

WEST DUNBARTONSHIRE COUNCIL  
REVENUE BUDGETARY CONTROL 2021/22  
SUMMARY

APPENDIX 1

PERIOD END DATE 30 November 2021

Department Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid*	Underlying Variance excluding covid
	£000	£000	£000	£000	%	£000	£000
Resources	5,122	6,716	5,087	(35)	-1%	30	(65)
Regulatory and Regeneration	2,999	2,593	3,074	75	2%	256	(181)
People & Technology	6,566	4,582	6,566	0	0%	(1)	2
Citizens, Culture and Facilities	16,884	11,499	16,569	(315)	-2%	(111)	(204)
Education, Learning and Attainment	103,805	64,093	105,153	1,348	1%	1,176	172
Roads and Neighbourhood	13,543	11,826	14,412	868	6%	620	248
Housing and Employability	4,621	2,854	4,661	40	1%	44	(4)
Supply, Distribution and Property	(2,521)	(955)	(2,573)	(52)	2%	227	(279)
Miscellaneous Services	6,035	3,965	6,446	411	7%	324	87
Loan Charges	8,683	5,789	8,683	0	0%	0	0
Capital Receipts used to fund Loan Charges	(2,524)	(1,892)	(2,524)	0	0%	0	0
Requisition (VJB)	750	500	750	0	0%	0	0
Requisition (SPT)	1,632	1,088	1,632	0	0%	0	0
Requisition (CJP)	1,694	1,129	1,694	0	0%	0	0
Requisition (HSCP)	72,465	48,310	72,465	0	0%	0	0
Non GAE Allocation	(7,293)	(4,862)	(7,293)	0	0%	0	0
Net Covid position	6,460	179	3,896	(2,564)	-40%	(2,564)	0
<b>Total Expenditure</b>	<b>238,921</b>	<b>157,415</b>	<b>238,698</b>	<b>(224)</b>	<b>0%</b>	<b>(0)</b>	<b>(224)</b>
Council Tax	(37,053)	(25,034)	(37,053)	0	0%	0	0
Revenue Support Grant/ NDR	(194,395)	(150,253)	(194,395)	0	0%	0	0
Covid Funding (in year and earmarked from 2020/21)*	(6,460)	(2,743)	(6,460)	0	0%	0	0
Use of Reserves	(1,013)	(675)	(1,013)	0	0%	0	0
<b>Total Resources</b>	<b>(238,921)</b>	<b>(178,705)</b>	<b>(238,921)</b>	<b>0</b>	<b>0%</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure</b>	<b>(0)</b>	<b>(21,291)</b>	<b>(224)</b>	<b>(224)</b>	<b>-0.09%</b>	<b>(0)</b>	<b>(224)</b>

WEST DUNBARTONSHIRE COUNCIL  
REVENUE BUDGETARY CONTROL 2021/22  
RESOURCES SUMMARY

APPENDIX 2

PERIOD END DATE

30 November 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Audit	123	202	72	(51)	-41%	(1)	(50)
Finance	1,361	1,028	1,380	19	1%	(1)	20
Rent Rebates & Allowances	(341)	1,630	(341)	0	0%	0	0
Revenues & Benefits	2,035	2,241	2,069	34	2%	(2)	36
Finance Business Centre	298	173	299	1	0%	(0)	1
Cost of Collection of Rates	19	185	20	1	5%	0	1
Cost of Collection of Council Tax	(790)	(195)	(756)	34	-4%	35	(1)
Central Administration Support	2,417	1,452	2,344	(73)	-3%	(1)	(72)
<b>Total Net Expenditure</b>	<b>5,122</b>	<b>6,716</b>	<b>5,087</b>	<b>(35)</b>	<b>-1%</b>	<b>30</b>	<b>(65)</b>

WEST DUNBARTONSHIRE COUNCIL  
 REVENUE BUDGETARY CONTROL 2021/22  
 REGULATORY AND REGENERATION SUMMARY

APPENDIX 2

PERIOD END DATE

30 November 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Democratic and Registration Service	742	466	763	21	0	↓	(25)
Environmental Health	675	387	652	(23)	(0)	↑	(74)
Licensing	73	(30)	46	(27)	(0)	↑	(27)
Legal Services	967	616	890	(77)	(0)	↑	(75)
Planning	451	384	603	152	0	↓	(14)
Economic Development	91	770	120	29	0	↓	34
<b>Total Net Expenditure</b>	<b>2,999</b>	<b>2,593</b>	<b>3,074</b>	<b>75</b>	<b>0</b>	<b>↓</b>	<b>(181)</b>

WEST DUNBARTONSHIRE COUNCIL  
 REVENUE BUDGETARY CONTROL 2021/22  
 PEOPLE AND TECHNOLOGY

APPENDIX 2

PERIOD END DATE

30 November 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Transactional Services	696	465	700	4	1%	↓	4
Human Resources (including risk)	1,299	798	1,286	(13)	-1%	↑	(12)
Information Services	4,261	3,191	4,269	8	0%	↓	9
Change Support	310	128	311	1	0%	↓	1
<b>Total Net Expenditure</b>	<b>6,566</b>	<b>4,582</b>	<b>6,566</b>	<b>0</b>	<b>0%</b>	<b>↓</b>	<b>2</b>

WEST DUNBARTONSHIRE COUNCIL  
REVENUE BUDGETARY CONTROL 2021/22  
CITIZENS, CULTURE AND FACILITIES

APPENDIX 2

PERIOD END DATE

30 November 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Communications & Marketing	319	207	321	3	1%	↓	0	3
Citizen Services	1,267	759	1,248	(18)	-1%	↑	(18)	(0)
Performance & Strategy	296	134	282	(14)	-5%	↑	0	(14)
Clydebank Town Hall	324	238	334	10	3%	↓	5	5
Office Accommodation	1,482	1,045	1,407	(75)	-5%	↑	(53)	(22)
Libraries	1,760	1,050	1,723	(37)	-2%	↑	28	(65)
Arts and Heritage	383	195	347	(36)	-10%	↑	(19)	(17)
Catering Services	3,937	2,540	3,949	12	0%	↓	0	12
Building Cleaning	1,649	1,254	1,526	(123)	-7%	↑	0	(123)
Building Cleaning PPP	(313)	(275)	(311)	2	-1%	↓	0	2
Facilities Assistants	2,003	1,118	1,968	(35)	-2%	↑	13	(47)
Facilities Management	358	197	356	(2)	-1%	↑	0	(2)
Leisure Management	3,410	3,030	3,411	1	0%	↓	0	1
Events	9	8	8	(2)	-18%	↑	(67)	65
<b>Total Net Expenditure</b>	<b>16,884</b>	<b>11,499</b>	<b>16,569</b>	<b>(315)</b>	<b>-2%</b>	<b>↑</b>	<b>(111)</b>	<b>(204)</b>

WEST DUNBARTONSHIRE COUNCIL  
REVENUE BUDGETARY CONTROL 2021/22  
EDUCATION, LEARNING AND ATTAINMENT

APPENDIX 2

PERIOD END DATE

30 November 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Primary Schools	29,531	19,670	29,738	207	1%	↓	84	123
Secondary Schools	29,508	19,281	29,792	284	1%	↓	355	(71)
Specialist Educational Provision	17,112	10,242	17,945	833	5%	↓	730	103
Psychological Services	508	327	486	(22)	-4%	↑	0	(22)
Sport Development / Active Schools	629	320	629	0	0%	→	0	0
Early Education	8,541	408	8,535	(6)	0%	↑	0	(6)
PPP	14,657	12,207	14,691	34	0%	↓	0	34
Creative Arts	597	361	609	12	2%	↓	7	5
Curriculum for Excellence	202	51	202	0	0%	→	0	0
Central Admin	363	149	363	0	0%	→	0	0
Workforce CPD	338	181	337	(1)	0%	↑	0	(1)
Performance & Improvement	448	281	446	(2)	0%	↑	0	(2)
Education Development	1,371	615	1,380	9	1%	↓	0	9
Raising Attainment - Primary	0	0	0	0	0%	→	0	0
Raising Attainment - Secondary	0	0	0	0	0%	→	0	0
Pupil Equity Fund (including LAC PEF)	0	0	0	0	0%	→	0	0
<b>Total Net Expenditure</b>	<b>103,805</b>	<b>64,093</b>	<b>105,153</b>	<b>1,348</b>	<b>1%</b>	<b>↓</b>	<b>1,176</b>	<b>172</b>

WEST DUNBARTONSHIRE COUNCIL  
REVENUE BUDGETARY CONTROL 2021/22  
ROADS AND NEIGHBOURHOOD

APPENDIX 2

PERIOD END DATE

30 November 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Transport, Fleet & Maintenance Services	(563)	(191)	(531)	32	-6%	↓	34	(2)
Roads Services	2,791	2,865	2,733	(58)	-2%	↑	0	(58)
Grounds Maintenance & Street Cleaning Client	7,360	4,907	7,360	0	0%	→	0	0
Outdoor Services	181	93	152	(28)	-16%	↑	0	(28)
Burial Grounds	(127)	51	(187)	(60)	47%	↑	0	(60)
Crematorium	(984)	(491)	(958)	27	-3%	↓	0	27
Waste Services	7,341	5,291	8,182	841	11%	↓	480	361
Depots	0	0	0	0	0%	→	0	0
Ground Maintenance & Street Cleaning Trading A/c	(2,455)	(698)	(2,340)	115	-5%	↓	106	9
<b>Total Net Expenditure</b>	<b>13,543</b>	<b>11,826</b>	<b>14,412</b>	<b>869</b>	<b>6%</b>	<b>↓</b>	<b>620</b>	<b>249</b>

WEST DUNBARTONSHIRE COUNCIL  
 REVENUE BUDGETARY CONTROL 2021/22  
 HOUSING AND EMPLOYABILITY

APPENDIX 2

PERIOD END DATE

30 November 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Working 4 U	2,699	1,293	2,697	(2)	0%	0	(2)
Communities	860	485	861	1	0%	0	1
Homeless Persons	584	728	610	26	4%	44	(18)
Private Sector housing	39	26	39	0	0%	0	0
Anti Social Behaviour	439	322	454	15	3%	0	15
<b>Total Net Expenditure</b>	<b>4,621</b>	<b>2,854</b>	<b>4,661</b>	<b>40</b>	<b>1%</b>	<b>44</b>	<b>(4)</b>



WEST DUNBARTONSHIRE COUNCIL  
REVENUE BUDGETARY CONTROL 2021/22  
SUPPLY, DISTRIBUTION AND PROPERTY

APPENDIX 2

PERIOD END DATE

30 November 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Housing Maintenance Trading A/c	(1,400)	(1,028)	(1,407)	(7)	1%	0	(7)
Housing Asset and Investment	80	80	80	0	0%	80	(80)
Corporate Assets and Capital Investment Programme	(2,285)	(1,192)	(2,277)	8	0%	69	(61)
Procurement	517	598	484	(33)	-6%	0	(33)
Corporate Asset Maintenance	(266)	(202)	(266)	0	0%	0	0
Private Sector Housing Grants	78	78	78	0	0%	78	(78)
Consultancy Services	755	711	735	(20)	-3%	0	(20)
<b>Total Net Expenditure</b>	<b>(2,521)</b>	<b>(955)</b>	<b>(2,573)</b>	<b>(52)</b>	<b>2%</b>	<b>227</b>	<b>(279)</b>

