



COMMUNITY PLANNING WEST DUNBARTONSHIRE

Report by Head of Health and Community Care

Community Planning West Dunbartonshire Thursday 4 February 2021

Subject: Mass Vaccination Centres

1. Purpose

- 1.1 To provide members with an update on the arrangements to deliver the Local Authority requirements in relation to the Mass Vaccination Programme.

2. Recommendations

- 2.1 Members are asked to:
- i. note the contents of this report.

3. Background

- 3.1 The objective of the COVID-19 vaccination programme is to protect those who are at highest risk from serious illness or death. A multi-disciplinary strategic oversight group, which includes representation from West Dunbartonshire Council (WDC), Health and Social Care Partnership (HSCP), Police Scotland and Third Sector has been established to provide professional and tactical leadership to develop and monitor the delivery of the West Dunbartonshire's Mass Vaccination programme. Supported by a delivery group which will deliver the operational and logistical implementation aspects of the programme.
- 3.2 The purpose and aims of the mass vaccination programme is to create a safe flow of patients to achieve the high throughput to vaccinate large numbers of citizens. In the context of social distancing, use of personal protective equipment and logistics for immunisers to prepare for each patient.
- 3.3 A mass vaccination plan has been produced to assist in understanding the practicalities and challenges of delivering a mass vaccination programme in West Dunbartonshire. It sets out key areas that need to be considered, delivery solutions and highlights areas where further risk assessments are required, particularly where these may differ from normal practice.
- 3.4 On Monday 1st February, West Dunbartonshire's COVID 19 mass vaccination centres were successfully launched. As previously advised, the 3 sites are:
- The Alexandria Community Centre

- The Concorde / Denny Civic (Dumbarton)
- The Hub (Clydebank)

3.5 During the first week, the centres have been running with 6 vaccination stations at each centre, staffed by NHS Greater Glasgow and Clyde (NHSGGC), vaccinating approximately 700 people per day. Currently the centres are operating from 8.30 - 4.30 (Mon – Sat) In addition to this, from yesterday (Tuesday) we also have GP clinics running in these venues. Maximising the space and capacity to vaccinate a larger number of citizens.

3.6 There were some small logistical issues during initial first days of launch, in general the centres have been working very successfully, and excellent partnership working is taking place and feedback has been positive.

Vaccination Order of Priority (JCVI)

3.7 Joint Committee on Vaccination and Immunisation (JCVI) advises the order of priority for the coronavirus vaccination is:

1. residents in a care home for older adults and their carers
2. all those 80 years of age and over and frontline health and social care workers
3. all those 75 years of age and over
4. all those 70 years of age and over and clinically extremely vulnerable individuals
5. all those 65 years of age and over
6. all individuals aged 16 years to 64 years with underlying health conditions which put them at higher risk of serious disease and mortality
7. all those 60 years of age and over
8. all those 55 years of age and over
9. all those 50 years of age and over

3.8 Cohorts 1 and 2 above are described as Wave 1. This work was delegated for delivery by NHS Boards and Primary Care. Wave 1 in West Dunbartonshire is scheduled for completing on 31st January, subject to vaccine delivery.

3.9 The West Dunbartonshire mass clinics are now delivering Wave 2 (groups 3 and 4 above). It is anticipated that these groups will be completed by mid-February.

3.10 On Friday 29 January, Scottish Government informed the Strategic Vaccination Oversight Group (SVOG) that the vaccination delivery programme needed to be scaled up. As of Monday 8 February, we are required to extend our centre times to 8.30am – 7.30pm, and have increased the number of vaccination stations within each centre to 8 and will continue to deliver 6 days per week.

4. Vaccination Centre Staffing Model

- 4.1** A cross-team approach has been agreed to support the operation of the three mass vaccination centres within West Dunbartonshire. The current staffing model is:

Phase 1

- 4.2** Week beginning 1 February - Leisure Trust will support full operations with those staff having supported the flu clinics and GPs' over 80s clinics. We are grateful for their professionalism and experience.

Phase 2

- 4.3** Week beginning 8 February – Leisure Trust will provide the facilities management role for the building operations and the centre support assistant roles will be volunteers from Citizen, Culture and Facilities. A total of 95 staff have been re-directed into these roles to provide 4 staff per shift at each centre from 8am – 5pm (Mon – Sat).

Extended Vaccination Sessions (4.30 – 7.30pm)

- 4.4** With the need to scale up to provide sessions into the evening from 8 February, the Leisure Trust have agreed to fill these sessions in the short term, to allow for more considered planning. This will provide cover until 20th February.
- 4.5** We are currently identifying other staff who can be released to support these additional evening and weekend shifts beyond 20th February. A Call to Action will be going out across all WDC and HSCP staff to seek volunteers who can offer a significant contribution, either from 20th Feb to end March, or for a much longer period.

Phase 3

- 4.6** Week beginning 5 April – Leisure Trust will provide the facilities management role for the building operations and the centre support assistant roles will be resourced from the Kickstart programme, team members working 25 hours per week.
- 4.7** Additional support for the centres during phase 3 will include volunteers from wider workgroups across WDC and local community volunteer groups.

Training and support

- 4.8** Vaccination centre guidance, ilearning module and briefing sessions have been developed to support these groups of employees and volunteers.

5. Transport

- 5.1** Local Authorities have been asked to provide a process and contact details to support individuals who may require assistance with getting to the vaccination centres.

- 5.2** To support this a 3 step approach has been established:
1. Contact National Travel Helpline
 2. Diverted to NHSGGC Call Centre
 3. Diverted to WDC CAS team who will call clients back, explore needs, and book taxi if required.
- 5.3** Bookings will be shared out across a number of taxi firms, and a standard fare is being negotiated. The driver will wait at the centre and then convey the citizen home.

6. Communications

- 6.1** Communication is being led by NHSGGC. In addition we have released key public communications including: Elected Members briefing, responded to a number of MSP and EM enquiries, social media updates, updates on our website and produced a short animation to guide citizens through the vaccination centre experience in West Dunbartonshire.

7. People Implications

- 7.1** All people implications have been outlined within the staffing modelling section and will be monitored closely as the vaccination programme progresses.

8. Financial & Procurement Implications

- 8.1** A financial tracker is being updated recording all costs and the first submission of this was returned to Scottish Government for the deadline of 31st January. This will be an ongoing process throughout the vaccination programme.

9. Risk Analysis

- 9.1** There is a risk register developed specifically for the COVID 19 vaccination programme, which underpins the strategic pandemic risk.

10. Equalities Impact Assessment (EIA)

- 10.1** Equalities Impact Assessment was not required for this report. Equalities monitoring for the overarching COVID-19 vaccination programmes will be undertaken by Scottish Government and NHS GGC.

11 Consultation

- 11.1** This report provides an update on ongoing activity which has been shared with the Strategic Resilience Group, Operational Resilience Group, Strategic Oversight Vaccination Group and the Vaccination Delivery Group.

12. Strategic Assessment

12.1 Progressing work as outlined in this report ensures West Dunbartonshire Council can deliver on the strategic priorities for the citizens of West Dunbartonshire.

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02 February 2021

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Appendices: None

Background Papers: None

Wards Affected: All