



Supplementary Agenda

Corporate Services Committee

Date: Wednesday, 29 November 2017

Time: 14:00

Venue: Council Chambers, Clydebank Town Hall,
Dumbarton Road, Clydebank

Contact: Craig Stewart, Committee Officer
Tel: 01389 737251 craig.stewart@west-dunbarton.gov.uk

Dear Member

ITEM TO FOLLOW

With reference to the agenda for the above Meeting of the Corporate Services Committee which was issued on 16 November 2017, I now attach for your attention a copy of the undernoted report which was not available for issue at that time.

Yours faithfully

JOYCE WHITE

Chief Executive

Note referred to:-

**6 CORPORATE SERVICES BUDGETARY CONTROL REPORT 251 – 265
TO 31 OCTOBER 2017 (PERIOD 7)**

Submit report by the Strategic Director – Transformation and Public Service Reform advising on the performance of the Corporate Services budget for the period to 31 October 2017.

Distribution:-

Councillor Ian Dickson (Chair)
Councillor Jim Brown
Councillor Jim Finn
Councillor Diane Docherty
Councillor Daniel Lennie
Councillor Caroline McAllister
Councillor Douglas McAllister
Councillor David McBride
Councillor Jonathan McColl
Councillor Iain McLaren (Vice Chair)
Councillor John Mooney
Councillor Martin Rooney

All other Councillors for information

Chief Executive
Strategic Director – Transformation and Public Service Reform
Strategic Director – Regeneration, Environment & Growth
Chief Officer of West Dunbartonshire Health & Social Care Partnership

Date of issue: 21 November 2017

WEST DUNBARTONSHIRE COUNCIL

Report by the Strategic Director of Transformation and Public Sector Reform

Corporate Services Committee – 29 November 2017

**Subject: Corporate Services Budgetary Control Report to 31 October 2017
(Period 7)**

1. Purpose

- 1.1** The purpose of this report is to advise the Committee on the performance of the Corporate Services budget for the period to 31 October 2017.

2. Recommendations

- 2.1** Members are asked to:

- i) note that the revenue account currently shows a projected annual favourable variance of £0.128m (0.65% of the total budget); and
- ii) note that the capital account is projecting a favourable variance of £0.046m in the current year and an adverse variance of £0.024m for the project life

3. Background

Revenue

- 3.1** At the meeting of West Dunbartonshire Council on 22 February 2017, Members agreed the revenue estimates for 2017/2018, including a total net Corporate Services budget of £19.440m. Budget adjustments have taken place revising the budget to £19.772m as detailed below.

	£m
Budget Agreed February 2017	19.440
Centralisation of lease costs for photocopiers	0.083
Savings transferred to CAS	0.025
Virgin Media Budget	0.002
Contribution from Educational Services for library stock	0.01
Music Instructor budget transferred to Educational Services	(0.017)
Training Centralisation	0.029
Pay Award	0.076
Recurring Variances	0.11
Virement of post to Procurement from HEED.	0.014
Revised Budget	<u>19.772</u>

Capital

- 3.2** At the meeting of Council on 22 February 2017, Members also agreed the updated 10 year General Services Capital Plan. The three years from 2017/18 to 2019/20 have been approved in detail with the remaining seven years from 2020/21 to 2026/27 being indicative at this stage.

4. Main Issues

Revenue

- 4.1** The summary report at Appendix 1 identifies a projected annual favourable variance (overspend) of £0.128m (0.65% of the total budget). Detailed service reports are attached as Appendix 2.
- 4.2** Notes on the projected annual variances in excess of £0.050m are highlighted and noted within Appendix 3, with additional information on action being taken to minimise or mitigate overspends where possible.
- 4.3** Although the report indicates that expenditure is favourable in comparison to that anticipated during the budget exercise, the present variance should be viewed in the knowledge that there are a number of variable factors which could arise between now and 31 March and which could affect the year end results.
- 4.4** Agreed savings and management adjustments for 2017/18 are monitored with current indications showing that of the total target being monitored (£0.674m), the majority of actions are currently on target to be achieved. (see Appendix 4). It should be noted that any variances are included within the service information and variances identified within this report.