WEST DUNBARTONSHIRE COUNCIL  
 REVENUE BUDGETARY CONTROL 2021/22  
 MISCELLANEOUS

APPENDIX 2

PERIOD END DATE

30 November 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Sundry Services	3,716	2,544	4,143	427	11%	348	79
Members Allowances, etc	612	387	598	(14)	-2%	(11)	(3)
European Employability	510	340	510	0	0%	0	0
Chief Executive and Chief Officers	1,196	694	1,195	(2)	0%	(13)	11
<b>Total Net Expenditure</b>	<b>6,035</b>	<b>3,965</b>	<b>6,446</b>	<b>411</b>	<b>7%</b>	<b>324</b>	<b>87</b>

YEAR END DATE

30 November 2021

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

**Resources**

Audit	123	72	(51)	-41%	↑
Service Description	Internal audit of council services.				
Main Issues / Reason for Variance	The main reason for the favourable variance is vacancies and a delay to filling them.				
Mitigating Action	None required although the service will continually monitored throughout the year.				
Anticipated Outcome	It is anticipated that the underspend will continue throughout the year				

Central Administration Support	2,417	2,344	(73)	-3%	↑
Service Description	This services deals with administration functions within the Authority				
Main Issues / Reason for Variance	The main reason for the favourable variance is vacancies				
Mitigating Action	None required although the service will continually monitored throughout the year.				
Anticipated Outcome	It is anticipated that the underspend will continue throughout the year				

**Regulatory and Regeneration**

Legal Services	967	890	(77)	-8%	↑
Service Description	This services provides legal advice to the Council				
Main Issues / Reason for Variance	The main reason for the favourable variance is vacancies and additional income received.				
Mitigating Action	No action can be taken at this time				
Anticipated Outcome	Underspend is anticipated				

Planning	451	603	152	34%	↓
Service Description	This Service provides Building & Planning services				
Main Issues / Reason for Variance	The main reason for the adverse variance is that income is lower than budgeted due to cancelled or delayed building projects, due to Covid 19. Two further variances are occurring with Employee costs favourable due to staff vacancies and Payments to Other Bodies adverse due an ongoing legal case which is not budgeted.				
Mitigating Action	No action required				
Anticipated Outcome	Overspend is anticipated				

YEAR END DATE

30 November 2021

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
<b>Citizens, Culture and Facilities</b>					
Office Accommodation	1,482	1,407	(75)	-5%	→
Service Description	Provision of Shared Office Accommodation				
Main Issues / Reason for Variance	Projection for electricity is lower as buildings are not yet open to capacity; postage is lower and also the window cleaning contract has come back much lower than budgeted.				
Mitigating Action	None required				
Anticipated Outcome	Underspend is anticipated				
Building Cleaning	1,649	1,526	(123)	-7%	↑
Service Description	This service provides cleaning services across all council buildings				
Main Issues / Reason for Variance	The reason for the favourable variance is the number of ongoing vacancies				
Mitigating Action	None required at present				
Anticipated Outcome	Underspend likely				
<b>Education , Learning and Attainment</b>					
Primary Schools	29,531	29,738	207	1%	↓
Service Description	This service area includes all Primary Schools.				
Main Issues / Reason for Variance	The adverse variance of £207k is made up of £84k which is covid specific, leaving £123k as non-covid related. The main reason behind this is an overspend in employee costs (£101k) mainly due to unbudgeted maternity pay and turnover not being achieved with the remainder being higher property costs.				
Mitigating Action	Budgets will be closely monitored but little can be done directly to the causes of the variance				
Anticipated Outcome	An overspend is anticipated				
Secondary Schools	29,508	29,792	284	1%	↓
Service Description	This service area includes all Secondary Schools.				
Main Issues / Reason for Variance	The adverse variance of £284k is made up of £355k which is covid specific, leaving £71k favourable as non-covid related. This favourable variance is within employee costs due to some vacancies.				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overall overspend. Although school meals income is still below pre-pandemic levels, the income has been increasing since August and school lets have recommenced.				
Anticipated Outcome	An overspend primarily because of budgeted income not being achieved				

YEAR END DATE

30 November 2021

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Specialist Educational Provision	17,112	17,945	833	5%	↓
Service Description	This service area covers all ASN Services.				
Main Issues / Reason for Variance	The adverse variance of £833k is made up of £730k which is covid specific, leaving £103k as non-covid related. This variance arises within employee costs and is due to turnover targets not being achieved.				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend.				
Anticipated Outcome	An overspend is anticipated given the pressures on the residential and taxi budgets				

### Roads and Neighbourhood

Roads Services	2,791	2,733	(58)	-2%	↑
Service Description	This service relates to Roads design, structures, street lighting, road safety and school crossing patrols				
Main Issues / Reason for Variance	The budget for plant hire has been set too low so there is an adverse variance against plant hire costs.				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend.				
Anticipated Outcome	An overspend is anticipated				

Burial Grounds	(127)	(187)	(60)	47%	↑
Service Description	This service provides burial services within the Council area				
Main Issues / Reason for Variance	Income from internments/lairs is projected to exceed budget - invoiced income to October is already 69% of budgeted income.				
Mitigating Action	None necessary				
Anticipated Outcome	A favourable variance is anticipated				

YEAR END DATE

30 November 2021

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Waste Services	7,341	8,182	841	11%	↓
Service Description	Waste Collection and Refuse disposal services				
Main Issues / Reason for Variance	The adverse variance of £841k is made up of £480k which is covid specific, leaving £361k as non-covid-related. There is an adverse variance against income from collections following the permanent closure of a number of premises - this is being investigated to establish if it's covid related. External waste removal costs are also projected to increase due to future changes expected in contractor charges				
Mitigating Action	It is expected that once the work from home advice is lifted then the volume of rubbish will decrease again - this assumption has been built into the projected spend. Also the service has commenced with a communication strategy reminding residents of how to correctly recycle to reduce contaminated recycling loads				
Anticipated Outcome	Overspend anticipated				
Ground Maintenance & Street Cleaning Trading A/c	(2,455)	(2,340)	115	-5%	↓
Service Description	Trading operation providing grounds maintenance and street cleaning services				
Main Issues / Reason for Variance	The adverse variance of £115k is made up of £106k which is covid-specific, leaving £9k as non-covid related.				
Mitigating Action	None possible as variance is attributable to unbudgeted rates/rent.				
Anticipated Outcome	A small adverse variance is anticipated				
<b>Miscellaneous</b>					
Sundry Services	3,716	4,143	427	11%	↓
Service Description	This service area budgets for non departmental specific costs such as pensions costs, external grants and elderly welfare payments, external audit fees and insurance costs. The service heading also holds a number of general savings options which have still to be fully allocated.				
Main Issues / Reason for Variance	Of this variance £348k has been identified as due to covid. The remaining variance is mainly due to insurance costs anticipated (due to the level of excesses anticipated) and anticipated property costs of vacant buildings (HSCP properties).				
Mitigating Action	Management will continue to monitor and maximise actions taken to achieve a level of savings, where appropriate.				
Anticipated Outcome	An overall underspend is anticipated				

WEST DUNBARTONSHIRE COUNCIL  
 REVENUE BUDGETARY CONTROL 2021/22  
 ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

30 November 2021

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%
<b>Other</b>				

Net Covid position	6,460	3,896	(2,564)	-40%	↑
Service Description	This represents the funding from Scottish Government specifically for covid and additional spend identified outwith specific Council Services				
Main Issues / Reason for Variance	The favourable variance is funding service related covid costs				
Mitigating Action	Management will continue to monitor and maximise actions taken to achieve a level of savings, where appropriate.				
Anticipated Outcome	Any favourable variance will be fully offset by covid adverse variances within services				

**WEST DUNBARTONSHIRE COUNCIL**  
**MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2021/22**

**Appendix 4**

Efficiency reference	Efficiency Detail	Strategic Lead Area	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
MA1	Review of service provision	Resources	105,000	105,000	-	This has been fully achieved
MA2	Move CCTV monitoring in-house	Housing & Employability	20,000	20,000	-	This has been fully achieved
SNP budget item	Free school meals to follow National Policy	Education	1,338,000	1,338,000	-	This has been fully achieved
SNP budget item	HSCP Saving	n/a	260,000	260,000	-	The requisition has been reduced
SNP budget item	Use of capital receipts	n/a	895,000	895,000	-	Current projections suggest this will be achieved
SNP budget item	General Efficiency target	n/a	250,000	250,000	-	This has been fully allocated
SNP budget item	Capitalise Zero Carbon Fund	n/a	344,000	344,000	-	The fund has been transferred
			3,212,000	3,212,000	-	



WEST DUNBARTONSHIRE COUNCIL  
GENERAL SERVICES CAPITAL PROGRAMME  
OVERALL PROGRAMME SUMMARY

APPENDIX 5

PERIOD END DATE 30 November 2021

PERIOD 8

Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
<b>Red</b> Projects are forecast to be overspent and/or experience material delay to completion	34	29.8%	55,669	36.5%	34	29.8%	5,474	40.6%
<b>Amber</b> Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	2	1.8%	193	0.1%	2	1.8%	162	1.2%
<b>Green</b> Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	78	68.4%	96,798	63.4%	78	68.4%	7,839	58.2%
<b>TOTAL EXPENDITURE</b>	<b>114</b>	<b>100%</b>	<b>152,660</b>	<b>100%</b>	<b>114</b>	<b>100%</b>	<b>13,475</b>	<b>100%</b>

  

Project Status Analysis	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Actual Variance £000	Slippage £000	Over/ (Under) £000
<b>Red</b> Projects are forecast to be overspent and/or significant delay to completion	127,369	55,669	127,678	309	23,913	5,474	10,598	(13,315)	(13,625)	310
<b>Amber</b> Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	1,370	193	1,370	0	1,290	162	869	(420)	(420)	0
<b>Green</b> Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	175,248	96,798	174,831	(417)	29,418	7,839	28,943	(475)	(66)	(410)
<b>TOTAL EXPENDITURE</b>	<b>303,988</b>	<b>152,660</b>	<b>303,879</b>	<b>(108)</b>	<b>54,621</b>	<b>13,475</b>	<b>40,410</b>	<b>(14,211)</b>	<b>(14,111)</b>	<b>(100)</b>

  

<b>TOTAL RESOURCES</b>	<b>(303,988)</b>	<b>(152,660)</b>	<b>(303,879)</b>	<b>108</b>	<b>(54,621)</b>	<b>(13,475)</b>	<b>(40,410)</b>	<b>14,211</b>		
<b>NET EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>Valuation Joint Board - Requisition of ICT Equipment</b>						
Project Life Financials	3	0	0%	3	0	0%
Current Year Financials	3	0	0%	0	(3)	-100%
Project Description	Requisition ICT Equipment.					
Project Manager	David Thomson					
Chief Officer	David Thomson					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
Project has been delayed due to resources being directed to more prioritised work. This has effected the forecast end date and works therefore are rescheduled to 2022/23. It is hopeful budget can be utilised with final budget spend forecast in 2022/23.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Requisition re ICT Equipment.						

