

Supplementary Agenda

Community Planning West Dunbartonshire Management Board

Date: Thursday, 22 November 2018

Time: 10:00

Venue: Civic Space,
Council Offices, 16 Church Street, Dunbarton

Contact: Craig Stewart, Committee Officer
Tel: 01389 737251 craig.stewart@west-dunbarton.gov.uk

ITEMS TO FOLLOW

With reference to the agenda for the above Meeting of the CPWD Management Board which was issued on 8 November 2018, I now attach for your attention a copy of the undernoted reports which were not available for issue at that time.

Yours faithfully

JOYCE WHITE

Chief Executive

Note referred to:- /

10.50	6	INDEPENDENT DELIVERY AND IMPROVEMENT GROUP (DIG) ACTION PLAN UPDATE	61 – 70
		Submit report by the Independent DIG Chair providing an update on the action plan being taken forward by the Independent Delivery and Improvement Group.	
11.45	9	REPORT ON WDC’s SCOTTISH ATTAINMENT CHALLENGE GRANT OFFER FOR CARE EXPERIENCED CHILDREN AND YOUNG PEOPLE	71 - 74
		Submit report by the Senior Education Officer, Educational Services on the above.	

Distribution:

Councillor Jonathan McColl (Chair)
Councillor Caroline McAllister
Councillor John Mooney
Councillor Jim Finn [substitute]
Councillor Martin Rooney [substitute]
Vacancy [substitute]
Ms Joyce White, Chief Executive, West Dunbartonshire Council
Ms Angela Wilson, Strategic Director – Transformation & Public Service Reform,
West Dunbartonshire Council
Ms Beth Culshaw, Chief Officer of West Dunbartonshire Health and Social Care
Partnership
Mr Richard Cairns, Strategic Director – Regeneration, Environment & Growth, West
Dunbartonshire Council
Ms Laura Mason, Chief Education Officer, West Dunbartonshire Council
Mr Malcolm Bennie, Strategic Lead – Communications, Culture and Communities
Ms Amanda Coulthard, Performance & Strategy Manager, West
Dunbartonshire Council
Ms Margaret McGuire, Nursing Director, NHS Greater Glasgow and Clyde
Ms Carol Dutch, District Manager, Jobcentre Plus
Mr James Russell, Acting Director of Operations, Skills Development Scotland
Mr Paul Devlin, Group Commander – West Dunbartonshire, Scottish Fire &
Rescue Service
Mr Bruce Kiloh, Principal Transport Policy Officer, Strathclyde Partnership for
Transport
Chief Superintendent Hazel Hendren, Divisional Commander, Police Scotland
Ms Selina Ross, Manager, West Dunbartonshire Community Volunteering Service
Mr Kevin Quinlan, Scottish Government Location Director
Ms Catherine Topley, Chief Executive, Scottish Canals

Mr Gordon Watson, Loch Lomond & Trossachs National Park
Liz Connolly, Principal, West College Scotland
Mr John Anderson, Manager, West Dunbartonshire Leisure Trust
Mr Mark Newlands, Scottish Enterprise
Mr Damon Scott, Dunbartonshire Chamber of Commerce
Mr Gerry Watt, Scottish Prison Service
Mr Jimmy Hyslop, Operations Manager, Scottish Natural Heritage
Ms Anne MacDougall, Chair of the Community Alliance
Superintendent Brian Gibson, Police Scotland
Ms Jo Gibson, WDHSCP

Date of Issue: 14 November 2018



Report by the Independent Delivery & Improvement Group Chair

Community Planning West Dunbartonshire Management Group: 22nd
November 2018

Subject: Independent Delivery & Improvement Group Action Plan

1. Purpose

- 1.1 The purpose of this report is to update members on the action plan being taken forward by the Independent Delivery and Improvement Group (DIG).
- 1.2 This action plan summarises the high level plans in place or under development to support the local outcomes of:
 - People are supported to live independently
 - The quality of life of older people is improving
 - Housing options are responsive to changing needs over time

2. Recommendations

- 2.1 CPWD is asked to consider, discuss and note the action plan from the Independent DIG.

