1,623,810	1,656,287	1,689,412
75,571	Overtime	86,700	86,700	79,669	76,054	77,575	79,126
0	Others Training Costs	1,000	1,000	1,000	1,000	1,000	1,000
104,365	Others National Insurance Employers	111,123	110,294	109,122	134,695	137,389	140,137
258,689	Others Superannuation Employers	277,487	275,413	273,070	289,231	295,016	300,916
1,908,600	Employee Cost	2,039,053	2,034,532	2,016,076	2,124,791	2,167,267	2,210,592
17,798	Personal Hygiene	19,600	19,600	29,677	19,800	19,600	19,600
4,519	Security & Patrols Contracts	4,000	4,000	8,840	7,800	7,800	7,800
3,692	Dso Allocation - Depot	3,786	3,786	3,786	3,862	3,939	4,018
26,009	Property Cost	27,386	27,386	42,303	31,462	31,339	31,418
142	Employee Related Travel	978	978	19	978	978	978
142	Transport Cost	978	978	19	978	978	978
0	Contract Janitorial Supplies	4,861	4,861	7,344	4,861	4,861	4,861
29	Tools & Equipment (Repairs & Maint.)	1,000	1,000	1,000	1,000	1,000	1,000
7,231	Clothing, Uniforms etc	2,250	2,250	2,250	2,250	2,250	2,250
10	Supplies & Services	15,110	5,060	5,127	5,160	5,160	5,160
7,270	Supplies services and Admin Cost:	23,221	13,171	15,721	13,271	13,271	13,271
1,942,021	Gross Expenditure	2,090,638	2,076,067	2,074,119	2,170,501	2,212,855	2,256,259
(51,276)	Fees & Charges	(68,816)	(68,816)	(103,277)	(70,649)	(72,555)	(74,537)
(51,276)	Income	(68,816)	(68,816)	(103,277)	(70,649)	(72,555)	(74,537)
(51,276)	Gross Income	(68,816)	(68,816)	(103,277)	(70,649)	(72,555)	(74,537)
1,890,745	Net Expenditure	2,021,822	2,007,251	1,970,842	2,099,853	2,140,300	2,181,722

**Citizen, Culture and Facilities
Events**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/22	REVISED ESTIMATE 2021/22	PROBABLE 2021/22	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
	129 Supplies & Services	82,445	12,445	7,532	82,620	82,811	83,021
	129 Supplies services and Admin Costs	82,445	12,445	7,532	82,620	82,811	83,021
	0 Payment to Other Bodies	83,798	13,798	0	93,298	93,298	93,298
	0 Payments to other Bodies	83,798	13,798	0	93,298	93,298	93,298
	129 Gross Expenditure	166,243	26,243	7,532	175,918	176,109	176,319
	0 Events Income	(87,113)	(17,113)	0	(87,113)	(87,113)	(87,113)
	0 Income	(87,113)	(17,113)	0	(87,113)	(87,113)	(87,113)
	0 Gross Income	(87,113)	(17,113)	0	(87,113)	(87,113)	(87,113)
	129 Net Expenditure	79,130	9,130	7,532	88,805	88,996	89,206

**Citizen, Culture and Facilities
Catering Services**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2021/22	2021/22	2021/22	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
2,496,441	Others Basic Pay	2,662,573	2,662,573	2,662,573	2,882,246	2,941,293	3,002,570
19,415	Overtime	21,420	21,420	30,000	21,848	22,285	22,731
150	Others Training Costs	3,350	3,350	3,350	3,350	3,350	3,350
117,010	Others National Insurance Employers	129,924	129,924	126,488	171,481	174,911	178,409
419,654	Others Superannuation Employers	459,872	459,872	455,606	493,595	503,467	513,536
3,052,670	Employee Cost	3,277,139	3,277,139	3,278,017	3,572,521	3,645,306	3,720,596
37,744	Cleaning Materials	61,000	61,000	40,090	61,000	61,000	61,000
14,447	Personal Hygiene	400	400	400	400	400	400
347	Other Property Costs	218	218	269	397	218	218
7,384	Dso Allocation - Depot	7,571	7,571	7,571	7,722	7,877	8,034
59,922	Property Cost	69,189	69,189	48,330	69,519	69,495	69,652
835	Internal Fleet Maintenance Charge	4,929	4,929	4,929	4,929	4,929	4,929
101,383	Driver Recharges	100,262	100,262	101,384	102,267	104,313	106,399
0	Tyres	52	52	0	52	52	52
0	Diesel Internal	1,947	1,947	1,947	1,947	1,947	1,947
113	Repair/Maint Veh & Plant	390	390	390	390	390	390
124	Employee Related Travel	2,000	1,500	1,000	1,500	1,500	1,500
102,455	Transport Cost	109,580	109,080	109,650	111,085	113,131	115,217
241	Printing	2,000	934	226	934	934	934
373	Telephone - Calls	400	400	529	416	416	416
3,628	Telephone Rentals	3,648	3,348	3,247	3,348	3,348	3,348
4,222	Kitchen Purchases	700	700	2,000	700	700	700
20,254	Machine Rentals And Leasing	30,000	30,000	30,000	0	0	0
242	Tools & Equipment (Repairs & Maint.)	1,500	1,500	1,500	1,500	1,500	1,500
6,145	Purchase of Tools & Equipment	17,000	17,000	28,000	17,000	17,000	17,000
8,035	Clothing, Uniforms etc	9,540	9,540	9,540	9,540	9,540	9,540
564,606	Food, Provisions	1,696,104	1,695,982	1,696,073	1,946,104	1,946,104	1,946,104
6,888	Supplies & Services	2,000	2,000	2,035	2,000	2,000	2,000
614,634	Supplies services and Admin Costs	1,762,892	1,761,404	1,773,150	1,981,542	1,981,542	1,981,542
25,769	Kitchen Equipment Repairs	28,500	28,500	28,500	28,500	28,500	28,500
25,769	Payments to other Bodies	28,500	28,500	28,500	28,500	28,500	28,500
3,855,450	Gross Expenditure	5,247,300	5,245,312	5,237,647	5,763,167	5,837,973	5,915,507
(102,660)	Other Accounts of the Authority	(1,308,942)	(1,308,942)	(1,308,942)	(1,308,942)	(1,308,942)	(1,308,942)
(102,660)	Income	(1,308,942)	(1,308,942)	(1,308,942)	(1,308,942)	(1,308,942)	(1,308,942)
(102,660)	Gross Income	(1,308,942)	(1,308,942)	(1,308,942)	(1,308,942)	(1,308,942)	(1,308,942)
3,752,790	Net Expenditure	3,938,358	3,936,370	3,928,705	4,454,225	4,529,031	4,606,565

Education, Learning and Attainment

DESCRIPTION	Page	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
Schools - Primary	40	29,552,511	29,534,631	29,673,470	31,175,558	31,879,857	32,571,127
Schools - Secondary	42	29,376,367	29,511,024	29,777,035	30,580,941	31,137,038	31,723,719
Schools - ASN	44	17,108,931	17,115,503	17,939,579	18,648,737	18,804,387	18,982,682
Psychological Services	46	507,770	507,626	485,775	571,470	592,503	610,114
Sports Develop./Active Schools	47	628,805	628,805	628,805	626,805	651,877	677,952
Early Learning & Childcare	48	8,586,359	8,541,453	8,533,553	8,406,611	9,074,534	9,522,963
PPP	50	14,626,736	14,657,307	14,703,265	15,211,337	16,249,314	16,575,680
Curriculum Development	51	204,179	202,179	202,179	202,281	202,294	202,308
Central Admin	52	363,543	363,543	363,879	851,835	852,882	853,949
Workforce/CPD	53	337,979	337,979	336,664	348,543	354,798	361,181
Performance and Improvement	54	452,192	448,202	445,889	453,303	462,579	472,040
Education Development	55	1,371,546	1,371,402	1,387,874	1,407,157	1,131,359	1,150,940
Creative Arts	56	566,390	597,283	609,183	620,033	633,948	648,127
Scottish Attainment Challenge : Raising Attainment	57	0	0	0	0	0	0
PEF (inc CEYP)	58	0	0	0	0	0	0
Total: Education, Learning & Attainment		103,683,308	103,816,937	105,087,151	109,104,611	112,027,371	114,352,783

**Education, Learning & Attainment
Schools - Primary**

OUTTURN 2020/2021 Account Description	ORIGINAL	REVISED	PROBABLE	DRAFT	INDICATIVE	INDICATIVE
	ESTIMATE	ESTIMATE		ESTIMATE	ESTIMATE	ESTIMATE
2021/2022	2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
£	£	£	£	£	£	£
18,356,377 Teachers Basic Pay	18,077,638	18,637,772	18,540,867	18,762,819	19,135,724	19,516,091
102,146 Teachers Paternity / Maternity	0	0	126,063	0	0	0
1,964,781 Teachers National Insurance Employers	1,897,365	1,997,450	2,000,294	2,283,711	2,329,101	2,375,395
4,195,291 Teachers Superannuation Employers	4,158,914	4,266,829	4,302,333	4,315,450	4,401,220	4,488,706
16,378 Cover School Funded	85,127	75,127	48,246	83,179	84,845	86,540
97,643 Cover H Q Funded	182,656	162,656	264,972	183,097	186,759	190,494
1,271,390 Others Basic Pay	1,319,659	1,316,240	1,303,583	1,337,230	1,363,982	1,388,705
2,461 Others - Other Allowances	2,196	2,196	2,196	2,238	2,280	2,328
4,831 Others Training Costs Not Paid Through s:	21,363	17,363	17,363	19,871	19,871	19,871
70,540 Others National Insurance Employers	72,263	72,263	70,546	88,759	90,539	92,200
231,780 Others Superannuation Employers	241,606	241,606	232,661	243,597	248,468	252,945
26,313,618 Employee Cost	26,058,787	26,789,502	26,909,124	27,319,951	27,862,789	28,413,275
193,335 Metered Water	215,000	215,000	215,000	218,785	222,634	226,552
1,318,901 Rates - Non Domestic (WDC)	1,327,578	1,327,578	1,327,578	1,355,069	1,383,131	1,411,775
4,510 Rents	4,426	4,426	4,497	4,426	4,426	4,426
7,139 Council Tax Payments	2,468	2,468	2,468	2,468	2,468	2,468
387,140 Electricity	543,854	543,854	543,854	603,547	669,791	743,307
237,875 Gas	272,909	272,909	272,909	288,030	304,072	321,095
43,265 Heating Oil	54,706	43,706	43,706	43,706	43,706	43,706
8,852 Fixtures & Fittings	1,004	1,004	3,393	1,004	1,004	1,004
144,171 Cleaning Materials	1,096	1,096	1,096	1,096	1,096	1,096
186 Window Cleaning	1,317	1,317	1,317	1,317	1,317	1,317
119,848 Upkeep Of Grounds	145,603	145,603	145,603	151,427	157,482	163,782
162,317 Rep & Maintenance	38,222	38,222	35,709	38,984	38,984	38,984
137,643 Refuse Collection	140,464	143,150	143,150	143,150	143,150	143,150
1,857 Pest Control	3,227	3,227	3,227	3,227	3,227	3,227
234,127 Other Property Costs	4,686	4,686	51,261	4,686	4,686	4,686
3,001,166 Property Cost	2,756,560	2,748,246	2,794,768	2,860,922	2,981,174	3,110,575
0 Driver Recharges	18,305	18,305	18,305	19,797	20,591	21,417
8,118 Taxis	17,653	17,653	21,713	23,655	23,655	23,655
312 Employee Related Travel	5,521	3,521	3,680	5,521	5,521	5,521
265,998 Educ Pupils Transpt	269,547	269,547	269,631	276,286	287,337	298,830
274,428 Transport Cost	311,026	309,026	313,329	325,259	337,104	349,423
32,722 Health & Safety	27,162	27,162	27,162	27,162	27,162	27,162
3,089 Printing	6,534	5,722	6,350	5,947	5,947	5,947
4,127 Postages	3,566	3,566	3,566	3,566	3,566	3,566
27,801 Telephone - Calls	13,220	13,220	13,220	13,220	13,220	13,220
18,172 Telephone Rentals	20,265	20,265	20,265	20,265	20,265	20,265
1,967 Mobile Phones	7,536	6,816	7,476	7,536	7,536	7,536
9,884 Membership Fees & Subscriptions	0	0	5,443	0	0	0
63 Medicals	112	112	117	112	112	112
1,847 Purchase of Computer Equipment	1,980	1,980	6,132	1,980	1,980	1,980
2,824 Small Office Equip/Computer Purch & Rep	8,411	8,411	8,706	8,411	8,411	8,411
74,315 Schools - CIRF	0	0	0	0	0	0
932 Skip Hire Charges	0	0	2,104	0	0	0
46,515 School Milk	113,578	113,578	113,663	113,578	113,578	113,578
119,276 Classroom Materials	151,005	151,005	163,248	142,131	142,131	142,131
3,396 Parent Counsel Administration	12,267	12,267	12,267	12,267	12,267	12,267
446 PE Facilities	14,528	14,528	14,528	14,150	14,150	14,150

**Education, Learning & Attainment
Schools - Primary**

OUTTURN 2020/2021 Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£	£	£	£	£	£	£
1,461 Other Admin Costs	3,465	3,465	4,528	3,465	3,465	3,465
4,891 Education Activity Grant	30,710	30,710	4,032	28,588	28,588	28,588
0 Supported Study Material	0	0	0	0	0	0
284 Bank and Security Charges	8,609	8,609	8,609	8,609	8,609	8,609
354,012 Supplies services and Admin Costs	422,948	421,416	421,416	410,987	410,987	410,987
15,017 Payment to Other Bodies	14,320	15,320	15,320	14,320	14,320	14,320
0 Other Accounts of the Authority	270	270	270	270	270	270
15,017 Payments to other Bodies	14,590	15,590	15,590	14,590	14,590	14,590
274,400 Clothing Grants	273,400	308,870	308,870	296,610	296,610	296,610
274,400 Payments to Clients	273,400	308,870	308,870	296,610	296,610	296,610
30,232,641 Gross Expenditure	29,837,311	30,592,650	30,763,097	31,228,319	31,903,254	32,595,460
(1,031,775) Specific Government Grant	0	0	(819,721)	0	0	0
(5,000) Non Specific Other Govt Grants	0	(773,219)	(3,500)	0	0	0
(138,714) Sale of Meals	(264,000)	(264,000)	(264,000)	(30,264)	0	0
(37,369) Income From Private Parties	(20,800)	(20,800)	(2,406)	(22,497)	(23,397)	(24,333)
(206,230) Other Accounts of the Authority	0	0	0	0	0	0
(1,419,088) Income	(284,800)	(1,058,019)	(1,089,627)	(52,761)	(23,397)	(24,333)
(1,419,088) Gross Income	(284,800)	(1,058,019)	(1,089,627)	(52,761)	(23,397)	(24,333)
28,813,553 Total Primary (D0200)	29,552,511	29,534,631	29,673,470	31,175,558	31,879,857	32,571,127

