

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
OVERALL PROGRAMME SUMMARY

APPENDIX 4

PERIOD END DATE 31 March 2022

PERIOD 12

Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
Red Projects are forecast to be overspent and/or experience material delay to completion	93	76.2%	174,447	81.9%	93	76.2%	25,301	75.3%
Amber Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0.0%	0	0.0%	0	0.0%	235	0.7%
Green Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	29	23.8%	38,551	18.1%	29	23.8%	8,084	24.0%
TOTAL EXPENDITURE	122	100%	212,998	100%	122	100%	33,620	100%

Project Status Analysis	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Actual Variance £000	Slippage £000	Over/ (Under) £000
Red Projects are forecast to be overspent and/or significant delay to completion	303,599	174,447	305,545	1,945	47,099	25,301	25,301	(21,797)	(23,732)	1,935
Amber Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0	0	0	227	235	235	8	0	8
Green Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	26,934	38,551	42,691	15,757	9,401	8,084	8,084	(1,317)	(1,226)	(91)
TOTAL EXPENDITURE	330,534	212,998	348,236	17,702	56,727	33,620	33,620	(23,107)	(24,958)	1,851

TOTAL RESOURCES (330,534) (212,998) (348,236) (17,702) (56,727) (33,620) (33,620) 23,107

NET EXPENDITURE 0 0 0 0 0 0 0 0

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Valuation Joint Board - Requisition of ICT Equipment						
Project Life Financials	3	0	0%	3	0	0%
Current Year Financials	3	0	0%	0	(3)	-100%
Project Description	Requisition ICT Equipment.					
Project Manager	David Thomson					
Chief Officer	David Thomson					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Project has been delayed due to resources being directed to more prioritised work. This has affected the forecast end date and works therefore are rescheduled to 2022/23. It is hoped that the budget can be utilised with final budget spend forecast in 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Requisition re ICT Equipment.						

Payment Card Industry Data Security Standard (PCIDSS)						
Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	30	0	0%	0	(30)	-100%
Project Description	Module would ensure that WDC were compliant with the current requirements of PCIDSS for card payments without the need for numerous costly workarounds					
Project Manager	Karen Shannon					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Budget rephased to 2022-23 as version upgrade of the Council's cash receipting system is required beforehand and is currently underway.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Upgraded version with PCI compliant telephone payment system.						

Electronic Insurance System						
Project Life Financials	50	43	86%	50	0	0%
Current Year Financials	7	0	0%	0	(7)	-100%
Project Description	Acquisition of a claims/incident management system supported by an electronic document					
Project Manager	Karen Shannon					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
The various claim forms and departmental reports have been reviewed and updated and the relevant online request forms were submitted to the Digital Sub-Group to be converted to Online Achieve Forms. The various claim forms and departmental reports have now been converted to Online Achieve Forms and are in the process of being tested. Once complete, the supplier will take matters forward with their design team. An anticipated timeline for completion of the project, taking into account the various stages i.e. development, testing, going live etc. will be drawn up in conjunction with the supplier at that time. Budget spend anticipated in 2022/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Upgraded Electronic Insurance System.						

Enhancements to Cash Receipting System						
Project Life Financials	40	5	12%	40	0	0%
Current Year Financials	40	5	12%	5	(35)	-88%
Project Description	To enhance the cash receipting system in the way payments are made and allocated to back office by increasing the level of security that is required for online payments made by customers					
Project Manager	Karen Shannon					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	30-Sep-23	Forecast End Date	30-Sep-23		
Main Issues / Reason for Variance						
Budget rephased to 2022-23 as this is a number of mini projects and the first part is the version upgrade which is actively progressing. After this upgrade we can move onto other enhancements which are anticipated to finish in September 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Enhancements to the cash receipting system including PCI compliant telephone payment system.						

Agresso development						
Project Life Financials	30	5	16%	30	0	0%
Current Year Financials	30	4	15%	4	(25)	-85%
Project Description	The purpose of this project is to carry out an upgrade of the Agresso Finance System which was last upgraded in 2015. The requirement to upgrade is to maintain a level of support available from Unit 4 who have advised that support for older versions of the system is being reduced.					
Project Manager	Adrian Gray					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Jul-22		
Main Issues / Reason for Variance						
Delays in completion of required data cleansing prior to the upgrade have caused the start of the upgrade to be deemed too close to the financial year end to risk disruption to preparation of the draft final accounts. The upgrade will be delayed until the Summer when the draft accounts have been completed.						
Mitigating Action						
None possible at this time.						
Anticipated Outcome						
Development of Agresso system later than originally anticipated but within original budget.						

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Legal Case Management System						
Project Life Financials	33	0	0%	33	0	0%
Current Year Financials	33	0	0%	0	(33)	-100%
Project Description	Legal Case Management System					
Project Manager	Alan Douglas					
Chief Officer	Peter Hesselst					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Budget has been rephased from 2020/21. The project could not proceed as originally planned as Officers are required to access the office and hardware the system will run on and COVID-19 restrictions have prevented this. The project will have to go back out to tender following the upgrade to Microsoft 365. The project will not be rephased into financial year 2022/23.						
Mitigating Action						
Legal to discuss impact of Microsoft 365 with ICT.						
Anticipated Outcome						
Project to be completed in 2022/23 assuming return to office and with the support of ICT.						

Solar Panel Installation						
Project Life Financials	135	144	107%	144	9	7%
Current Year Financials	119	128	107%	128	9	7%
Project Description	Installation of Solar Panels on Council buildings.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hesselst					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Oct-21		
Main Issues / Reason for Variance						
Works complete. Awaiting demonstration and handover following snagging issues.						
Mitigating Action						
Work completed						
Anticipated Outcome						
Work completed						

Installation of Solar PV at Clydebank Leisure Centre						
Project Life Financials	61	3	5%	61	0	0%
Current Year Financials	59	1	1%	1	(58)	-99%
Project Description	Installation of Solar PV at Clydebank Leisure Centre.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hesselst					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Contract strategy to be approved and tenders to be submitted with contract award prior to end of March 2022. Underspend required in 2022/23.						
Mitigating Action						
Opportunities to mitigate are limited at this stage. Officers aim to pass to procurement and tender this financial year. Aim for works in April /May 2022. It is not advisable to undertake roofing works over winter period.						
Anticipated Outcome						
Complete in 2022/23.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Replace existing main hall Air Handling unit at Clydebank Town Hall

Project Life Financials	85	0	0%	85	0	0%
Current Year Financials	83	0	0%	0	(83)	-100%
Project Description	Replace existing main hall Air Handling unit at Clydebank Town Hall.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		

Main Issues / Reason for Variance

Agreed revised proposals and awaiting new design and costings.

Mitigating Action

None available at this time.

Anticipated Outcome

Design to be completed in 2021/22 with physical works being carried out in 2022/23.

Replace obsolete boilers (plant greater than 30 years old)

Project Life Financials	235	237	101%	243	8	3%
Current Year Financials	227	235	103%	235	8	3%
Project Description	Replace obsolete boilers (plant greater than 30 years old).					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Oct-22		

Main Issues / Reason for Variance

All works complete. Retention to be paid FY 22/23. Insufficient funding available for Hub boiler replacement.

Mitigating Action

None available at this time.

Anticipated Outcome

Full spend minus the retention is expected this year. The Hub boiler replacement is suspended until next year. Note insufficient budget available to carry out Hub works.

Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing

Project Life Financials	290	63	22%	290	0	0%
Current Year Financials	207	0	0%	0	(207)	-100%
Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	28-Feb-23		

Main Issues / Reason for Variance

Initial contact made with consultancy services. Expect works to commence next financial year.

Mitigating Action

All works to be complete in one tender package.

Anticipated Outcome

All works to be completed next financial year 2022/23.

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Energy Projects quick wins

Project Life Financials	80	19	23%	80	0	0%
Current Year Financials	77	15	20%	15	(61)	-80%

Project Description Spend to Save projects.

Project Manager Steven Milne/ John McKenna

Chief Officer Peter Hessett

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

Further orders have been raised and await invoice. Total expenditure this financial year estimated to be £0.015m with the rest of the funding to be carried forward into next financial year.

Mitigating Action

None available at this time

Anticipated Outcome

Anticipate some spend this year and the remainder to be rephased into 2022/23.

Zero Carbon Fund

Project Life Financials	344	86	25%	344	0	0%
Current Year Financials	344	86	25%	86	(258)	-75%

Project Description Zero Carbon Fund.

Project Manager Steven Milne/ John McKenna

Chief Officer Peter Hessett

Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

Development and agreement of projects currently being carried out and one boiler replacement completed FY 21/22. Work planned to be undertaken next financial year.

Mitigating Action

None available at this time

Anticipated Outcome

Project delivered within budget but likely to be later than anticipated.

