

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
OVERALL PROGRAMME SUMMARY

APPENDIX 5

MONTH END DATE

31 December 2020

PERIOD

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Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis					
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status		
Red										
Projects are forecast to be overspent and/or experience material delay to completion	31	46%	15,846	13%	31	46%	5,360	38%		
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	5	7%	40,917	34%	5	7%	1,712	12%		
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	31	46%	64,673	53%	31	46%	7,138	50%		
TOTAL EXPENDITURE	67	100%	121,437	100%	67	100%	14,210	100%		
	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Slippage £000	Over/ (Under) £000
Red										
Projects are forecast to be overspent and/or significant delay to completion	68,305	15,846	69,033	728	27,257	5,360	8,646	(18,610)	(19,057)	447
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	42,322	40,917	42,415	93	2,407	1,712	2,143	(264)	(357)	93
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	109,380	64,673	109,380	0	16,510	7,138	17,070	561	777	(216)
TOTAL EXPENDITURE	220,007	121,437	220,828	821	46,173	14,210	27,860	(18,314)	(18,637)	323

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1	Vehicle Replacement						
	Project Life Financials	5,968	3,865	65%	5,968	0	0%
	Current Year Financials	5,110	3,007	59%	3,500	(1,610)	-32%
	Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
	Project Manager	Kenny Lang					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-22	
	Main Issues / Reason for Variance						
	Vehicle manufacturers, parts and transport have been affected by COVID-19. The full budget (minus £0.250m) has been allocated and orders placed. It is anticipated that ordered vehicles will be received prior to year end but this is dependent on suppliers who may be experiencing delays in parts due to COVID-19. The anticipated spend will be updated as and when confirmation on delivery are received, however at this time it is estimated that at least £3.5m of the budget will be spent, with £1.610m required to be rephased to 2021/22.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Replacement of fleet later than anticipated.						

2	Allotment Development						
	Project Life Financials	400	7	2%	400	0	0%
	Current Year Financials	400	7	2%	100	(300)	-75%
	Project Description	To develop an allotment site.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-22	
	Main Issues / Reason for Variance						
	Tenders have now been issued for site investigation works. It is anticipated that this project will now not be fully complete this financial year with an estimated £0.300m required to be rephased to 2020/21.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Development of allotments to take pressure off current 10 year waiting list.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

3	Kilmaronock Cemetery Extension						
	Project Life Financials	217	0	0%	217	0	0%
	Current Year Financials	217	0	0%	0	(217)	-100%
	Project Description	Extension of existing cemetery at Kilmaronock.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	The original planned project to extend the current cemetery is no longer viable due to soil depth and land being unsuitable. Another field adjacent to the church has been identified as potentially being suitable, however this land is currently owned by Church of Scotland. Estates have now made final contact with Church of Scotland requesting permission to carry out site investigation works however they are not responding so it seems unlikely that this plan will progress. Other options are now being explored, but likely this budget will be required to be rephased to 2021/22.						
	Mitigating Action						
	Other options to be explored.						
	Anticipated Outcome						
	To provide further burial space in West Dunbartonshire.						

4	Levensgrove Park - Restoration & Regeneration						
	Project Life Financials	3,843	3,918	102%	4,073	230	6%
	Current Year Financials	20	197	971%	250	230	1131%
	Project Description	Restoration with Regeneration of Levensgrove Park.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	The project started August 2017 and the Pavilion is now complete and handed over. Project is forecasting a project life overspend due to various unforeseen additional costs.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Project delivered later than originally anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

5	Posties Park Sports Hub - New sports hub to include Gym & running track						
Project Life Financials	1,802	92	5%	2,300	498	28%	
Current Year Financials	1,723	14	1%	500	(1,223)	-71%	
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line and anticipated match funding from Sports Scotland.						
Project Manager	Ian Bain						
Lead Officer	Gail MacFarlane						
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Dec-21			
Main Issues / Reason for Variance							
Contract was awarded August 2019 and physical works were expected to commence March 2020 however postponed due to COVID-19 restrictions. Prestart meeting will take place on 23 November 2020 and site set up December 2020. Works are now forecast to be complete by December 2021 with forecast spend in 2020/21 expected to be £0.500m with £1.223m required to be rephased to 2021/22 due to the time lost during COVID19 restrictions.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Creation of sports hub.							

6	Vale of Leven Cemetery Extension						
Project Life Financials	650	165	25%	650	0	0%	
Current Year Financials	485	0	0%	100	(385)	-79%	
Project Description	Extension of existing cemetery in Vale of Leven.						
Project Manager	Ian Bain						
Lead Officer	Gail MacFarlane						
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22			
Main Issues / Reason for Variance							
Difficulties in purchasing the preferred site resulted in early delays to this project. Site investigation works on the preferred site are now complete and the land was deemed suitable in October 2018. Negotiations are now complete and approval granted at February 2019 IRED committee to purchase land. An unforeseen legal issue has now resulted in a delay in signing off the land purchase. Legal are now in the process of working through this issue that has surfaced to conclude the purchase. Once purchase is complete the project will go to tender. Due to the delays out with the Council's control, it is expected that the project will be unable to fully complete in 2020/21, with £0.385m required to be rephased to 2021/22.							
Mitigating Action							
Opportunities to mitigate are limited due to ongoing discussions with regards to purchase of land.							
Anticipated Outcome							
A suitable site has been identified and is in the process of being purchased to provide a sustainable burial environment, the project will be delivered on budget albeit later than originally planned.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

7	New Westbridgend Community Centre						
	Project Life Financials	675	61	9%	675	0	0%
	Current Year Financials	630	16	3%	135	(495)	-79%
	Project Description	New Westbridgend Community Centre					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Project progression has been delayed in 2020/21 due to COVID-19 restrictions. Planning submitted December 2020. It is anticipated at this time that £0.135m will be spent this financial year with £0.495m required to be rephased to 2021/22 for project completion.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project to be delivered on budget.						