**Education, Learning & Attainment
Schools - Secondary**

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
18,952,216	Teachers Basic Pay	19,071,527	19,214,325	19,136,716	19,559,513	19,930,534	20,327,064
84,677	Teachers Paternity / Maternity	0	0	43,775	0	0	0
2,074,124	Teachers National Insurance Empl	2,101,197	2,114,691	2,091,848	2,407,189	2,454,938	2,503,641
4,337,537	Teachers Superannuation Employe	4,394,321	4,420,690	4,348,302	4,506,699	4,596,109	4,687,307
33,100	Cover School Funded	207,619	207,619	109,636	220,628	225,042	229,543
115,655	Cover H Q Funded	127,676	127,676	221,294	131,554	134,185	136,869
1,063,875	Others Basic Pay	1,227,656	1,230,472	1,174,223	1,233,825	1,258,501	1,283,671
4,504	Others Training Costs Not Paid Thr	4,780	4,780	4,780	4,876	4,876	4,876
74,460	Others National Insurance Employe	88,845	86,014	80,785	94,845	96,742	98,676
195,882	Others Superannuation Employers	225,655	226,276	215,091	221,662	226,096	230,619
26,936,030	Employee Cost	27,449,276	27,632,543	27,426,450	28,380,791	28,927,023	29,502,266
44,083	Metered Water	78,029	78,029	78,029	79,395	80,784	82,198
601,394	Rates - Non Domestic (WDC)	600,624	600,624	611,840	613,237	626,115	639,263
1,231	Accidental/Malicious Damage	15,000	15,000	15,000	15,000	15,000	15,000
129,156	Electricity	165,804	165,804	165,804	184,043	204,288	226,759
62,532	Gas	80,976	71,131	71,131	74,688	78,422	82,343
27,616	Fixtures & Fittings	4,732	4,732	4,732	4,732	4,732	4,732
93,234	Cleaning Materials	450	450	450	450	450	450
43	Window Cleaning	4,378	4,378	4,406	4,378	4,378	4,378
44,787	Upkeep Of Grounds	54,706	54,706	54,706	57,025	59,306	61,678
5,715	Rep & Maintenance	10,990	10,990	10,037	10,990	10,990	10,990
75,563	Refuse Collection	78,140	78,140	78,140	81,266	81,266	81,266
0	Security & Patrols Contracts	380	380	380	380	380	380
93,454	Other Property Costs	10,247	10,247	21,382	10,247	10,247	10,247
1,178,808	Property Cost	1,104,456	1,094,611	1,116,037	1,135,831	1,176,358	1,219,684
0	Hire Of Vehicles	609	609	609	659	685	713
32,430	Driver Recharges	34,628	34,628	34,428	37,453	37,467	37,482
(83)	Diesel Internal	240	240	240	260	270	281
1,283	Repair/Maint Veh & Plant	905	905	1,105	980	1,020	1,060
50,555	Taxis	66,800	66,800	82,164	89,512	89,512	89,512
1,523	Employee Related Travel	4,931	4,931	4,931	4,931	4,931	4,931
442,818	Educ Pupils Transpt	397,727	397,727	448,731	488,028	488,028	488,028
528,526	Transport Cost	505,840	505,840	572,208	621,823	621,913	622,007
34,733	Health & Safety	33,545	33,545	30,855	33,545	33,545	33,545
4,527	Printing	16,051	13,863	18,648	16,051	16,051	16,051
5,582	Postages	6,434	6,434	6,434	6,434	6,434	6,434
8,154	Telephone - Calls	6,471	6,471	6,471	6,471	6,471	6,471
6,811	Telephone Rentals	5,888	5,888	5,888	5,888	5,888	5,888
1,117	Mobile Phones	1,545	681	681	1,545	1,545	1,545
146	Hospitality	760	760	760	760	760	760
4,927	Membership Fees & Subscriptions	1,635	1,635	3,332	1,635	1,635	1,635
4,706	Purchase of Computer Equipment	305	305	1,793	305	305	305
10,767	Small Office Equip/Computer Purc	19,892	19,892	19,892	19,892	19,892	19,892
40,000	Schools - CIRF	0	0	0	0	0	0
5,537	Food, Provisions	730	730	985	730	730	730
181,593	Classroom Materials	201,416	201,416	188,669	243,458	243,458	243,458
8,697	Text Books	19,977	19,977	19,977	19,977	19,977	19,977
316	TV Licences	1,050	1,050	1,050	1,050	1,050	1,050
582	Work Experience Scheme Expense	6,996	6,996	6,996	6,996	6,996	6,996

**Education, Learning & Attainment
Schools - Secondary**

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
1,140	Parent Counsel Administration	2,800	2,800	2,800	2,800	2,800	2,800
6,082	PE Facilities	20,753	20,753	20,753	20,753	20,753	20,753
0	Other Admin Costs	1,305	1,161	1,394	1,305	1,305	1,305
1,666	Education Activity Grant	34,132	34,132	34,132	34,132	34,132	34,132
1,210	Education Mini Bus	3,980	3,980	3,980	3,980	3,980	3,980
0	Curriculum for Excellence	0	23,852	71,000	0	0	0
1,046	Inclusion Resources	0	47,148	3,989	0	0	0
137	Bank and Security Charges	4,860	4,860	4,860	4,860	4,860	4,860
329,476	Supplies services and Admin C	390,525	458,329	455,339	432,567	432,567	432,567
436,220	Pupils/Students Scot Exam-Sceet	455,780	453,780	453,780	455,780	455,780	455,780
7,822	Payment to Other Bodies	5,000	5,000	5,000	5,000	5,000	5,000
0	Invigilators Expenses	11,449	11,449	11,449	11,449	11,449	11,449
444,042	Payments to other Bodies	472,229	470,229	470,229	472,229	472,229	472,229
188,100	Clothing Grants	185,900	271,710	271,710	260,760	260,760	260,760
52,880	EMA Additional Payments	47,000	47,000	47,000	47,000	47,000	47,000
331,830	EMA Payments	311,410	311,410	311,410	336,219	336,219	336,219
572,810	Payments to Clients	544,310	630,120	630,120	643,979	643,979	643,979
29,989,692	Gross Expenditure	30,466,636	30,791,672	30,670,383	31,687,220	32,274,069	32,892,732
(85,844)	Income From Other Local Authori	0	0	0	0	0	0
(188)	Income From Other Agencies	(1,260)	(1,260)	(1,270)	(1,260)	(1,260)	(1,260)
(386,685)	Specific Government Grant	0	(190,379)	(198,517)	0	0	0
(382,339)	Non Specific Other Govt Grants	(311,410)	(311,410)	(311,410)	(336,219)	(336,219)	(336,219)
(795)	School Lets	0	0	(3,099)	0	0	0
(166,430)	Sale of Meals	(540,799)	(540,799)	(326,658)	(584,928)	(608,325)	(632,658)
26,765	Income From Private Parties	(176,800)	(176,800)	(52,394)	(183,872)	(191,227)	(198,876)
(109,992)	Other Accounts of the Authority	(60,000)	(60,000)	0	0	0	0
(1,105,508)	Income	(1,090,269)	(1,280,648)	(893,348)	(1,106,279)	(1,137,031)	(1,169,013)
(1,105,508)	Gross Income	(1,090,269)	(1,280,648)	(893,348)	(1,106,279)	(1,137,031)	(1,169,013)
28,884,184	Total SECONDARY (D0300)	29,376,367	29,511,024	29,777,035	30,580,941	31,137,038	31,723,719

**Education, Learning & Attainment
Schools - ASN**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	Account Description	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
	£	£	£	£	£	£	£
3,442,494	Teachers Basic Pay	3,716,537	3,887,776	3,879,215	3,971,711	4,076,971	4,164,097
368,686	Teachers National Insurance Employers	393,015	397,455	417,408	478,921	489,916	492,369
792,118	Teachers Superannuation Employers	847,930	857,416	890,839	916,741	937,786	941,455
4,792,535	Others Basic Pay	4,659,506	4,679,595	4,760,789	4,846,345	4,846,128	4,899,448
3,449	Others - Other Allowances	1,338	1,338	2,470	1,357	1,404	1,424
3,710	Holiday Pay for Add Pay	0	0	2,124	0	0	0
8,078	Others Training Costs Not Paid Through salarie:	3,867	3,867	0	3,867	3,901	3,901
262,135	Others National Insurance Employers	244,524	246,687	264,242	325,217	325,196	328,768
860,291	Others Superannuation Employers	808,373	812,994	862,989	880,097	880,054	889,735
10,533,496	Employee Cost	10,675,090	10,887,128	11,080,076	11,424,256	11,561,356	11,721,197
14,454	Water Rates	19,894	19,894	19,894	20,242	20,596	20,956
32,317	Electricity	35,203	35,203	35,203	39,075	43,373	48,144
26,327	Gas	32,534	32,534	32,534	34,161	35,869	37,662
6,298	Upkeep Of Grounds	6,637	6,637	6,637	6,902	7,178	7,465
18,043	Rep & Maintenance	585	585	1,566	585	585	585
4,149	Refuse Collection	4,212	4,212	4,212	4,221	4,221	4,230
175	Pest Control	178	178	288	178	178	178
20,587	Other Property Costs	0	0	9	0	0	0
122,350	Property Cost	99,243	99,243	100,343	105,364	112,000	119,220
22,038	Internal Fleet Maintenance Charge	24,395	24,395	24,787	24,883	25,381	25,889
10,404	Garaging Charges Internal	10,327	10,327	12,209	10,534	10,745	10,960
7,166	Driver Recharges	18,019	18,019	18,381	18,999	19,126	19,509
192	Deisel External	428	428	428	437	446	455
106	Tyres	456	456	110	465	474	483
3,422	Diesel Internal	11,545	11,545	4,996	11,776	12,012	12,252
499,985	SLA Transport	511,468	511,468	504,985	525,184	546,191	568,039
272	Repair/Maint Veh & Plant	684	684	218	684	684	684
246,363	Taxis	584,488	290,625	432,176	488,480	488,480	488,480
7,327	Pupils Transpt Tickets Bus/Train	2,400	2,400	0	2,400	2,400	2,400
5,255	Employee Related Travel	14,544	14,544	5,256	12,544	14,544	14,544
3,206	Other Transport Costs External	285	285	0	285	285	285
238,913	Daycare Transport Costc	0	293,863	293,863	293,863	293,863	293,863
1,044,649	Transport Cost	1,179,039	1,179,039	1,297,409	1,390,534	1,414,631	1,437,843
9,856	Health & Safety	6,500	6,500	6,500	6,500	6,500	6,500
497	Postages	0	0	132	0	0	0
6,707	Telephone - Calls	1,041	4,849	6,829	6,829	6,829	6,829
2,018	Telephone Rentals	7,129	2,041	2,041	2,041	2,041	2,041
72	Telephone Other Costs	783	83	83	83	83	83
491	Mobile Phones	1,248	1,248	1,027	1,248	1,248	1,248
222	Membership Fees & Subscriptions	150	150	150	150	150	150
2,970	Purchase of Computer Equipment	387	387	387	387	387	387
634	Machine Rentals And Leasing	1,205	1,205	1,205	1,205	1,205	1,205
3,820	Food, Provisions	1,851	1,851	3,820	1,894	1,894	1,894
15,374	Classroom Materials	30,105	28,628	29,633	29,526	29,526	29,526
49	Text Books	90	90	0	90	90	90
48,703	Supplies & Services	38,612	31,288	27,144	26,185	26,185	26,185
0	Work Experience Scheme Expenses	60	60	60	60	60	60
287	Parent Counsel Administration	290	290	290	290	290	290
459	PE Facilities	0	0	504	0	0	0
(1,650)	Education Activity Grant	3,887	3,887	3,527	3,887	3,887	3,887
3,000	Inclusion Resources	38,720	38,720	38,720	38,720	38,720	38,720
0	Bank and Security Charges	452	452	0	452	452	452
93,509	Supplies services and Admin Costs	132,510	121,729	122,052	119,547	119,547	119,547
13,100	Clothing Grants	12,500	21,050	19,050	19,050	19,050	19,050
0	Pupils/Students Scot Exam-Sceeb	6,898	6,898	6,898	6,898	6,898	6,898
66,073	Payment to Other Bodies	46,024	54,827	54,827	54,827	54,827	54,827
2,071,334	Day Care	2,063,531	2,063,531	2,027,513	2,027,512	2,027,512	2,027,512
2,717,357	Residential Care	2,500,044	2,500,044	3,224,880	3,224,880	3,224,880	3,224,880
406,990	Payment To Other Local Authorities	434,198	434,198	385,697	434,198	434,198	434,198
159,005	Payments To Health Bodies	146,243	146,243	129,805	146,243	146,243	146,243
5,433,859	Payments to other Bodies	5,209,438	5,226,791	5,848,670	5,913,608	5,913,608	5,913,608
17,227,863	Gross Expenditure	17,295,320	17,513,930	18,448,550	18,953,309	19,121,142	19,311,415

**Education, Learning & Attainment
Schools - ASN**

OUTTURN	ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021 Account Description	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£	2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
£	£	£	£	£	£	£
(230,649) Income From Other Local Authorities	(149,760)	(149,760)	(260,613)	(266,603)	(277,267)	(288,358)
(253,641) Specific Government Grant	0	(212,038)	(212,038)	0	0	0
(9,431) Sale of Meals	(20,509)	(20,509)	(15,200)	(21,329)	(22,182)	(23,069)
(4,876) Other Accounts of the Authority	0	0	(5,000)	0	0	0
(12,546) Int Rech - Staff Costs	(16,120)	(16,120)	(16,120)	(16,640)	(17,306)	(17,306)
(511,143) Income	(186,389)	(398,427)	(508,971)	(304,572)	(316,755)	(328,733)
(511,143) Gross Income	(186,389)	(398,427)	(508,971)	(304,572)	(316,755)	(328,733)
16,716,720 Total (D0400)	17,108,931	17,115,503	17,939,579	18,648,737	18,804,387	18,982,682

**Education, Learning & Attainment
Psychological Services**

OUTTURN 2020/2021 Account Description £	ORIGINAL	REVISED	PROBABLE 2021/2022	DRAFT	INDICATIVE	INDICATIVE
	ESTIMATE 2021/2022	ESTIMATE 2021/2022		ESTIMATE 2022/2023	ESTIMATE 2023/2024	ESTIMATE 2024/2025
	£	£	£	£	£	£
401,922 Teachers Basic Pay	439,195	439,195	411,431	471,017	487,829	500,873
45,432 Teachers National Insurance Employer	50,835	50,835	47,270	60,055	62,199	63,861
87,091 Teachers Superannuation Employers	88,405	88,405	92,619	104,883	108,630	111,535
534,445 Employee Cost	578,435	578,435	551,320	635,955	658,658	676,269
0 Employee Related Travel	4,194	4,194	500	1,194	1,194	1,194
0 Transport Cost	4,194	4,194	500	1,194	1,194	1,194
0 Postages	276	276	138	276	276	276
206 Telephone - Calls	450	450	225	450	450	450
593 Telephone Rentals	618	474	618	618	618	618
656 Mobile Phones	200	200	197	200	200	200
0 Classroom Materials	160	160	160	160	160	160
3,272 Supplies & Services	5,318	5,318	5,318	5,318	5,318	5,318
4,727 Supplies services and Admin Costs	7,022	6,878	6,656	7,022	7,022	7,022
539,172 Gross Expenditure	589,651	589,507	558,476	644,171	666,874	684,485
(58,612) Internal Recharges - Staff Costs - Gen	(81,881)	(81,881)	(72,701)	(72,701)	(74,371)	(74,371)
(58,612) Income	(81,881)	(81,881)	(72,701)	(72,701)	(74,371)	(74,371)
(58,612) Gross Income	(81,881)	(81,881)	(72,701)	(72,701)	(74,371)	(74,371)
Total Psychologists Service 480,560 (D0901)	507,770	507,626	485,775	571,470	592,503	610,114

**Education, Learning & Attainment
Sports Development**

OUTTURN 2020/2021 Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2023/2024
£	£	£	£	£	£	£
855,601 Payment to Other Bodies	628,805	894,663	894,663	626,805	651,877	677,952
855,601 Payments to other Bodies	628,805	894,663	894,663	626,805	651,877	677,952
855,601 Gross Expenditure	628,805	894,663	894,663	626,805	651,877	677,952
(265,858) Income From Other Agencies	0	(265,858)	(265,858)	0	0	0
(265,858) Income	0	(265,858)	(265,858)	0	0	0
(265,858) Gross Income	0	(265,858)	(265,858)	0	0	0
589,743 Total Sports Development (D1240)	628,805	628,805	628,805	626,805	651,877	677,952

