

Agenda

Community Planning West Dunbartonshire Management Board

Date: Thursday, 13 May 2021

Time: 10:00

Venue: By MS Teams Video Conferencing

Contact: Committee.Admin@west-dunbarton.gov.uk

Dear Member

Please attend a meeting of the Community Planning West Dunbartonshire Management Board as detailed above. The business is shown on the attached agenda.

Yours faithfully

JOYCE WHITE

Chief Executive

WEST DUNBARTONSHIRE COUNCIL Council Offices, 16 Church Street, Dumbarton G82 1QL



Distribution:

Chief Superintendent John Paterson, Divisional Commander, Police Scotland (Chair)

Councillor Jonathan McColl

Councillor Caroline McAllister

Councillor John Mooney

Joyce White, Chief Executive, West Dunbartonshire Council

Joe McKay, Local Senior Officer – West Dunbartonshire, Scottish Fire & Rescue Service

Beth Culshaw, Chief Officer of West Dunbartonshire Health and Social Care Partnership (WD HSCP)

Margaret McGuire, Nursing Director, NHS Greater Glasgow and Clyde

Mark Newlands, Scottish Enterprise

Carol Dutch, District Manager, Jobcentre Plus

Selina Ross, Manager, West Dunbartonshire Community Volunteering Service

Kevin Quinlan, Scottish Government Location Director

Catherine Topley, Chief Executive, Scottish Canals

Gordon Watson, Loch Lomond & Trossachs National Park

Liz Connolly, Principal, West College Scotland

John Anderson, Manager, West Dunbartonshire Leisure Trust

Sharon Kelly, Head of West Region, Skills Development Scotland

Bruce Kiloh, Principal Transport Policy Officer, Strathclyde Partnership for Transport

Damon Scott, Dunbartonshire Chamber of Commerce

Gerry Watt, Scottish Prison Service

Jimmy Hyslop, Operations Manager, Scottish Natural Heritage

Ms Anne MacDougall, Chair of the Community Alliance

Laura Mason, Chief Education Officer, West Dunbartonshire Council

Superintendent Donald Leitch, Police Scotland

Ms Jo Gibson, WD HSCP

Malcolm Bennie, Chief Officer, Citizens, Culture, & Facilities Rona Gold, Community Planning Manager (Shared Service)

Councillor Jim Finn [substitute]
Councillor Martin Rooney [substitute]

Date of Issue: 7 May 2021



COMMUNITY PLANNING WEST DUNBARTONSHIRE MANAGEMENT BOARD THURSDAY, 13 MAY 2021

AGENDA

1	WELCOME & INTRODUCTIONS					
2	APOLOGIES					
3	DECLARATIONS OF INTEREST					
	Members are invited to declare if they have an interest in					
	any of the items of business on this agenda and the reasons					
	for such declarations.					
4	MINUTES OF PREVIOUS MEETING	5 - 8				
4		3-0				
	Submit for approval as a correct record, the Minutes of Meeting of the Community Planning West Dunbartonshire					
	Management Board held on 4 February 2021.					
	Wanagement Board Held off 4 February 2021.					
5	COMMUNITY PLANNING EXECUTIVE GROUP	9 – 12				
	Joyce White, report author.					
6	DIG UPDATES – EMPOWERED FOCUS					
	(a) Flourishing – Peter Barry (verbal update)					
	(b) Independent – Jo Gibson (verbal update)					
	(c) Nurtured - Laura Mason, paper author					
	(d) Safer – Coleen Wylie, paper author					
7	EMPOWERED DIG AND THEMATIC UPDATE	51 - 56				
	Selina Ross, paper author, Rona Gold, Community Planning					
	Manager (Shared Services).					
8	EQUALITIES	57 - 60				
	Malcolm Bennie, report author.					
9	YOUNG PEOPLE AND COMMUNITY PLANNING	61 - 70				
•	Rona Gold and Clare English, paper author.					
	Transaction and Clare Ligitary, paper admits.					



10	AOCB	
	- Community Renewal Fund, email dated 22 April 2021.	
11	DATE OF NEXT MEETING – 12 August 2021 at 10am	
	Meeting close	



COMMUNITY PLANNING WEST DUNBARTONSHIRE MANAGEMENT BOARD

Thursday, 4 February 2021

Present:

Chief Superintendent John Paterson (Chair)

Councillor Jonathan McColl Councillor Caroline McAllister Councillor John Mooney

Joyce White Richard Cairns Angela Wilson Laura Mason Elaine Troup

Beth Culshaw Jo Gibson

LSO Joe McKay Liz Connolly Sharon Kelly Gerry Watt

Darren Dickson

Theresa Correia

John Anderson

John Binning Selina Ross

Val Tierney

Noreen Shields

Superintendent Brian Gibson Chief Inspector Coleen Wylie

Jimmy Hyslop

Also Attending:

Amanda Coulthard Craig Stewart Malcolm Bennie Peter Barry Margaret Jane Cardno

Rona Gold

Samantha Somers

Nicola Reaney

Apologies:

Gordon Watson Kevin Quinlan Anne MacDougall Police Scotland

West Dunbartonshire Council
West Dunbartonshire HSCP
West Dunbartonshire HSCP

Scottish Fire and Rescue Service

West College Scotland Skills Development Scotland Scottish Prison Service

Scottish Government Scottish Enterprise

West Dunbartonshire Leisure Trust

SPT

West Dunbartonshire CVS NHS Greater Glasgow and Clyde NHS Greater Glasgow and Clyde

Police Scotland
Police Scotland

Scottish Natural Heritage

West Dunbartonshire Council
West Dunbartonshire Council
West Dunbartonshire Council
West Dunbartonshire Council
West Dunbartonshire HSCP
Shared Service, Community
Planning, Argyll & Bute Council
Shared Service, Community
Planning, Argyll & Bute Council
Shared Service, Community
Planning, Argyll & Bute Council

Loch Lomond & Trossachs Scottish Government Community Alliance

Chief Superintendent John Paterson in the Chair

DECLARATIONS OF INTEREST

It was noted that there were no declarations of interest in any of the items of business on the agenda.

MINUTES OF PREVIOUS MEETING

The Minutes of Meeting held on 19 November 2020 were submitted and approved as a correct record.

CPWD CHAIR UPDATE

Chief Superintendent Paterson welcomed everyone to the meeting, his first as the new Chair of the CPWD Management Board, and proceeded to provide an update on current matters and relevant issues going forward for the Partnership Board, the terms of which were noted and endorsed by the Board.

DELIVERY IMPROVEMENT GROUPS (DIG) UPDATES - WELLBEING FOCUS

- (a) Independent
- (b) Flourishing
- (c) Nurtured
- (d) Empowered
- (e) Safe

Having heard the relevant DIG Chairs and relevant officers in further explanation and in answer to members' questions, the Board agreed to note the updates given and the position going forward in terms of each DIG area – Wellbeing Focus.

COMMUNITY PLANNING EXECUTIVE GROUP - UPDATE

A report was submitted by the Chair, Community Planning Executive Group, providing an update on work progressing through the Community Planning Executive Group (CPEG).

Having heard the Chief Executive, WDC, and the Performance & Strategy Manager, WDC, the CPWD agreed to note the terms of the CPEG update.

COVID VACCINATION PROGRAMME

A report was submitted by the Head of Health & Community Care, WD HSCP, providing Members with an update on the arrangements to deliver the Local Authority requirements in relation to the Mass Vaccination Programme.

After discussion and having heard the Head of Health & Community Care in further explanation and in answer to Members' questions, the Board agreed to note the contents of the report.

CPWD ROADSHOW

A report was submitted by the Performance & Strategy Manager, WDC, presenting to Members for discussion a proposed model of CPWD 'roadshows' which will be delivered virtually during 2021.

After discussion and having heard the Performance & Strategy Manager in further explanation and in answer to Members' questions, the Board agreed:-

- (a) to commit to participation in at least one roadshow; and
- (b) to cascade information on the roadshows through their individual networks in order to facilitate participation.

SOCIAL RENEWAL ADVISORY BOARD PUBLICATION

A report was submitted by the Performance & Strategy Manager, WDC, providing Members with an overview of the report 'If not now, when?' published by the Social Renewal Advisory Board on 22 January 2021.

After discussion and having heard the Performance & Strategy Manager in further explanation and in answer to Members' questions, the Board agreed:-

- (a) to note the content of the report; and
- (b) to further work being progressed through DIGs on alignment of recommendation areas to action plans.

VALEDICTORY - AMANDA COULTHARD

Chief Superintendent Paterson, Chair, advised that this would be the last meeting of the Partnership that Amanda Coulthard, Performance & Strategy Manager, would attend as she was moving to a new role working for the Scottish Police Authority. Chief Superintendent Paterson, on behalf of the Board, thanked Amanda for her hard work, diligence and commitment over many years, which had made a real difference to the communities of West Dunbartonshire.

VALEDICTORY – SUPERINTENDENT BRIAN GIBSON

Chief Superintendent Paterson, Chair, advised that this would be the last meeting of the Partnership that Superintendent Brian Gibson would attend as he was retiring from Police Scotland service. Chief Superintendent Paterson, on behalf of the Board, thanked Brian for the invaluable work and commitment he had given over many years,

which again, like Amanda, had made a real difference to the community of West Dunbartonshire.

Chief Superintendent Paterson advised that Brian's replacement would be Superintendent Donald Leitch, whom many Members of the Board would know well from his previous attendance at meetings of the Board, and indeed welcome back.

DATE OF NEXT MEETING

It was noted that the next meeting of the Board would be held at 10am on Thursday, 6th May 2021.

NB: Since the meeting, it was confirmed that there would be a clash with the Scottish Parliamentary elections taking place on 6th May, therefore the meeting has been rescheduled and will now take place at 10am on Thursday, 13th May 2021.

The meeting closed at 12.26 p.m.



Report by the Chief Executive Officer of West Dunbartonshire Council, Chair of the Community Planning Executive Group

Management Group: 13th May 2021

Subject: Community Planning Executive Group

1. Purpose

1.1 The purpose of this report is to inform CPWD members of what was discussed at the most recent Community Planning Executive Group meeting.

2. Recommendations

- **2.1** CPWD is asked to:
 - Note that a development session will take place in June to discuss DIG Action Plans.
 - Note that the Calls to Action from the Social Renewal Advisory Board are to be mapped across the DIGs and included within the development session in June.

3. Background

3.1 The Community Planning Executive Group met on 19 April 2021. The group came about following a self-assessment process and replaces the previous DIG Chairs meeting, with an executive group meeting under the leadership of the Council's Chief Executive.