8	Cycling, Walking and Safer Streets						
	Project Life Financials	474	94	20%	474	0	0%
	Current Year Financials	474	94	20%	113	(361)	-76%
	Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets					
	Project Manager	Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-21		
	Main Issues / Reason for Variance						
	Plans are being drawn up to adjust cycle path at Dumbarton East to solve drainage issues & these will be progressed once a Contractor has been engaged. These works are not expected to be complete by 31st of March but should be complete by late June 2021 to allow claim of grant awarded, therefore at this time it is estimated that £0.361m is required to be rephased to 2021/22.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Intention is to complete works for this budget by June 2021.						

9	Flood Risk Management						
	Project Life Financials	1,016	16	2%	1,016	0	0%
	Current Year Financials	1,016	16	2%	100	(916)	-90%
	Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act					
	Project Manager	Raymond Walsh/ Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Modelling is continuing. Contract documents will be drawn and it is expected that a contractor will be engaged imminently, and SEPA also to be consulted. At this time it is anticipated that £0.100m will be spent this financial year with £0.916m required to be rephased to 2021/22.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Projects should be completed within budget albeit later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

10	Gruggies Burn Flood Prevention						
	Project Life Financials	15,000	348	2%	15,000	0	0%
	Current Year Financials	4,135	153	4%	250	(3,885)	-94%
	Project Description	Commission of Gruggies Flood Prevention Scheme.					
	Project Manager	Sharron Worthington					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Geotechnical & Topographic surveys are now complete. Consultant continuing with optioneering work with report due late January/early February regarding options going forward. £3.885m from this years budget is expected to be rephased to 2021/22.						
	Mitigating Action						
	Planning permission will be sought and then works will be procured as soon as chosen option is selected.						
	Anticipated Outcome						
	Project should be complete within timescale should COVID-19 restrictions allow.						

11	A813 Road Improvement Phase 1						
	Project Life Financials	2,325	968	42%	2,325	0	0%
	Current Year Financials	790	58	7%	100	(690)	-87%
	Project Description	A813 Road Improvement Phase 1.					
	Project Manager	Sharron Worthington					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. The A813 is currently being used as diversion route while works are being carried out to A811 Lomond Bridge. The bridge works were delayed due to COVID-19 restrictions which in turn has now resulted in the A813 Improvement physical works being delayed. However although no physical works can take place, Consultant is working on a detailed design and Officers are looking at a potential purchase of land. It is therefore expected at this time that only £0.100m of current year budget will be spent in 2020/21 on consultancy fees with £0.690m required to be rephased to 2021/22 for the physical works.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To provide an improved A813.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

12 Spaces for People							
Project Life Financials	740	21	3%	740	0	0%	
Current Year Financials	740	21	3%	200	(540)	-73%	
Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.						
Project Manager	Derek Barr						
Lead Officer	Gail MacFarlane						
Project Lifecycle	Planned End Date	31-Jul-21	Forecast End Date	31-Jul-21			
Main Issues / Reason for Variance	New funding for WDC in response to the COVID-19 pandemic. Funding provided for widening of footpaths to abide by social distancing guidelines. Works have been carried out to install mass barriers in locations where footfall is high and there will also be a contribution to works at Smollet Fountain where works are currently being carried out by Regeneration. Further works will require planning approval and plans are currently being developed. Given there are now further new restrictions Officers are evaluating what further measures may be required and there are meetings scheduled which should guide the WDC strategy. At this time it is estimated that £0.540m will be required to be rephased to 2021/22.						
Mitigating Action	None available at this time.						
Anticipated Outcome	To provide people of West Dunbartonshire additional space to help adhere to social distancing guidelines.						

13 Mandatory 20mph Residential communities							
Project Life Financials	500	11	2%	500	0	0%	
Current Year Financials	489	0	0%	20	(469)	-96%	
Project Description	Mandatory 20mph Residential communities.						
Project Manager	Raymond Walsh						
Lead Officer	Gail MacFarlane						
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22			
Main Issues / Reason for Variance	The Scottish Government are currently reviewing 20mph legislation and officers are currently awaiting clarity from them before works can resume. This review is taking longer than anticipated, with still no formal outcome from Scottish Government on how to proceed. At this time it is anticipated minimal spend in 2020/21 with remaining rephased to 2021/22.						
Mitigating Action	None available at this time as timing of review is out with Council control.						
Anticipated Outcome	Project to be delivered within budget albeit later than first anticipated.						

PERIOD END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

14 Depot Rationalisation						
Project Life Financials	8,535	118	1%	8,535	0	0%
Current Year Financials	163	0	0%	10	(153)	-94%
Project Description	Depot Rationalisation.					
Project Manager	Sharon Jump/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Given potential implications around operational service requirements for Greenspace, Transport, Roads and Waste, Officers have not been in a position to complete the DRP Business Case at this point. Requirements were to be re-visited in March 2020, however as a result of COVID-19 and other pressing priorities this has been delayed and will be reviewed in January 2021 when there will be a better understanding of future operational requirements for a Depot provision. At this time it is estimated that only £0.010m will be spent this financial year with £0.153m required to be rephased to 2021/22.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project business case will be brought back to project board and Council when the implication of shared services is known.						
15 Oil to Gas Conversion						
Project Life Financials	187	115	62%	187	0	0%
Current Year Financials	163	91	56%	95	(68)	-42%
Project Description	Oil to Gas Conversion in council buildings.					
Project Manager	Steven Milne/ John McKenna					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Carleith Boiler house works are complete. Balance of budget will be used as a contribution towards the Braehead PS boiler replacement, which is part funded by building upgrades. Braehead Primary main boiler plant replacement postponed to summer 2021 due to no suitable access available prior to this time, therefore remaining budget requires to be rephased to 2021/22.						
Mitigating Action						
None required.						
Anticipated Outcome						
Project complete within budget and revised timescale.						
16 Solar Panel Installation						
Project Life Financials	135	7	5%	135	0	0%
Current Year Financials	135	7	5%	7	(128)	-95%
Project Description	Installation of Solar Panels on Council buildings.					
Project Manager	Steven Milne/ John McKenna					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Funding approval has been granted by BAM PPP for the installation of solar panels at St Peter the Apostle High School. Awaiting confirmation from WDC Insurers to commence works. At this time it is expected that there will be no further spend, with £0.128m required to be rephased to 2021/22 for project completion.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project will be delivered later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