<b>Payment Card Industry Data Security Standard (PCIDSS)</b>						
Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	30	0	0%	0	(30)	-100%
Project Description	Module would ensure that WDC were compliant with the current requirements of PCIDSS for card payments without the need for numerous costly workarounds					
Project Manager	Karen Shannon					
Chief Officer	Stephen West					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
Test environment has been upgraded to the new version and testing is underway. Go Live date is 15 Dec 2021. Thereafter PCIDSS module could commence. However, requires to be further reviewed in light of the revised workstyle exercise.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Upgraded version with PCI compliant telephone payment system.						

<b>Enhancements to Cash Receipting System</b>						
Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	0	(40)	-100%
Project Description	To enhance the cash receipting system in the way payments are made and allocated to back office by increasing the level of security that is required for online payments made by customers					
Project Manager	Karen Shannon					
Chief Officer	Stephen West					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-23		
<b>Main Issues / Reason for Variance</b>						
Work is continuing for the mandatory security upgrade and awaiting test dates from the supplier.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Enhancements to the cash receipting system including PCI compliant telephone payment system.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Installation of Solar PV at Clydebank Leisure Centre</b>						
Project Life Financials	61	3	5%	61	0	0%
Current Year Financials	59	1	1%	1	(58)	-99%
Project Description	Installation of Solar PV at Clydebank Leisure Centre.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
Contract strategy to be approved and tenders to be submitted with contract award prior to end of March 2022.						
<b>Mitigating Action</b>						
Opportunities to mitigate are limited at this stage. Officers aim to pass to procurement and tender this financial year. Aim for works in April /May 2022. It is not advisable to undertake roofing works over winter period.						
<b>Anticipated Outcome</b>						
Complete in 2022/23.						
<b>Replace existing main hall Air Handling unit at Clydebank Town Hall</b>						
Project Life Financials	85	0	0%	85	0	0%
Current Year Financials	83	0	0%	5	(78)	-94%
Project Description	Replace existing main hall Air Handling unit at Clydebank Town Hall.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
Met with consultant of site-design. However waiting on existing AHU drawings to be provided by Assets to progress costings and design.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Design to be completed in 2021/22 with physical works being carried out in 2022/23.						
<b>Replace obsolete boilers (plant greater than 30 years old)</b>						
Project Life Financials	235	88	38%	235	0	0%
Current Year Financials	227	86	38%	200	(27)	-12%
Project Description	Replace obsolete boilers (plant greater than 30 years old).					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Oct-22		
<b>Main Issues / Reason for Variance</b>						
St Marys Primary 100% complete-handover manuals and demonstration due. Municipal buildings - boilers and control panel installed and gas works complete. Works to be completed by 3rd December. Insufficient funding available for Hub boiler replacement.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Full spend minus the retention is expected this year. The Hub boiler replacement is suspended until next year. Note insufficient budget available to carry out Hub works.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing</b>						
Project Life Financials	290	63	22%	290	0	0%
Current Year Financials	207	0	0%	0	(207)	-100%
Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	28-Feb-23		
<b>Main Issues / Reason for Variance</b>						
Brief to be written and provided to consultancy services for combined structural and services work.						
<b>Mitigating Action</b>						
All works to be complete in one tender package.						
<b>Anticipated Outcome</b>						
All works to be completed next financial year 2022/23.						
<b>Energy Projects quick wins</b>						
Project Life Financials	80	14	17%	80	0	0%
Current Year Financials	77	11	14%	30	(47)	-61%
Project Description	Spend to Save projects.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
Works delayed due to Covid , expect £30K of works to be carried out, this year with the remainder being completed in 22/23.						
<b>Mitigating Action</b>						
None available at this time						
<b>Anticipated Outcome</b>						
Anticipate 40% spend. The remainder to be rephased into 2022/23.						
<b>Zero Carbon Fund</b>						
Project Life Financials	344	0	0%	344	0	0%
Current Year Financials	344	0	0%	0	(344)	-100%
Project Description	Zero Carbon Fund.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
Development and agreement of projects currently being carried out. Work planned to be undertaken next year.						
<b>Mitigating Action</b>						
None available at this time						
<b>Anticipated Outcome</b>						
Project delivered within budget but likely to be later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Upgrade obsolete heating controls (BEMS) across Council estate</b>						
Project Life Financials	160	0	0%	160	0	0%
Current Year Financials	80	0	0%	1	(80)	-99%
Project Description	Upgrade obsolete heating controls (BEMS) across Council estate.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
Tender documentation and strategy to be completed before end March 2022. With works commencing April 2022.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Works complete in 2022/23.						

<b>Regeneration/Local Economic Development</b>						
Project Life Financials	1,188	373	31%	1,188	0	0%
Current Year Financials	1,188	373	31%	817	(371)	-31%
Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire, aligned to the Economic Strategy. External funding will be sought to maximise opportunities for redevelopment of these sites.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Estimated spend in 2021/22 now less than was anticipated at the start of the year for the projects across West Dunbartonshire Town Centres and strategic sites . Much of this is outwith the Council's control, including for example the development timeline for the Mitchell Way developer, delays to external funding timescales for Dumbarton projects, and inter-dependencies with other projects. At this stage it is anticipated that £0.371m will need to be carried forward as projects slip into next year.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Improved town centres and strategic sites across West Dunbartonshire.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Regeneration Fund</b>						
Project Life Financials	9,782	5,033	51%	9,782	0	0%
Current Year Financials	1,299	481	37%	624	(675)	-52%
Project Description	Funding to implement major regeneration projects linked to community charrettes.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hissett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
<b>Main Issues / Reason for Variance</b>						
Queens Quay commercial units below flatted development expenditure is higher than anticipated with approval of £0.475m and expenditure at £0.624m. The marine technology park at Carless (SMTP) £2m grant has been approved, an agreement is being finalised and the expenditure anticipated is on track. Design development of Glencairn House underway but spend this financial year will be drawn from LUF first, and the Regen Fund contribution of £1M will carry forward. Further updates will be provided as the year progresses. Waterfront Path spend will slip as discussions with landowners continue.						
<b>Mitigating Action</b>						
Programme management approach to delivery.						
<b>Anticipated Outcome</b>						
Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.						

<b>Town Centre Fund</b>						
Project Life Financials	1,166	583	50%	1,166	0	0%
Current Year Financials	593	10	2%	390	(203)	-34%
Project Description	Scottish Government funding to help improve local town centres.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hissett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
Projects in Dumbarton and Clydebank now complete with remaining Town Centre Fund budget to be spent on delivery of the Alexandria projects. Budget spend and project completion expected to slip to 22/23.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Regenerated Town Centre's.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Place Based Investment Programme</b>						
Project Life Financials	780	0	0%	780	0	0%
Current Year Financials	780	0	0%	719	(61)	-8%
Project Description	Scottish Government Funding to establish a Place-Based Investment Programme to ensure that all place based investments are shaped by the needs and aspirations of local communities.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hissett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
<p>IREC Committee has approved three projects. These are the balance of the costs for Titan Boulevard, Bruce Street public realm and a contribution to the Town Centre projects the latter proposed spend of £0.061m expected to slip into next financial year. The projects for future years will be designed to support the Alexandria Masterplan projects.</p>						
<b>Mitigating Action</b>						
<p>Programme involves expenditure over a number of projects led by different services. Regular reporting between services will help early identification of risk.</p>						
<b>Anticipated Outcome</b>						
<p>Place-based improvements that advance Scottish Government's priorities of 20 min neighbourhoods and carbon zero.</p>						

<b>Viresco Studios and Arts Centre</b>						
Project Life Financials	750	0	0%	750	0	0%
Current Year Financials	750	0	0%	0	(750)	-100%
Project Description	Viresco Studios and Arts Centre in Alexandria, aimed to encourage wider participation in the arts, creative enterprises and cultural activity in West Dunbartonshire.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hissett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-23		
<b>Main Issues / Reason for Variance</b>						
<p>Funding provided by Scottish Government, Regeneration Capital Grant Fund (RCGF). Further funding is however being sought by the community group to meet the extensive costs of building repair. No spend is forecast for this financial year. Project is required to be rephased to 2022/23 subject to agreement by Scottish Government.</p>						
<b>Mitigating Action</b>						
<p>Building has been surveyed to get certainty on degree of work required. The funder, Scottish Government, is being updated with progress.</p>						
<b>Anticipated Outcome</b>						
<p>Repurposing and restoration of B listed former St Andrew's church in Alexandria for community arts uses.</p>						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Clydebank Can On The Canal</b>						
Project Life Financials	747	0	0%	747	0	0%
Current Year Financials	747	0	0%	0	(747)	-100%
Project Description	New activities centre in Clydebank Town Centre.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Dec-22	Forecast End Date	30-Jun-23		
<b>Main Issues / Reason for Variance</b>						
Due to lack of tender bids, a Framework contractor will be used with a view to signing a contract in January 2022						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
New community-run activities centre in Clydebank Town Centre.						

<b>Queens Quay District Heating Network</b>						
Project Life Financials	21,458	21,551	100%	21,573	115	1%
Current Year Financials	0	93	0%	115	115	0%
Project Description	Queens Quay District Heating Network.					
Project Manager	Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
<b>Main Issues / Reason for Variance</b>						
The energy centre shell is complete and has been handed over to WDC. The internal fit out is complete with heat now being supplied to Clydebank Care Home, Aurora House, Titan Enterprise Centre and Clydebank Leisure Centre. The additional costs resulting in the reported overspend are associated with extensions to the scope of the project. Rebate from Energetics of £0.182m is expected before the end of the financial year. Spend figures are reduced on account of invoice paid by the Wheatley Group for their connection charges to the district heating network and internal cost transfer to cover media installation and floor painting at the energy centre.						
<b>Mitigating Action</b>						
Officers continue to pursue CRL for Energetics rebate.						
<b>Anticipated Outcome</b>						
Project will be delivered over original budget.						



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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>District Heating Network Expansion</b>						
Project Life Financials	11,000	0	0%	11,000	0	0%
Current Year Financials	3,600	0	0%	500	(3,100)	-86%
Project Description	District Heating Network Expansion.					
Project Manager	Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
<b>Main Issues / Reason for Variance</b>						
Network expansion to GJNH (Golden Jubilee National Hospital) will commence pending approval to proceed by the GJNH Board. At this time it is estimated that £0.500m of the budget will be spent with £3.1m required to be rephased to 2022/23 on account of the continuing discussions and expected future confirmation by the GJNH board approving the connection proposal to the Queens Quay District Heating Network.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Project will be delivered on budget.						
<b>Heritage Capital Fund</b>						
Project Life Financials	4,000	341	9%	4,000	0	0%
Current Year Financials	2,537	29	1%	867	(1,670)	-66%
Project Description	Heritage Capital Fund.					
Project Manager	Amanda Graham					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
<b>Main Issues / Reason for Variance</b>						
The original projected spend has been affected by internal and external delays due to the Covid 19 recovery, a reduction in the scope of the Clydebank Town Hall project, a change in the delivery date for the Clydebank Museum at Clydebank Library during the contract award stage, while the new Dalmuir Library and Gallery had to be rescheduled for approval in August 2021/22. Officers are now making progress to get projects back on track, projects will still be delivered in full, and a review of optimism bias will be undertaken in the projections for 2022/23.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Project to be delivered on budget and within revised timescale.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>Depot Rationalisation</b>						
Project Life Financials	8,535	119	1%	8,535	0	0%
Current Year Financials	160	0	0%	15	(145)	-91%
Project Description	Depot Rationalisation.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
<b>Main Issues / Reason for Variance</b>						
Given potential implications around operational service requirements for Greenspace, Transport, Roads and Waste, Officers have not been in a position to complete the Depot Rationalisation Business Case at this point. A review of scope of the project is currently underway following completion of the workstyle exercise and the intension would be to bring a Business case to IRED committee Summer/Autumn 2022. Re-phase £0.145m to financial year 2022/23.						
<b>Mitigating Action</b>						
None available.						
<b>Anticipated Outcome</b>						
Project business case will be brought back to project board and Council.						

