#### WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2019/20 IRED SUMMARY

MONTH END DATE

31 December 2019

Service / Subjective Summary	Total Budget 2019/20	Spend to Date 2019/20	Snandi	Annual Variance 2019/20		Annual RAG Status
	£000	£000	£000	£000	%	
Corporate Asset Maintenance	(238)	(130)	(243)	(5)	2%	<b>↑</b>
Transport, Fleet & Maintenance Services	(428)	44	(424)	4	-1%	+
Catering Services	4,177	2,753	4,200	22	1%	+
Building Cleaning	1,473	1,079	1,493	20	1%	+
Building Cleaning PPP	(261)	(230)	(257)	4	2%	+
Facilities Assistants	2,087	1,282	1,968	(119)	-6%	<b>↑</b>
Facilities Management	327	256	335	8	3%	+
Consultancy Services	427	218	402	(25)	-6%	<b>↑</b>
Roads Operations	(872)	4,610	(836)	36	-4%	+
Roads Services	4,169	2,715	4,126	(43)	-1%	<b>↑</b>
Grounds Maintenance & Street Cleaning Clien	7,363	5,522	7,363	0	0%	<b>→</b>
Outdoor Services	234	209	269	35	15%	+
Leisure Management	3,141	3,657	3,271	130	4%	+
Events	120	87	107	(12)	-10%	<b>↑</b>
Burial Grounds	(139)	(291)	(140)	(2)	1%	<b>↑</b>
Crematorium	(948)	(525)	(903)	45	-5%	+
Waste Services	7,674	5,031	7,577	(97)	-1%	<b>↑</b>
Corporate Assets /Capital Investment Program	(2,227)	(1,613)	(2,166)	61	-3%	<b>+</b>
Economic Development	368	183	375	7	2%	<b>+</b>
Depots	0	362	0	0	0%	<b>→</b>
Ground Maintenance & Street Cleaning Tradin	(2,547)	(2,080)	(2,545)	1	0%	+
Total Net Expenditure	23,899	23,141	23,972	73	0	+

YEAR END DATE

31 December 2019

Actual Outturn 2018/19	Service Summary	Total Budget 2019/20	Spend to Date 2019/20	Forecast Spend 2019/20	Annual Va 2019/		RAG Status
£000	All Services	£000	£000	£000	£000	%	
22,713	Employee	26,092	17,978	25,705	(387)	-1%	<b>↑</b>
3,125	Property	3,250	2,426	3,481	231	7%	+
3,967	Transport and Plant	4,195	2,458	4,308	114	3%	+
9,414	Supplies, Services and Admin	11,762	7,391	11,603	(159)	-1%	<b>↑</b>
15,891	Payments to Other Bodies	15,360	11,206	15,416	55	0%	+
554	Other	552	0	552	0	0%	<b>→</b>
55,664	Gross Expenditure	61,211	41,459	61,065	(146)	0%	<b>↑</b>
(31,200)	Income	(37,312)	(18,319)	(37,093)	219	1%	+
24,464	Net Expenditure	23,899	23,141	23,972	72	0%	+
£000	Corporate Asset Maintenance	 £000	£000	£000	£000	%	
1,107	Employee	1,649	1,299	1,648	(1)	0%	<b>↑</b>
758	Property	50	38	50	0	0%	<b>→</b>
28	Transport and Plant	36	65	89	53	149%	+
643	Supplies, Services and Admin	2,277	1,443	2,211	(66)	-3%	<b></b>
О	Payments to Other Bodies	0	0	0	0	0%	<b>→</b>
0	Other	0	0	0	0	0%	<b>→</b>
2,536	Gross Expenditure	4,012	2,844	3,997	(15)	0%	<b>↑</b>
(1,786)	Income	(4,250)	(2,974)	(4,240)	10	0%	+
750	Net Expenditure	(238)	(130)	(243)	(5)	2%	<b>↑</b>
£000	Transport, Fleet & Maintenance Services	 £000	£000	£000	£000	%	
1,679	Employee	1,699	1,255	1,721	22	1%	+
105	Property	89	5	83	(6)	-7%	<b></b>
1,628	Transport and Plant	1,742	1,042	1,747	5	0%	+
550	Supplies, Services and Admin	539	390	542	3	1%	+
15	Payments to Other Bodies	16	0	16	0	0%	<b>→</b>
0	Other	0	0	O	0	0%	<b>→</b>
3,977	Gross Expenditure	4,085	2,692	4,109	25		
(4,352)	Income	(4,512)	(2,648)	(4,533)	(21)	0%	<b>↑</b>
(375)	Net Expenditure	(428)	44	(424)	4	-1%	+

