

West Dunbartonshire Council
EU- Exit Assurance Action Plan – Updated January 2022

Background: The themes of Issues/Risks identified below are based on the updated UK and Scottish Planning assumptions (September 2020). On the 31st December 2020, the Transition Period concluding EU Law jurisdiction in the UK and access to the EU Single Market ended. The new relationship is now defined by the EU-UK Trade and Cooperation Agreement (TCA).

The undernoted risks were identified, and mitigating action was put in place to minimise any disruption. The document will remain live and will be regularly reviewed and updated, if required.

Contributing Officers – Mark Harris, Civil Contingencies Officer; Stella Kinloch, Section Head Transactional Services & Finance Service Centre; Derek McLean, Procurement Business Partner; Cameron Taylor, WDLT Health and Safety Co-ordinator; Stephen Brooks, Working4U Manager; Kenny Lang, Joint Services Fleet and Waste Manager; Lynda Dinnie, Facilities Manager; Alison McBride, Strategic People and Change Manager Patricia Kerr, ICT Manager and Michael McGuinness, Economic Development Manager.

Border Disruption –Stella Kinloch and Mark Harris – January 2022

Broad Risk	Action	Comments
Congestion at sea ports & airports through delayed processes with potential impacts to: <ul style="list-style-type: none"> - Ports / Airports - Warehouse distribution centres - Motorway / Trunk Road network - Rail Network 	<ul style="list-style-type: none"> - Funding case to Scottish Government has been submitted through COSLA for LA Environmental Health resources nationally to support the delivery of services related to hub export sites and imports through Border Control Posts and in-land check points. Resource allocation will depend on the need to engage in food import controls and / or enhanced export certification work to support the Scottish food sector. Food Standards Scotland are assisting with resource for export hub 	<p>WDC EH Team continues to be linked in through the Scottish Food Enforcement Liaison Committee to work with groups looking at EU Exit implications. While the position is being led nationally, by DEFRA. The risk-based system developed by the Scottish Food Enforcement Liaison Committee has been accepted for use on a UK basis. Continued linkages to the various groups involved (including APHA, Scottish Government, Food Standards Scotland and Food Authorities (Local Authorities) and Port Health Working Groups (Imports and Exports).</p> <p>Scottish Government is aware of potential bottlenecks in the delivery of the system, with Local Authorities potentially having to resource hubs for delivery of the system. Food Standards Scotland has recruited temporary staff to assist with delivery at hubs. This is being monitored.</p> <p>Through a change in the EH undergraduate education system, funded training (placement) for trainee Environmental Health Officers is now available to LAs. EH have engaged with the new undergraduate scheme and a trainee EH was expected to start in September 2021.</p> <p>Further customs controls became effective from 1st January 2022 and to be introduced on a phased basis throughout 2022 present further challenges. Further information: https://www.gov.uk/government/news/less-than-a-month-until-full-customs-controls-are-introduced</p>