<b>New Sports Changing Facility Dumbarton West (Old OLSP site)</b>						
Project Life Financials	350	9	3%	350	0	0%
Current Year Financials	341	1	0%	1	(341)	-100%
Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
Planning permission has been submitted. New build will be in conjunction with developers site and awaiting confirmation of a start date for same. Project cannot commence until planning application has been approved and delays on application and granting has been in relation to discussions with the adjacent developer and consultation with roads in relation to onsite parking and impact on adjacent site. Following granting of planning permission a timeline will be issued and a further update provided. It is therefore expected at this time that the budget will likely have to be rephased to 2022/23.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
To deliver new sports changing facility.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>New Sports Changing Facility at Duntocher</b>						
Project Life Financials	344	382	111%	382	38	11%
Current Year Financials	0	38	0%	38	38	0%
Project Description	New Sports Changing Facility at Duntocher					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
<b>Main Issues / Reason for Variance</b>						
Project completed over budget due to ground conditions on site. Final costs now charged and project reporting an overspend of £0.038m.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
New sports changing facility completed.						

<b>New Westbridgend Community Centre</b>						
Project Life Financials	675	71	11%	675	0	0%
Current Year Financials	610	6	1%	25	(585)	-96%
Project Description	New Westbridgend Community Centre					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-24		
<b>Main Issues / Reason for Variance</b>						
Planning Permission received and currently working on internal room layouts to confirm overall budget required to complete project. Previous delays, include application for planning permission which Officers elongated due to requirement to go to design panel, and delays in additional information being able to be provided to Planning due to site visits not being able to be carried out because of COVID-19 restrictions. Currently room layouts are being discussed with the group, this will then allow a review of costs to minimise the additional budget required to complete the project. Previously it was advised that the original budget allocation did not take into account ground condition costs and any implications required following discussions with planning – until this process is complete Officers will not be able to request additional budget. At this time it is estimated that only £0.025m of the budget will be required this year with £0.585m required to be rephased to 2022/23.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
New build community facility.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Allotment Development</b>						
Project Life Financials	400	44	11%	400	0	0%
Current Year Financials	370	13	4%	100	(270)	-73%
Project Description	To develop an allotment site.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Dec-22		
<b>Main Issues / Reason for Variance</b>						
A Site investigation report has identified that Townend Road can only be developed with raised beds. The project will now be developed on this basis and officers will work to the available budget. Sites at Dillichip Loan and Dumbarton Common are also being considered for development as food growing sites. Site investigation work to be carried out prior to preparation of tender document.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
3 new allotment sites with 150 plots.						
<b>Vale of Leven Cemetery Extension</b>						
Project Life Financials	817	263	32%	817	0	0%
Current Year Financials	652	99	15%	352	(300)	-46%
Project Description	Extension of existing cemetery in Vale of Leven.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-22		
<b>Main Issues / Reason for Variance</b>						
Legal issues with purchase of land have now been resolved. Project is now being developed for tendering, with project completion expected 30 September 2022. It is anticipated that £0.352m will be spent this financial year with £0.300m required to be repensed to 2022/23.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Extension to existing cemetery providing a sustainable burial environment.						
<b>New Play &amp; Recreation at Radnor Park, including MUGA &amp; Inler Park</b>						
Project Life Financials	642	682	106%	682	39	6%
Current Year Financials	0	40	0%	40	40	0%
Project Description	New Play & Recreation at Radnor Park, including MUGA.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Dec-19		
<b>Main Issues / Reason for Variance</b>						
Final Payment has now been made.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Renewal of Play park						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>AV Equipment - Education</b>						
Project Life Financials	1,110	181	16%	1,110	0	0%
Current Year Financials	443	54	12%	126	(317)	-72%
Project Description	Purchase of AV Equipment for Education.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-29	Forecast End Date	31-Mar-29		
<b>Main Issues / Reason for Variance</b>						
The roll out of the installation of new equipment is on track since the school return in August but will continue into 2022/23.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Purchase of AV Equipment for Education.						

<b>Kilpatrick School - New Build</b>						
Project Life Financials	10,950	11,067	101%	11,067	117	1%
Current Year Financials	0	117	0%	117	117	0%
Project Description	Design and build of construction of Additional Support Needs School.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	09-Aug-17		
<b>Main Issues / Reason for Variance</b>						
The Final Account has been agreed with final payment now paid. Project was physically complete August 2017 with retentions now fully paid, Making Good Defects Certificate issued.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project complete albeit over budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Schools Estate Improvement Plan</b>						
Project Life Financials	20,000	14,013	70%	20,000	0	0%
Current Year Financials	6,200	3,376	54%	4,022	(2,178)	-35%
Project Description	Improvement of Schools Estate.					
Project Manager	Lesley Woolfries/ Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
<b>Main Issues / Reason for Variance</b>						
<p>The £20m project life budget is broken down as follows, £15.1m New Build Renton Campus; £0.881m St Mary's Alexandria; £0.300m Additional ASN Provision (Secondary Phase); £2.5m Skills School (Senior Phase); £0.008m Balloch Campus, Lomond Base (artificial grass) with the remaining budget of £1.211m unallocated at this time. The current year budget is allocated, £4.609 New Build Renton Campus; £0.214m St Mary's Alexandria; £0.300m Additional ASN Provision (Secondary Phase); £1.069m Skills School (Senior Phase); £0.008m Balloch Campus, Lomond Base (artificial grass). With regards to the new Renton Build Campus, the construction is split into 3 phases with Phase 1 which includes the new building due to complete on 4 October 2021. The overall construction is programmed to complete by 25 July 2022. (Previously April 2022 but re-programmed due to 13 week COVID-19 site closure). Forecast spend for 2021/22 for this element of the project is £3.873m against a current year budget of £4.609, resulting in rephasing of £0.735m to 2022/23 due to COVID-19 related delays. With regards the St Mary's Alexandria Refurbishment works, the MUGA is anticipated to commence August/September. The dining and kitchen extension will not be able to commence until these works are complete and due to the disruptive nature of the works and will not commence until summer 2022. This has resulted in an estimated spend at St Mary's of £0.100m in 2021/22 against a budget of £0.214m resulting in rephasing of £0.114m to 2022/23. With regards to Additional ASN Provision (Secondary Phase) and Skills School (Senior Phase) these are each expected to spend £0.020m resulting in a combined rephasing for these projects of £1.328m as these await site selection and the programme of works. Finally the installation of artificial grass at Balloch Campus is complete accounting for £0.008m of the current year spend. In summary, £4.022m is expected to be spent of the current year total budget in 2021/22 with estimated £2.177m required to be rephased to 2022/23.</p>						
<b>Mitigating Action</b>						
<p>With regards to the new Renton Campus, Officers are working to plan the migration from existing premises to work with programmed October 2021 Phase 1 completion where the new building and immediate playground and some parking provision is delivered. Overall project with Phase 2 &amp; final phase 3 due to complete in July 2022. Ongoing dialogue with the main contractor and client to mitigate risks to Phase 1 handover date.</p>						
<b>Anticipated Outcome</b>						
<p>Project delivered within budget and to the revised programme, following COVID-19.</p>						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Schools Estate Improvement Plan - next Phase - Faifley Campus</b>						
Project Life Financials	28,860	65	0%	28,860	0	0%
Current Year Financials	318	24	7%	53	(265)	-83%
Project Description	Improvement of Schools Estate.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
<b>Main Issues / Reason for Variance</b>						
<p>The next phase of the Schools Estate Improvement Plan involves the development of a new Campus provision in the Faifley area. Officers have been tasked with providing a funding submission to the Scottish Government Learning Estate Improvement Programme. The bid submission was made in October 2020 and WDC has been successful in securing funding, SFT confirmed the indicative funding allocation for this project at £18.416m on the 4 May 2021, this will be received as a revenue stream over the 25 years of the Scottish Government financial support (subject to the Council adhering to the funding criteria). Site Options Appraisal has taken place and Members approved the recommendation to proceed with the new Faifley Campus on the St Joseph's site at Education Committee 9th June 2021. The next phase will see the appointment of design team and main contractor to proceed with Design Development for the new Campus. As a result of programme changes concept design will now commence end of March 2022, this will not impact on the overall completion of the project. The statutory consultation process was launched in September 2021.</p>						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Delivery of the project will be on time.						

<b>Free School Meals</b>						
Project Life Financials	199	101	51%	199	0	0%
Current Year Financials	100	2	2%	2	(98)	-98%
Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Oct-22	Forecast End Date	31-Oct-22		
<b>Main Issues / Reason for Variance</b>						
Works ongoing with any snagging issues to be rectified when the school is empty due to the nature of the work. Full budget spend will be incurred by October 2022.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Project delivered on budget within amended timescales.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Aids &amp; Adaptations - Special Needs Adaptations &amp; Equipment</b>						
Project Life Financials	1,113	559	50%	1,113	0	0%
Current Year Financials	1,113	559	50%	884	(229)	-21%
Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
Project Manager	Julie Slavin					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Lower provision of aids and adaptations to HSCP clients than anticipated.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Provision of adaptations and equipment to HSCP clients as anticipated.						

<b>ICT Modernisation</b>						
Project Life Financials	903	62	7%	903	0	0%
Current Year Financials	903	62	7%	550	(353)	-39%
Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
Project Manager	Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
£112k committed in device orders to date.						
Further MOB replacements ordered and awaiting delivery so that appointments can be planned.						
Delivery of the 100+ laptops that were ordered in July delayed further, delivery expected 2022 due to supply chain issues.						
Order for 100+ replacement PCs for End of Life public access devices raised and experiencing small delay but still anticipating completion of this work by end of March 2022.						
Awaiting update on Chromebook supply and device models and we already have a back log of orders and supply chain delivery delays.						
HSCP £413K allocation is expected to be rephased to 2022 for the wider system review project for case management.						
<b>Mitigating Action</b>						
Continue to escalate and meet framework suppliers to confirm delivery lead times.						
<b>Anticipated Outcome</b>						
Two thirds of Budget spent with some of the HSCP allocation for the wider system review project for case management being rephased						



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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>Education Software Licensing Refresh</b>						
Project Life Financials	270	2	1%	270	0	0%
Current Year Financials	58	0	0%	5	(53)	-91%
Project Description	End of Life Software Upgrades for Education.					
Project Manager	James Gallacher/ Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-29	Forecast End Date	31-Mar-29		
<b>Main Issues / Reason for Variance</b>						
To date no Education-specific software has been identified during the annual network security penetration test. Budget to be carried to 2022-23						
<b>Mitigating Action</b>						
Liaise with schools re planned changes to software needed to delivery the curriculum.						
<b>Anticipated Outcome</b>						
No budget spend this financial year as any replacement software needs to be tested (rather than budget spent) due to constraints of replacing software during an academic year.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>1</b>	<b>ICT Security &amp; DR</b>						
	Project Life Financials	1,120	63	6%	1,120	0	0%
	Current Year Financials	1,120	63	6%	700	(420)	-38%
	Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the disaster recovery capabilities of WDC.					
	Project Manager	Brian Miller/ Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Jul-22	Forecast End Date	31-Jul-22		
	<b>Main Issues / Reason for Variance</b>						
		Switch replacement (£0.550m) order raised. Expecting supplier delivery delays. The indication is that infrastructure delivery may be delayed into summer 2022. SAN replacement (£0.330m) work is taking place with procurement with a view to it being tendered but scope change being considered linked to 365 cloud back up requirements. As with the switch replacement, Global supply shortages are being indicated and it may slip into next financial year.					
	<b>Mitigating Action</b>						
		Monitor supply chain. Continue tendering processes. Seek to carry budget in 2022 if supply chain issues are confirmed					
	<b>Anticipated Outcome</b>						
		Continue to anticipate the majority of budget being committed (if not spent).					