17 Water Meter Downsize							
Project Life Financials	16	6	39%	16	0	0%	
Current Year Financials	10	0	0%	2	(8)	-80%	
Project Description	Water Meter Downsize.						
Project Manager	Steven Milne/ John McKenna						
Lead Officer	Angela Wilson						
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22			
Main Issues / Reason for Variance							
The original project is now complete and costs were less than anticipated. We have identified a number of meters that can be replaced by year end. The remainder of the budget is required to be rephased to 2021/22.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Delivery of project within budget.							

18 Urinal Controls							
Project Life Financials	45	26	58%	45	0	0%	
Current Year Financials	19	0	0%	10	(9)	-47%	
Project Description	Urinal Controls.						
Project Manager	Steven Milne/ John McKenna						
Lead Officer	Angela Wilson						
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22			
Main Issues / Reason for Variance							
A number of sites have been identified and installations will take place for some of these in this financial year. The remainder of the works will be carried out in 2021/22, therefore £0.009m is required to be rephased to next financial year.							
Mitigating Action							
None available.							
Anticipated Outcome							
Delivery of project within budget.							

19 Electricity Automatic Meters							
Project Life Financials	28	18	64%	28	0	0%	
Current Year Financials	10	0	0%	0	(10)	-100%	
Project Description	Electricity Automatic Meters						
Project Manager	Steven Milne/ John McKenna						
Lead Officer	Angela Wilson						
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22			
Main Issues / Reason for Variance							
48 meters installed as at 31 March 2020. Completion of works is totally dependant on site access and permission to switch power off for up to one hour. Officers are currently liaising with building managers and contractor to arrange power shut-down and installation where feasible. Utilities supplier has updated that they will be unable to carry out installations prior to end of March 2021 due to priorities elsewhere relating to COVID-19. Budget will now require to be rephased into 2021/22.							
Mitigating Action							
Liaising with all parties in preparation to allow works to commence.							
Anticipated Outcome							
Delivery of project within budget, albeit later than originally planned.							

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 December 2020

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

20	Energy Projects quick wins						
	Project Life Financials	60	3	5%	60	0	0%
	Current Year Financials	27	0	0%	0	(27)	-100%
	Project Description	Energy Projects quick wins.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Draft proofing doors and windows, restricting control of radiator controls and thermostats etc. The COVID-19 situation has not allowed Officers to progress as expected. Although officers have identified a number of potential projects, the budget will now require to rephased into 2021/22.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Delivery of project on budget.						

21	Automatic Meter Readers						
	Project Life Financials	48	22	47%	48	0	0%
	Current Year Financials	28	3	10%	10	(18)	-65%
	Project Description	Automatic Meter Readers.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	This project life budget is split with £0.028m allocated to water automatic meter readers and £0.020m allocated to electricity automatic meter readers. With regards to water automatic meters, all large sites complete, with works to smaller sites to be completed now that COVID-19 restrictions have eased. With regards to the electricity automatic meters element of this project, completion of works was dependent on site access and permission to switch power off for up to one hour. We continue to wait on an update from our previous AMR provider to allow us to progress. We now anticipate that the remainder of the budget will be required to be rephased to 2021/22.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Delivery of project within budget, albeit later than originally planned.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

22	Lighting upgrades to LED in schools and Corporate buildings						
	Project Life Financials	171	0	0%	171	0	0%
	Current Year Financials	171	0	0%	130	(41)	-24%
	Project Description	Lighting upgrades to LED in schools and Corporate buildings					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Replacement of lighting in schools and corporate building where discolouration/age/ and operational hours justifies replacement by new LED fittings. Early delays due to COVID-19 restrictions regarding site access to carry out surveys and availability of Building Services. Surveys now carried out on a number of sites and work to Dumbarton Academy. Works orders with an estimated cost of £0.120m have been raised with Building Services and still to be invoiced. Site access to be arranged with RPOs for installation in other buildings. Officers will seek to maximise spend which will depend on building access and availability of building services, however at this time it is estimated that approx. £0.041m will be required to be rephased to 2021/22.						
	Mitigating Action						
	Liaising with Building Services and RPOs for permission to proceed.						
	Anticipated Outcome						
	Delivery of project within budget.						