Border Disruption –Stella Kinloch and Mark Harris – January 2022

Broad Risk	Action	Comments
	<p>delivery and LA mutual aid provision is a consideration</p> <ul style="list-style-type: none"> - Requirement to directly deliver controls or the requirement to assist other food authorities in these matters (Regional / National Hubs for food export certification or port health controls for food import) - Signposting of Scottish Government EU Exit website providing information on passports / personal travel https://www.gov.scot/brexit/ 	<p>The likelihood of WDC becoming a port authority for food is still unknown. The demand for an establishment of an export hub(s) in WDC also still unknown. From 1st July 2022 further checks will be required on: requirements for full safety and security declarations for all imports, new requirements for Export Health Certificates, requirements for Phytosanitary (relating to, or measures for control of plant diseases) Certificates and physical checks on sanitary and phytosanitary goods at Border Control Posts.</p> <p>A key issue concerns ongoing discussions around who will lead on official controls. A Governmental paper is expected on this by late January 2022 offering a proposal on border control posts. Potential that APHA takes this role from LA Env Health or potentially a hybrid (mutual delivery) model - TBC and critical for us to know.</p> <p>Information on DPEs and BIPs related to the EU are given here along with a Brexit reference. https://ec.europa.eu/food/safety/official_controls/legislation/imports/animal_en https://ec.europa.eu/food/safety/official_controls/legislation/imports/non-animal_en https://ec.europa.eu/food/animals/vet-border-control/bip_en</p> <p>There is a continuing risk across the whole of the UK regarding the distribution of goods due to a shortage of HGV drivers. However, this is not strictly the result of EU Exit as COVID has played a part in the shortfall. The result being delays in deliveries of products including clothing and food. Officials at the Department of Transport are in discussion with the haulage industry to tackle the crisis.</p> <p>One suggestion is to offer a fast-track licensing process to encourage people to come forward to help ahead of the winter months.</p>
<p>Return of UK Nationals, currently in residence within other EU countries.</p>	<ul style="list-style-type: none"> - Consider remit and membership of previous multi-disciplinary Syrian 	<p>Existing arrangements for the impact areas are in place and could cope with the numbers returning to local area. At this time, there is no indication that this poses a risk to WDC.</p>

Border Disruption –Stella Kinloch and Mark Harris – January 2022

Broad Risk	Action	Comments
	Refugee working group – as risks are similar.	

Disruption to Service – Craig Jardine Derek McLean, Cameron Taylor, Stephen Brooks, Kenny Lang and Lynda Dinnie – January 2022

Broad Risk	WD Impact	Action	Comments
Reduction, delay or stoppage in supply of medicines and medical supplies.			Please see bespoke HSCP Action Plan.
Reduction, delay or stoppage in movement, holding of animals and supply of veterinary medicines / supplies	-Concerns with regards to livestock welfare and disposal	Continued engagement with APHA and DEFRA	APHA and DEFRA look after the animal movements and it is under vet control for medicines etc. for farm animals. This continues to be monitored. No impact locally.
Reduction, delay or stoppage in supplies of other consumables	<ul style="list-style-type: none"> - Impacts on capital or infrastructure projects, e.g. new school at Renton - Impacts on other services provided through other nations, e.g. software - Impact to Chemicals (Leisure Trust) - Impact to construction industry due to import of raw 	<p>Services to consider supply and projects in line with significant assurance work carried out by Procurement. Supply, etc, which is continually monitored.</p> <p>Continued engagement with Facilities Manager re school and care home provisions.</p> <p>Refer to Broad Risk: <i>Certain types of fresh food may decrease /prices of certain foods many increase</i></p>	<p>Considerable work carried out by Scotland Excel to provide assurances. The Corporate Procurement Unit (CPU) sent out a supplier / provider questionnaire however, of the suppliers / providers that did respond, those responses were generic. The CPU also sent out questionnaires to the Council's service areas to ascertain contingency plans should a supplier / provider not meet the specification / delivery due to Brexit.</p> <p>Several WDC projects are seeing a potential link between construction price inflation, rarity of materials and EU exit. Covid-19 is also a potential factor and there is anecdotal evidence from contractors that there is a bigger pull in the EU as a single market, for the materials that are there. This is having serious implications for affordability and it is current.</p> <p>These price increases are being closely tracked by WDC and other partners. Although, the direct impact to West Dunbartonshire cannot be measured at this time it is recognised that there will be an inclusive impact due to it being a UK wide issue</p>

Disruption to Service – Craig Jardine Derek McLean, Cameron Taylor, Stephen Brooks, Kenny Lang and Lynda Dinnie – January 2022