<b>2</b>	<b>365 Implementation</b>						
	Project Life Financials	250	130	52%	250	0	0%
	Current Year Financials	169	99	59%	169	0	0%
	Project Description	Project services to delivery Microsoft 365 Implementation including 3rd party supplier, training, technical consultancy etc.					
	Project Manager	Dorota Piotrowicz/ Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	30-Jun-22	Forecast End Date	30-Jun-22		
	<b>Main Issues / Reason for Variance</b>						
		Supplier Project resource changes have been advised - assessing if this may cause project delay. Budget is committed and suppliers actively working on the project. Project scope changes have been costed and additional budget will be required but other aspects of the project have been reduced. Full budget spend anticipated but may delayed due to resource changes.					
	<b>Mitigating Action</b>						
		Consider accelerating spend from 2022/23 if supplier can accelerate the resource available. Otherwise carry some budget to FY 22/23.					
	<b>Anticipated Outcome</b>						
		Budget spent but potentially delayed.					

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>1 Making Tax Digital</b>						
Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	40	0	0%
Project Description	Making Tax Digital.					
Project Manager	Karen Shannon					
Chief Officer	Stephen West					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Making Tax Digital guidance has changed since bid submitted. Officers are continuing to reassess WDC plans for Making Tax Digital to ensure that the Council remains compliant. Digital linking of data on our excel spreadsheets has been completed in preparation of the next phase launch.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
WDC compliance with HMRC Making Tax Digital.						
<b>2 Electronic Insurance System</b>						
Project Life Financials	50	43	86%	51	1	1%
Current Year Financials	7	0	0%	8	1	10%
Project Description	Acquisition of a claims/incident management system supported by an electronic document management system.					
Project Manager	Karen Shannon					
Chief Officer	Stephen West					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
The various claim forms and departmental reports have been reviewed and updated and the relevant online request forms were submitted to the Digital Sub-Group to be converted to Online Achieve Forms. The various claim forms and departmental reports have now been converted to Online Achieve Forms and are in the process of being tested. Once complete, the supplier will take matters forward with their design team. An anticipated timeline for completion of the project, taking into account the various stages i.e. development, testing, going live etc. will be drawn up in conjunction with the supplier at that time. Budget spend anticipated in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Upgraded Electronic Insurance System.						
<b>3 Agresso development</b>						
Project Life Financials	30	0	1%	30	0	0%
Current Year Financials	30	0	0%	30	0	0%
Project Description	2020/21 bid is to carry out an upgrade of Agresso which was last upgraded in 2015. Requirement to upgrade is to maintain level of support available from Unit 4 who have advised that support for older versions of the system is being reduced.					
Project Manager	Adrian Gray					
Chief Officer	Stephen West					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	28-Feb-22		
<b>Main Issues / Reason for Variance</b>						
Agresso development plans to be implemented in 2021/22, full budget spend anticipated.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Development of Agresso system later than originally anticipated but within original budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>4 Legal Case Management System</b>						
Project Life Financials	33	0	0%	33	0	0%
Current Year Financials	33	0	0%	33	0	0%
Project Description	Legal Case Management System					
Project Manager	Alan Douglas					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Budget has been rephased from 2020/21. The project could not proceed as originally planned as Officers are required to access the office and hardware the system will run on and COVID-19 restrictions have prevented this. Tenders had been held, however the project may have to go back out to tender following the upgrade to Microsoft 365. Legal will discuss with ICT in the coming months, however it is still hoped the project will be completed on budget in this financial year.						
<b>Mitigating Action</b>						
Legal to discuss impact of Microsoft 365 with ICT.						
<b>Anticipated Outcome</b>						
Project to be completed in 2021/22 assuming return to office and with the support of ICT.						
<b>5 Solicitor Project Support for Capital Projects</b>						
Project Life Financials	53	0	0%	53	0	0%
Current Year Financials	20	0	0%	20	0	0%
Project Description	Solicitor costs to directly support capital projects					
Project Manager	Alan Douglas					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
<b>Main Issues / Reason for Variance</b>						
Trainee solicitor has now started. Budget will be fully spent.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Solicitor support for Capital Projects, with full budget spend.						
<b>6 Trading Standards Scam Prevention</b>						
Project Life Financials	10	10	99%	10	0	0%
Current Year Financials	2	2	96%	2	0	0%
Project Description	Call blocking devices to be fitted to the phones of WDC's most vulnerable residents which will block unknown numbers from connecting and limiting incoming calls to only known and trusted numbers, for vulnerable consumers who may be susceptible to hard selling techniques, scams and other frauds.					
Project Manager	Tony Cairns/ Alan Douglas					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Jun-21		
<b>Main Issues / Reason for Variance</b>						
Final balance of budget rephased from 2020/21 into 2021/22 as project could not complete in 2020/21 due to COVID-19 restrictions. Quotes have been obtained for a further 20 call blocker devices for installation in the homes of vulnerable residents so protecting them from telephone scams which will utilise the remaining budget.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To protect WDC's most vulnerable residents from phone calls from which they may fall victim of hard selling techniques, scams and other frauds.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>7 Antonine Wall Heritage Lottery Fund</b>						
Project Life Financials	10	10	100%	10	0	0%
Current Year Financials	10	10	100%	10	0	0%
Project Description	Antonine Wall Heritage Lottery Fund.					
Project Manager	Pamela Clifford					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
<b>Main Issues / Reason for Variance</b>						
Project complete.						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
Preservation of Historic Site.						
<b>8 Solar Panel Installation</b>						
Project Life Financials	135	16	12%	135	0	0%
Current Year Financials	119	0	0%	109	(10)	-9%
Project Description	Installation of Solar Panels on Council buildings.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Oct-21
<b>Main Issues / Reason for Variance</b>						
Works complete. Awaiting demonstration and handover following snagging issues.						
<b>Mitigating Action</b>						
Meeting with Contractor arranged and program of works to be submitted.						
<b>Anticipated Outcome</b>						
Complete works by October 2021.						
<b>9 Replace failed heating controls/valves &amp; recommission</b>						
Project Life Financials	20	13	66%	21	1	3%
Current Year Financials	19	13	65%	20	1	3%
Project Description	Replace failed heating controls/valves & recommission.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Actual End Date		31-Mar-22
<b>Main Issues / Reason for Variance</b>						
Further works being identified, expect full spend by end of the year.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Delivery of project within budget and on time.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>10 Automatic Meter Readers</b>						
Project Life Financials	55	22	41%	56	1	2%
Current Year Financials	33	0	0%	34	1	3%
Project Description	Automatic Meter Readers.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
<b>Main Issues / Reason for Variance</b>						
Existing AMRs still in contract and not due to expire until February. New order to placed Nov/Dec with spend Feb/March 2022.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
All works to be completed 2021/22.						
<b>11 Oil to Gas Conversion</b>						
Project Life Financials	187	187	100%	187	0	0%
Current Year Financials	72	72	100%	72	(0)	0%
Project Description	Oil to Gas Conversion in council buildings.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Aug-21
<b>Main Issues / Reason for Variance</b>						
Project complete except for minor snagging.						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
Works complete in 2021/22-full spend.						
<b>12 Urinal Controls</b>						
Project Life Financials	45	27	59%	45	0	0%
Current Year Financials	18	0	0%	9	(9)	-51%
Project Description	Urinal Controls.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
<b>Main Issues / Reason for Variance</b>						
Works 70% complete.						
<b>Mitigating Action</b>						
None required						
<b>Anticipated Outcome</b>						
Replacement of Urinals						

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Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
<b>13 Water Meter Downsize</b>							
Project Life Financials	16	6	39%	16	0	0%	
Current Year Financials	10	0	0%	5	(5)	-49%	
Project Description	Water Meter Downsize.						
Project Manager	Steven Milne/ John McKenna						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-May-22			
<b>Main Issues / Reason for Variance</b>							
This project is completed in conjunction with the Automatic Meter Readers. Therefore this budget will not be fully spent this year as it is not required for the number of AMRs that are being installed.							
<b>Mitigating Action</b>							
None required							
<b>Anticipated Outcome</b>							
Delivery of project within budget.							
<b>14 Levelling up</b>							
Project Life Financials	125	0	0%	125	0	0%	
Current Year Financials	125	0	0%	125	0	0%	
Project Description	Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.						
Project Manager	Gillian McNamara/ Michael McGuinness						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Jun-23			
<b>Main Issues / Reason for Variance</b>							
This capacity funding was awarded by UK Government to assist with development of LUF bids. WDC will be awarded LUF and the capacity funding will be used in part to produce Artizan Centre Redevelopment Options. There is scope for Roads/Transportation to use some capacity funding to develop a major transportation bid.							
<b>Mitigating Action</b>							
None required.							
<b>Anticipated Outcome</b>							
Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>15 Exxon City Deal</b>						
Project Life Financials	34,050	2,529	7%	34,050	0	0%
Current Year Financials	611	293	48%	611	0	0%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Manager	Robin Abram/ Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-27	Forecast End Date	31-Mar-27		
<b>Main Issues / Reason for Variance</b>						
<p>Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Exxon's commercial deal had been approved by WDC on the 24th June 2020 with land transfer agreed and missives concluded. The planning permission in principle (PIIP) application has been approved by WDC planning department. Exxon has agreed with SEPA and WDC-Environmental Health their remediation strategy. Technical reviews are being carried out between WDC consultant Stantec and Exxon consultants WSP to assess the ongoing remediation strategy and site activity and WDC and Exxon are now working together on their respective construction programmes, to ensure the two phases of works can go ahead unimpeded by the other. Exxon are independently progressing their remediation works which are ongoing. The planning permission in principle conditions are being attend to by consultants Stantec with the condition attached to Dunglass Castle has been progressed with the condition survey nearing completion taking in the castle, house and Henry bell Obelisk. A verbal presentation was made to the board members at the September meeting.</p> <p>Final Business Case submission date changed from November 2021 to November 2022 was submitted to the Chief Executive's Group on 29th September 2021 with no issues raised. It was included in the interim performance report presented to cabinet on 5th October 2021. A briefing document has been produced and agreed with our chosen contractor Balfour Beatty. Through the Scape framework we are moving towards a formal pre construction agreement to allow the detailed design works to commence and the full construction programme to be developed. Agreements in principle are being drawn up with the majority of 3rd party land owners which will provide a greater degree of certainty as we move towards reaching an agreement with Balfour Beatty.</p>						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Delivery of the project on time and within the increased budget.						
<b>16 Telephone System Upgrade</b>						
Project Life Financials	15	0	0%	15	0	0%
Current Year Financials	15	0	0%	15	0	0%
Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management Information.					
Project Manager	Stephen Daly					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
<p>Project has been rephased from 2020/21 into 2021/22. Works were scoped with ICT in previous year but delayed due to COVID-19 lockdown and prioritising of support for critical services by both ICT and Citizen Services. Project progressing in 2021/22 with contractor appointed to carry out initial script upgrades which commenced June 2021. Budget spend anticipated in 2021/22.</p>						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Review of service requirements & telephony functionality will inform works to improve citizen experience.						



