

Supplementary Agenda

Corporate Services Committee

Date: Wednesday, 23 August 2017

Time: 10:00

Venue: Committee Room 3, Council Offices,

Garshake Road, Dumbarton

Contact: Craig Stewart, Committee Officer

Tel: 01389 737251 craig.stewart@west-dunbarton.gov.uk

Dear Member

ITEM TO FOLLOW

With reference to the agenda for the above Meeting of the Corporate Services Committee which was issued on 11 August 2017, I now attach for your attention a copy of the undernoted report which was not available for issue at that time.

Yours faithfully

JOYCE WHITE

Chief Executive

Note referred to:-

5 CORPORATE SERVICES BUDGETARY CONTROL REPORT 119 – 135 TO 31 JULY 2017 (PERIOD 4)

Submit report by the Strategic Lead - Resources advising on the performance of the Corporate Services budget for the period to 31 July 2017.

Distribution:

Councillor Ian Dickson (Chair)

Councillor Jim Brown

Councillor Jim Finn

Councillor Diane Docherty

Councillor Daniel Lennie

Councillor Caroline McAllister

Councillor David McBride

Councillor Jonathan McColl

Councillor Iain McLaren (Vice Chair)

Councillor John Mooney

Councillor Martin Rooney

1 Vacancy (non-SNP Member)

All other Councillors for information

Chief Executive

Strategic Director – Transformation and Public Service Reform Strategic Director – Regeneration, Environment & Growth Chief Officer of West Dunbartonshire Health & Social Care Partnership

Date of issue: 17 August 2017

WEST DUNBARTONSHIRE COUNCIL

Report by the Strategic Director of Transformation and Public Sector Reform Corporate Services Committee – 23 August 2017

Subject: Corporate Services Budgetary Control Report to 31 July 2017 (Period 9)

1. Purpose

1.1 The purpose of this report is to advise the Committee on the performance of the Corporate Services budget for the period to 31 July 2017.

2. Recommendations

2.1 Members are asked to:

- i) note that the revenue account currently shows a projected annual adverse variance of £0.039m (0.19% of the total budget); and
- ii) note that the capital account is projecting a favourable variance of £0.044m for the current year and a nil variance for the project life.

3. Background

Revenue

3.1 At the meeting of West Dunbartonshire Council on 22 February 2017, Members agreed the revenue estimates for 2017/2018, including a total net Corporate Services budget of £19.847m. Budget adjustments have taken place revising the budget to £20.191m as detailed below.

	£m
Budget Agreed February 2017 Centralisation of lease costs for	19.847
photocopiers	0.093
Savings transferred to CAS	0.025
Virgin Media Budget Mainlining of Budgets from CPP	0.002
to Working for You Virement of post to Procurement	0.210
from HEED.	0.014
Revised Budget	20.191

Capital

3.2 At the meeting of Council on 22 February 2017, Members also agreed the updated 10 year General Services Capital Plan. The three years from 2017/18 to 2019/20 have been approved in detail with the remaining seven years from 2020/21 to 2026/27 being indicative at this stage.

4. Main Issues

Revenue

- 4.1 The summary report at Appendix 1 identifies a projected annual adverse variance (overspend) of £0.039m (0.19% of the total budget). Detailed service reports are attached as Appendix 2.
- 4.2 Notes on the projected annual variances in excess of £0.050m are highlighted and noted within Appendix 3, with additional information on action being taken to minimise or mitigate overspends where possible.
- 4.3 Although the report indicates that expenditure is adverse in comparison to that anticipated during the budget exercise, the present variance should be viewed in the knowledge that there are a number of variable factors which could arise between now and 31 March and which could affect the year end results.
- Agreed savings and management adjustments for 2017/18 are monitored with current indications showing that of the total target being monitored (£0.505m), the majority of actions are currently on target to be achieved. (see Appendix 4). It should be noted that any variances are included within the service information and variances identified within this report.

Capital

4.5 The overall Corporate Services programme summary report at Appendix 5 shows that planned expenditure and resource is projected to show a favourable variance of £0.044m in the current year and a nil variance for the project life.

5. People Implications

5.1 There are no people implications.

6. Financial and Procurement Implications

6.1 Other than the financial position noted above, there are no financial or procurement implications from this budgetary control report.

7. Risk Analysis

- 7.1 The main financial risks to the ongoing financial position relate to unforeseen costs being identified between now and the end of the financial year. This can affect all service areas
- 8. Equalities Impact Assessment (EIA)
- **8.1** No equalities impact assessment was required in relation to this report.
- 9. Consultation
- **9.1** All departments involved in delivering the revenue and capital budgets have been consulted in the compilation of this report.
- 10. Strategic Assessment
- 10.1 Proper budgetary control and sound financial practice are cornerstones of good governance and support Council and officers to pursue the 5 strategic priorities of the Council's Strategic Plan. This report forms part of the financial governance of the Council.

