	Apr				May					Jun				Jul				Aug				Sep				Oct				
Week	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30
Funding competition																														
Issue tender documents	♦																													
Funder response time																														
Tender submission returns					♦																									
Dialogue and meetings with participants																														
Tender evaluation																														
Accounting & tax implications																														
Advising on any legal issues																														
Approval of funder by Council																														
Provide recommendation for Council Officers							♦																							
Council Officer consideration and comment																														
Update report																														
Provide recommendation for Council Members											♦																			
Council Members consideration and comment																														
Presentation to Council Members																				♦										
Council decision																				♦										
Preferred funder negotiations																														
Running sensitivities for funder																														
Confirmation of financial convenants																														
Contractual documentation																														
Advising on principal loan terms etc.																														
Other general legal (vires etc.)																														
Council guarantee - funders' proposals																														
Confirmation of accounting & tax treatment																														
Financial close																									♦					
LLP start date																										♦				

	No formal decisions in July
♦	Decision points and reporting points
	Work periods for advisers