

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
SUMMARY

APPENDIX 1

PERIOD END DATE 31 December 2021

Department Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid*	Underlying Variance excluding covid
	£000	£000	£000	£000	%	£000	£000
Resources	5,122	7,244	5,059	(63)	-1%	31	(94)
Regulatory and Regeneration	2,998	2,922	3,142	144	5%	302	(158)
People & Technology	6,566	4,897	6,538	(28)	0%	(25)	(3)
Citizens, Culture and Facilities	16,884	13,504	16,565	(319)	-2%	(44)	(275)
Education, Learning and Attainment	103,817	73,049	105,087	1,270	1%	1,114	157
Roads and Neighbourhood	13,543	12,956	14,533	990	7%	706	284
Housing and Employability	4,621	3,394	4,685	64	1%	44	20
Supply, Distribution and Property	(2,521)	(729)	(1,948)	573	-23%	647	(74)
Miscellaneous Services	6,036	4,877	6,506	471	8%	407	63
Loan Charges	8,683	6,512	8,683	0	0%	0	0
Capital Receipts used to fund Loan Charges	(2,524)	(1,892)	(2,524)	0	0%	0	0
Requisition (VJB)	750	563	750	0	0%	0	0
Requisition (SPT)	1,632	1,224	1,632	0	0%	0	0
Requisition (CJP)	1,694	1,271	1,694	0	0%	0	0
Requisition (HSCP)	72,465	54,349	72,465	0	0%	0	0
Non GAE Allocation	(7,293)	(5,470)	(7,293)	0	0%	0	0
Net Covid position	6,460	280	3,278	(3,182)	-49%	(3,182)	0
Total Expenditure	238,932	178,951	238,853	(79)	0%	(0)	(79)
Council Tax	(37,053)	(28,286)	(37,053)	0	0%	0	0
Revenue Support Grant/ NDR	(194,406)	(165,081)	(194,406)	0	0%	0	0
Covid Funding (in year and earmarked from 2020/21)*	(6,460)	(3,462)	(6,460)	0	0%	0	0
Use of Reserves	(1,013)	(760)	(1,013)	0	0%	0	0
Total Resources	(238,932)	(197,589)	(238,932)	0	0%	0	0
Net Expenditure	(0)	(18,638)	(79)	(79)	-0.03%	(0)	(79)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
RESOURCES SUMMARY

APPENDIX 2

PERIOD END DATE

31 December 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Audit	123	230	65	(58)	-47%	↑	(1)	(57)
Finance	1,361	1,156	1,374	13	1%	↓	(1)	13
Rent Rebates & Allowances	(341)	1,594	(341)	0	0%	→	0	0
Revenues & Benefits	2,035	2,484	2,066	32	2%	↓	(2)	34
Finance Business Centre	298	195	299	1	0%	↓	(0)	1
Cost of Collection of Rates	19	185	20	1	5%	↓	1	0
Cost of Collection of Council Tax	(790)	(231)	(756)	34	-4%	↓	35	(1)
Central Administration Support	2,417	1,632	2,332	(85)	-4%	↑	(1)	(84)
Total Net Expenditure	5,122	7,244	5,059	(63)	-1%	↑	31	(94)

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2021/22
 REGULATORY AND REGENERATION SUMMARY

APPENDIX 2

PERIOD END DATE

31 December 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Democratic and Registration Service	742	524	768	26	0	↓	(24)
Environmental Health	675	427	645	(30)	(0)	↑	(76)
Licensing	72	(30)	37	(35)	(0)	↑	(34)
Legal Services	967	689	896	(71)	(0)	↑	(78)
Planning	452	455	646	194	0	↓	(11)
Economic Development	90	858	150	60	1	↓	65
Total Net Expenditure	2,998	2,922	3,142	144	0	↓	(158)

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2021/22
 PEOPLE AND TECHNOLOGY

APPENDIX 2

PERIOD END DATE

31 December 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Transactional Services	696	521	699	3	1%	↓	(0)	4
Human Resources (including risk)	1,298	891	1,284	(14)	-1%	↑	(1)	(13)
Information Services	4,263	3,371	4,245	(18)	0%	↑	(24)	6
Change Support	310	115	310	1	0%	↓	(0)	1
Total Net Expenditure	6,566	4,897	6,538	(28)	0%	↑	(25)	(3)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
CITIZENS, CULTURE AND FACILITIES

APPENDIX 2

PERIOD END DATE

31 December 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
	£000	£000	£000	£000	%	£000	£000	
Communications & Marketing	319	237	321	2	1%	↓	0	2
Citizen Services	1,267	870	1,227	(40)	-3%	↑	(18)	(22)
Performance & Strategy	296	153	275	(21)	-7%	↑	0	(21)
Clydebank Town Hall	324	256	340	15	5%	↓	5	10
Office Accommodation	1,482	1,089	1,450	(33)	-2%	↑	(53)	20
Libraries	1,760	1,163	1,705	(55)	-3%	↑	28	(83)
Arts and Heritage	383	221	343	(40)	-10%	↑	(19)	(21)
Catering Services	3,936	2,994	3,929	(8)	0%	↑	0	(8)
Building Cleaning	1,649	1,489	1,539	(110)	-7%	↑	0	(110)
Building Cleaning PPP	(313)	(288)	(308)	6	-2%	↓	0	6
Facilities Assistants	2,003	1,313	1,970	(33)	-2%	↑	13	(45)
Facilities Management	358	227	356	(2)	-1%	↑	0	(2)
Leisure Management	3,410	3,774	3,411	1	0%	↓	0	1
Events	9	8	8	(2)	-18%	↑	0	(2)
Total Net Expenditure	16,884	13,504	16,565	(319)	-2%	↑	(44)	(275)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
EDUCATION, LEARNING AND ATTAINMENT

APPENDIX 2

PERIOD END DATE

31 December 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Primary Schools	29,534	21,949	29,672	138	0%	↓	116
Secondary Schools	29,511	21,439	29,777	266	1%	↓	(89)
Specialist Educational Provision	17,117	11,691	17,941	824	5%	↓	94
Psychological Services	508	383	486	(22)	-4%	↑	(22)
Sport Development / Active Schools	629	336	629	0	0%	→	0
Early Education	8,542	1,786	8,534	(8)	0%	↑	(8)
PPP	14,657	13,578	14,703	46	0%	↓	46
Creative Arts	597	418	609	12	2%	↓	5
Curriculum for Excellence	202	52	202	0	0%	→	0
Central Admin	364	255	364	0	0%	→	0
Workforce CPD	338	204	337	(1)	0%	↑	(1)
Performance & Improvement	448	311	446	(2)	0%	↑	(2)
Education Development	1,371	648	1,389	18	1%	↓	18
Raising Attainment - Primary	0	0	0	0	0%	→	0
Raising Attainment - Secondary	0	0	0	0	0%	→	0
Pupil Equity Fund (including LAC PEF)	0	0	0	0	0%	→	0
Total Net Expenditure	103,817	73,049	105,087	1,270	1%	↓	157

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
ROADS AND NEIGHBOURHOOD

APPENDIX 2

PERIOD END DATE

31 December 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Transport, Fleet & Maintenance Services	(563)	(724)	(553)	10	-2%	↓	34	(24)
Roads Services	2,791	3,304	2,748	(44)	-2%	↑	0	(44)
Grounds Maintenance & Street Cleaning Client	7,360	5,520	7,360	0	0%	→	0	0
Outdoor Services	181	68	155	(26)	-14%	↑	0	(26)
Burial Grounds	(127)	(1)	(187)	(60)	47%	↑	0	(60)
Crematorium	(984)	(594)	(953)	31	-3%	↓	0	31
Waste Services	7,341	5,860	8,245	904	12%	↓	511	393
Depots	0	0	0	0	0%	→	0	0
Ground Maintenance & Street Cleaning Trading A/c	(2,455)	(477)	(2,281)	174	-7%	↓	161	13
Total Net Expenditure	13,543	12,956	14,533	989	7%	↓	706	283

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2021/22
 HOUSING AND EMPLOYABILITY

APPENDIX 2

PERIOD END DATE

31 December 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Working 4 U	2,699	1,568	2,697	(2)	0%	↑	0	(2)
Communities	860	485	859	(1)	0%	↑	0	(1)
Homeless Persons	584	960	632	48	8%	↓	44	4
Private Sector housing	39	29	39	0	0%	→	0	0
Anti Social Behaviour	439	352	458	19	4%	↓	0	19
Total Net Expenditure	4,621	3,394	4,685	64	1%	↓	44	20

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2021/22
 SUPPLY, DISTRIBUTION AND PROPERTY

APPENDIX 2

PERIOD END DATE

31 December 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Housing Maintenance Trading A/c	(1,400)	(815)	(734)	666	-48%	↓	500	166
Housing Asset and Investment	80	21	28	(52)	-65%	↑	0	(52)
Corporate Assets and Capital Investment Programme	(2,285)	(1,261)	(2,273)	12	-1%	↓	69	(57)
Procurement	517	658	484	(33)	-6%	↑	0	(33)
Corporate Asset Maintenance	(266)	(208)	(266)	0	0%	→	0	0
Private Sector Housing Grants	78	78	78	0	0%	→	78	(78)
Consultancy Services	755	798	735	(20)	-3%	↑	0	(20)
Total Net Expenditure	(2,521)	(729)	(1,948)	573	-23%	↓	647	(74)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
MISCELLANEOUS

APPENDIX 2

PERIOD END DATE

31 December 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Sundry Services	3,717	3,272	4,211	494	13%	431	63
Members Allowances, etc	612	436	596	(16)	-3%	(11)	(5)
European Employability	510	383	510	0	0%	0	0
Chief Executive and Chief Officers	1,196	787	1,189	(7)	-1%	(13)	6
Total Net Expenditure	6,036	4,877	6,506	471	8%	407	63