**Education, Learning & Attainment
Early Learning & Childcare**

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
999,558	Teachers Basic Pay	802,606	1,186,761	1,186,808	1,385,244	1,397,136	1,502,155
114,595	Teachers National Insurance Emplo	85,182	128,743	128,216	147,846	148,642	160,768
246,048	Teachers Superannuation Employer:	179,233	273,159	266,235	274,417	275,816	298,477
8,035,072	Others Basic Pay	10,158,250	10,429,424	10,460,918	9,863,352	10,264,055	10,510,902
623,968	Others National Insurance Employer	743,136	683,136	681,054	787,884	884,460	866,249
1,492,994	Others Superannuation Employers	1,952,338	1,694,338	1,694,130	1,693,235	1,822,732	1,861,027
11,566,902	Employee Cost	13,920,745	14,395,561	14,417,361	14,151,978	14,792,841	15,199,578
15,886	Water Rates	16,429	10,869	17,835	25,340	25,993	26,510
0	Rates - Non Domestic (WDC)	421	421	0	35,716	23,875	37,219
64,013	Electricity	121,163	101,163	101,163	115,363	139,380	156,912
19,962	Gas	29,748	24,403	24,403	28,228	30,307	31,922
25,781	Fixtures & Fittings	4,561	6,936	7,652	4,585	4,588	4,584
54,182	Cleaning Materials	1,791	1,791	1,791	1,033	1,033	1,033
0	Window Cleaning	1,456	1,456	1,456	1,554	1,554	1,554
12,608	Upkeep Of Grounds	13,488	13,488	13,488	19,451	20,570	21,372
77,015	Rep & Maintenance	13,812	69,826	31,508	21,642	21,642	21,642
19,302	Refuse Collection	19,861	21,308	21,308	23,734	24,526	25,348
535	Pest Control	336	1,076	1,401	1,080	1,080	1,101
7,626	Other Property Costs	9,898	16,953	32,459	9,219	10,839	11,040
296,910	Property Cost	232,964	269,690	254,464	286,945	305,387	340,237
0	Driver Recharges	18,165	0	513	4,928	5,484	5,580
871	Employee Related Travel	5,497	5,497	500	5,097	5,097	5,097
1,032	Transport Cost	23,662	5,497	1,013	10,025	10,581	10,677
1,800	Health & Safety	1,327	6,484	6,484	0	0	0
591	Stationery	357	0	0	0	0	0
412	Postages	340	1,141	874	568	568	568
1,351	Telephone - Calls	1,407	7,665	7,665	3,394	3,394	3,394
7,179	Telephone Rentals	3,075	7,478	7,478	4,063	4,063	4,063
1,322	Mobile Phones	750	568	1,293	750	750	750
0	Hospitality	1,845	1,845	0	1,845	1,845	1,845
304	Health & Safety At Work	0	0	0	0	0	0
0	Machine Rentals And Leasing	517	517	0	517	517	517
3,131	Play Equipment	0	0	611	0	0	0
255	Printer Rationalisation	7,321	7,999	0	0	0	0
738	Skip Hire Charges	0	0	1,890	0	0	0
2,652	Clothing, Uniforms etc	0	0	0	0	0	0
11,058	School Milk	20,790	20,790	20,790	20,790	20,790	20,790
102,870	Food, Provisions	171,225	167,959	167,959	168,635	175,380	182,395
74,281	Nursery School Meals	456,600	456,600	456,600	269,825	280,608	289,098
586,199	Supplies & Services	486,403	829,240	835,211	589,506	589,674	589,603
794,143	Supplies services and Admin Cos	1,151,957	1,508,286	1,506,855	1,059,893	1,077,589	1,093,023
357,420	Payment to Other Bodies	100,000	200,099	236,459	120,000	120,000	120,000
2,741,909	Pre5 Commisioned Places	2,935,548	2,880,914	2,880,914	2,712,417	2,712,417	2,712,417
61,461	Payments To Childminders	15,587	25,587	25,587	50,000	50,000	50,000
16,022	Cross Boundary Charges	0	0	0	0	0	0
3,176,812	Payments to other Bodies	3,051,135	3,106,600	3,142,960	2,882,417	2,882,417	2,882,417
15,835,799	Gross Expenditure	18,380,463	19,285,634	19,322,653	18,391,258	19,068,815	19,525,932

**Education, Learning & Attainment
Early Learning & Childcare**

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
(35,379)	Cross Boundary Income	0	0	(2,234)	0	0	0
(7,774,216)	Specific Government Grant	(9,723,000)	(10,673,077)	(10,673,077)	(9,912,425)	(9,919,170)	(9,926,175)
(2,220)	Fees & Charges	(2,987)	(2,987)	(40,417)	0	0	0
(5,027)	Sale of Meals	0	0	(6,501)	(1,019)	(1,060)	(1,060)
(16,364)	Out Of School Care Charges	(38,249)	(38,249)	(45,985)	(41,335)	(42,988)	(44,671)
(90,151)	Other Accounts of the Authority	0	0	0	0	0	0
(17,894)	Internal Recharges - Staff Costs - Gr	(29,868)	(29,868)	(20,886)	(29,868)	(31,063)	(31,063)
(7,941,251)	Income	(9,794,104)	(10,744,181)	(10,789,100)	(9,984,647)	(9,994,281)	(10,002,969)
(7,941,251)	Gross Income	(9,794,104)	(10,744,181)	(10,789,100)	(9,984,647)	(9,994,281)	(10,002,969)
7,894,548	Total Pre-five Service (D1400)	8,586,359	8,541,453	8,533,553	8,406,611	9,074,534	9,522,963

**Education, Learning & Attainment
PPP**

OUTTURN 2020/2021 Account Description £	ORIGINAL	REVISED	PROBABLE 2021/2022 £	DRAFT	INDICATIVE	INDICATIVE
	ESTIMATE 2021/2022 £	ESTIMATE 2021/2022 £		ESTIMATE 2022/2023 £	ESTIMATE 2023/2024 £	ESTIMATE 2024/2025 £
108,060 Water Rates	106,912	106,912	106,912	110,271	112,200	114,164
1,367,156 Rates - Non Domestic (WDC)	1,368,174	1,364,322	1,368,174	1,395,884	1,425,198	1,455,128
(6,083) Trade Effluent Charge	12,337	12,337	14,280	12,337	12,337	12,337
480,297 Electricity	484,190	542,644	542,644	537,451	596,570	662,193
118,081 Gas	102,022	99,830	99,830	107,123	112,479	118,102
995,623 Contract Cleaning	990,625	995,625	1,035,447	1,035,451	1,076,869	1,119,944
82,266 Upkeep Of Grounds	76,036	76,036	76,036	79,078	82,241	85,531
3,145,400 Property Cost	3,140,296	3,197,706	3,243,323	3,277,595	3,417,894	3,567,399
2,435,490 DBFM Payments	25,000	25,000	25,000	25,000	25,000	25,000
9,587,585 Payment to Other Bodies	12,171,983	12,145,144	12,145,485	12,667,138	12,806,420	12,983,281
12,023,075 Payments to other Bodies	12,196,983	12,170,144	12,170,485	12,692,138	12,831,420	13,008,281
15,168,475 Gross Expenditure	15,337,279	15,367,850	15,413,808	15,969,733	16,249,314	16,575,680
(27,716) Specific Government Grant	0	0	0	0	0	0
(705,075) Miscellaneous Income	(710,543)	(710,543)	(710,543)	(758,396)	0	0
(10,253) Other Accounts of the Authority	0	0	0	0	0	0
(743,044) Income	(710,543)	(710,543)	(710,543)	(758,396)	0	0
(743,044) Gross Income	(710,543)	(710,543)	(710,543)	(758,396)	0	0
14,425,431 Total PPP (D1700)	14,626,736	14,657,307	14,703,265	15,211,337	16,249,314	16,575,680

**Education, Learning & Attainment
Curriculum Development**

OUTTURN 2020/2021 Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2023/2024
£	£	£	£	£	£	£
0 Driver Recharges	2,233	233	233	335	348	362
0 Transport Cost	2,233	233	233	335	348	362
5,562 Membership Fees & Subscriptions	5,380	5,380	15,907	5,380	5,380	5,380
0 Computer Software	24,750	24,750	24,750	24,750	24,750	24,750
125 Curriculum for Excellence	151,788	151,788	141,261	151,788	151,788	151,788
5,687 Supplies services and Admin Costs	181,918	181,918	181,918	181,918	181,918	181,918
51,411 Payment to Other Bodies	20,028	20,028	20,028	20,028	20,028	20,028
51,411 Payments to other Bodies	20,028	20,028	20,028	20,028	20,028	20,028
57,098 Gross Expenditure	204,179	202,179	202,179	202,281	202,294	202,308
(1,973) Income From Other Agencies	0	0	0	0	0	0
(1,973) Income	0	0	0	0	0	0
(1,973) Gross Income	0	0	0	0	0	0
55,125 Total Curriculum 4 Excellence (D1905)	204,179	202,179	202,179	202,281	202,294	202,308

**Education, Learning & Attainment
Central Admin**

OUTTURN 2020/2021 Account Description	ORIGINAL	REVISED	PROBABLE 2021/2022	DRAFT	INDICATIVE	INDICATIVE
	ESTIMATE 2021/2022	ESTIMATE 2021/2022		ESTIMATE 2022/2023	ESTIMATE 2023/2024	ESTIMATE 2023/2024
£	£	£	£	£	£	£
45,331 Teachers Basic Pay	45,602	45,602	176,579	46,700	47,634	48,587
4,280 Teachers National Insurance Employers	4,311	4,311	17,802	4,974	5,073	5,174
10,426 Teachers Superannuation Employers	10,488	10,488	37,760	10,743	10,958	11,177
39,929 Others Basic Pay	39,131	39,131	61,205	39,913	40,711	41,525
0 Covid Thank You Payment	0	0	186,875	0	0	0
0 Others Training Costs Not Paid Through salarie	0	0	3,000	0	0	0
4,298 Others National Insurance Employers	4,213	4,213	5,249	4,769	4,864	4,961
7,706 Others Superannuation Employers	7,553	7,553	10,671	7,705	7,858	8,016
111,970 Employee Cost	111,298	111,298	499,141	114,804	117,098	119,440
393,781 Contract Cleaning	0	0	17,500	0	0	0
9,234 Other Property Costs	8,200	8,200	8,200	8,200	8,200	8,200
403,015 Property Cost	8,200	8,200	25,700	8,200	8,200	8,200
79 Employee Related Travel	490	490	2,048	490	490	490
79 Transport Cost	490	490	2,048	490	490	490
24,761 Health & Safety	18,000	18,000	18,000	18,000	18,000	18,000
0 Stationery	100	100	100	100	100	100
0 Telephone Rentals	746	746	746	746	746	746
480 Mobile Phones	500	500	500	500	500	500
0 Hospitality	3,500	3,500	3,500	3,500	3,500	3,500
0 Conference Fees	300	300	300	300	300	300
6,400 Computer Software	6,861	6,861	95,677	6,861	6,861	6,861
0 Small Office Equip/Computer Purch & Repair	110	110	110	110	110	110
0 Classroom Materials	0	0	79,061	0	0	0
0 Office/Computer Supplies	1,830	1,830	142	1,830	1,830	1,830
318,734 Supplies & Services	809	809	20,313	809	809	809
3,888 Bank and Security Charges	20,000	20,000	20,000	20,000	20,000	20,000
354,263 Supplies services and Admin Costs	52,756	52,756	238,449	52,756	52,756	52,756
167,475 Payment to Other Bodies	225,028	225,028	376,478	225,028	225,028	225,028
10,000 Other Accounts of the Authority	23,000	23,000	23,000	23,000	23,000	23,000
177,475 Payments to other Bodies	248,028	248,028	399,478	248,028	248,028	248,028
756,586 Education - Free School Meals	0	0	814,859	486,000	486,000	486,000
313,100 Education - Winter Support Package	0	0	2,600	0	0	0
0 Spring Payments	0	0	369,300	0	0	0
0 Education – Summer Support Package	0	0	1,359,540	0	0	0
1,069,686 Payments to Clients	0	0	2,546,299	486,000	486,000	486,000
2,116,488 Gross Expenditure	420,772	420,772	3,711,115	910,278	912,572	914,914
(287,447) Specific Government Grant	0	0	0	0	0	0
(132,000) Non Specific Other Govt Grants	0	0	(3,289,678)	0	0	0
(3,766) Rent Other	(3,766)	(3,766)	(3,766)	(3,917)	(4,074)	(4,237)
(220,388) Insurance Recoveries	0	0	0	0	0	0
(183,396) Other Accounts of the Authority	0	0	(329)	0	0	0
(34,622) Internal Recharges - Staff Costs - General Serv	(53,463)	(53,463)	(53,463)	(54,526)	(55,616)	(56,728)
(861,619) Income	(57,229)	(57,229)	(3,347,236)	(58,443)	(59,690)	(60,965)
(861,619) Gross Income	(57,229)	(57,229)	(3,347,236)	(58,443)	(59,690)	(60,965)
1,254,869 Total Central Admin (D2000)	363,543	363,543	363,879	851,835	852,882	853,949

**Education, Learning & Attainment
CPD**

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
86,205	Teachers Basic Pay	137,420	137,420	132,428	140,922	143,740	146,615
9,837	Teachers National Insurance Employers	15,448	15,448	15,247	17,967	18,326	18,693
19,827	Teachers Superannuation Employers	31,605	31,605	30,459	32,415	33,063	33,724
96,814	Others Basic Pay	90,891	90,891	95,069	93,175	95,039	96,939
9,715	Others National Insurance Employers	9,382	9,382	9,420	10,389	10,596	10,809
18,685	Others Superannuation Employers	17,541	17,541	18,349	17,983	18,342	18,709
241,083	Employee Cost	302,287	302,287	300,972	312,851	319,106	325,489
0	Employee Related Travel	700	700	700	700	700	700
0	Transport Cost	700	700	700	700	700	700
10	Mobile Phones	26	26	1,184	26	26	26
0	Hospitality	2,837	2,837	2,837	2,837	2,837	2,837
0	Conference Fees	7,670	7,670	7,670	7,670	7,670	7,670
0	Subsistence	36	36	36	36	36	36
320	Supplies & Services	1,460	1,460	1,460	1,460	1,460	1,460
0	Curriculum for Excellence	10,000	10,000	8,842	10,000	10,000	10,000
330	Supplies services and Admin Costs	22,029	22,029	22,029	22,029	22,029	22,029
26,314	Payment to Other Bodies	12,963	12,963	12,963	12,963	12,963	12,963
26,314	Payments to other Bodies	12,963	12,963	12,963	12,963	12,963	12,963
267,727	Gross Expenditure	337,979	337,979	336,664	348,543	354,798	361,181
267,727	Total Workforce CPD (D2100)	337,979	337,979	336,664	348,543	354,798	361,181

**Education, Learning & Attainment
Performance & Improvement**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	Account Description	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2023/2024
£		£	£	£	£	£	£
278,196	Teachers Basic Pay	279,441	279,441	270,137	271,678	277,112	282,654
32,797	Teachers National Insurance Employers	33,236	33,236	31,591	35,183	35,887	36,605
63,985	Teachers Superannuation Employers	64,271	64,271	62,131	62,486	63,736	65,011
97,617	Others Basic Pay	95,727	95,727	103,524	101,465	103,494	105,563
9,950	Others National Insurance Employers	9,601	9,601	10,615	11,618	11,850	12,088
18,489	Others Superannuation Employers	18,015	18,015	19,980	19,583	19,975	20,374
501,034	Employee Cost	500,291	500,291	497,978	502,013	512,054	522,295
534	Employee Related Travel	2,000	2,000	1,970	2,000	2,000	2,000
534	Transport Cost	2,000	2,000	1,970	2,000	2,000	2,000
229	Mobile Phones	128	128	158	162	162	162
229	Supplies services and Admin Costs	128	128	158	162	162	162
501,797	Gross Expenditure	502,419	502,419	500,106	504,175	514,216	524,457
(35,477)	Internal Recharges - Staff Costs - General Serv	(50,227)	(54,217)	(54,217)	(50,872)	(51,637)	(52,417)
(35,477)	Income	(50,227)	(54,217)	(54,217)	(50,872)	(51,637)	(52,417)
(35,477)	Gross Income	(50,227)	(54,217)	(54,217)	(50,872)	(51,637)	(52,417)
	Total Performance & Improvement						
466,320	(D2200)	452,192	448,202	445,889	453,303	462,579	472,040