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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>17 Transformation of Infrastructure Libraries and Museums</b>						
Project Life Financials	421	143	34%	421	0	0%
Current Year Financials	278	0	0%	278	0	0%
Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
Project Manager	David Main					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
The extension of the voluntary standstill has now ended. Awaiting confirmation from Corporate Procurement that engagement with successful supplier can now commence.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project will be delivered within budget.						
<b>18 Civic Heart Works - Refurbishment of Clydebank Town Hall</b>						
Project Life Financials	3,341	3,339	100%	3,341	0	0%
Current Year Financials	9	8	81%	9	0	0%
Project Description	Refurbishment of Clydebank Town Hall.					
Project Manager	Michelle Lynn/Amanda Graham					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-May-21		
<b>Main Issues / Reason for Variance</b>						
Works complete.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project will be delivered within budget.						
<b>19 Glencairn House</b>						
Project Life Financials	5,050	0	0%	5,050	0	0%
Current Year Financials	110	0	0%	110	0	0%
Project Description	Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum.					
Project Manager	Michelle Lynn/ Sarah Christie					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
<b>Main Issues / Reason for Variance</b>						
The Business Case for the Glencairn House project was outlined in a report to the IRED committee on 21 August 2019. The report sought and received approval to proceed with the project. Architects have been appointed and the initial development stage has now been completed. Planning submission has been made and this is targeted for January 2022 with a practical completion date of December 2023 and financial completion by December 2024 due to retentions. Levelling Up Funding has been confirmed.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Re-development of Glencairn House in Dumbarton High Street to a purpose built library and museum, within budget albeit later than originally anticipated.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>20 Alexandria Community Centre Sports Hall re-flooring</b>						
Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	40	0	0%
Project Description	Alexandria Community Centre Sports Hall re-flooring					
Project Manager	John Anderson					
Chief Officer	John Anderson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	28-Feb-22		
<b>Main Issues / Reason for Variance</b>						
This project was rephased from 2020/21 as The Alexandria Community Centre Sports Hall was being utilised as COVID-19 vaccine centre so works were unable to be carried out in 2020/21. It is anticipated this project will progress this financial year and budget spent before 31 March 2022.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
New floor fitted in Alexandria Community Sports Hall.						
<b>21 Office Rationalisation</b>						
Project Life Financials	22,051	22,061	100%	22,054	3	0%
Current Year Financials	0	11	0%	11	11	0%
Project Description	Delivery of office rationalisation programme.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
New Dumbarton Office has been opened to staff from 21 May 2018. Final Retention for demolition of Garshake works was due to be paid in 2020/21 however retention has now been paid in April 2021. Forecast overspend is due to unforeseen additional charges.						
<b>Mitigating Action</b>						
None available.						
<b>Anticipated Outcome</b>						
Project delivered at a higher cost than budgeted.						
<b>22 Clydebank Community Sports Hub</b>						
Project Life Financials	3,865	3,857	100%	3,865	0	0%
Current Year Financials	8	0	0%	8	(0)	0%
Project Description	Creation of a community and sport hub.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	26-Oct-18		
<b>Main Issues / Reason for Variance</b>						
The facility has been operational since October 2018. Following the termination of the construction contract in the post completion phase, officers have completed defect rectification to the allotment area and completed outstanding work to the natural grass pitch. Due to the excessive quotes received to rectify the defects, the decision was taken to no longer pursue rectification as this presents too great a financial risk to WDC. Final professional fees have now been paid. Officers continue to liaise with the Insolvency Practitioner to conclude the statement of a final account and address their claim for the final retention release. Officers received correspondence from the Insolvency Practitioner cost consultant requesting payment of the withheld retention money, which is disputed by Officers. The £0.008m budget allocation for this financial year 2021/22 will be reviewed as part of the final stages to agree the final account.						
<b>Mitigating Action</b>						
Statement of Final Account shall be agreed to bring project expenditure to a conclusion.						
<b>Anticipated Outcome</b>						
New facility has been operational since October 2018.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>23 Building Upgrades and H&amp;S - lifecycle &amp; reactive building upgrades</b>						
Project Life Financials	1,551	851	55%	1,551	0	0%
Current Year Financials	1,551	851	55%	1,551	0	0%
Project Description	Lifecycle and reactive building upgrades.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Works progressing and a request for FY 21/22 budget acceleration has been made due to a number of health and safety requirements.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Full budget spend anticipated and request for FY21/22 acceleration of budget received.						
<b>24 New Sports Changing Facility at Lusset Glen in Old Kilpatrick</b>						
Project Life Financials	150	16	10%	150	0	0%
Current Year Financials	134	0	0%	128	(6)	-4%
Project Description	New Sports Changing Facility at Lusset Glen in Old Kilpatrick					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Project had been delayed due to a number of COVID-19 related issues and utilities issues. Unit is now in production but delay to site due to the utility disconnection and demolition works. £0.006m required to be rephased to 2022/23 for retentions.						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
To deliver new sports changing facility.						
<b>25 Holm Park &amp; Yoker Athletic FC</b>						
Project Life Financials	750	664	88%	750	0	0%
Current Year Financials	86	0	0%	86	(0)	0%
Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Planning was granted December 2020 and contractors started onsite start of January 2021, however due to a number of COVID-19 level 4+ restrictions contractors unable to be onsite and complete works. Due to a number of issues in relation to availability of steel due to difficulties experienced within the supply chain as a result of Brexit it is unlikely will be able to commence onsite until January 2022. Works anticipated to be complete by 31 March 2022.						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
Project delivered on budget.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>26 Purchase of 3 Welfare Units</b>						
Project Life Financials	78	0	0%	78	0	0%
Current Year Financials	78	0	0%	78	0	0%
Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.					
Project Manager	Martin Feeney					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Changing demand means it has not been possible to purchase equipment to date; further analysis is being carried out of future demand to allow an informed decision to ensure the correct equipment is identified and this is expected to allow purchase in January - March 2022.						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
Project delivered within budget.						
<b>27 Elevated Platforms (Building Services)</b>						
Project Life Financials	45	0	0%	45	0	0%
Current Year Financials	45	0	0%	45	0	0%
Project Description	Elevated Platforms (Building Services).					
Project Manager	Martin Feeney					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
It is anticipated that spend will be achieved in the last quarter of 2021/2022.						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
Project delivered within budget.						
<b>28 Invest in "Your Community Initiative"</b>						
Project Life Financials	912	821	90%	912	0	0%
Current Year Financials	41	40	97%	40	(1)	-3%
Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.					
Project Manager	Elaine Troup					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>						
The project remains on schedule with a number of larger value grants expected to be drawn down over the winter months.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Full spend is anticipated on this year's budget.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>29 Integrated Housing Management System</b>						
Project Life Financials	110	17	15%	110	0	0%
Current Year Financials	23	9	40%	23	(0)	0%
Project Description	Development of IHMS system.					
Project Manager	Graham Watters					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
<b>Main Issues / Reason for Variance</b>						
Development of system progressing, with budget spend anticipated to be incurred in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Development of IHMS system.						
<b>30 Dennystoun Forge Site Improvements</b>						
Project Life Financials	225	0	0%	225	0	0%
Current Year Financials	25	0	0%	25	0	0%
Project Description	Dennystoun Forge Site Improvements					
Project Manager	John Kerr					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
<b>Main Issues / Reason for Variance</b>						
Project was initially stalled due to COVID-19 restrictions, however as these are easing Officers have now carried out a consultative exercise and initiated a site inspection to develop the work programme for 2021/22. No work has started yet but full spend is anticipated by March 2022.						
<b>Mitigating Action</b>						
Officers carried out some proactive consultative work to establish the tenant priorities this will allow the work programme to be developed timeously.						
<b>Anticipated Outcome</b>						
It is expected the works programme for 2021/22 be delivered within Quarter 4.						
<b>31 Public non-adopted paths and roads</b>						
Project Life Financials	489	202	41%	489	0	0%
Current Year Financials	489	202	41%	489	0	0%
Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Projects are currently being developed to deliver better access in our parks, cemeteries and open spaces. Full budget spend anticipated in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Better access with parks, cemeteries and open spaces.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>32 Community Sports Fund</b>						
Project Life Financials	472	406	86%	472	0	0%
Current Year Financials	66	0	0%	66	0	0%
Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Spend on this budget is dependant on community sports groups developing and delivering projects. COVID-19 has resulted in this process being delayed but it is hopeful spend will be achieved in 2021/22 as restrictions ease.						
<b>Mitigating Action</b>						
Work with groups to support project development.						
<b>Anticipated Outcome</b>						
New community sports facilities.						
<b>33 Environmental Improvement Fund</b>						
Project Life Financials	1,726	1,713	99%	1,726	0	0%
Current Year Financials	23	10	43%	23	0	0%
Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Remaining budget rephased from 2020/21 to progress with tree planting in 2021/22 in line with the Councils Climate Change and Biodiversity action plans. Full budget spend anticipated.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Improvements to the environment of West Dunbartonshire.						
<b>34 Kilmarnock Cemetery Extension</b>						
Project Life Financials	50	0	0%	50	0	0%
Current Year Financials	50	0	0%	50	0	0%
Project Description	Extension of existing cemetery at Kilmarnock.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
This budget will be used to develop an area of the existing Cemetery for additional burials. Project scope has now been developed and will be tendered under the minor civils framework. Budget spend anticipated in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Sustainable burial environment for local residents.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>35 Levensgrove Park - Restoration &amp; Regeneration</b>						
Project Life Financials	4,148	4,155	100%	4,155	7	0%
Current Year Financials	102	109	107%	109	7	7%
Project Description	Restoration and Regeneration of Levensgrove Park.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Project has been extended due to COVID-19. Budget spend in year anticipated.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Restoration of Levensgrove Park.						
<b>36 Posties Park Sports Hub - New sports hub to include Gym &amp; running track</b>						
Project Life Financials	1,802	1,750	97%	1,802	0	0%
Current Year Financials	1,401	1,349	96%	1,401	(0)	0%
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line and anticipated match funding from Sports Scotland.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Project start was delayed due to planning issues and COVID-19 restrictions. Work commenced January 2021 with a proposed completion date of March 2022.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
New all weather running track and gymnasium.						
<b>37 Sports Facilities Upgrades - Argyll Park - Construction of 3 All Weather Tennis Courts</b>						
Project Life Financials	220	208	94%	220	0	0%
Current Year Financials	20	8	38%	20	(0)	0%
Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	03-Apr-21		
<b>Main Issues / Reason for Variance</b>						
Project works complete. Retentions to be paid in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
New all weather tennis courts.						