YEAR END DATE

31 December 2019

Actual Outturn 2018/19	Service Summary			Spend to Date 2019/20	Spend 2019/20		20	RAG Status
£000	Catering Services		£000	£000	£000	£000	%	
2,884	Employee		2,942	2,121	2,988	46	2%	+
63	Property		60	30	61	1	2%	+
104	Transport and Plant		105	70	107	1	1%	+
1,202	Supplies, Services and Admin		1,242	597	1,242	(0)	0%	<b></b>
26	Payments to Other Bodies		29	17	29	0	0%	<b>→</b>
2	Other		0	0	0	0	0%	<b>→</b>
4,281	Gross Expenditure		4,377	2,835	4,426	49	1%	+
(218)	Income		(200)	(81)	(226)	(26)	-13%	<b>↑</b>
4,063	Net Expenditure		4,177	2,753		22	1%	+
			-				•	
£000	Building Cleaning		£000	£000	£000	£000	%	
1,505	Employee		1,574	1,087	1,549	(25)	-2%	<b>↑</b>
128	Property		106	114	155	49	46%	+
3	Transport and Plant		1	2	2	1	67%	+
21	Supplies, Services and Admin		20	12	20	0	0%	<b>→</b>
0	Payments to Other Bodies		0	0	0	0	0%	<b>→</b>
0	Other		0	0	0	0	0%	<b>+</b>
1,657	Gross Expenditure		1,701	1,214	1,726	25	1%	+
(213)	Income		(228)	(135)	(233)	(5)	-2%	<b>↑</b>
	Net Expenditure		1,473			ì	1%	+
£000	Building Cleaning PPP	<b></b>	£000	£000		£000	%	
620	Employee		650	455	648	(2)	0%	<b>↑</b>
37	Property		35	31	41	6	17%	<b>+</b>
0	Transport and Plant		0	0	0	0	0%	<b>→</b>
14	Supplies, Services and Admin		11	2	11	(0)	0%	<b>↑</b>
0	Payments to Other Bodies		0	0	0	0	0%	<b>→</b>
0	Other		0	0	0	0	0%	<b>→</b>
671	Gross Expenditure		696	488	700	4	1%	+
(922)	Income		(957)	(718)	(957)	0	0%	<b>+</b>
(251)	Net Expenditure		(261)	(230)	(257)	4	-2%	+
£000	Facilities Assistants		£000	£000	£000	£000	%	
1,860	Employee		2,088	1,324		(93)	-4%	<b>↑</b>
			2,000	10	1,333	(33)		i
13	Property Transport and Plant		13	10	19	(4)	50%	<b>*</b>
4	Transport and Plant		30	1	2 4 E	(1)	-46% -43%	<b>.</b>
8	Supplies, Services and Admin		26 0	9	15	(11)	-43%	
0	Payments to Other Bodies		0	0	0	0	0%	<b>→</b>
	Other  Gross Expanditure	+	2 420	1 242	2 020	(00)	0% - <b>5%</b>	<u> </u>
1,885	Gross Expenditure	+	2,129	1,343		(99)	-5% -45%	<u> </u>
(42) 1,843	Income Net Expenditure		(42) 2,087	(62) 1,282		(19) (119)	-45% -6%	<u> </u>
1,043	Net Experiuiture		2,007	1,202	1,900	(119)	-0 /0	•
£000	Facilities Management		£000	£000	£000	£000	%	
342	Employee		336	252	347	11	3%	+
0	Property		0	0	0	0	0%	<b>→</b>
2	Transport and Plant		2	2	3	1	57%	+
(4)	Supplies, Services and Admin		3	2	0	(3)	-100%	<b></b>
Ó	Payments to Other Bodies		0	0	0	Ò	0%	<b>→</b>
0	Other		0	0	0	0	0%	<b>→</b>
340	Gross Expenditure	$\neg \neg \vdash$	341	256	350	8	2%	+
	-					0		+
(19)	Income		(15)1	O	(13)	UI	U%il	
(19) 321	Income Net Expenditure		(15) 327	256	(15) 335	8	0% 3%	+