Broad Risk	WD Impact	Action	Comments
	<p>material and construction products</p> <p>- Polyaluminium Chloride (PAC) – supplier: Brenntag UK</p> <p>-Calcium Hypochlorite (HTH) – supplier: Brenntag UK</p> <p>-Carbon Dioxide – supplier: Air Products UK</p>	<p>Check on existing and future contracts in terms of where the risk lies. (service led)</p> <p>Continued engagement with supply chain for critical contracts to ensure early visibility of import issues</p> <p>WD Leisure continuing to monitor</p> <p>WD Leisure continuing to monitor</p> <p>WD Leisure continuing to monitor</p>	<p>Emerging risk – Establishment of the UK Safety Mark (UKCA) from January 2023 – within the UK, the 'CE' Marking (EU-wide) is applied for consumer goods - would also affect such areas as construction products. Standards are expected to be similar but will inevitably be a degree of divergence. For businesses supplying goods, need to work to new system and WDC will have a role in regulation and enforcement. Further information: https://www.gov.uk/guidance/using-the-ukca-marking#history</p> <p>Late supply and resource issues may result in the Renton Campus Project not being delivered on time. National groups are indicating that a 5% uplift in new tender prices being returned with no signs of the market settling down.</p> <p>Availability of raw materials, supply chain resources and deliveries from Europe continue to be subject to uncertainty.</p> <p>REG and Legal have checked existing and future contracts in terms of where the risk lies and mitigate where possible.</p> <p>THE CPU will continue to monitor the supply chain and liaise with suppliers to ensure minimal disruption.</p> <p>Scottish Water / UK Water Suppliers have provided written assurance that their supply will be maintained.</p> <p>Hydrochloric acid is one of the main components of PAC. It has been advised that Scottish Water will be prioritised if shortages become critical.</p> <p>WD Leisure has now discontinued its CO2 contract and solely uses sodium bisulphate for pH control. No disruption to supply is anticipated.</p>

Disruption to Service – Craig Jardine Derek McLean, Cameron Taylor, Stephen Brooks, Kenny Lang and Lynda Dinnie – January 2022

Broad Risk	WD Impact	Action	Comments
<p>Impact upon low income groups as a result of lack of supply of foods or price increase of fuel, food, etc</p>	<ul style="list-style-type: none"> - Potential welfare requirements (including Welfare Fund) enhanced - Potential impacts upon foodbank/food provision capacity 	<p>Engagement with Working 4U/Communities Teams to gauge how foodbanks may be affected / can be linked in with</p> <p>Consideration on messaging with regards to the type of supplies foodbanks need</p> <p>Consider the level of social welfare funding available against potential need (W4U - include consideration of fuel poverty)</p> <p>Continued engagement with local food banks</p>	<p>Continued risk of additional costs due to welfare needs of the public.</p> <p>While not exclusively attributable to EU exit, cost of living increases and inflationary pressures in the UK are increasingly apparent and would be expected to impact lower-income groups</p> <p>WDC has continued to provide funding to support two local foodbank charities. The food banks have built strong a relationship with the Council. As such, this will enable regular monitoring of potential impacts or shortages and allow concerns to be raised using appropriate and recognised channels.</p> <p>Regular campaigns to encourage donations to West Dunbartonshire Community Foodbanks is ongoing. Activity on the Intranet to encourage officers to donate and highlighting thanks for those who have donated to keep the project relevant.</p> <p>Foodbanks continue to have sufficient stock supplies and money to purchase stock if it was to run low. They have highlighted that their social media campaigns have typically led to upsurge in donations, which continues to be the case. The group has contact with the Communities Team with regards community budgeting grants.</p> <p>Working 4U liaise with local organisations (foodbanks and third sector organisations) providing access to low cost cafes and support for 'food on a budget' for people with limited resources.</p> <p>The aim is to work with key organisations to develop an action plan that will include action to:</p> <ul style="list-style-type: none"> • Raise awareness of the need for services; • promote availability of food and services; • maintain/increase supplies of food and donations to the organisations (from individuals, local business, public and third sector organisations); • Support access to additional funds for the provision of food.