4. Main Issues

4.1 DIG Action Plans

There is a need to review the template and content of DIG action plans to:

- Incorporate asks of the CPP Chair at the February 2021 CPWD Management Board meeting.
- Ensure focus on emerging priorities post Covid-19

- Ensure appropriate agency of ownership and partnership working is taking actions forward as an active member of the DIG.
- Take account of the many requirements of community planning that sit across a number of DIGs.

4.2 Scottish Government's Social Renewal Advisory Board Report It was highlighted that other Community Planning Partnerships across Scotland were in the same position as West Dunbartonshire when considering the Social Renewal Advisory Board's report; awaiting further information from the Scottish Government on policy direction. This is expected post- election.

4.3 There is a challenge of ensuring the 'Calls to Action' are captured where key topics sit within more than one DIG perspective. It was agreed that a mapping exercise would be helpful and that this would be looked at within the session in June on the Action Plans.

4.4 Community Planning Roadshow

The roadshow is a planned set of four online events that will showcase community planning in action, within West Dunbartonshire. This is part of the Improvement Plan action to raise awareness of community planning through engaging with staff in partner organisations.

- **4.5** Examples of partnership working have been submitted for inclusion in the events, and each session will include three examples presented in an engaging way. There is also the opportunity to discuss community planning and ways of working together as part of the session.
- **4.6** The four online sessions will take place between June and September 2021. Partners will be offered opportunity for their staff to sign up to attend.
- 4.7 A pre-recorded video will form part of the online sessions which will outline the purpose of community planning. This will be available for wider circulation afterwards to help promote the key messages of community planning.

5. People Implications

5.1 None, all activity will be delivered through existing partnership capacity.

6. Financial Implications

6.1 The work of CPEG is focused on improving processes and approaches to how partners work together. As such the financial implications are minimal. It is assumed that any financial implications will be met from within existing resources.

7. Risk Analysis

- 7.1 There is an increasing drive nationally for community planning partners to work at an increased pace to deliver outcomes for communities. Failure to respond to the new challenges being set for community planning in Scotland would not reflect well on CPWD and would risk delivery against the national policy priorities set by the Scottish Government.
- 8. Equalities Impact Assessment (EIA)
- **8.1** No actions are required as this is an update report.
- 9. Consultation
- **9.1** This report provides an update on ongoing activity.
- 10. Strategic Assessment
- **10.1** Progressing work as outlined in this report ensures CPWD can deliver on the outcomes set in the Local Outcome Improvement Plan.

Joyce White -	Chair, CPEG
28 April 2021	

Person to Contact: Rona Gold, Shared Service Community Planning Manager,

rona.gold@west-dunbarton.gov.uk

Appendices: None

Background Papers: None

Wards Affected: All



Report by the Chief Education Officer

Management Group: 13 May 2021

Subject: Nurtured Delivery Improvement Group (DIG) Update

1. Purpose

- **1.1** The purpose of this report is to:
 - update members on the work of the Nurtured Delivery and Improvement Group (DIG).

2. Recommendations

- **2.1** CPWD is asked to:
 - note progress and focus of work in response to COVID19 by the Nurtured DIG.

3. Background

- **3.1** Through multi-agency planning, the Nurtured DIG aims to ensure:
 - all WDC children have the best start in life and are ready to succeed;
 - families are supported in accessing education, learning and attainment opportunities and
 - ensure improved life chances for all children, young people and families.
- 3.2 The Nurtured DIG aims are articulated in an Action Plan 2019-2022 which align with WDC Integrated Children's Services work.
- 3.3 In response to COVID19 partners have re-aligned priorities and focus of resources and support to address challenges faced by children, young people and families at this time.

4. Main Issues

4.1 Since March 2020 all Nurtured DIG engagement has been remote with a focus on supporting the wellbeing of our stakeholders.

- 4.2 All partners have faced significant challenges in service delivery in light of COVID19, resulting in DIG outcomes being re-prioritised. All partners are in the process of planning revisions to staff engagement with children and families reflecting lifting of COVID restrictions.
- Within children's community health services, Health Visitors and School Nurses continue to deliver the Scottish Government care pathways with a focus on the most vulnerable children and young people. Face-to-face home visiting remains prioritised around child protection interventions, with a range of supportive services delivered virtually including parenting programmes, focused work on dental health and the emotional wellbeing of young people, targeted interventions with breast feeding mothers and comprehensive immunisation programmes. Collaborative work with partner agencies provide support to Team around the Child (TATC) meetings, Education consultations, perinatal mental health and multi-agency risk assessment conferences (MARAC). Quality improvement activity and regulated supervision of undergraduate and post graduate students provides essential workforce continuity and oversight. The school nursing programme is preparing to restart in school settings.
- 4.4 HSCP Children's Social Work Services have maintained many aspects of service delivery during the pandemic, including upscaling of some activities as the first phase of lockdown began to ease. Priority has continued to focus on the most vulnerable families and child protection activity. Looked after children, including those in kinship care, remain a priority, with positive working relationships across education, social work and health supporting the safe care of children and young people at this time.

Contact between looked after children and their families uses a blended model of face to face, outdoor and remote contact arrangements. Referral rates to social work duty continue to be high; the implementation of the Children (Equal Protection from Assault) (Scotland) Act 2019 has been challenging for all agencies however local protocols are in development in line with Police Scotland guidance. Regular Violence Against Women Partnership meetings are continuing as, does MARAC. There has been increased numbers of IRD's which have been resource intensive for all service areas.

Children and families are supported via multi-agency Team Around the Child planning meetings which have been maintained and moved to a remote platform for delivery. This practice will be reviewed in line with restrictions and reflect learning of positive impacts for families.

Comprehensive local guidance for staff around provision of services and response to demands and priorities continues to be updated on an ongoing basis.

4.5 Children's Hearings have continued using an alternative venue to ensure that all meetings adhere to social distancing protocols. Service has resumed and

continues to support families with plans in place to resume the service in situ with appropriate adaptations.

4.6 All children and young people have returned to educational settings and are being supported in the transition back to learning in school and the associated routines and challenges. Our focus of recovery at this time still has wellbeing at its core. Systems have been established to ensure those shielding, most at risk of missing out or non-engagement have regular supportive contact with a member of school staff and are supported to return in a way which best meets their needs.

Free School Meal entitlement was provided for all eligible Early Years, all P1-3 and eligible P4-S6 pupils when learning at home. Now that almost all pupils have returned to school, FME will be provided in school settings with payment to cover holiday periods. We are planning for an enhanced Summer Holiday Programme which will offer fun filled holiday activities across the summer holiday period for children, young people and families across West Dunbartonshire. This will involve a range of community partners and venues; including our local parks and will ensure access to free lunches.

- 4.7 Community partners such as Y-Sort-it and the Champions Board continue to work and engage with stakeholder by adapting their practice to the current restrictions. Focus has been on ensuring the wellbeing and continuing engagement of the most vulnerable and at risk such as Young Carers and Care Experienced young people; ensuring they have access to the most appropriate resources to address their needs. This included a move to remote engagement and support, devising programmes of engagement using outdoors as a setting and using alternative provisions to ensure adherence to social distancing protocols. As we progress, a return to the use of premises will develop where deemed safe.
- 4.8 Working 4U continues to address the underlying causes of poverty, as well as the symptoms, by specifically tackling unemployment, providing opportunities to increase levels of education, skills, confidence and personal development as well support to claim in and out of work benefits and manage debt. Working 4U activities centre on the delivery of specialist services (Work Learn, Money) with the support for families, children and young people captured in Working 4Us contribution to the local child poverty action report.

Learning and Development continues to primarily support disadvantaged or vulnerable groups and individuals of all ages to engage in learning, with a focus on bringing about change in their lives and communities. This has covered a wide range of activity, such as youth work, family and adult learning, including adult literacy and English for Speakers of Other languages (ESOL) and community development and capacity building.

Key Activities developed and delivered in 2020/2021 include:

• Development of youth outreach to deliver diversionary activities;

- Development of resources to address the negative impact of high interest and illicit money lending;
- Contribution to development and delivery of care connections- meeting support needs for young people who have disengaged from education;
- Family learning and progression to community based qualifications;
- community based period poverty and addressing community-based food insecurity.

Employability support has continued to encompass all the things that enable people to increase their chances of getting a job, staying in a job, and progressing further in work. Support that focusses on families, children and young people has included:

- Delivery of the apprenticeship pathway;
- Growth of access to foundation apprenticeships;
- Supporting parents to seek and secure employment through the Parental Employability Support Fund;
- Further development of the poverty and social inclusion project assisting families to overcome challenges to opportunity and participation in community life.
- 4.9 Partners have reflected upon the impact of COVID on our children and families and agree our priorities should be aligned to needs identified and reflect local and national expectations on supporting children and young people. These are: addressing the challenges of poverty, mental health and ensuring early family help, whilst ensuring the voices of those we serve are integral to the processes.

5. People Implications

5.1 There are no people implications as a result of this report. However, it is essential partners re-align resource allocation and priorities to meet the needs of children, young people and families at this time.

6. Financial Implications

6.1 There are no direct financial implications for Community Planning West Dunbartonshire resulting from this report. All activities related to the implementation of these interventions are contained within service Budgets.

7. Risk Analysis

- **7.1** If the Council is unable to ensure positive outcomes for children, we will not be meeting their needs (Children and Young People Act 2014) (Equalities Act 2010).
- **7.2** If the Council is unable to meet the needs of children, young people and families this could result in reputational damage.

8. Equalities Impact Assessment (EIA)

8.1 The revised supports and guidance enhance the quality of the service provided to all children, young people and families, therefore it can be seen to have a positive impact in terms of the equalities

9. Consultation

9.1 Legal Services and the Section 95 Officer have been consulted in relation to the content of this report.

10. Strategic Assessment

10.1 This report reflects the Council's aspiration to reduce inequalities for the people of West Dunbartonshire.

Person to Contact: Claire Cusick Senior Education Officer

Background Papers: None

Wards Affected: All



Report by Chief Inspector Coleen Wylie, Safe Delivery and Improvement Group Chair

Community Planning West Dunbartonshire: 13 May 2021

Subject: Safe Delivery and Improvement Group - progress update

1. Purpose

1.1 The purpose of this report is to update the members on the progress of local outcomes within the Local Outcome Improvement Plan 2017-2027 being delivered by the Safe Delivery and Improvement Group (DIG).