Oil to Gas Conversion

Project Life Financials	187	208	111%	208	21	11%
Current Year Financials	72	92	129%	92	21	29%

Project Description Oil to Gas Conversion in council buildings.

Project Manager Steven Milne/ John McKenna

Chief Officer Peter Hessett

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Aug-21

Main Issues / Reason for Variance

Project complete except for minor snagging.

Mitigating Action

None Required.

Anticipated Outcome

Works complete in 2021/22-full spend.

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Lighting upgrades to LED in schools and Corporate buildings

Project Life Financials	182	248	136%	248	65	36%
Current Year Financials	0	57	0%	57	57	#DIV/0!
Project Description	Lighting upgrades to LED in schools and Corporate buildings					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hesselst					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		

Main Issues / Reason for Variance

Budget was fully utilised in 2020/21.

Mitigating Action

Liaising with Building Services and RPOs for permission to proceed.

Anticipated Outcome

Delivery of project.

Upgrade obsolete heating controls (BEMS) across Council estate

Project Life Financials	160	0	0%	160	0	0%
Current Year Financials	80	0	0%	0	(80)	-100%
Project Description	Upgrade obsolete heating controls (BEMS) across Council estate.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hesselst					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		

Main Issues / Reason for Variance

Completion of tender documentation and strategy end of March 2022. With works commencing April 2022.

Mitigating Action

None available at this time.

Anticipated Outcome

Works complete in 2022/23.

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Regeneration/Local Economic Development

Project Life Financials	1,188	538	45%	1,188	0	0%
Current Year Financials	1,188	538	45%	538	(651)	-55%

Project Description Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire, aligned to the Economic Strategy. External funding will be sought to maximise opportunities for redevelopment of these sites.

Project Manager Gillian McNamara/ Michael McGuinness

Chief Officer Peter Hissett

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

Estimated spend in 2021/22 was less than was anticipated for the projects across West Dunbartonshire Town Centres and strategic sites. Much of this was outwith the Council's control, including for example the development timeline for the Mitchell Way developer, delays to external funding timescales for Dumbarton projects, and inter-dependencies with other projects. Forecast has been reduced in relation to further slippage of LED funding towards Smollett Fountain public realm works as we await confirmation of the programme from the contractor. £0.650m be carried forward as projects slip into next financial year.

Mitigating Action

None available at this time.

Anticipated Outcome

Improved town centres and strategic sites across West Dunbartonshire.

Regeneration Fund

Project Life Financials	9,797	4,898	50%	9,797	0	0%
Current Year Financials	1,314	346	26%	346	(967)	-74%

Project Description Funding to implement major regeneration projects linked to community charrettes.

Project Manager Gillian McNamara/ Michael McGuinness

Chief Officer Peter Hissett

Project Lifecycle Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

The agreed contribution of £0.475m towards the commercial units has been transferred to the project lead Service, Housing. The marine technology park at Carless (SMTP) £2m grant has been approved, an agreement is being finalised and the anticipated expenditure is on track. Design development of Glencairn House underway but spend this financial year was drawn from LUF first, and the Regeneration Fund contribution of £1M will be carried forward. Further updates will be provided as the project progresses. Waterfront Path spend will slip as discussions with landowners continue.

Mitigating Action

Programme management approach to delivery.

Anticipated Outcome

Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Town Centre Fund						
Project Life Financials	1,166	1,023	88%	1,166	0	0%
Current Year Financials	593	450	76%	450	(143)	-24%
Project Description	Scottish Government funding to help improve local town centres.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Projects in Dumbarton and Clydebank now complete with remaining Town Centre Fund budget to be spent on delivery of the Alexandria projects. One of the Alexandria Main Street building works has been completed, the remainder will slip into next year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Regenerated Town Centres.						

Place Based Investment Programme						
Project Life Financials	780	139	18%	780	0	0%
Current Year Financials	780	139	18%	139	(641)	-82%
Project Description	Scottish Government Funding to establish a Place-Based Investment Programme to ensure that all place based investments are shaped by the needs and aspirations of local communities.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
IRED Committee has approved three projects Titan Boulevard, Bruce Street public realm and a contribution to the Town Centre projects the latter proposed spend of £0.061m will slip into next financial year. Titan Boulevard is being delivered by Wheatley Group and we are advised that it will not be completed until Summer 2022, therefore a further £0.58M will require to be carried forward to 22/23. Roads Service-led Bruce St project spend anticipated to complete by financial year end.						
Mitigating Action						
Programme involves expenditure over a number of projects led by different services. Regular reporting between services will help early identification of risk.						
Anticipated Outcome						
Place-based improvements that advance Scottish Government's priorities of 20 min neighbourhoods and carbon zero.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Viresco Studios and Arts Centre						
Project Life Financials	750	0	0%	750	0	0%
Current Year Financials	750	0	0%	0	(750)	-100%
Project Description	Viresco Studios and Arts Centre in Alexandria, aimed to encourage wider participation in the arts, creative enterprises and cultural activity in West Dunbartonshire.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessem					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-23		
Main Issues / Reason for Variance						
Due to factors outwith the Council's control, progress couldn't be made on a timeline that would be acceptable to funders and as a result Scottish Government will withdraw the grant offer. Viresco Studios SCIO currently considering future options with a view to resubmitting an application.						
Mitigating Action						
Building has been surveyed to get certainty on degree of work required. The funder, Scottish Government, is being updated with progress.						
Anticipated Outcome						
Repurposing and restoration of B listed former St Andrew's church in Alexandria for community arts uses.						
Clydebank Can On The Canal						
Project Life Financials	747	0	0%	747	0	0%
Current Year Financials	747	0	0%	0	(747)	-100%
Project Description	New activities centre in Clydebank Town Centre.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessem					
Project Lifecycle	Planned End Date	31-Dec-22	Forecast End Date	30-Jun-23		
Main Issues / Reason for Variance						
Kier construction to be appointed with delivery of the Activities Centre by 31 December 2022.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New community-run activities centre in Clydebank Town Centre.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
Levelling up							
Project Life Financials	125	56	45%	125	0	0%	
Current Year Financials	125	56	45%	56	(69)	-55%	
Project Description	Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.						
Project Manager	Gillian McNamara/ Michael McGuinness						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Jun-23			
Main Issues / Reason for Variance	This capacity funding was awarded by UK Government to assist with development of LUF bids. WDC will be awarded LUF and the capacity funding will be used in part to produce Artizan Centre redevelopment options. There is scope for Roads/Transportation to use some capacity funding to develop a major transportation bid.						
Mitigating Action	None available at this time.						
Anticipated Outcome	Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.						

Queens Quay District Heating Network							
Project Life Financials	21,458	21,628	101%	21,628	170	1%	
Current Year Financials	0	170	0%	170	170	0%	
Project Description	Queens Quay District Heating Network.						
Project Manager	Craig Jardine						
Chief Officer	Peter Hessett						
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21			
Main Issues / Reason for Variance	The energy centre shell is complete and has been handed over to WDC. The internal fit out is complete with heat now being supplied to Clydebank Care Home, Aurora House, Titan Enterprise Centre and Clydebank Leisure Centre. The additional costs resulting in the reported overspend are associated with extensions to the scope of the project. Rebate from Energetics of £0.182m has been received and is being processed. Spend figures are reduced on account of invoice paid by the Wheatley Group for their connection charges to the district heating network and internal cost transfer to cover media installation and floor painting at the energy centre.						
Mitigating Action	None required						
Anticipated Outcome	Project will be delivered over original budget.						

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

District Heating Network Expansion						
Project Life Financials	11,000	0	0%	11,000	0	0%
Current Year Financials	3,600	0	0%	0	(3,600)	0%
Project Description	District Heating Network Expansion.					
Project Manager	Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Network expansion to GJNH (Golden Jubilee National Hospital) will commence pending approval to proceed by the GJNH Board. The budget of £3.6m will be rephased into 2022/23 on account of the continuing discussions and expected future confirmation by the GJNH board approving the connection proposal to the Queens Quay District Heating Network.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project will be delivered on budget.						