23	Upgrade obsolete heating controls (BEMS) across Council estate						
	Project Life Financials	160	0	0%	160	0	0%
	Current Year Financials	160	0	0%	0	(160)	-100%
	Project Description	Upgrade obsolete heating controls (BEMS) across Council estate					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	This project is to upgrade obsolete heating control management systems across the Council's Estate. It is necessary for this work to be carried out during the non-heating season or when buildings are unoccupied. Initial site surveys required prior to works commencing have been severely delayed due to COVID-19. Officers will endeavour to maximise spend this financial year, however at this time it appears that full budget of £0.160m will be required to be rephased to 2021/22.						
	Mitigating Action						
	Further dialogue with contractors and suppliers to maximise spend.						
	Anticipated Outcome						
	Delivery of project within budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

24	Replace obsolete boilers (plant greater than 30 years old)						
	Project Life Financials	235	0	0%	235	0	0%
	Current Year Financials	235	0	0%	10	(225)	-96%
	Project Description	Replace obsolete boilers (plant greater than 30 years old)					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Boiler replacements to be considered are The Hub and St Mary's Alexandria, both of which are two of the very few remaining oil sites within West Dunbartonshire area. In addition the current gas boiler at Municipal buildings is at least 35 years old. Work must be carried out during the non-heating season. St. Mary's design works have been procured and gas meter installation anticipated by 31 March 2021. £0.225m required to be rephased to 2021/22 for the progression of the remainder of the works.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Delivery of project within budget albeit later than first anticipated.						
25	Replace existing main hall Air Handling unit at Clydebank Town Hall						
	Project Life Financials	85	0	0%	85	0	0%
	Current Year Financials	85	0	0%	3	(82)	-96%
	Project Description	Replace existing main hall Air Handling unit at Clydebank Town Hall					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Works require to be completed during the non-heating season therefore at this time it is anticipated that only design fees of approximately £0.003m will be incurred in this financial year, with the remainder of the budget to be rephased to 2021/22 for completion of the project, however Officers will endeavour to maximise spend where possible.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Delivery on budget but delayed timescales.						
26	Energy efficiency Quick win projects with payback of less than 4 years - new project 2020/21						
	Project Life Financials	20	0	0%	20	0	0%
	Current Year Financials	20	0	0%	0	(20)	-100%
	Project Description	Energy efficiency Quick win projects with payback of less than 4 years - new project 2020/21					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Draft proofing doors and windows, restricting control of radiator controls and thermostats etc. The COVID-19 situation has not allowed Officers to progress as expected. Although officers have identified a number of potential projects, the budget will now require to be rephased into 2021/22.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Delivery on budget albeit later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

27	Installation of Solar PV at Clydebank Leisure Centre						
Project Life Financials	61	0	0%	61	0	0%	
Current Year Financials	61	0	0%	2	(59)	-97%	
Project Description	Installation of Solar PV at Clydebank Leisure Centre						
Project Manager	Steven Milne/ John McKenna						
Lead Officer	Angela Wilson						
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22			
Main Issues / Reason for Variance							
Design surveys now complete and currently being reviewed by Officers, thereafter planning application will be submitted prior to 31 March 2021. Works and remaining budget will require to be rephased to 2021/22.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Delivery of project within budget.							

28	District Heating Network Expansion - new project 2020/21						
Project Life Financials	11,000	0	100%	11,000	0	100%	
Current Year Financials	5,500	0	0%	500	(5,000)	-91%	
Project Description	District Heating Network Expansion						
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22			
Lead Officer	Angela Wilson						
Project Lifecycle	Planned End Date						
Main Issues / Reason for Variance							
Network expansion to GJNH (Golden Jubilee National Hospital) will commence pending positive commercial discussions with GJNH, with current year forecast spend estimated at £0.500m with £5.0m required to be rephased to 2021/22.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Project will be delivered on budget.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

29	Regeneration Fund						
	Project Life Financials	9,782	4,379	100%	9,782	0	100%
	Current Year Financials	1,181	100	8%	500	(681)	-58%
	Project Description	Funding to implement major regeneration projects linked to community charrettes.					
	Project Manager	Gillian McNamara/ Michael McGuinness					
	Lead Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Bowling Harbour development is on hold pending outcome of North Clyde Riverbank masterplan. Connecting Clydebank works has commenced on site in August 2020. Although foreshore clearance work has now been completed at Dumbarton Waterfront accounting for spend on this budget, the overall Waterfront Pathway project is longer-term than first anticipated due to delays by the landowners., and the current month's budget has again been revised to reflect that. Balloch Village Square project was completed, and the remainder of the Balloch Charrette budget will be used to fund the Station Square project which is being scoped and developed during 2020. A special Council on 29 October 2019 sought and secured approval of an additional £2.609m for District Heating Network commercial costs from the existing Regeneration budget, accelerating budget from future years. This increase brings the District Heating budget from Regeneration Fund to £3.509m (£0.9m previously approved). An amount of £0.475m approved at June 2019 Council to contribute towards commercial units below social housing at the Wheatley development at Queens Quay will be spent this year. As a result of the works required to be rephased, £0.500m of budget is required in 2020/21, with £0.681m required to be rephased to 2021/22.						
	Mitigating Action						
	Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.						
	Anticipated Outcome						
	Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.						

30	Clydebank Charrette, A814						
	Project Life Financials	4,300	1,583	100%	4,300	0	100%
	Current Year Financials	3,233	1,575	49%	2,000	(1,233)	-38%
	Project Description	Clydebank Charrette, A814					
	Project Manager	Sharron Worthington					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22	
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. Works have commenced on site and phase 1 is now 90% complete. Contractor back on site Mon 11th Jan and will complete phase 1 and then move onto Phase 2 . At this time it is estimated that £2m will be spent in 2020/21 with £1.233m required to be rephased to 2021/22.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Completion spring 2022.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

31	Elevated Platforms (Building Services)						
	Project Life Financials	45	0	100%	45	0	100%
	Current Year Financials	45	0	0%	0	(45)	-100%
	Project Description	Elevated Platforms (Building Services)					
	Project Manager	Martin Feeney					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Service is scoping requirements based on changing working practice and work type. Expect full spend to be achieved in 2021/22 financial year, therefore £0.045m is required to be rephased to 2021/22.						
	Mitigating Action						
	Teams will review requirements and arrange for purchase of equipment by end of March 2022.						
	Anticipated Outcome						
	Project will be delivered later than first anticipated but within original budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1	Office Rationalisation						
	Project Life Financials	22,051	22,043	100%	22,052	2	0%
	Current Year Financials	9	1	16%	11	2	20%
	Project Description	Delivery of office rationalisation programme.					
	Project Manager	Sharon Jump/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-20	End Date		31-Mar-20	
	Main Issues / Reason for Variance						
	The current overall project overspend is due to additional costs associated with the clearance of Garshake, unforeseen internal recharges, variations to project delivery, and asbestos removal. New Dumbarton Office has been opened to staff from 21 May 2018. HES Grant of £0.050m will be awarded in 2020/21, delay being due to staff shortages within HES processing claims and now as a result of COVID-19 and HES staff being furloughed. Retention for demolition of Garshake works will be paid in 2020/21.						
	Mitigating Action						
	None available.						
	Anticipated Outcome						
	Project delivered at a higher cost than budgeted.						