YEAR END DATE

31 December 2021

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Resources					
Audit	123	65	(58)	-47%	↑
Service Description	Internal audit of council services.				
Main Issues / Reason for Variance	The main reason for the favourable variance is vacancies and a delay to filling them.				
Mitigating Action	None required although the service will continually monitored throughout the year.				
Anticipated Outcome	It is anticipated that the underspend will continue throughout the year				
Central Administration Support	2,417	2,332	(85)	-4%	↑
Service Description	This services deals with administration functions within the Authority				
Main Issues / Reason for Variance	The main reason for the favourable variance is vacancies				
Mitigating Action	None required although the service will continually monitored throughout the year.				
Anticipated Outcome	It is anticipated that the underspend will continue throughout the year				
Regulatory and Regeneration					
Legal Services	967	896	(71)	-7%	↑
Service Description	This services provides legal advice to the Council				
Main Issues / Reason for Variance	The main reason for the favourable variance is vacancies and additional income received.				
Mitigating Action	No action can be taken at this time				
Anticipated Outcome	Underspend is anticipated				
Planning	452	646	194	43%	↓
Service Description	This Service provides Building & Planning services				
Main Issues / Reason for Variance	The main reason for the adverse variance is that income is lower than budgeted due to cancelled or delayed building projects, due to Covid 19. Two further variances are occurring with Employee costs favourable due to staff vacancies and Payments to Other Bodies adverse due an ongoing legal case which is not budgeted.				
Mitigating Action	No action required				
Anticipated Outcome	Overspend is anticipated				
Economic Development	90	150	60	66%	↓
Service Description	Promotion of regeneration activities within West Dunbartonshire Council				
Main Issues / Reason for Variance	Staffing is £30k adverse due to turnover not being fully achieved, Payments to Other bodies is £17k favourable due to reduced projected outturn for Scheme Allocation costs and Supplies and Services is £50k adverse due to a projected shortfall in targeted energy efficiency savings.				
Mitigating Action	Income and expenditure will continue to be monitored throughout the				
Anticipated Outcome	A small overspend is anticipated				
Citizens, Culture and Facilities					
Building Cleaning	1,649	1,539	(110)	-7%	↑
Service Description	This service provides cleaning services across all council buildings				
Main Issues / Reason for Variance	The reason for the favourable variance is the number of ongoing vacancies				
Mitigating Action	None required at present				
Anticipated Outcome	Underspend likely				

YEAR END DATE

31 December 2021

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Libraries	1,760	1,705	(55)	-3%	↑
Service Description	This service includes the provision of Library, Culture and Museums within West Dunbartonshire				
Main Issues / Reason for Variance	Libraries are not operating to full capacity. In addition to this 2 libraries are closed for refurbishment.				
Mitigating Action	None required				
Anticipated Outcome	An underspend is anticipated				
Education , Learning and Attainment					
Primary Schools	29,534	29,672	138	0%	↓
Service Description	This service area includes all Primary Schools.				
Main Issues / Reason for Variance	The adverse variance of £138k is made up of £22k which is covid specific, leaving £116k as non-covid related. The main reason behind this is an overspend in employee costs (£120k) mainly due to unbudgeted maternity pay, cover pressures and turnover not being achieved .				
Mitigating Action	Budgets will be closely monitored but little can be done directly to the causes of the variance				
Anticipated Outcome	An overspend is anticipated				
Secondary Schools	29,511	29,777	266	1%	↓
Service Description	This service area includes all Secondary Schools.				
Main Issues / Reason for Variance	The adverse variance of £266k is made up of £355k which is covid specific, leaving £89k favourable as non-covid related. This favourable variance is within employee costs due to some vacancies.				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overall overspend. School meals income since August although below pre-pandemic levels has been rising and school lets have recommenced.				
Anticipated Outcome	An overspend primarily because of budgeted income not being achieved				
Specialist Educational Provision	17,117	17,941	824	5%	↓
Service Description	This service area covers all ASN Services.				
Main Issues / Reason for Variance	The adverse variance of £824k is made up of £730k which is covid specific, leaving £94k as non-covid related. This variance arises within employee costs and is due to turnover targets not being achieved.				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend.				
Anticipated Outcome	An overspend is anticipated given the pressures on the residential and taxi budgets				
Roads and Neighbourhood					
Burial Grounds	(127)	(187)	(60)	47%	↑
Service Description	This service provides burial services within the Council area				
Main Issues / Reason for Variance	Income from internments/lairs is projected to exceed budget - invoiced income to November is already 78% of budgeted income.				
Mitigating Action	None necessary				
Anticipated Outcome	A favourable variance is anticipated				

YEAR END DATE

31 December 2021

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Waste Services	7,341	8,245	904	12%	↓
Service Description	Waste Collection and Refuse disposal services				
Main Issues / Reason for Variance	The adverse variance of £904k is made up of £511k which is covid specific, leaving £393k as non-covid-related. External waste removal costs are also projected to increase due to increased volumes.				
Mitigating Action	It is expected that once the work from home advice is lifted then the volume of rubbish will decrease again - this assumption has been built into the projected spend. Also the service has commenced with a communication strategy reminding residents of how to correctly recycle to reduce contaminated recycling loads				
Anticipated Outcome	Overspend anticipated				
Ground Maintenance & Street Cleaning Trading A/c	(2,455)	(2,281)	174	-7%	↓
Service Description	Trading operation providing grounds maintenance and street cleaning services				
Main Issues / Reason for Variance	The adverse variance of £174k is made up of £161k which is covid-specific, leaving £13k as non-covid related.				
Mitigating Action	None possible as variance is attributable to unbudgeted rates/rent.				
Anticipated Outcome	A small adverse variance is anticipated				
Supply, Distribution and Property					
Housing Maintenance Trading A/c	(1,400)	(734)	666	-48%	↓
Service Description	This service delivers maintenance and investment services to the council's housing stock.				
Main Issues / Reason for Variance	£500K of this variance is attributable to the ongoing impact of COVID which has impacted on resource availability and reduced the amount of work undertaken by the in-house workforce. The remaining 166K adverse variance is due to increased costs of hire costs in transport and additional supplies spend due to increased use of specialist contractors.				
Mitigating Action	Service will maximise income available though reviewing scope for increased internal charges and through the application of Council COVID funding.				
Anticipated Outcome	Surplus significantly below target at year end because of COVID impact.				
Housing Asset and Investment	80	28	(52)	-65%	↑
Service Description	This service manages capital investment across council and private sector housing stock.				
Main Issues / Reason for Variance	This variance is mainly due to employee costs from vacant posts within the service. This is partially offset by a reduction in the level of income being recharged to the Housing Revenue Account.				
Mitigating Action	None Required				
Anticipated Outcome	Underspend forecast at year end				

YEAR END DATE

31 December 2021

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Miscellaneous					
Sundry Services	3,717	4,211	494	13%	↓
Service Description	This service area budgets for non departmental specific costs such as pensions costs, external grants and elderly welfare payments, external audit fees and insurance costs. The service heading also holds a number of general savings options which have still to be fully allocated.				
Main Issues / Reason for Variance	Of this variance £431k has been identified as due to covid. The remaining variance is mainly due to insurance costs anticipated (due to the level of excesses anticipated) and anticipated property costs of vacant buildings (HSCP properties).				
Mitigating Action	Management will continue to monitor and maximise actions taken to achieve a level of savings, where appropriate.				
Anticipated Outcome	An overall underspend is anticipated				
Other					
Net Covid position	6,460	3,278	(3,182)	-49%	↑
Service Description	This represents the funding from Scottish Government specifically for covid and additional spend identified outwith specific Council Services				
Main Issues / Reason for Variance	The favourable variance is funding service related covid costs				
Mitigating Action	Management will continue to monitor and maximise actions taken to achieve a level of savings, where appropriate.				
Anticipated Outcome	Any favourable variance will be fully offset by covid adverse variances within services, or carried forward for future years allocation against covid costs				

WEST DUNBARTONSHIRE COUNCIL
MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2021/22

Appendix 4

Efficiency reference	Efficiency Detail	Strategic Lead Area	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
MA1	Review of service provision	Resources	105,000	105,000	-	This has been fully achieved
MA2	Move CCTV monitoring in-house	Housing & Employability	20,000	20,000	-	This has been fully achieved
SNP budget item	Free school meals to follow National Policy	Education	1,338,000	1,338,000	-	This has been fully achieved
SNP budget item	HSCP Saving	n/a	260,000	260,000	-	The requisition has been reduced
SNP budget item	Use of capital receipts	n/a	895,000	895,000	-	Current projections suggest this will be achieved
SNP budget item	General Efficiency target	n/a	250,000	250,000	-	This has been fully allocated
SNP budget item	Capitalise Zero Carbon Fund	n/a	344,000	344,000	-	The fund has been transferred
			3,212,000	3,212,000	-	

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
OVERALL PROGRAMME SUMMARY

APPENDIX 5

PERIOD END DATE 31 December 2021

PERIOD 9

Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
Red Projects are forecast to be overspent and/or experience material delay to completion	56	48.7%	117,231	75.8%	56	48.7%	11,048	71.6%
Amber Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	4	3.5%	354	0.2%	4	3.5%	319	2.1%
Green Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	55	47.8%	37,034	24.0%	55	47.8%	4,067	26.3%
TOTAL EXPENDITURE	115	100%	154,619	100%	115	100%	15,434	100%

Project Status Analysis	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Actual Variance £000	Slippage £000	Over/ (Under) £000
Red Projects are forecast to be overspent and/or significant delay to completion	213,958	117,231	214,887	930	34,887	11,048	18,507	(16,380)	(17,325)	945
Amber Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	1,822	354	1,822	0	1,731	319	1,298	(433)	(433)	0
Green Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	88,305	37,034	88,173	(132)	18,100	4,067	17,949	(151)	(19)	(132)
TOTAL EXPENDITURE	304,085	154,619	304,882	798	54,718	15,434	37,755	(16,963)	(17,777)	813
TOTAL RESOURCES	(304,085)	(154,619)	(304,882)	(798)	(54,718)	(15,434)	(37,755)	16,963		
NET EXPENDITURE	0	0	0	(0)	0	0	0	0		

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
1 Valuation Joint Board - Requisition of ICT Equipment						
Project Life Financials	3	0	0%	3	0	0%
Current Year Financials	3	0	0%	0	(3)	-100%
Project Description	Requisition ICT Equipment.					
Project Manager	David Thomson					
Chief Officer	David Thomson					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Project has been delayed due to resources being directed to more prioritised work. This has affected the forecast end date and works therefore are rescheduled to 2022/23. It is hoped that the budget can be utilised with final budget spend forecast in 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Requisition re ICT Equipment.						
2 Payment Card Industry Data Security Standard (PCIDSS)						
Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	30	0	0%	0	(30)	-100%
Project Description	Module would ensure that WDC were compliant with the current requirements of PCIDSS for card payments without the need for numerous costly workarounds					
Project Manager	Karen Shannon					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Budget rephased to 2022-23 as version upgrade of the Council's cash receiving system is required beforehand and is currently underway.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Upgraded version with PCI compliant telephone payment system.						
3 Enhancements to Cash Receiving System						
Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	2	(38)	-95%
Project Description	To enhance the cash receiving system in the way payments are made and allocated to back office by increasing the level of security that is required for online payments made by customers					
Project Manager	Karen Shannon					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	30-Sep-23	Forecast End Date	30-Sep-23		
Main Issues / Reason for Variance						
Budget rephased to 2022-23 as this is a number of mini projects and the first part is the version upgrade which is actively progressing. After this upgrade we can move onto other enhancements which are anticipated to finish in September 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Enhancements to the cash receiving system including PCI compliant telephone payment system.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
4 Installation of Solar PV at Clydebank Leisure Centre							
Project Life Financials	61	3	5%	61	0	0%	
Current Year Financials	59	1	1%	1	(58)	-99%	
Project Description	Installation of Solar PV at Clydebank Leisure Centre.						
Project Manager	Steven Milne/ John McKenna						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date			31-Mar-23	
Main Issues / Reason for Variance							
Contract strategy to be approved and tenders to be submitted with contract award prior to end of March 2022.							
Mitigating Action							
Opportunities to mitigate are limited at this stage. Officers aim to pass to procurement and tender this financial year. Aim for works in April /May 2022. It is not advisable to undertake roofing works over winter period.							
Anticipated Outcome							
Complete in 2022/23.							
5 Replace existing main hall Air Handling unit at Clydebank Town Hall							
Project Life Financials	85	0	0%	85	0	0%	
Current Year Financials	83	0	0%	5	(78)	-94%	
Project Description	Replace existing main hall Air Handling unit at Clydebank Town Hall.						
Project Manager	Steven Milne/ John McKenna						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date			31-Mar-23	
Main Issues / Reason for Variance							
Met with consultant of site-design and AHU drawings have now been provided by Assets to progress costings and design.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Design to be completed in 2021/22 with physical works being carried out in 2022/23.							
6 Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing							
Project Life Financials	290	63	22%	290	0	0%	
Current Year Financials	207	0	0%	0	(207)	-100%	
Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.						
Project Manager	Steven Milne/ John McKenna						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date			28-Feb-23	
Main Issues / Reason for Variance							
Brief to be written and provided to consultancy services for combined structural and services work.							
Mitigating Action							
All works to be complete in one tender package.							
Anticipated Outcome							
All works to be completed next financial year 2022/23.							

