

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
SUMMARY

APPENDIX 1

PERIOD END DATE 31 October 2022

Department Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid*	Underlying Variance excluding covid
	£000	£000	£000	£000	%	£000	£000
Resources	5,565	5,815	5,634	69	1%	0	69
Regulatory and Regeneration	2,738	2,282	3,034	296	11%	0	296
People & Technology	7,114	4,601	7,057	(57)	-1%	0	(57)
Citizens, Culture and Facilities	17,386	10,348	17,178	(208)	-1%	166	(374)
Education, Learning and Attainment	110,669	57,281	111,275	606	1%	203	403
Roads and Neighbourhood	15,252	16,845	16,133	881	6%	0	881
Housing and Employability	5,456	2,927	5,540	84	2%	36	48
Supply, Distribution and Property	(967)	712	(740)	227	-23%	45	182
Miscellaneous Services	7,708	3,599	8,137	429	6%	294	135
Loan Charges	9,518	6,133	10,513	995	10%	0	995
Capital Receipts used to fund Loan Charges	(2,884)	(309)	(2,884)	0	0%	0	0
Requisition (VJB)	765	446	765	0	0%	0	0
Requisition (SPT)	1,632	952	1,632	0	0%	0	0
Requisition (CJP)	1,693	988	1,693	0	0%	0	0
Requisition (HSCP)	81,690	47,653	81,690	0	0%	0	0
Non GAE Allocation	(7,328)	(4,275)	(7,328)	0	0%	0	0
Vacancy Freeze	1,130	0	0	(1,130)	-100%	0	(1,130)
Contingency Fund	0	0	0	0	0%	0	0
Total Expenditure	257,137	155,997	259,329	2,192	0.85%	745	1,447
Council Tax	(38,126)	(20,311)	(38,126)	-	0%	0	0
Revenue Support Grant/ NDR	(211,715)	(149,094)	(211,715)	-	0%	0	0
Additional alternative funding for pay award	(2,195)	0	(2,195)	-	0%	0	0
Covid Funding (specific and earmarked from 2021/22)	(3,367)	(1,964)	(3,367)	-	0%	0	0
Required use of available unearmarked covid funds	0	0	(745)	(745)	0%	(745)	0
Capital Receipts used to fund Transformation	(700)	0	(700)	-	0%	0	0
Use of Reserves	(1,034)	(603)	(1,034)	-	0%	0	0
Total Resources	(257,137)	(171,972)	(257,882)	(745)	0%	(745)	0
Net Expenditure	(0)	(15,975)	1,447	1,447	0.56%	0	1,447

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
RESOURCES SUMMARY

APPENDIX 2

PERIOD END DATE

31 October 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Audit	110	195	112	2	1%	↓	0	2
Finance	1,424	858	1,422	(2)	0%	↑	0	(2)
Rent Rebates & Allowances	(341)	1,981	(341)	0	0%	→	0	0
Revenues & Benefits	2,168	1,400	2,217	49	2%	↓	0	49
Finance Business Centre	313	154	323	11	3%	↓	0	11
Cost of Collection of Rates	19	(14)	5	(14)	-74%	↑	0	(14)
Cost of Collection of Council Tax	(790)	(163)	(790)	0	0%	→	0	0
Central Administration Support	2,662	1,404	2,686	24	1%	↓	0	24
Total Net Expenditure	5,565	5,815	5,634	69	1%	↓	0	69

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2022/23
 REGULATORY AND REGENERATION SUMMARY

APPENDIX 2

PERIOD END DATE

31 October 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Democratic and Registration Service	771	413	793	22	0	↓	0	22
Environmental Health	665	402	718	53	0	↓	0	53
Licensing	113	(116)	148	(35)	0	↑	0	(35)
Legal Services	764	496	737	(27)	(0)	↑	0	(27)
Planning	393	300	651	258	1	↓	0	258
Economic Development	258	787	283	25	0	↓	0	25
Total Net Expenditure	2,738	2,282	3,034	296	0	↓	0	296

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2022/23
 PEOPLE AND TECHNOLOGY

APPENDIX 2

PERIOD END DATE

31 October 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Transactional Services	758	427	762	4	1%	0	4
Human Resources (including risk)	1,293	708	1,296	3	0%	0	3
Information Services	4,563	3,236	4,499	(64)	-1%	0	(64)
Change Support	500	230	500	0	0%	0	0
Total Net Expenditure	7,114	4,601	7,057	(57)	-1%	0	(57)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
CITIZENS, CULTURE AND FACILITIES