YEAR END DATE

31 December 2019

Actual Outturn 2018/19	Service Summary	Total Budget 2019/20	Spend to Date 2019/20	Spend 2019/20	Annual Va 2019/	<b>20</b>	RAG Status
£000	Consultancy Services	£000	£000	£000	£000	%	
1,088	Employee	1,260	832	1,173	(87)	-7%	<b>↑</b>
0	Property	0	0	0	0	0%	<b>→</b>
8	Transport and Plant	7	7	9	2	34%	+
6	Supplies, Services and Admin	5	1	5	0	6%	+
42	Payments to Other Bodies	41	0	43	2	6%	+
0	Other	0	0	0	0	0%	<b>+</b>
1,144	Gross Expenditure	1,313	841	1,231	(82)	-6%	<b>↑</b>
(329)	Income	(886)	(622)	(829)	57	6%	+
815	Net Expenditure	427	218	402	(25)	-6%	<b>↑</b>
£000	Roads Operations	£000	£000	£000	£000	%	
1,148	Employee	1,242	921	1,290	49	4%	+
101	Property	98	9	109	10	11%	+
552	Transport and Plant	587	329	543	(45)	-8%	<b></b>
1,023	Supplies, Services and Admin	1,081	655	986	(95)	-9%	<b></b>
134	Payments to Other Bodies	158		150	(8)	-5%	<b></b>
О	Other	О	0	0	Ô	0%	<b>→</b>
2,958	Gross Expenditure	3,166	1,914	3,077	(88)	-3%	<b>↑</b>
(3,704)	Income	(4,037)	2,696		124	3%	+
	Net Expenditure	(872)			36	-4%	+
£000	Roads Services	£000	£000	£000	£000	%	
1,155	Employee	1,257	807	1,190	(67)	-5%	<b>↑</b>
		1,237	114		(67)		
110 84	Property and Blant	82		125 86	1	6% 5%	Ť
	Transport and Plant	963	52 383		(12)	5%	<b>*</b>
2,479	Supplies, Services and Admin Payments to Other Bodies	2,665		951 2,721	(12) 56	-1% 2%	i
2,479	Other	2,003	1,501	2,721	0	0%	<b>→</b>
4,844	Gross Expenditure	5,085	2,917	5,072	(12)	0%	<u></u>
(975)	Income	(916)	(202)		(30)	-3%	<u>+</u>
3,869	Net Expenditure	4,169			(43)		<u>+</u>
						<u> </u>	
£000	Grounds Maintenance & Street Cleaning Client	£000	£000	£000	£000	%	
0	Employee	0	0	0	0	0%	<b>→</b>
0	Property	0	0	0	0	0%	<b>→</b>
0	Transport and Plant	0	0	0	0	0%	<b>→</b>
0	Supplies, Services and Admin	0	0	0	0	0%	<b>→</b>
7,366	Payments to Other Bodies	7,363	5,522	7,363	0	0%	7
0	Other	0	0	0	0	0%	<del>-</del>
7,366	Gross Expenditure	7,363	5,522	7,363	0	0%	<b>+</b>
7 200	Income Not Fun and disturb	0	5.500	7 000	0	0%	<u>→</u>
7,366	Net Expenditure	7,363	5,522	7,363	0	0%	7
£000	Outdoor Services	£000	£000	£000	£000	%	
108	Employee	104	76	112	8	8%	+
94	Property	80	56	79	(1)	-1%	<b></b>
0	Transport and Plant	0	0	0	0	0%	<b>→</b>
112	Supplies, Services and Admin	107	106	109	2	2%	+
44	Payments to Other Bodies	43	29	48	5	11%	+
0	Other	0	0	0	0	0%	<b>→</b>
358	Gross Expenditure	334	266	348	14	4%	+
(80)	Income	(100)	(57)	(79)	21	21%	+
278	Net Expenditure	234	209	269	35	15%	<b>+</b>