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials						
	Budget	Spend to Date			Forecast Spend	Variance	
	£000	£000	%	£000	£000	%	
7 Energy Projects quick wins							
Project Life Financials	80	14	17%	80	0	0%	
Current Year Financials	77	11	14%	30	(47)	-61%	
Project Description	Spend to Save projects.						
Project Manager	Steven Milne/ John McKenna						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23			
Main Issues / Reason for Variance							
Works delayed due to Covid , expect £0.030m of works to be carried out, this year with the remainder being completed in 22/23.							
Mitigating Action							
None available at this time							
Anticipated Outcome							
Anticipate 40% spend. The remainder to be rephased into 2022/23.							
8 Zero Carbon Fund							
Project Life Financials	344	0	0%	344	0	0%	
Current Year Financials	344	0	0%	0	(344)	-100%	
Project Description	Zero Carbon Fund.						
Project Manager	Steven Milne/ John McKenna						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23			
Main Issues / Reason for Variance							
Development and agreement of projects currently being carried out. Work planned to be undertaken next year.							
Mitigating Action							
None available at this time							
Anticipated Outcome							
Project delivered within budget but likely to be later than anticipated.							
9 Upgrade obsolete heating controls (BEMS) across Council estate							
Project Life Financials	160	0	0%	160	0	0%	
Current Year Financials	80	0	0%	1	(80)	-99%	
Project Description	Upgrade obsolete heating controls (BEMS) across Council estate.						
Project Manager	Steven Milne/ John McKenna						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23			
Main Issues / Reason for Variance							
Tender documentation and strategy to be completed before end March 2022. With works commencing April 2022.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Works complete in 2022/23.							

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
10 Regeneration/Local Economic Development						
Project Life Financials	1,188	450	38%	1,188	0	0%
Current Year Financials	1,188	450	38%	837	(351)	-30%
Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire, aligned to the Economic Strategy. External funding will be sought to maximise opportunities for redevelopment of these sites.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Estimated spend in 2021/22 now less than was anticipated at the start of the year for the projects across West Dunbartonshire Town Centres and strategic sites. Much of this is outwith the Council's control, including for example the development timeline for the Mitchell Way developer, delays to external funding timescales for Dumbarton projects, and inter-dependencies with other projects. At this stage it is anticipated that £0.351m will need to be carried forward as projects slip into next year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Improved town centres and strategic sites across West Dunbartonshire.						
11 Regeneration Fund						
Project Life Financials	9,782	5,033	51%	9,782	0	0%
Current Year Financials	1,299	481	37%	624	(675)	-52%
Project Description	Funding to implement major regeneration projects linked to community charrettes.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Queens Quay commercial units below flatted development expenditure is higher than anticipated with approval of £0.475m and expenditure at £0.624m. The marine technology park at Carless (SMTP) £2m grant has been approved, an agreement is being finalised and the expenditure anticipated is on track. Design development of Glencairn House underway but spend this financial year will be drawn from LUF first, and the Regen Fund contribution of £1M will carry forward. Further updates will be provided as the year progresses. Waterfront Path spend will slip as discussions with landowners continue.						
Mitigating Action						
Programme management approach to delivery.						
Anticipated Outcome						
Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
12 Town Centre Fund						
Project Life Financials	1,166	583	50%	1,166	0	0%
Current Year Financials	593	10	2%	390	(203)	-34%
Project Description	Scottish Government funding to help improve local town centres.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Projects in Dumbarton and Clydebank now complete with remaining Town Centre Fund budget to be spent on delivery of the Alexandria projects. Budget spend and project completion expected to slip to 22/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Regenerated Town Centre's.						
13 Place Based Investment Programme						
Project Life Financials	780	0	0%	780	0	0%
Current Year Financials	780	0	0%	139	(641)	-82%
Project Description	Scottish Government Funding to establish a Place-Based Investment Programme to ensure that all place based investments are shaped by the needs and aspirations of local communities.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
IRED Committee has approved three projects Titan Boulevard, Bruce Street public realm and a contribution to the Town Centre projects the latter proposed spend of £0.061m expected to slip into next financial year. Titan Boulevard is being delivered by Wheatley Group and we are advised that it will not be completed until Summer 2022, therefore a further £0.58M will require to be carried forward to 22/23. Bruce St currently on track to be complete before March 2022.						
Mitigating Action						
Programme involves expenditure over a number of projects led by different services. Regular reporting between services will help early identification of risk.						
Anticipated Outcome						
Place-based improvements that advance Scottish Government's priorities of 20 min neighbourhoods and carbon zero.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
14 Viresco Studios and Arts Centre						
Project Life Financials	750	0	0%	750	0	0%
Current Year Financials	750	0	0%	0	(750)	-100%
Project Description	Viresco Studios and Arts Centre in Alexandria, aimed to encourage wider participation in the arts, creative enterprises and cultural activity in West Dunbartonshire.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-23		
Main Issues / Reason for Variance						
Funding provided by Scottish Government, Regeneration Capital Grant Fund (RCGF). Further funding is however being sought by the community group to meet the extensive costs of building repair. No spend is forecast for this financial year. An option might be to rephase to 2022/23 subject to agreement by Scottish Government.						
Mitigating Action						
Building has been surveyed to get certainty on degree of work required. The funder, Scottish Government, is being updated with progress.						
Anticipated Outcome						
Repurposing and restoration of B listed former St Andrew's church in Alexandria for community arts uses.						
15 Clydebank Can On The Canal						
Project Life Financials	747	0	0%	747	0	0%
Current Year Financials	747	0	0%	0	(747)	-100%
Project Description	New activities centre in Clydebank Town Centre.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Dec-22	Forecast End Date	30-Jun-23		
Main Issues / Reason for Variance						
Contractor to be appointed January 2022, with delivery of the Activities Centre by end of calendar year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New community-run activities centre in Clydebank Town Centre.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
16 Levelling up						
Project Life Financials	125	0	0%	125	0	0%
Current Year Financials	125	0	0%	40	(85)	-68%
Project Description	Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Jun-23		
Main Issues / Reason for Variance						
This capacity funding was awarded by UK Government to assist with development of LUF bids. WDC will be awarded LUF and the capacity funding will be used in part to produce Artizan Centre Redevelopment Options. There is scope for Roads/Transportation to use some capacity funding to develop a major transportation bid.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.						

17 Queens Quay District Heating Network						
Project Life Financials	21,458	21,551	100%	21,573	115	1%
Current Year Financials	0	93	0%	115	115	0%
Project Description	Queens Quay District Heating Network.					
Project Manager	Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The energy centre shell is complete and has been handed over to WDC. The internal fit out is complete with heat now being supplied to Clydebank Care Home, Aurora House, Titan Enterprise Centre and Clydebank Leisure Centre. The additional costs resulting in the reported overspend are associated with extensions to the scope of the project. Rebate from Energetics of £0.182m is expected before the end of the financial year. Spend figures are reduced on account of invoice paid by the Wheatley Group for their connection charges to the district heating network and internal cost transfer to cover media installation and floor painting at the energy centre.						
Mitigating Action						
Officers continue to pursue CRL for Energetics rebate.						
Anticipated Outcome						
Project will be delivered over original budget.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
18 District Heating Network Expansion						
Project Life Financials	11,000	0	0%	11,000	0	0%
Current Year Financials	3,600	0	0%	0	(3,600)	-100%
Project Description	District Heating Network Expansion.					
Project Manager	Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Network expansion to GJNH (Golden Jubilee National Hospital) will commence pending approval to proceed by the GJNH Board. At this time it is estimated that none of the budget will be spent with £3.6m required to be rephased to 2022/23 on account of the continuing discussions and expected future confirmation by the GJNH board approving the connection proposal to the Queens Quay District Heating Network.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project will be delivered on budget.						
19 Transformation of Infrastructure Libraries and Museums						
Project Life Financials	421	143	34%	421	0	0%
Current Year Financials	278	0	0%	78	(200)	-72%
Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
Project Manager	David Main					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Chief Officer requested carry forward following completion schedule updates for Alexandria and Dalmuir Libraries improvement works. An allocation of funds for furniture at Alexandria Library will now be carried into 22/23, and for Dalmuir Library into 23/24. Furniture replacement for Dumbarton, Duntocher, Faifley and Parkhall Libraries is anticipated to still complete in 21/22.						
Mitigating Action						
Carry forward of funds to 22/23 and 23/24.						
Anticipated Outcome						
Project carried forward to align with Asset Management programme.						
20 Heritage Capital Fund						
Project Life Financials	4,000	341	9%	4,000	0	0%
Current Year Financials	2,537	29	1%	867	(1,670)	-66%
Project Description	Heritage Capital Fund.					
Project Manager	Amanda Graham					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
The original projected spend has been affected by internal and external delays due to the Covid 19 recovery, a reduction in the scope of the Clydebank Town Hall project, a change in the delivery date for the Clydebank Museum at Clydebank Library during the contract award stage, while the new Dalmuir Library and Gallery had to be rescheduled for approval in August 2021/22. Officers are now making progress to get projects back on track, projects will still be delivered in full, and a review of optimism bias will be undertaken in the projections for 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project to be delivered on budget and within revised timescale.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

21	Glencairn House						
	Project Life Financials	5,050	15	0%	5,050	0	0%
	Current Year Financials	110	15	14%	65	(45)	-41%
	Project Description	Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum.					
	Project Manager	Michelle Lynn/ Sarah Christie					
	Chief Officer	Malcolm Bennie					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	The Business Case for the Glencairn House project was outlined in a report to the IRED committee on 21 August 2019. The report sought and received approval to proceed with the project. Architects have been appointed and the initial development stage has now been completed. Planning submission has been made and this is targeted for Spring 2022 with a practical completion date of December 2023 and financial completion by December 2024 due to retentions. Levelling Up Funding has been confirmed and will be reported separately under a different budget line.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Re-development of Glencairn House in Dumbarton High Street to a purpose built library and museum, within budget albeit later than originally anticipated.						