**Education, Learning & Attainment
Educational Development**

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
116,047	Teachers Basic Pay	41,024	41,024	114,598	24,073	24,910	25,764
11,431	Teachers National Insurance Employers	4,435	4,435	11,868	2,900	3,001	3,104
23,847	Teachers Superannuation Employers	9,436	9,436	24,772	5,539	5,732	5,928
732,751	Others Basic Pay	691,252	691,252	701,575	709,599	723,792	738,267
25,577	Others Training Costs Not Paid Through salaries	0	0	5,576	0	0	0
65,028	Others National Insurance Employers	61,710	61,710	60,828	70,921	72,340	73,786
144,690	Others Superannuation Employers	133,010	133,010	132,102	135,087	137,790	140,543
1,119,371	Employee Cost	940,867	940,867	1,051,319	948,119	967,565	987,392
105	Gas	0	0	105	0	0	0
105	Property Cost	0	0	105	0	0	0
8,584	Taxis	50,000	50,000	49,903	67,000	67,000	67,000
3,334	Pupils Transpt Tickets Bus/Train	5,500	5,500	5,500	5,500	5,500	5,500
563	Employee Related Travel	3,010	3,010	726	3,010	3,010	3,010
28,070	Other Transport Costs External	48,800	48,800	46,800	48,920	49,045	49,175
40,551	Transport Cost	107,310	107,310	102,929	124,430	124,555	124,685
123	Hospitality	370	226	492	370	370	370
71,941	Small Office Equip/Computer Purch & Repair	0	0	0	0	0	0
7,596	Class Materials	0	0	12,041	0	0	0
83	Supplies & Services	7,356	7,356	7,356	7,362	7,362	7,362
6,291	MCMC	13,000	13,000	12,941	13,000	13,000	13,000
86,034	Supplies services and Admin Costs	20,726	20,582	32,830	20,732	20,732	20,732
119,022	Payment to Other Bodies	472,286	472,286	435,554	472,286	177,286	177,286
80,000	Payments To Health Bodies	0	0	0	0	0	0
199,022	Payments to other Bodies	472,286	472,286	435,554	472,286	177,286	177,286
1,445,083	Gross Expenditure	1,541,189	1,541,045	1,622,737	1,565,567	1,290,138	1,310,095
(21,686)	Income From Other Agencies	(75,114)	(75,114)	(138,980)	(138,981)	(138,981)	(138,981)
(85,519)	Specific Government Grant	0	0	(30,324)	0	0	0
(29,729)	Non Specific Other Govt Grants	0	0	(46,146)	0	0	0
(103,529)	Other Accounts of the Authority	(75,116)	(75,116)	0	0	0	0
(10,703)	Internal Recharges - Staff Costs - General Services	(19,413)	(19,413)	(19,413)	(19,429)	(19,798)	(20,174)
(251,166)	Income	(169,643)	(169,643)	(234,863)	(158,410)	(158,779)	(159,155)
(251,166)	Gross Income	(169,643)	(169,643)	(234,863)	(158,410)	(158,779)	(159,155)
1,193,917	Total Education Development (D2301)	1,371,546	1,371,402	1,387,874	1,407,157	1,131,359	1,150,940

**Education, Learning & Attainment
Creative Arts**

OUTTURN 2020/2021	Account Description	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2023/2024
	£	£	£	£	£	£	£
359,065	Teachers Basic Pay	362,227	362,227	379,744	372,544	379,995	387,595
31,230	Teachers National Insurance Employers	30,681	30,681	33,890	37,441	38,190	38,954
67,271	Teachers Superannuation Employers	67,244	67,244	72,427	71,594	73,026	74,487
170,500	Others Basic Pay	182,250	182,250	168,740	185,975	189,696	193,488
15,856	Others National Insurance Employers	16,975	16,975	15,469	19,219	19,605	19,995
32,839	Others Superannuation Employers	35,154	35,154	31,740	35,785	36,499	37,231
676,761	Employee Cost	694,531	694,531	702,010	722,558	737,011	751,750
287	Refuse Collection	0	0	0	0	0	0
287	Property Cost	0	0	0	0	0	0
1,509	Employee Related Travel	8,500	8,500	5,756	3,500	3,500	3,500
1,509	Transport Cost	8,500	8,500	5,756	3,500	3,500	3,500
153	Telephone Rentals	0	0	259	0	0	0
69	Mobile Phones	20	20	59	60	60	60
0	Membership Fees & Subscriptions	0	0	0	2,499	2,499	2,499
0	Classroom Materials	1,289	1,289	1,289	1,289	1,289	1,289
5,130	Supplies & Services	10,350	10,350	10,350	6,430	6,430	6,430
5,959	Education Activity Grant	10,907	10,907	10,907	12,907	12,907	12,907
11,311	Supplies services and Admin Costs	22,566	22,566	22,864	23,185	23,185	23,185
150	Payment to Other Bodies	0	0	150	0	0	0
150	Payments to other Bodies	0	0	150	0	0	0
690,018	Gross Expenditure	725,597	725,597	730,780	749,243	763,696	778,435
0	Income From Other Local Authorities	(5,195)	(5,195)	(5,195)	(5,619)	(5,844)	(6,078)
(96,272)	Income From Other Agencies	(115,634)	(115,634)	(113,157)	(115,776)	(115,776)	(115,776)
(15,173)	Specific Government Grant	0	0	0	0	0	0
(7,952)	Non Specific Other Govt Grants	0	0	(2,736)	0	0	0
(1,384)	Fees & Charges	(2,657)	(2,657)	(249)	(2,874)	(2,989)	(3,109)
0	Hire of Musical Instruments	(30,893)	0	0	0	0	0
0	Miscellaneous Income	(260)	(260)	(260)	0	0	0
0	Events Income	(4,568)	(4,568)	0	(4,941)	(5,139)	(5,345)
(5,613)	Other Accounts of the Authority	0	0	0	0	0	0
(126,394)	Income	(159,207)	(128,314)	(121,597)	(129,210)	(129,748)	(130,308)
(126,394)	Gross Income	(159,207)	(128,314)	(121,597)	(129,210)	(129,748)	(130,308)
563,624	Total Music Instructors (D1536)	566,390	597,283	609,183	620,033	633,948	648,127

Education, Learning & Attainment
Schools - Scottish Attainment Challenge : Raising Attainment

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
477,683	Teachers Basic Pay	0	0	350,645	73,000	74,460	75,949
42,603	Teachers Other Pay	0	0	53,052	40,000	40,000	40,000
54,082	Teachers National Insurance Employers	0	0	42,714	10,000	10,200	10,404
108,340	Teachers Superannuation Employers	0	0	77,486	17,000	17,340	17,687
6,214	Raising Attainment Cover	0	0	0	100,000	100,000	100,000
478,216	Others Basic Pay	0	0	501,291	220,000	224,400	228,888
69,947	Others Training Costs Not Paid Through salaries	0	0	0	20,000	20,000	20,000
37,904	Others National Insurance Employers	0	0	38,832	20,000	20,400	20,808
90,885	Others Superannuation Employers	0	0	94,086	40,000	40,800	41,616
5,010	Apprenticeship Levy	0	0	5,000	2,500	2,500	2,500
1,370,884	Employee Cost	0	0	1,163,105	542,500	550,100	557,852
107	Employee Related Travel	0	0	0	0	0	0
107	Transport Cost	0	0	0	0	0	0
207,491	Purchase of Computer Equipment	0	0	75,372	50,000	50,000	50,000
135,606	Classroom Materials	0	0	406,257	197,500	189,900	182,148
162,674	Misc. Expenditure	0	0	205,211	10,000	10,000	10,000
505,771	Supplies services and Admin Costs	0	0	686,840	257,500	249,900	242,148
167,053	Payment to Other Bodies	0	0	193,870	200,000	200,000	200,000
167,053	Payments to other Bodies	0	0	193,870	200,000	200,000	200,000
2,043,815	Gross Expenditure	0	0	2,043,815	1,000,000	1,000,000	1,000,000
(2,043,815)	Non Specific Other Govt Grants	0	0	(2,043,815)	(1,000,000)	(1,000,000)	(1,000,000)
(2,043,815)	Income	0	0	(2,043,815)	(1,000,000)	(1,000,000)	(1,000,000)
(2,043,815)	Gross Income	0	0	(2,043,815)	(1,000,000)	(1,000,000)	(1,000,000)
0	Total Scottish Attainment Challenge	0	0	0	0	0	0

**Education, Learning & Attainment
Pupil Equity Fund/CEYP**

OUTTURN 2020/2021	Account Description	ORIGINAL	REVISED	PROBABLE	DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE		ESTIMATE	ESTIMATE	ESTIMATE
		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
	£	£	£	£	£	£	£
947,440	Teachers Basic Pay	0	0	0	0	0	0
10,932	Teachers Other Pay	0	0	0	0	0	0
200	Teachers Training Costs Not Paid Through salaries	0	0	0	0	0	0
103,466	Teachers National Insurance Employers	0	0	0	0	0	0
215,296	Teachers Superannuation Employers	0	0	0	0	0	0
516	Cover School Funded	0	0	0	0	0	0
43,625	Pupil Equity Fund Cover	0	0	0	0	0	0
655,250	Others Basic Pay	0	0	0	0	0	0
10,927	Others - Other Pay	0	0	0	0	0	0
366	Others - Other Allowances	0	0	0	0	0	0
653	Holiday Pay for Add Pay	0	0	0	0	0	0
5,008	Others Training Costs Not Paid Through salaries	0	0	0	0	0	0
52,212	Others National Insurance Employers	0	0	0	0	0	0
113,480	Others Superannuation Employers	0	0	0	0	0	0
8,272	Apprenticeship Levy	0	0	0	0	0	0
508	Overtime - Covid 19 Related	0	0	0	0	0	0
101	Employer NI - Covid 19 Related	0	0	0	0	0	0
2,168,252	Employee Cost	0	0	0	0	0	0
373	Fixtures & Fittings	0	0	0	0	0	0
2,527	Rep & Maintenance	0	0	0	0	0	0
875	Other Property Costs	0	0	0	0	0	0
3,775	Property Cost	0	0	0	0	0	0
3,938	Internal Fleet Maintenance Charge	0	0	0	0	0	0
490	Driver Recharges	0	0	0	0	0	0
166	Diesel Internal	0	0	0	0	0	0
152	Licences	0	0	0	0	0	0
88	Repair/Maint Veh & Plant	0	0	0	0	0	0
3,742	Taxis	0	0	0	0	0	0
63	Other Travel Costs	0	0	0	0	0	0
3,088	Employee Related Travel	0	0	0	0	0	0
11,727	Transport Cost	0	0	0	0	0	0
6,811	Health & Safety	0	0	0	0	0	0
294	Printing	0	0	0	0	0	0
161	Books	0	0	0	0	0	0
232	Postages	0	0	0	0	0	0
138	Telephone - Calls	0	0	0	0	0	0
907	Telephone Other Costs	0	0	0	0	0	0
568	Mobile Phones	0	0	0	0	0	0
29,445	Membership Fees & Subscriptions	0	0	0	0	0	0
11,246	Purchase of Computer Equipment	0	0	0	0	0	0
241	Machine Rentals And Leasing	0	0	0	0	0	0
842	Small Office Equip/Computer Purch & Repair	0	0	0	0	0	0
3,362	Clothing, Uniforms etc	0	0	0	0	0	0
100,812	Food, Provisions	0	0	0	0	0	0
139,607	Classroom Materials	0	0	0	0	0	0
2,016	Text Books	0	0	0	0	0	0
8,522	Supplies & Services	0	0	0	0	0	0
1,967	Social Work Client Requisites	0	0	0	0	0	0
2,967	PE Facilities	0	0	0	0	0	0
190	Other Admin Costs	0	0	0	0	0	0
104,346	Misc.Expenditure	0	0	0	0	0	0
18,173	Education Activity Grant	0	0	0	0	0	0
432,847	Supplies services and Admin Costs	0	0	0	0	0	0
219,352	Payment to Other Bodies	4,210,565	4,210,565	4,210,565	3,647,280	3,647,280	3,647,280
44,000	Other Accounts of the Authority	0	0	0	0	0	0
49,000	Payments To Health Bodies	0	0	0	0	0	0
312,352	Payments to other Bodies	4,210,565	4,210,565	4,210,565	3,647,280	3,647,280	3,647,280
2,928,953	Gross Expenditure	4,210,565	4,210,565	4,210,565	3,647,280	3,647,280	3,647,280
(2,558,903)	Specific Government Grant	(3,797,765)	(3,797,765)	(3,797,765)	(3,234,480)	(3,234,480)	(3,234,480)
(370,050)	Non Specific Other Govt Grants	(412,800)	(412,800)	(412,800)	(412,800)	(412,800)	(412,800)
(2,928,953)	Income	(4,210,565)	(4,210,565)	(4,210,565)	(3,647,280)	(3,647,280)	(3,647,280)

**Education, Learning & Attainment
Pupil Equity Fund/CEYP**

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
<u>(2,928,953)</u>	Gross Income	<u>(4,210,565)</u>	<u>(4,210,565)</u>	<u>(4,210,565)</u>	<u>(3,647,280)</u>	<u>(3,647,280)</u>	<u>(3,647,280)</u>
<u>0</u>	Total Pupil Equity Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

Roads and Neighbourhood Services

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE		ESTIMATE	ESTIMATE	ESTIMATE
		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
Transport Fleet & Maintenance Services	61	(554,999)	(562,999)	(552,310)	(592,026)	(600,203)	(610,298)
Roads Services	63	2,803,420	2,791,320	2,747,541	2,902,632	3,004,517	3,149,513
Ground Maintenance & Street Cleaning Client	64	7,359,642	7,359,642	7,359,642	7,503,300	7,649,831	7,799,293
Outdoor Services	65	180,606	180,606	154,828	186,752	191,132	196,900
Burial Grounds	66	(127,404)	(127,404)	(187,179)	(192,963)	(200,324)	(207,909)
Crematorium	67	(984,337)	(984,337)	(953,219)	(1,031,251)	(1,078,777)	(1,128,171)
Waste Services	68	7,489,633	7,341,262	8,244,567	7,978,105	7,782,115	7,793,841
Depots	69	0	0	(0)	0	0	0
Ground Maintenance & SC Trading Acct	70	(2,325,141)	(2,455,040)	(2,280,885)	(2,239,460)	(2,393,237)	(2,479,800)
Total for Environment & Neighbourhood		13,841,420	13,543,050	14,532,985	14,515,089	14,355,053	14,513,370

**Roads and Neighbourhood Services
Transport Fleet & Maintenance Services**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
1,133,560	Others Basic Pay	1,192,346	1,195,678	1,171,920	1,217,921	1,242,134	1,266,831
11,414	Other Pay	9,598	9,598	10,919	9,598	9,598	9,598
54,692	Overtime	44,651	41,319	63,087	41,319	41,319	41,319
109,051	Contractual overtime	101,976	101,976	108,776	101,714	101,714	101,714
13,852	Others Training Costs	11,700	11,700	11,700	11,700	11,700	11,700
121,333	Others National Insurance Employers	124,765	124,765	125,405	143,368	145,905	148,493
220,806	Others Superannuation Employers	232,522	232,522	226,350	232,170	236,461	240,837
1,664,707	Employee Cost	1,717,558	1,717,558	1,718,156	1,757,790	1,788,831	1,820,493
2,660	Rates - Non Domestic	2,867	2,667	2,787	2,570	2,624	2,680
3,310	Electricity	4,585	3,585	3,630	3,992	4,392	4,831
164	Fixtures & Fittings	150	150	35	150	150	150
826	Cleaning Materials	2,500	2,200	1,135	1,900	1,900	1,900
0	Other Property Costs	1,000	600	395	200	200	200
75,342	Dso Allocation - Depot	77,244	71,144	71,144	72,454	73,791	75,154
82,302	Property Cost	88,346	80,346	79,125	81,267	83,057	84,915
499,040	Ext Hire Of Vehicles	379,006	379,006	508,443	508,371	508,371	508,371
72,492	Internal Fleet Maintenance Charge	32,225	32,225	41,756	43,038	43,898	44,776
9,488	Driver Recharges	11,720	11,720	9,826	11,954	12,193	12,437
96,721	Tyres	94,635	94,635	95,005	94,635	94,635	94,635
740,855	Diesel Internal	1,067,655	1,067,655	1,237,449	1,231,281	1,231,281	1,231,281
109,611	Licences	103,396	103,396	103,396	103,396	103,396	103,396
25,628	M.O.T	23,536	23,536	22,296	23,013	23,013	23,013
38,659	Repair/Maint Veh & Plant	35,476	35,476	39,842	35,476	35,476	35,476
0	Employee Related Travel	400	400	0	400	400	400
20,320	Other Transport Costs External	16,670	16,670	16,508	16,670	16,670	16,670
1,612,813	Transport Cost	1,764,719	1,764,719	2,074,521	2,068,234	2,069,334	2,070,456
5,220	Printing	3,000	3,000	3,309	3,000	3,000	3,000
1,411	Telephones/ mobiles	1,412	1,423	1,474	1,465	1,465	1,465
1,536	Membership Fees & Subscriptions	1,040	1,040	1,568	1,568	1,568	1,568
72,398	Computer Software	73,085	73,418	74,004	75,946	75,946	75,946
10,213	Tools & Equipment (Repairs & Maint.)	11,406	11,556	7,550	11,556	11,556	11,556
10,558	Clothing, Uniforms etc	12,650	11,481	9,294	11,481	11,481	11,481
6,907	Supplies & Services	4,410	5,085	4,119	3,485	3,485	3,485
145,349	Direct Purchases	170,848	170,848	170,848	170,848	170,848	170,848
16,606	Stock	10,016	10,016	10,016	10,016	10,016	10,016
203,007	Sub Contractors Maintenance	277,640	277,640	277,640	277,640	277,640	277,640
473,205	Supplies services and Admin Costs	565,507	565,507	559,821	567,004	567,004	567,004
110	Medical Fees	250	250	250	250	250	250
110	Payments to other Bodies	250	250	250	250	250	250
3,833,136	Gross Expenditure	4,136,380	4,128,380	4,431,874	4,474,545	4,508,476	4,543,117