2	Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing						
	Project Life Financials	290	62	21%	290	0	0%
	Current Year Financials	218	0	0%	150	(68)	-31%
	Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22	
	Main Issues / Reason for Variance						
	Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be re-configured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders for the structure have now been evaluated and planning permission has been granted but due to time taken for approval works weren't able to progress further in 2019/20, and were required to be rephased to 2020/21, however due to COVID-19 restrictions, inability to visit site and make arrangements for installation. This could have an impact on the project being delayed. Consultancy Services is currently applying for Building Warrant for the revised scheme. Tenders have been received for the structural works and have had approval for leisure services to proceed. It anticipated that phase 1 the structural plinth will be completed this financial year, the remaining works to install the AHU will be completed in 2021/22.						
	Mitigating Action						
	Continue to liaise with internal colleagues and Leisure Trust.						
	Anticipated Outcome						
	Project expected to deliver within budget albeit later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

3	Replace failed heating controls/valves & recommission						
	Project Life Financials	20	1	3%	20	0	0%
	Current Year Financials	20	1	3%	15	(5)	-25%
	Project Description	Replace failed heating controls/valves & recommission					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	At Linnvale Primary, Gartocharn Primary, Gavinburn Primary and Knoxland Primary the 3 port heating valves have failed resulting no control of heating with excessive space temperatures. By replacing the valves and recommissioning the heating controls at a cost of £0.020m, revenue savings of £0.005m per year is anticipated. Works orders to contractor have been placed with further orders to follow however rephasing of £0.005m into 2021/22 is required.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Delivery of project within budget and on time.						

4	Regeneration/Local Economic Development						
	Project Life Financials	4,342	3,100	71%	4,342	0	0%
	Current Year Financials	1,911	1,370	72%	1,627	(284)	-15%
	Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire , aligned to the Economic Strategy 2015-20. External funding will be sought to maximise opportunities for redevelopment of these sites.					
	Project Manager	Gillian McNamara/ Michael McGuinness					
	Lead Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	COVID-19 mitigation measures have resulted in increased costs for former St Eunan's Primary project (Melfort Park). The Park has been completed and will be open by end of year. Following advice from Scottish Government the additional £0.307m of Town Centre Fund (TCF, also reported below) will now be used to increase scope of Smollett Fountain project and to contribute towards its delivery . There will be slippage again for the budget associated with public realm and infrastructure diversion at Mitchell Way due to delayed developer timescales. Design processes have been slower this year due to COVID-19, and this has affected pipeline projects including Alexandria Masterplan, and Dumbarton Connectivity projects. The LED contribution towards Clydebank Can on the Canal will slip into next financial year as the development of the project as been affected by delays in the input of our community partner. Some additional spend is forecast on the further development of the North Clyde Riverbank plans centred on Bowling. With the adjustment described above, at this time it is anticipated that £0.284m will be required to be rephased to 2021/22.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Improved town centres and strategic sites across West Dunbartonshire.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

5	Queens Quay - Regeneration						
	Project Life Financials	15,620	15,711	101%	15,711	91	1%
	Current Year Financials	249	340	137%	340	91	37%
	Project Description	Queens Quay regeneration.					
	Project Manager	Gillian McNamara/ Michael McGuinness					
	Lead Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	A number of important elements of works required to complete the infrastructure works has been required which takes expenditure £0.091m over budget. Importantly this amount will be recovered from the income secured from the site as development takes place. Currently the total income for the project equates to £0.223m in which the Council shares with landowners CRL on an approximate 50/50 basis and is being used currently to complete works.						
	Mitigating Action						
	A number of mitigating actions are being monitored through the risk register by the Management Group. Fortnightly meetings with the development partner have been taking place during 2020/21 to progress the project and make every attempt to reduce delays and slippage. Monitoring income to landowner CRL and Council approx. 50% share will be essential.						
	Anticipated Outcome						
	Regeneration works of Clydebank Waterfront at Queens Quay completed with requirement to access income generated for certain elements of works. All necessary budget costs will be covered.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
1 Purchase of gritters						
Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	400	0	0%
Project Description	Purchase of gritters.					
Project Manager	Kenny Lang					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	31-Mar-21		
Main Issues / Reason for Variance						
Procurement strategy developed and quotations received. Full budget spend anticipated in this financial year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Receipt of gritters later than anticipated, may be an increase in cost.						
2 COVID-19 School Transport Retrofit Fund						
Project Life Financials	18	0	0%	18	0	0%
Current Year Financials	18	0	0%	18	0	0%
Project Description	The purpose of this one-off capital funding is to provide additional funds to enable the fitting of mitigation measures to limit the transmission of COVID-19 on school transport vehicles.					
Project Manager	Kenny Lang					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	31-Mar-21		
Main Issues / Reason for Variance						
New Scottish Government funding to be used to install measures in school buses to help reduce the risk of COVID-19 transmission. Full budget spend anticipated in 2020/21.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To help reduce the risk of transmission of COVID-19 on school buses.						
3 Clydebank Community Sports Hub						
Project Life Financials	3,865	3,803	98%	3,865	0	0%
Current Year Financials	67	6	8%	67	0	0%
Project Description	Creation of a community and sport hub.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The Principal Contractor CBC are in administration and Officers have issued a contract termination notice. There are outstanding defects to be rectified including the allotment raised beds. Officers are working on procurement routes and liaising with the Insolvency Practitioner with a view to commissioning third parties to rectify defects. There are anticipated minor professional fees to be paid in 2020/21 and the previously withheld retention monies will now be looked upon for the budget to rectify defects. Officers have received correspondence from the Insolvency Practitioner cost consultant requesting payment of the withheld retention money, which is being disputed by Officers. The allotments are being worked on presently and are planned to come into use in spring 2021.						
Mitigating Action						
Costs to rectify remaining defects are being prepared and will be assessed against remaining withheld retention.						
Anticipated Outcome						
New facility has been operational since October 2018. Project reporting a forecasted overspend.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