22	Alexandria Community Centre Sports Hall re-flooring						
	Project Life Financials	40	0	0%	40	0	0%
	Current Year Financials	40	0	0%	0	(40)	-100%
	Project Description	Alexandria Community Centre Sports Hall re-flooring					
	Project Manager	John Anderson					
	Chief Officer	John Anderson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	28-Feb-22		
	Main Issues / Reason for Variance						
	This project was rephased from 2020/21 as The Alexandria Community Centre Sports Hall was being utilised as COVID-19 vaccine centre so works were unable to be carried out in 2020/21. It is anticipated the centre will continue to be used as a vaccine centre and the work will be postponed until next financial year.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	New floor fitted in Alexandria Community Sports Hall.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
23 Office Rationalisation						
Project Life Financials	22,051	22,061	100%	22,054	3	0%
Current Year Financials	0	11	0%	18	18	0%
Project Description	Delivery of office rationalisation programme.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
Main Issues / Reason for Variance						
New Dumbarton Office has been opened to staff from 21 May 2018. Final Retention for demolition of Garshake works was due to be paid in 2020/21 however retention has now been paid in April 2021. Forecast overspend is due to unforeseen additional charges.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered at a higher cost than budgeted.						
24 Depot Rationalisation						
Project Life Financials	8,535	119	1%	8,535	0	0%
Current Year Financials	160	0	0%	15	(145)	-91%
Project Description	Depot Rationalisation.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Given potential implications around operational service requirements for Greenspace, Transport, Roads and Waste, Officers have not been in a position to complete the Depot Rationalisation Business Case at this point. A review of scope of the project is currently underway following completion of the workstyle exercise and the intension would be to bring a Business case to IRED committee Summer/Autumn 2022. Re-phase £0.145m to financial year 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project business case will be brought back to project board and Council.						
25 New Sports Changing Facility Dumbarton West (Old OLSP site)						
Project Life Financials	350	9	3%	350	0	0%
Current Year Financials	341	1	0%	1	(341)	-100%
Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Planning permission has been submitted. New build will be in conjunction with developers site and awaiting confirmation of a start date for same. Project cannot commence until planning application has been approved and delays on application and granting has been in relation to discussions with the adjacent developer and consultation with roads in relation to onsite parking and impact on adjacent site. Following granting of planning permission a timeline will be issued and a further update provided. It is therefore expected at this time that the budget will likely have to be rephased to 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To deliver new sports changing facility.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

26	New Sports Changing Facility at Duntocher						
	Project Life Financials	344	382	111%	382	38	11%
	Current Year Financials	0	38	0%	38	38	0%
	Project Description	New Sports Changing Facility at Duntocher					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Project completed over budget due to ground conditions on site. Final costs now charged and project reporting an overspend of £0.038m.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	New sports changing facility completed.						

27	New Sports Changing Facility at Lusset Glen in Old Kilpatrick						
	Project Life Financials	150	16	10%	150	0	0%
	Current Year Financials	134	0	0%	0	(134)	-100%
	Project Description	New Sports Changing Facility at Lusset Glen in Old Kilpatrick					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Project had been delayed due to a number of COVID-19 related issues and utilities issues. Unit is now in production but delay to site due to the utility disconnection and demolition works. Project to be rephased to 2022/23.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To deliver new sports changing facility.						

28	New Westbridgend Community Centre						
	Project Life Financials	675	71	11%	675	0	0%
	Current Year Financials	610	6	1%	25	(585)	-96%
	Project Description	New Westbridgend Community Centre					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Planning Permission received and currently working on internal room layouts to confirm overall budget required to complete project. Previous delays, include application for planning permission which Officers elongated due to requirement to go to design panel, and delays in additional information being able to be provided to Planning due to site visits not being able to be carried out because of COVID-19 restrictions. Currently room layouts are being discussed with the group, this will then allow a review of costs to minimise the additional budget required to complete the project. Previously it was advised that the original budget allocation did not take into account ground condition costs and any implications required following discussions with planning – until this process is complete Officers will not be able to request additional budget. At this time it is estimated that only £0.025m of the budget will be required this year with £0.585m required to be rephased to 2022/23. Balance of budget is being requested via the capital plan refresh process and will be presented to Council in March 2022.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	New build community facility.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

29	Purchase of 3 Welfare Units						
	Project Life Financials	78	0	0%	78	0	0%
	Current Year Financials	78	0	0%	0	(78)	-100%
	Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-					
	Project Manager	Martin Feeney					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22	
	Main Issues / Reason for Variance						
	Changing demand means it has not been possible to purchase equipment to date. Further analysis is being carried out of future demand to allow an informed decision to ensure the correct equipment is identified.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered within budget.						

30	Elevated Platforms (Building Services)						
	Project Life Financials	45	0	0%	45	0	0%
	Current Year Financials	45	0	0%	0	(45)	-100%
	Project Description	Elevated Platforms (Building Services).					
	Project Manager	Martin Feeney					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22	
	Main Issues / Reason for Variance						
	It is anticipated that spend will be achieved in Financial year 2022/2023.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered within budget.						