Disruption to Service – Craig Jardine Derek McLean, Cameron Taylor, Stephen Brooks, Kenny Lang and Lynda Dinnie – January 2022

Broad Risk	WD Impact	Action	Comments
			<p>Covid-19 Food insecurity Group was established to address emergency food demands. This infrastructure will remain intact for the near future, continues to monitor the extent of demand for assistance and can be extended to support those in need if the true impact of EU Exit is realised.</p>
<p>Fuel Supply Disruption</p>	<ul style="list-style-type: none"> - Potential requests for Council Resources - Potential impact on Council reserves 	<p>Roads / Transportation to consider ensuring Council reserves are at optimal levels and processes in the event of requests from partner agencies</p>	<p>As part of planning for a no deal, the UK and Scottish Government assumptions suggested there would not be an impact on fuel levels, etc.</p> <p>A Trade and Cooperation Deal has been agreed therefore, there are no immediate concerns. However, we will continue to monitor.</p>
<p>Increased unemployment as a result of economic disruption</p>	<ul style="list-style-type: none"> - Greater number of people in receipt of benefits with additional knock-on demand for support services. Including welfare/debt advice, employability support and discretionary welfare payments 	<p>Working 4U will work with strategic partners to ensure information about access to services is widely available</p> <p>Continued review of services to ensure increasing areas of demand are addressed</p>	<p>Working 4U continue to coordinate efforts of service providers through joint working with strategic partners in:</p> <ul style="list-style-type: none"> • The West Dunbartonshire Information and Advice Partnership • The local strategic employability group
<p>Certain types of fresh food may decrease /prices of certain foods many increase</p>	<ul style="list-style-type: none"> - Potential additional costs for services/that purchase/supply foods to increase by up to 20% due to tariff changes, sterling depreciation and boarder disruption 	<p>Short term: Consider earmarking additional resource, or consider use of prudential reserve if required</p> <p>Long term: Consider building in additional costs into the long term finance strategy based on evidence post- EU Exit</p>	<p>WDC budget for supply of food to Education and HSCP is set. Risk of additional costs.</p> <p>The risk of cost increases arising from EU-Exit has been advised to Council in the budget preparation reports since October 2018. The budget report advised that any price variations would be reported and that it is expected that the Council would manage such price variations should they arise through ongoing budgetary control and, if necessary, use of free reserves. This will continue to be monitored carefully noting recent inflationary impacts on the cost of consumables at a UK-wide level.</p>

Disruption to Service – Craig Jardine Derek McLean, Cameron Taylor, Stephen Brooks, Kenny Lang and Lynda Dinnie – January 2022

Broad Risk	WD Impact	Action	Comments
	<ul style="list-style-type: none"> - Impacts on food provision at schools, care homes, etc 		<p>Facilities Management continue to maintain a very limited stock of tinned and dried food that is maintained year round, in case of single premise emergencies – while this is not EU Exit specific, it could be utilised in the event of a localised issue being experienced.</p> <p>In line with Scottish Government and CoSLA advice, there is no intention to stockpile beyond this contingency as storage capacity as freezer space prohibits this. In addition, nursery and school meals are produced in line with national legislation, which details nutrient requirements. Most meals are therefore produced using fresh fruit, vegetables and other produce, which has an extremely limited shelf life and is not suitable for stockpiling.</p> <p>In addition, considerable work has been undertaken by Scotland Excel to engage with suppliers in an effort to ensure a robust supply chain where at all possible.</p> <p>If we started to see local shortages catering managers and cooks have their own procurement cards, which they presently use to purchase provisions via Scot Exel Suppliers however, the cards can also be used elsewhere if necessary.</p> <p>Update January 2022</p> <p>Schools in WDC have been experiencing food shortages in schools. High schools can't baguettes or bread. We are being advised that there isn't stock issues however the schools aren't receiving products. One of our facilities/catering officers has spoken with some of the manufactures who supply Brakes and they are advising that there are no shortages of product.</p> <p>Our facilities/Catering officer has compiled a reporting spreadsheet and has asked all Catering Managers and Cooks to record all shortages/substitutes to</p>

Disruption to Service – Craig Jardine Derek McLean, Cameron Taylor, Stephen Brooks, Kenny Lang and Lynda Dinnie – January 2022