4	Community Capital Fund						
	Project Life Financials	3,851	3,851	100%	3,851	0	0%
	Current Year Financials	213	213	100%	213	0	0%
	Project Description	Upgrade and improve recreational facilities throughout West Dunbartonshire.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	All projects now complete.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Improved recreational facilities throughout WDC.						
5	Community Sports Fund						
	Project Life Financials	472	406	86%	472	0	0%
	Current Year Financials	66	0	0%	66	0	0%
	Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	2017/18 was the final year of a project to fund external/community sports groups which is now closed to new applications. Officers have evaluated submissions received within the final round of applications. Full spend has been committed, however the timing of spend is dependent on external groups proceeding with projects as planned. It is hopeful that full budget spend can be achieved in 2020/21.						
	Mitigating Action						
	Officers will continue to liaise with community groups to ensure progress is made with projects.						
	Anticipated Outcome						
	Improve sport facilities to a wide range of organisations WDC.						
6	Holm Park & Yoker Athletic FC						
	Project Life Financials	750	664	88%	750	0	0%
	Current Year Financials	92	6	6%	92	0	0%
	Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Planning was granted December 2020 and contractors onsite start of January 2021. Full final budget expenditure expected in 2020/21 at this stage but could be subject to change due to COVID restrictions.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project delivered on budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

7	Environmental Improvement Fund						
	Project Life Financials	1,726	1,704	99%	1,726	0	0%
	Current Year Financials	42	19	46%	42	0	0%
	Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Remaining budget to fund the retentions of Mountblow 3G pitch and final minor expenditure.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered on budget.						

8	New Clydebank Leisure Centre						
	Project Life Financials	23,758	23,757	100%	23,758	0	0%
	Current Year Financials	2	1	72%	2	0	0%
	Project Description	Provision of new leisure centre.					
	Project Manager	Lesley Woolfries/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Final minor expenditure committed.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project delivered on time and under budget. Underspend removed from budget in 2018/19.						

9	Dalmonach CE Centre						
	Project Life Financials	1,150	1,101	96%	1,150	0	0%
	Current Year Financials	69	20	29%	69	0	0%
	Project Description	To create new community facilities with additional space for early years provisions.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		28-Feb-21	
	Main Issues / Reason for Variance						
	Works ongoing on site and due for complete February 2021. Delay has been due to a number of issues relating to COVID restrictions and engagement with previous subcontractors and ensuring compliance. Full budget spend anticipated in 2020/21.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To create new community facilities with additional space for early years provisions.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

10	Public non-adopted paths and roads						
	Project Life Financials	1,068	897	84%	1,068	0	0%
	Current Year Financials	288	117	41%	288	0	0%
	Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Projects delayed due to COVID-19 restrictions, however, contractors now back working and works expected to be caught up and completed by end of financial year.						
	Mitigating Action						
	Works to be complete as soon as possible.						
	Anticipated Outcome						
	Upgraded footpaths.						

11	Sports Facilities Upgrades						
	Project Life Financials	220	200	91%	220	0	0%
	Current Year Financials	194	174	90%	186	(8)	-4%
	Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Apr-21		
	Main Issues / Reason for Variance						
	The contract was awarded and expected to commence in March 2020, however was postponed due to COVID-19 restrictions. Works recommenced August 2020 and were complete at the end of October 2020 with the exception of the final surface coat which has been scheduled for April 2021 due to required weather conditions. A contribution from revenue will complete the project with £0.008m required to be rephased to 2021/22 for the final surface coat and retention payment.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To deliver project albeit later than first anticipated.						

12	New Sports Changing Facility Dumbarton West (Old OLSP site)						
	Project Life Financials	350	9	2%	350	0	0%
	Current Year Financials	341	0	0%	341	0	0%
	Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Demolition and site investigation works are complete. Project progression has been delayed in 2020/21 due to COVID-19 restrictions. Planning permission has been submitted but further discussions in relation to the tie in with new housing site have taken place and now planning will require to be resubmitted. Final budget spend for the year will be dependent on outcome of this and final budget spend will not be able to be confirmed until that time.						
	Mitigating Action						
	Continue to liaise with Planning to take the project forward and prevent further delay.						
	Anticipated Outcome						
	To deliver new sports changing facility.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