Angela Wilson

Strategic Director of Transformation and Public Sector Reform

Date: 17 August 2017

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Appendices: Appendix 1 - Revenue Budgetary Control 2017/18

Summary Report

Appendix 2 - Revenue Budgetary Control 2017/18

Service Reports

Appendix 3 - Analysis of Revenue Variances over

£50,000

Appendix 4 - 2017/18 Savings and Management

Adjustments Monitoring

Appendix 5 - Overall Capital Programme Summary

Financials

Background Papers: Ledger output – Period 4

General Services Revenue Estimates 2017/18

General Services Capital Plan 2017/18 to 2019/20 - Council

22 February 2017

Corporate Services Budgetary Control Report to 31 July (Period 4)

Wards Affected All Wards

WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2017/18 CORPORATE SERVICES SUMMARY

MONTH END DATE

31 July 2017

Service / Subjective Summary	_	Total Budget Spend to Date 2017/18 2017/18		Forecast Varia	Annual RAG Status	
	£000	£000	£000	£000	%	
Audit	250	135	242	(8)	-3%	↑
Finance	1,418	537	1,473	55	4%	+
Rent Rebates & Allowances	8	4,950	(2)	(10)	129%	↑
Revenues & Benefits	2,322	875	2,285	(37)	-2%	↑
Finance Business Centre	295	100	262	(33)	-11%	↑
Cost of Collection of Rates	40	2	30	(10)	-25%	↑
Cost of Collection of Council Tax	(755)	(93)	(757)	(2)	0%	
Procurement	652	280	666	14	2%	+
Democratic and Registration Service	639	218	659	20	3%	+
Central Admin Support	1,872	902	1,818	(54)	-3%	
Environmental Health/ Trading Standards	1,116	361	1,131	15	1%	+
Licensing	(180)	(35)	(174)	6	3%	+
Legal Services	646	216	614	(32)	-5%	
Planning	421	165	510	89	21%	+
Transactional Services	680	224	685	5	1%	+
Human Resources (including risk)	1,221	366	1,238	17	1%	+
Information Services	3,482	1,832	3,462	(20)	-1%	↑
Change Support	430	118	419	(11)	-3%	
Communications & Marketing	297	98	297	0	0%	→
Customer Service	1,249	346	1,204	(45)	-4%	
Policy, Planning and Performance	412	150	407	(5)	-1%	
Clydebank Town Hall	255	48	293	38	15%	+
Working4U	2,615	851	2,625	10	0%	+
Communities	806	197	842	36	4%	+
Total Net Expenditure	20,191	12,843	20,230	39	0.19%	+