**Roads and Neighbourhood Services
Transport Fleet & Maintenance Services**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
(15,202)	Income From Other Agencies	(14,962)	(14,962)	(6,338)	(11,640)	(11,640)	(11,640)
(1,360)	Other Fees - VTU	(53,000)	(53,000)	0	(55,120)	(57,325)	(59,618)
(161,484)	Damages Recharges	(171,709)	(171,709)	(167,929)	(171,709)	(171,709)	(171,709)
(7,084)	Other Accounts of the Authority	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
(138,643)	Miscellaneous Income	(123,309)	(123,309)	(115,280)	(125,280)	(125,280)	(125,280)
(499,985)	SLA - Education	(504,839)	(504,839)	(504,985)	(525,184)	(546,192)	(568,039)
(30,683)	Int Rech - Staff Costs	(32,230)	(32,230)	(30,951)	(32,875)	(33,532)	(34,203)
(710,998)	Int Rech - Transport Fuel	(1,066,209)	(1,066,209)	(1,227,803)	(1,224,708)	(1,223,463)	(1,223,463)
(1,296,662)	Int Rech - Trans Fleet Hire (SLA)	(1,541,882)	(1,541,882)	(1,435,306)	(1,435,306)	(1,435,306)	(1,435,306)
(480,229)	Int Rech - Ext Hire	(379,006)	(379,006)	(508,443)	(508,371)	(508,371)	(508,371)
(838,875)	Int Rech - Drivers	(675,252)	(675,252)	(830,073)	(845,252)	(862,157)	(879,400)
(51,519)	Damaged Tyres	(49,669)	(49,669)	(78,098)	(49,669)	(49,669)	(49,669)
(59,311)	Int Rech -garaging	(62,312)	(62,312)	(61,978)	(64,458)	(67,036)	(69,717)
(4,292,036)	Income	(4,691,379)	(4,691,379)	(4,984,184)	(5,066,571)	(5,108,679)	(5,153,415)
(4,292,036)	Gross Income	(4,691,379)	(4,691,379)	(4,984,184)	(5,066,571)	(5,108,679)	(5,153,415)
(458,899)	Net Expenditure	(554,999)	(562,999)	(552,310)	(592,026)	(600,203)	(610,298)

Roads and Neighbourhood Services
Roads Services

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
1,818,861	Others Basic Pay	1,939,763	1,992,846	1,888,542	2,019,255	2,071,279	2,121,844
47,824	Others - Other Pay	47,497	47,497	45,206	47,372	47,372	47,372
1,461	Others - Other Allowances	300	300	1,093	1,325	1,325	1,325
208,519	Overtime	100,979	97,059	185,382	97,059	97,059	97,059
197,131	Others National Insurance Employers	191,614	197,140	194,775	228,477	234,057	239,462
340,226	Others Superannuation Employers	348,578	358,070	359,719	380,931	390,805	400,386
858	Training	22,446	22,442	9,221	20,000	0	20,000
2,614,880	Employee Cost	2,651,177	2,715,354	2,683,939	2,794,419	2,841,898	2,927,447
9,493	Water Rates	9,864	9,864	8,018	10,287	10,287	10,287
91,096	Rates - Non Domestic	90,622	90,622	98,000	100,058	102,159	104,305
21,050	Rents	21,050	21,050	21,050	21,050	21,050	21,050
9,146	Electricity	13,229	11,729	14,314	11,252	12,377	13,615
2,092	Security & Patrols Contracts	2,379	2,379	2,092	2,092	2,092	2,092
1,196	Other Property Costs	2,250	2,250	1,500	2,250	2,250	2,250
78,985	Depot Allocation	73,982	67,882	67,882	69,240	70,624	72,037
213,056	Property Cost	213,376	205,776	212,855	216,228	220,839	225,635
108,265	Internal Fleet Maintenance Charge	127,194	127,194	111,142	116,067	118,388	120,756
894	Tyres	2,163	2,163	2,736	2,163	2,163	2,163
25,131	Repair/Maint Veh & Plant	19,000	19,000	19,000	19,000	19,000	19,000
39,667	Leasing charges vehicles	0	0	18,842	18,842	18,842	18,842
380,610	Roads Only Plant Hire	257,600	257,600	323,024	317,600	317,600	317,600
46,893	Fuel	77,621	77,621	69,169	62,778	62,778	62,778
364	Employee Related Travel	3,200	3,200	4,063	3,989	3,989	3,989
7,004	Other Transport Costs External	10,669	10,669	11,906	11,906	11,906	11,906
608,830	Transport Cost	497,447	497,447	559,881	552,344	554,666	557,033
1,297	Mobile Phones	2,545	872	831	969	969	969
2,195	Phones	0	1,673	1,199	2,198	2,198	2,198
129	Stationery	381	381	658	658	658	658
306	Membership Fees & Subscriptions	3,000	500	300	500	500	500
1,619	Computer Software	0	0	901	901	901	901
3,858	Machine Rentals And Leasing	4,330	4,330	4,392	4,307	4,307	4,307
160,889	Winter Maintenance	123,000	123,400	122,286	71,000	71,000	71,000
393,730	Street Lighting Power	443,250	443,250	438,591	486,644	534,899	587,979
17,451	Clothing, Uniforms etc	11,400	15,936	15,936	15,936	15,936	15,936
64,018	Supplies & Services	50,310	62,659	67,974	67,974	67,974	67,974
7,622	Equipment Roads	15,500	15,500	15,500	15,500	15,500	15,500
496,263	Roads Bitumen, Asphalt	834,250	803,680	677,623	801,680	801,680	801,680
15,191	Traffic Signs, Poles etc	11,931	11,931	4,742	14,673	14,673	14,673
84	Legal Expenses	150	150	61	150	150	150
580,768	Payment to Contractors Client	586,978	600,263	706,520	600,263	600,263	600,263
1,745,419	Supplies services and Admin Costs	2,087,025	2,084,525	2,057,514	2,083,352	2,131,607	2,184,687
2,034,623	Other accounts of authority	3,066,930	836,362	813,439	834,297	834,297	834,297
0	Medical fees	300	300	0	0	0	0
1,744	Payment To Other Local Authorities	1,982	1,982	1,982	1,982	1,982	1,982
2,036,366	Payments to other Bodies	3,069,212	838,644	815,421	836,279	836,279	836,279
7,218,551	Gross Expenditure	8,518,237	6,341,746	6,329,610	6,482,622	6,585,288	6,731,081
0	Grants	0	0	(4,812)	0	0	0
(52,960)	Roads Recoverable Sales	(59,579)	(61,579)	(48,341)	(61,579)	(61,579)	(61,579)
(27,251)	Miscellaneous Income	(17,225)	(17,225)	(29,400)	(28,000)	(28,000)	(28,000)
(3,123,846)	Capital works Income	(5,229,320)	(2,998,752)	(3,026,646)	(3,016,775)	(3,016,775)	(3,016,775)
(494,234)	Staff recharge to capital	(408,693)	(472,870)	(472,870)	(473,636)	(474,417)	(475,214)
(3,698,291)	Income	(5,714,817)	(3,550,426)	(3,582,069)	(3,579,990)	(3,580,771)	(3,581,568)
(3,698,291)	Gross Income	(5,714,817)	(3,550,426)	(3,582,069)	(3,579,990)	(3,580,771)	(3,581,568)
3,520,260	Net Expenditure	2,803,420	2,791,320	2,747,541	2,902,632	3,004,517	3,149,513

**Roads and Neighbourhood Services
Ground Maintenance & Street Cleaning Client**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
	176,574 Payments to Other Agencies	176,768	176,768	176,768	176,768	176,768	176,768
	7,182,905 Other Accounts of the Authority	7,182,874	7,182,874	7,182,874	7,326,532	7,473,063	7,622,525
	7,359,479 Payments to other Bodies	7,359,642	7,359,642	7,359,642	7,503,300	7,649,831	7,799,293
	7,359,479 Gross Expenditure	7,359,642	7,359,642	7,359,642	7,503,300	7,649,831	7,799,293
	7,359,479 Net Expenditure	7,359,642	7,359,642	7,359,642	7,503,300	7,649,831	7,799,293

**Roads and Neighbourhood Services
Outdoor Services**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
42,824	Others Basic Pay	79,773	79,773	51,233	82,465	85,272	89,040
4,090	Overtime	4,340	4,340	1,573	4,340	4,340	4,340
4,029	Others National Insurance Employers	6,345	6,345	4,824	8,027	8,289	8,646
8,248	Others Superannuation Employers	15,470	15,470	11,099	15,909	16,437	17,149
59,191	Employee Cost	105,928	105,928	68,729	110,741	114,338	119,175
5,546	Metered Water	12,426	12,426	7,556	5,546	5,551	5,556
12,594	Rates - Non Domestic	22,515	22,515	16,194	22,988	23,471	23,963
1,433	Council Tax Payments	1,771	1,771	1,771	1,824	1,879	1,935
30,132	Electricity	23,367	23,367	26,790	25,704	28,274	31,101
18,990	Gas	13,314	13,314	14,501	21,561	22,639	23,771
2,980	Contract Cleaning	1,711	1,711	2,954	2,575	2,575	2,575
	0 Rep & Maintenance	500	500	500	500	500	500
3,143	Depot Allocation	3,223	3,223	3,223	3,287	3,353	3,420
572	Other Property Costs	588	588	720	808	808	808
75,390	Property Cost	79,415	79,415	74,209	84,794	89,050	93,631
11	Telephone - Calls	12	12	16	12	12	12
2,730	Telephone Rentals	2,789	2,789	2,457	2,789	2,789	2,789
4,768	Supplies & Services	600	600	413	600	600	600
63,853	Payment to Contractors	111,333	111,333	111,333	114,057	116,850	119,712
71,362	Supplies services and Admin Costs	114,734	114,734	114,219	117,458	120,251	123,113
39,382	Payment to Other Bodies	36,368	36,368	44,033	36,368	36,368	36,368
8,972	Payments Other Accounts of Authority	8,705	8,705	8,705	8,879	9,057	9,238
48,354	Payments to other Bodies	45,073	45,073	52,738	45,247	45,425	45,606
254,297	Gross Expenditure	345,150	345,150	309,895	358,240	369,063	381,525
(598)	Income From Other Agencies	(1,300)	(1,300)	(1,446)	(1,300)	(1,300)	(1,300)
(18,538)	Rents	(18,244)	(18,244)	(18,909)	(18,609)	(18,981)	(19,361)
(106,479)	Fees & Charges	(145,000)	(145,000)	(134,712)	(151,579)	(157,650)	(163,964)
(125,615)	Income	(164,544)	(164,544)	(155,067)	(171,488)	(177,931)	(184,625)
(125,615)	Gross Income	(164,544)	(164,544)	(155,067)	(171,488)	(177,931)	(184,625)
128,682	Net Expenditure	180,606	180,606	154,828	186,752	191,132	196,900

Roads and Neighbourhood Services Burial Grounds

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
	1,298 Water Rates	3,251	3,251	3,395	3,393	3,415	3,438
	7,752 Rates - Non Domestic	7,752	7,752	7,752	7,752	7,752	7,752
	9,602 Electricity	8,910	8,910	9,776	11,811	12,992	14,291
	18,652 Property Cost	19,913	19,913	20,923	22,955	24,159	25,481
	408,935 Other Accounts of the Authority	425,099	425,099	425,190	442,103	459,787	478,179
	408,935 Payments to other Bodies	425,099	425,099	425,190	442,103	459,787	478,179
	427,587 Gross Expenditure	445,012	445,012	446,113	465,058	483,946	503,659
	(3,461) Rents Houses and Garages	(3,908)	(3,908)	(3,513)	(3,583)	(3,655)	(3,728)
	(190,933) Burial Ground Lairs	(155,262)	(155,262)	(246,298)	(250,188)	(260,195)	(270,603)
	(449,774) Interments	(396,441)	(396,441)	(369,085)	(386,992)	(402,472)	(418,571)
	(11,206) Sales Burial Grounds/ Crematorium	(16,805)	(16,805)	(14,396)	(17,258)	(17,949)	(18,666)
	(655,374) Income	(572,416)	(572,416)	(633,292)	(658,021)	(684,270)	(711,568)
	(655,374) Gross Income	(572,416)	(572,416)	(633,292)	(658,021)	(684,270)	(711,568)
	(227,787) Net Expenditure	(127,404)	(127,404)	(187,179)	(192,963)	(200,324)	(207,909)

**Roads and Neighbourhood Services
Crematorium**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
	£	£	£	£	£	£	£
100,591	Others Basic Pay	102,429	102,429	104,278	99,592	102,453	105,400
52,100	Overtime	53,549	53,549	54,240	53,549	53,549	53,549
16,050	Others National Insurance Employers	15,972	15,972	17,109	18,412	18,949	19,501
19,490	Others Superannuation Employers	19,634	19,634	20,022	19,089	19,646	20,219
188,231	Employee Cost	191,584	191,584	195,649	190,642	194,597	198,669
4,594	Metered Water	3,756	3,756	4,594	3,822	3,889	3,957
56,026	Rates - Non Domestic	56,066	56,066	56,066	57,243	58,445	59,673
0	Council Tax Payments	1,567	1,567	1,567	1,614	1,662	1,712
14,318	Electricity	15,806	15,806	12,822	17,387	19,125	21,038
31,153	Gas	26,620	26,620	29,058	27,951	29,349	30,816
1,479	Cleaning	935	935	2,246	1,701	1,701	1,701
2,032	Refuse Collection	2,113	2,113	2,214	2,198	2,285	2,377
54,960	Rep & Maintenance	53,171	53,171	55,625	54,500	55,863	57,259
164,562	Property Cost	160,034	160,034	164,192	166,416	172,320	178,533
2,416	Telephones	2,470	2,470	2,388	2,878	2,878	2,878
0	Tools & Equipment (Repairs & Maint.)	1,000	1,000	1,109	1,000	1,000	1,000
0	Emissions Testing	3,024	3,024	3,024	3,024	3,024	3,024
1,369	Clothing, Uniforms etc	761	761	761	761	761	761
9,153	Resaleable Goods	6,823	6,823	10,142	9,646	9,646	9,646
862	Supplies & Services	1,164	1,164	1,256	756	756	756
(23)	Bank and Security Charges	433	433	433	433	433	433
13,777	Supplies services and Admin Costs	15,675	15,675	19,113	18,498	18,498	18,498
34,727	Payment to Other Bodies	30,300	30,300	33,935	33,300	33,300	33,300
34,727	Payments to other Bodies	30,300	30,300	33,935	33,300	33,300	33,300
401,297	Gross Expenditure	397,593	397,593	412,889	408,856	418,714	429,000
(2,163)	Other Fees	(3,088)	(3,088)	(9,840)	(3,212)	(3,340)	(3,474)
(5,504)	Abatements	(5,504)	(5,504)	(5,504)	(5,504)	(5,504)	(5,504)
(1,394,141)	Cremations	(1,373,338)	(1,373,338)	(1,350,764)	(1,431,392)	(1,488,647)	(1,548,193)
(1,401,808)	Income	(1,381,930)	(1,381,930)	(1,366,108)	(1,440,107)	(1,497,491)	(1,557,171)
(1,401,808)	Gross Income	(1,381,930)	(1,381,930)	(1,366,108)	(1,440,107)	(1,497,491)	(1,557,171)
(1,000,511)	Net Expenditure	(984,337)	(984,337)	(953,219)	(1,031,251)	(1,078,777)	(1,128,171)

