



## SCOTTISH EXECUTIVE

Minister for Finance & Public Service Reform  
**Tom McCabe** MSP

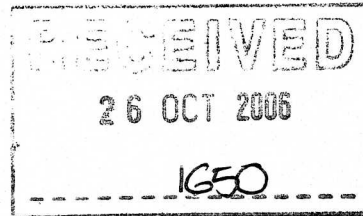
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*Dear Tim*

Thank you for your letter of 8<sup>th</sup> September, covering the response to “Transforming Public Services – the next phase of reform” and also extending an invitation to attend a meeting of the Council to discuss the issue of public service reform.

I am unfortunately unable to accept your kind invitation of attending a Council meeting but I hope that I will shortly have the opportunity to discuss with the Council, both the specific issues raised in your response to the discussion document and other matters of mutual interest.

I always appreciate feedback and was very interested to hear your views and best practice.

*Best wishes*

*Tom McCabe*

**TOM MCCABE**