Service Summary	Total Budget 2017/18	YTD Spend 2017/18	Forecast Spend 2017/18	Forecast Variance	RAG Status	
All Services	£000	£000	£000	£000	%	
Employee	20,837	6,618	20,681	(156)	-1%	1
Property	516	75	511	(5)	-1%	
Transport and Plant	117	16	92	(25)	-22%	
Supplies, Services and Admin	2,168	1,349	2,165	(3)	0%	
Payments to Other Bodies	50,077	15,787	50,064	(13)	0%	
Other	0	0	0	Ó	0%	→
Gross Expenditure	73,715	23,846	73,513	(202)	0%	↑
Income	(53,524)	(11,003)	(53,283)	241	0%	+
Net Expenditure	20,191	12,843	20,230	39	0%	+
Audit	£000	£000	£000	£000	%	
Employee	417	128	411	(6)	-1%	1
Property	0	0	0	0	0%	→
Transport and Plant		0	1	(0)	-2%	
Supplies, Services and Admin	2	2	3	1	73%	į
Payments to Other Bodies	10	8	10	0	1%	į
Other	0	0	0	0	0%	<u> </u>
Gross Expenditure	430	139	425	(5)	-1%	<u></u>
Income	(180)	(4)	(183)	(3)	-2%	<u></u>
Net Expenditure	250	135	242	(8)	-3%	1
Finance	£000	£000	£000	£000	%	
Employee	1,534	534	1,576	42	3%	+
Property	0	0	0	0	0%	- 4
Transport and Plant	2	(0)	1	(1)	-50%	*
Supplies, Services and Admin	11	7	12	1	7%	į
Payments to Other Bodies	2	2	2	0	0%	
Other	0	0	0	0	0%	- 4
Gross Expenditure	1,549	543	1,591	42	3%	i
Income	(131)	(6)	(118)	13	10%	+
Net Expenditure	1,418	537	1,473	55	4%	+
Rent Rebates & Allowances	£000	£000	£000	£000	%	
Employee	0	0	0	0	0%	→
Property		0	0	0	0%	→
Transport and Plant		0	0	0	0%	→
Supplies, Services and Admin		0	0	0	0%	→
Payments to Other Bodies	47,151	15,243	47,141	(10)	0%	
Other	0	0	0	0	0%	→
Gross Expenditure	47,151	15,243	47,141	(10)	0%	↑
Income	(47,143)	(10,293)	(47,143)	(0)	0%	↑
Net Expenditure	8	4,950	(2)	(10)	-129%	↑
Revenues & Benefits	£000	£000	£000	£000	%	
	0.455	718	2,133	(22)	-1%	↑
Employee	2.155			, ,	0%	→
Employee Property	2,155 0	0	0	0		1
Property	,	•	0 5	0 (1)	-17%	•
D .	0	0		0 (1) 1		†
Property Transport and Plant	0	0	5	(1) 1	-17%	†
Property Transport and Plant Supplies, Services and Admin	0 6 34	0 1 0	5 35	(1)	-17% 4%	↑ + + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies	0 6 34 856	0 1 0 255	5 35 856	(1) 1 (0)	-17% 4% 0%	↑ ↑ ↑
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other	0 6 34 856 0	0 1 0 255 0	5 35 856 0	(1) 1 (0) 0	-17% 4% 0% 0%	+ + + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure	0 6 34 856 0 3,051	0 1 0 255 0 975	5 35 856 0 3,030	(1) 1 (0) 0 (21)	-17% 4% 0% 0% - 1%	+ + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure	0 6 34 856 0 3,051 (729)	0 1 0 255 0 975 (100)	5 35 856 0 3,030 (745)	(1) 1 (0) 0 (21) (16)	-17% 4% 0% 0% -1%	+ + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Finance Business Centre	0 6 34 856 0 3,051 (729) 2,322	0 1 0 255 0 975 (100) 875	5 35 856 0 3,030 (745) 2,285	(1) 1 (0) 0 (21) (16) (37)	-17% 4% 0% 0% -1% -2% -2%	+ + + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Finance Business Centre Employee	0 6 34 856 0 3,051 (729) 2,322	0 1 0 255 0 975 (100) 875	5 35 856 0 3,030 (745) 2,285 £000	(1) 1 (0) 0 (21) (16) (37) £000	-17% 4% 0% 0% -1% -2% -2% -2%	+ + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Finance Business Centre Employee Property	0 6 34 856 0 3,051 (729) 2,322 \$\frac{\partial 000}{244}\$	0 1 0 255 0 975 (100) 875 £000	5 35 856 0 3,030 (745) 2,285 £000 210 0	(1) 1 (0) 0 (21) (16) (37) £000	-17% 4% 0% 0% -1% -2% -2% -2% 0%	+ + + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Finance Business Centre Employee Property Transport and Plant	0 6 34 856 0 3,051 (729) 2,322 \$\frac{\partial 0}{244}\$ 0 0	0 1 0 255 0 975 (100) 875 £000 85 0	5 35 856 0 3,030 (745) 2,285 £000 210 0	(1) 1 (0) 0 (21) (16) (37) £000 (34) 0	-17% 4% 0% 0% -1% -2% -2% -14% 0% 0%	+ + + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Finance Business Centre Employee Property Transport and Plant Supplies, Services and Admin	0 6 34 856 0 0 3,051 (729) 2,322 \$\frac{\partial 000}{244}\$ 0 0 51	0 1 0 255 0 975 (100) 875 £000 85 0 0	5 35 856 0 3,030 (745) 2,285 2000 210 0 0 52	(1) 1 (0) 0 (21) (16) (37) £000 (34) 0 0 1	-17% 4% 0% 0% -1% -2% -2% -14% 0% 0% 2%	+ + + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Finance Business Centre Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies	0 6 34 856 0 3,051 (729) 2,322 \$\frac{\partial 0}{244}\$ 0 0	0 1 0 255 0 975 (100) 875 £000 85 0	5 35 856 0 3,030 (745) 2,285 2000 210 0 0 52 0	(1) 1 (0) 0 (21) (16) (37) £000 (34) 0 0 1	-17% 4% 0% 0% -1% -2% -2% -24 -14% 0% 0% 2% 0%	+ + + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Finance Business Centre Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other	0 6 34 856 0 0 3,051 (729) 2,322 \$\frac{\text{coool}}{244} 0 0 51 0 0 0	0 1 0 255 0 975 (100) 875 2000 85 0 0 15	5 35 856 0 3,030 (745) 2,285 £000 210 0 0 52 0	(1) 1 (0) 0 (21) (16) (37) £000 (34) 0 1 0 0	-17% 4% 0% 0% -1% -2% -2% -2% 0% 0% 0% 0%	+ + + + + + + + +
Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Finance Business Centre Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies	0 6 34 856 0 0 0 3,051 (729) 2,322 £000 244 0 0 51 0	0 1 0 255 0 975 (100) 875 £000 85 0 15	5 35 856 0 3,030 (745) 2,285 2000 210 0 0 52 0	(1) 1 (0) 0 (21) (16) (37) £000 (34) 0 0 1	-17% 4% 0% 0% -1% -2% -2% -24 -14% 0% 0% 2% 0%	+ + + + +