31	Allotment Development						
	Project Life Financials	400	44	11%	400	0	0%
	Current Year Financials	370	13	4%	100	(270)	-73%
	Project Description	To develop an allotment site.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Dec-22	
	Main Issues / Reason for Variance						
	A Site investigation report has identified that Townend Road can only be developed with raised beds. The project will now be developed on this basis and officers will work to the available budget. Sites at Dillchip Loan and Dumbarton Common are also being considered for development as food growing sites. Site investigation work to be carried out prior to preparation of tender document.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	3 new allotment sites with 150 plots.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
32 Posties Park Sports Hub - New sports hub to include Gym & running track						
Project Life Financials	1,802	1,896	105%	2,646	844	47%
Current Year Financials	1,401	1,495	107%	2,245	844	60%
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line. No match funding from Sport Scotland was received.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project start was delayed due to planning issues and COVID-19 restrictions. Work commenced January 2021 with a proposed completion date of March 2022. The overall expenditure is forecast to be £2.3m. The majority of the overspend was caused by changes to the design required by Planning, with additional costs due to covid and site investigations						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
New all weather running track and gymnasium.						
33 Vale of Leven Cemetery Extension						
Project Life Financials	817	263	32%	817	0	0%
Current Year Financials	652	99	15%	352	(300)	-46%
Project Description	Extension of existing cemetery in Vale of Leven.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-22		
Main Issues / Reason for Variance						
Legal issues with purchase of land have now been resolved. Project is now being developed for tendering, with project completion expected 30 September 2022. It is anticipated that £0.352m will be spent this financial year with £0.300m required to be rephased to 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Extension to existing cemetery providing a sustainable burial environment.						
34 New Play & Recreation at Radnor Park, including MUGA & Inler Park						
Project Life Financials	642	682	106%	682	39	6%
Current Year Financials	0	40	0%	40	40	0%
Project Description	New Play & Recreation at Radnor Park, including MUGA.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Dec-19		
Main Issues / Reason for Variance						
Final Payment has now been made.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Renewal of Play park						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
35 Spaces for People						
Project Life Financials	740	350	47%	412	(328)	-44%
Current Year Financials	648	258	40%	320	(328)	-51%
Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Jul-21	Forecast End Date	31-Jul-21		
Main Issues / Reason for Variance						
The project was introduced through funding for WDC from Scottish Government in 2020/21, in response to the COVID-19 pandemic. The funding was provided for widening of footpaths to abide by social distancing guidelines. The works were not able to be completed in 2020/21 and permission was granted to carry the grant forward into 2021/22 on the condition it was used by 31 July 2021. The works at Smollet Fountain are now complete and the works at Crosslet Road are now complete, however due to time constraints it is anticipated Officers will only be able to use £0.320m of this budget and approximately £0.328m will be underspent.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide people of West Dunbartonshire additional space to help adhere to social distancing guidelines.						
36 Auld Street Clydebank - Bond						
Project Life Financials	400	358	90%	400	0	0%
Current Year Financials	42	0	0%	0	(42)	-100%
Project Description	Completion of roadworks associated with Auld Street housing development.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Road construction works completed in previous years. Remaining funds insufficient to complete footpath construction. Works on hold until such time as additional funds can be secured.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To complete remaining civil works required.						
37 Mandatory 20mph Residential communities						
Project Life Financials	500	11	2%	500	0	0%
Current Year Financials	120	0	0%	50	(70)	-58%
Project Description	Mandatory 20mph Residential communities.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Awaiting Scottish Government recommendations.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project to be delivered within budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
38 Street lighting and associated electrical infrastructure						
Project Life Financials	86	8	9%	106	20	23%
Current Year Financials	86	8	9%	106	20	23%
Project Description	WDC is responsible for the maintenance of 18,000 street lighting columns and associated illuminated signs and bollards. This budget is required for this infrastructure.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Overspend due to essential works identified by investigations.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Intention is to complete works within budget.						
39 Depot Improvement Works						
Project Life Financials	90	7	7%	90	0	0%
Current Year Financials	90	7	7%	21	(69)	-77%
Project Description	Improvement of WDC Roads Depot.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
New budget in 2021/22 to improve Elm Road Roads Depot. New equipment has been purchased and balance of budget to be carried forward into 2022/23 to be utilised for depot rationalisation works						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Intention is to complete works within budget.						
40 Gruggies Burn Flood Prevention						
Project Life Financials	14,730	378	3%	14,730	0	0%
Current Year Financials	572	6	1%	250	(322)	-56%
Project Description	Commission of Gruggies Flood Prevention Scheme.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Report has been received mid June 2021 outlining proposed options. Contract for design is due to be signed off imminently. Project board to be established with a view to finalising plans this calendar year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project should be completed within budget.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
41 Clydebank Charrette, A814						
Project Life Financials	4,300	3,082	72%	4,300	0	0%
Current Year Financials	2,285	1,067	47%	2,135	(150)	-7%
Project Description	Clydebank Charrette, A814					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works progressing well project should be complete by spring 2022.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project should be completed within budget by spring 2022 enhancing the A814 through Clydebank.						
42 A811 Lomond Bridge						
Project Life Financials	4,152	3,846	93%	4,152	0	0%
Current Year Financials	723	417	58%	500	(223)	-31%
Project Description	Upgrade of Lomond Bridge.					
Project Manager	Cameron Muir					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	31-May-21		
Main Issues / Reason for Variance						
Works to Lomond Bridge were completed May 2021.						
Mitigating Action						
None required.						
Anticipated Outcome						
To provide an improved Lomond Bridge.						
43 Protective overcoating to 4 over bridges River Leven						
Project Life Financials	1,030	337	33%	1,070	40	4%
Current Year Financials	442	288	65%	482	40	9%
Project Description	To overcoat 4 bridges over River Leven.					
Project Manager	Cameron Muir					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Works to Renton Footbridge have commenced and should be completed by March 2022. Additional works are required with regard to bridge stair bearings & support work flanges and has resulted in approximately £0.040m overspend.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To upgrade bridges within West Dunbartonshire.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
44 Vehicle Replacement						
Project Life Financials	3,042	1,426	47%	3,042	0	0%
Current Year Financials	3,042	1,426	47%	2,170	(872)	-29%
Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Vehicles are being ordered for delivery in this financial year						
Mitigating Action						
None Required.						
Anticipated Outcome						
Replacement of fleet within budget.						
45 Purchase of gritters						
Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	150	(250)	-63%
Project Description	Purchase of gritters.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Only two gritters will be purchased this financial year with the rest to follow in 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget.						
46 AV Equipment - Education						
Project Life Financials	1,110	184	17%	1,110	0	0%
Current Year Financials	443	56	13%	126	(317)	-72%
Project Description	Purchase of AV Equipment for Education.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-29	Forecast End Date	31-Mar-29		
Main Issues / Reason for Variance						
The roll out of the installation of new equipment is on track since the school return in August but will continue into 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Purchase of AV Equipment for Education.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
47 Kilpatrick School - New Build						
Project Life Financials	10,950	11,067	101%	11,067	117	1%
Current Year Financials	0	117	0%	117	117	0%
Project Description	Design and build of construction of Additional Support Needs School.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	09-Aug-17		
Main Issues / Reason for Variance						
The Final Account has been agreed with final payment now paid. Project was physically complete August 2017 with retentions now fully paid, Making Good Defects Certificate issued.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project complete albeit over budget.						
48 Schools Estate Improvement Plan						
Project Life Financials	20,000	14,440	72%	20,000	0	0%
Current Year Financials	6,200	3,803	61%	4,261	(1,939)	-31%
Project Description	Improvement of Schools Estate.					
Project Manager	Lesley Woolfries/ Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
<p>The £20m project life budget is broken down as follows, £15.1m New Build Renton Campus; £0.881m St Mary's Alexandria; £0.300m Additional ASN Provision (Secondary Phase); £2.5m Skills School (Senior Phase); £0.008m Balloch Campus, Lomond Base (artificial grass) with the remaining budget of £1.211m unallocated at this time. The current year budget is allocated, £4.609 New Build Renton Campus; £0.214m St Mary's Alexandria; £0.300m Additional ASN Provision (Secondary Phase); £1.069m Skills School (Senior Phase); £0.008m Balloch Campus, Lomond Base (artificial grass). With regards to the new Renton Build Campus, the construction is split into 3 phases with Phase 1 which includes the new building due to complete on 4 October 2021. The overall construction is programmed to complete by 25 July 2022. (Previously April 2022 but re-programmed due to 13 week COVID-19 site closure). Forecast spend for 2021/22 for this element of the project is £3.873m against a current year budget of £4.609, resulting in rephasing of £0.735m to 2022/23 due to COVID-19 related delays. With regards the St Mary's Alexandria Refurbishment works, the MUGA is anticipated to commence August/September. The dining and kitchen extension will not be able to commence until these works are complete and due to the disruptive nature of the works and will not commence until summer 2022. This has resulted in an estimated spend at St Mary's of £0.100m in 2021/22 against a budget of £0.214m resulting in rephasing of £0.114m to 2022/23. With regards to Additional ASN Provision (Secondary Phase) and Skills School (Senior Phase) these are each expected to spend £0.020m resulting in a combined rephasing for these projects of £1.328m as these await site selection and the programme of works. Finally the installation of artificial grass at Balloch Campus is complete accounting for £0.008m of the current year spend. In summary, £4.260 is expected to be spent of the current year total budget in 2021/22 with estimated £1.939m required to be rephased to 2022/23.</p>						
Mitigating Action						
With regards to the new Renton Campus, Officers are working to plan the migration from existing premises to work with programmed October 2021 Phase 1 completion where the new building and immediate playground and some parking provision is delivered. Overall project with Phase 2 & final phase 3 due to complete in July 2022. Ongoing dialogue with the main contractor and client to mitigate risks to Phase 1 handover date.						
Anticipated Outcome						
Project delivered within budget and to the revised programme, following COVID-19.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
49 Schools Estate Improvement Plan - next Phase - Faifley Campus						
Project Life Financials	28,860	65	0%	28,860	0	0%
Current Year Financials	318	24	7%	53	(265)	-83%
Project Description	Improvement of Schools Estate.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
<p>The next phase of the Schools Estate Improvement Plan involves the development of a new Campus provision in the Faifley area. Officers have been tasked with providing a funding submission to the Scottish Government Learning Estate Improvement Programme. The bid submission was made in October 2020 and WDC has been successful in securing funding, SFT confirmed the indicative funding allocation for this project at £18.416m on the 4 May 2021, this will be received as a revenue stream over the 25 years of the Scottish Government financial support (subject to the Council adhering to the funding criteria). Site Options Appraisal has taken place and Members approved the recommendation to proceed with the new Faifley Campus on the St Joseph's site at Education Committee 9th June 2021. The next phase will see the appointment of design team and main contractor to proceed with Design Development for the new Campus. As a result of programme changes concept design will now commence end of March 2022, this will not impact on the overall completion of the project. The statutory consultation process was launched in September 2021 and a report will be brought back to the Educational Services committee in 2022.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of the project will be on time.						
50 Free School Meals						
Project Life Financials	199	101	51%	199	0	0%
Current Year Financials	100	2	2%	2	(98)	-98%
Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Oct-22	Forecast End Date	31-Oct-22		
Main Issues / Reason for Variance						
<p>Works ongoing with any snagging issues to be rectified when the school is empty due to the nature of the work. Full budget spend will be incurred by October 2022.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget within amended timescales.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
51 Balloch Campus							
Project Life Financials	0	40	0%	40	40	0%	
Current Year Financials	0	40	0%	40	40	0%	
Project Description	To erect noise barrier						
Project Manager	Michelle Lynn/ Craig Jardine						
Chief Officer	Laura Mason						
Project Lifecycle	Planned End Date	31-Oct-21	Forecast End Date	31-Oct-21			
Main Issues / Reason for Variance							
Acoustic survey was carried out following a number of complaints by neighbours and MSP. This survey indicated that additional fencing was required and this work has now been completed.							
Mitigating Action							
None required.							
Anticipated Outcome							
Noise reduction							
52 Aids & Adaptations - Special Needs Adaptations & Equipment							
Project Life Financials	1,113	620	56%	1,113	0	0%	
Current Year Financials	1,113	620	56%	884	(229)	-21%	
Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.						
Project Manager	Julie Slavin						
Chief Officer	Beth Culshaw						
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22			
Main Issues / Reason for Variance							
Lower provision of aids and adaptations to HSCP clients than anticipated due to Covid which will be caught up next financial year.							
Mitigating Action							
None available at this time							
Anticipated Outcome							
Provision of adaptations and equipment to HSCP clients as anticipated.							
53 Criminal Justice Adaptations							
Project Life Financials	63	0	0%	63	0	0%	
Current Year Financials	63	0	0%	63	0	0%	
Project Description	Renovation of Unit 11 Levenside Business Court.						
Project Manager	Julie Slavin						
Chief Officer	Beth Culshaw						
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23			
Main Issues / Reason for Variance							
Contact has been made with procurement and colleagues are preparing tender documentation. The project will slip into 2022/23.							
Mitigating Action							
None available at this time							
Anticipated Outcome							
Renovation of Unit 11 Levenside Business Court							

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
54 Replace Elderly Care Homes and Day Care Centres						
Project Life Financials	27,531	27,071	98%	27,531	0	0%
Current Year Financials	477	18	4%	200	(277)	-58%
Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Clydebank Care Home (Queens Quay House) completion was certified 9 November 2020. The Statement of Final Account has been agreed with the Principal Contractor at a figure less than the cost plan and as such officers have adjusted the project outturn to report the project will be delivered on budget. The residents from the 2 existing Clydebank Care Homes moved into Queens Quay House on 14 and 15 December 2020. Officers in HSCP and Asset Management are progressing the disposal strategy for Mount Pleasant, Frank Downie and Queen Mary Day Centre. Clydebank Care Home is due to be financially complete by the end of financial year 2021/22. Budget being rephased due to demolition costs.						
Mitigating Action						
The statement of final account has been signed and financial risk exposure should be reduced through efforts to dispose of the existing properties at the earliest opportunity.						
Anticipated Outcome						
Dumbarton Care Home opened 2017. Clydebank Care Home was certified complete on 9 November 2020 and projected to deliver on budget.						
55 ICT Modernisation						
Project Life Financials	903	99	11%	903	0	0%
Current Year Financials	903	99	11%	550	(353)	-39%
Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
Project Manager	Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
£0.100m spent and further £0.056m committed in device orders to date. Further Mobile replacements ordered and awaiting delivery so that appointments can be planned. Took delivery of the 100+ laptops in December 2021 which had been delayed due to supply chain issues.						
Awaiting update on Chromebook supply and device models from Scottish Government and we already have a back log of orders and supply chain delivery delays.						
HSCP £0.413m allocation is expected to be rephased to 2022 for the wider system review project for case management.						
To date the service improvements have been Covid-related and will be charged accordingly leaving approx. £0.100m potentially unused at this time.						
Mitigating Action						
Continue to escalate and meet framework suppliers to confirm delivery lead times.						
Anticipated Outcome						
Two thirds of Budget spent with some of the HSCP allocation for the wider system review project for case management being rephased.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
56 Education Software Licensing Refresh						
Project Life Financials	270	2	1%	270	0	0%
Current Year Financials	58	0	0%	0	(58)	-100%
Project Description	End of Life Software Upgrades for Education.					
Project Manager	James Gallacher/ Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-29	Forecast End Date	31-Mar-29		
Main Issues / Reason for Variance						
To date no Education-specific software has been identified during the annual network security penetration test. Budget to be carried to 2022-23						
Mitigating Action						
Liaise with schools re planned changes to software needed to delivery the curriculum.						
Anticipated Outcome						
No budget spend this financial year as any replacement software needs to be tested (rather than budget spent) due to constraints of replacing software during an academic year.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT AMBER ALERT STATUS

APPENDIX 7

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1	Replace obsolete boilers (plant greater than 30 years old)						
	Project Life Financials	235	145	62%	235	0	0%
	Current Year Financials	227	144	63%	215	(12)	-5%
	Project Description	Replace obsolete boilers (plant greater than 30 years old).					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hissett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Oct-22		
	Main Issues / Reason for Variance						
	All works complete. Await demo, snagging and invoice for Municipal Buildings. Insufficient funding available for Hub boiler replacement.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Full spend minus the retention is expected this year. The Hub boiler replacement is suspended until next year. Note insufficient budget						

2	Bus Rapid Deployment Fund						
	Project Life Financials	217	3	1%	217	0	0%
	Current Year Financials	214	0	0%	214	0	0%
	Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Officers working with external partners to identify projects to support funding. Investigation on going however unlikely works will be able to progress until new financial year.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To improve journey times and reliability of bus services.						