2. Recommendations

2.1 Community Planning West Dunbartonshire are asked to note the contents of this report.

3. Background

- 3.1 The West Dunbartonshire Community Planning Local Outcome Improvement Plan 2017-2027 identifies 5 priority local outcomes that seek to deliver the vision of a West Dunbartonshire that is "a great place to live, work and visit".
- 3.2 The DIGs have been established as the outcome focussed supporting structure for the Community Planning Partnership. Each group consisting of key agencies and partners who work together to support delivery of the vision whilst working within the parameters of Community Planning West Dunbartonshire to promote the value of working in partnership.

4. Main Issues

4.1 The members of the Safe DIG discussed their current outcomes to ensure these were still relevant and current as we move into the recovery phase of the Covid 19 pandemic, in particular:

Questions:

- What has the impact of Covid been?
- Who should be members of the DIG?

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- How best to gather views and concerns of the community including inequalities?
- 4.2 It was agreed that whilst the work of the Safe DIG had always been relevant to the key threats and risks faced by people within West Dunbartonshire, these challenges have changed during the past year and a revised focus was appropriate.
- 4.3 The Safe DIG agreed that the Local Outcomes delivered through the Safe DIG moving forward should be refreshed, whilst ensuring outcomes also consider wider Equality, Wellbeing, Sustainability ad Empowerment aspect of activity. Initial discussion recommended the following themes for further consideration:
 - 1. Residents live in a safe and positive community the Safe DIG will focus on:
 - Anti-Social Behaviour and Violence, including Wilful Fireraising and Hate Crime
 - Substance Harm Prevention, reducing Drugs Deaths
 - 2. Our communities are supported and included the Safe DIG will focus on:
 - Fraud and bogus caller incidents
 - Online Harms including child sexual exploitation
 - Suicide Prevention
 - 3. We encourage enhanced water safety the Safe DIG will focus on:
 - Partnership Approach to Water Safety
- **4.4** Work is ongoing to develop these new outcomes into an action/delivery plan that each partner can provide meaningful contribution towards.
- 5. Additional Matters Partnership Approach to Water Safety (PAWS)
- **5.1** Scotland's National Drowning Prevention Strategy has 2 overall targets:
 - Reduce accidental drowning deaths in Scotland by 50% by 2026 and reduce risk among the highest-risk populations, groups and communities.
 - Contribute to the reduction of water-related suicide.
- 5.2 The Partnership Approach to Water Safety Group (PAWS) has now been established within West Dunbartonshire, with two meetings being held since the start of March 2021.
- 5.2 A Communications Strategy has been established to align social media accounts across all partners, and agreement made to deliver Water Safety inputs in education establishments by school teachers. This learning package will go live 26th April 2021.

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- 5.3 There are multi-agency exercises planned and risk assessments are ongoing for these. Two will be carried out this year and another in early 2022.
- Public water rescue equipment site visits have been carried out by partners with recommendations for types of signage and equipment. SFRS have committed to the initial funding costs including mounting hooks and throw lines, and discussion ongoing to facilitate locations and fitting of equipment and signage as quickly as possible.
- 5.5 The attached "Partnership Approach to Water Safety West Dunbartonshire 2021" provides further information regarding the partners involved, outcomes and action plan that this group will continue to deliver, reporting into the Safe DIG on their progress moving forward. Attached plan is for attention of CPWD Management Board only at this stage.

6. People Implications

6.1 No, all activity is delivered through the existing teams of the Community Planning partners.

7. Financial Implications

7.1 There are no direct financial or procurement implications from the updates detailed in this report.

8. Risk Analysis

8.1 The responsibilities contained within the Community Empowerment (Scotland) Act 2015 and the Community Justice (Scotland) Act 2016 are fundamental to planning and delivery of better services. The partners' commitment to the Safe DIG is an acknowledgement that the importance of this work is recognised.

9. Equalities Impact Assessment (EIA)

9.1 Whilst an EIA is not required for the focus of the Safe DIG, for each of the new outcomes agreed by the Safe DIG Partnership, these will be checked against the aspects of Equality, Wellbeing, Sustainability and Empowerment.

10. Consultation

10.1 This is an update on areas of work relating to the current work of the Safe DIG. Consultation is carried out relevant to each project and initiative, as appropriate by the action lead/partner agency.

11. Strategic Assessment

11.1 This report confirms that the SPWD continues to deliver against the outcomes set in the Local Outcome Improvement Plan. However the impact on

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resources and operational capacity as a result of Covid 19 cannot be underestimated and there will be challenges in some delivery.

Person to Contact: CI Coleen Wylie coleen.wylie@scotland.pnn.police.uk

Appendices: Partnership Water Safety Group Plan 2021

Background Papers: None

Wards Affected: ALL

Partnership Approach to Water Safety West Dunbartonshire 2021



















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Introduction

West Dunbartonshire is located to the west of the City of Glasgow and is composed of the towns of Clydebank and Dumbarton, and the Vale of Leven District. The area is over 60 square miles in size and is home to a population of approximately 90,000 residents. Within the area there are various water environments including rivers, lochs, reservoirs and canals, the dynamic nature of which present challenges to the agencies responsible for carrying out rescues and managing waterways safely. To meet these challenges will require a commitment to strong partnership working and the sharing of information, good practices, and resources.

Aim

In recent years, water safety has gained increased focus both politically and publicly due to the 2018 release of **Scotland's Drowning Prevention Strategy.**

The strategy has two overall targets:

- Reduce accidental drowning deaths in Scotland by 50 per cent by 2026 and reduce risk among the highest-risk populations, groups and communities
- Contribute to the reduction of water-related suicide.

The aim of this document is to build upon existing good practices currently undertaken by partner agencies across West Dunbartonshire and to allocate responsibilities in a clear framework agreeable to all agencies concerned. This coordinated and proactive approach will assist in the delivery of emergency response to, and education in the prevention of, water emergency incidents and is consistent with the targets of Scotland's Drowning Prevention Strategy.

This will require commitment from all partners, allowing for joint and individual tasking of partnership resources to ensure that all water safety concerns are addressed and those agencies best placed to manage risk are kept informed of any changing or newly emerging hazards or trends. Where applicable this may also require the sharing of existing resources between partner agencies to meet the common goals in this document of delivering improved water safety throughout West Dunbartonshire.

Outcomes

A draft plan will be submitted to West Dunbartonshire partners for review and approval in March of each year. This annual review will keep the document current and reflect known risks, new practices and resource allocation. The agreed document will outline the approach for the forthcoming 12 months and seek to build upon identified good practice and partner co-operation.

In the first year of the partnership, 2021/22, a quarterly meeting with all partners will be arranged to ensure any issues arising are addressed and where necessary revisions made.

In the event of a water fatality, or a significant near miss involving water in West Dunbartonshire, the Partnership will be stood up and will hold an **initial meeting** to discuss the incident and determine if any additional measures are required. This initial meeting will be arranged as a matter of priority and should take place as early as possible, but no later than 21 days from the incident occuring to allow timeous actions.

Should the decision be taken at the initial meeting to hold a **case discussion** this should be implemented no later than 6 weeks from the incident occurring. No actions or proactive measures identified at the time of the initial meeting should be delayed pending the commencement, or outcome, of a case discussion.

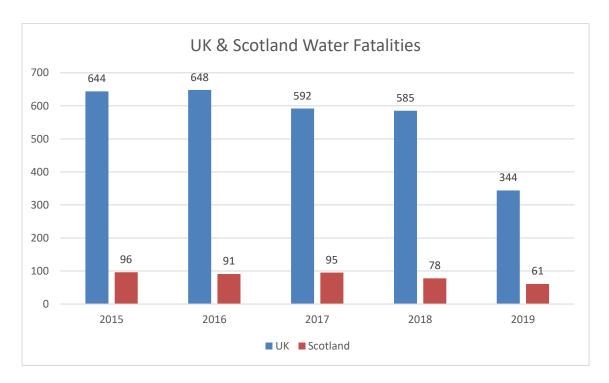
Any Partner can reconvene the group at any point throughout the year should the need arise.

A focussed approach to raising awareness via existing media and social media platforms will be adopted by all partners to ensure that water safety awareness messages reach as far as possible throughout the communities of West Dunbartonshire.

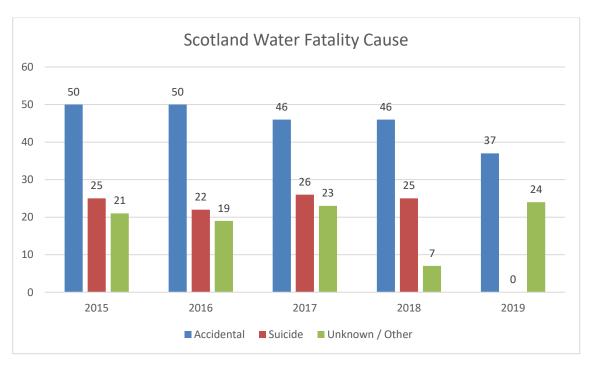
Agencies will take responsibility for delivering education and presentations on water safety within schools, youth groups, clubs, and utilise any existing pathways that will assist in the provision of information to the communities of West Dunbartonshire.

In addition to the need to work in a multi agency setting it may also be necessary on some occasions to utilise a single agency approach. Where this is the case responsibilities will be clearly defined to enable effective delivery of the required outcomes.