Service Summary	Total Budget 2017/18	Budget Spend		Forecast Variance	RAG Status	
Cost of Collection of Rates	£000	£000	£000	£000	%	
Employee	0	0	0	0	0%	→
Property	0	0	0	0	0%	→
Transport and Plant	0	0	0	0	0%	→
Supplies, Services and Admin	9	2	9	0	0%	→
Payments to Other Bodies	96	0	96	0	0%	→
Other	0	0	0	0	0%	+
Gross Expenditure	105	2	105	0	0%	+
Income	(65)	0	(75)	(10)	-15%	↑
Net Expenditure	40	2	30	(10)	-25%	↑
Cost of Collection of Council Tax	£000	£000	£000	£000	%	
Employee	0	0	0	0	0%	+
Property	0	0	0	0	0%	→
Transport and Plant	0	0	0	0	0%	→
Supplies, Services and Admin	76	19	74	(2)	-3%	
Payments to Other Bodies	46	11	46	(1)	-1%	
Other	0	0	0	0	0%	→
Gross Expenditure	122	30	119	(3)	-2%	↑
Income	(877)	(123)	(876)	1	0%	+
Net Expenditure	(755)	(93)	(757)	(2)	0%	↑
Procurement	£000	£000	£000	£000	%	
Employee	888	276	969	81	9%	+
Property	0	0	0	0	0%	→
Transport and Plant	1	0	1	(0)	-20%	
Supplies, Services and Admin	1	4	4	3	310%	+
Payments to Other Bodies	72	0	72	(0)	0%	
Other	0	0	0	0	0%	→
Gross Expenditure	962	280	1,046	84	9%	+
Income	(310)	0	(380)	(70)	-23%	↑
Net Expenditure	652	280	666	14	2%	+
Democratic and Registration Service	£000	£000	£000	£000	%	
Employee	750	252	769	19	3%	_
Property	750	252	769	0	3% 0%	
					U /0	
	- I	-			0%	-
Transport and Plant	2	1	2	0	0% 27%	+ +
Transport and Plant Supplies, Services and Admin	2 7	1	2 9	0 2	27%	1+1
Transport and Plant Supplies, Services and Admin Payments to Other Bodies	2 7 0	1 3 0	2 9 0	0 2 0	27% 0%	1+11
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other	2 7 0 0	1 3 0 0	2 9 0 0	0 2 0 0	27% 0% 0%	++++
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure	2 7 0 0 7 59	1 3 0 0	2 9 0 0	0 2 0 0 21	27% 0%	^ + ^ + +
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other	2 7 0 0	1 3 0 0	2 9 0 0	0 2 0 0	27% 0% 0% 3%	
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure	2 7 0 0 759 (120)	1 3 0 0 256 (38) 218	2 9 0 0 780 (120) 659	0 2 0 0 21 (0)	27% 0% 0% 3% 0% 3%	
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Central Admin Support	2 7 0 0 759 (120) 639	1 3 0 0 256 (38) 218	2 9 0 0 780 (120) 659	0 2 0 0 21 (0) 20	27% 0% 0% 3% 0% 3%	
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Central Admin Support Employee	2 7 0 0 759 (120) 639	1 3 0 0 256 (38) 218 £000	2 9 0 0 780 (120) 659 £000 2,782	0 2 0 0 0 21 (0) 20 £000 (49)	27% 0% 0% 3% 0% 3% % -2%	↑ ↓
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Central Admin Support Employee Property	2 7 0 0 0 759 (120) 639 £000 2,831 0	1 3 0 0 256 (38) 218 £000 894	2 9 0 0 780 (120) 659 £000 2,782	0 2 0 0 0 21 (0) 20 £000 (49) 0	27% 0% 0% 3% 0% 3% -2% 0%	
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Central Admin Support Employee Property Transport and Plant	2 7 0 0 0 759 (120) 639 2,831 0 3	1 3 0 0 256 (38) 218 £000 894 0	2 9 0 0 780 (120) 659 £000 2,782 0 2	0 2 0 0 21 (0) 20 20 (49) 0 (1)	27% 0% 0% 3% 0% 3% -2% 0% -33%	↑ ↓
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Central Admin Support Employee Property Transport and Plant Supplies, Services and Admin	2 7 0 0 759 (120) 639 \$\frac{\text{\$\text{\$\text{\$cool}}}}{2,831} 0 3 19	1 3 0 0 256 (38) 218 £000 894 0 0 8	2 9 0 0 780 (120) 659 £000 2,782 0 2 15	0 2 0 0 21 (0) 20 20 (49) 0 (1) (4)	27% 0% 0% 3% 0% 3% -2% 0% -33% -20%	↑ ↓
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Central Admin Support Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies	2 7 0 0 759 (120) 639 2,831 0 0 3 19	1 3 0 0 256 (38) 218 £000 894 0 0 8	2 9 0 0 780 (120) 659 £000 2,782 0 2 15 0	0 2 0 0 0 21 (0) 20 £000 (49) 0 (11) (4) 0	27% 0% 0% 3% 0% 3% 0% 3% -2% 0% -33% -20% 0%	+ + + + + +
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Central Admin Support Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other	2 7 0 0 759 (120) 639 £000 2,831 0 3 19 0	1 3 0 0 0 0 256 (38) 218 £000 894 0 0 8 8 0 0 0	2 9 0 0 780 (120) 659 £000 2,782 0 2 15 0	0 2 0 0 0 21 (0) 20 E000 (49) 0 (1) (4) (4) 0 0	27% 0% 0% 3% 0% 3% -2% 0% -33% -20% 0% 0%	+ + + + + +
Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Central Admin Support Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies	2 7 0 0 759 (120) 639 2,831 0 0 3 19	1 3 0 0 256 (38) 218 £000 894 0 0 8	2 9 0 0 780 (120) 659 £000 2,782 0 2 15 0	0 2 0 0 0 21 (0) 20 £000 (49) 0 (11) (4) 0	27% 0% 0% 3% 0% 3% 0% 3% -2% 0% -33% -20% 0%	+ + + + + +