Capital

- 4.5** The overall Corporate Services programme summary report at Appendix 5 shows that planned expenditure and resource is projected to show a favourable variance of £0.046m in the current year and an adverse variance of £0.024m for the project life. There are currently no amber or red projects to report on.

5. People Implications

- 5.1** There are no people implications.

6. Financial and Procurement Implications

- 6.1** Other than the financial position noted above, there are no financial or procurement implications from this budgetary control report.

7. Risk Analysis

7.1 The main financial risks to the ongoing financial position relate to unforeseen costs being identified between now and the end of the financial year. This can affect all service areas

8. Equalities Impact Assessment (EIA)

8.1 No equalities impact assessment was required in relation to this report.

9. Consultation

9.1 All departments involved in delivering the revenue and capital budgets have been consulted in the compilation of this report.

10. Strategic Assessment

10.1 Proper budgetary control and sound financial practice are cornerstones of good governance and support Council and officers to pursue the 5 strategic priorities of the Council's Strategic Plan. This report forms part of the financial governance of the Council.

Angela Wilson

Strategic Director of Transformation and Public Sector Reform

Date: 10 November 2017

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Appendices:

- Appendix 1 - Revenue Budgetary Control 2017/18
– Summary Report
- Appendix 2 - Revenue Budgetary Control 2017/18
– Service Reports
- Appendix 3 - Analysis of Revenue Variances over
£50,000
- Appendix 4 - 2017/18 Efficiencies and Management
Adjustments Monitoring
- Appendix 5 - Overall Capital Programme Summary
Financials

Background Papers: Ledger output – Period 7
General Services Revenue Estimates 2017/18
General Services Capital Plan 2017/18 to 2019/20 - Council
22 February 2017

Wards Affected All Wards

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2017/18
CORPORATE SERVICES SUMMARY

APPENDIX 1

MONTH END DATE 31 October 2017

Service / Subjective Summary	Total Budget 2017/18	Spend to Date 2017/18	Forecast Spend	Forecast Variance 2017/18	Annual RAG Status
	£000	£000	£000	£000	%
Audit	241	230	229	(12)	-5%
Finance	1,420	928	1,479	59	4%
Rent Rebates & Allowances	8	2,856	(2)	(10)	125%
Revenues & Benefits	2,315	1,425	2,304	(11)	0%
Finance Business Centre	297	153	266	(31)	-10%
Cost of Collection of Rates	18	21	38	20	111%
Cost of Collection of Council Tax	(769)	(146)	(770)	(1)	0%
Procurement	653	504	614	(39)	-6%
Democratic and Registration Service	642	380	662	20	3%
Central Admin Support	1,870	1,586	1,816	(54)	-3%
Environmental Health/ Trading Standards	1,109	618	1,112	3	0%
Licensing	(180)	(194)	(226)	(46)	-26%
Legal Services	646	383	630	(16)	-2%
Planning	473	218	514	41	9%
Transactional Services	683	392	696	13	2%
Human Resources (including risk)	1,222	709	1,204	(18)	-1%
Information Services	3,468	2,511	3,467	(1)	0%
Change Support	465	208	440	(25)	-5%
Communications & Marketing	297	164	297	0	0%
Customer Service	1,254	621	1,152	(102)	-8%
Performance & Strategy	337	217	338	1	0%
Clydebank Town Hall	255	206	298	43	17%
Libraries, Culture & Museums	3,048	1,773	3,086	38	1%
Total Net Expenditure	19,772	15,763	19,644	(128)	-1%

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2017/18
CORPORATE SERVICES COMMITTEE DETAIL