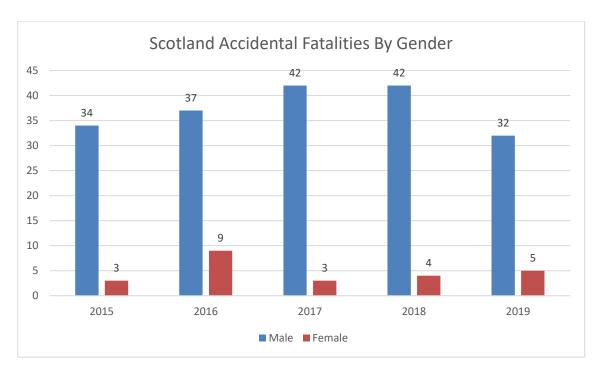
Statistics



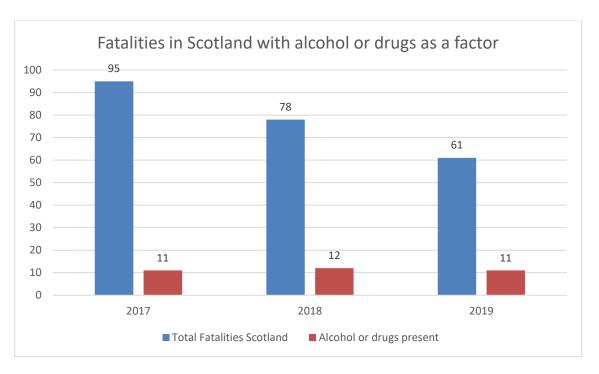
Total number of fatalities in Scotland 421



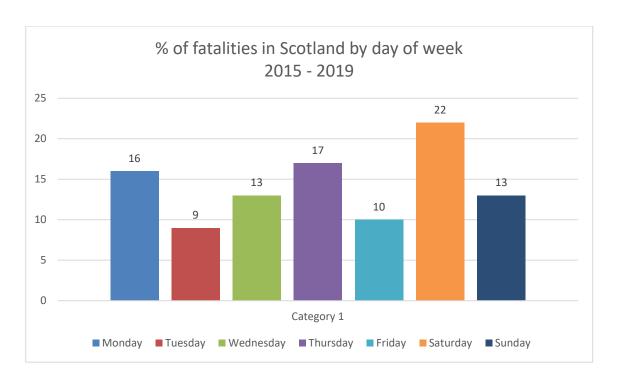
Suicide information for 2019 not available



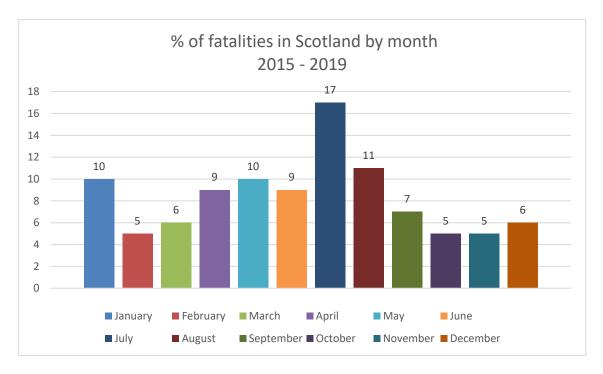
Variance on statistics in previous table (Scotland Water Fatality Cause) for years 2015, 2016, & 2017 is where gender information was insufficient to categorise



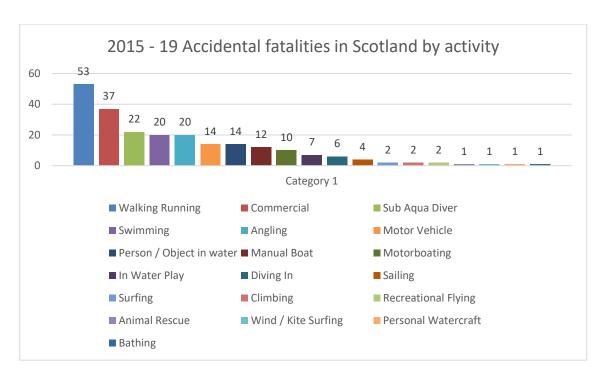
Information for 2015 & 2016 was not available.



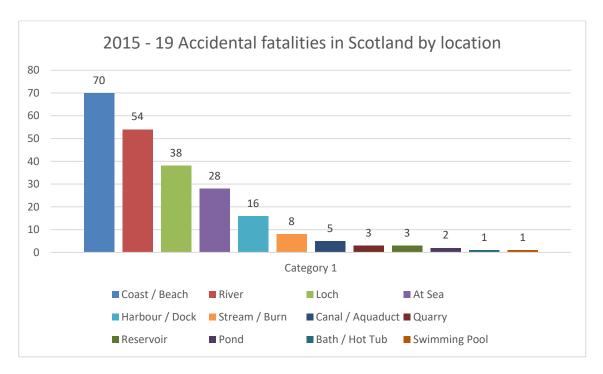
Figures are based upon 421 total fatalities in Scotland between 2015 & 2019.



Figures are based upon 421 total fatalities in Scotland between 2015 & 2019.



229 Fatalities - Accidental and natural causes where data was available to categorise.



229 Fatalities - Accidental and natural causes where data was available to categorise.

Data in above tables was sourced from Annual Reports published by WAID National Water Safety Forum. Annual report for 2020 had not been published at time this document was created.

Summary of Statistics

From the above statistics we can draw some conclusions regarding the nature of incidents, their locations, and periods of occurance.

Whilst the number of fatalities in Scotland has reduced since 2015, and is relatively low in comparison to the total number of UK fatalities, there has been a slight rise in the percentage when Scotland is compared to the UK for 2019. This is due largely to a significant decrease in UK fatalities overall in this period.

Scotland Fatalities 2015 - 2019

Accidental	229
Suicide	98
Unknown / Other	94
Total	421

In Scotland the number of accidental fatalities outweigh those that are recorded as suicide where the motive is known.

There is a significantly higher number of male fatalities involved in accidental deaths than female victims.

Saturday is the day when most fatalities have been recorded over the 5 year period with the month of July having the highest figures.

A relatively low number of the fatalities recorded involved drugs or alcohol as a contributory factor.

The activity responsible for most accidental fatalities was walking or running with the most frequent location being the coast or beach.

The National Water Rescue Forum suppresses local totals of less than 3 annual fatalities to avoid the release of personally identifiable information. Therefore, specific data for West Dunbartonshire is not available via this source.

Identified Risks

Partners have identified the following water risks in and near West Dunbartonshire:

Locations

- Loch Lomond
- o River Leven
- River Clyde
- Forth & Clyde Canal
- Tributaries

Scottish Water Assets in West Dunbartonshire

- Black Linn Reservoir
- o Blairlinnans Treatment Works
- Carman Reservoir
- o Greenlands Reservoir (Numbers 1, 2, and 3)
- o Greenside Reservoir
- Jaw Reservoir
- Loch Cochno
- o Loch Fyn
- Loch Humphrey

Human Factors

- o Alcohol / Drugs
- o Anti-Social Behaviour
- Wild swimming / swimming in dark
- Young males adopting higher risk behaviours

• Additional Considerations

- Lack of phone signal to raise alarm in remote locations
- Presence of life saving equipment near water can give impression of the location being safe to swim in
- Possible issues of increased activity in and around water if Covid-19 lockdown restrictions are eased to coincide with summer 2021.

Action Plan

Points for completion:

Types of events	Who deals with them	Action plans, best practice	Time for completion	Who will lead		
Agree a working group terms of reference and agreed Action Plan	SFRS James Sullivan	SFRS James Sullivan	March 2021	SFRS James Sullivan		
Date the plan will be enacted	· ·					
and run over Sub Groups	Allocated below					
Agency Lead Person	Fire Service (SFRS) Police Scotland (PS) Scottish Ambulance (SAS) Coastguard (CG) WDC Education (E) WDC Housing (H) Scottish Water (SW) Open Water Rescue (OWR) Loch Lomond Rescue (LLR) WDC Performance (Per) RNLI Loch Lomond & Trossachs National Park (LLTNPA) Scottish Canals (SC)		Brian Sir Brian Fo Peter Ste Claire Hu Scott Mc Georgina Antony C Clinton S Ric Rea Bob McN Leigh Ha	James Sullivan Brian Simpson Brian Forbes Peter Stewart Claire Hubler Scott McLelland Georgina Reid Antony Coia Clinton Salter Ric Rea Bob McMaster Leigh Hamilton Jason Burns Sweeney		

Sub Group Leads						
Sub Group	Agency Leading Sub Group	Person Chairing Sub Group	Agencies involved	Agreed actions	Agreed timescale	
Media	Scottish Water	Georgina Reid	All	Link Social Media	March 21	
Signage / PRE	WDC Housing	Scott McLelland	WDC H OWR LLTNPA SFRS	Site Visits	Q1 2021	
Leaflets	SAS	Brian Forbes	All	Review Resources	March 21	
Schools Engagement	WDC Education	Claire Hubler	WDC E / SFRS / PS / RNLI	Review Activity	Q1 2021	
Community Group Engagement	WDC Performance	Ric Rea	WDC Per / SFRS	Identify Local Groups	March 21	
Multi Agency Training	SFRS	James Sullivan	All	Pre Plan Exercises	2021/22	
CPP Engagement	Police	Brian Simpson	PS/SFRS	Update CPP	Ongoing	
	Targeted I	ocations and	types of incide	ents		
Loch Lomond	Multi Agency Exercise	Loch Lomond	Late 2020 Early 2021	Pre Plan Exercise	2021/22	
Person / vehicle in water	Multi Agency Exercise	Pinkston Water Sports	Late 2020 Early 2021	Pre Plan Exercise	2021/22	
Person in mud	Multi Agency Exercise	TBC	Pre- planning for exercise 2022	Pre Plan Exercise	2021/22	

Multi Agency exercises will take place in line with Covid-19 restrictions if any are in place at that time.

Appendix A

Scottish Fire & Rescue Service

Current Resources

- Swift Water Rescue Team Knightswood Fire Station
- Swift Water Rescue Team Polmadie Fire Station
- Clyde Rescue Boat Polmadie Fire Station
- Clyde Rescue Boat Knightswood Fire Station

Additional Swift Water Rescue Resources are available in locations including, but not limited to:

- Clydesmill Fire Station
- Motherwell Fire Station
- Ayr Fire Station
- Stirling Fire Station
- Oban Fire Station
- Perth Fire Station
- Kingsway Fire Station (Dundee)
- Bathgate Fire Station
- Fort William Fire Station

An SFRS Swift Water Rescue Team (SRT) consists of Swift Water Rescue Technicians who are trained and equipped to enter swift water environments for the purpose of rescuing people. They carry various rescue equipment including a Zodiac Rigid Inflatable Boat (RIB) and inflatable pathways for mud and ice rescues.

SFRS also has additional Flood Responders (FR) located in strategic locations who are equipped to respond to flooding incidents where the need for an SRT is not required.

Adverts / Engagement

- Thematic Action Plans delivering targeted education and awareness sessions to Schools & Youth Groups
- Dedicated Section on Water Safety within SFRS "Your Safety" website
- Social Media utilised to promote safety messages and guidance

Best practice for event

- SFRS Standard Operating Procedures cover aspects of all foreseen incidents based on operational information and experience.
- Maintenance of skills of all SRT members including periodic Re-Accreditation
- Training in controlled environment at Pinkston Water Sports Facility
- Training in realistic conditions within identified risks to gain vital knowledge of topography and hydrology in area prior to any incidents occurring
- o All frontline fire appliances equipped with life vests and throwlines

• Joint Working

- o Police Scotland
 - Helicopter Resource
 - Specialist Water Resources
- Scottish Ambulance Service
 - SAS SORT Teams
- Coastguard
- Loch Lomond Rescue Boat
- o Rescue 3
- Open Water Rescue
- Water Safety Scotland
- o RNLI
- Scottish Canals
- West Dunbartonshire Council
- Scottish Water
- Loch Lomond & Trossachs National Park

Appendix B

Police Scotland

Current Resources

Response, Community & Problem Solving Team officers attend waterborne incidents across the division. They deploy from various police offices across Argyll & Bute and West Dunbartonshire including, but not limited to:

- Dumbarton
- o Clydebank
- o Alexandria
- Helensburgh
- Dunoon
- o Oban

Police Scotland's Dive and Marine Unit deploys from two centres:

- Greenock Fire station (K Division)
- Bucksburn Police Office (A Division)

Additional Marine Capability is available from Officers in the East.