3. Main Issues

- 3.1 Following adoption of the West Dunbartonshire Plan for Place in October 2017, work has been underway to review priority areas and outcomes to ensure the partnership action plan is reflective of priority partnership action areas. This follows from completion of the previous action plan focused on the 'supporting older people' priority. This action plan incorporates some short term and some longer term objectives.
- 3.3 Membership of the Independent DIG is made up of community representatives, carers, service users, the third and independent sectors and key CPWD service leads.

4. People Implications

- 4.1** This action plan details some of the high level strands of work that are underway across the partnership to support individuals to remain independent. These plans have direct implications for staff, as their roles are designed and redirected to support this work, in line with service need and contractual arrangements.
- 4.2** The plan also has direct impact for older people and people with complex needs in West Dunbartonshire. The purpose of the action plan is to ensure that across all agencies, we are working together to maximise the opportunities for every individual to live as independently as possible.

5. Financial Implications

- 5.1** There are no direct financial implications for the Community Planning Partnership resulting from this report

6. Equalities Impact Assessment (EIA)

- 6.1** This action plan details a range of partnership actions being taken to deliver improved outcomes for citizens of West Dunbartonshire. Any specific developments, policies or new services will be impact assessed as required.

7. Consultation

- 7.1** This Action Plan has been developed in consultation with the Independent DIG, which is made up of community representatives, carers, service users, the third and independent sectors and NHS and West Dunbartonshire Council service leads.

8. Strategic Assessment

- 8.1** The Action Plan meets the strategic objectives of the Community Planning Partnership

Person to Contact:

Jo Gibson
Head of Health and Community Care
Health and Social Care Partnership

Appendices: Appendix One – Action Plan

Background Papers: None

Wards Affected: All

Local Outcome: Adults and Older People are supported to live independently

Title	Due Date	Assigned to	Milestones	Milestone Due
Provide preventative interventions to empower people to remain active and enjoy life.	June 2020	Jo Gibson / Selina Ross	Roll out the use of the Rockwood Frailty tool to support the early identification of people who are becoming increasingly frail.	April 2020
			Create a clear pathway and bundle of interventions to support people at home as they become more frail.	December 2019
			Work with the voluntary sector to create opportunities for older people to volunteer and to be supported by volunteers.	April 2019
			Work with employability to create opportunities to access training or paid employment	April 2019
			Develop a range of approaches supporting people to self manage	December 2019
Respond quickly when people experience crisis or are suffering from increased frailty, putting a circle of support in place to help people remain safely at home or in a homely setting.	June 2019	Kirsteen MacLellan	Develop Focussed Intervention Team, focussing on frailty and complex needs	Feb 2019
			Agree pathways for referral to new team	Dec 2018
			Develop residential beds in Crosslet to offer alternatives to hospital admission	Jan 2019

Title	Due Date	Assigned to	Milestones	Milestone Due
Deliver the Primary Care Improvement Plan	April 2022	Jo Gibson	Agree Primary Care Improvement Plan (PCIP) for Year 1 2018/19	June 2018
			Recruit staff into posts as Healthcare Support Workers, Advance Practice Physiotherapists, Pharmacists, Community Link Practitioners and Treatment Room Nurse	Feb 2019
			Agree expansion of Year 1 plan	Jan 2019
			Develop the role of the GP as 'expert medical generalist' in line with national guidance. Freeing up some of their time to spend with more complex patients.	April 2021
Support people who live in care homes who need to go to hospital, to get the care they need and to get back home as soon as possible	Feb 2018	Jo Gibson	Roll out the Red Bag initiative across all care homes in West Dunbartonshire	Dec 2018
			Monitor impact and make improvements where necessary	Jan 2019
Promote and deliver online facilities to apply for blue badges	Jan 2019	Kirsteen MacLellan	All assessments relating to blue badge applications are recorded on Care First information system	April 2019
			Develop pathways to integrate information between Transport Scotland and Care First.	April 2019
			Develop Blue Badge application clinics in community facilities	April 2019