APPENDIX 2

YEAR END 31 October 2017

Service Summary	Total Budget 2017/18	YTD Spend 2017/18	Forecast Spend 2017/18	Forecast Annual Variance 2017/18	RAG Status
All Services	£000	£000	£000	£000	%
Employee	20,608	11,657	20,540	(68)	0%
Property	498	332	556	58	12%
Transport and Plant	101	47	105	4	4%
Supplies, Services and Admin	2,595	1,869	2,642	47	2%
Payments to Other Bodies	48,817	27,479	48,808	(9)	0%
Other	0	0	0	0	0%
Gross Expenditure	72,619	41,384	72,651	32	0%
Income	(52,847)	(25,621)	(53,007)	(160)	0%
Net Expenditure	19,772	15,763	19,644	(128)	-1%
Audit	£000	£000	£000	£000	%
Employee	418	224	405	(13)	-3%
Property	0	0	0	0	0%
Transport and Plant	1	1	1	0	0%
Supplies, Services and Admin	2	3	5	3	150%
Payments to Other Bodies	10	11	11	1	10%
Other	0	0	0	0	0%
Gross Expenditure	431	239	422	(9)	-2%
Income	(190)	(9)	(193)	(3)	-2%
Net Expenditure	241	230	229	(12)	-5%
Finance	£000	£000	£000	£000	%
Employee	1,536	931	1,581	45	3%
Property	0	0	0	0	0%
Transport and Plant	2	(0)	1	(1)	-50%
Supplies, Services and Admin	11	8	13	2	18%
Payments to Other Bodies	2	2	2	0	0%
Other	0	0	0	0	0%
Gross Expenditure	1,551	940	1,597	46	3%
Income	(131)	(13)	(118)	13	10%
Net Expenditure	1,420	928	1,479	59	4%
Rent Rebates & Allowances	£000	£000	£000	£000	%
Employee	0	0	0	0	0%
Property	0	0	0	0	0%
Transport and Plant	0	0	0	0	0%
Supplies, Services and Admin	0	0	0	0	0%
Payments to Other Bodies	47,151	26,634	47,141	(10)	0%
Other	0	0	0	0	0%
Gross Expenditure	47,151	26,634	47,141	(10)	0%
Income	(47,143)	(23,778)	(47,143)	0	0%
Net Expenditure	8	2,856	(2)	(10)	-125%
Revenues & Benefits	£000	£000	£000	£000	%
Employee	2,148	1,237	2,166	18	1%
Property	0	0	0	0	0%
Transport and Plant	6	4	7	1	17%
Supplies, Services and Admin	34	11	37	3	9%
Payments to Other Bodies	856	486	856	0	0%
Other	0	0	0	0	0%
Gross Expenditure	3,044	1,738	3,066	22	1%
Income	(729)	(313)	(762)	(33)	-5%
Net Expenditure	2,315	1,425	2,304	(11)	0%
Finance Business Centre	£000	£000	£000	£000	%
Employee	246	124	214	(32)	-13%
Property	0	0	0	0	0%
Transport and Plant	0	0	0	0	0%
Supplies, Services and Admin	51	29	52	1	2%
Payments to Other Bodies	0	0	0	0	0%
Other	0	0	0	0	0%
Gross Expenditure	297	153	266	(31)	-10%
Income	0	0	0	0	0%
Net Expenditure	297	153	266	(31)	-10%

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2017/18
CORPORATE SERVICES COMMITTEE DETAIL