APPENDIX 2

PERIOD END DATE

31 October 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Communications & Marketing	315	136	316	1	0%	↓	0	1
Citizen Services	1,355	751	1,442	87	6%	↓	79	8
Performance & Strategy	325	123	304	(22)	-7%	↑	0	(22)
Clydebank Town Hall	373	191	387	14	4%	↓	23	(9)
Libraries	1,864	963	1,866	2	0%	↓	(27)	29
Arts and Heritage	356	188	358	1	0%	↓	0	1
Catering Services	4,811	2,448	4,519	(291)	-6%	↑	0	(291)
Building Cleaning	1,868	1,187	1,959	91	5%	↓	91	0
Building Cleaning PPP	(270)	(235)	(258)	12	-4%	↓	0	12
Facilities Assistants	2,262	1,116	2,208	(54)	-2%	↑	0	(54)
Facilities Management	399	173	351	(48)	-12%	↑	0	(48)
Leisure Management	3,638	3,232	3,636	(2)	0%	↑	0	(2)
Events	89	76	91	2	3%	↓	0	2
Total Net Expenditure	17,386	10,348	17,178	(208)	-1%	↑	166	(373)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
EDUCATION, LEARNING AND ATTAINMENT

APPENDIX 2

PERIOD END DATE

31 October 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Primary Schools	32,230	18,036	31,935	(295)	-1%	0	(295)
Secondary Schools	31,790	17,992	32,087	297	1%	0	297
Specialist Educational Provision	17,301	8,511	17,844	543	3%	203	340
Psychological Services	585	280	583	(2)	0%	0	(2)
Sport Development / Active Schools	627	366	627	0	0%	0	0
Early Education	8,819	(696)	8,837	18	0%	0	18
PPP	15,420	11,014	15,468	48	0%	0	48
Creative Arts	646	311	649	3	0%	0	3
Curriculum for Excellence	191	37	191	0	0%	0	0
Central Admin	855	656	857	2	0%	0	2
Workforce CPD	358	154	348	(10)	-3%	0	(10)
Performance & Improvement	398	193	396	(2)	-1%	0	(2)
Education Development	1,450	428	1,453	3	0%	0	3
Raising Attainment - Primary	0	0	0	0	0%	0	0
Raising Attainment - Secondary	0	0	0	0	0%	0	0
Pupil Equity Fund (including LAC PEF)	0	0	0	0	0%	0	0
Total Net Expenditure	110,669	57,281	111,275	606	1%	203	403

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
ROADS AND NEIGHBOURHOOD

APPENDIX 2

PERIOD END DATE

31 October 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Transport, Fleet & Maintenance Services	(511)	414	(473)	38	-7%	↓	38
Roads Services	3,066	3,006	3,245	179	6%	↓	179
Grounds Maintenance & Street Cleaning Client	7,503	4,377	7,503	0	0%	→	0
Outdoor Services	192	94	175	(17)	-9%	↑	(17)
Burial Grounds	(193)	(297)	(200)	(7)	4%	↑	(7)
Crematorium	(1,025)	(410)	(933)	92	-9%	↓	92
Waste Services	8,177	4,757	8,563	386	5%	↓	386
Depots	0	319	0	0	0%	→	0
Ground Maintenance & Street Cleaning Trading A/c	(1,957)	4,585	(1,747)	210	-11%	↓	210
Total Net Expenditure	15,252	16,845	16,133	881	6%	↓	881

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2022/23
 HOUSING AND EMPLOYABILITY

APPENDIX 2

PERIOD END DATE

31 October 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Working 4 U	3,442	1,732	3,432	(10)	0%	0	(10)
Communities	1,019	565	1,009	(10)	-1%	0	(10)
Homeless Persons	483	443	594	111	23%	36	75
Private Sector housing	33	0	36	3	9%	0	3
Anti Social Behaviour	479	187	469	(10)	-2%	0	(10)
Total Net Expenditure	5,456	2,927	5,540	84	2%	36	48

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2022/23
 SUPPLY, DISTRIBUTION AND PROPERTY

APPENDIX 2

PERIOD END DATE

31 October 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Housing Maintenance Trading A/c	(933)	(1,080)	(881)	52	-6%	0	52
Housing Asset and Investment	46	18	31	(15)	-33%	0	(15)
Corporate Assets and Capital Investment Programme	(2,264)	(49)	(2,289)	(25)	1%	35	(60)
Office Accommodation	1,282	1,059	1,303	22	2%	10	11
Procurement	456	424	452	(4)	-1%	0	(4)
Corporate Asset Maintenance	(203)	(123)	(21)	182	-90%	0	182
Private Sector Housing Grants	79	(99)	82	3	4%	0	3
Consultancy Services	571	563	583	12	2%	0	12
Total Net Expenditure	(967)	712	(740)	227	-23%	45	181