Exxon City Deal						
Project Life Financials	34,050	2,681	8%	34,050	0	0%
Current Year Financials	611	444	73%	444	(166)	-27%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82					
Project Manager	Patricia Rowley/ Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-27	Forecast End Date	31-Mar-27		
Main Issues / Reason for Variance						
Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Exxon's commercial deal was approved by WDC on the 24th June 2020 with land transfer agreed and missives concluded. The planning permission in principle (PPIP) application has been approved by WDC planning department. Exxon has agreed with SEPA and WDC-Environmental Health their remediation strategy. Technical reviews are being carried out between WDC consultant Stantec and Exxon consultants WSP to assess the ongoing remediation strategy and site activity and WDC and Exxon are now working together on their respective construction programmes, to ensure the two phases of works can go ahead unimpeded by the other. Exxon are independently progressing their remediation works which are ongoing. The planning permission conditions are being attended to by consultants Stantec with the condition attached to Dunglass Castle has been progressed with the condition survey nearing completion taking in the castle, house and Henry bell Obelisk. A verbal presentation was made to the board members at the September meeting.						
Final Business Case submission date changed from November 2021 to November 2022 and was submitted to the Chief Executive's Group on 29th September 2021 with no issues raised. It was included in the interim performance report presented to cabinet on 5th October 2021. A briefing document has been produced and agreed with our chosen contractor Balfour Beatty. Through the Scape framework we are moving towards a formal pre construction agreement to allow the detailed design works to commence and the full construction programme to be developed. Agreements in principle are being drawn up with the majority of 3rd party land owners which will provide a greater degree of certainty as we move towards reaching an agreement with Balfour Beatty. Due to some consultancy work not awarded the remaining budget will be carried forward into 22/23.						
Mitigating Action						
None required.						
Anticipated Outcome						
Delivery of the project on time and within the increased budget.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Telephone System Upgrade						
Project Life Financials	15	4	24%	15	0	0%
Current Year Financials	15	4	24%	4	(11)	-76%
Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management					
Project Manager	Stephen Daly					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Project was rephased from 2020/21 into 2021/22. Works were scoped with ICT in previous year but delayed due to COVID-19 lockdown and prioritising of support for critical services by both ICT and Citizen Services. Project progressed in 2021/22 with contractor appointed to carry out initial script upgrades which commenced June 2021. The project will continue into FY 22/23 with the budget being carried forward.						
Mitigating Action						
None required.						
Anticipated Outcome						
Review of service requirements & telephony functionality will inform works to improve citizen experience.						
Transformation of Infrastructure Libraries and Museums						
Project Life Financials	421	230	55%	421	0	0%
Current Year Financials	278	86	31%	86	(191)	-69%
Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
Project Manager	David Main					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Chief Officer requested carry forward following completion schedule updates for Alexandria and Dalmuir Libraries improvement works. An allocation of funds for furniture at Alexandria Library will now be carried into 22/23, and for Dalmuir Library into 23/24. Furniture replacement for Dumbarton, Duntocher, Faifley and Parkhall Libraries is anticipated to still complete in 21/22.						
Mitigating Action						
Carry forward of funds to 22/23 and 23/24.						
Anticipated Outcome						
Project carried forward to align with Asset Management programme.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Heritage Capital Fund						
Project Life Financials	4,014	1,187	30%	4,014	0	0%
Current Year Financials	2,550	875	34%	875	(1,676)	-66%
Project Description	Heritage Capital Fund.					
Project Manager	Sarah Christie/Michelle Lynn					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
The original projected spend has been affected by internal and external delays due to the Covid 19 recovery, a reduction in the scope of the Clydebank Town Hall project, a change in the delivery date for the Clydebank Museum at Clydebank Library during the contract award stage, while the new Dalmuir Library and Gallery had to be rescheduled for approval in August 2021. Officers are now making progress to get projects back on track, projects will still be delivered in full, and a review of optimism bias will be undertaken in the projections for 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project to be delivered on budget and within revised timescale.						

Upgrade of Clydebank Library						
Project Life Financials	500	523	105%	523	23	5%
Current Year Financials	0	23	0%	23	23	0%
Project Description	Refurbishment of the existing Clydebank Library to deliver a fit for purpose modern library designed around the needs of the customer. This will protect a historic landmark and the original Carnegie library whilst offering the potential to build upon the development of a 'cultural quarter' focused around Clydebank Town Hall.					
Project Manager	Michelle Lynn					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Nov-20		
Main Issues / Reason for Variance						
Charge for ICT work carried out at Clydebank Library which had been delayed due to Covid.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Glencairn House						
Project Life Financials	5,050	113	2%	5,053	3	0%
Current Year Financials	110	113	103%	113	3	3%
Project Description	Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum.					
Project Manager	Michelle Lynn/ Sarah Christie					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
The Business Case for the Glencairn House project was outlined in a report to the IRED committee on 21 August 2019. The report sought and received approval to proceed with the project. Architects have been appointed and the initial development stage has now been completed. Planning submission has been targeted for Spring 2022 with a practical completion date of December 2023 and financial completion by December 2024 due to retentions. Levelling Up Funding has been confirmed and will be reported separately under a different budget line.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Re-development of Glencairn House in Dumbarton High Street to a purpose built library and museum, within budget albeit later than originally anticipated.						

Alexandria Community Centre Sports Hall re-flooring						
Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	0	(40)	-100%
Project Description	Alexandria Community Centre Sports Hall re-flooring					
Project Manager	John Anderson					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
This project was rephased from 2020/21 as The Alexandria Community Centre Sports Hall was being utilised as COVID-19 vaccine centre so works were unable to be carried out in 2020/21. The centre continued to be used as a vaccine centre and the work has been postponed until next financial year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New floor fitted in Alexandria Community Sports Hall.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Office Rationalisation						
Project Life Financials	22,051	22,068	100%	22,068	17	0%
Current Year Financials	0	17	0%	17	17	0%
Project Description	Delivery of office rationalisation programme.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
Main Issues / Reason for Variance						
New Dumbarton Office has been opened to staff from 21 May 2018. Final Retention for demolition of Garshake works was due to be paid in 2020/21 however retention has now been paid in April 2021. Forecast overspend is due to unforeseen additional charges.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered at a higher cost than budgeted.						

Depot Rationalisation						
Project Life Financials	8,535	119	1%	8,535	0	0%
Current Year Financials	160	0	0%	0	(160)	-100%
Project Description	Depot Rationalisation.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Given potential implications around operational service requirements for Greenspace, Transport, Roads and Waste, Officers have not been in a position to complete the Depot Rationalisation Business Case at this point. A review of the scope of the project is currently underway and development of a brief is required to go out to market and this will not be in place prior to the end of this financial year. The intention would be to bring a business case to IRED Committee Summer/Autumn 2022. Re-phase £0.160m to financial year 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project business case will be brought back to project board and Council.						

Building Upgrades and H&S - lifecycle & reactive building upgrades						
Project Life Financials	1,603	2,262	141%	1,603	0	0%
Current Year Financials	1,603	2,262	141%	2,262	659	41%
Project Description	Lifecycle and reactive building upgrades.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works progressing and a request for FY 22/23 budget acceleration was agreed due to a number of health and safety requirements.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Full budget spent plus acceleration from FY 22/23						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

New Sports Changing Facility Dumbarton West (Old OLSP site)						
Project Life Financials	350	9	3%	350	0	0%
Current Year Financials	341	1	0%	1	(341)	-100%
Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
<p>Planning permission has been submitted. New build will be in conjunction with developers site and awaiting confirmation of a start date. Project cannot commence until planning application has been approved and delays on application and granting has been in relation to discussions with the adjacent developer and consultation with roads in relation to onsite parking and impact on adjacent site. Following granting of planning permission a timeline will be issued and a further update provided. Therefore the budget will be rephased to 2022/23.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To deliver new sports changing facility.						

New Sports Changing Facility at Duntocher						
Project Life Financials	344	382	111%	382	38	11%
Current Year Financials	0	38	0%	38	38	0%
Project Description	New Sports Changing Facility at Duntocher					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
<p>Project completed over budget due to ground conditions on site. Final costs now charged and project reporting an overspend of £0.038m.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New sports changing facility completed.						

New Sports Changing Facility at Lusset Glen in Old Kilpatrick						
Project Life Financials	150	16	11%	150	0	0%
Current Year Financials	134	1	1%	1	(134)	-99%
Project Description	New Sports Changing Facility at Lusset Glen in Old Kilpatrick					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
<p>Project had been delayed due to a number of COVID-19 related issues and utilities issues. Unit is now in production but delay to site due to the utility disconnection and demolition works. Project to be rephased to 2022/23.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To deliver new sports changing facility.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Variance	
	£000	£000	%	£000	£000

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Holm Park & Yoker Athletic FC						
Project Life Financials	750	664	89%	750	0	0%
Current Year Financials	86	1	1%	1	(86)	-99%
Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
<p>Planning was granted December 2020 and fabrication of metal work to be completed by March 2022. Previous delays were due to a number of COVID-19 level 4+ restrictions contractors unable to be onsite and complete works. Ground works on site March 2022 and expect the work to be completed during FY 22/23.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget.						