APPENDIX 2

YEAR END 31 October 2017

Service Summary	Total Budget 2017/18	YTD Spend 2017/18	Forecast Spend 2017/18	Forecast Annual Variance 2017/18	RAG Status
Cost of Collection of Rates	£000	£000	£000	£000	%
Employee	0	0	0	0	0%
Property	0	0	0	0	0%
Transport and Plant	0	0	0	0	0%
Supplies, Services and Admin	9	21	29	20	222%
Payments to Other Bodies	94	0	94	0	0%
Other	0	0	0	0	0%
Gross Expenditure	103	21	123	20	19%
Income	(85)	0	(85)	0	0%
Net Expenditure	18	21	38	20	111%
Cost of Collection of Council Tax	£000	£000	£000	£000	%
Employee	0	0	0	0	0%
Property	0	0	0	0	0%
Transport and Plant	0	0	0	0	0%
Supplies, Services and Admin	76	50	74	(2)	-3%
Payments to Other Bodies	42	20	42	0	0%
Other	0	0	0	0	0%
Gross Expenditure	118	69	116	(2)	-2%
Income	(887)	(215)	(886)	1	0%
Net Expenditure	(769)	(146)	(770)	(1)	0%
Procurement	£000	£000	£000	£000	%
Employee	939	496	911	(28)	-3%
Property	0	0	0	0	0%
Transport and Plant	1	0	1	0	0%
Supplies, Services and Admin	1	7	7	6	600%
Payments to Other Bodies	72	0	72	0	0%
Other	0	0	0	0	0%
Gross Expenditure	1,013	504	991	(22)	-2%
Income	(360)	0	(377)	(17)	-5%
Net Expenditure	653	504	614	(39)	-6%
Democratic and Registration Service	£000	£000	£000	£000	%
Employee	753	442	773	20	3%
Property	0	0	0	0	0%
Transport and Plant	2	1	2	0	0%
Supplies, Services and Admin	7	7	10	3	43%
Payments to Other Bodies	0	0	0	0	0%
Other	0	0	0	0	0%
Gross Expenditure	762	450	785	23	3%
Income	(120)	(69)	(123)	(3)	-3%
Net Expenditure	642	380	662	20	3%
Central Admin Support	£000	£000	£000	£000	%
Employee	2,832	1,571	2,780	(52)	-2%
Property	0	0	0	0	0%
Transport and Plant	3	1	2	(1)	-33%
Supplies, Services and Admin	16	14	15	(1)	-6%
Payments to Other Bodies	0	0	0	0	0%
Other	0	0	0	0	0%
Gross Expenditure	2,851	1,586	2,797	(54)	-2%
Income	(981)	0	(981)	0	0%
Net Expenditure	1,870	1,586	1,816	(54)	-3%
Environmental Health/ Trading Standards	£000	£000	£000	£000	%
Employee	1,173	669	1,190	17	1%
Property	9	2	8	(1)	-11%
Transport and Plant	23	11	23	0	0%
Supplies, Services and Admin	38	16	34	(4)	-11%
Payments to Other Bodies	86	32	86	0	0%
Other	0	0	0	0	0%
Gross Expenditure	1,329	730	1,341	12	1%
Income	(220)	(112)	(229)	(9)	-4%
Net Expenditure	1,109	618	1,112	3	0%

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2017/18
CORPORATE SERVICES COMMITTEE DETAIL

APPENDIX 2

YEAR END 31 October 2017

Service Summary	Total Budget 2017/18	YTD Spend 2017/18	Forecast Spend 2017/18	Forecast Annual Variance 2017/18	RAG Status
Licensing	£000	£000	£000	£000	%
Employee	186	109	194	8	4%
Property	0	0	5	5	0%
Transport and Plant	1	0	1	0	0%
Supplies, Services and Admin	5	(14)	(13)	(18)	-360%
Payments to Other Bodies	8	(3)	5	(3)	-38%
Other	0	0	0	0	0%
Gross Expenditure	200	93	192	(8)	-4%
Income	(380)	(287)	(418)	(38)	-10%
Net Expenditure	(180)	(194)	(226)	(46)	26%
Legal Services	£000	£000	£000	£000	%
Employee	770	406	753	(17)	-2%
Property	0	0	0	0	0%
Transport and Plant	1	1	2	1	100%
Supplies, Services and Admin	15	6	15	0	0%
Payments to Other Bodies	0	0	0	0	0%
Other	0	0	0	0	0%
Gross Expenditure	786	413	770	(16)	-2%
Income	(140)	(30)	(140)	0	0%
Net Expenditure	646	383	630	(16)	-2%
Planning	£000	£000	£000	£000	%
Employee	907	500	920	13	1%
Property	0	0	0	0	0%
Transport and Plant	7	3	6	(1)	-14%
Supplies, Services and Admin	58	6	59	1	2%
Payments to Other Bodies	130	52	130	0	0%
Other	0	0	0	0	0%
Gross Expenditure	1,102	561	1,115	13	1%
Income	(629)	(343)	(601)	28	4%
Net Expenditure	473	218	514	41	9%
Transactional Services	£000	£000	£000	£000	%
Employee	674	385	684	10	1%
Property	0	0	0	0	0%
Transport and Plant	0	0	1	1	0%
Supplies, Services and Admin	9	5	9	0	0%
Payments to Other Bodies	0	2	2	2	0%
Other	0	0	0	0	0%
Gross Expenditure	683	392	696	13	2%
Income	0	(0)	0	0	0%
Net Expenditure	683	392	696	13	2%
Human Resources (including risk)	£000	£000	£000	£000	%
Employee	910	533	910	0	0%
Property	16	(1)	14	(2)	-13%
Transport and Plant	4	1	3	(1)	-25%
Supplies, Services and Admin	6	4	7	1	17%
Payments to Other Bodies	286	171	270	(16)	-6%
Other	0	0	0	0	0%
Gross Expenditure	1,222	709	1,204	(18)	-1%
Income	0	(0)	0	0	0%
Net Expenditure	1,222	709	1,204	(18)	-1%
Information Services	£000	£000	£000	£000	%
Employee	1,873	1,058	1,860	(13)	-1%
Property	0	0	0	0	0%
Transport and Plant	5	2	5	0	0%
Supplies, Services and Admin	1,871	1,506	1,883	12	1%
Payments to Other Bodies	11	3	11	0	0%
Other	0	0	0	0	0%
Gross Expenditure	3,760	2,568	3,759	(1)	0%
Income	(292)	(57)	(292)	0	0%
Net Expenditure	3,468	2,511	3,467	(1)	0%