13	New Sports Changing Facility at Duntocher						
	Project Life Financials	300	90	30%	300	0	0%
	Current Year Financials	281	78	28%	281	0	0%
	Project Description	New Sports Changing Facility at Duntocher					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Jan-21	
	Main Issues / Reason for Variance	Works have commenced on site and installation and ground works will be complete January 2021.					
	Mitigating Action	None required at this time.					
	Anticipated Outcome	To deliver new sports changing facility.					
14	Auld Street Clydebank - Bond						
	Project Life Financials	400	358	89%	400	0	0%
	Current Year Financials	42	0	0%	42	0	0%
	Project Description	Completion of roadworks associated with Auld Street housing development.					
	Project Manager	Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance	COVID-19 restrictions has prevented progress of these works in 2020/21, however it is hopeful as restrictions are lifted, works can still be completed in 2020/21.					
	Mitigating Action	None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.					
	Anticipated Outcome	Intention is to complete works in 2021/22.					
15	Footways/Cycle Path Upgrades						
	Project Life Financials	119	0	0%	119	0	0%
	Current Year Financials	119	0	0%	119	0	0%
	Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
	Project Manager	Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance	Works are delayed again due to COVID-19 restrictions however it is anticipated that the previously planned programme of works will still go ahead although the delivery method may have to be reviewed.					
	Mitigating Action	None required at this time but if necessary a review of delivery method will be undertaken.					
	Anticipated Outcome	Project should be complete within timescale if COVID-19 restrictions allow.					

PERIOD END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

16	River Leven Flood Prevention Scheme						
	Project Life Financials	800	124	16%	800	0	0%
	Current Year Financials	96	0	0%	96	0	0%
	Project Description	River Leven Flood Prevention Scheme.					
	Project Manager	Raymond Walsh					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Consultant engaged and working on options for River Leven Flood Prevention Scheme. Consultancy works are ongoing with first charges due to be invoiced.						
	Mitigating Action						
	None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
	Anticipated Outcome						
	Project should be complete within timescale if COVID-19 restrictions allow.						

17	Infrastructure - Flooding						
	Project Life Financials	144	89	62%	144	0	0%
	Current Year Financials	144	89	62%	144	0	0%
	Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.					
	Project Manager	Raymond Walsh					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	COVID-19 Government guidance had prevented commencement on these works, however an expansive flooding project has recently been completed at Second Avenue, Clydebank and a culvert on Auchincarroch Road at costs of £0.131m. The remaining budget of £0.013m will be used in the current year for outstanding works required.						
	Mitigating Action						
	None required						
	Anticipated Outcome						
	Intention is to complete works for this budget in 2020/21.						

18	Infrastructure - Roads						
	Project Life Financials	3,881	82	0%	3,881	0	0%
	Current Year Financials	3,881	82	2%	3,881	0	0%
	Project Description	Infrastructure - Roads					
	Project Manager	Hugh Campbell					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Surfacing works on Murroch Crescent, Dumbain Road, Bonhill Road, Kilbowie Road, West Thomson Street, Graham Avenue and Second Ave were completed by mid-November. Plans are in place to invest in infrastructure and a package of works will go out via the civil framework contract to utilise the remainder of this budget in 2020/21.						
	Mitigating Action						
	None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion this financial year.						
	Anticipated Outcome						
	Intention is to complete works for this budget in 2020/21.						

PERIOD END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

19	A813 Road Improvement Phase 2						
Project Life Financials	2,325	0	0%	2,325	0	0%	
Current Year Financials	0	0	0%	0	0	0%	
Project Description	A813 Road Improvement Phase 2.						
Project Manager	Sharron Worthington						
Lead Officer	Gail MacFarlane						
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26			
Main Issues / Reason for Variance							
No issues to report.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
To provide an improved A813.							

20	A811 Lomond Bridge						
Project Life Financials	3,900	2,666	68%	3,900	0	0%	
Current Year Financials	3,342	2,109	63%	3,242	(100)	-3%	
Project Description	Upgrade of Lomond Bridge.						
Project Manager	Cameron Muir						
Lead Officer	Gail MacFarlane						
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-May-21			
Main Issues / Reason for Variance							
COVID-19 Government guidance has delayed commencement on these works, however works have resumed in June with project completion expected in May 2021. £0.100m is required to be rephased to 2021/22 for project completion.							
Mitigating Action							
Contractor has resumed works on site mid-June.							
Anticipated Outcome							
Upgrade of Lomond Bridge.							

21	Protective overcoating to 4 over bridges River Leven						
Project Life Financials	1,030	37	0%	1,030	0	0%	
Current Year Financials	464	11	2%	464	0	0%	
Project Description	To overcoat 4 bridges over River Leven.						
Project Manager	Cameron Muir						
Lead Officer	Gail MacFarlane						
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25			
Main Issues / Reason for Variance							
COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still be completed on time but the delivery method may need to be reviewed.							
Mitigating Action							
None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion this financial year.							
Anticipated Outcome							
Intention is to complete works for this budget in 2020/21.							

PERIOD END DATE

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PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

22	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides						
	Project Life Financials	750	0	0%	750	0	0%
	Current Year Financials	750	0	0%	750	0	0%
	Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
	Project Manager	Raymond Walsh					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has delayed commencement on these works. With regards to bus infrastructure improvements, works on kassel kerbs progressing and budget fully committed. With regards to A814 congestion reduction measures, this is currently under design development. A Balloch Station Park and Ride a consultant has been appointed and works are being progressed with Network Rail. A8014 Kilbowie Road Bus Route improvement works are dependent on the progression of Clydebank A814 Charrette project. At this time it is hopeful full budget can be utilised.						
	Mitigating Action						
	None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion this financial year.						
	Anticipated Outcome						
	Intention is to complete works for this budget in 2020/21.						

23	Street lighting and associated electrical infrastructure						
	Project Life Financials	84	6	7%	84	0	0%
	Current Year Financials	84	6	7%	84	0	0%
	Project Description	Street lighting and associated electrical infrastructure.					
	Project Manager	Hugh Campbell					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Works progressing and planned works will be complete by 31 March 2021.						
	Mitigating Action						
	None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
	Anticipated Outcome						
	Intention is to complete works for this budget in 2020/21.						