New Westbridgend Community Centre						
Project Life Financials	675	85	13%	675	0	0%
Current Year Financials	610	20	3%	20	(590)	-97%
Project Description	New Westbridgend Community Centre					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
<p>Planning Permission received and currently working on internal room layouts to confirm overall budget required to complete project. Previous delays, include application for planning permission which Officers elongated due to requirement to go to design panel, and delays in additional information being able to be provided to Planning due to site visits not being able to be carried out because of COVID-19 restrictions. Currently room layouts are being discussed with the group, this will then allow a review of costs to minimise the additional budget required to complete the project. The original budget allocation did not take into account ground condition costs and any implications required following discussions with planning – until this process is complete Officers will not be able to request additional budget. At this time it is estimated that only £0.025m of the budget will be required this year with £0.585m required to be rephased to 2022/23. Balance of budget was presented to Council on 9th March 2022 and approved however Officers have been asked to prepare a report on the project to a future meeting of the Council.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New build community facility.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Purchase of 3 Welfare Units						
Project Life Financials	78	0	0%	78	0	0%
Current Year Financials	78	0	0%	0	(78)	-100%
Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-					
Project Manager	Martin Feeny					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Changing demand means it has not been possible to purchase equipment to date. Further analysis is being carried out of future demand to allow an informed decision to ensure the correct equipment is identified.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget.						

Elevated Platforms (Building Services)						
Project Life Financials	45	0	0%	45	0	0%
Current Year Financials	45	0	0%	0	(45)	-100%
Project Description	Elevated Platforms (Building Services).					
Project Manager	Martin Feeny					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
It is anticipated that spend will be achieved in Financial year 2022/2023.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget.						

Invest in "Your Community Initiative"						
Project Life Financials	912	832	91%	915	3	0%
Current Year Financials	41	51	124%	51	10	24%
Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.					
Project Manager	Elaine Troup					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
The project remains on schedule with a number of larger value grants expected to be drawn down over the winter months.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Full spend on this year's budget.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Variance	
	£000	£000	%	£000	£000

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Dennystoun Forge Site Improvements						
Project Life Financials	225	0	0%	225	0	0%
Current Year Financials	25	0	0%	0	(25)	-100%
Project Description	Dennystoun Forge Site Improvements					
Project Manager	John Kerr					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
Project was initially stalled due to COVID-19 restrictions, however as these are easing Officers have now carried out a consultative exercise and initiated a site inspection to develop the work programme. No work has started yet.						
Mitigating Action						
Officers carried out some proactive consultative work to establish the tenant priorities this will allow the work programme to be developed						
Anticipated Outcome						
It is expected the works programme for 2022/23 be delivered within Quarter 1.						

Public non-adopted paths and roads						
Project Life Financials	489	534	109%	489	0	0%
Current Year Financials	489	534	109%	534	45	9%
Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Projects are currently being developed to deliver better access in our parks, cemeteries and open spaces. Full budget spent in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Better access with parks, cemeteries and open spaces.						

Allotment Development						
Project Life Financials	400	44	11%	400	0	0%
Current Year Financials	370	13	4%	13	(357)	-96%
Project Description	To develop an allotment site.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Dec-22		
Main Issues / Reason for Variance						
A Site investigation report has identified that Townend Road can only be developed with raised beds. The project will now be developed on this basis and officers will work to the available budget. Sites at Dillichip Loan and Dumbarton Common are also being considered for development as food growing sites. Site investigation work and some ground clearance work to be carried out in FY 21/22 and the project will be completed in FY 22/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
3 new allotment sites with 150 plots.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Community Sports Fund						
Project Life Financials	472	406	86%	472	0	0%
Current Year Financials	66	0	0%	0	(66)	-100%
Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Spend on this budget is dependant on community sports groups developing and delivering projects. COVID-19 has resulted in this process being delayed and spend has not been achieved in 2021/22.						
Mitigating Action						
Work with groups to support project development.						
Anticipated Outcome						
New community sports facilities.						

Environmental Improvement Fund						
Project Life Financials	1,726	1,713	99%	1,726	0	0%
Current Year Financials	23	10	43%	10	(13)	-57%
Project Description	This fund has been created to deliver environmental improvement projects for communities					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Remaining budget rephased from 2020/21 to progress with tree planting in 2021/22 in line with the Councils Climate Change and Biodiversity action plans.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Improvements to the environment of West Dunbartonshire.						

Kilmaronock Cemetery Extension						
Project Life Financials	50	37	73%	50	0	0%
Current Year Financials	50	37	73%	37	(13)	-27%
Project Description	Extension of existing cemetery at Kilmaronock.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
This budget will be used to develop an area of the existing Cemetery for additional burials. Project scope has now been developed and will be tendered under the minor civils framework. Some budget spend anticipated in 2021/22 with remaining budget rephased into 2022/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Sustainable burial environment for local residents.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Levensgrove Park - Restoration & Regeneration						
Project Life Financials	4,148	4,233	102%	4,233	85	2%
Current Year Financials	102	187	183%	187	85	83%
Project Description	Restoration and Regeneration of Levensgrove Park.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Project has been extended due to COVID-19. Overspend anticipated.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Restoration of Levensgrove Park.						

Posties Park Sports Hub - New sports hub to include Gym & running track						
Project Life Financials	1,802	2,366	131%	2,366	564	31%
Current Year Financials	1,401	1,966	140%	1,966	564	40%
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line. No match funding from Sport Scotland was received.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Project start was delayed due to planning issues and COVID-19 restrictions. Work commenced January 2021 with a proposed completion date of March 2022 which has been extended to August 2022 due to design changes required by Planning.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
New all weather running track and gymnasium.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Vale of Leven Cemetery Extension						
Project Life Financials	817	263	32%	817	0	0%
Current Year Financials	652	99	15%	99	(553)	-85%
Project Description	Extension of existing cemetery in Vale of Leven.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-22		
Main Issues / Reason for Variance						
Legal issues with purchase of land have now been resolved. Project is now being developed for tendering, with project completion expected 30 September 2022. It is anticipated that expenditure this financial year will be mainly on consultant costs.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Extension to existing cemetery providing a sustainable burial environment.						
New Play & Recreation at Radnor Park, including MUGA & Inler Park						
Project Life Financials	642	682	106%	682	39	6%
Current Year Financials	0	40	0%	40	40	0%
Project Description	New Play & Recreation at Radnor Park, including MUGA.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Dec-19		
Main Issues / Reason for Variance						
Final Payment has now been made.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Renewal of Play park						
Play Parks						
Project Life Financials	106	84	79%	106	0	0%
Current Year Financials	106	84	79%	84	(22)	-21%
Project Description	Renew and replace play park equipment					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Funding received for renewal of play parks. Fire damage costs to be recovered from reserves.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Renewal of play parks						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Knowes Nature Reserve						
Project Life Financials	102	0	0%	102	0	0%
Current Year Financials	102	0	0%	0	(102)	-100%
Project Description	Nature resource for Faifley Community					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Funding received from Nature Restoration Fund to build nature resource for Faifley community. Project due to commence 1st April 2022.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Nature resource for Faifley Community						

Spaces for People						
Project Life Financials	740	350	47%	740	0	0%
Current Year Financials	648	258	40%	258	(390)	-60%
Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Jul-21	Forecast End Date	31-Jul-21		
Main Issues / Reason for Variance						
The project was introduced through funding from Scottish Government in 2020/21, in response to the COVID-19 pandemic. The funding was provided for widening of footpaths to abide by social distancing guidelines. The works were not able to be completed in 2020/21 and permission was granted to carry the grant forward into 2021/22 on the condition it was used by 31 July 2021. The works at Smollet Fountain are now complete and the works at Crosslet Road are now complete, however due to time constraints it is anticipated Officers will only be able to use £0.268m of this budget with the remainder being an underspend.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide people of West Dunbartonshire additional space to help adhere to social distancing guidelines.						

Bus Rapid Deployment Fund						
Project Life Financials	217	3	1%	217	0	0%
Current Year Financials	214	0	0%	0	(214)	-100%
Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Officers working with external partners to identify projects to support funding. Investigation on going however unlikely works will be able to progress until new financial year.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To improve journey times and reliability of bus services.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Auld Street Clydebank - Bond						
Project Life Financials	400	358	90%	400	0	0%
Current Year Financials	42	0	0%	0	(42)	-100%
Project Description	Completion of roadworks associated with Auld Street housing development.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Road construction works completed in previous years. Remaining funds insufficient to complete footpath construction. Works on hold until such time as additional funds can be secured.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To complete remaining civil works required.						

Electrical Charging Points - Rapid Charge						
Project Life Financials	264	215	81%	264	0	0%
Current Year Financials	95	45	47%	45	(50)	-53%
Project Description	Funding has been awarded from Transport Scotland for the Installation of electrical charging points					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Installation of Electric Vehicle Charging point are complete and awaiting electrical connections and commissioning with the original £0.050m. A charging point will be installed at Moss O' Balloch car park with the additional £0.044m.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide Electric Vehicle Charging points within West Dunbartonshire.						