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	£000	£000	%	£000	£000	%
<b>38 Play Parks</b>						
Project Life Financials	81	31	38%	81	0	0%
Current Year Financials	81	31	38%	81	0	0%
Project Description	Renew and replace playpark equipment					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Funding received for renewal of play parks. Full spend anticipated.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Renewal of play parks						
<b>39 Knowes Nature Reserve</b>						
Project Life Financials	102	0	0%	102	0	0%
Current Year Financials	102	0	0%	102	0	0%
Project Description	Nature resource for Faifley Community					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Funding received from Nature Restoration Fund.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Nature resource for Faifley Community						
<b>40 Spaces for People</b>						
Project Life Financials	740	350	47%	412	(328)	-44%
Current Year Financials	648	258	40%	320	(328)	-51%
Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Jul-21	Forecast End Date	31-Jul-21		
<b>Main Issues / Reason for Variance</b>						
The project was introduced through funding for WDC from Scottish Government in 2020/21, in response to the COVID-19 pandemic. The funding was provided for widening of footpaths to abide by social distancing guidelines. The works were not able to be completed in 2020/21 and permission was granted to carry the grant forward into 2021/22 on the condition it was used by 31 July 2021. The works at Smollet Fountain are now complete and the works at Crosslet Road are now complete, however due to time constraints it is anticipated Officers will only be able to use £0.320m of this budget and approximately £0.328m will be underspent.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To provide people of West Dunbartonshire additional space to help adhere to social distancing guidelines.						



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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>41 Bus Rapid Deployment Fund</b>						
Project Life Financials	217	3	1%	217	0	0%
Current Year Financials	214	0	0%	214	0	0%
Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Project currently paused while options are investigated, however it is hopeful project will progress as the year does with budget spend anticipated at this time.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To improve journey times and reliability of bus services.						
<b>42 Cycling, Walking and Safer Streets</b>						
Project Life Financials	692	288	42%	692	(0)	0%
Current Year Financials	692	288	42%	692	(0)	0%
Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West Dunbartonshire.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Current year budget made up of £0.303m which was rephasing from 2020/21 and new grant allocation of £0.389m. The £0.303m was carried forward with the condition it was used by 30 June 2021 and works have been carried out to that value in the time frame permitted, resulting in full spend. Works relating to the slippage from 2020/21 include Alexandria Main Street and Bridge Street, Alexandria and works at Bank Street were completed on time. Lighting works at India Street are completed. The 2021/22 allocation of £0.389m has been allocated to the installation of a new puffin crossing at Tullichewan roundabout, Footway improvement works at Middleton Street/Hill Street at Christie Park Primary School with the balance to be used for works that are planned for the John Muir Way all works will be completed before 31/3/22						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To improve connectivity and enhanced Cycling routes within West Dunbartonshire.						
<b>43 Footways/Cycle Path Upgrades</b>						
Project Life Financials	103	0	0%	103	0	0%
Current Year Financials	103	0	0%	103	(0)	0%
Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Various link pathways to be improved during this financial year with this budget. Full spend to be incurred in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To improve Footways in West Dunbartonshire.						

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	£000	£000	%	£000	£000	%
<b>44 Additional Pavement Improvements</b>						
Project Life Financials	200	185	93%	200	0	0%
Current Year Financials	200	185	93%	200	0	0%
Project Description	Extra funding to accelerate pavement maintenance and improvements across West Dunbartonshire.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Works to Footways in Dumbarton East commenced early July 2021 and are now complete & invoiced. Full budget spend.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To improve Footways in West Dunbartonshire.						
<b>45 Auld Street Clydebank - Bond</b>						
Project Life Financials	400	358	90%	400	0	0%
Current Year Financials	42	0	0%	42	(0)	0%
Project Description	Completion of roadworks associated with Auld Street housing development.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
To complete works with this Road Bond funding in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To complete remaining civil works required.						
<b>46 Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road</b>						
Project Life Financials	60	55	91%	60	0	0%
Current Year Financials	7	2	23%	7	0	0%
Project Description	Funding has been received from Turnberry Homes and will be used to introduce traffic calming and traffic management measures to mitigate the impact of additional traffic accessing the housing development off Castle Road, Dumbarton.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Consultation works for Speed Humps ongoing and would plan to utilise any remaining monies on installation.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Traffic calming to be installed in Dumbarton East.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>47 Electrical Charging Points - Rapid Charge</b>						
Project Life Financials	220	199	91%	220	0	0%
Current Year Financials	50	29	58%	50	0	0%
Project Description	Funding has been awarded from Transport Scotland for the Installation of electrical charging points					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Installation of Electric Vehicle Charging is complete and awaiting electrical connections and commissioning.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To provide Electric Vehicle Charging points within West Dunbartonshire.						
<b>48 Flood Risk Management</b>						
Project Life Financials	963	33	3%	963	0	0%
Current Year Financials	963	33	3%	963	0	0%
Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act 2009.					
Project Manager	Raymond Walsh/ Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Projects being developed include River Leven at Golf Club, surface water management plan and work on several tributaries. Spend may accelerate depending on potential works adjacent to Golf Club. This will be confirmed as the year progresses.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Projects should be complete within budget.						
<b>49 Infrastructure - Flooding</b>						
Project Life Financials	93	1	1%	93	0	0%
Current Year Financials	93	1	1%	93	(0)	0%
Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Projects being developed with full budget spend anticipated in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Intention is to complete works within budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>50 River Leven Flood Prevention Scheme</b>						
Project Life Financials	800	157	20%	800	0	0%
Current Year Financials	343	0	0%	343	0	0%
Project Description	River Leven Flood Prevention Scheme.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
<b>Main Issues / Reason for Variance</b>						
Awaiting outcome of Scottish Government & SEPA deliberations, however Officers are hopeful full budget spend can be incurred.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project should be completed within budget.						
<b>51 Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements &amp; Park and Rides</b>						
Project Life Financials	880	26	3%	880	0	0%
Current Year Financials	880	26	3%	880	0	0%
Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
<b>Main Issues / Reason for Variance</b>						
Officers will continue Bus Infrastructure Improvement works and continue the ongoing programme including bus borders and bus shelters. A814 Congestion Measures works will involve installation of Scoot and TLP (traffic management technology to optimise journey time). Kilbowie Rd A8014 - site investigation works & traffic surveys on the existing geometry of Kilbowie Road with respect to Railway Bridge have taken place and plans are under discussion. Strathleven Active Travel Network - provision of a footway between Strathleven Place, Dumbarton and A814 works are ongoing and should be completed soon. Full budget spend anticipated at this time.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Improve accessibility to Public Transport and improve journey time reliability.						
<b>52 Mandatory 20mph Residential communities</b>						
Project Life Financials	500	11	2%	500	0	0%
Current Year Financials	120	0	0%	120	0	0%
Project Description	Mandatory 20mph Residential communities.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
<b>Main Issues / Reason for Variance</b>						
Awaiting Scottish Government recommendations.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project to be delivered within budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>53 Infrastructure - Roads</b>						
Project Life Financials	3,899	617	16%	3,899	0	0%
Current Year Financials	3,899	617	16%	3,899	0	0%
Project Description	Infrastructure - Roads.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Roads Operations and external Contractors have almost completed the extensive surfacing programme of schemes which commenced in April 2021.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Intention is to complete various surfacing works for this budget by March 2022.						
<b>54 Street lighting and associated electrical infrastructure</b>						
Project Life Financials	86	8	9%	86	0	0%
Current Year Financials	86	8	9%	86	0	0%
Project Description	WDC is responsible for the maintenance of 18,000 street lighting columns and associated illuminated signs and bollards. This budget is required for this infrastructure.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
There are ongoing Column Replacement works within West Dunbartonshire to ensure this budget is fully spent by March 2022.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Intention is to complete works within budget.						
<b>55 Depot Improvement Works</b>						
Project Life Financials	90	7	7%	90	0	0%
Current Year Financials	90	7	7%	90	0	0%
Project Description	Improvement of WDC Roads Depot.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
New budget in 2021/22 to improve Elm Road Roads Depot. New equipment has been purchased and it is anticipated that budget will be fully utilised by March 2022.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Intention is to complete works within budget.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>56 Gruggies Burn Flood Prevention</b>						
Project Life Financials	14,730	378	3%	14,730	0	0%
Current Year Financials	572	6	1%	572	(0)	0%
Project Description	Commission of Gruggies Flood Prevention Scheme.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
<b>Main Issues / Reason for Variance</b>						
Report has been received mid-June 2021 outlining proposed options. Project board to be established with a view to finalising plans this calendar year.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project should be completed within budget.						
<b>57 A813 Road Improvement Phase 1</b>						
Project Life Financials	2,325	998	43%	2,325	0	0%
Current Year Financials	708	6	1%	708	0	0%
Project Description	A813 Road Improvement Phase 1.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
<b>Main Issues / Reason for Variance</b>						
Plans now developed for carriageway widening & footway/Cycleway construction between Strathleven and Lions Gate. Budget spend in year anticipated.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To provide an improved A813.						
<b>58 A813 Road Improvement Phase 2</b>						
Project Life Financials	2,325	0	0%	2,325	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	A813 Road Improvement Phase 2.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
<b>Main Issues / Reason for Variance</b>						
These works not due to commence until Phase 1 completed.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To provide an improved A813.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>59 Clydebank Charrette, A814</b>						
Project Life Financials	4,300	2,849	66%	4,300	0	0%
Current Year Financials	2,285	835	37%	2,285	(0)	0%
Project Description	Clydebank Charrette, A814					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Works progressing well project should be complete by spring 2022.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project should be completed within budget by spring 2022 enhancing the A814 through Clydebank.						
<b>60 A811 Lomond Bridge</b>						
Project Life Financials	4,152	3,846	93%	4,152	0	0%
Current Year Financials	723	417	58%	723	(0)	0%
Project Description	Upgrade of Lomond Bridge.					
Project Manager	Cameron Muir					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	31-May-21		
<b>Main Issues / Reason for Variance</b>						
Works to Lomond Bridge were completed May 2021.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
To provide an improved Lomond Bridge.						
<b>61 Protective overcoating to 4 over bridges River Leven</b>						
Project Life Financials	1,030	208	20%	1,030	0	0%
Current Year Financials	442	160	36%	442	0	0%
Project Description	To overcoat 4 bridges over River Leven.					
Project Manager	Cameron Muir					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
<b>Main Issues / Reason for Variance</b>						
Works to Renton Footbridge have commenced and should be completed within budget by March 2022.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To upgrade bridges within West Dunbartonshire.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>62 Vehicle Replacement</b>						
Project Life Financials	3,042	1,239	41%	3,042	0	0%
Current Year Financials	3,042	1,239	41%	3,042	0	0%
Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Vehicles are being ordered for delivery in this financial year						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
Replacement of fleet within budget.						
<b>63 Purchase of gritters</b>						
Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	400	0	0%
Project Description	Purchase of gritters.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Specification being finalised procurement will be undertaken						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
Project delivered within budget.						
<b>64 Waste Transfer Station</b>						
Project Life Financials	1,980	0	0%	1,980	0	0%
Current Year Financials	60	0	0%	60	0	0%
Project Description	The design, development and construction of a recycling and bulk waste transfer facility that will ensure all recycling material can be sorted and disposed off appropriately to ensure compliance with landfill ban in 2025.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
<b>Main Issues / Reason for Variance</b>						
Project group set up and working on development plans. Budget will be spent in 2021/22						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
Project delivered within budget.						