3	ICT Security & DR						
	Project Life Financials	1,120	64	6%	1,120	0	0%
	Current Year Financials	1,120	64	6%	700	(420)	-38%
	Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the disaster recovery capabilities of WDC.					
	Project Manager	Brian Miller/ Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Jul-22	Forecast End Date	31-Jul-22		
	Main Issues / Reason for Variance						
	Switch replacement (£0.550m) order raised and deliveries started but unclear if will be fully received by end of March. Liaising with supplier re partial invoicing.						
	SAN replacement (£0.330m) tender due to be published Jan/Feb - therefore this budget will carry to 2022-23. Project scope change being considered linked to 365 cloud back up requirements. As with the switch replacement, global supply shortages are being indicated and it may slip into next financial year.						
	Bandwidth improvement projects continue on time and within budget.						
	Mitigating Action						
	Monitor supply chain. Continue tendering processes. Seek to carry budget in 2022 if supply chain issues are confirmed						
	Anticipated Outcome						
	Continue to anticipate the majority of budget being committed (if not spent).						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT AMBER ALERT STATUS

APPENDIX 7

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

4	365 Implementation						
	Project Life Financials	250	141	56%	250	0	0%
	Current Year Financials	169	111	65%	169	0	0%
	Project Description	Project services to delivery Microsoft 365 Implementation including 3rd party supplier, training, technical consultancy etc.					
	Project Manager	Dorota Piotrowicz/ Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	30-Jun-22	Forecast End Date	30-Jun-22		
	Main Issues / Reason for Variance						
	Budget is committed and suppliers actively working on the project. Project scope changes have been costed and additional budget has been added to Capital plan refresh for consideration. Some aspects of the project have been reduced. Full budget spend anticipated but may be delayed due to resource changes.						
	Mitigating Action						
	Consider accelerating spend from 2022/23 if supplier can accelerate the resource available. Otherwise carry some budget into 2022/23.						
	Anticipated Outcome						
	Budget spent but potentially delayed.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
1 Making Tax Digital						
Project Life Financials	40	0	0%	0	(40)	-100%
Current Year Financials	40	0	0%	0	(40)	-100%
Project Description	Making Tax Digital.					
Project Manager	Karen Shannon					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
A review of the requirements needed has confirmed that we do not need any capital monies to ensure compliance in this area.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
WDC compliance with HMRC Making Tax Digital.						
2 Electronic Insurance System						
Project Life Financials	50	43	86%	51	1	1%
Current Year Financials	7	0	0%	8	1	10%
Project Description	Acquisition of a claims/incident management system supported by an electronic document management system.					
Project Manager	Karen Shannon					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
The various claim forms and departmental reports have been reviewed and updated and the relevant online request forms were submitted to the Digital Sub-Group to be converted to Online Achieve Forms. The various claim forms and departmental reports have now been converted to Online Achieve Forms and are in the process of being tested. Once complete, the supplier will take matters forward with their design team. An anticipated timeline for completion of the project, taking into account the various stages i.e. development, testing, going live etc. will be drawn up in conjunction with the supplier at that time. Budget spend anticipated in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Upgraded Electronic Insurance System.						
3 Agresso development						
Project Life Financials	30	0	1%	30	0	0%
Current Year Financials	30	0	0%	30	0	0%
Project Description	2020/21 bid is to carry out an upgrade of Agresso which was last upgraded in 2015. Requirement to upgrade is to maintain level of support available from Unit 4 who have advised that support for older versions of the system is being reduced.					
Project Manager	Adrian Gray					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	28-Feb-22		
Main Issues / Reason for Variance						
Agresso development plans to be implemented in 2021/22, full budget spend anticipated.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Development of Agresso system later than originally anticipated but within original budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
4 Legal Case Management System						
Project Life Financials	33	0	0%	33	0	0%
Current Year Financials	33	0	0%	33	0	0%
Project Description	Legal Case Management System					
Project Manager	Alan Douglas					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Budget has been rephased from 2020/21. The project could not proceed as originally planned as Officers are required to access the office and hardware the system will run on and COVID-19 restrictions have prevented this. Tenders had been held, however the project may have to go back out to tender following the upgrade to Microsoft 365. Legal will discuss with ICT in the coming months, however it is still hoped the project will be completed on budget in this financial year.						
Mitigating Action						
Legal to discuss impact of Microsoft 365 with ICT.						
Anticipated Outcome						
Project to be completed in 2021/22 assuming return to office and with the support of ICT.						
5 Solicitor Project Support for Capital Projects						
Project Life Financials	53	0	0%	53	0	0%
Current Year Financials	20	0	0%	20	0	0%
Project Description	Solicitor costs to directly support capital projects					
Project Manager	Alan Douglas					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Trainee solicitor has now started. Budget will be fully spent.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Solicitor support for Capital Projects, with full budget spend.						
6 Trading Standards Scam Prevention						
Project Life Financials	10	10	99%	10	0	0%
Current Year Financials	2	2	96%	2	0	0%
Project Description	Call blocking devices to be fitted to the phones of WDC's most vulnerable residents which will block unknown numbers from connecting and limiting incoming calls to only known and trusted numbers, for vulnerable consumers who may be susceptible to hard selling techniques, scams and other frauds.					
Project Manager	Tony Cairns/ Alan Douglas					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Jun-21		
Main Issues / Reason for Variance						
Final balance of budget rephased from 2020/21 into 2021/22 as project could not complete in 2020/21 due to COVID-19 restrictions. Quotes have been obtained for a further 20 call blocker devices for installation in the homes of vulnerable residents so protecting them from telephone scams which will utilise the remaining budget.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To protect WDC's most vulnerable residents from phone calls from which they may fall victim of hard selling techniques, scams and other frauds.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
7 Antonine Wall Heritage Lottery Fund						
Project Life Financials	10	10	100%	10	0	0%
Current Year Financials	10	10	100%	10	0	0%
Project Description	Antonine Wall Heritage Lottery Fund.					
Project Manager	Pamela Clifford					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
Main Issues / Reason for Variance						
Project complete.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Preservation of Historic Site.						
8 Solar Panel Installation						
Project Life Financials	135	16	12%	135	0	0%
Current Year Financials	119	0	0%	114	(5)	-4%
Project Description	Installation of Solar Panels on Council buildings.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Oct-21
Main Issues / Reason for Variance						
Works complete. Awaiting demonstration and handover following snagging issues.						
Mitigating Action						
Meeting with Contractor arranged and program of works to be submitted.						
Anticipated Outcome						
Work completed						
9 Replace failed heating controls/valves & recommission						
Project Life Financials	20	13	66%	21	1	3%
Current Year Financials	19	13	65%	20	1	3%
Project Description	Replace failed heating controls/valves & recommission.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Actual End Date		31-Mar-22
Main Issues / Reason for Variance						
Further works being identified, expect full spend by end of the year.						
Mitigating Action						
None required.						
Anticipated Outcome						
Delivery of project within budget and on time.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
10 Automatic Meter Readers						
Project Life Financials	55	22	41%	56	1	2%
Current Year Financials	33	0	0%	34	1	3%
Project Description	Automatic Meter Readers.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Existing AMRs still in contract and not due to expire until February. New order to be placed Nov/Dec with spend Feb/March 2022.						
Mitigating Action						
None required.						
Anticipated Outcome						
All works to be completed 2021/22.						
11 Oil to Gas Conversion						
Project Life Financials	187	187	100%	187	0	0%
Current Year Financials	72	72	100%	72	(0)	0%
Project Description	Oil to Gas Conversion in council buildings.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Aug-21		
Main Issues / Reason for Variance						
Project complete except for minor snagging.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Works complete in 2021/22-full spend.						
12 Urinal Controls						
Project Life Financials	45	27	59%	45	0	0%
Current Year Financials	18	0	0%	9	(9)	-51%
Project Description	Urinal Controls.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
All works fully complete . Note part of works will be provided free of charge although the exact figure has still to be verified.						
Mitigating Action						
None required						
Anticipated Outcome						
Replacement of Urinals						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
13 Water Meter Downsize						
Project Life Financials	16	6	39%	16	0	0%
Current Year Financials	10	0	0%	5	(5)	-49%
Project Description	Water Meter Downsize.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-May-22		
Main Issues / Reason for Variance						
This project is completed in conjunction with the Automatic Meter Readers. Therefore this budget will not be fully spent this year as it is not required for the number of AMRs that are being installed.						
Mitigating Action						
None required						
Anticipated Outcome						
Delivery of project within budget.						
14 Exxon City Deal						
Project Life Financials	34,050	2,533	7%	34,050	0	0%
Current Year Financials	611	296	49%	611	0	0%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Manager	Robin Abram/ Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-27	Forecast End Date	31-Mar-27		
Main Issues / Reason for Variance						
Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Exxon's commercial deal had been approved by WDC on the 24th June 2020 with land transfer agreed and missives concluded. The planning permission in principle (PIIP) application has been approved by WDC planning department. Exxon has agreed with SEPA and WDC-Environmental Health their remediation strategy. Technical reviews are being carried out between WDC consultant Stantec and Exxon consultants WSP to assess the ongoing remediation strategy and site activity and WDC and Exxon are now working together on their respective construction programmes, to ensure the two phases of works can go ahead unimpeded by the other. Exxon are independently progressing their remediation works which are ongoing. The planning permission conditions are being attended to by consultants Stantec with the condition attached to Dunglass Castle has been progressed with the condition survey nearing completion taking in the castle, house and Henry bell Obelisk. A verbal presentation was made to the board members at the September meeting.						
Final Business Case submission date changed from November 2021 to November 2022 was submitted to the Chief Executive's Group on 29th September 2021 with no issues raised. It was included in the interim performance report presented to cabinet on 5th October 2021. A briefing document has been produced and agreed with our chosen contractor Balfour Beatty. Through the Scape framework we are moving towards a formal pre construction agreement to allow the detailed design works to commence and the full construction programme to be developed.						
Agreements in principle are being drawn up with the majority of 3rd party land owners which will provide a greater degree of certainty as we move towards reaching an agreement with Balfour Beatty.						
Mitigating Action						
None required.						
Anticipated Outcome						
Delivery of the project on time and within the increased budget.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
15 Telephone System Upgrade						
Project Life Financials	15	0	0%	15	0	0%
Current Year Financials	15	0	0%	15	0	0%
Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management Information.					
Project Manager	Stephen Daly					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project has been rephased from 2020/21 into 2021/22. Works were scoped with ICT in previous year but delayed due to COVID-19 lockdown and prioritising of support for critical services by both ICT and Citizen Services. Project progressing in 2021/22 with contractor appointed to carry out initial script upgrades which commenced June 2021. Budget spend anticipated in 2021/22.						
Mitigating Action						
None required.						
Anticipated Outcome						
Review of service requirements & telephony functionality will inform works to improve citizen experience.						
16 Civic Heart Works - Refurbishment of Clydebank Town Hall						
Project Life Financials	3,341	3,339	100%	3,341	0	0%
Current Year Financials	9	8	81%	9	0	0%
Project Description	Refurbishment of Clydebank Town Hall.					
Project Manager	Michelle Lynn/Amanda Graham					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-May-21		
Main Issues / Reason for Variance						
Works complete.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project will be delivered within budget.						
17 Clydebank Community Sports Hub						
Project Life Financials	3,865	3,857	100%	3,865	0	0%
Current Year Financials	8	0	0%	8	(0)	0%
Project Description	Creation of a community and sport hub.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	26-Oct-18		
Main Issues / Reason for Variance						
The facility has been operational since October 2018. Following the termination of the construction contract in the post completion phase, officers have completed defect rectification to the allotment area and completed outstanding work to the natural grass pitch. Due to the excessive quotes received to rectify the defects, the decision was taken to no longer pursue rectification as this presents too great a financial risk to WDC. Final professional fees have now been paid. Officers continue to liaise with the Insolvency Practitioner to conclude the statement of a final account and address their claim for the final retention release. Officers received correspondence from the Insolvency Practitioner cost consultant requesting payment of the withheld retention money, which is disputed by Officers. The £0.008m budget allocation for this financial year 2021/22 will be reviewed as part of the final stages to agree the final account.						
Mitigating Action						
Statement of Final Account shall be agreed to bring project expenditure to a conclusion.						
Anticipated Outcome						
New facility has been operational since October 2018.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
18 Building Upgrades and H&S - lifecycle & reactive building upgrades						
Project Life Financials	1,603	931	58%	1,603	0	0%
Current Year Financials	1,603	931	58%	1,603	0	0%
Project Description	Lifecycle and reactive building upgrades.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works progressing and a request for FY 21/22 budget acceleration has been made due to a number of health and safety requirements.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Full budget spend anticipated and request for FY21/22 acceleration of budget received.						
19 Holm Park & Yoker Athletic FC						
Project Life Financials	750	664	88%	750	0	0%
Current Year Financials	86	0	0%	86	(0)	0%
Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Planning was granted December 2020 and contractors started onsite start of January 2021, however due to a number of COVID-19 level 4+ restrictions contractors unable to be onsite and complete works. Due to a number of issues in relation to availability of steel due to difficulties experienced within the supply chain as a result of Brexit it is unlikely will be able to commence onsite until January 2022. Works anticipated to be complete by 31 March 2022.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget.						
20 Invest in "Your Community Initiative"						
Project Life Financials	912	823	90%	912	0	0%
Current Year Financials	41	42	102%	42	1	2%
Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.					
Project Manager	Elaine Troup					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
The project remains on schedule with a number of larger value grants expected to be drawn down over the winter months.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Full spend is anticipated on this year's budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
21 Integrated Housing Management System						
Project Life Financials	110	17	15%	110	0	0%
Current Year Financials	23	9	40%	23	(0)	0%
Project Description	Development of IHMS system.					
Project Manager	Graham Watters					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
Development of system progressing, with budget spend anticipated to be incurred in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Development of IHMS system.						
22 Dennystoun Forge Site Improvements						
Project Life Financials	225	0	0%	225	0	0%
Current Year Financials	25	0	0%	25	0	0%
Project Description	Dennystoun Forge Site Improvements					
Project Manager	John Kerr					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
Project was initially stalled due to COVID-19 restrictions, however as these are easing Officers have now carried out a consultative exercise and initiated a site inspection to develop the work programme for 2021/22. No work has started yet but full spend is anticipated.						
Mitigating Action						
Officers carried out some proactive consultative work to establish the tenant priorities this will allow the work programme to be developed timeously.						
Anticipated Outcome						
It is expected the works programme for 2021/22 be delivered within Quarter 4.						
23 Public non-adopted paths and roads						
Project Life Financials	489	381	78%	489	0	0%
Current Year Financials	489	381	78%	489	0	0%
Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Projects are currently being developed to deliver better access in our parks, cemeteries and open spaces. Full budget spend anticipated in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Better access with parks, cemeteries and open spaces.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
24 Community Sports Fund						
Project Life Financials	472	406	86%	472	0	0%
Current Year Financials	66	0	0%	66	0	0%
Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Spend on this budget is dependant on community sports groups developing and delivering projects. COVID-19 has resulted in this process being delayed but it is hopeful spend will be achieved in 2021/22 as restrictions ease.						
Mitigating Action						
Work with groups to support project development.						
Anticipated Outcome						
New community sports facilities.						
25 Environmental Improvement Fund						
Project Life Financials	1,726	1,713	99%	1,726	0	0%
Current Year Financials	23	10	43%	23	0	0%
Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Remaining budget rephased from 2020/21 to progress with tree planting in 2021/22 in line with the Councils Climate Change and Biodiversity action plans. Full budget spend anticipated.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Improvements to the environment of West Dunbartonshire.						
26 Kilmaronock Cemetery Extension						
Project Life Financials	50	0	0%	50	0	0%
Current Year Financials	50	0	0%	50	0	0%
Project Description	Extension of existing cemetery at Kilmaronock.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
This budget will be used to develop an area of the existing Cemetery for additional burials. Project scope has now been developed and will be tendered under the minor civils framework. Budget spend anticipated in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Sustainable burial environment for local residents.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
27 Levensgrove Park - Restoration & Regeneration						
Project Life Financials	4,148	4,156	100%	4,156	8	0%
Current Year Financials	102	110	108%	110	8	8%
Project Description	Restoration and Regeneration of Levensgrove Park.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project has been extended due to COVID-19. Budget spend in year anticipated.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Restoration of Levensgrove Park.						
28 Sports Facilities Upgrades - Argyll Park - Construction of 3 All Weather Tennis Courts						
Project Life Financials	220	208	94%	220	0	0%
Current Year Financials	20	8	38%	20	(0)	0%
Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	03-Apr-21		
Main Issues / Reason for Variance						
Project works complete. Retentions to be paid in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
New all weather tennis courts.						
29 Play Parks						
Project Life Financials	81	108	133%	81	0	0%
Current Year Financials	81	108	133%	81	0	0%
Project Description	Renew and replace playpark equipment					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Funding received for renewal of play parks. Full spend anticipated. Fire damage costs to be recovered.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Renewal of play parks						
30 Knowes Nature Reserve						
Project Life Financials	102	0	0%	102	0	0%
Current Year Financials	102	0	0%	102	0	0%
Project Description	Nature resource for Faifley Community					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Funding received from Nature Restoration Fund to build nature resource for Faifley community.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Nature resource for Faifley Community						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