**Roads and Neighbourhood Services
Waste Services**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
2,066,308	Others Basic Pay	2,023,221	2,022,221	2,021,179	2,089,871	2,138,290	2,163,001
10,378	Holiday Pay for additional pay	17,126	17,126	9,772	17,126	17,126	17,126
87,925	Overtime	91,703	88,703	99,678	88,703	88,703	88,703
1,286	Others Training Costs	3,399	3,399	3,399	3,399	3,399	3,399
193,784	Others National Insurance Employers	209,804	209,804	191,775	228,365	235,242	242,330
400,860	Others Superannuation Employers	418,665	418,665	410,120	422,709	437,819	453,547
2,760,541	Employee Cost	2,763,918	2,759,918	2,735,924	2,850,173	2,920,579	2,968,106
2,310	Water Rates	2,515	2,515	2,187	2,547	2,579	2,611
12,594	Rates - Non Domestic	12,874	12,874	12,593	12,874	12,874	12,874
7,500	Rents	7,800	7,500	7,500	7,500	7,500	7,500
1,053	Electricity	4,595	1,595	7,556	1,755	1,930	2,123
1,880	Cleaning Materials	850	850	1,030	850	850	850
13,869	Other Property Costs	13,377	13,377	35,661	40,474	40,474	40,474
76,938	Dso Allocation - Depot	78,885	78,885	78,885	80,463	82,072	83,713
116,144	Property Cost	120,896	117,596	145,412	146,462	148,279	150,146
81,722	Hire Of Vehicles	118,446	118,446	122,647	123,134	125,596	128,108
457,575	Internal Fleet Maintenance Charge	496,213	496,213	585,879	498,963	508,942	519,121
5,785	Gas Oil Internal	5,926	5,926	8,100	5,926	5,926	5,926
30,675	Tyres	22,042	22,042	38,484	22,042	22,042	22,042
258,245	Diesel Internal	318,691	318,691	309,391	318,691	318,691	318,691
69,418	Repair/Maint Veh & Plant	66,708	66,708	64,096	66,708	66,708	66,708
221	Employee Related Travel	1,750	1,750	164	1,899	1,899	1,899
903,641	Transport Cost	1,029,776	1,029,776	1,128,761	1,037,362	1,049,804	1,062,495
0	Printing/stationery	617	617	629	629	629	629
944	Telephone	1,031	1,031	972	1,031	1,031	1,031
0	Membership Fees & Subscriptions	0	0	280	0	0	0
7,816	Machine Rentals And Leasing	7,409	7,409	8,332	7,409	7,409	7,409
552	Tools & Equipment (Repairs & Maintenance)	2,100	2,100	2,100	2,100	2,100	2,100
102	Purchase of Tools & Equipment	2,900	2,900	2,900	2,900	2,900	2,900
119,315	Bin Replacement	69,500	69,500	153,288	69,500	69,500	69,500
5,024,983	Waste Removal	4,487,714	4,346,643	4,978,434	4,795,152	4,555,815	4,548,392
0	Recycling Initiatives	20,000	20,000	20,000	20,000	20,000	20,000
17,685	Clothing, Uniforms etc	23,695	23,695	30,945	23,695	23,695	23,695
20,999	Supplies & Services/Skip Hire	16,095	16,095	34,246	16,722	16,722	16,722
24,993	Stock Issue General Materials	19,778	19,778	3,815	20,558	20,558	20,558
120,968	Payment to Contractors	189,230	189,230	189,230	189,312	189,312	189,312
5,338,357	Supplies services and Admin Costs	4,840,069	4,698,998	5,425,172	5,149,007	4,909,670	4,902,248
25,214	Payment to Other Bodies	21,696	21,696	21,696	21,696	21,696	21,696
25,214	Payments to other Bodies	21,696	21,696	21,696	21,696	21,696	21,696
9,143,897	Gross Expenditure	8,776,355	8,627,984	9,456,964	9,204,701	9,050,028	9,104,690
(178,171)	Sales General	(200,782)	(200,782)	(200,782)	(208,813)	(217,166)	(225,852)
(37,943)	Income Other Local Authorities	(42,596)	(42,596)	(42,596)	(44,300)	(46,072)	(47,915)
(83,160)	Commercial Refuse Collection	(473,913)	(473,913)	(399,588)	(381,391)	(389,019)	(396,799)
0	Income From Private Parties	(5,836)	(5,836)	(5,836)	(5,953)	(6,072)	(6,315)
(135,146)	Other Accounts of the Authority	(213,155)	(213,155)	(213,155)	(221,681)	(230,548)	(239,770)
(347,771)	Int Rech - Other Rechargeables	(350,440)	(350,440)	(350,440)	(364,458)	(379,036)	(394,197)
(782,191)	Income	(1,286,722)	(1,286,722)	(1,212,397)	(1,226,596)	(1,267,913)	(1,310,849)
(782,191)	Gross Income	(1,286,722)	(1,286,722)	(1,212,397)	(1,226,596)	(1,267,913)	(1,310,849)
8,361,706	Net Expenditure	7,489,633	7,341,262	8,244,567	7,978,105	7,782,115	7,793,841

Roads and Neighbourhood Services Depots

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE ESTIMATE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
26,323	Metered Water	27,000	27,000	27,000	27,473	27,953	28,442
151,591	Rates - Non Domestic	151,483	151,483	151,704	154,664	157,912	161,228
25,400	Rents	25,400	25,400	25,400	25,400	25,400	25,400
0	Repairs & Maintenance	1,500	1,500	1,500	1,500	1,500	1,500
112,436	Electricity	110,300	110,300	108,309	123,990	136,389	150,028
17,045	Gas	29,574	19,574	20,805	20,553	21,580	22,659
145,975	Security & Patrols Contracts	146,480	146,480	152,523	150,142	153,896	157,743
8,407	Other Property Costs	2,266	66	819	66	66	66
487,177	Property Cost	494,003	481,803	488,060	503,787	524,696	547,067
0	Stationery	250	250	250	250	250	250
2,084	Telephone - Calls	1,973	1,973	2,771	1,973	1,973	1,973
9,144	Telephone Rentals	9,808	9,808	9,024	9,808	9,808	9,808
265	Machine Rentals And Leasing	603	603	603	603	603	603
0	Purchase of Tools & Equipment	400	400	400	400	400	400
317	Supplies & Services	1,037	1,037	1,987	1,987	1,987	1,987
11,810	Supplies services and Admin Costs	14,071	14,071	15,035	15,021	15,021	15,021
498,987	Gross Expenditure	508,074	495,874	503,095	518,808	539,717	562,088
(498,952)	Other Accounts of the Authority	(508,074)	(495,874)	(503,095)	(518,808)	(539,717)	(562,088)
(498,952)	Income	(508,074)	(495,874)	(503,095)	(518,808)	(539,717)	(562,088)
(498,952)	Gross Income	(508,074)	(495,874)	(503,095)	(518,808)	(539,717)	(562,088)
35	Net Expenditure	0	0	(0)	0	0	0

**Roads and Neighbourhood Services
Ground Maintenance & SC Trading Account**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
6,206,633	Employee Cost	6,460,336	6,174,953	6,297,448	6,424,623	6,562,737	6,676,172
296,109	Property Cost	327,103	318,863	328,385	331,777	336,325	341,009
621,845	Transport Cost	700,135	699,636	847,015	826,932	732,216	734,274
634,091	Supplies services and Admin Costs	743,525	718,625	719,102	711,797	711,797	711,797
402,034	Support Services	385,490	402,034	402,034	402,034	402,034	402,034
147,554	Capital Financing Charges	152,837	147,554	147,554	147,554	147,554	147,554
8,308,265	Gross Expenditure	8,769,426	8,461,665	8,741,538	8,844,717	8,892,663	9,012,840
(10,583,254)	Income	(11,116,354)	(10,923,811)	(11,029,529)	(11,091,283)	(11,293,006)	(11,499,746)
(10,583,254)	Gross Income	(11,116,354)	(10,923,811)	(11,029,529)	(11,091,283)	(11,293,006)	(11,499,746)
7,106	Capital Financing Charges	21,787	7,106	7,106	7,106	7,106	7,106
(2,267,882)	Net Expenditure	(2,325,141)	(2,455,040)	(2,280,885)	(2,239,460)	(2,393,237)	(2,479,800)

Housing and Employability

	PAGE	ORIGINAL ESTIMATE 2021/2022 £	REVISED ESTIMATE 2021/2022 £	PROBABLE 2021/2022 £	DRAFT ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £	INDICATIVE ESTIMATE 2024/2025 £
Homeless Persons	72	321,480	584,151	631,540	354,055	323,460	391,769
Private Sector Housing	73	39,198	39,198	39,198	31,972	32,601	33,243
Anti Social Behaviour	74	446,092	439,092	458,222	469,380	480,226	491,402
Communities	75	866,675	859,532	859,813	1,050,975	1,077,440	1,104,825
Working4U	76	2,806,151	2,699,016	2,696,747	2,858,816	2,918,816	2,980,018
Total for Housing & Employability		4,479,596	4,620,989	4,685,520	4,765,198	4,832,543	5,001,257

Housing and Employability Homeless

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/21	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		£	£	£	£	£	£
1,551,077	Others Basic Pay	1,578,061	1,833,607	1,810,434	1,854,523	1,863,363	1,907,168
71,974	Others - Other Pay	64,540	69,540	70,869	64,540	64,540	64,540
0	Others - Other Allowances	366	366	366	366	366	366
4,793	Holiday Pay for Add Pay	4,648	4,648	7,851	4,648	4,648	4,648
9,846	Overtime	7,000	7,000	9,189	7,000	7,000	7,000
90	Others Training Costs	5,000	5,000	5,000	5,000	5,000	5,000
156,727	Others National Insurance Employers	157,695	171,791	178,830	212,701	214,232	219,094
305,513	Others Superannuation Employers	312,791	343,332	350,055	355,743	356,994	365,125
21,049	Others Staff Costs	300	14,300	14,719	300	300	300
2,121,069	Employee Cost	2,130,401	2,449,584	2,447,312	2,504,821	2,516,443	2,573,241
0	Metered Water	40	40	40	40	40	40
9,222	Water Rates	3,765	3,765	7,623	6,924	6,924	6,924
38,198	Rates - Non Domestic	38,342	38,342	38,250	38,342	38,342	38,342
1,233,925	Rents	977,737	993,537	980,759	997,292	1,017,238	1,037,582
29,664	Council Tax Payments	32,269	30,269	23,080	31,177	32,112	33,076
57,081	Electricity	54,450	52,450	49,799	57,695	63,465	69,811
27,012	Gas	33,863	28,363	22,489	27,981	29,380	30,849
175,056	contract cleaning	85,000	155,000	196,318	145,000	145,000	145,000
426,023	Homeless Units furnishings etc	362,722	321,000	348,140	270,000	270,000	270,000
23	Other property costs	0	1,722	0	0	0	0
1,996,204	Property Cost	1,588,188	1,624,488	1,666,499	1,574,451	1,602,501	1,631,624
430	Hires Furniture Removals	6,250	6,250	1,000	6,250	6,250	6,250
2,596	Other Travel Costs	1,460	1,460	863	1,460	1,460	1,460
20,774	Employee Related Travel	13,000	25,000	31,012	23,000	23,000	23,000
23,800	Transport Cost	20,710	32,710	32,875	30,710	30,710	30,710
113	Printing	259	259	259	259	259	259
888	Stationery	422	422	771	422	422	422
0	Postages	187	187	187	187	187	187
6,352	Telephone	3,869	2,181	4,989	5,581	5,581	5,581
1,383	Equip/Computer Purch & Repair	1,000	856	1,288	1,856	1,856	1,856
443	Clothing, Uniforms etc	500	500	620	500	500	500
1,520	Membership fees	7,159	3,159	3,159	3,159	3,159	3,159
215,538	Domestic white goods	49,000	48,000	48,500	50,000	50,000	50,000
9,763	Supplies & Services	10,879	10,735	4,634	9,735	9,735	9,735
236,000	Supplies services and Admin Costs	73,275	66,299	64,407	71,699	71,699	71,699
789,193	Payment to Other Bodies	827,000	873,100	873,100	787,000	734,000	734,000
	Winter hardship payments	0	263,000	263,000	0	0	0
789,193	Payments to other Bodies	827,000	1,136,100	1,136,100	787,000	734,000	734,000
5,166,266	Gross Expenditure	4,639,574	5,309,181	5,347,193	4,968,681	4,955,353	5,041,274
(3,855,549)	Rent Other	(3,161,020)	(3,161,020)	(3,208,935)	(3,230,347)	(3,230,347)	(3,230,347)
(213,000)	Income Earmarked balances	0	(401,000)	(401,000)	(150,000)	(150,000)	(150,000)
(299,419)	Supported Accommodation	(362,815)	(362,815)	(322,308)	(362,914)	(362,914)	(362,914)
(8,026)	Fuel Token / Utility recharge	(13,148)	(13,148)	(6,000)	(8,026)	(8,026)	(8,026)
(691,124)	Int Rech - Staff Costs	(781,111)	(787,047)	(777,410)	(863,339)	(880,606)	(898,218)
(5,067,118)	Income	(4,318,094)	(4,725,030)	(4,715,653)	(4,614,626)	(4,631,893)	(4,649,505)
(5,067,118)	Gross Income	(4,318,094)	(4,725,030)	(4,715,653)	(4,614,626)	(4,631,893)	(4,649,505)
99,148	Net Expenditure	321,480	584,151	631,540	354,055	323,460	391,769

Housing and Employability Private Sector Housing

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/21	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
41,200	Other Accounts of the Authority	39,198	39,198	39,198	31,972	32,601	33,243
41,200	Payments to other Bodies	39,198	39,198	39,198	31,972	32,601	33,243
41,200	Gross Expenditure	39,198	39,198	39,198	31,972	32,601	33,243
41,200	Net Expenditure	39,198	39,198	39,198	31,972	32,601	33,243

Housing and Employability Anti Social Behaviour

OUTTURN 2020/21	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
201,472	Others Basic Pay	203,826	203,826	212,077	212,962	217,221	221,566
3,829	Overtime	7,500	4,500	5,658	500	500	500
11,891	Other pay	0	8,000	10,950	10,409	10,600	10,794
0	Others Training Costs	356	356	356	356	356	356
21,379	Others National Insurance Employers	20,490	20,490	23,082	25,954	26,471	26,998
41,235	Others Superannuation Employers	39,377	39,377	43,192	43,286	44,106	44,985
279,806	Employee Cost	271,549	276,549	295,315	293,467	299,254	305,199
383	Employee Related Travel	5,752	752	668	752	752	752
0	Other transport costs	0	0	4,124	0	0	0
383	Transport Cost	5,752	752	668	752	752	752
0	Stationery	500	500	500	500	500	500
0	Postages	53	53	53	53	53	53
0	Publicity & Promotions	4,943	4,943	3,500	4,943	4,943	4,943
1,077	Telephone	0	0	1,439	599	599	599
0	Office/Computer Supplies	500	500	6	500	500	500
4,543	Supplies & Services	7,123	5,123	1,820	4,524	4,524	4,524
5,620	Supplies services and Admin Costs	13,119	11,119	7,318	11,119	11,119	11,119
148,512	Other Accounts of the Authority	156,197	151,197	151,197	164,567	169,626	174,857
148,512	Payments to other Bodies	156,197	151,197	151,197	164,567	169,626	174,857
434,321	Gross Expenditure	446,617	439,617	458,622	469,905	480,751	491,927
0	Fees & Charges	(525)	(525)	(400)	(525)	(525)	(525)
0	Income	(525)	(525)	(400)	(525)	(525)	(525)
0	Gross Income	(525)	(525)	(400)	(525)	(525)	(525)
434,321	Net Expenditure	446,092	439,092	458,222	469,380	480,226	491,402