Flood Risk Management						
Project Life Financials	963	57	6%	963	0	0%
Current Year Financials	963	57	6%	57	(907)	-94%
Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act					
Project Manager	Raymond Walsh/ Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Several projects including Gruggies Burn being developed & issue of contract for design is imminent. Spend should accelerate quickly once design contract is issued. Costs for this financial year will include consultation/design and ground investigations. Underspend to be rephased into 2022/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Projects should be complete within budget.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Infrastructure - Flooding						
Project Life Financials	93	43	47%	93	0	0%
Current Year Financials	93	43	47%	43	(49)	-53%
Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Projects being developed with full budget spend anticipated in 2022/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Intention is to complete works within budget.						

River Leven Flood Prevention Scheme						
Project Life Financials	800	181	23%	800	0	0%
Current Year Financials	343	23	7%	23	(320)	-93%
Project Description	River Leven Flood Prevention Scheme.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Awaiting outcome of Scottish Government & SEPA deliberations, however officers are hopeful full budget spend can be incurred.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project should be completed within budget.						

Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides						
Project Life Financials	910	358	39%	910	0	0%
Current Year Financials	910	358	39%	358	(552)	-61%
Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Officers will continue Bus Infrastructure Improvement works and continue the ongoing programme including bus borders and bus shelters. A814 Congestion Measures works will involve installation of Scoot and TLP (traffic management technology to optimise journey time). Kilbowie Rd A8014 - site investigation works & traffic surveys on the existing geometry of Kilbowie Road with respect to the railway bridge have taken place and plans are under discussion. Strathleven Active Travel Network - provision of a footway between Strathleven Place, Dumbarton and A814 works are completed. Additional funding of £0.030m was received from SPT to cover additional costs this financial year.						
Mitigating Action						
None required at this time.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Anticipated Outcome

Improve accessibility to Public Transport and improve journey time reliability.

Mandatory 20mph Residential communities

Project Life Financials	500	11	2%	500	0	0%
Current Year Financials	120	0	0%	0	(120)	-100%

Project Description Mandatory 20mph Residential communities.

Project Manager Raymond Walsh

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

Awaiting Scottish Government recommendations.

Mitigating Action

None available at this time.

Anticipated Outcome

Project to be delivered within budget.

Street lighting and associated electrical infrastructure

Project Life Financials	86	173	202%	86	0	0%
Current Year Financials	86	173	202%	173	88	102%

Project Description WDC is responsible for the maintenance of 18,000 street lighting columns and associated illuminated signs and bollards. This budget is required for this infrastructure.

Project Manager Hugh Campbell

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

Overspend due to essential works identified by investigations.

Mitigating Action

None available at this time.

Anticipated Outcome

Completion of works.

Depot Improvement Works

Project Life Financials	90	35	38%	90	0	0%
Current Year Financials	90	35	38%	35	(55)	-62%

Project Description Improvement of WDC Roads Depot.

Project Manager Hugh Campbell

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

New budget in 2021/22 to improve Elm Road Roads Depot. New equipment has been purchased and balance of budget to be carried forward into 2022/23 to be utilised for depot rationalisation works

Mitigating Action

None available at this time.

Anticipated Outcome

Intention is to complete works within budget.

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Gruggies Burn Flood Prevention						
Project Life Financials	14,730	421	3%	14,730	0	0%
Current Year Financials	572	48	8%	48	(524)	-92%
Project Description	Commission of Gruggies Flood Prevention Scheme.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Report received June 2021 outlining proposed options. Underspend requires to be slipped into 2022/23 to progress options.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project should be completed within budget.						

A813 Road Improvement Phase 1						
Project Life Financials	2,325	1,007	43%	2,325	0	0%
Current Year Financials	708	15	2%	15	(693)	-98%
Project Description	A813 Road Improvement Phase 1.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Plans have been developed for carriageway widening & footway/cycleway construction between Strathleven and Lions Gate. Due to ongoing discussions with Aggreko and other land owners in regards to access & land acquisition there will only be consultancy and design costs in this financial year with construction commencing in the new financial year.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						

Clydebank Charrette, A814						
Project Life Financials	4,300	3,802	88%	4,300	0	0%
Current Year Financials	2,285	1,788	78%	1,788	(498)	-22%
Project Description	Clydebank Charrette, A814					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works progressing well and project should be completed by spring 2022.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project should be completed within budget by spring 2022 enhancing the A814 through Clydebank.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
A811 Lomond Bridge						
Project Life Financials	4,152	3,846	93%	4,152	0	0%
Current Year Financials	723	417	58%	417	(306)	-42%
Project Description	Upgrade of Lomond Bridge.					
Project Manager	Cameron Muir					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	31-May-21		
Main Issues / Reason for Variance						
Works to Lomond Bridge were completed May 2021.						
Mitigating Action						
None required.						
Anticipated Outcome						
To provide an improved Lomond Bridge.						

Protective overcoating to 4 over bridges River Leven						
Project Life Financials	1,030	643	62%	1,030	0	0%
Current Year Financials	442	595	135%	595	153	35%
Project Description	To overcoat 4 bridges over River Leven.					
Project Manager	Cameron Muir					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Works to Renton footbridge are now complete. Additional works were required in regard to bridge stair bearings & support work flanges and has resulted in approximately £0.142m overspend.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To upgrade bridges within West Dunbartonshire.						

Vehicle Replacement						
Project Life Financials	3,042	1,442	47%	3,042	0	0%
Current Year Financials	3,042	1,442	47%	1,442	(1,600)	-53%
Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Vehicles are being ordered for delivery in this financial year, however some delay is anticipated resulting in funds slipping into FY 2022/23.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Replacement of fleet within budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Purchase of gritters						
Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	0	(400)	-100%
Project Description	Purchase of gritters.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Only two gritters will be purchased this financial year with the rest to follow in 2022/23. Additional work being undertaken to the gritters before they are delivered.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget.						
Waste Transfer Station						
Project Life Financials	1,980	0	0%	1,980	0	0%
Current Year Financials	60	0	0%	0	(60)	-100%
Project Description	The design, development and construction of a recycling and bulk waste transfer facility that will					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Project group set up and working on development plans. Consultants hired. Budget will be spent in 2022/23.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						
Replacement of compactors at Dalmoak civic amenity site						
Project Life Financials	160	0	0%	160	0	0%
Current Year Financials	80	0	0%	0	(80)	-100%
Project Description	The purchase of 2 compactors for the Council civic amenity site at Dalmoak.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Compactors procurement concluded. Delivery expected in Spring 2022.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Clydebank Leisure Centre						
Project Life Financials	23,758	23,761	100%	23,761	3	0%
Current Year Financials	0	4	0%	4	4	0%
Project Description	Construction of new sports centre.					
Project Manager	Craig Jardine					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Final water charges and legal costs in relation to the building of the sports centre.						
Mitigating Action						
None required						
Anticipated Outcome						
Construction of new sports centre						

Dalmonach CE Centre						
Project Life Financials	1,150	1,124	98%	1,150	0	0%
Current Year Financials	49	23	47%	23	(26)	-53%
Project Description	To create new community facilities with additional space for early years provisions.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-22		
Main Issues / Reason for Variance						
Project complete and final account to be agreed.						
Mitigating Action						
None required.						
Anticipated Outcome						
To create new community facilities with additional space for early years provisions.						

AV Equipment - Education						
Project Life Financials	1,110	188	17%	1,110	0	0%
Current Year Financials	443	61	14%	61	(381)	-86%
Project Description	Purchase of AV Equipment for Education.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-29	Forecast End Date	31-Mar-29		
Main Issues / Reason for Variance						
Although there is slippage caused mainly by the academic year starting several months after the financial year the project is still on track to be completed by the planned end date.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Purchase of AV Equipment for Education.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Kilpatrick School - New Build						
Project Life Financials	10,950	11,067	101%	11,067	117	1%
Current Year Financials	0	117	0%	117	117	0%
Project Description	Design and build of construction of Additional Support Needs School.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	09-Aug-17		
Main Issues / Reason for Variance						
The Final Account has been agreed with final payment now paid. Project was physically complete August 2017 with retentions now fully paid, Making Good Defects Certificate issued.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project complete albeit over budget.						

