

WEST DUNBARTONSHIRE COUNCIL  
GENERAL SERVICES CAPITAL PROGRAMME  
OVERALL PROGRAMME SUMMARY

APPENDIX 5

MONTH END DATE 31 July 2019

PERIOD 4

Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
<b>Red</b> Projects are forecast to be overspent and/or experience material delay to completion	5	8%	22872	25%	5	8%	541	8%
<b>Amber</b> Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	3	5%	3935	4%	3	5%	15	0%
<b>Green</b> Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	54	87%	66529	71%	54	87%	6,512	92%
<b>TOTAL EXPENDITURE</b>	<b>62</b>	<b>100%</b>	<b>93,337</b>	<b>100%</b>	<b>62</b>	<b>100%</b>	<b>7,068</b>	<b>100%</b>

Project Status Analysis	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Slippage £000	Over/ (Under) £000
<b>Red</b> Projects are forecast to be overspent and/or significant delay to completion	41,124	22,872	41,241	117	3,582	541	1,707	(1,875)	(1,992)	117
<b>Amber</b> Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	4,392	3,935	4,432	40	472	15	294	(178)	(218)	40
<b>Green</b> Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	165,505	66,529	165,507	2	44,893	6,512	44,780	(113)	(113)	0
<b>TOTAL EXPENDITURE</b>	<b>211,021</b>	<b>93,337</b>	<b>211,180</b>	<b>160</b>	<b>48,947</b>	<b>7,068</b>	<b>46,781</b>	<b>(2,166)</b>	<b>(2,323)</b>	<b>157</b>

WEST DUNBARTONSHIRE COUNCIL  
 GENERAL SERVICES CAPITAL PROGRAMME  
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

MONTH END DATE

31 July 2019

PERIOD

4

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1	<b>New Westbridgend Community Centre</b>						
	Project Life Financials	675	40	6%	675	(0)	0%
	Current Year Financials	635	0	0%	0	(635)	-100%
	Project Description	New Westbridgend Community Centre.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>						
	The demolition of the old Community Centre was completed end of October 2017 with retentions paid October 2018. Meeting with newly constituted community group has taken place and once it has been confirmed that they are in a position to take over running the establishment officers will progress to the design of the new community centre. The project is currently at feasibility stage with the next progress meeting scheduled for August. At this time it is estimated there will be no spend in 2019/20.						
	<b>Mitigating Action</b>						
	None available at this time due to the difficulty in forming community group, and changing group members.						
	<b>Anticipated Outcome</b>						
	Project to be delivered later than anticipated due to difficulty in forming community group but still anticipated to deliver within budget.						

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APPENDIX 6

MONTH END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>2</b>	<b>A813 Road Improvement Phase 1</b>						
	Project Life Financials	2,325	723	31%	2,325	0	0%
	Current Year Financials	836	9	1%	500	(336)	-40%
	Project Description	A813 Road Improvement Phase 1					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	<b>Main Issues / Reason for Variance</b>						
	Further works have been identified as part of a project anticipated to commence autumn 2019. Project works will include resurfacing Dumbarton to Lions Gate, and consultancy and potential local land purchase. At this time it is anticipated that an element of these works will be required to be rephased to 2020/21 due to works being carried out by Scottish Power before project work can commence. This project will also be effected by the closure of Lomond Bridge therefore at this time it anticipated that only £0.500m of the budget will be spent in 2019/20 with £0.336m required to be rephased to 2020/21.						
	<b>Mitigating Action</b>						
	None required at this time.						
	<b>Anticipated Outcome</b>						
	To provide an improved A813.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>3</b>	<b>Protective overcoating to 4 over bridges River Leven</b>					
Project Life Financials	1,080	0	0%	1,080	0	0%
Current Year Financials	270	0	0%	100	(170)	-63%
Project Description	To overcoat 4 bridges over River Leven					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
<b>Main Issues / Reason for Variance</b>						
Remedial work required to Bonhill Bridge, Dumbarton Bridge, Artizan Bridge and Footbridge from Renton to Vale of Leven Industrial Estate. Works have been delayed due to a longer than expected procurement process with preparation of tender documentation taking longer the anticipated and the time taken to prepare the work packages required for the structures, therefore it is expected that only £0.100m of the budget will be spent in 2019/20. Physical works anticipated to commence late 2019/20, with retentions due 2020/21. £0.170m is required to be rephased to 2020/21.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Project will be delivered later than originally anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>4</b>	<b>Office Rationalisation</b>						
	Project Life Financials	21,962	21,652	99%	22,079	117	1%
	Current Year Financials	490	180	37%	607	117	24%
	Project Description	Delivery of office rationalisation programme.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		30-Sep-19	
	<b>Main Issues / Reason for Variance</b>						
	New Dumbarton Office has been opened to staff from 21 May 2018. On completion of final defects, the final account and retention settlement of £0.250m will be paid September 2019, thereafter the remaining HES grant of £0.50m will be awarded. Contractor was awarded following the December 2018 Tender Committee to carry out the demolition for Garshake. Demolition commenced 25 February with a 36 week programme and currently projecting an overspend of approx. £0.117m. The current overall project overspend is due to additional asbestos removal and costs associated with the clearance of Garshake as well as unforeseen internal recharges and variations to project delivery.						
	<b>Mitigating Action</b>	None available due to additional asbestos removal.					
	<b>Anticipated Outcome</b>	Project delivered at a higher cost that budgeted.					