Broad Risk	WD Impact	Action	Comments
			<p>allow us to identify issues more specifically. The team is also speaking to Scotland Excel and to Brakes.</p> <p>The Civil Contingencies Officer reached out other Local Authorities in Scotland to determine if similar issues were being realised. Argyll and Bute, Shetland and D&G responded advising of similar challenges.</p>

Information & Data Sharing – Stella Kinloch January 2022

Broad Risk	WDC Impact(s)	Action	Comments
Disrupt in flow of personal data due to legal requirements affecting law enforcement / intelligence sharing between UK & EU	<ul style="list-style-type: none"> - Delay in PVGs, significant impact on teaching & care staff - SSSC registration requirements 	Seek information / assurance / guidance from Scottish Government	<p>Recruiting Managers should make use of certificates of good conduct provided by the individual, as part of the safer recruitment checks to be carried out where the successful candidate is not a UK citizen.</p> <p>Current position for PVG checking EU nations are updated to include where individuals are applying for roles with children include: Germany, Lithuania, Netherlands, Portugal, Romania, Hungary, Greece, France, Ireland, Italy, Spain, Poland</p> <p>No impact to date</p>

Demonstrations & Disorder – Local Police Division – January 2022

Broad Risk	WDC Impact(s)	Action	Comments
<p>Increase in protests in relation to: EU Exit</p> <ul style="list-style-type: none"> - Irish / Northern Irish tension - Economic Instability 	<ul style="list-style-type: none"> - Increased license requests - Lack of Police / Partner resourcing to events 	Ensure awareness with relevant Leads / Officers for this.	Continued local engagement through WEST Local Resilience Partnership.

Workforce – Stella Kinloch / Mark Harris – January 2022

Broad Risk	WDC Impact(s)	Action	Comments
<p>loss of benefits arising from circumstances where low income groups and vulnerable people may be more affected by removal of EUSS on 30 June 2021.</p>	<p>- In terms of Workforce approx. less than 30 employees require EUSS. - Impact to UC maybe the most severe flag with no recourse to public funds.</p>	<p>Employees direct via online comms. Link to Working 4U to ensure West Dunbartonshire wide comms highlights support and impacts on Benefits where EUSS is not in place.</p>	<p>Wider, the <i>Stay in Scotland</i> campaign was launched by Scottish Government on 17th January 2022, and this is being supported by comms teams. Its main purpose is to help EU citizens prove their immigration status and access identification online. Additionally to promote organisations funded by Scottish Government to help vulnerable people access the scheme.</p> <p>The existing CoSLA International Organisation for Migration (IOM) service remains operational providing case worker support for local authorities. support) is still running and can be accessed by LA's. On a UK-wide basis the Home Office have acknowledged a significant backlog of initial applications and processing of movement from 'pre-settled' to 'settled' status –this is crucial for access to service and benefits.</p>

Economic Instability – Michael McGuinness – January 2022

Broad risk	WD Impact(s)	Action	Comments
<p>Provision of information to Local businesses</p>	<p>- Potential impact that the local business community will seek sources of information to allow them to adapt, following Brexit and use up limited resources of Business Support delivering Covid grants.</p>	<p>Communications and the web team need to be ready to respond proactively to any messages that the wider Council needs to issue following Brexit. Promotion of good sources of information for local businesses to adapt to the new environment will be provided.</p>	<p>Governments guidance has been provided regarding the transition phase: https://www.gov.uk/transition https://www.prepareforbrexit.scot/ https://www.gov.scot/brexit/</p> <p>There are also number of online tools to support the Business community as part of the transition from Europe. The Scottish Chamber, FSB, Business Gateway and Scottish Enterprise provide a range of tools and guidance support https://www.scottishchambers.org.uk/press-releases/prepare-for-brexit/ https://www.fsb.org.uk/campaign/uktransition.html https://www.bgateway.com/support-to-prepare-your-business-for-brexit https://www.scottish-enterprise.com/support-for-businesses/trading-after-brexit</p>