YEAR END DATE

31 December 2019

Actual Outturn 2018/19	Service Summary		Spend to Date 2019/20		Annual Va 2019/	<b>20</b>	RAG Status
£000	Leisure Management	£000	£000	£000	£000	%	
0	Employee	0	27	0	0	0%	<b>→</b>
0	Property	0	0	0	0	0%	<b>→</b>
0	Transport and Plant	0	0	0	0	0%	<b>→</b>
0	Supplies, Services and Admin	0	0	0	0	0%	<b>→</b>
4,071	Payments to Other Bodies	3,840	3,630	3,957	117	3%	+
0	Other	0	0	0	0	0%	<b>→</b>
4,071	Gross Expenditure	3,840	3,657	3,957	117	3%	+
	Income	(700)	(0)	(686)	13	2%	+
	Net Expenditure	3,141	3,657	3,271	130	4%	+
0,412	Net Experiantic	0,141	0,007	3,271	100	470	•
£000	Events	£000	£000	£000	£000	%	
0	Employee	0	0	0	0	0%	<b>+</b>
0	Property	4	0	2	(2)	-40%	<b></b>
О	Transport and Plant	0	0	0	0	0%	+
95	Supplies, Services and Admin	86	78	95	9	11%	+
	Payments to Other Bodies	90	93	93	3	4%	+
0	Other	0	0	0	0	0%	<b>→</b>
	Gross Expenditure	180	171	191	11	6%	+
	Income	(60)	(84)	(84)	(24)	-39%	<b>†</b>
	Net Expenditure	120			(12)		<u>+</u>
	Net Experiature	120	07	107	(12)	-1070	•
£000	Burial Grounds	£000	£000	£000	£000	%	
0	Employee	0	0	0	0	0%	<b>+</b>
21	Property	20	14	20	1	3%	+
О	Transport and Plant	0	0	0	0	0%	<b>→</b>
О	Supplies, Services and Admin	0	0	0	0	0%	<b>→</b>
	Payments to Other Bodies	393	0	393	0	0%	<b>→</b>
0	Other	0	0	0	0	0%	<b>→</b>
399	Gross Expenditure	413	14	413	1	0%	+
	Income	(552)	(305)	(554)	(2)	0%	<b>↑</b>
	Net Expenditure	(139)	(291)	(140)	(2)	1%	<b>↑</b>
(1-17)						- 70	
£000	Crematorium	£000	£000	£000	£000	%	
177	Employee	169	136	182	13	8%	+
162	Property	150	131	164	13	9%	+
0	Transport and Plant	0	0	0	0	0%	<b>→</b>
17	Supplies, Services and Admin	16	17	20	4	26%	+
29	Payments to Other Bodies	31	23	37	6	20%	+
0	Other	0	0	0	0	0%	<b>→</b>
385	Gross Expenditure	366	307	403	37	10%	+
(1,207)	Income	(1,314)	(832)	(1,305)	9	1%	+
	Net Expenditure	(948)	(525)	(903)	45	-5%	+
	Waste Services	£000	£000	£000	£000	%	
2,599	Employee	2,888	1,983	2,847	(41)	-1%	<b>↑</b>
	Property	109	27	114	5	5%	+
918	Transport and Plant	968	496	985	17	2%	+
4,693	Supplies, Services and Admin	4,766	3,157	4,804	38	1%	+
132	Payments to Other Bodies	155	22	32	(123)	-79%	<b>↑</b>
0	Other	0	0	0	0	0%	<b>→</b>
8,462	Gross Expenditure	8,886	5,685	8,782	(104)	-1%	<b>†</b>
(1,170)	Income	(1,212)	(655)	(1,205)	7	1%	+
	Net Expenditure	7,674	5,031	7,577	(97)	i i	<b>↑</b>