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APPENDIX 6

MONTH END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>5</b>	<b>Regeneration Fund</b>						
	Project Life Financials	15,082	457	3%	15,082	0	0%
	Current Year Financials	1,351	352	26%	500	(851)	-63%
	Project Description	Funding to implement major regeneration projects linked to community charrettes. (Created through underspend from Education)					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	<b>Main Issues / Reason for Variance</b>	Significant risks remain with gaining landowner approval for the construction of the path at Dumbarton waterfront, and the impact on expenditure will be monitored. The foreshore works are anticipated to be on site by September on the Turnberry site, but no approval has yet been received from Dumbarton FC to undertake the same works on their site, meaning that only £0.300m from the £0.500m estimated for this work will likely be spent. At this stage, it is unlikely that the remainder of the budget for the entire waterfront pathway will be committed this financial year, however some will be used for enabling works.					
	<b>Mitigating Action</b>	Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.					
	<b>Anticipated Outcome</b>	Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.					

WEST DUNBARTONSHIRE COUNCIL  
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 ANALYSIS OF PROJECTS AT AMBER ALERT STATUS

APPENDIX 7

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>1 Clydebank Community Sports Hub</b>						
Project Life Financials	3,915	3,861	99%	3,955	40	1%
Current Year Financials	54	0	0%	94	40	74%
Project Description	Creation of a community and sport hub.					
Project Lifecycle	Planned End Date	31-Aug-19	Forecast End Date	30-Nov-19		
<b>Main Issues / Reason for Variance</b>						
The forecast outturn is an overspend in the region of £0.040m. Officers continue to work with CBC to agree the Final Account and forecast spend in 2019/20 relates to the final retention release and pitch maintenance payments which is expected November 2019.						
<b>Mitigating Action</b>						
WDC are contractually obliged to pay the projected overspend. Officers continue to meet with the project QS and CBC regularly, with a view to agreeing the final account at the earliest opportunity.						
<b>Anticipated Outcome</b>						
New facility has been operational since October 2018. Project reporting a projected overspend.						

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APPENDIX 7

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PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

2	<b>Oil to Gas Conversion</b>						
	Project Life Financials	187	14	8%	187	0	0%
	Current Year Financials	187	14	8%	50	(137)	-73%
	Project Description	Oil to Gas Conversion in council buildings.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		30-Apr-20	
	<b>Main Issues / Reason for Variance</b>	Project has not progressed as originally planned due to a change in personnel and prioritisation of workload and resources. Carleith only is progressing in 2019/20 and expected to be out to tender by end of October 2019 with a revised budget estimate £107K. Physical works will be carried out in April 2020 school recess with £0.050m spend anticipated in 2019/20. Braehead has been postponed due to high gas supply cost resulting in need for additional funding than that available so review of design is required.					
	<b>Mitigating Action</b>	None available at this time due to time required to fully scope project works.					
	<b>Anticipated Outcome</b>	Project will be delivered later than anticipated.					

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>3</b>	<b>Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing</b>					
Project Life Financials	290	60	21%	290	0	0%
Current Year Financials	231	1	0%	150	(81)	-35%
Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be re-configured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders have now been evaluated and are awaiting planning approval. At this time forecast spend in 2019/20 is £0.150m with £0.081m required to be rephased to 2020/21.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
To install air handling units, upgrade lighting, circulating pumps and draught proofing to improve energy efficiency in leisure centres. Project expected to deliver within budget albeit later than first anticipated.						

WEST DUNBARTONSHIRE COUNCIL  
GENERAL SERVICES CAPITAL PROGRAMME

APPENDIX 8

ANALYSIS OF PROJECTS AT GREEN ALERT STATUS WHERE CURRENT YEAR VARIANCE IS OVER £0.050M

MONTH END DATE

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PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1	<b>Heritage Capital Fund</b>						
	Project Life Financials	4,000	0	0%	4,000	0	0%
	Current Year Financials	350	0	0%	582	232	0%
	Project Description	Heritage Capital Fund.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	<b>Main Issues / Reason for Variance</b>	Council approved a £4m investment in Cultural assets in March 2018. In February 2019 the Cultural Committee approved a £0.330m investment in Alexandria Library, a £0.015m investment in consultancy work to scope out a museum at Clydebank Library, and £0.252m was approved for investment in upgrading Clydebank Town Hall roof. A further proposal for the redevelopment of Clydebank Town Hall will go to Committee during 2019/20.					
	<b>Mitigating Action</b>	None required					
	<b>Anticipated Outcome</b>	Project to be delivered on budget and within revised timescale.					