Promote digital inclusion for service users	2021	Jo Gibson	Young people providing internet café sessions in all Care Homes	September 2019
		Jacqueline Pender	Explore the potential for widening our use of social media to engage with communities	Aug 2019
To ensure the ongoing delivery of a high standard of person centred palliative and end of life care, supporting care in the home / homely setting and reducing unnecessary admissions to hospital. This will be supported through the WDHSCP Palliative and End of Life Care (PELC) forum.	2020	Jo Gibson	Mapping the NES Educational Framework against current knowledge and skills for all Adult Community / Care at Home /Residential care home staff.	Feb 2019
			Implementation and ongoing analysis of audit activity across areas of care, inclusive of 'Excellent in Care' Standards for deaths at home within the District Nursing service, to evidence measurable outcomes for patient care.	Sept 2019
			The District Nursing Service to develop knowledge and skills in managing non cancer deaths (e.g. COPD, heart failure and dementia) at home / homely setting.	Sept 2019
			Completion of the actions and subsequent audit activity from the HSCP SLWG reviewing pathways of communication / care / education between Residential care homes, District Nursing and the Palliative Care team to support PELC in our Residential care Homes.	June 2019

Local Outcome: The quality of life for older people is improving

Title	Due Date	Assigned to	Milestone	Milestone Due
Develop a new integrated Health and Care Centre for the people of Clydebank	2021	Jo Gibson	Planning Permission Granted	May 2018
			Full Business Case Approved by NHSGGC	October 2018
			Full Business Case Approved by Scottish Government	January 2019
			Financial Close	Summer 2019
			Works to Health Centre site	Autumn 2019
			Site handed over to HSCP	Spring 2021
Expand opportunities for generations to learn from and enjoy each other's company	June 2020	Jo Gibson	Nurseries / Early Years Centre / Primary School children visiting Care Homes	July 2018
			Creating teenager / older people social activities	March 2019

Title	Due Date	Assigned to	Milestone	Milestone Due
Develop new Clydebank Care Home	April 2020	Jo Gibson	Tender Awarded	Aug 2018
			Mobilisation of works to site	Nov 2018
			Preparation of residents, families and staff	End 2019
			Handover of Care Home to HSCP	April 2020
Through the new Primary Care Improvement Plan, ensure older people and people with complex needs, can receive more support from the GP and practice team	April 2022	Jo Gibson	Deliver all aspects on the Memorandum of Understanding	April 2021
			Work with GPs to define and implement their role as 'expert general medicalists.'	April 2021
Develop more opportunities for older people to engage in meaningful activities	April 2020	Jo Gibson Selina Ross	Ensure greater use of and greater variety of day service activities	April 2019
			Work with the voluntary sector to create opportunities for older people to volunteer and to be supported by volunteers	April 2019

Local Outcome: Housing options are responsive to changing needs over time

Title	Due Date	Assigned to	Milestones	Milestone Due
Dunbritton Harbour Development (Dumbarton) For people with Learning Disabilities who are ordinarily resident within West Dunbartonshire.	End of 2019	Paul McArthur & Robert Macfarlane	Completed list of service users for housing units identified.	Apr 2019
			Transition plan agreed with key stakeholders.	July 2019
			Migration into new housing complete.	December 2019
St Andrews Housing Development For people with Learning Disabilities who are ordinarily resident within West Dunbartonshire.	Jan 2021	Jamie Dockery & Robert Macfarlane	Planning Approval	Nov 2018
			Completed list of service users for housing units identified.	Jan 2021
			Transition plan agreed with key stakeholders	June 2021
			Migration into new housing complete.	Jan 2021
Haldane Housing Development For people with Learning Disabilities who are ordinarily resident within West Dunbartonshire.	2019/20	Robert Macfarlane	Completed list of service users for housing units identified.	TBC
			Transition plan agreed with key stakeholders	
			Migration into new housing complete	
Seek to develop supported housing solutions for younger adults with complex needs	March 2021	Jo Gibson	Completed list of service users for housing units identified.	TBC
			Transition plan agreed with key stakeholders	
			Migration into new housing complete.	

Title	Due Date	Assigned to	Milestones	Milestone Due
Support the housing sector to sustain the tenancies of vulnerable households through early social work interventions, promoting payment of rent, signing up for benefits and other assistance.	Ongoing	Jo Gibson	Ongoing	



Report by Senior Education Officer Educational Services

Management Group: 22 November 2018

Subject: WDC's SCOTTISH ATTAINMENT CHALLENGE GRANT OFFER FOR CARE EXPERIENCED CHILDREN AND YOUNG PEOPLE

1. Purpose

1.1 The purpose of this report is to:

- Inform members of West Dunbartonshire Council's Scottish Attainment Challenge grant offer for Care Experienced Children and Young People
- Inform of governance and scrutiny arrangements for planning outcomes, spending and reporting.