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2017/18
CORPORATE SERVICES COMMITTEE DETAIL

APPENDIX 2

YEAR END 31 October 2017

Service Summary	Total Budget 2017/18	YTD Spend 2017/18	Forecast Spend 2017/18	Forecast Annual Variance 2017/18	RAG Status
Change Support	£000	£000	£000	£000	%
Employee	537	251	512	(25)	-5% ↑
Property	0	0	0	0	0% →
Transport and Plant	1	0	1	0	0% →
Supplies, Services and Admin	1	1	1	0	0% →
Payments to Other Bodies	0	0	0	0	0% →
Other	0	0	0	0	0% →
Gross Expenditure	539	252	514	(25)	-5% ↑
Income	(74)	(43)	(74)	0	0% →
Net Expenditure	465	208	440	(25)	-5% ↑
Communications & Marketing	£000	£000	£000	£000	%
Employee	270	155	274	4	1% ↓
Property	0	0	0	0	0% →
Transport and Plant	1	0	1	0	0% →
Supplies, Services and Admin	23	9	26	3	13% ↓
Payments to Other Bodies	3	0	0	(3)	-100% ↑
Other	0	0	0	0	0% →
Gross Expenditure	297	164	301	4	1% ↓
Income	0	-	4	(4)	0% ↑
Net Expenditure	297	164	297	0	0% →
Customer Service	£000	£000	£000	£000	%
Employee	1,173	593	1,068	(105)	-9% ↑
Property	63	18	61	(2)	-3% ↑
Transport and Plant	2	2	5	3	150% ↓
Supplies, Services and Admin	15	5	15	0	0% →
Payments to Other Bodies	1	3	3	2	200% ↓
Other	0	0	0	0	0% →
Gross Expenditure	1,254	621	1,152	(102)	-8% ↑
Income	0	0	0	0	0% →
Net Expenditure	1,254	621	1,152	(102)	-8% ↑
Performance & Strategy	£000	£000	£000	£000	%
Employee	315	229	340	25	8% ↓
Property	0	0	0	0	0% →
Transport and Plant	1	1	1	0	0% →
Supplies, Services and Admin	5	1	5	0	0% →
Payments to Other Bodies	16	9	16	0	0% →
Other	0	0	0	0	0% →
Gross Expenditure	337	240	362	25	7% ↓
Income	0	(23)	(24)	(24)	0% ↑
Net Expenditure	337	217	338	1	0% ↓
Clydebank Town Hall	£000	£000	£000	£000	%
Employee	269	167	296	27	10% ↓
Property	156	123	161	5	3% ↓
Transport and Plant	0	0	0	0	0% →
Supplies, Services and Admin	40	30	52	12	30% ↓
Payments to Other Bodies	0	0	0	0	0% →
Other	0	0	0	0	0% →
Gross Expenditure	465	320	509	44	9% ↓
Income	(210)	(114)	(211)	(1)	0% ↑
Net Expenditure	255	206	298	43	17% ↓
Libraries, Culture & Museums	£000	£000	£000	£000	%
Employee	2,679	1,576	2,709	30	1% ↓
Property	254	190	307	53	21% ↓
Transport and Plant	40	18	42	2	5% ↓
Supplies, Services and Admin	302	147	307	5	2% ↓
Payments to Other Bodies	49	57	67	18	37% ↓
Other	0	0	0	0	0% →
Gross Expenditure	3,324	1,988	3,432	108	3% ↓
Income	(276)	(215)	(346)	(70)	-25% ↑
Net Expenditure	3,048	1,773	3,086	38	1% ↓