These units work closely supporting Local Policing and national Divisions providing assistance with:

- Search (on land and water) missing persons, body recovery, property recovery, intelligence led searches
- Counter Terrorist (CT) security searches
- Flood assistance in support of the Fire and Rescue Service
- Underwater footage / photography
- o Search / recovery in a confined space environment.
- Marine Policing boat patrol, ship boarding, operation specific waterborne patrol of strategic and vulnerable sites / maritime enforcement

Adverts / Engagement

- Engagement is carried out by Police Officers whilst on patrol
- Youth Engagement Officers working within the High Schools across the division provide guidance and inputs to all pupils with regards Water Safety, particularly in run up to Summer holidays
- Social Media utilised to spread safety messages

• Best practice for event

- All frontline Police Officers are trained in basic Water Safety. Officers requalify annually via a Moodle training platform prior to attending an officer safety requalification course (OST)
- o Each Police vehicle carries life vests and throw lines.
- The Dive and Marine Unit primary role is not a rescue service. Any incident reported to the Police as a waterborne rescue should always, in the first instance be forwarded to Area Control Rooms, who will contact the relevant Rescue Organisation – Fire and Rescue, Maritime Coastguard Agency, RNLI.

- Luss Rescue Boat
- Loch Lomond & Trossachs National Park Rangers
- Coast Guard
- Scottish Ambulance Service
- Scottish Fire & Rescue Service
- Scottish Canals
- o RNLI
- West Dunbartonshire Council
- Scottish Water

Appendix C

Scottish Ambulance Service - Special Operations Response Team (SORT)

Current Resources

Swift Water Rescue Teams in East, West and North of Scotland

An SAS Swift Water Rescue Team (SRT) consists of Swift Water Rescue Technicians who are trained and equipped to enter swift water environments for the purpose of rescuing people. They carry various rescue equipment in a 4 wheel drive vehicle including inflatable craft, throwlines, wading poles, and can deliver medical interventions directly to casualties within wet environments.

Adverts / Engagement

- Targeted Awareness on water safety via engagement events in the community
- Social Media utilised to promote safety messages and guidance

Best practice for event

- SAS Standard Operating Procedures cover aspects of all foreseen incidents based on operational information and experience.
- Maintenance of skills of all SRT members including periodic re-accreditation
- Training in controlled environment at Pinkston Water Sports Facility
- Training in realistic conditions within identified risks to gain vital knowledge of topography and hydrology in area prior to any incidents occurring

- Luss Rescue Boat
- Loch Lomond & Trossachs National Park Rangers
- Coast Guard
- Scottish Ambulance Service
- Scottish Fire & Rescue Service
- Rescue 3

Appendix D

Coastguard

Current Resources

Coastguard Rescue Teams all qualified in Water Rescue, Search, and Coastguard Emergency Responder Casualty Care based at:

- Helensburgh
- o Dunoon
- Greenock (Mud Rescue)
- o Rescue Helicopter R119 based at Prestwick

Adverts / Engagement

National safety messages delivered via Official Maritime and Coastguard Agency social media sites.

Best practice for event

- HM Coastguard Standard Operating Procedures for Search and Rescue.
- o Competency based training revalidation.
- o Compliance with corporate Generic Risk Assessments.

- Scottish Fire & Rescue Service
- Police Scotland
- Scottish Ambulance Service
- o RNLI
- Scottish Water Safety Group
- o Glasgow Water Safety Group

Appendix E

West Dunbartonshire Council - Education

Current Resources

- Central Education Development and Support Officers
- Curriculum for Excellence highlighting safety as an area of learning for health and wellbeing
- Lessons and activities exploring risk taking behaviours and safety
- Virtual school (Campus@WDC) for efficient resource sharing
- Ourcloud.buzz online platform where practitioners can share ideas, lessons, and pass key information timeously.

Adverts / Engagement

- Information shared via our twitter, ourcloud.buzz and via the council internet and Facebook pages
- Information shared via WDC education platform
- Google Currents for sharing information amongst teaching staff
- Pupil engagement and participation to create adverts for campaigns

• Best practice for event

- Support with preventative activities in our establishments
- Support with information being given to pupils following an incident

Joint Working

Work with and coordinate input from partners in schools to ensure important and appropriate safety messages are being promoted.

Appendix F

West Dunbartonshire Council - Housing

Current Resources

- Anti-Social Behaviour Officers
- Neighbourhood Officers
- Your Community Officers
- Greenspace / Roads (Signage)

Resource pool of Anti-Social Behaviour Officers and Neighbour Officers provision covering 7 days

On request, Your Community officers complement deployments.

Adverts / Engagement

Officers will on request patrol identified areas and engage with tenants and residents to raise awareness of issues and convey respective contact details for emergency services.

West Dunbartonshire Council provide, and share, partner safety messages via social media and in Council premises.

• Best practice for event

Full commitment to multi agency approach and resources made available on request from Partnership including undertaking training as identified.

- o SFRS
- Police Scotland
- All partners as per membership to MA group

Appendix G

Scottish Water

Current Resources

- Dedicated water safety section on Corporate Website: www.scottishwater.co.uk/takecare
- Take Care Be Aware leaflet
- Customer Service Field Response Team
- o In development for 2021: new water safety/responsibly access film

Adverts/Engagement:

- Themed water safety campaigns delivered across all platforms
- Summer water safety campaign, urging people to stay safe, behave responsibly and not take risks around reservoirs
- Winter Water Safety campaign as above
- Use of partner content, such as RNLI and Welsh Water collaborations
- Water safety video by senior leader

Best practice for event

Insight research to investigate reasons for attitudes and behaviours around water safety and tailor campaigns to target audiences

- o Learn To Swim
- Go Safe Scotland
- The Royal Society for the Prevention of Accidents
- Scottish Fire and Rescue Service
- o RNLI
- o RLSS
- Outdoor Access Scotland
- Police Scotland
- o Royal Life Saving Society Scotland
- o Water Safety Scotland

Appendix H

Open Water Rescue

Current Resources

Open Water Rescue (OWR) is a Royal Life Saving Society UK (RLSS UK) Rescue unit based in Glasgow.

OWR volunteers are trained in various search & rescue boat handling, Open Water Lifeguard and First Aid skills.

Adverts / Engagement

OWR rescue volunteers attend various public engagement events including the HELIX 999 Emergency Services day.

OWR has qualified RLSS UK Trainer Assessors & Instructors; they are available to deliver certificated community based training to the public on various subjects including:

- o Adult CPR
- o Junior CPR
- o Baby CPR
- Use of AEDs
- Life Support
- o First Aid
- Water Safety education
- Public Water Rescue Equipment training
- Access to RLSS educational documents

Best practice for event

OWR can be tasked by any of the Community Asset Register agencies to any inland waterway or water based incidents. Volunteers are also available to carry out short or long term searching for missing persons on, near and around, inland waterways.

Joint Working

OWR is registered on the Scottish Community Asset Register (CAR) for the Greater Glasgow Region and supports Scottish Fire & Rescue, Police Scotland, Scottish Ambulance Service, National & Local Authorities, NHS Scotland and SEPA.

OWR also delivers a water rescue safety boat service to Sports Governing Bodies including, Open Water Swimming, Triathlons, Rowing Races, Water sports and community based events on waterways all over Scotland.

Appendix I

Loch Lomond Rescue Boat (LLRB)

Current Resources

- o St John Rescue Boat located in village of Luss on west shore of Loch
- o 6.5m Rigid Inflatable Boat (RIB) propelled by two outboard motors
- Crew of 24 local volunteers certified in SAR techniques, RYA Power Boating, Water Craft Recovery, emergency first aid and advanced Life Support.

· Adverts / Engagement

In the interest of public safety LLRB encourages, promotes, and teaches in all aspects of safety in and around the waters of Loch Lomond.

LLRB is an RYA recognised teaching establishment and promotes water safety via the following:

- o Open days
- Charity events
- o Dedicated website
- Social and local media

• Best practice for event

The principal function of LLRB is to ensure that a rescue service is provided in and around the waters of Loch Lomond. This is achieved utilising the following:

- St John Rescue boat which can travel to the furthest parts of Loch
- SOP's covering all incidents in and around Loch Lomond
- Local knowledge and area familiarisation training
- o Twice weekly crew training throughout the year.

Joint Working

LLRB crew trains and works in partnership with the following agencies:

- Search & Rescue helicopter from HMS Gannet
- Scottish Fire & Rescue Service
- o Mountain Rescue Teams from Lomond, Arrochar, and Ochil.

The LLRB is operated in accordance with the Code of Practice for All Open Rescue Boats Including Declared Facilities to the Maritime and Coastguard Agency and may be called out by dialling 999 for Police Scotland or Coastguard.

Appendix J

RNLI

Current Resources

- Royal National Lifeboat Institution is a charity, primarily for the saving of lives at sea.
- Currently we operate an Atlantic class 8.5m Rigid inflatable inshore lifeboat based at Rhu Marina.
- The crew of the boat are volunteers that come from varied backgrounds and hold certifications in all aspects to allow safe operation of the lifeboat combined with advanced life saving techniques.
- The RNLI also have a water safety prevention team that are tasked with education of water safety and early intervention to break the drowning chain.
- A local water safety officer (Volunteer) operates within the area with the responsibility to deliver the RNLI's key water safety and education messages

Adverts / Engagement

- Online safety resource at https://rnli.org/safety
- The RNLI have run national campaigns for several years such as Respect the Water and FLOAT, with the objective to increase water safety awareness
- Lifejacket clinics are run frequently at yachting club and boat jumbles to give a free lifejacket check.
- Water safety messages are delivered via activity specific messaging, such as Kayaking, at many events (2019 – over 60 events attended)
- Current plans for 2021 are to work in partnership with other agencies to ensure that the water safety messaging can reach as many people as possible.
- RNLI have produced many leaflets and handout materials that can be distributed to groups, including schools or youth clubs.
- Open days are held at station to deliver safety messages

Best practice for event

- RNLI's principal function is to provide a SAR water service in the upper Clyde area.
- HMCG overseas the mobilisation and coordination of the lifeboat tasking.
- o Crew are tasked via a paging system and proceed to launch boat.
- The lifeboat has a speed of 35 knots and can operate in up to a force 8
- Once tasked the lifeboat will liaise with other organisations to bring to a successful end the tasking.