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
MISCELLANEOUS

APPENDIX 2

PERIOD END DATE

31 October 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
	£000	£000	£000	£000	%	£000	£000
Sundry Services	5,341	2,330	5,805	464	9%	320	144
Members Allowances, etc	620	358	648	28	5%	(14)	42
European Employability	510	298	510	0	0%	0	0
Chief Executive and Chief Officers	1,237	613	1,174	(63)	-5%	(12)	(51)
Total Net Expenditure	7,708	3,599	8,137	429	6%	294	135

YEAR END DATE

31 October 2022

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

Regulatory and Regeneration

Environmental Health	665	718	53	8%	↓
Service Description	The 3 Groups within this service (Food and Business Group, Environmental Pollution Group and Community Health Protection Group) are responsible for all aspects of Environmental Health work.				
Main Issues / Reason for Variance	The main reason for the adverse variance is a reduction in expected income for pest control in particular.				
Mitigating Action	No action can be taken at this time				
Anticipated Outcome	Overspend is anticipated				

Planning	393	651	258	66%	↓
Service Description	This Service provides Building & Planning services				
Main Issues / Reason for Variance	The main reason for the adverse variance is that income is lower than budgeted due to cancelled or delayed building projects.				
Mitigating Action	No action required				
Anticipated Outcome	Overspend is anticipated				

People & Technology

Information Services	4,563	4,499	(64)	-1%	↑
Service Description	This service area provides general ICT support to the Council and also supports transformational change and modernisation of working practices through technology				
Main Issues / Reason for Variance	Supplies and Services is favourable due to computer licence costs projected to cost less than budgeted. A favourable variance is also anticipated for Internal income recharges.				
Mitigating Action	None required at this point.				
Anticipated Outcome	Underspend is projected.				

Citizens, Culture and Facilities

Catering Services	4,811	4,519	(291)	-6%	↑
Service Description	Catering Services across WDC				
Main Issues / Reason for Variance	A favourable variance is anticipated in relation to the delay to the free school meal expansion.				
Mitigating Action	None required at present				
Anticipated Outcome	A favourable variance is likely.				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 October 2022

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Building Cleaning	1,868	1,959	91	5%	↓
Service Description	This service provides cleaning services across all council buildings				
Main Issues / Reason for Variance	The reason for the adverse variance is related to covid related staff costs and has been allocated against the general covid funding.				
Mitigating Action	No action is possible at this time.				
Anticipated Outcome	Overspend is projected all of which will be financed by COVID funding.				
Facilities Assistants	2,262	2,208	(54)	-2%	↑
Service Description	This service provides Facility Assistants throughout WDC buildings				
Main Issues / Reason for Variance	The favourable variance is as a result of higher than expected income due to out of hours charges.				
Mitigating Action	None required at present				
Anticipated Outcome	Underspend likely				
Citizen Services	1,355	1,442	87	6%	↓
Service Description	This service includes one stop shops and the contact centre				
Main Issues / Reason for Variance	Three call handlers were recruited on 18 month fixed-term contracts to resolve the telephone issues in the Housing Repairs Contact Centre the funding for this is taken from the Scottish Government COVID-19 general funding.				
Mitigating Action	None required				
Anticipated Outcome	Overspend is projected; the majority of which will be financed by COVID funding.				

YEAR END DATE

31 October 2022

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

Education , Learning and Attainment

Primary Schools	32,230	31,935	(295)	-1%	↑
Service Description	This service area includes all Primary Schools.				
Main Issues / Reason for Variance	The budget was set before the delay to free school meal expansion was confirmed. As primaries 6 & 7 will now not be covered by universal free school meal provision from August 2022 income from school meals will be significantly above the budgeted target income (£203k). This offsets the increase in clothing grants (£10k) and reduction in school lets income (£15k) . There is also a small favourable variance against employee costs as the budget was set slightly higher than expenditure would suggest.				
Mitigating Action	None necessary				
Anticipated Outcome	Favourable variance anticipated				

Secondary Schools	31,790	32,087	297	1%	↓
Service Description	This service area includes all Secondary Schools.				
Main Issues / Reason for Variance	Income from sale of school meals is currently projected to be less than budgeted (£190k) while income from lets is also lower than expected (£106k).				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend. School meals income depends on higher uptake over the coming months.				
Anticipated Outcome	Adverse variance anticipated				