YEAR END DATE

31 December 2019

PERIOD

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Actual Outturn 2018/19	Service Summary	Total Budget 2019/20	Spend to	Forecast Spend 2019/20	2019		RAG Status
£000	Corporate Assets /Capital Investment Programme	£000	£000	£000	£000	%	
1,445	Employee	1,804	1,110	1,653	(152)	-8%	<b>↑</b>
1,354	Property	1,529	1,387	1,625	96	6%	+
10	Transport and Plant	11	7	11	0	0%	<b>→</b>
(31)	Supplies, Services and Admin	(180)	(27)	(219)	(39)	22%	<b>↑</b>
218	Payments to Other Bodies	72	43	72	0	0%	<b>→</b>
0	Other	0	0	0	0	0%	<b>+</b>
2,996	Gross Expenditure	3,236	2,520	3,141	(95)	-3%	<b>↑</b>
(5,329)	Income	(5,464)	(4,133)	(5,307)	156	3%	+
(2,333)	Net Expenditure	(2,227)	(1,613)	(2,166)	61	-3%	+
£000	Economic Development	£000	£000	£000	£000	%	
631	Employee	626	446	618	(8)	-1%	<b>+</b>
8	Property	9	19	24	15	165%	+
2	Transport and Plant	3	2	3	0	0%	<b>→</b>
13	Supplies, Services and Admin	16	7	16	1	3%	+
624	Payments to Other Bodies	455	265	455	0	0%	<b>→</b>
0	Other	0	0	0	0	0%	<b>→</b>
1,278	Gross Expenditure	1,108	739	1,116	7	1%	+
(258)	Income	(741)	(555)	(741)	0	0%	<b>→</b>
1,020	Net Expenditure	368	183	375	7	2%	<b>+</b>
£000	Depots	£000	£000	£000	£000	%	
0	Employee	0	0	0	0	0%	<b>→</b>
462	Property	474	354	473	(1)	0%	<b>↑</b>
0	Transport and Plant	0	0	0	0	0%	<b>→</b>
16	Supplies, Services and Admin	13	8	12	(1)	-8%	<b></b>
0	Payments to Other Bodies	0	0	0	0		<b>→</b>
0	Other	0	0	0	0	0%	<b>→</b>
478	Gross Expenditure	487	362	486	(2)	0%	<b>↑</b>
(478)	Income	(487)	0	(486)	2	0%	+
0	Net Expenditure	0	362	0	0	0%	<b>→</b>

### WEST DUNBARTONSHIRE COUNCIL **REVENUE BUDGETARY CONTROL 2019/20 ANALYSIS FOR VARIANCES OVER £50,000**

YEAR END DATE

31 December 2019

	Variance Analysis									
Budget Details	Total Budget	Forecast Spend	Variance		RAG Status					
	£000	£000	£000	%						
Corporate Asset Maintenance	(238)	(243)	(5)	2%	<b>†</b>					
Service Description	This service mana buildings	This service manages and undertakes repairs and maintenance to public buildings								
Main Issues / Reason for Variance	While the overall variances between payments to contr	n increase in leas			•					
Mitigating Action Anticipated Outcome	None required A favourable varia	ance is anticinated	I							
Anticipated Outcome	A lavourable valia	ance is anticipated								
Facilities Assistants	2,087	1,968	(119)	-6%	<b>†</b>					
Service Description	This service provides Facility Assistants throughout WDC buildings									
Main Issues / Reason for Variance	There has been a reduction in Facilities Assistant costs for a variety of reasons - such as: rationalisation of schools estate and campus approach; timing of filling vacant posts; reduction in overtime due to less out of hours requests									
Mitigating Action	The vacancies had cognisance of der delivery	•	•		•					
Anticipated Outcome	Underspend will b	e achieved								
Consultancy Services Service Description	427	402	(25)	-6%	<b>†</b>					
Main Issues / Reason for Variance	While the overall variances between				•					
Mitigating Action Anticipated Outcome	None necessary s Underspend at ye		ariance							
Danda On arctions	(070)	(020)	20	40/						
Roads Operations Service Description	(872) This service cover	(836) rs the delivery of r	36 oads works orde	-4% rs raised	<b>*</b>					
Del vice Description	THIS SELVICE COVE	is the delivery of t	oaus works orde	is iaiseu	'					
Main Issues / Reason for Variance	While the overall variances . Favou supplies costs pa	rable variances d	ue to reduction in	transpo	rt and					
Mitigating Action	None required , w services		•							
Anticipated Outcome	An overspend at y	ear end , offset b	y underspend in I	roads se	rvices					

# WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2019/20 ANALYSIS FOR VARIANCES OVER £50,000

YEAR END DATE

31 December 2019

	Variance Analysis							
Budget Details	Total Budget	Total Budget Forecast Spend Variance			RAG Status			
	£000	£000	£000	%				
Roads Services	4,169	4,126	(43)	-1%	<b>†</b>			
Service Description	This service provides the delivery of roads design, structures & lighting, street crossing patrol and Road safety							
Main Issues / Reason for Variance	While the overall variance is less than £0.050m there are offsetting variances. There are favourable variances due to vacancies and additional income partially offset by increased payment to contractors							
Mitigating Action Anticipated Outcome	None necessary Underspend at y		e variance					

Ground Maintenance & Street Cleaning Trading A/c	(2,547)	(2,545)	1	0%	+			
Service Description	Trading operation providing grounds maintenance and street cleaning services							
Main Issues / Reason for Variance	While the overall variance is less than £0.050m there are offsetting variances between savings in staff costs and increased transport costs							
Mitigating Action	None required as t	the overall variance i	s nil					
Anticipated Outcome	No variance anticip	pated at year end						

Leisure Management	3,141	3,271	130	4%	+		
Service Description	Payment to WDLT for	or leisure services					
Main Issues / Reason for Variance	The reason for this variance is in relation to the projected non achievement in-year of the community facilities saving						
Mitigating Action	Limited action can be taken to reduce this overspend until a firm decision is made as to the future of the community facilities						
Anticipated Outcome	A year end oversper	nd is currently anti	cipated				

## WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2019/20 ANALYSIS FOR VARIANCES OVER £50,000

YEAR END DATE

31 December 2019

	Variance Analysis					
Budget Details	Total Budget	Forecast Spend	Variance	RAG Status		
	£000	£000	£000 %	o ·		

Waste Services	7,674	7,577	(97)	-1%	<b>↑</b>				
Service Description	Waste Collection ar	Waste Collection and Refuse disposal services							
Main Issues / Reason for Variance	This favourable variance is a combination of underspend on staffing due to reduced cover requirements and lower publicity/promotions costs								
Mitigating Action	No action required								
Anticipated Outcome	Underspend anticip	ated							

Corporate Assets /Capital Investment Programme	(2,227)	(2,166)	61	-3%	+			
Service Description	This service provides asset and estate management							
Main Issues / Reason for Variance	The variance is linked with reduced rental income projected, additional property costs (NDR), partially offset due to staffing efficiencies							
Mitigating Action	Officers will review costs and take action where possible to minimise any overspend							
Anticipated Outcome	An overspend is anticipated							

Efficiency reference	Efficiency Detail	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
MA15	Reduce revenue maintenance budget in Roads following capital investment	50,000	50,000	-	
MA16	Restructure Environment & Neighbourhood services across the 4 services to reflect current service delivery proposals	43,000	43,000	-	
MA17	Reduction in management fee for WDLT	150,000	150,000	-	
MA18	Capitalisation of staff costs across Roads, Transport and Greenspace as a result of time required to manage the significant capital investment	350,000	350,000	-	
SO25	Undertake a review of Community Facilities operated by WDLT	130,000	-	130,000	Savings options have been to Community Consultation and work to identify the best options for delivery of the saving whilst preserving local access to facilities is continuing.
		723,000	593,000	130,000	