- HM Coast Guard
- o Scottish Fire & Rescue
- Police Scotland
- o Scottish Ambulance Service
- Ministry of Defence

Appendix K

Loch Lomond & The Trossachs National Park (LLTNPA)

Current Resources

- Dedicated Ranger Boat Team patrols Loch Lomond 12 months of the year.
- Ranger Teams based at Balloch, Balmaha, Callander and Lochearnhead.
- Our permanent team is supported by an annual intake of seasonal Rangers from March – October.
- Marine fleet consisting of 3 patrol boats capable of responding swiftly to emergencies and provide support to Loch Lomond Rescue boat, Police, Fire & Rescue, and Ambulance services.

Brig. 11m Redbay Stormforce

2. Osprey. 7.4m Redbay RIB. 2 x 115hp Suzuki engines

3. Otter. 6.1m RIB. 1 x 115hp Suzuki engine

Adverts / Engagement

- Rangers patrol in all areas of Loch Lomond and the Trossachs National Park, including shorelines of popular lochs, promoting responsible access and recreation.
- Rangers encourage responsible behaviour by engaging and educating visitors on the principles of SOAC, Loch Lomond Navigation byelaws and Camping byelaws. Where necessary Rangers will enforce these byelaws.
- Social media channels and press releases utilised to promote water safety with increased focus in summer months.
- Website with dedicated water safety page.
- Safety Video being created as part of a wider series on responsible visiting.
- Pre Covid, a programme of planned events focused on water safety was delivered.
- o Programme of pop up events to promote water safety.
- The LLTNPA have participated in a local initiative called 'Experiential Learning' ran by Fire and Rescue in West Dunbartonshire to deliver practical events to P7 pupils. The event has run for over 10 years with LLTNPA hosting water safety sessions each year.

Best practice for event

- Boat Ranger Team are experienced skippers trained to a minimum of RYA Advanced powerboat level 2 certificate (commercially endorsed), ML5 required medical, sea survival training and Professional Practices and Responsibilities certificate.
- Skippers are RYA level 2 trainers.
- Crew and Skippers have extensive knowledge and experience of Loch Lomond and the River Leven.
- Boat patrols carry mobile AED devices onboard with an additional unit stationed at the Slipway in Balloch.
- o Permanent Rangers have RYA level 2 with sea survival training.
- o All permanent Rangers are first aid trained.
- Seasonal Rangers are given Emergency First Aid at work training.
- o Throwline (PRE) training scheduled for March 2021.
- All boats are equipped with throwlines or life rings, extra life jackets and boat poles.
- All LLTNPA sites around Loch Lomond have been upgraded with new PRE, emergency signage and where necessary hazard signage.
- Rangers erect public notice signage on behalf of local authorities across Loch Lomond sites when blue green algae is observed.
 LLTNPA and FLS devised a poster to accompany public notices, and this is erected at the same time.
- LLTNPA staff must read risk assessments before undertaking tasks on or near water.

- Partners in the Loch Lomond multi agency response plan, led by Police Scotland.
- Police Scotland
- Loch Lomond Rescue Boat
- Scottish Fire & Rescue Service
- Mountain Rescue services
- Local Authority partners WDC, A&B, Stirling Council, Perth and Kinross Council.
- Forest and Land Scotland
- Luss Estates
- Land / Riparian owners
- RoSPA consultation 2020 following on from this report LLTNPA is working to improve all owned and managed sites and encourage partners to adopt a similar consistent approach.

Appendix L

Scottish Canals

Current Resources

- Trained staff working along the canal corridor in a range of operational and inspection activities
- Skippers Guides
- Towpath code of conduct
- Berky and Truxtor weed boats operate along the canal corridor
- All vehicles carry a throw line
- 24/7 Emergency Contact 0800 072 9900, access to:
 - National Duty Engineer
 - Regional Duty Officers Caledonian, Crinan, Lowlands
 - Regional Duty Operative Teams

Adverts / Engagement

- Regional canal specific and activity based information on Corporate Website: www.scottishcanals.co.uk
- Social media used to promote safety messages and guidance
- Boats, Bikes, Boots & Beyond: A guide to using Scotland's canals responsibly.
- Use of partner content, such as RNLI and Water Safety Scotland

Best practice for event

- Safe systems of work supported by dynamic point of work risk assessment
- All staff receive basic water safety awareness training
- Staff working on or near water have Secumar 150nm self inflating life jacket

- Water Safety Scotland
- Glasgow Water Safety Group
- Scottish Health & Safety Conservation Group
- Locations of Concern Group
- National Water Safety Forum, Inland Waters Group
- Visitor Safety Group
- The Royal Society for the Prevention of Accidents
- o Participation in regional, themed multi agency desktop exercises
- Police Scotland
- Scottish Fire and Rescue Service
- Scottish Ambulance Service
- Coastguard
- o RNLI
- Royal Life Saving Society Scotland



Report by the Shared Service Community Planning Manager, Empowered DIG Lead Selina Ross and contributions to the examples of wider empowerment in partnership working from other DIG leads.

Management Group: 13th May 2021

Subject: Empowerment

1. Purpose

1.1 The purpose of this report is to highlight what the Empowered DIG is currently focused on within its action plan. It also includes a range of projects which relate to an overall theme of Empowerment.

2. Recommendations

- **2.1** CPWD is asked to:
 - Note the report
- 3. Background
- **3.1** One of Community Planning's main thematic priorities is: Empowered.
- **3.2** Outcomes within the thematic priority of Empowerment include:
 - We live in engaged and cohesive communities
 - Citizens are confident, resilient and responsible
- **3.3** The DIG action plan is currently focused on:
 - Digital Connectivity
 - LinkUp West Dunbartonshire (details below)
 - Dementia Friendly (details below)
 - Volunteering (including development of Volunteering Strategy expected out for consultation in June 2021 tying in with Volunteer Week)
 - A number of actions are being reviewed under the Community Empowerment Action Plan (e.g. supporting implementation of the Act in matters such as asset transfer, participation)

4. Main Issues

- 4.1 Within partnership working in West Dunbartonshire there are a range of projects which exemplify empowerment. These range from empowerment being the direct involvement of citizens in shaping places, making funding decisions, participating in the sharing of information, and being enabled to access support in financial and health impacted challenging times.
- 4.2 LinkUp West Dunbartonshire: feedback from local volunteers and community groups highlighted the need for an online engagement space allowing general public, volunteers and organisations to share information on organisations, opportunities, projects and resources. Co-produced with a project steering group, the LinkUp West Dunbartonshire site (linkupwestdunbartonshire.org) was soft launched in February 2020 with work to populate the site ongoing.
- 4.3 Dementia Friendly West Dunbartonshire: this initiative brings together partners from a range of services across the statutory, voluntary and independent sector to increase day-to-day community support for people with dementia and their carers. Born from community feedback received as part of a Change Fund research survey, DFWD takes a community development approach to promoting awareness and active citizenship and offers free awareness training to individuals, community groups, businesses and agencies in return for a pledge of commitment to help now or in the future. To date over 6000 individuals have participated with almost 75% making good on their pledge within 3 months of attending a session. Ongoing work will feature on integrated the Purple Alert and Herbert Protocol initiatives into local practice, further strengthening community engagement in this important field of activity.
- 4.4 Your Community Walkabouts: Walkabouts are planned regularly as part of the Your Community Initiative to allow the Council, partners and communities to work together to deliver improvements in West- Dunbartonshire. Local people are encouraged to get involved and help make a positive difference to their neighbourhoods, and are able to identify any issues so that we can work with them and partners to find solutions, as well as prioritise areas to focus improvements. The event in Castlehill was attended by representatives from the Council and Police Scotland, as well as pupils from nearby schools and residents.
- 4.5 India Street improvements: This project was identified following engagement with local community, and together ideas were generated to improve a neglected area of greenspace. The communities' team supported the local community to bring their ideas to life, as well as take back ownership of the area and build on any improvements that were made. The project was a result of partnership working from Central Alexandria Tenants and Residents Association, WDC Greenspace, Community Payback, a Community Artists, WDC Libraries and more and long-lasting improvements including benches, picnic table and the new mural mean that local residents and those using the national cycle network along the riverside can enjoy the area.

- 4.6 Westbridgend Community Hall a group of tenants and residents have been supported to take ownership of a brand new community hall in Westbridgend. The Westbridgend Community Hall Development Association lodged a planning application which details a community hub offering a café, afterschool and evening clubs and activities for all ages. The former Westbridgend Community Centre was demolished in 2017, with a view that a Community Asset Transfer application with a detailed business plan would be submitted by a community group for future use. In 2019, the group were successful with their asset transfer application to take on the running of a new centre.
- 4.7 Clydebank Can on the Canal The Council is working with a range of local groups to create a new activity centre on the banks of the canal in Clydebank, including Scottish Canals, Community Links Scotland, Ysortit, Awestruck Academy, Clydebank Housing Association and Centre 81. The project, which will introduce a range of activities for local residents and visitors, with the potential to offer bike hire and repair; kayaking and canoeing hire and tuition; a meeting place for clubs and classes, as well as a small kitchen for healthy snacks. It will also give residents direct access to the canal and improve links to the town centre. The project came about following feedback from the Clydebank charettes which requested more activity brought to the town centre and projects which could make better use of the Canal.
- 4.8 Community Alliance Community Conference Representatives of groups such as Community Councils, Tenants and Residents Association, Parent Councils and the Champions Board gathered with service providers including Scottish Community Development Centre, Police Scotland, British Transport Police, Scottish Fire and Rescue Services, Greenspace and HSPC and community media group The Clydesider for the first ever community alliance conference in 2020.

The event was organised and facilitated by four members of the Community Alliance, supported by West Dunbartonshire Council, and aimed to raise awareness of the Community Alliance and its role as well as to promote and increase membership. Over the course of the day attendees participated in a soft launch of the WDC Community Empowerment Strategy and Action Plan, received inputs from the Community Transport Action Group and The Clydesider both raising awareness of their role and then culminated in the afternoon with a presentation from the Community Alliance.

After each of the themed presentations on Empowerment and Community Alliance, attendees were invited to participate in workshops to answer challenging questions regarding Empowerment and the Community Alliance. Workshops were facilitated by a mixture of service providers and council employees who used the opportunity to stimulate meaningful discussion, receive feedback from the community and identify solutions to barriers to participations.