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2017/2018
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 October 2017

Budget Details	Variance Analysis				RAG Status
	Total Budget	Forecast Spend	Variance		
	£000	£000	£000	%	
Finance	1,420	1,479	59	4%	↓
Service Description	The service provided by this area deals with Accountancy, Capital, Treasury, Reconciliations, Cash Office and Municipal Bank				
Main Issues / Reason for Variance	Main reason for adverse variance is full turnover savings are not being achieved and service charge to Municipal bank has been reviewed and is lower than anticipated in the budget				
Mitigating Action	Limited action can be taken but officers will continue to monitor the budget to minimise the overspend				
Anticipated Outcome	An overspend is likely, however this is offset by favourable variances elsewhere within Resources				
Central Admin Support	1,870	1,816	(54)	-3%	↑
Service Description	This services deals with the administration functions and Democtratic Services wiithn the Authority				
Main Issues / Reason for Variance	The main reason for the favourable variance is vacancies				
Mitigating Action	None required although the service will continually monitored throughout the year.				
Anticipated Outcome	It is anticipated that the underspend will continue throughout the year				
Customer Service	1,254	1,152	(102)	-8%	↑
Service Description	This service includes one stop shops and the contact centre				
Main Issues / Reason for Variance	This favourable variance is due to vacant posts				
Mitigating Action	No mitigating action required as variance is favourable.				
Anticipated Outcome	Underspend will be achieved				
Libraries, Culture & Museums	3,048	3,086	38	1%	↓
Service Description	This service includes the provision of Library, Culture and Museums within West Dunbartonshire				
Main Issues / Reason for Variance	Property Costs have an adverse variance due to rates charges being higher than in previous years. The favourable variance in income is due to the amounts received to date, including brick history and income for a collections officer, being greater than had previously been budgeted.				
Mitigating Action	The budget will continue to be monitored to identify any efficiencies which can be managed.				
Anticipated Outcome	Action is being taken to bring the budget back in line				

Efficiency reference		Efficiency Detail	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
2017/18	MA1	workforce Structures	303,677	303,677	-	
2017/18	MA2	Charge for work on statement claims for miscellaneous debt	5,000	5,000	-	
2017/18	MA3	Savings on postage	3,500	3,500	-	
2017/18	MA4	Clyde Valley elearn shared network	3,125	3,125	-	
2017/18	MA6	Implement lower cost alternatives to H&S publication	5,000	5,000	-	
2017/18	MA7	Decommission email archive	7,000	7,000	-	
2017/18	MA8	Restructure of libraries & culture	138,100	110,100	28,000	The shortfall in savings will be delivered from other favourable variance within the Libraries and Culture service
2017/18	MA10	Additional efficiencies from clerical & admin review	66,000	66,000	-	
2017/18	MA18	Review of staffing structures within Regulatory	26,287	26,287	-	
2017/18	MA19	Identify efficiencies within training budget	50,000	50,000	-	
2017/18	MA24	Additional postage efficiencies	40,000	40,000	-	
2016/17		pooled cars savings target	26,700	26,700	-	
					-	
TOTAL			674,389	646,389	28,000	

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
OVERALL PROGRAMME SUMMARY

APPENDIX 5

MONTH END DATE **31 October 2017**

PERIOD **7**

Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis					
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status		
Red										
Projects are forecast to be overspent and/or experience material delay to completion	0	0%	0	0%	0	0%	0	0%		
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0%	0	0%	0	0%	0	0%		
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	19	100%	11,915	100%	19	100%	366	100%		
TOTAL EXPENDITURE	19	100%	11,915	100%	19	100%	366	100%		
	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Re-Phasing £000	Over/ (Under) £000
Red										
Projects are forecast to be overspent and/or significant delay to completion	0	0	0	0	0	0	0	0	0	0
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0	0	0	0	0	0	0	0	0
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	13,643	11,915	13,667	24	2,094	366	2,048	(46)	(70)	24
TOTAL EXPENDITURE	13,643	11,915	13,667	24	2,094	366	2,048	(46)	(70)	24