Housing and Employability Communities

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/21	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
476,784	Others Basic Pay	444,333	480,863	484,878	566,492	581,312	596,579
48,282	Others National Insurance Employers	45,120	50,009	48,493	64,209	65,889	67,619
92,754	Others Superannuation Employers	84,650	93,986	93,552	109,333	112,193	115,140
617,820	Employee Cost	574,103	624,858	626,923	740,034	759,394	779,338
1,958	Electricity	2,118	2,118	2,118	2,330	2,446	2,691
280,155	CCTV Maintenance	272,392	272,392	272,392	279,202	286,182	293,336
282,113	Property Costs	274,510	274,510	274,510	281,532	288,628	296,027
2,175	Employee Related Travel	1,318	1,318	1,318	1,719	1,727	1,735
1,607	Internal fleet maintenance	1,612	1,612	1,612	1,644	1,644	1,677
330	Diesel internal	1,058	1,058	1,058	1,058	1,058	1,058
4,112	Transport Cost	3,988	3,988	3,988	4,421	4,429	4,470
3,254	Phones	1,197	1,197	681	1,197	1,197	1,197
3,366	Supplies & Services	2,218	2,074	4,621	2,218	2,218	2,218
482	Machine rental	488	488	488	488	488	488
7,102	Supplies services and Admin Costs	3,903	3,759	5,790	3,903	3,903	3,903
120,000	Community Grants	60,000	60,000	60,000	60,000	60,000	60,000
52,980	Payment to Other Bodies	74,632	85,835	55,387	85,835	85,835	85,835
52,980	Payments to other Bodies	134,632	145,835	115,387	145,835	145,835	145,835
1,084,127	Gross Expenditure	991,136	1,052,950	1,026,598	1,175,725	1,202,189	1,229,573
(95,244)	Other Accounts of the Authority	(94,959)	(94,959)	(95,244)	(95,250)	(95,250)	(95,250)
(23,335)	Income other Local Authorities	0	(42,205)	(15,288)	0	0	0
(60,000)	Income Earmarked balances	0	(26,753)	(26,753)	0	0	0
(29,500)	Police CCTV contribution	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)
(208,081)	Income	(124,461)	(193,418)	(166,785)	(124,750)	(124,749)	(124,748)
(208,081)	Gross Income	(124,461)	(193,418)	(166,785)	(124,750)	(124,749)	(124,748)
876,046	Net Expenditure	866,675	859,532	859,813	1,050,975	1,077,440	1,104,825

Housing and Employability Working 4U

OUTTURN 2020/21	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
1,927,775	Others Basic Pay	1,826,939	2,233,139	2,221,173	2,301,745	2,347,781	2,394,737
185,880	Others National Insurance Employers	180,443	203,709	210,497	249,950	254,949	260,048
375,691	Others Superannuation Employers	352,265	418,034	424,352	445,723	454,637	463,730
6,226	Skillseekers Allowance	10,202	10,062	10,062	10,062	10,062	10,062
2,495,572	Employee Cost	2,369,849	2,864,944	2,866,084	3,007,480	3,067,429	3,128,577
805	Internal Fleet Maintenance Charge	2,190	730	1,282	1,308	1,334	1,360
495	Diesel Internal	991	991	1,482	1,512	1,542	1,573
1,628	Other Travel Costs	8,495	6,880	3,368	6,004	5,999	5,996
1,459	Employee Related Travel	15,503	14,642	2,754	15,503	15,503	15,503
4,387	Transport Cost	27,179	23,243	8,886	24,327	24,378	24,432
38,534	Health development	58,000	44,953	20,000	58,000	58,000	58,000
1,024	Books	1,000	564	564	1,000	1,000	1,000
354	Postages	200	200	504	200	200	200
570	Telephone Rentals	505	472	464	645	645	645
4,032	Mobile Phones	2,020	812	3,845	3,928	3,928	3,928
0	Hospitality	492	5,100	4,299	4,000	4,000	4,000
25,374	Membership Fees & Subscriptions	22,662	22,662	25,987	22,662	22,662	22,662
3,325	Conference Fees	1,672	489	279	489	489	489
54	Subsistence	51	0	0	0	0	0
241	Machine Rentals And Leasing	242	242	242	242	242	242
	Equip/Computer Purch & Repair	1,820	1,820	1,820	1,820	1,820	1,820
0	Clothing, Uniforms etc	300	300	300	300	300	300
28,012	Supplies & Services	50,374	91,117	112,643	129,009	129,009	129,009
0	Misc exp	50,496	23,281	22,031	1,775	1,775	1,775
101,520	Supplies services and Admin Costs	189,834	192,012	192,978	224,070	224,070	224,070
1,155,069	Payment to Other Bodies	1,264,883	2,515,326	2,537,827	1,864,642	1,864,642	1,864,642
68,697	Other accounts of authority	130,000	281,746	287,200	60,775	60,775	60,775
270,546	New apprentice fund	250,000	250,000	250,000	0	0	0
1,494,312	Payments to other Bodies	1,644,883	3,047,072	3,075,027	1,925,417	1,925,417	1,925,417
4,095,791	Gross Expenditure	4,231,745	6,127,271	6,142,975	5,181,294	5,241,294	5,302,496
(141,275)	Income From Other Agencies	(122,657)	(156,953)	(170,653)	(169,675)	(169,675)	(169,675)
(233,985)	Government grants	(276,203)	(2,048,211)	(2,077,484)	(1,304,093)	(1,304,093)	(1,304,093)
(388,587)	D.E. Income	(429,912)	(411,526)	(411,526)	(397,915)	(397,915)	(397,915)
(161,887)	Miscellaneous Income	(191,822)	(254,795)	(239,795)	(239,795)	(239,795)	(239,795)
(170,578)	Other Accounts of the Authority	(105,000)	(176,000)	(166,000)	(161,000)	(161,000)	(161,000)
(278,545)	Income earmarked balances	(300,000)	(380,770)	(380,770)	(50,000)	(50,000)	(50,000)
(1,374,857)	Income	(1,425,594)	(3,428,255)	(3,446,228)	(2,322,478)	(2,322,478)	(2,322,478)
(1,374,857)	Gross Income	(1,425,594)	(3,428,255)	(3,446,228)	(2,322,478)	(2,322,478)	(2,322,478)
2,720,934	Net Expenditure	2,806,151	2,699,016	2,696,747	2,858,816	2,918,816	2,980,018

Supply Distribution and Property

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE 2021/2022 £	ESTIMATE 2021/2022 £	ESTIMATE 2021/2022 £	ESTIMATE 2022/2023 £	ESTIMATE 2023/2024 £	ESTIMATE 2023/2024 £
Consultancy Services	78	786,597	754,661	734,923	609,799	624,388	639,278
Corporate Assets	79	(2,270,072)	(1,996,107)	(1,987,863)	(2,153,204)	(2,145,014)	(2,133,514)
Capital Investment Team	80	(288,899)	(289,099)	(285,043)	(161,517)	(164,833)	(168,216)
Private Sector Housing Grant	81	78,185	78,185	78,246	79,004	79,777	80,565
Corporate Asset Maintenance	82	(265,900)	(265,900)	(266,200)	(266,300)	(266,300)	(266,300)
Housing Asset Maintenance & Investment	83	52,000	80,360	27,816	81,610	82,161	82,711
Procurement	84	518,783	516,912	483,946	481,838	502,067	520,604
HMTA	85	(1,385,500)	(1,400,000)	(733,644)	(1,401,000)	(1,401,298)	(1,401,295)
Total		(2,774,806)	(2,520,989)	(1,947,817)	(2,729,770)	(2,689,053)	(2,646,166)

Supply Distribution and Property Consultancy Services

OUTTURN 2020/2021 Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2023/2024
£	£	£	£	£	£	£
922,410 Others Basic Pay	993,646	959,180	922,196	636,148	651,251	666,665
(215) Overtime	1,030	1,030	1,030	530	530	530
0 Others Training Costs	43	43	43	43	43	43
93,867 Others National Insurance Employers	101,351	97,938	98,464	72,714	74,440	76,202
178,887 Others Superannuation Employers	192,768	186,276	187,226	123,143	126,067	129,050
0 Others Miscellaneous Staff Costs	750	750	750	0	0	0
1,194,949 Employee Cost	1,289,588	1,245,217	1,209,709	832,579	852,331	872,491
5,814 Employee Related Travel	7,000	7,000	7,000	7,000	7,000	7,000
5,814 Transport Cost	7,000	7,000	7,000	7,000	7,000	7,000
55 Printing	1,100	1,100	1,100	600	600	600
48 Publications	500	500	500	100	100	100
509 Telephone Rentals	233	233	233	233	233	233
1,004 Mobile Phones	0	0	305	1,000	1,000	1,000
30 Membership Fees & Subscriptions	1,500	1,500	1,200	200	200	200
4,526 Small Office Equip/Computer Purch & F	500	(76)	300	1,700	1,700	1,700
54 Clothing, Uniforms etc	750	750	750	750	750	750
119 Supplies & Services	500	500	500	500	500	500
6,346 Supplies services and Admin Costs	5,083	4,507	4,888	5,083	5,083	5,083
44,818 Other Accounts of the Authority	43,262	43,262	43,262	0	0	0
44,818 Payments to other Bodies	43,262	43,262	43,262	0	0	0
1,251,927 Gross Expenditure	1,344,933	1,299,986	1,264,859	844,662	864,414	884,574
(577,406) Other Accounts of the Authority	(558,336)	(545,325)	(529,935)	(234,862)	(240,026)	(245,296)
(577,406) Income	(558,336)	(545,325)	(529,935)	(234,862)	(240,026)	(245,296)
(577,406) Gross Income	(558,336)	(545,325)	(529,935)	(234,862)	(240,026)	(245,296)
674,521 Net Expenditure	786,597	754,661	734,923	609,799	624,388	639,278

**Supply Distribution and Property
Corporate Assets**

OUTTURN	ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
Account Description	2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2023/2024
£	£	£	£	£	£	£
1,026,188 Others Basic Pay	1,036,960	766,613	688,120	652,748	668,547	684,680
215 Overtime	325	325	325	325	325	325
104,666 Others National Insurance Employers	105,770	76,919	71,961	76,422	78,272	80,160
198,009 Others Superannuation Employers	200,133	149,233	129,654	122,958	125,934	128,973
1,329,078 Employee Cost	1,343,188	993,090	890,060	852,452	873,077	894,139
44,736 Water Rates	23,600	23,600	23,600	23,600	23,600	23,600
269,777 Rates - Non Domestic (WDC)	218,912	218,912	218,912	224,912	229,635	234,457
95,565 Rents	90,380	90,380	90,380	90,380	90,380	90,380
42,497 Repairs & Maintenance Dept Responsit	30,174	30,174	19,421	30,174	30,174	30,174
32,452 Electricity	45,150	45,150	45,150	46,665	48,332	53,165
9,963 Gas	4,784	4,784	4,784	5,023	5,274	5,538
16,378 Cleaning Materials	9,000	9,000	9,000	9,000	9,000	9,000
343,743 Int Recha - Central Repairs	1,312,869	1,312,869	1,312,869	1,160,869	1,160,869	1,160,869
28,944 Upkeep Of Grounds	23,000	23,000	23,000	23,000	23,000	23,000
922,157 Rep & Maintenance	154,000	154,000	154,000	134,000	134,000	134,000
612 Pest Control	0	0	0	750	750	750
24,493 Security & Patrols Contracts	0	0	10,753	20,000	20,000	20,000
60,578 Other Property Costs	400	400	2,335	400	400	400
1,891,895 Property Cost	1,912,269	1,912,269	1,914,204	1,768,773	1,775,414	1,785,333
4,719 Employee Related Travel	8,100	6,197	6,197	6,197	6,197	6,197
4,719 Transport Cost	8,100	6,197	6,197	6,197	6,197	6,197
150 Advertising	4,000	4,000	4,000	4,000	4,000	4,000
4,643 Telephones/ mobiles	1,749	1,533	2,618	2,233	2,233	2,233
10,000 Membership Fees & Subscriptions	7,500	7,500	7,500	0	0	0
0 Conference Fees	800	800	800	800	800	800
5,002 Supplies & Services	11,788	8,872	8,872	8,872	8,872	8,872
4,095 Legal Expenses	2,200	2,200	2,200	2,200	2,200	2,200
0 Energy Performance Certificates	500	500	500	500	500	500
6,552 Capital Schemes Maintenance	6,552	6,552	6,552	6,552	6,552	6,552
1,212 Other Admin Costs	7,000	7,000	7,000	7,000	7,000	7,000
(198,445) Development & Modernisation	(224,000)	(74,000)	(74,000)	(74,000)	(74,000)	(74,000)
1,333 Misc.Expenditure	0	0	1,150	0	0	0
(165,458) Supplies services and Admin Costs	(181,911)	(35,043)	(32,808)	(41,843)	(41,843)	(41,843)
42,727 Payment to Other Bodies	72,285	72,285	72,860	42,285	42,285	42,285
42,727 Payments to other Bodies	72,285	72,285	72,860	42,285	42,285	42,285
3,102,962 Gross Expenditure	3,153,931	2,948,797	2,850,513	2,627,864	2,655,129	2,686,110
(7,565) Non Specific Other Govt Grants	0	0	0	0	0	0
(3,861) Rent Other	(5,900)	(5,900)	(5,900)	(5,900)	(5,900)	(5,900)
(4,126,227) Rents Shops & Offices	(4,139,746)	(4,010,746)	(3,943,523)	(3,989,674)	(3,989,674)	(3,989,674)
(714,864) Miscellaneous Income	(10,840)	(10,840)	(10,840)	(10,840)	(10,840)	(10,840)
(1,056,205) Int Rech - Staff Costs	(1,267,516)	(917,418)	(878,113)	(774,654)	(793,729)	(813,210)
(5,908,722) Income	(5,424,003)	(4,944,904)	(4,838,376)	(4,781,068)	(4,800,143)	(4,819,624)
(5,908,722) Gross Income	(5,424,003)	(4,944,904)	(4,838,376)	(4,781,068)	(4,800,143)	(4,819,624)
(2,805,761) Net Expenditure	(2,270,072)	(1,996,107)	(1,987,863)	(2,153,204)	(2,145,014)	(2,133,514)

**Supply Distribution and Property
Capital Investment Team**

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
301,396	Others Basic Pay	201,108	201,108	205,859	424,240	432,725	441,379
33,338	Others National Insurance Employers	26,452	26,452	22,912	52,521	53,572	54,643
56,094	Others Superannuation Employers	36,202	36,202	36,863	75,969	77,488	79,038
390,828	Employee Cost	263,763	263,763	265,635	552,730	563,784	575,060
335	Employee Related Travel	1,900	1,900	1,900	1,900	1,900	1,900
335	Transport Cost	1,900	1,900	1,900	1,900	1,900	1,900
297	Mobile Phones	202	202	202	202	202	202
0	Office/Computer Supplies	500	500	500	500	500	500
138	Supplies & Services	1,200	1,200	1,200	1,200	1,200	1,200
0	Other Admin Costs	1,200	0	31	0	0	0
332	Misc.Expenditure	500	500	500	500	500	500
767	Supplies services and Admin Costs	3,602	2,402	2,433	2,402	2,402	2,402
391,930	Gross Expenditure	269,265	268,065	269,968	557,032	568,086	579,362
(486,325)	Int Rech - Staff Costs	(558,164)	(557,164)	(555,011)	(718,549)	(732,920)	(747,578)
(486,325)	Income	(558,164)	(557,164)	(555,011)	(718,549)	(732,920)	(747,578)
(486,325)	Gross Income	(558,164)	(557,164)	(555,011)	(718,549)	(732,920)	(747,578)
(94,396)	Net Expenditure	(288,899)	(289,099)	(285,043)	(161,517)	(164,833)	(168,216)

**Supply Distribution and Property
Private Sector Housing Grant**

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
29,709	Others Basic Pay	29,091	29,091	28,804	29,673	30,267	30,872
2,888	Others National Insurance Employers	2,822	2,822	2,937	3,247	3,312	3,378
5,734	Others Superannuation Employers	5,615	5,615	5,849	5,727	5,842	5,958
38,331	Employee Cost	37,528	37,528	37,589	38,647	39,420	40,208
	0 PSHG - General Repairs	86,800	86,800	86,800	86,800	86,800	86,800
82,714	PSHG - Care and Repair	149,104	149,104	149,104	149,104	149,104	149,104
	0 PSHG - Lead Pipe Replacement	4,600	4,600	4,600	4,600	4,600	4,600
82,714	Property Cost	240,504	240,504	240,504	240,504	240,504	240,504
	131 Employee Related Travel	700	700	700	400	400	400
131	Transport Cost	700	700	700	400	400	400
	827 Supplies & Services	453	453	453	453	453	453
827	Supplies services and Admin Costs	453	453	453	453	453	453
242,445	Grants To Other Bodies	245,000	245,000	245,000	245,000	245,000	245,000
242,445	Payments to other Bodies	245,000	245,000	245,000	245,000	245,000	245,000
364,448	Gross Expenditure	524,185	524,185	524,246	525,004	525,777	526,565
(364,448)	Non Specific Other Govt Grants	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)
(364,448)	Income	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)
(364,448)	Gross Income	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)
(0)	Net Expenditure	78,185	78,185	78,246	79,004	79,777	80,565