- 4.9 Community soup The first Community Soup event was held in Whitecrook, Clydebank, This was jointly staged by West Dunbartonshire's Communities Team and Clydebank Housing Association staff based at the centre. Community Soup is a simple idea which allows local people to provide small amounts of funding to support projects and ideas being delivered in their area. Local people are asked to turn up on the night, donate what they can afford to gain entry at the door, enjoy a bowl of soup, listen to people from their local community speak about projects they would like to deliver in the area and vote on which project they think should be funded. The project or idea which gets the most votes on the night takes away the money raised on the door to deliver their idea to the community.
- **4.10 Viresco Studios** West Dunbartonshire Council, working in partnership with local charity Viresco Studios SCIO, has been awarded funding to create an arts and creative venue in a derelict church.

The £750,000 grant from the Scottish Government's Regeneration Capital Grant Fund will go towards plans to transform the B-Listed former St Andrew's Church in Alexandria, creating studios, workshops, training space, event and exhibition areas and a cafe.

The creation of Viresco Studios and Arts Centre will encourage wider participation in the arts, creative enterprises and cultural activity in the area. The workshop areas will focus on micro manufacturing of materials like wood and textiles, with the aim of encouraging startups to make use of the space. Seven artists' studios will be created in addition to recreational space which will give local residents the opportunity to participate in creative activities and supporting people to access the wider creative industries sector, with particular emphasis on developing the young workforce through work placements and experience.

The venue will also have a training kitchen focused on using local food producers and growers and organising bespoke dining experiences. The interior will include bespoke furniture and features designed and manufactured by local artists and craftspeople, all inspired by local history and heritage.

The programme will also engage local residents, offering them the opportunity to work alongside artists to bring their own designs to life.

4.11 Holiday Hunger Programme – SHINE: A holiday programme of involvement and engagement across the council open to all children, young people and their families was devised and has been built upon year on year. Key elements of the programme are the provision of lunch and opportunities to play and engage with others; including family opportunities. Delivery of the programme was adapted to meet the restrictions of COVID and its impact on local families. By working collaboratively it is estimated that Holiday Hunger 2020 actively supported more than 21,000 young people and families.

Working together with local community groups 14,700 packed lunches, family weekly brunch bags and activity packs were distributed during the Easter and Summer school holidays. 1,524 4-17yr olds participated in free activity projects during summer'20 - learning news skills, exploring their environment and inter-generational work linking up with Strathleven Care home. In addition 910 Farmfoods cards credited to £30 were distributed over Christmas to support local families identified by schools and community partners.

4.12 Improving the cancer journey: A pioneering service for people affected by cancer in West Dunbartonshire has supported more than 300 people in its first year. Macmillan Improving the Cancer Journey (ICJ), which is a partnership between West Dunbartonshire Council and Macmillan Cancer Support, offers all newly-diagnosed adults the opportunity to meet with a dedicated support worker on a one-to-one basis.

The worker will then help the patient access a wide range of support, from benefits advice and emotional support to help at home or with other practical needs. All of the items have been provided to West Dunbartonshire residents free of charge through the Macmillan Warm at Home scheme. In addition, the service has made numerous referrals to Occupational Therapy to ensure people are allocated any item that will support them through their cancer journey.

Counselling and clinical psychology referrals have also been made to help people receive the psychological support they need following their diagnosis. In partnership with West Dunbartonshire Leisure Trust's Live Active Programme, the ICJ team have also provided opportunities to help service users improve physical fitness, as well as build friendships and resilience.

- 5. People Implications
- **5.1** Existing resources
- 6. Financial Implications
- **6.1** There are no financial implications at this stage
- 7. Risk Analysis
- **7.1** A risk analysis would be undertaken for individual projects by those working on the project.
- 8. Equalities Impact Assessment (EIA)
- **8.1** An Equalities Impact Assessment was not required for this report.
- 9. Consultation

9.1 This report has been developed between the Shared Service Community Planning Manager and Selina Ross, Empowered DIG Lead with input from other DIG Leads.

10. Strategic Assessment

10.1 Ensuring citizens in West Dunbartonshire are empowered is a strategic priority for the Community Planning Partnership.

Selina Ross, DIG Lead - Empowered, West Dunbartonshire CVS

Person to Contact: Rona Gold, Shared Service Community Planning Manager,

rona.gold@west-dunbarton.gov.uk, and Selina Ross, West

Dunbartonshire CVS selina@wdcvs.com

Appendices: None

Background Papers: None

Wards Affected: All



Report by the Chief Officer for Citizen, Culture, and Facilities

Management Group: 13th May 2021

Subject: Equality Outcomes Community Planning West Dunbartonshire

1. Purpose

1.1 The purpose of this report is to provide information to support considerations of inequalities and ask partners to share information they may have to better inform and shape the actions of Community Planning in West Dunbartonshire.

2. Recommendations

- 2.1 CPWD is asked to:
 - Note the key duties of the Equality Act 2010.
 - Note contact details for community planning partners to access and share information on equalities.
 - Note the draft Equality Outcomes of West Dunbartonshire Council's Equalities Mainstreaming and Outcomes Report 2021-25 which shortly go to Committee for approval.
 - Consider the content of this report in shaping DIG action plans.

3. Background

- 3.1 Tackling inequalities is a requirement of Community Planning Partnerships. To tackle inequalities effectively requires understanding the impacts of things within our society (like unemployment, income, empowerment, substance dependency, educational attainment, access to transport, access to digital) from a perspective of 'protected characteristics'.
- 3.2 As partners work together to improve the lives of people in West Dunbartonshire it is important to understand and make progress towards reducing inequalities. This paper provides information to support considerations of inequalities and asks partners to share information they may have to better inform and shape the actions of Community Planning in West Dunbartonshire.

4. Main Issues

4.1 The Equality Act 2010

As set out in the Equality Act 2010 the three key duties are:

- Eliminating discrimination, harassment and victimisation
- Advancing equality of opportunity between people who share a protected characteristic and those who do not, this means removing barriers, meeting different needs, encouraging participation
- Fostering good relations between people who share a protected characteristic and those who do not, improving integration, building understanding and reducing bullying and harassment.
- **4.2** The protected characteristics as set out within the Equality Act 2010 are:
 - age
 - disability
 - gender reassignment
 - pregnancy and maternity
 - race, this includes ethnicity, colour and national origin
 - religion or belief
 - sex
 - sexual orientation
 - marriage/civil partnership (for which only the first duty applies)

4.3 Where can I find equalities information for West Dunbartonshire?

Partners may already gather information related to the protected characteristics within their own organisation. This information is gathered to support the developments of improvements to services and importantly the outcomes for people.

4.4 If partners have information they can share, or would like to find out what information exists on inequalities, please contact: Ricardo Rea, Performance and Strategy Officer: Ricardo.Rea@west-dunbarton.gov.uk

4.5 Equality Outcomes of West Dunbartonshire Council

The Council will shortly present its draft Equality Outcomes as part of the Equalities Mainstreaming and Outcomes Report 2021-25 going to Corporate Services Committee for approval on 19 May. These proposed outcomes were informed by:

- Consultation with the West Dunbartonshire Equality Forum on the areas they considered important.
- Review of national evidence and local information; including information from recent consultations that are relevant to equalities such as those for the creation of our BSL Action Plan.

- Information gathered for Equality Impact Assessment processes during the last two years.
- 4.6 All of this was considered by the Equality and Diversity Working Group which is comprised of Elected Member and Council Officers from across services.
- 4.7 The COVID 19 pandemic has brought into sharper focus pre-existing and persistent inequalities especially for younger people, Black Minority Ethnic people, severely disabled people and women, which cross cut with poverty; the direction of equalities work also takes this into account.
- **4.8** The outcomes cover the most pressing inequalities in West Dunbartonshire.
- **4.9** Overall proposed Council Equality Outcomes (to be discussed and approved on 19 May 2021)
 - Increase participation of BME people, disabled people and young people in Community Empowerment and Capacity Building, and Community Budgeting in West Dunbartonshire.
 - Better meet accommodation needs of Gypsy/Travellers travelling through and staying in West Dunbartonshire.
 - The Council aims to attract more diverse talent by reviewing our policies and practices to ensure that there are no barriers to entering employment for these groups.
 - The Council will aim within the next four years to reduce occupational segregation within predominantly male/female roles.
 - Reduce the Disability Pay Gap.

4.10 Education Equality Outcomes

- Young women, disabled and black and minority ethnic young people are supported and leave school with positive destinations.
- Raise Attainment in Male pupils in Literacy and Numeracy
- Raise Attainment in BAME pupils in Literacy and Numeracy

4.11 Licensing Equality Outcomes

- We will work with license holders, partners and other council services to ensure inclusive and safety behaviour and environments on and around license premises, supporting community safety priorities.
- Widen participation in shaping services among under-represented groups.
- 4.12 Partners may have their own equality outcomes that they wish to share in order to support the planning of actions within the Community Planning DIGs. If partners have information they can share, or would like to find out what information exists on inequalities, please contact: Ricardo Rea, Performance and Strategy Officer: Ricardo.Rea@west-dunbarton.gov.uk.

5. People Implications

- **5.1** None at this stage
- 6. Financial Implications
- **6.1** None at this stage
- 7. Risk Analysis
- **7.1** There is a requirement of Community Planning Partnerships to reduce inequalities.
- 8. Equalities Impact Assessment (EIA)
- **8.1** An Equalities Impact Assessment was not required for this report.
- 9. Consultation
- **9.1** The council's Equality Outcomes report was developed in consultation with the West Dunbartonshire Equality Forum and by the Equality and Diversity Working Group.
- 10. Strategic Assessment
- **10.1** Community Planning Partnerships are required to reduce inequalities and be mindful of the requirements of the Equality Act 2010

Malcolm Bennie Chief Officer for Citizens, Culture and Facilities 30th April 2021

Person to Contact: Rona Gold, Shared Service Community Planning Manager,

rona.gold@west-dunbarton.gov.uk

Appendices: None

Background Papers: None

Wards Affected: All



Report by the Shared Service Community Planning Manager and Working4U Youth Team.

Management Group: 13th May 2021

Subject: Young People Engaging in Community Planning

1. Purpose

1.1 The purpose of this report is to set out the existing structures for young people in West Dunbartonshire and to connect community planning with these where relevant and where this is of mutual benefit to the aspirations and goals of young people in their programmes of work and activity.

2. Recommendations

- **2.1** CPWD is asked to:
 - Note the existing structures for young people, and contact details for more information or to engage.
 - Consider whether anything is missing from the youth structures noted within this paper.
 - Invite candidates for the upcoming Scottish Youth Parliament election to the meeting in August to exchange information on matters of importance in West Dunbartonshire.