Economic Instability – Michael McGuinness – January 2022

Broad risk	WD Impact(s)	Action	Comments
The likelihood of an economic crisis has increased and will have major impacts on disposable incomes and employability. The rate of inflation in excess of 5% will have an impact on disposable income together with increased fuel costs will impact on our most vulnerable members of the community. Surprisingly, early indicators of employment rates are healthier than first feared.	<ul style="list-style-type: none"> - This presents a risk to our workforce, our communities and local economy. This will affect our vulnerable communities and hinder local economic growth. This clearly presents a challenge for WD due to the already high rates of deprivation and unemployment. There is also a risk that individuals may require additional support as a result of EU Exit putting more pressure on the local authority. 	<p>Working 4U will work with strategic partners to ensure information about access to services is widely available</p> <p>Continued review of services to ensure increasing areas of demand are addressed</p>	See above and page 5/6 relating to Increased unemployment as a result of economic disruption. Employment levels are healthier than anticipated in early 2022.

Business Continuity – Mark Harris – January 2022


Broad risk	WD Impact(s)	Action	Comments
Assess impact of EU-Exit on Business Continuity Plans	<p>Potential disruption to services</p> <ul style="list-style-type: none"> - Food - Medicines - Staff 	A review of the Council and HSCP will be undertaken this year taking cognisance of the lessons learned from COVID-19.	<p>Business Continuity planning remains an operational focus. Any changes will be reflected into the respective Business Continuity Plans.</p> <p>CoSLA has reduced the frequency of the EU Exit calls however, the CCO continues to dial in and disseminate key information. A meeting of the</p>

		The Civil Contingencies Officer (CCO) is continuing to engage with CoSLA and Scottish Government	COSLA EU Exit Group took place on 21 st January 2022 key points / emerging risks are incorporated into the WDC / WD HSCP Action Plan.
Notable risk of disruptive concurrent event (Disruptive Weather, COVID-19, local incident). Covid-19 has not reduced the risk from pandemic influenza, a novel emerging infectious disease and coordinated industrial action.	<p>Many of our officers have worked tirelessly through this pandemic without much leave to date. This <i>may</i> lead to key officers being on leave (as required for wellbeing) as we prepare for the months ahead.</p> <p>The impacts of the omicron variant of Covid have placed further pressures on services.</p>	<p>WDC has produced a suite of Business Continuity Plans and an Essential Service_Key worker List</p> <p>Resilience Structures in place. Strategic and Operational Resilience Groups and Resilience Group</p>	<p>SRG and ORG discussing allocation of leave, staggering leave for key roles and ensuring business continuity arrangements are robust.</p> <p>Regular weather monitoring in place by CCS and Roads Service.</p> <p>The Mass Vaccination Programme is being successful delivered across WDC, there were some issues with the supply chain initially however this was rectified early on it is unclear if this was a result EU Exit. We are now gearing up for the delivery of the Covid-19 Booster and Seasonal Flu Programme in conjunction with WDC colleagues.</p>

Other Considerations – Laurence Slavin, Vicky-Jane Hastings and Patricia Kerr – January 2022

Broad Risk	WDC Impact(s)	Action	Comments
EU Funds / Grants	- Ongoing projects, planned projects or staffing that are reliant on EU funding, either directly or indirectly through the Scottish Government	Both the UK and Scottish Government have provided written reassurance that ESF will be continued in current form until 2023	<p>Under the UK Withdrawal Agreement Bill, the UK will continue to participate in programmes funded under the current 2014-2020 Multiannual Financial Framework (MFF) until their closure. As described in Articles 137 and 138 of the Agreement.</p> <p>This applies to all ESF,ERDF & ETC projects signed by end of 2020 with funding ending in 2023.</p> <p>https://www.gov.uk/government/publications/continued-uk-participation-in-eu-programmes/eu-funded-programmes-under-the-withdrawal-agreement</p>

Other Considerations – Laurence Slavin, Vicky-Jane Hastings and Patricia Kerr – January 2022