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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>65 Replacement of compactors at Dalmoak civic amenity site</b>						
Project Life Financials	160	0	0%	160	0	0%
Current Year Financials	80	0	0%	80	0	0%
Project Description	The purchase of 2 compactors for the Council civic amenity site at Dalmoak.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26		Forecast End Date	31-Mar-26	
<b>Main Issues / Reason for Variance</b>						
Compactors procurement concluded.						
<b>Mitigating Action</b>						
None Required.						
<b>Anticipated Outcome</b>						
Project delivered within budget.						
<b>66 Digital Inclusion</b>						
Project Life Financials	376	282	75%	376	0	0%
Current Year Financials	331	237	72%	331	0	0%
Project Description	Increase the ratio of chrome book devices for most disadvantaged children and families and support for families with remote access.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22		Forecast End Date	31-Mar-22	
<b>Main Issues / Reason for Variance</b>						
Additional devices have been ordered to increase the ratio of devices to pupils as part of a commitment towards a 1:1 device ratio. The project is on track to be fully spent in 2021/22						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Increase the chromebook ratio for most disadvantaged children.						
<b>67 Co2 Monitors in Schools</b>						
Project Life Financials	117	0	0%	117	0	0%
Current Year Financials	117	0	0%	117	0	0%
Project Description	To provide all education establishments with CO2 monitors to record the levels of CO2 in learning and teaching spaces, in order to adjust ventilation/heating appropriately. Progress with this is reported to Scottish Government					
Project Manager	Andrew Brown					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22		Forecast End Date	31-Mar-22	
<b>Main Issues / Reason for Variance</b>						
Project progressing and full budget spend anticipated in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Co2 Monitors in Schools						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>68 Choices Programme - to assist young people who require additional support</b>						
Project Life Financials	750	637	85%	750	0	0%
Current Year Financials	113	0	0%	113	(0)	0%
Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
The remaining budget is to be used for replacement windows, however the cost of these is currently unknown due to supplier issues caused by Brexit and the work can only be carried out in a school recess period.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Project delivered on budget.						
<b>69 Schools Estate Refurbishment Plan</b>						
Project Life Financials	5,508	5,503	100%	5,508	0	0%
Current Year Financials	4	0	0%	4	(0)	0%
Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-21		
<b>Main Issues / Reason for Variance</b>						
Project Complete awaiting final recharges in relation to playground works.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Project delivered on time and within budget						
<b>70 Early Years Early Learning and Childcare Funding</b>						
Project Life Financials	8,717	7,031	81%	8,748	31	0%
Current Year Financials	1,936	250	13%	1,967	31	2%
Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Works progressing and budget spend anticipated in 2021/22.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
The project will be completed to deliver the requirements of the Early Years expansion plans.						

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APPENDIX 8

PERIOD END DATE

30 November 2021

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>71 Dalmonach CE Centre</b>						
Project Life Financials	1,150	1,119	97%	1,150	0	0%
Current Year Financials	49	18	36%	49	(0)	0%
Project Description	To create new community facilities with additional space for early years provisions.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-22		
<b>Main Issues / Reason for Variance</b>						
Project complete - final account to be agreed.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
To create new community facilities with additional space for early years provisions.						
<b>72 Criminal Justice Adaptations</b>						
Project Life Financials	63	0	0%	63	0	0%
Current Year Financials	63	0	0%	63	0	0%
Project Description	Renovation of Unit 11 Levenside Business Court.					
Project Manager	Julie Slavin					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Contact has been made with procurement and colleagues are preparing tender documentation.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Renovation of Unit 11 Levenside Business Court						
<b>73 Replace Elderly Care Homes and Day Care Centres</b>						
Project Life Financials	27,531	27,071	98%	27,531	0	0%
Current Year Financials	477	18	4%	444	(33)	-7%
Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Clydebank Care Home (Queens Quay House) completion was certified 9 November 2020. The Statement of Final Account has been agreed with the Principal Contractor at a figure less than the cost plan and as such officers have adjusted the project outturn to report the project will be delivered on budget. The residents from the 2 existing Clydebank Care Homes moved into Queens Quay House on 14 and 15 December 2020. Officers in HSCP and Asset Management are progressing the disposal strategy for Mount Pleasant, Frank Downie and Queen Mary Day Centre. Clydebank Care Home is due to be financially complete by the end of financial year 2021/22.						
<b>Mitigating Action</b>						
The statement of final account has been signed and financial risk exposure should be reduced through efforts to dispose of the existing properties at the earliest opportunity.						
<b>Anticipated Outcome</b>						
Dumbarton Care Home opened 2017. Clydebank Care Home was certified complete on 9 November 2020 and projected to deliver on budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>74 Fund Blended Meetings</b>						
Project Life Financials	12	12	100%	12	0	0%
Current Year Financials	12	12	100%	12	0	0%
Project Description	Money to Fund Blended Meetings					
Project Manager	George Hawthorn					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		29-Sep-21
<b>Main Issues / Reason for Variance</b>						
The system has been tested and accordingly the Council meeting on 29 September as conducted as a hybrid meeting.						
<b>Mitigating Action</b>						
None required						
<b>Anticipated Outcome</b>						
System now in place.						
<b>75 Internet of Things Asset Tracking</b>						
Project Life Financials	60	43	72%	60	0	0%
Current Year Financials	53	36	68%	53	0	0%
Project Description	Asset Tracking.					
Project Manager	Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
<b>Main Issues / Reason for Variance</b>						
Project continues to progress on time and on budget in line with the agreed plan. Full budget spend anticipated.						
<b>Mitigating Action</b>						
None required at this stage.						
<b>Anticipated Outcome</b>						
Project complete on time and on budget.						
<b>76 IoT Employee Resilience Support</b>						
Project Life Financials	100	100	100%	100	0	0%
Current Year Financials	50	50	99%	50	(0)	-1%
Project Description	Employee Resilience Online Support Tool.					
Project Manager	Alison McBride					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		30-Sep-21
<b>Main Issues / Reason for Variance</b>						
Final payment has now been made and project is complete.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Full project rollout.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>77 Development of Workforce Management System</b>						
Project Life Financials	423	0	0%	423	0	0%
Current Year Financials	42	0	0%	42	0	0%
Project Description	Project to develop the Workforce Management System.					
Project Manager	Arun Menon					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
<b>Main Issues / Reason for Variance</b>						
Full current year budget spend anticipated.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Development of Workforce Management System.						
<b>78 Direct Project Support</b>						
Project Life Financials	3,502	86	2%	3,369	(133)	-4%
Current Year Financials	3,502	86	2%	3,369	(133)	-4%
Project Description	Business support cost such as reallocation of architects and project support at year end.					
Project Manager	N/A					
Chief Officer	N/A					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Salary Capitalisation in 2021/22.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Direct project support costs allocated as appropriate.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%
<b>1 Resources Carried Forward</b>						
Project Life Financials	(141)	(99)	70%	(141)	0	0%
Current Year Financials	(1,215)	0	0%	(1,215)	(0)	0%
Project Description	These are resources that have been received in previous years relating to Turnberry Homes, Early Years, Town Centre Fund Grant, Digital Inclusion, Clydebank Can on the Canal, Internet of Things Asset Tracking and Auld Street Bond.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Application of resources is dependent on capital project progressing in year as planned.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Application of resources held on balance sheet as at 31 March 2021 as appropriate.						
<b>2 General Services Capital Grant</b>						
Project Life Financials	(70,396)	(28,442)	40%	(70,396)	0	0%
Current Year Financials	(843)	(829)	98%	(843)	0	0%
Project Description	This is a general grant received from the Scottish Government in relation to General Services capital spend					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
<b>Main Issues / Reason for Variance</b>						
General services capital grant is anticipated to be received as forecast.						
<b>Mitigating Action</b>						
None required at this time						
<b>Anticipated Outcome</b>						
General services capital grant is anticipated to be received as forecast.						
<b>3 Ring Fenced Government Grant Funding</b>						
Project Life Financials	(40,468)	(5,933)	15%	(40,365)	103	0%
Current Year Financials	(6,382)	(1,354)	21%	(6,279)	103	-2%
Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Regeneration Placed Based Investment Programme, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
<b>Main Issues / Reason for Variance</b>						
Application of resources is dependent on capital project progressing in year as planned.						
<b>Mitigating Action</b>						
Mitigating actions are detailed within the appropriate status updates.						
<b>Anticipated Outcome</b>						
Application of resources as appropriate.						
<b>4 Match Funding / Other Grants and Contributions</b>						
Project Life Financials	(14,025)	(4,489)	32%	(13,697)	328	-2%
Current Year Financials	(5,346)	(750)	14%	(5,017)	329	-6%
Project Description	Match Funding / Other Grants and Contributions					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Application of resources is dependent on capital project progressing in year as planned.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Match funding received.						

PERIOD END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

<b>5 Capital Receipts</b>						
Project Life Financials	(39,439)	(82)	0%	(40,516)	(1,077)	3%
Current Year Financials	(14,010)	0	0%	(243)	13,767	-98%
Project Description	These are capital receipts that are anticipated from sales of land and buildings both as part of the normal disposal programme and also as part of the business case investment in office rationalisation, new school building and new care home development					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
<b>Main Issues / Reason for Variance</b>						
Receipts budgets are based on assumptions in relation to the sale of various sites. Not all sales will be realised this financial year. The main ones being OLSP, St James retail park, Dalreoch Care Home. Queen's Quay, Levenbank Terrace, Heather Avenue, Crosslet House. As agreed at Council receipts received are used firstly to pay for principle and premiums.						
<b>Mitigating Action</b>						
While market conditions are out with officers control all potential receipts will be explored.						
<b>Anticipated Outcome</b>						
Capital receipts received.						
<b>6 Prudential Borrowing</b>						
Project Life Financials	(139,455)	(113,551)	81%	(138,701)	755	-1%
Current Year Financials	(26,761)	(10,479)	39%	(26,750)	11	0%
Project Description	Prudential borrowing is long term borrowing from financial institutions that has been approved for the purposes of funding capital expenditure					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
<b>Main Issues / Reason for Variance</b>						
Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the programme life.						
<b>7 CFCR</b>						
Project Life Financials	(63)	(63)	0%	(63)	0	0%
Current Year Financials	(63)	(63)	0%	(63)	0	0%
Project Description	This is capital spend which is funded by revenue budgets					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Renovation of Unit 11 Levenside Business Court						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
CFCR applied to relevant capital project.						

PERIOD END DATE 30 November 2021

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Accelerated Projects						
Project Name	Original Budget	Acceleration from 2022/23	Total Project Budget	Spend to Date	Forecast FY 21/22	Main Issues
	£000	£000	£000	£000	£000	
Building Upgrades and H&S - lifecycle & reactive building upgrades	1,211	340	1,551	851	1,551	Works progressing and a request for budget acceleration from 2022/23 has been made due to a number of health and safety requirements which need to be carried out.