Service Summary	Total Budget 2017/18	YTD Spend 2017/18	Forecast Spend 2017/18	Forecast Variance	RAG Status	
Environmental Health/ Trading	5000	2000	0000	5000	9/	
Standards	£000	£000	£000	£000	%	
Employee	1,172	389	1,191	19	2%	<u> </u>
Property	9	2	9	0	0%	I
Transport and Plant Supplies, Services and Admin	23 45	3 12	23 45	0 (0)	1% -1%	*
Payments to Other Bodies	87	2	45 87	(0)	0%	•
Other	0	0	0	(0)	0%	<u>.</u>
Gross Expenditure	1,336	408	1,355	19	1%	-
Income	(220)	(47)	(224)	(4)	-2%	
Net Expenditure	1,116	361	1,131	15	1%	i
	£000	£000	£000	£000	%	
Licensing	_		192			
Employee	186 0	63 0	_	6	3%	X I
Property Transport and Blant	1	0	0 1	0	0% 0%	
Transport and Plant Supplies, Services and Admin	5	(15)	(13)	(18)	-367%	_ _
Payments to Other Bodies	8	(15)	(13)	(16)	-367% 0%	→
Other	0	0	0	0	0%	4
Gross Expenditure	200	48	188	(12)	-6%	
Income	(380)	(83)	(362)	18	5%	+
Net Expenditure	(180)	(35)	(174)	6	-3%	•
Legal Services	£000	£000	£000	£000	%	
Employee	770	231	738	(32)	-4%	
Property	0	0	0	(32)	0%	<u> </u>
Transport and Plant	1	0	1	0	0%	-
Supplies, Services and Admin	15	4	15	0	0%	→
Payments to Other Bodies	0	0	0	0	0%	→
Other	0	0	0	0	0%	→
Gross Expenditure	786	235	754	(32)	-4%	
Income	(140)	(19)	(140)	0	0%	→
Net Expenditure	646	216	614	(32)	-5%	↑
Planning	£000	£000	£000	£000	%	
Employee	906	284	927	21	2%	+
Property	0	0	0	0	0%	→
Transport and Plant	7	1	6	(1)	-21%	+
Supplies, Services and Admin	58	3	59	1	2%	+
Payments to Other Bodies	130	37	130	0	0%	+
Other	0	0	0	0	0%	→
Gross Expenditure	1,101	324	1,121	20	2%	+
Income	(680)	(159)	(611)	69	10%	+
Net Expenditure	404					
	421	165	510	89	21%	+
Transactional Services	£000	165 £000	_	89 2000	21%	+
Transactional Services Employee	£000	£000	£000	£000	%	+
Employee	£000 671	£000 221	£000 675	£000	% 1%	+
Employee Property	£000 671 0	£000 221 0	£000 675	£000 4 0	% 1% 0%	+ + + +
Employee	£000 671	£000 221	£000 675	£000	% 1%	+ + + + +
Employee Property Transport and Plant	£000 671 0 0	£000 221 0 0	£000 675 0	£000 4 0	% 1% 0% 0%	+ + + + + +
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other	£000 671 0 0 9 0	£000 221 0 0 3 0	£000 675 0 0 9 0	£000 4 0 0 0 0	% 1% 0% 0% 2% 0%	+ + + + + + + + + + + + + + + + + + + +
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure	£000 671 0 0 9 0 0	221 0 0 3 0 0 224	£000 675 0 0 9 0 0	£000 4 0 0 0 0 0 0	% 1% 0% 0% 2% 0% 0%	+ + + + + +
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income	£000 671 0 0 9 0 0 680	221 0 0 3 0 0 224	£000 675 0 0 9 0 0 685	£000 4 0 0 0 0 0 0 5	% 1% 0% 0% 2% 0% 0% 1%	→
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure	£000 671 0 0 9 0 0	221 0 0 3 0 0 224	£000 675 0 0 9 0 0	£000 4 0 0 0 0 0 0	% 1% 0% 0% 2% 0% 0%	· ·