24	Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road						
	Project Life Financials	60	53	88%	60	0	0%
	Current Year Financials	7	0	0%	7	0	0%
	Project Description	Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road.					
	Project Manager	Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works, however budget spend anticipated in 2020/21.						
	Mitigating Action						
	None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
	Anticipated Outcome						
	Intention is to complete works for this budget in 2020/21.						

PERIOD END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

25	Electrical Charging Points - Rapid Charge						
	Project Life Financials	220	0	0%	220	0	0%
	Current Year Financials	220	0	0%	220	0	0%
	Project Description	Electrical Charging Points - Rapid Charge.					
	Project Manager	Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still complete on time and an external consultant will be engaged to assist with progression.						
	Mitigating Action						
	None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
	Anticipated Outcome						
	Intention is to complete works for this budget in 2020/21.						

26	New Sports Changing Facility at Lusset Glen in Old Kilpatrick						
	Project Life Financials	150	11	7%	150	0	0%
	Current Year Financials	142	2	2%	142	0	0%
	Project Description	New Sports Changing Facility at Lusset Glen in Old Kilpatrick.					
	Project Manager	Michelle Lynn					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Demolition of existing structure was expected January however has been delayed as Building Warrant is required. New facility still anticipated to be in place end March 2021, subject to COVID restrictions. Full budget spend anticipated in the current year.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To deliver new sports changing facility.						

27	Building Upgrades and H&S - lifecycle & reactive building upgrades						
	Project Life Financials	1,519	1,585	104%	1,519	0	0%
	Current Year Financials	1,519	1,585	104%	2,359	840	55%
	Project Description	Lifecycle and reactive building upgrades.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Due to COVID-19 restrictions, planned works were delayed, but have now been brought back into programme. Budget is fully allocated and full budget spend anticipated in 2020/21, with acceleration likely required from future years budget.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Full budget spend anticipated.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2020

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

28 Exxon City Deal						
Project Life Financials	34,050	2,191	100%	34,050	0	100%
Current Year Financials	654	678	104%	834	180	28%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Manager	Robin Abram/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Exxon's commercial deal had been approved by WDC on the 24th June with land transfer agreed and missives concluded. The planning permission in principle (PIIP) application has been submitted and is being assessed by WDC planning department and will be presented for approval at a future Planning Committee. Exxon has agreed with SEPA and WDC-Environmental Health their remediation strategy. WDC and Exxon are now working together on their respective construction programmes to ensure the two phases of works can go ahead unimpeded by the other. Exxon are independently progressing their remediation works which are expected to start Q1 2021. Further to the agreement of missives with Exxon, Officers have instructed the GRIP 4 design work agreed with Network Rail for the Western underpass which has resulted in an increased 2020/21 spend projection, accelerating budget of £0.180m from 2021/22.						
Mitigating Action						
Contained within Risk register monitored by Exxon Management Board. Technical reviews are being carried between WDC consultant Stantec and Exxon consultants WSP to assess the ongoing remediation strategy and site activity. WDC Officers are engaged with EXXON representatives in order to assess any programme implications. Exxon will continue discussions with the planning department and SEPA as we progress towards starting on site.						
Anticipated Outcome						
Delivery of the project on time and within the increased budget.						

29 Queens Quay District Heating Network						
Project Life Financials	20,558	20,418	100%	20,558	0	100%
Current Year Financials	1,530	1,391	91%	1,395	(135)	-9%
Project Description	Queens Quay District Heating Network.					
Project Manager	Robin Abram/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The energy centre shell is complete and has been handed over to WDC. The internal fit out is practically complete with heat now being supplied to Clydebank Care Home, Aurora House, Titan Enterprise Centre and Clydebank Leisure Centre. Negotiation to connect to external customers is underway and this is an ongoing process with future agreements likely in the forthcoming years. Service connections for water, gas, telecoms and electricity to the Energy Centre have been made. The £6m LCITP grant funding has been fully spent. Income is due from Energetics in the form of a rebate for the electrical connection. Internal cost transfer is due from the Energy Centre spend to the ESCo account for the extension of the network. £0.135m is required to be rephased to 2021/22 for retention payment.						
Mitigating Action						
None required						
Anticipated Outcome						
Project will be delivered over original budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

30	Town Centre Fund						
	Project Life Financials	1,166	570	100%	1,166	0	100%
	Current Year Financials	1,145	549	48%	1,145	0	0%
	Project Description	Scottish Government funding to help improve local town centres.					
	Project Manager	Gillian McNamara/ Michael McGuinness					
	Lead Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Four projects were approved at August 2019 IRED committee, three Regeneration team-led, one Asset-led. Projects were required to be legally committed by 31 March 2020 to secure funding, however Scottish Government later relaxed the condition on legal commitment allowing local authorities a more realistic timescale for commitment and spend (prior to COVID-19 restrictions). This planned expenditure will take place in 2020/21, subject to satisfying COVID-19 related matters in the construction. Two of the four projects are now complete at Dumbarton Path Gateway and Sylvania Way, Clydebank. Remaining projects from this tranche are Refurb of properties in Alexandria, and the completion of Smollett Fountain design. In September 2020 a further £0.307m was received from Scottish Government for the Town Centre Fund, and this will now contribute towards the delivery of the Smollett Fountain public realm works.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	To provide improved town centres in West Dunbartonshire.						

31	Purchase of 3 Welfare Units						
	Project Life Financials	78	0	100%	78	0	100%
	Current Year Financials	78	0	0%	78	0	0%
	Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.					
	Project Manager	Martin Feeney					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Service is scoping requirements based on changing working practice and work projects. Expect full spend to be achieved in 2020/2021 financial year.						
	Mitigating Action						
	Building Services is currently reviewing requirement due to further changes in service delivery but it is anticipated full budget expenditure will be achieved by end of March 2021.						
	Anticipated Outcome						
	Project will be delivered later than anticipated.						