Schools Estate Improvement Plan						
Project Life Financials	20,000	14,817	74%	20,000	0	0%
Current Year Financials	6,200	4,180	67%	4,180	(2,020)	-33%
Project Description	Improvement of Schools Estate.					
Project Manager	Lesley Woolfries/ Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
The £20m project life budget is broken down as follows, £15.1m New Build Renton Campus; £0.881m St Mary's Alexandria; £0.300m Additional ASN Provision (Secondary Phase); £2.5m Skills School (Senior Phase); £0.008m Balloch Campus, Lomond Base (artificial grass) with the remaining budget of £1.211m unallocated at this time. The current year budget is allocated, £4.609 New Build Renton Campus; £0.214m St Mary's Alexandria; £0.300m Additional ASN Provision (Secondary Phase); £1.069m Skills School (Senior Phase); £0.008m Balloch Campus, Lomond Base (artificial grass).						
With regards the St Mary's Alexandria Refurbishment works, the MUGA is anticipated to commence August/September. The dining and kitchen extension will not be able to commence until these works are complete and due to the disruptive nature of the works and will not commence until Summer 2022. This has resulted in an estimated spend at St Mary's of £0.004m in 2021/22 against a budget of £0.214m resulting in rephasing of £0.210m to 2022/23.						
With regards to Additional ASN Provision (Secondary Phase) and Skills School (Senior Phase) these are being rephased to next financial year as awaiting site selection and the programme of works.						
Finally the installation of artificial grass at Balloch Campus is complete accounting for £0.008m of the current year spend. In summary, £4.179 has been spent of the current year total budget in 2021/22 with estimated £2.020m required to be rephased to 2022/23.						
Mitigating Action						
With regards to the new Renton Campus, Officers are working to plan the migration from existing premises to work with programmed October 2021 Phase 1 completion where the new building and immediate playground and some parking provision is delivered. Overall project with Phase 2 & final phase 3 due to complete in July 2022. Ongoing dialogue with the main contractor and client to mitigate risks to Phase 1 handover date.						
Anticipated Outcome						
Project delivered within budget and to the revised programme, following COVID-19.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Schools Estate Improvement Plan - next Phase - Faifley Campus						
Project Life Financials	28,860	95	0%	28,860	0	0%
Current Year Financials	318	54	17%	54	(265)	-83%
Project Description	Improvement of Schools Estate.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
<p>The next phase of the Schools Estate Improvement Plan involves the development of a new Campus provision in the Faifley area. Officers have been tasked with providing a funding submission to the Scottish Government Learning Estate Improvement Programme. The bid submission was made in October 2020 and WDC has been successful in securing funding, SFT confirmed the indicative funding allocation for this project at £18.416m on the 4 May 2021, this will be received as a revenue stream over the 25 years of the Scottish Government financial support (subject to the Council adhering to the funding criteria). Site Options Appraisal has taken place and Members approved the recommendation to proceed with the new Faifley Campus on the St Joseph's site at Education Committee 9th June 2021. The next phase will see the appointment of design team and main contractor to proceed with Design Development for the new Campus. As a result of programme changes concept design will now commence end of March 2022, this will not impact on the overall completion of the project. The statutory consultation process was launched in September 2021 and a report will be brought back to the Educational Services committee in 2022.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of the project will be on time.						

Choices Programme - to assist young people who require additional support						
Project Life Financials	750	637	85%	750	0	0%
Current Year Financials	113	(1)	0%	(1)	(113)	-100%
Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
<p>The remaining budget is to be used for replacement windows, however the cost of these is currently unknown due to supplier issues caused by Brexit and the work can only be carried out in a school recess period.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Schools Estate Refurbishment Plan						
Project Life Financials	5,508	5,505	100%	5,509	1	0%
Current Year Financials	4	1	27%	1	(3)	-73%
Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-21		
Main Issues / Reason for Variance						
Project Complete awaiting final recharges in relation to playground works.						
Mitigating Action						
None required.						
Anticipated Outcome						
Project delivered on time and within budget						

Balloch Campus						
Project Life Financials	0	40	0%	40	40	0%
Current Year Financials	0	40	0%	40	40	0%
Project Description	To erect noise barrier					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Oct-21	Forecast End Date	31-Oct-21		
Main Issues / Reason for Variance						
Acoustic survey was carried out following a number of complaints by neighbours and MSP. This survey indicated that additional fencing was required and this work has now been completed.						
Mitigating Action						
None required.						
Anticipated Outcome						
Noise reduction						

Aids & Adaptations - Special Needs Adaptations & Equipment						
Project Life Financials	1,113	884	79%	1,113	0	0%
Current Year Financials	1,113	884	79%	884	(229)	-21%
Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
Project Manager	Julie Slavin					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Lower provision of aids and adaptations to HSCP clients than anticipated due to Covid which will be caught up next financial year.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Provision of adaptations and equipment to HSCP clients as anticipated.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Criminal Justice Adaptations						
Project Life Financials	63	0	0%	63	0	0%
Current Year Financials	63	0	0%	0	(63)	-100%
Project Description	Renovation of Unit 11 Levenside Business Court.					
Project Manager	Julie Slavin					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Contact has been made with procurement and colleagues are preparing tender documentation. The project will slip into 2022/23.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Renovation of Unit 11 Levenside Business Court						

Replace Elderly Care Homes and Day Care Centres						
Project Life Financials	27,531	27,211	99%	27,531	0	0%
Current Year Financials	477	158	33%	158	(319)	-67%
Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Clydebank Care Home (Queens Quay House) completion was certified 9 November 2020. The Statement of Final Account has been agreed with the Principal Contractor at a figure less than the cost plan and as such officers have adjusted the project outturn to report the project will be delivered on budget. The residents from the two existing Clydebank Care Homes moved into Queens Quay House on 14 and 15 December 2020. Officers in HSCP and Asset Management are progressing the disposal strategy for Mount Pleasant, Frank Downie and Queen Mary Day Centre. The remaining budget this year will now be slipped into 22/23 and paid out when all remaining defects have been addressed.						
Mitigating Action						
The statement of final account has been signed and financial risk exposure should be reduced through efforts to dispose of the existing properties at the earliest opportunity.						
Anticipated Outcome						
Dumbarton Care Home opened 2017. Clydebank Care Home was certified complete on 9 November 2020 and projected to deliver on budget.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
ICT Modernisation						
Project Life Financials	903	407	45%	903	0	0%
Current Year Financials	903	407	45%	407	(497)	-55%
Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
Project Manager	Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Device orders for mobile phones, laptops and PC's have £0.150m spent and further £0.136m committed to date. Chromebook supply and device models now confirmed by Procurement Scotland so back log of orders will now start to be raised but supplier continues to advise of delivery delays. HSCP £0.413m allocation is expected to be rephased to 22/23 for the wider system review project for case management.						
Mitigating Action						
Continue to escalate and meet framework suppliers to confirm delivery lead times. Investigate other procurement routes as well as adjust the project scope to replace where stock allows.						
Anticipated Outcome						
Half of the budget spent with some of the HSCP allocation for the wider system review project for case management being rephased. Supply chain delays may impact delivery of existing committed budget.						

Internet of Things Asset Tracking						
Project Life Financials	60	43	72%	60	0	0%
Current Year Financials	53	36	68%	36	(17)	-32%
Project Description	Asset Tracking.					
Project Manager	Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project continues to progress but recent delay advised due to supply chain for some of the hardware components.						
Mitigating Action						
Carry remaining budget to FY 22-23.						
Anticipated Outcome						
Project complete. Delayed but on budget.						

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
ICT Security & DR						
Project Life Financials	1,120	425	38%	1,120	0	0%
Current Year Financials	1,120	425	38%	425	(695)	-62%
Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the disaster recovery capabilities of WDC.					
Project Manager	Brian Miller/ Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Jul-22	Forecast End Date	31-Jul-22		
Main Issues / Reason for Variance						
Switch replacement (£0.514m) order raised and deliveries started. Awaiting invoice from supplier regarding goods delivered to date. SAN replacement (£0.330m) tender published in February therefore this budget will carry to 2022-2023. Project scope change being considered linked to 365 cloud back up requirements. As with the switch replacement, global supply shortages means this aspect of the budget will slip into next financial year. Bandwidth improvement projects continue on time and within budget.						
Mitigating Action						
Monitor supply chain. Continue tendering processes. Seek to carry budget in 22/23 as supply chain issues continue						
Anticipated Outcome						
Continue to anticipate the majority of budget being committed but not spent.						

365 Implementation						
Project Life Financials	250	177	71%	250	0	0%
Current Year Financials	169	147	87%	147	(23)	-13%
Project Description	Project services to delivery Microsoft 365 Implementation including 3rd party supplier, training, technical consultancy etc.					
Project Manager	Dorota Piotrowicz/ Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	30-Jun-22	Forecast End Date	30-Jun-22		
Main Issues / Reason for Variance						
Budget is committed and suppliers actively working on the project. Project scope changes have been costed and additional budget has been added to the capital plan refresh for consideration. Some aspects of the project have been reduced. Full budget spend anticipated but will be delayed due to resource changes.						
Mitigating Action						
Carry underspne into 2022/23.						
Anticipated Outcome						
Budget spent but potentially delayed.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Education Software Licensing Refresh						
Project Life Financials	270	2	1%	270	0	0%
Current Year Financials	58	0	0%	0	(58)	-100%
Project Description	End of Life Software Upgrades for Education.					
Project Manager	James Gallacher/ Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-29	Forecast End Date	31-Mar-29		
Main Issues / Reason for Variance						
To date no Education-specific software has been identified during the annual network security penetration test. Budget to be carried to 2022-23						
Mitigating Action						
None required						
Anticipated Outcome						
Education software refreshed as required.						