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure	£000 671 0 0 9 0 0 680	£000 221 0 0 3 0 224 0 224	£000 675 0 0 9 0 0 685 0	£000 4 0 0 0 0 5 0	% 1% 0% 0% 2% 0% 0% 1% 0%	→
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Human Resources (including risk)	£000 671 0 0 9 0 0 680 0	£000 221 0 0 3 0 0 224 0 224	£000 675 0 0 9 0 0 685 0 685	£000 4 0 0 0 0 5 0 5	% 1% 0% 0% 2% 0% 0% 1% 0%	→
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Human Resources (including risk) Employee	£000 671 0 0 9 0 680 0 680	£000 221 0 0 3 0 224 0 224 £000 308	£000 675 0 0 9 0 685 0 685	£000 4 0 0 0 0 5 0 5 £000	% 1% 0% 0% 2% 0% 1% 0% 1% 4%	+
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Human Resources (including risk) Employee Property	£000 671 0 0 9 0 680 0 680 £000 909 16	£000 221 0 0 3 0 224 0 224 £000 308 1	£000 675 0 0 9 0 685 0 685 £000 925 15	£000 4 0 0 0 0 5 0 5 5 2000	% 1% 0% 0% 2% 0% 0% 1% 4% 5% 5% 5% 6% 6%	→
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Human Resources (including risk) Employee Property Transport and Plant	£000 671 0 0 9 0 680 0 680 £000 909 16 4	£000 221 0 0 3 0 224 0 224 £000 308 1 1	£000 675 0 0 9 0 685 0 685 £000 925 15 4	£000 4 0 0 0 0 5 0 5 £000 16 (1) (0)	% 1% 0% 0% 2% 0% 0% 1% 4% 2% -6% -6% -3%	+
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Human Resources (including risk) Employee Property Transport and Plant Supplies, Services and Admin	£000 671 0 0 9 0 680 0 680 £000 909 16 4 6	£000 221 0 0 3 0 224 0 224 £000 308 1 1 4	£000 675 0 0 9 0 685 0 685 £000 925 15 4 7	\$000 4 0 0 0 5 5 0 5 \$ \$ \$000 16 (1) (0)	% 1% 0% 0% 2% 0% 0% 1% 0% 4% -6% -3% 22%	+
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Human Resources (including risk) Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies	£000 671 0 0 9 0 680 0 680 £000 909 16 4 6 286	£000 221 0 0 3 0 0 224 0 224 £000 308 1 1 4 52	£000 675 0 9 0 685 0 685 £000 925 15 4 7 287	£000 4 0 0 0 0 0 5 0 5 £000 (1) (0) 1	% 1% 0% 0% 2% 0% 0% 1% 0% 4% 2% -6% -3% 22% 0%	+
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Human Resources (including risk) Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other	£000 671 0 0 9 0 680 680 200 909 16 4 6 286 0 0	£000 221 0 0 3 0 0 224 0 224 £000 308 1 1 4 52 0	£000 675 0 0 9 0 685 0 685 £000 925 15 4 7 287 0	£000 4 0 0 0 0 5 0 5 £000 16 (1) (0) 1	% 1% 0% 0% 2% 0% 1% 0% 1% 6% 2% -6% -6% -3% 22% 0% 0%	+
Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies Other Gross Expenditure Income Net Expenditure Human Resources (including risk) Employee Property Transport and Plant Supplies, Services and Admin Payments to Other Bodies	£000 671 0 0 9 0 680 0 680 £000 909 16 4 6 286	£000 221 0 0 3 0 0 224 0 224 £000 308 1 1 4 52	£000 675 0 9 0 685 0 685 £000 925 15 4 7 287	£000 4 0 0 0 0 0 5 0 5 £000 (1) (0) 1	% 1% 0% 0% 2% 0% 0% 1% 0% 4% 2% -6% -3% 22% 0%	+