31	Cycling, Walking and Safer Streets						
	Project Life Financials	692	288	42%	692	(0)	0%
	Current Year Financials	692	288	42%	692	(0)	0%
	Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West Dunbartonshire.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
		Current year budget made up of £0.303m which was rephasing from 2020/21 and new grant allocation of £0.389m. The £0.303m was carried forward with the condition it was used by 30 June 2021 and works have been carried out to that value in the time frame permitted, resulting in full spend. Works relating to the slippage from 2020/21 include Alexandria Main Street and Bridge Street, Alexandria and works at Bank Street were completed on time. Lighting works at India Street are completed. The 2021/22 allocation of £0.389m has been allocated to the installation of a new puffin crossing at Tullichewan roundabout and footway improvement works at Middleton Street/Hill Street at Christie Park Primary School. Cycling works in Clydebank & Alexandria (NCN7 links) are planned and shall be completed by 31/3/22. With regard to the proposed works at John Muir Way a feasibility study is required to ascertain what form of crossing is to be installed prior to March 2022.					
	Mitigating Action						
		None required at this time.					
	Anticipated Outcome						
		To improve connectivity and enhanced Cycling routes within West Dunbartonshire.					
32	Footways/Cycle Path Upgrades						
	Project Life Financials	103	0	0%	103	0	0%
	Current Year Financials	103	0	0%	103	(0)	0%
	Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
		Various link pathways to be improved during this financial year with this budget. Works expected to be carried out March 2022 subject to Covid restrictions. Full spend anticipated.					
	Mitigating Action						
		None required at this time.					
	Anticipated Outcome						
		To improve Footways in West Dunbartonshire.					
33	Additional Pavement Improvements						
	Project Life Financials	200	185	93%	200	0	0%
	Current Year Financials	200	185	93%	200	0	0%
	Project Description	Extra funding to accelerate pavement maintenance and improvements across West Dunbartonshire.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
		Works to Footways in Dumbarton East commenced early July 2021 and are now complete & invoiced. Full budget spend.					
	Mitigating Action						
		None required at this time.					
	Anticipated Outcome						
		To improve Footways in West Dunbartonshire.					