Direct Project Support						
Project Life Financials	3,502	4,241	121%	4,241	739	21%
Current Year Financials	3,502	4,241	121%	4,241	739	21%
Project Description	Business support cost such as reallocation of architects and project support at year end.					
Project Manager	N/A					
Chief Officer	N/A					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Salary Capitalisation in 2021/22.						
Mitigating Action						
None required.						
Anticipated Outcome						
Direct project support costs allocated as appropriate.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
1 Making Tax Digital						
Project Life Financials	40	0	0%	0	(40)	-100%
Current Year Financials	40	0	0%	0	(40)	-100%
Project Description	Making Tax Digital.					
Project Manager	Karen Shannon					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
A review of the requirements needed has confirmed that we do not need any capital monies to ensure compliance in this area.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
WDC compliance with HMRC Making Tax Digital.						
2 Solicitor Project Support for Capital Projects						
Project Life Financials	53	13	25%	53	0	0%
Current Year Financials	20	13	66%	13	(7)	-34%
Project Description	Solicitor costs to directly support capital projects					
Project Manager	Alan Douglas					
Chief Officer	Peter Hessest					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Trainee solicitor has now started and costs of £13117 have been incurred leaving a carryforward of £6883.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Solicitor support for Capital Projects, with full budget spend.						
3 Trading Standards Scam Prevention						
Project Life Financials	10	10	99%	10	(0)	-1%
Current Year Financials	2	2	96%	2	(0)	-4%
Project Description	Call blocking devices to be fitted to the phones of WDC's most vulnerable residents which will block unknown numbers from connecting and limiting incoming calls to only known and trusted numbers, for vulnerable consumers who may be susceptible to hard selling techniques, scams and other frauds.					
Project Manager	Tony Cairns/ Alan Douglas					
Chief Officer	Peter Hessest					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Jun-21		
Main Issues / Reason for Variance						
Final balance of budget rephased from 2020/21 into 2021/22 as project could not complete in 2020/21 due to COVID-19 restrictions. Project now complete,						
Mitigating Action						
None Required.						
Anticipated Outcome						
To protect WDC's most vulnerable residents from phone calls from which they may fall victim of hard selling techniques, scams and other frauds.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
4 Antonine Wall Heritage Lottery Fund						
Project Life Financials	10	10	100%	10	0	0%
Current Year Financials	10	10	100%	10	0	0%
Project Description	Antonine Wall Heritage Lottery Fund.					
Project Manager	Pamela Clifford					
Chief Officer	Peter Hessest					
Project Lifecycle	Planned End Date	31-Mar-22		Forecast End Date		31-Mar-22
Main Issues / Reason for Variance						
Project complete.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Preservation of Historic Site.						
5 Replace failed heating controls/valves & recommission						
Project Life Financials	20	13	66%	20	0	0%
Current Year Financials	19	13	65%	13	(7)	-35%
Project Description	Replace failed heating controls/valves & recommission.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessest					
Project Lifecycle	Planned End Date	31-Mar-22		Actual End Date		31-Mar-23
Main Issues / Reason for Variance						
Further works being identified and with balance being carried forward and utilised in FY 22/23.						
Mitigating Action						
None required.						
Anticipated Outcome						
Delivery of project in FY 22/23.						
6 Automatic Meter Readers						
Project Life Financials	55	55	99%	55	(0)	-1%
Current Year Financials	33	33	99%	33	(0)	-1%
Project Description	Automatic Meter Readers.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessest					
Project Lifecycle	Planned End Date	31-Mar-22		Forecast End Date		31-Mar-22
Main Issues / Reason for Variance						
Work Completed.						
Mitigating Action						
None required.						
Anticipated Outcome						
All works completed 2021/22.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
7 Urinal Controls						
Project Life Financials	45	28	63%	28	(17)	-37%
Current Year Financials	18	2	10%	2	(17)	-90%
Project Description	Urinal Controls.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
The bulk of the work was provided free of charge from a Grant Efficiency Fund available to public bodies.						
Mitigating Action						
None required						
Anticipated Outcome						
Replacement of Urinals						
8 Water Meter Downsize						
Project Life Financials	16	14	85%	16	0	0%
Current Year Financials	10	7	75%	7	(2)	-25%
Project Description	Water Meter Downsize.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-May-22		
Main Issues / Reason for Variance						
Order raised and expect £0.007m spend. The work is now 80% complete.						
Mitigating Action						
None required						
Anticipated Outcome						
Delivery of project within budget.						
9 LUF						
Project Life Financials	1,867	1,768	95%	1,867	0	0%
Current Year Financials	1,867	1,768	95%	1,768	(99)	-5%
Project Description	Year one LUF spend includes acquisition cost of Artizan Centre, and design development for Glencairn House and Connecting Dumbarton					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Projects are progressing and the acquisition of the Artizan Centre has been completed.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Redevelopment of the Dumbarton Town Centre						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
10 Queens Quay - Regeneration						
Project Life Financials	0	15,737	0%	15,737	15,737	0%
Current Year Financials	0	(8)	0%	(8)	(8)	0%
Project Description	Queens Quay regeneration.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The Queens Quay infrastructure works are now complete. The next stage of the wider Regeneration of the site will require private housing developers to secure land and build the planned 1,000 new homes across the site. Balance is the recovery of legal fees from NHS during FY 21/22.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Regeneration works of Clydebank Waterfront at Queens Quay.						
11 Civic Heart Works - Refurbishment of Clydebank Town Hall						
Project Life Financials	3,341	3,341	100%	3,341	0	0%
Current Year Financials	9	9	100%	9	0	0%
Project Description	Refurbishment of Clydebank Town Hall.					
Project Manager	Michelle Lynn/Amanda Graham					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-May-21		
Main Issues / Reason for Variance						
Works complete.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project will be delivered within budget.						
12 Clydebank Community Sports Hub						
Project Life Financials	3,865	3,857	100%	3,857	(8)	0%
Current Year Financials	8	0	0%	0	(8)	-100%
Project Description	Creation of a community and sport hub.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	26-Oct-18		
Main Issues / Reason for Variance						
The facility has been operational since October 2018. Following the termination of the construction contract in the post completion phase, officers have completed defect rectification to the allotment area and completed outstanding work to the natural grass pitch. Due to the excessive quotes received to rectify the defects, the decision was taken to no longer pursue rectification as this presents too great a financial risk to WDC. Final professional fees have now been paid. The £0.008m budget allocation for financial year 2021/22 was not required.						
Mitigating Action						
Statement of Final Account shall be agreed to bring project expenditure to a conclusion.						
Anticipated Outcome						
New facility has been operational since October 2018.						

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
13 Integrated Housing Management System						
Project Life Financials	110	23	20%	110	0	0%
Current Year Financials	23	15	67%	15	(7)	-33%
Project Description	Development of IHMS system.					
Project Manager	Graham Watters					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date		31-Mar-30	Forecast End Date		31-Mar-30
Main Issues / Reason for Variance						
Development of system progressing with underspend in year to be rephased into 2022/23						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Development of IHMS system.						
14 Sports Facilities Upgrades - Argyll Park - Construction of 3 All Weather Tennis Courts						
Project Life Financials	220	214	97%	220	0	0%
Current Year Financials	20	13	67%	13	(7)	-33%
Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		03-Apr-21	Actual End Date		03-Apr-21
Main Issues / Reason for Variance						
Project works complete.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
New all weather tennis courts.						
15 Cycling, Walking and Safer Streets						
Project Life Financials	692	682	98%	682	(11)	-2%
Current Year Financials	692	682	98%	682	(11)	-2%
Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West Dunbartonshire.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
Main Issues / Reason for Variance						
Project completed						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To improve connectivity and enhanced Cycling routes within West Dunbartonshire.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
16 Footways/Cycle Path Upgrades						
Project Life Financials	103	96	93%	199	96	93%
Current Year Financials	103	96	93%	96	(7)	-7%
Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Various link pathways to be improved utilising this budget. Underspend to be rephased into 2022/23						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To improve Footways in West Dunbartonshire.						
17 Additional Pavement Improvements						
Project Life Financials	200	195	97%	200	0	0%
Current Year Financials	200	195	97%	195	(5)	-3%
Project Description	Extra funding to accelerate pavement maintenance and improvements across West Dunbartonshire.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works to Footways in Dumbarton East commenced early July 2021 and are now complete & invoiced. Full budget spend.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To improve Footways in West Dunbartonshire.						
18 Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road						
Project Life Financials	60	55	91%	60	0	0%
Current Year Financials	7	2	23%	2	(5)	-77%
Project Description	Funding has been received from Turnberry Homes and will be used to introduce traffic calming and traffic management measures to mitigate the impact of additional traffic accessing the housing development off Castle Road, Dumbarton.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Consultation completed just before Christmas and speed humps will be installed during FY 22/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Traffic calming to be installed in Dumbarton East.						