Service Summary	Total Budget 2017/18	YTD Spend 2017/18	Forecast Spend 2017/18		ecast Annual ance 2017/18		
Information Services	£000	£000	£000	£000	%		
Employee	1,778	574	1,759	(19)	-1%		
Property	0	0	0	0	0%	→	
Transport and Plant	6	1	5	(1)	-14%		
Supplies, Services and Admin	1,691	1,247	1,691	(0)	0%		
Payments to Other Bodies	11	10	11	0	1%	+	
Other	0	0	0	0	0%	→	
Gross Expenditure	3,486	1,832	3,466	(20)	-1%		
Income	(4)	(0)	(4)	0	3%	+	
Net Expenditure	3,482	1,832	3,462	- 20	-1%	↑	
Change Support	£000	£000	£000	£000	%		
Employee	502	136	492	(10)	-2%	+	
Property	0	0	0	0	0%	→	
Transport and Plant	1	0	0	(1)	-70%	↑	
Supplies, Services and Admin	1	0	1	(0)	-49%	↑	
Payments to Other Bodies	0	0	0	0	0%	→	
Other	0	0	0	0	0%	→	
Gross Expenditure	504	137	493	(11)	-2%	↑	
Income	(74)	(19)	(74)	(11)	0%	→	
Net Expenditure	430	118	419	(11)	-3%	<u>T</u>	
Communications & Marketing	£000	£000	£000	£000	%		
Employee	270	91	271	1	0%	+	
Property	0	0	0	0	0%	→	
Transport and Plant	1	0	1	0	0%	→	
Supplies, Services and Admin	23	6	24	1	4%	+	
Payments to Other Bodies	3	0	0	(3)	-100%	†	
Other	0	0	0	0	0%	→	
Gross Expenditure	297	97	296	(1)	0%		
Income Net Expenditure	0 297	98	1 297	1 0	0% 0%	*	
Customer Service	£000	£000	£000	£000	%		
Employee	1,165	341	1,123	(42)	-4%	†	
Property	66	1	63	(3)	-5%	T	
Transport and Plant	2	1	1	(1)	-50%		
Supplies, Services and Admin Payments to Other Bodies	15 1	3 0	16 1	1	7% 0%	<u> </u>	
Other	0	0	0	0	0%	4	
Gross Expenditure	1,249	346	1,204	(45)	-4%		
Income	0	0	0	0	0%	→	
Net Expenditure	1,249	346	1,204	(45)	-4%		
Policy, Planning and Performance	£000	£000	£000	£000	%		
Employee	390	142	385	(5)	-1%	↑	
Property	0	0	0	0	0%	→	
Transport and Plant	1	0	1	0	0%	→	
Supplies, Services and Admin	5	0	5	0	0%	*	
Payments to Other Bodies	16	8	16	0	0%	†	
Other	0	0	0	0	0%	→	
Gross Expenditure	412	150	407	(5)	-1%	<u></u>	
Income Net Expenditure	412	0 150	0 407	(5)	0% -1%	†	
	-						
Clydebank Town Hall	£000	£000	£000	£000	%		
Employee	269	96	296	27	10%	+	
Property	156	15	155	(1)	-1%	†	
Transport and Plant	0	0	0	0	0%	*	
Supplies, Services and Admin	40	16	50	10	25%	+	
Payments to Other Bodies	0	0	0	0	0%	7	
Other	0	0	0	0	0%	<u></u>	
Gross Expenditure	465	127	501	36	8%	+	
Income	(210)	(79)	(208)	2	1%	+	
Net Expenditure	255	48	293	38	15%	+	