2. Recommendations

2.1 CPWD is asked to:

- Note funding allocation and governance arrangements between Integrated Children's Services partners.

3. Background

3.1 For session 2018-2019, West Dunbartonshire has been allocated £243,200 approximately in funding. This funding is aimed at providing support to narrow the attainment gap in literacy, numeracy and health and well-being, similar to Pupil Equity Funding managed by Head teachers. However this is aimed at supporting care experienced children and young people aged from birth to 25 and will be managed directly by Chief Education Officer and Chief Social Worker Officer.

3.2 The Chief Education Officer and Chief Social Worker will plan with partners to improve outcomes, informed by assessment information. Partners are expected to collaborate to agree funding and plans to close the gap and overcome barriers to accessing education.

3.3 Educational research from around the world has identified some key ways in which attainment can be raised and gaps between peers narrowed. No one way of narrowing the gap and raising attainment is proven to be the definitive answer for a range of settings. It is clear from research that schools can do this best working in collaboration with others.

3.4 Based on this research and understanding, Scottish Government has produced guidelines identifying twelve key interventions for equity, informing those supporting children and young people to work in collaboration ensuring outcome focussed planning. In brief these are:

1. Early Intervention and prevention – where schools and partners identify those most at risk as early as possible and target support accordingly.
2. Social and Emotional Wellbeing – Interventions supporting the readiness to learn of children and young people and the challenges they face in their daily lives.
3. Promoting Healthy Lifestyles – encouraging and supporting opportunities for children and families to live healthier lives.
4. Targeted approaches to literacy and numeracy – where individual pupils are identified as needing specific support to raise attainment in these areas.
5. Promoting a high quality learning experience – this is where partners ensure the experiences of their children and young people are most conducive to effective learning.
6. Differentiated support – where the team around a child know them as individuals and the range of needs they have.
7. Using evidence and data – this is partners planning together to recognise the trends in attainment and need and planning support and next steps accordingly.
8. Employability and Skills development – this is the recognition that we are preparing our children and young people with the skills for life, learning and work.
9. Engaging beyond the school – recognising that learning with and from others is key to raising attainment and improving learning and teaching.
10. Partnership working – recognising that collaboration, shared planning and evaluating are instrumental in raising attainment and meeting needs.

11. Professional learning and leadership – where high quality learning experiences of those supporting children and young people reflects on the quality of learning, support, care and experiences they have.

12. Research and Evaluation to monitor impact - recognising that to raise attainment services must be well led, with leadership evident at all levels and expectations and delivery of high quality at their core.

4. Main Issues

4.1 We are committed to ensuring positive outcomes and life chances for all of our children and young people and to the principles of Getting It Right For Every Child. We support collaboration with partners in ensuring planning which is focussed on interventions which will ensure best outcomes to narrow the gap. We are committed to ensuring our practises are informed by relevant data reflecting the needs the community we serve. We have ensured appropriate governance and support procedures are in place for planning, financial scrutiny and reporting on impact of Scottish Attainment Challenge funding for Care Experienced Children and Young People.
(App 1)

5. People Implications

5.1 There are no people implications as a result of this report, however, these outcome focussed plans aim to improve the life chances of care experienced children and young people.
(App 2)

6. Financial and procurement implications

6.1 There are no financial or procurement implications as a result of this report.

7. Risk Analysis

7.1 If the Council is unable to ensure positive outcomes of looked after children, we will not be meeting their needs (Children and Young People Act 2014) (Equalities Act 2010).

7.2 If the Council is unable to ensure positive outcomes for all children and young people then the reputational damage could be significant.

8. Equalities Impact Assessment (EIA)

8.1 A review of this approach has been carried out and assessed as having a positive impact in terms of equalities and protected characteristics. Any specific interventions will be assessed as required.

9. Consultation

9.1 Consultation has taken with Legal and Finance Services and HSCP in relation to the content of this report.

10. Strategic Assessment

10.1 This report reflects the Council's aspiration to reduce inequalities for the people of West Dunbartonshire.

Claire Cusick

Senior Education Officer

Communication Bulletin

To make more widely known the funding allocation and governance arrangements between Integrated Children's Services partners.

Person to Contact:

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Appendices: None

Background Papers:

Wards Affected: All wards