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
19 Infrastructure - Roads						
Project Life Financials	3,899	3,635	93%	3,899	0	0%
Current Year Financials	3,899	3,635	93%	3,635	(264)	-7%
Project Description	Infrastructure - Roads.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Roads Operations and external contractors have almost completed the extensive surfacing programme of schemes. Undepsnd to be carried forward into 2022/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Completion of various resurfacing works.						
20 A813 Road Improvement Phase 2						
Project Life Financials	2,325	0	0%	2,325	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	A813 Road Improvement Phase 2.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
These works are not due to commence until Phase 1 has been completed.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						
21 Sustrans						
Project Life Financials	7	7	100%	7	0	0%
Current Year Financials	7	7	100%	7	0	0%
Project Description	Purchase of cycle racks within schools					
Project Manager	Catherine Toner					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	01-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Income from Sustrans 21/22 for the purchase and installation of cycle racks and shelters at various WDC schools.						
Mitigating Action						
None required.						
Anticipated Outcome						
Installation of cycle racks and shelters at various WDC schools.						

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
22 Digital Inclusion						
Project Life Financials	376	335	89%	376	0	0%
Current Year Financials	331	291	88%	291	(41)	-12%
Project Description	Increase the ratio of chrome book devices for most disadvantaged children and families and support for families with remote access.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Additional devices have been ordered to increase the ratio of devices to pupils as part of a commitment towards a 1:1 device ratio. Underspend on budget to be repahsed into 2022/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Increase the Chromebook ratio for most disadvantaged children.						
23 Co2 Monitors in Schools						
Project Life Financials	122	122	100%	122	(0)	0%
Current Year Financials	122	122	100%	122	(0)	0%
Project Description	To provide all education establishments with CO2 monitors to record the levels of CO2 in learning and teaching spaces, in order to adjust ventilation/heating appropriately. Progress with this is reported to Scottish Government					
Project Manager	Andrew Brown					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project completed						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Co2 Monitors in Schools						
24 Free School Meals						
Project Life Financials	199	190	95%	199	0	0%
Current Year Financials	100	90	90%	90	(9)	-10%
Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Oct-22	Forecast End Date	31-Oct-22		
Main Issues / Reason for Variance						
Project is complete other than snagging works which can only be completed when school is closed however project end date is still on target.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget within amended timescales.						

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
25 Early Years Early Learning and Childcare Funding						
Project Life Financials	8,717	7,953	91%	8,717	0	0%
Current Year Financials	1,936	1,172	61%	1,172	(764)	-39%
Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works progressing and some budget is unallocated at present and will be rephased to 2022/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
The project will be completed to deliver the requirements of the Early Years expansion plans.						
26 Fund Blended Meetings						
Project Life Financials	12	12	100%	12	0	0%
Current Year Financials	12	12	100%	12	0	0%
Project Description	Money to Fund Blended Meetings					
Project Manager	George Hawthorn					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	29-Sep-21		
Main Issues / Reason for Variance						
The system has been tested and accordingly the Council meeting on 29 September as conducted as a hybrid meeting.						
Mitigating Action						
None required						
Anticipated Outcome						
System now in place.						
27 SIP Swan Trunking						
Project Life Financials	47	47	0%	47	0	0%
Current Year Financials	47	47	0%	47	0	0%
Project Description	This project is to replace legacy Analogue Telephony infrastructure with new Digital Telephony infrastructure due to the phasing out of the Legacy infrastructure by 2025					
Project Manager	Brian Miller/ Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
This project to replace legacy Analogue Telephony infrastructure with new Digital Telephony infrastructure has just started and will continue until 2025.						
Mitigating Action						
Carry underspne into 2022/23.						
Anticipated Outcome						
Budget spent but potentially delayed.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 4

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
28 IoT Employee Resilience Support						
Project Life Financials	100	100	100%	100	(0)	0%
Current Year Financials	50	50	99%	50	(0)	-1%
Project Description	Employee Resilience Online Support Tool.					
Project Manager	Alison McBride					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-21		
Main Issues / Reason for Variance						
Final payment has now been made and project is complete.						
Mitigating Action						
None required.						
Anticipated Outcome						
Full project rollout.						
29 Development of Workforce Management System						
Project Life Financials	423	42	10%	423	(0)	0%
Current Year Financials	42	42	100%	42	(0)	0%
Project Description	Project to develop the Workforce Management System.					
Project Manager	Arun Menon					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
Full current year budget has been spent.						
Mitigating Action						
None required.						
Anticipated Outcome						
Development of Workforce Management System.						

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

1 Resources Carried Forward						
Project Life Financials	(141)	(99)	70%	(141)	0	0%
Current Year Financials	(1,215)	(937)	77%	(937)	278	-23%
Project Description	These are resources that have been received in previous years relating to Turnberry Homes, Early Years, Town Centre Fund Grant, Digital Inclusion, Clydebank Can on the Canal, Internet of Things Asset Tracking and Auld Street Bond.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance	Application of resources is dependent on capital project progressing in year as planned.					
Mitigating Action	None required at this time.					
Anticipated Outcome	Application of resources held on balance sheet as at 31 March 2021 as appropriate.					
2 General Services Capital Grant						
Project Life Financials	(70,396)	(28,682)	41%	(70,396)	0	0%
Current Year Financials	(843)	(581)	69%	(581)	262	-31%
Project Description	This is a general grant received from the Scottish Government in relation to General Services capital spend					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance	General services capital grant is anticipated to be received as forecast.					
Mitigating Action	None required at this time					
Anticipated Outcome	General services capital grant is anticipated to be received as forecast.					
3 Ring Fenced Government Grant Funding						
Project Life Financials	(40,468)	(6,157)	15%	(41,006)	(538)	1%
Current Year Financials	(6,382)	(1,265)	20%	(1,265)	5,117	-80%
Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Regeneration Placed Based Investment Programme, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance	Application of resources is dependent on capital project progressing in year as planned.					
Mitigating Action	Mitigating actions are detailed within the appropriate status updates.					
Anticipated Outcome	Application of resources as appropriate.					
4 Match Funding / Other Grants and Contributions						
Project Life Financials	(16,085)	(7,862)	49%	(15,757)	328	-2%
Current Year Financials	(7,406)	(3,994)	54%	(3,994)	3,412	-46%
Project Description	Match Funding / Other Grants and Contributions					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance	Application of resources is dependent on capital project progressing in year as planned.					
Mitigating Action	None required.					
Anticipated Outcome	Match funding received.					

PERIOD END DATE

31 March 2022

PERIOD

12

Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000

5 Capital Receipts						
Project Life Financials	(39,439)	(258)	1%	(40,631)	(1,192)	3%
Current Year Financials	(14,010)	(2,270)	16%	(2,270)	11,740	-84%
Project Description	These are capital receipts that are anticipated from sales of land and buildings both as part of the normal disposal programme and also as part of the business case investment in office rationalisation, new school building and new care home development					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Receipts budgets are based on assumptions in relation to the sale of various sites. Not all sales will be realised this financial year. The main ones being OLSP, St James retail park, Dalreoch Care Home. Queen's Quay, Levenbank Terrace, Heather Avenue, Crosslet House. As agreed at Council receipts received are used firstly to pay for principle and premiums.						
Mitigating Action						
While market conditions are out with officers control all potential receipts will be explored.						
Anticipated Outcome						
Capital receipts received.						

6 Prudential Borrowing						
Project Life Financials	(163,979)	(169,940)	104%	(180,305)	(16,326)	10%
Current Year Financials	(26,844)	(24,501)	91%	(24,501)	2,344	-9%
Project Description	Prudential borrowing is long term borrowing from financial institutions that has been approved for the purposes of funding capital expenditure					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the programme life.						

7 CFCR						
Project Life Financials	(25)	0	0%	0	25	0%
Current Year Financials	(25)	(72)	0%	(72)	(47)	0%
Project Description	This is capital spend which is funded by revenue budgets					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Renovation of Unit 11 Levenside Business Court						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
CFCR applied to relevant capital project.						