Service Summary	Total Budget 2017/18		Forecast Spend 2017/18	Variance	Forecast Annual Variance 2017/18	
Working4U	£000	£000	£000	£000	%	
Employee	2,532	718	2,352	(180)	-7%	↑
Property	1	0	1	0	0%	→
Transport and Plant	51	5	32	(19)	-37%	↑
Supplies, Services and Admin	37	6	37	0	0%	→
Payments to Other Bodies	1,127	133	1,127	0	0%	→
Other	0	0	0	0	0%	→
Gross Expenditure	3,748	862	3,549	(199)	-5%	
Income	(1,133)	(11)	(924)	209	18%	+
Net Expenditure	2,615	851	2,625	10	0%	+
Communities	£000	£000	£000	£000	%	
Employee	498	136	503	5	1%	+
Property	268	56	268	0	0%	→
Transport and Plant	4	1	4	0	0%	→
Supplies, Services and Admin	8	1	6	(2)	-25%	1
Payments to Other Bodies	175	26	175	0	0%	→
Other	0	0	0	0	0%	→
Gross Expenditure	953	220	956	3	0%	+
Income	(147)	(23)	(114)	33	22%	+
Net Expenditure	806	197	842	36	4%	+

WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2(2017/18 ANALYSIS FOR VARIANCES OVER £50,000

YEAR END DATE

31 July 2017

	Variance Analysis								
Budget Details	Total Budget	Forecast Spend	Variance	Variance					
	£000	£000	£000	%					
Finance	1,418	1,473	55	4%	+				
Service Description	•	•	a deals with Account Office and Municipa	-	•				
Main Issues / Reason for Variance	Main reason for adverse variance is full turnover savings are not being achieved.								
Mitigating Action	Limited action ca		officers will continue	to mor	nitor the				
Anticipated Outcome	An overspend is	likely							
Procurement	652	666	14	2%	+				
Service Description	This service prov		ng & procurement se		for the				
Main Issues / Reason for Variance	Council The adverse variance showing in employee costs is offset by additional								
Mitigating Action Anticipated Outcome	income for the 3 new posts								
Central Admin Support	1,872	1,818	(54)	-3%	↑				
Service Description	Services within t	he Authority	inistration functions						
Main Issues / Reason for Variance	vacancies		ole variance is part a						
Mitigating Action	None required a throughout the y		ce will be continually	y moni	tored				
Anticipated Outcome	It is anticipated t	hat the underspe	end will continue thro	oughou	ut the year				
Planning	421	510	89	21%	+				
Service Description	This Service pro	vides Building &	Planning services						
Main Issues / Reason for Variance	Main reason for budget	the adverse varia	ance is income expe	ected to	be less than				
Mitigating Action Anticipated Outcome	Limited action of An overspend is		iinimise this overspe	end.					
Working4U	2,615	2,625 ornorates a numb	10 per of individual serv	0% vices th	e Council				
Service Description		sidents such as	Advice services on I						
Main Issues / Reason for Variance Mitigating Action Anticipated Outcome			ts is offset by addition	onal in	come.				

Appendix 4

Efficiency	reference	Efficiency Detail	budgeted	Projection of Total	Projection of Total	Comment
			Amount £	Saved £	Not Saved £	
						,
2017/18	MA1	Staffing Structures - T&PSR Department	303,677	208,764	94,913	It is currently anticipated that not all staffing savings will be
						not achieved due to levels of staffing leaving the organisation
						being lower than anticipated.
2017/18	MA2	Charge for work on statement claims for miscellaneous debt	5,000	5,000	=	Efficiency being achieved
2017/18	MA3	Savings on postage	3,500	3,500	-	Efficiency being achieved
2017/18	MA4	Clyde Valley elearn shared network	3,125	3,125	-	Efficiency being achieved
2017/18	MA6	Implement lower cost alternatives to H&S publication	5,000	5,000	-	Efficiency being achieved
2017/18	MA7	Decommission email archive	7,000	7,000	-	Efficiency being achieved
2017/18	MA10	Additional efficiencies from clerical & admin review	66,000	66,000	-	Efficiency being achieved
2017/18	MA18	Review of staffing structures within Regulatory	26,287	26,287	-	Efficiency being achieved
2017/18	MA19	Identify efficiencies within training budget	50,000	50,000	-	Efficiency being achieved
2017/18	MA22	Identify efficiencies within Working4U supplies and admin	9,000	9,000	-	Efficiency being achieved
		budgets		·		, ,
2016/17		pooled cars savings target	26,700	26,700	-	Efficiency being achieved
·					-	
TOTAL			505,289	410,376	94,913	

WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME OVERALL PROGRAMME SUMMARY

MONTH END DATE

31 July 2017

PERIOD

4

		Project Life St	atus Analysis		Curr	rent Year Proje	ct Status Anal	ysis		
Project Status Analysis	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000		Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status		
Red										
Projects are forecast to be overspent and/or experience material delay to completion	0	0%	0	0%	0	0%	0	0%		
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0%	0	0%	0	0%	0	0%		
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	16	100%	8,567	100%	16	100%	363	100%		
TOTAL EXPENDITURE	16	100%	8,567	100%	16	100%	363	100%		
		Project Life	Financials				Current Year	Financials		
	Budget	Spend to Date	Forecast Spend	Forecast Variance	Budget	Date	Forecast Spend	Forecast Variance	Re-Phasing	Over/ (Under)
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Red										
Projects are forecast to be overspent and/or significant delay to completion	0	0	0	0	0	0	0	0	0	0
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0	0	0	0	0	0	0	0	0
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	10,628	8,567	10,689	61	2,529	363	2,485	(44)	0	(44)
TOTAL EXPENDITURE	10,628	8,567	10,689	61	2,529	363	2,485	(44)	0	(44)