**Supply Distribution & Property
Corporate Asset Maintenance**

OUTTURN	ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2020/2021 Account Description	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£	2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2023/2024
£	£	£	£	£	£	£
384,897 Others Basic Pay	1,115,000	1,115,000	711,000	1,136,000	1,160,000	1,184,000
3,036 Holiday Pay for Add Pay	2,700	2,700	2,700	2,700	2,700	2,700
35,970 Overtime	30,000	30,000	40,000	30,000	30,000	30,000
2,148 Others Training Costs	1,000	1,000	1,000	1,000	1,000	1,000
41,544 Others National Insurance Employers	106,700	106,700	71,700	127,000	129,000	132,000
74,078 Others Superannuation Employers	197,400	197,400	124,400	204,000	208,000	213,000
53,987 Others Agency Staff	0	0	64,000	0	0	0
976,000 Others Miscellaneous Staff Costs	166,000	166,000	666,000	169,000	172,000	175,000
2,276 Apprenticeship Levy	6,000	6,000	6,000	6,000	6,000	6,000
1,573,935 Employee Cost	1,624,800	1,624,800	1,686,800	1,675,700	1,708,700	1,743,700
57,049 Dso Allocation - Depot	48,000	48,000	48,000	49,000	50,000	51,000
57,049 Property Cost	48,000	48,000	48,000	49,000	50,000	51,000
7,429 Internal Fleet Maintenance Charge	7,000	7,000	7,000	7,000	7,000	7,000
63,505 Leased Plant	50,000	50,000	30,000	50,000	50,000	50,000
219 Tyres	1,000	1,000	1,000	1,000	1,000	1,000
2,088 Diesel Internal	6,000	6,000	6,000	6,000	6,000	6,000
660 Repair/Maint Veh & Plant	1,000	1,000	1,000	1,000	1,000	1,000
0 Employee Related Travel	1,500	1,500	1,500	1,500	1,500	1,500
1,069 Other Transport Costs External	500	500	500	500	500	500
74,969 Transport Cost	67,000	67,000	47,000	67,000	67,000	67,000
0 Insurances	5,000	5,000	5,000	5,000	5,000	5,000
1,074 Machine Rentals And Leasing	1,000	1,000	1,000	1,000	1,000	1,000
53 Small Office Equip/Computer Purch &	1,000	1,000	1,000	1,000	1,000	1,000
2,803 Tools & Equipment (Repairs & Mainte	10,000	10,000	10,000	10,000	10,000	10,000
4,648 Skip Hire Charges	7,000	7,000	7,000	7,000	7,000	7,000
24,432 Clothing, Uniforms etc	40,000	40,000	40,000	40,000	40,000	40,000
972 Supplies & Services	1,000	1,000	1,000	1,000	1,000	1,000
304,021 Direct Purchases	230,000	230,000	230,000	230,000	230,000	230,000
94,773 Stock	230,000	230,000	130,000	230,000	230,000	230,000
1,351,996 Payments to Subcontractors	2,545,000	2,545,000	1,500,000	2,545,000	2,500,000	2,500,000
1,784,774 Supplies services and Admin Cost:	3,070,000	3,070,000	1,925,000	3,070,000	3,025,000	3,025,000
3,490,727 Gross Expenditure	4,809,800	4,809,800	3,706,800	4,861,700	4,850,700	4,886,700
(3,108,613) Sales General	(5,063,700)	(5,063,700)	(3,961,000)	(5,101,000)	(5,090,000)	(5,126,000)
(140,756) Miscellaneous Income	(12,000)	(12,000)	(12,000)	(27,000)	(27,000)	(27,000)
(3,249,369) Income	(5,075,700)	(5,075,700)	(3,973,000)	(5,128,000)	(5,117,000)	(5,153,000)
(3,249,369) Gross Income	(5,075,700)	(5,075,700)	(3,973,000)	(5,128,000)	(5,117,000)	(5,153,000)
241,357 Net Expenditure	(265,900)	(265,900)	(266,200)	(266,300)	(266,300)	(266,300)

Supply Distribution & Property Housing Asset & Investment

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
244,440	Others Basic Pay	375,200	406,666	282,613	375,600	384,800	392,600
25,241	Others National Insurance Employers	39,000	42,414	28,149	44,000	45,000	46,000
47,165	Others Superannuation Employers	69,000	75,492	54,529	69,000	71,000	73,000
316,846	Employee Cost	483,200	524,572	365,291	488,600	500,800	511,600
1,096	Employee Related Travel	5,000	5,000	3,000	5,000	5,000	5,000
1,096	Transport Cost	5,000	5,000	3,000	5,000	5,000	5,000
992	Other supplies	0	0	700	0	0	0
992	Supplies services and Admin Costs	0	0	700	0	0	0
318,934	Gross Expenditure	488,200	529,572	368,991	493,600	505,800	516,600
0	Miscellaneous Income	(55,000)	(55,000)	0	0	0	0
(318,934)	Int Rech - Staff Costs	(381,200)	(394,212)	(341,175)	(411,990)	(423,639)	(433,889)
(318,934)	Income	(436,200)	(449,212)	(341,175)	(411,990)	(423,639)	(433,889)
(318,934)	Gross Income	(436,200)	(449,212)	(341,175)	(411,990)	(423,639)	(433,889)
0	Net Expenditure	52,000	80,360	27,816	81,610	82,161	82,711

Supply Distribution and Property Procurement

OUTTURN 2020/2021	Account Description	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
677,476	Others Basic Pay	725,329	725,101	712,823	698,550	718,916	737,296
68,952	Others National Insurance Employers	73,189	73,963	72,806	79,682	82,005	84,101
126,217	Others Superannuation Employers	136,576	136,159	131,320	126,963	130,694	135,070
872,645	Employee Cost	935,094	935,223	916,948	905,195	931,615	956,467
24	Employee Related Travel	500	500	500	100	100	100
24	Transport Cost	500	500	500	100	100	100
70	Mobile Phones	244	244	244	244	244	244
0	Hospitality	100	100	100	100	100	100
0	Conference Fees	200	200	200	200	200	200
1,090	Computer Software	1,680	1,680	1,680	1,680	1,680	1,680
177	Purchase of Computer Equipment	260	260	260	260	260	260
7	Small Office Equip/Computer Purch & f	100	100	100	100	100	100
56	Office/Computer Supplies	100	100	100	100	100	100
0	Supplies & Services	60	60	120	60	60	60
1,399	Supplies services and Admin Costs	2,744	2,744	2,804	2,744	2,744	2,744
71,251	Payment To Other Local Authorities	73,389	73,389	73,389	73,389	73,389	73,389
71,251	Payments to other Bodies	73,389	73,389	73,389	73,389	73,389	73,389
945,318	Gross Expenditure	1,011,727	1,011,856	993,641	981,428	1,007,848	1,032,700
(80,000)	Miscellaneous Income	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
(405,485)	Other Accounts of the Authority	(412,944)	(414,944)	(429,695)	(419,590)	(425,781)	(432,096)
(485,485)	Income	(492,944)	(494,944)	(509,695)	(499,590)	(505,781)	(512,096)
(485,485)	Gross Income	(492,944)	(494,944)	(509,695)	(499,590)	(505,781)	(512,096)
459,833	Net Expenditure	518,783	516,912	483,946	481,838	502,067	520,604

**Supply Distribution & Property
Housing Maintenance Trading Account**

OUTTURN 2020/2021 Account Description	ORIGINAL ESTIMATE 2021/2022 £	REVISED ESTIMATE 2021/2022 £	PROBABLE 2021/2022 £	DRAFT ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £	INDICATIVE ESTIMATE 2023/2024 £
12,049,266 Employee Cost	11,698,500	11,698,500	11,676,000	12,096,000	12,432,800	12,758,300
74,550 Property Cost	81,000	81,000	81,000	82,000	83,000	84,000
1,079,053 Transport Cost	1,110,000	1,110,000	1,251,000	1,128,000	1,147,000	1,166,000
11,305,374 Supplies services and Admin Costs	9,766,000	9,751,000	9,896,856	4,125,000	4,180,402	4,264,315
75,023 Payments to other Bodies	74,000	74,000	74,000	75,000	77,000	79,000
843,680 Support Services	872,000	872,000	872,000	889,000	907,000	925,000
25,426,945 Gross Expenditure	23,601,500	23,586,500	23,850,856	18,395,000	18,827,202	19,276,615
(26,143,365) Income	(24,987,000)	(24,986,500)	(24,584,500)	(19,796,000)	(20,228,500)	(20,677,910)
(26,143,365) Gross Income	(24,987,000)	(24,986,500)	(24,584,500)	(19,796,000)	(20,228,500)	(20,677,910)
(7,761) Capital Financing Costs	0	0	0	0	0	0
(724,181) Net Expenditure	(1,385,500)	(1,400,000)	(733,644)	(1,401,000)	(1,401,298)	(1,401,295)

Miscellaneous Services

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	DRAFT	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE		ESTIMATE	ESTIMATE	ESTIMATE
		2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
		£	£	£	£	£	£
Sundry Services	87	2,646,813	3,717,495	4,210,363	5,544,898	6,629,924	6,458,815
Members Allowances	88	612,297	612,297	596,356	620,420	632,878	645,601
European Employability	89	510,000	510,000	510,000	510,000	510,000	510,000
CE, Directors, Strategic Leads	90	1,196,242	1,195,872	1,188,961	1,236,976	1,262,635	1,288,857
Miscellaneous Services		4,965,352	6,035,664	6,505,680	7,912,295	9,035,437	8,903,273

**Miscellaneous Services
Sundry Services**

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
1,057	Others Basic Pay	2,000	2,000	1,000	2,000	2,000	2,000
3,003,340	Others Pension Costs	3,180,000	3,180,000	3,180,000	3,250,000	3,250,000	3,250,000
7,034	Others - Death in Service	75,890	75,890	75,890	75,890	75,890	75,890
562,234	Apprenticeship Levy	532,754	532,754	531,754	543,409	554,278	565,363
3,573,665	Employee Cost	3,790,644	3,790,644	3,788,644	3,871,299	3,882,168	3,893,253
972,465	Insurance	750,000	750,000	900,000	900,000	900,000	900,000
2,401	Hospitality/ Provost's Hospitality	39,000	39,000	39,000	39,000	39,000	39,000
1,026	Community Council Support	2,000	2,000	2,000	47,000	2,000	2,000
195,832	Property costs	0	0	150,000	375,000	375,000	375,000
195,832	Election	0	0	2,000	150,000	0	0
507,862	Misc.Expenditure	155,369	251,979	255,332	176,707	1,450,194	1,268,000
278,880	Audit Fees	276,750	276,750	276,750	283,500	289,170	289,170
64,472	Contribution To COSLA	64,472	64,472	64,827	64,472	64,472	64,472
2,218,770	Supplies services & Admin	1,287,591	1,384,201	1,689,909	2,035,679	3,119,836	2,937,642
15,174	Grants To Vol Orgs	12,000	12,000	12,000	12,000	12,000	12,000
149,711	Grants General	158,000	158,000	158,000	150,000	150,000	150,000
100,215	Elderly Grant Payment	110,000	110,000	110,000	110,000	110,000	110,000
46,505	Shopmobility	47,670	47,670	47,670	47,670	47,670	47,670
11,106	Disclosure Scotland	15,000	15,000	10,000	15,000	15,000	15,000
887	Ending Loneliness	10,000	10,000	8,000	10,000	0	0
75,000	Modern Apprentices	75,000	75,000	75,000	75,000	75,000	75,000
398,598	Payments to other Bodies	427,670	427,670	420,670	419,670	409,670	409,670
6,191,033	Gross Expenditure	5,505,905	5,602,515	5,899,223	6,326,648	7,411,674	7,240,565
(1,228,311)	Miscellaneous Income	(2,859,092)	(1,885,021)	(1,688,860)	(781,750)	(781,750)	(781,750)
(1,228,311)	Income	(2,859,092)	(1,885,021)	(1,688,860)	(781,750)	(781,750)	(781,750)
(1,228,311)	Gross Income	(2,859,092)	(1,885,021)	(1,688,860)	(781,750)	(781,750)	(781,750)
4,962,722	Total Sundry Services	2,646,813	3,717,495	4,210,363	5,544,898	6,629,924	6,458,815

**Miscellaneous Services
Members Allowances etc**

OUTTURN 2020/2021	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
DESCRIPTION	2021/2022	2021/2022	2021/2022	2022/2023	2023/2024	2024/2025
£	£	£	£	£	£	£
459,916 Others Basic Pay	473,523	473,523	470,490	479,169	488,752	498,528
36,802 Others National Insurance Employer	37,927	37,927	38,140	39,397	40,688	42,020
75,838 Others Superannuation Employers	78,003	78,003	77,944	79,185	80,768	82,383
572,556 Employee Cost	589,453	589,453	586,574	597,750	610,208	622,931
987 Internal Fleet Maintenance Charge	1,074	1,074	996	900	900	900
0 Deisel External	430	430	430	430	430	430
180 Employee Related Travel	8,000	8,000	1,000	8,000	8,000	8,000
497 Other Transport costs	0	0	500	0	0	0
1,664 Transport Cost	9,504	9,504	2,426	9,330	9,330	9,330
0 Books	1,600	1,600	0	1,600	1,600	1,600
1,727 Telephone Rentals	2,300	2,300	1,913	2,300	2,300	2,300
0 Hospitality	500	500	0	500	500	500
2,937 Membership Fees & Subscriptions	200	200	2,943	200	200	200
798 Conference Fees	2,000	2,000	200	2,000	2,000	2,000
0 Printer Rationalisation - Copy Costs	700	700	0	700	700	700
48 Office/Computer Supplies	500	500	0	500	500	500
94 Supplies & Services	940	940	300	940	940	940
(103) Members Surgeries	3,000	3,000	1,000	3,000	3,000	3,000
242 Members Other Costs	1,600	1,600	500	1,600	1,600	1,600
5,743 Supplies services and Admin Cos	13,340	13,340	6,856	13,340	13,340	13,340
579,963 Gross Expenditure	612,297	612,297	596,356	620,420	632,878	645,601
579,963 Net Expenditure	612,297	612,297	596,356	620,420	632,878	645,601

Miscellaneous Services
Employability (previously European Employability)

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE ESTIMATE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
510,000	Other Accounts of the Authority	510,000	510,000	510,000	510,000	510,000	510,000
510,000	Payments to Other Bodies	510,000	510,000	510,000	510,000	510,000	510,000
510,000	Gross Expenditure	510,000	510,000	510,000	510,000	510,000	510,000
510,000	Total European Employability	510,000	510,000	510,000	510,000	510,000	510,000

Miscellaneous Services
Chief Executive and Chief Officers

OUTTURN 2020/2021	DESCRIPTION	ORIGINAL ESTIMATE 2021/2022	REVISED ESTIMATE 2021/2022	PROBABLE 2021/2022	DRAFT ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024	INDICATIVE ESTIMATE 2024/2025
£		£	£	£	£	£	£
975,679	Others Basic Pay	845,316	845,316	933,721	870,428	887,836	905,594
121,822	Others National Insurance Employers	105,079	105,079	115,881	110,655	114,279	118,021
186,467	Others Superannuation Employers	162,920	162,920	183,009	170,604	174,016	177,497
400	Training	0	0	0	0	0	0
56,670	Others Miscellaneous Staff Costs	58,457	58,457	58,457	60,819	62,034	63,275
1,341,038	Employee Cost	1,171,772	1,171,772	1,291,068	1,212,506	1,238,165	1,264,387
9	Employee Related Travel	5,500	5,500	434	5,500	5,500	5,500
9	Transport Cost	5,500	5,500	434	5,500	5,500	5,500
2,567	Mobile Phones	2,500	2,500	700	1,500	1,500	1,500
12	Hospitality	5,000	5,000	0	3,500	3,500	3,500
8,948	Membership Fees & Subscriptions	6,800	6,800	9,300	9,300	9,300	9,300
100	Conference Fees	2,370	2,000	375	2,370	2,370	2,370
856	Supplies & Services	2,300	2,300	951	2,300	2,300	2,300
12,483	Supplies services and Admin Costs	18,970	18,600	11,326	18,970	18,970	18,970
1,353,530	Gross Expenditure	1,196,242	1,195,872	1,302,828	1,236,976	1,262,635	1,288,857
(53,286)	Income from other local authorities	0	0	(113,867)	0	0	0
(53,286)	Income	0	0	(113,867)	0	0	0
(53,286)	Gross Income	0	0	(113,867)	0	0	0
1,300,244	Net Expenditure	1,196,242	1,195,872	1,188,961	1,236,976	1,262,635	1,288,857