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
34 Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road						
Project Life Financials	60	55	91%	60	0	0%
Current Year Financials	7	2	23%	7	0	0%
Project Description	Funding has been received from Turnberry Homes and will be used to introduce traffic calming and traffic management measures to mitigate the impact of additional traffic accessing the housing development off Castle Road, Dumbarnton.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Consultation completed just before Christmas and speed humps shall be installed prior to March 2022.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Traffic calming to be installed in Dumbarnton East.						
35 Electrical Charging Points - Rapid Charge						
Project Life Financials	264	199	75%	264	0	0%
Current Year Financials	95	29	31%	95	0	0%
Project Description	Funding has been awarded from Transport Scotland for the Installation of electrical charging points					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Installation of Electric Vehicle Charging point are complete and awaiting electrical connections and commissioning with the original £0.050m. A charging point will be installed at Moss O' Balloch car park prior to 31/3/22 with the additional £0.044m.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide Electric Vehicle Charging points within West Dunbartonshire.						
36 Flood Risk Management						
Project Life Financials	963	36	4%	963	0	0%
Current Year Financials	963	36	4%	963	0	0%
Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act 2009.					
Project Manager	Raymond Walsh/ Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Several projects including Gruggies Burn being developed & issue of contract for design is imminent. Spend should accelerate quickly once design contract is issued. This will be confirmed as the year progresses.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Projects should be complete within budget.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
37 Infrastructure - Flooding						
Project Life Financials	93	35	37%	93	0	0%
Current Year Financials	93	35	37%	93	(0)	0%
Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Projects being developed with full budget spend anticipated in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Intention is to complete works within budget.						
38 River Leven Flood Prevention Scheme						
Project Life Financials	800	157	20%	800	0	0%
Current Year Financials	343	0	0%	343	0	0%
Project Description	River Leven Flood Prevention Scheme.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Awaiting outcome of Scottish Government & SEPA deliberations, however officers are hopeful full budget spend can be incurred.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project should be completed within budget.						
39 Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides						
Project Life Financials	880	93	11%	880	0	0%
Current Year Financials	880	93	11%	880	0	0%
Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Officers will continue Bus Infrastructure Improvement works and continue the ongoing programme including bus borders and bus shelters. A814 Congestion Measures works will involve installation of Scoot and TLP (traffic management technology to optimise journey time). Kilbowie Rd A8014 - site investigation works & traffic surveys on the existing geometry of Kilbowie Road with respect to the railway bridge have taken place and plans are under discussion. Strathleven Active Travel Network - provision of a footway between Strathleven Place, Dumbarton and A814 works are completed. Full budget spend anticipated at this time.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Improve accessibility to Public Transport and improve journey time reliability.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
40 Infrastructure - Roads						
Project Life Financials	3,899	629	16%	3,899	0	0%
Current Year Financials	3,899	629	16%	3,899	0	0%
Project Description	Infrastructure - Roads.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Roads Operations and external contractors have almost completed the extensive surfacing programme of schemes which commenced in April 2021.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Intention is to complete various surfacing works for this budget by March 2022.						
41 A813 Road Improvement Phase 1						
Project Life Financials	2,325	1,000	43%	2,325	0	0%
Current Year Financials	708	8	1%	708	0	0%
Project Description	A813 Road Improvement Phase 1.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Plans now developed for carriageway widening & footway/cycleway construction between Strathleven and Lions Gate. Budget spend in year anticipated.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						
42 A813 Road Improvement Phase 2						
Project Life Financials	2,325	0	0%	2,325	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	A813 Road Improvement Phase 2.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
These works not due to commence until Phase 1 completed.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
43 Waste Transfer Station						
Project Life Financials	1,980	0	0%	1,980	0	0%
Current Year Financials	60	0	0%	60	0	0%
Project Description	The design, development and construction of a recycling and bulk waste transfer facility that will ensure all recycling material can be sorted and disposed off appropriately to ensure compliance with landfill ban in 2025.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Project group set up and working on development plans. Consultants hired. Budget will be spent in 2021/22						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						
44 Replacement of compactors at Dalmoak civic amenity site						
Project Life Financials	160	0	0%	160	0	0%
Current Year Financials	80	0	0%	80	0	0%
Project Description	The purchase of 2 compactors for the Council civic amenity site at Dalmoak.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Compactors procurement concluded.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						
45 Digital Inclusion						
Project Life Financials	376	282	75%	376	0	0%
Current Year Financials	331	237	72%	331	0	0%
Project Description	Increase the ratio of chrome book devices for most disadvantaged children and families and support for families with remote access.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Additional devices have been ordered to increase the ratio of devices to pupils as part of a commitment towards a 1:1 device ratio. The project is on track to be fully spent in 2021/22						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Increase the Chromebook ratio for most disadvantaged children.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
46 Co2 Monitors in Schools						
Project Life Financials	117	75	64%	117	0	0%
Current Year Financials	117	75	64%	117	0	0%
Project Description	To provide all education establishments with CO2 monitors to record the levels of CO2 in learning and teaching spaces, in order to adjust ventilation/heating appropriately. Progress with this is reported to Scottish Government					
Project Manager	Andrew Brown					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project progressing and full budget spend anticipated in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Co2 Monitors in Schools						
47 Choices Programme - to assist young people who require additional support						
Project Life Financials	750	637	85%	750	0	0%
Current Year Financials	113	0	0%	113	(0)	0%
Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
The remaining budget is to be used for replacement windows, however the cost of these is currently unknown due to supplier issues caused by Brexit and the work can only be carried out in a school recess period.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget.						
48 Schools Estate Refurbishment Plan						
Project Life Financials	5,508	5,503	100%	5,508	0	0%
Current Year Financials	4	0	0%	4	(0)	0%
Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-21		
Main Issues / Reason for Variance						
Project Complete awaiting final recharges in relation to playground works.						
Mitigating Action						
None required.						
Anticipated Outcome						
Project delivered on time and within budget						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
49 Early Years Early Learning and Childcare Funding						
Project Life Financials	8,717	7,031	81%	8,748	31	0%
Current Year Financials	1,936	250	13%	1,967	31	2%
Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works progressing and budget spend anticipated in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
The project will be completed to deliver the requirements of the Early Years expansion plans.						
50 Dalmonach CE Centre						
Project Life Financials	1,150	1,119	97%	1,150	0	0%
Current Year Financials	49	18	36%	49	(0)	0%
Project Description	To create new community facilities with additional space for early years provisions.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-22		
Main Issues / Reason for Variance						
Project complete - final account to be agreed.						
Mitigating Action						
None required.						
Anticipated Outcome						
To create new community facilities with additional space for early years provisions.						
51 Fund Blended Meetings						
Project Life Financials	12	12	100%	12	0	0%
Current Year Financials	12	12	100%	12	0	0%
Project Description	Money to Fund Blended Meetings					
Project Manager	George Hawthorn					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	29-Sep-21		
Main Issues / Reason for Variance						
The system has been tested and accordingly the Council meeting on 29 September as conducted as a hybrid meeting.						
Mitigating Action						
None required						
Anticipated Outcome						
System now in place.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
52 Internet of Things Asset Tracking						
Project Life Financials	60	43	72%	60	0	0%
Current Year Financials	53	36	68%	53	0	0%
Project Description	Asset Tracking.					
Project Manager	Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project continues to progress but recent delay due to supply chain issues for some of the hardware components for which we are awaiting an update from the supplier. We continue to anticipate that the full budget will be spent.						
Mitigating Action						
None required at this stage.						
Anticipated Outcome						
Project complete on time and on budget.						
53 IoT Employee Resilience Support						
Project Life Financials	100	100	100%	100	0	0%
Current Year Financials	50	50	99%	50	(0)	-1%
Project Description	Employee Resilience Online Support Tool.					
Project Manager	Alison McBride					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-21		
Main Issues / Reason for Variance						
Final payment has now been made and project is complete.						
Mitigating Action						
None required.						
Anticipated Outcome						
Full project rollout.						
54 Development of Workforce Management System						
Project Life Financials	423	0	0%	423	0	0%
Current Year Financials	42	0	0%	42	0	0%
Project Description	Project to develop the Workforce Management System.					
Project Manager	Arun Menon					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
Full current year budget spend anticipated.						
Mitigating Action						
None required.						
Anticipated Outcome						
Development of Workforce Management System.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
55 Direct Project Support						
Project Life Financials	3,502	86	2%	3,369	(133)	-4%
Current Year Financials	3,502	86	2%	3,369	(133)	-4%
Project Description	Business support cost such as reallocation of architects and project support at year end.					
Project Manager	N/A					
Chief Officer	N/A					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Salary Capitalisation in 2021/22.						
Mitigating Action						
None required.						
Anticipated Outcome						
Direct project support costs allocated as appropriate.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF RESOURCES

APPENDIX 9

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%
1 Resources Carried Forward						
Project Life Financials	(141)	(99)	70%	(141)	0	0%
Current Year Financials	(1,215)	0	0%	(1,173)	42	-3%
Project Description	These are resources that have been received in previous years relating to Turnberry Homes, Early Years, Town Centre Fund Grant, Digital Inclusion, Clydebank Can on the Canal, Internet of Things Asset Tracking and Auld Street Bond.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Application of resources is dependent on capital project progressing in year as planned.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Application of resources held on balance sheet as at 31 March 2021 as appropriate.						
2 General Services Capital Grant						
Project Life Financials	(70,396)	(28,442)	40%	(70,396)	0	0%
Current Year Financials	(843)	(829)	98%	(843)	0	0%
Project Description	This is a general grant received from the Scottish Government in relation to General Services capital spend					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
General services capital grant is anticipated to be received as forecast.						
Mitigating Action						
None required at this time						
Anticipated Outcome						
General services capital grant is anticipated to be received as forecast.						
3 Ring Fenced Government Grant Funding						
Project Life Financials	(40,468)	(5,933)	15%	(41,006)	(538)	1%
Current Year Financials	(6,382)	(1,354)	21%	(5,638)	744	-12%
Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Regeneration Placed Based Investment Programme, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Application of resources is dependent on capital project progressing in year as planned.						
Mitigating Action						
Mitigating actions are detailed within the appropriate status updates.						
Anticipated Outcome						
Application of resources as appropriate.						
4 Match Funding / Other Grants and Contributions						
Project Life Financials	(14,069)	(4,489)	32%	(13,741)	328	-2%
Current Year Financials	(5,390)	(750)	14%	(3,274)	2,116	-39%
Project Description	Match Funding / Other Grants and Contributions					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Application of resources is dependent on capital project progressing in year as planned.						
Mitigating Action						
None required.						
Anticipated Outcome						
Match funding received.						

PERIOD END DATE

31 December 2021

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

5 Capital Receipts						
Project Life Financials	(39,439)	(82)	0%	(40,516)	(1,077)	3%
Current Year Financials	(14,010)	0	0%	230	14,240	-102%
Project Description	These are capital receipts that are anticipated from sales of land and buildings both as part of the normal disposal programme and also as part of the business case investment in office rationalisation, new school building and new care home development					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Receipts budgets are based on assumptions in relation to the sale of various sites. Not all sales will be realised this financial year. The main ones being OLSP, St James retail park, Dalreoch Care Home. Queen's Quay, Levenbank Terrace, Heather Avenue, Crosslet House. As agreed at Council receipts received are used firstly to pay for principle and premiums.						
Mitigating Action						
While market conditions are out with officers control all potential receipts will be explored.						
Anticipated Outcome						
Capital receipts received.						

6 Prudential Borrowing						
Project Life Financials	(139,508)	(115,573)	83%	(139,018)	490	0%
Current Year Financials	(26,814)	(12,501)	47%	(26,993)	(179)	1%
Project Description	Prudential borrowing is long term borrowing from financial institutions that has been approved for the purposes of funding capital expenditure					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the programme life.						

7 CFCR						
Project Life Financials	(63)	0	0%	(63)	0	0%
Current Year Financials	(63)	0	0%	(63)	0	0%
Project Description	This is capital spend which is funded by revenue budgets					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Renovation of Unit 11 Levenside Business Court						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
CFCR applied to relevant capital project.						

PERIOD END DATE 30 November 2021

PERIOD 9

Accelerated Projects						
Project Name	Original Budget	Acceleration from 2022/23	Total Project Budget	Spend to Date	Forecast FY 21/22	Main Issues
	£000	£000	£000	£000	£000	
Building Upgrades and H&S - lifecycle & reactive building upgrades	1,211	392	1,603	931	1,603	Works progressing and a request for budget acceleration from 2022/23 has been made due to a number of health and safety requirements which need to be carried out.

P8 acceleration approved	340
P9 acceleration awaiting approval	52
	392