3. Background

- 3.1 There is opportunity for the Community Planning Management Board to engage with Members of the Scottish Youth Parliament, supporting the current election cycle and including MSYPs in future meetings.
- **3.2** There are existing structures within West Dunbartonshire for young people, and those working with young people, to come together and discuss issues of importance.

3.3 Community Planning can engage with these structures to support work on long term outcomes, and shorter term action planning.

4. Main Issues

4.1 How to engage community planning with young people

The route to engage with young people is with existing structures. These include:

- Youth Alliance (The lead service is currently Working4U, which also provides secretariat support to the Youth Alliance. The operation of the Youth Alliance is a shared responsibility between West Dunbartonshire Council, voluntary sector partners and other stakeholder partners working with young people e.g. Skills Development Scotland, Fire and Rescue, Third Sector).
- The West Dunbartonshire Youth Council
- Champions Board
- Members of the Scottish Youth Parliament (MSYPs)

4.2 Good engagement with young people includes:

- Setting out the nature and purpose of why young people are being engaged
- Clarity on the level of commitment expected and the roles
- A clear benefit for the young person of being involved
- Feedback and next steps; being clear on the difference that young people's input makes.
- 4.3 Partners wishing to engage young people through the existing structures for work on individual key priorities, such as those in the DIG, can contact: Clare English, Working 4U (W4U) Co-ordinator for Youth. clare.english@west-dunbarton.gov.uk
- **4.4** For the Community Planning Management Board there is opportunity to engage directly with the Members of the Scottish Youth Parliament (SYP). A timetable for engagement, to correspond to the current election cycle for MSYP's, is proposed as:
 - By end summer Prepare young people to be involved in Community Planning meetings
 - August Community Planning Management Board meeting Candidates for MSYP in West Dunbartonshire present manifesto ideas and partners share information for young people at this meeting.
 - From November agree frequency and roles and expectations of young people in Management Board.

4.5 More information on the MSYP election process:

The next SYP Election will be in November and expressions of interest are now open for any young people interested in standing. Any young person in Scotland aged 14-25 can stand as an election candidate. Expressions of Interest are open until 30 June and will be done directly on the SYP elections portal.

- **4.6** Timeline for Members of Scottish Youth Parliament:
 - 1 April 30 June 2021 Phase 1: Expression of Interest.
 - 1 July -31 August 2021 Phase 2: Confirmed Candidacy.
 - 1 September 30 October 2021 Phase 3: Promote the Vote.
 - 8-21 November 2021- Phase 4 Elections.
- 4.7 While the perception may be that a young person has to be politically minded to be an MSYP, this is absolutely not the case. They just need to be passionate about a subject such as climate change, young people's rights, LGBTQ+ etc. SYP are producing a short promotional video called "Passion over Politics" which will be available once they have completed the final edit.

4.8 Opportunities for engagement with Community Planning

There is opportunity for partners to support the passions of young people interested in coming forward to be a member of the Scottish Youth Parliament.

- 1. Partners can provide information on subjects that are a passion to young people as part of their candidacy.
- 2. When elected, MSYP's for West Dunbartonshire can attend the CP Management Board or working groups within DIGs to engage with partners actively on their areas of passion and focus.

5. People Implications

5.1 Existing resources

6. Financial Implications

6.1 There are no financial implications at this stage

7. Risk Analysis

7.1 Risk is predominately in being able to have good and meaningful engagement between the Community Planning structures and youth structures. This is viewed as low risk due to the officer support and commitment to working together.

8. Equalities Impact Assessment (EIA)

8.1 An Equalities Impact Assessment was not required for this report. Ensuring the voice of young people is heard within Community Planning is fundamental to inclusion and equity.

9. Consultation

9.1 This report has been developed between the Shared Service Community Planning Manager and Working4U Youth Team.

10. Strategic Assessment

10.1 Involving young people in Community Planning as outlined in this report ensures West Dunbartonshire Community Planning Partnership is inclusive and equitable in delivering the strategic priorities for the citizens of West Dunbartonshire.

Person to Contact: Rona Gold, Shared Service Community Planning Manager,

rona.gold@west-dunbarton.gov.uk, clare.english@west-

dunbarton.gov.uk

Appendices: West Dunbartonshire Youth Alliance Terms of Reference

Background Papers: None

Wards Affected: All

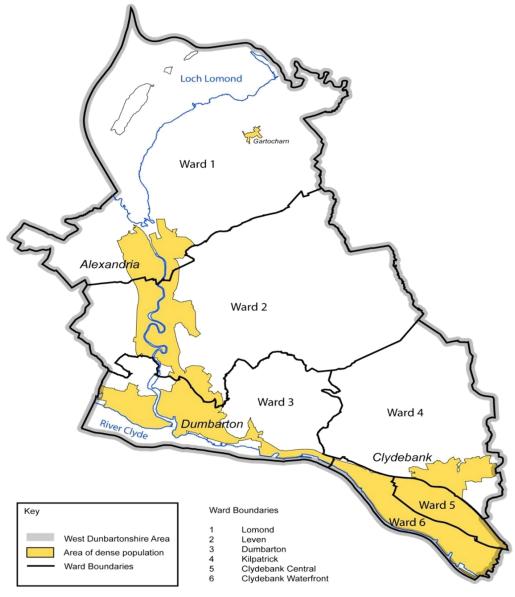


Terms of Reference

West Dunbartonshire Youth Alliance

Updated 11/6/2018

West Dunbartonshire Multi Member Ward Map



West Dunbartonshire Councill OS Licence No. 100020790 2007

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Introduction

The multi-agency West Dunbartonshire Youth Alliance has been established as a community planning vehicle focussed on addressing the challenges faced by our young people and through a Community Learning and Development approach will contribute to achieving commitments in the West Dunbartonshire Plan for Place (Local Outcome Improvement Plan) and Community Learning and Development Three Year Plan (2018-2021).

The lead service is currently Working4U, which also provides secretariat support to the Youth Alliance. The operation of the Youth Alliance is a shared responsibility between West Dunbartonshire Council, voluntary sector partners and other stakeholders.

The Youth Alliance is not a formally constituted body. It functions as a strong network committed to working with all relevant key partner organisations. Where appropriate, partners will strive to share resources and information to improve coordinated delivery of services for young people.

Organisations and agencies

The strategy aims to provide a framework for collaborative working amongst organisations directly and indirectly delivering CLD services in West Dunbartonshire or have a strong connected interest in successful provision. This includes organisations and agencies:

- with a specific core function for the of provision of CLD services, this would include Y Sort-it, Tullochan and Haldane Youth Services;
- that have multiple functions, one of which is provision of CLD and that have dedicated staff for this task, including Working 4U and WDC Communities Team;
- that provide a broader specialist education focus or work very closely with CLD practitioners to complement their goals, including Education Services, West College Scotland, WDC Libraries WD Leisure Trust and Work Connect;
- that have multiple functions, and that have staff with generic roles, for example, Police Scotland, WD Community Justice, local authority local housing offices or homelessness teams, health and social care services or community/voluntary sector, third sector services that provide support to a particular client group across a range of issues, including SKapade and Street League.

What is Community Learning and Development?

The Strategic Guidance for Community Planning Partnerships: Community Learning and Development (2012) underpins national CLD policy in Scotland and the Guidance sets out a definition of CLD as:

'a coherent and distinctive set of practices, defined by clearly identified competences; delivered in diverse settings and sectors by practitioners with a wide variety of job titles, working with people of all ages.' CLD is 'a distinctive process of engagement and support, with a learning content that is negotiated with learners. Community learning and development (CLD) plays a central part in ensuring individuals, families and communities

across Scotland reach their potential through lifelong learning, mutual self-help and community organisation - and that the available support and opportunities are community-led, built around people's aspirations.

The target of CLD is to support 'primarily disadvantaged or vulnerable groups and individuals of all ages to engage in learning, with a focus on bringing about change in their lives and communities.'

Our Strategic Priorities

- **Nurtured/Flourishing**; our young people are supported to access opportunities to develop their Skills for Learning, Life and Work.
- Empowered/Independent; our young people confident and have an effective platform to impact decisions that affect their lives.
- Safe; our young people live in safe communities where the impact of issue such as drugs and alcohol misuse is addressed, and our young people are supported to improve their emotional and mental health and wellbeing.

Purpose

- To co-ordinate improved service delivery for young people through an agreed agenda.
- To identify priority geographical areas and generic issues and to co-ordinate multi-agency initiatives to respond effectively to young people's needs and aspirations.
- To develop a high quality youth participation and engagement structure that partners can utilise to inform future service delivery and which gives young people a voice.
- To improve access to a range of joined-up services for young people that will keep them safe and improve their life chances, health and well-being.
- To improve opportunities for young people to gain access to appropriate learning, education, volunteering, training and employment.
- To have a shared approach to funding for youth work/youth services to ensure strategic use of funding across the partnership.

Core Membership

- The Youth Alliance has established a strategic partnership approach, which is responsible for ensuring an action plan is developed with appropriate input from relevant partners and for ensuring that actions and working groups/subgroups are progressed and monitored on a regular basis
- Membership of the core group comprises a range of key partners from the statutory and voluntary sector.
- Membership will be reviewed on an annual basis to ensure that the partnership purpose remains valid.

We will ensure:

- That information is shared by individual partners about proposed funding applications to all funding bodies to help to reduce competition between agencies that are striving to achieve positive and shared outcomes for young people.
- That strategic priorities of the partnership are being met.
- That Synergy/collaborative gain is being maximised and there is no duplication.
- That Peer support is encouraged and funding applications are being considered and supported by the partnership.

Partnership working:

- The Youth Alliance (and any sub-groups/working groups) will operate on the basis of consensus and in the spirit of sound partnership. This will take place within the context of statutory accountability and within the priorities of each organisation, reflecting LOIP and CLD plan priorities and within the agreed structure and governance of each organisation.
- This does not mean that each partner is signed up to deliver all of the services and infrastructure necessary to achieve outcomes in the Local Improvement plan and CLD plan. Rather, it is about making a commitment, within the constraints of partners' duties and responsibilities, to take every opportunity to promote and support the achievement of agreed outcomes in plans.
- An annual calendar of meetings will be agreed and circulated. Within this
 calendar of meetings, partners make every effort to attend and, where
 possible, send an appropriate substitute when they are unable to attend.
 Partners can also provide written updates to the Youth Alliance as and when
 necessary.
- All paperwork for meetings of the Youth Alliance will be circulated five days before each meeting.
- Formal reporting on the progress of the Youth Alliance will be in line with requirements of the Delivery and Improvement Groups.
- Members will inform the Chairperson of any changes in contact details or relevant staff changes, as appropriate.