Broad Risk	WDC Impact(s)	Action	Comments
Impact on the European Structural Fund	- Impact on outstanding allocations of structural funding committed by Managing Authorities under the 2014-2020 programmes	The previous UK treasury Guarantee was no longer required, following the UK Withdrawal Agreement Bill being approved, the previous guidance was withdrawn)	<p>https://www.gov.uk/government/publications/new-withdrawal-agreement-and-political-declaration</p> <p>Hilary Pearce Head of European Structural Funds and State Aid Division is fully engaging with other Managing Authority heads across the UK and in relevant UKG departments to ensure her and her team are kept up to date with developments.</p> <p>A letter providing clarification was issued by Hilary Pearce on the 27th January 2020:</p>  <p>20200127 - Letter - HP to Lead Partners -</p>
Other Financial Considerations	-Impact of any fluctuations in the currency rate to expenditure. -Impact on future economic growth Impact on any regeneration projects and plans	Ensure council services purchasing though currency exchange remain within budget	<p><u>Revenue spend</u> Our transactions are in UK Sterling Pounds (£) but there may be an increase in the cost due to market fluctuations. WDC are subjected annually to an approx. 3% increase for many ICT systems. The actual increase is built into the budget each year, however due to exchange rate fluctuations there is a lack of certainty and this may lead to an overspend.</p> <p>See comments below re reports to Council on the budget-setting process and approach to managing this financial risk.</p> <p><u>Capital spend (ICT)</u> Again, WDC transactions are in £ and there may be an increase in the cost if the market does fluctuate. For capital projects, WDC approach is to adjust the volumes to remain within budget as device prices change every 6 months on the frameworks anyway. WDC have in the past asked for capital funding approval to be accelerated from future years where we have an urgent requirement and have no budget left. Costs will be monitored and any variations reported through normal budgetary control processes, which highlight reasons for cost increases. This remains valid- Jan 2022. Several suppliers have advised of delivery lead-time delays.</p>

Other Considerations – Laurence Slavin, Vicky-Jane Hastings and Patricia Kerr – January 2022

Broad Risk	WDC Impact(s)	Action	Comments
Expenditure	<p>- Impact of increasing inflation – costs to the council (excluding food): e.g. Energy costs; care agency costs</p>	<p>Monitor increases in costs of those identified as high risk/ high volume</p> <p>Monitor overall position through budgetary control process</p> <p>SHORT TERM: consider earmarking additional resources at the year-end for the risk; or consider use of prudential reserve if required short term.</p> <p>LONGER TERM: consider building-in additional costs into the long term finance strategy based on evidence post-Brexit</p>	<p>Energy bought in advance – short-term risk minimal; however could have a longer-term impact.</p> <p>The risk of cost increases arising from Brexit has been advised to Council in budget preparation reports since October 2018 and will continue to be advised. The final budget report each year advises that any price variations will continue to be reported.</p> <p>It is expected that Council would manage such price variations should they arise through ongoing budgetary control and, if necessary, use of free reserves.</p>
Funding Support	<p>- Impact to Council of chancellor revisiting the budget and affecting local government funding settlements</p>	<p>Monitor ongoing Brexit discussions and potential impact on the councils finances & the wider implications of the Scottish economy</p>	<p>Continue to monitor now the Trade and Cooperation deal has been agreed.</p>
Capital Receipts	<p>- Capital Receipts do not materialise or are lower than anticipated</p>	<p>Longer term vision on capital programme for both income and expenditure levels</p> <p>Regular Strategic Asset Management Group updates feeding through to the capital budgetary control report (to both Council and CMT)</p> <p>Capital Disposal Strategy with longer term vision to allow</p>	<p>Capital receipt opportunities are regularly discussed at SAMG and PAMG. The Council will continue to monitor the housing market to monitor and react to any impact.</p>

Other Considerations – Laurence Slavin, Vicky-Jane Hastings and Patricia Kerr – January 2022

Broad Risk	WDC Impact(s)	Action	Comments
		<p>movement in the assets due sold and timing of those assets</p> <p>Capital programme being monitored by CMT, Council and Committees on a regular basis</p> <p>Early identification of possible issues to allow action to reduce spend or identify further surplus assets for possible disposal to minimise shortfall.</p>	

Live Document