Specialist Educational Provision	17,301	17,844	543	3%	↓
Service Description	This service area covers all ASN Services.				
Main Issues / Reason for Variance	The adverse variance within employee costs (£160k) is due to a combination of turnover targets not being achieved , a greater than expected pay award and greater staffing as part of our efforts to minimise external placements. Payments to Other Bodies adverse variance is due to the ongoing high demands on the Residential Placements Budget (£426k) combined with uncertainty regarding the division of residential costs between WDC and HSCP. This is partly offset by lower payments to other external bodies (£77k). The Residential budget was set on the basis of a 20:80 split between Education and HSCP and the additional cases ,which resulted in the overspend in 2021/22, being covered in 2022/23 from WDC and HSCP reserves . However, as per the report to Council in October, invoices have to be split 28:72. This change represents a budget shortfall of £265k. In addition, the number of residential placements is 6% higher (about 2 placements) than the average for 2021/22. Income from other local authorities placing children within WDC schools is expected to be less than budgeted (£43k).				
Mitigating Action	The requirement for Residential Placements is demand-led and decisions are taken jointly with HSCP following an assessment of the best option for all concerned. However, the actual usage throughout the year will be reviewed regularly to identify where there is scope to reduce the number of placements.				
Anticipated Outcome	Adverse variance anticipated				

YEAR END DATE

31 October 2022

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

Roads and Neighbourhood

Roads Services	3,066	3,245	179	6%	↓
Service Description	This service relates to Roads operations, design, structures, street lighting, road safety and school crossing patrols				
Main Issues / Reason for Variance	Plant hire costs have increased during the year to a level not foreseen when the budget was set . Similarly, electricity and street lighting costs have increased during the year to a level not anticipated when the budget was set due to inflationary levels.				
Mitigating Action	Management will continue to monitor all budget heads with a view to minimising the overspend.				
Anticipated Outcome	An adverse variance is anticipated.				

Crematorium	(1,025)	(933)	92	-9%	↓
Service Description	This service provides crematorium services within the Council area				
Main Issues / Reason for Variance	Gas costs are higher than budgeted (£30k) while income is projected to be less than budgeted (£48k) . Following the pay award overtime will be over budget (£6k).				
Mitigating Action	Management will continue to monitor all budget heads with a view to minimising the overspend				
Anticipated Outcome	An adverse variance is anticipated				

Waste Services	8,177	8,563	386	5%	↓
Service Description	Waste Collection and Refuse disposal services				
Main Issues / Reason for Variance	Employee costs are higher (£258k) as projected savings from waste route optimisation ,which depend on operating from a single depot, are not yet achievable and the impact of the pay award . Expenditure on bin replacements is higher (£80k) , skip hire (£21k) , and waste transfer consultancy costs (£31k) are greater than anticipated when the budgets were set. SEPA licence charges (£27k) are higher than anticipated when the budget was set. These have been partly offset by reduced transport costs, mainly in vehicle hires (£21k) .				
Mitigating Action	none possible at present				
Anticipated Outcome	Overspend anticipated				

YEAR END DATE

31 October 2022

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Ground Maintenance & Street Cleaning Trading A/c	(1,957)	(1,747)	210	-11%	↓
Service Description	Trading operation providing grounds maintenance and street cleaning services				
Main Issues / Reason for Variance	Property costs are adverse due to increased gas/electricity costs (£17k) and higher anticipated depot costs (£12k). Fuel (£114k), vehicle maintenance (£22k), tyres (£15k) and plant/seed costs (£35k) have increased to a level not anticipated when the budget was set.				
Mitigating Action	None possible at this time				
Anticipated Outcome	An adverse variance is anticipated				

Housing and Employability

Homeless Persons	483	594	111	23%	↓
Service Description	This service seeks to prevent homelessness occurring across the authority and improves access to support services				
Main Issues / Reason for Variance	Several issues are causing this £111K overspend, the main issues are as follows :-The property costs overspend of £158K is mainly due to higher than budgeted increase in gas and electricity cost (£37K) and similarly price of furniture and white goods have significantly increased causing an adverse variance (£107K). There has also been difficulties in having homeless units turned around and ready when required which has resulted in a £36K spend on bed and breakfast. £107K of the overspend is offset by anticipated additional income based on current occupancy levels.				
Mitigating Action	Most of this variance is due to inflationary pressures which are not possible to mitigate for since the relevant budget lines are demand led. The rent charged to DWP for homeless should reflect the cost of providing the service so it would be expected that these increases would result in a review of rent to increase in line with cost pressures. However due to the recently announced rent freeze this would not be possible until end of March 2023 at the earliest.				
Anticipated Outcome	A year end overspend is anticipated				

YEAR END DATE

31 October 2022

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%
Supply, Distribution and Property				
Housing Maintenance Trading A/c	(933)	(881)	52	-6% ↓
Service Description	This service delivers maintenance and investment services to the council's housing stock.			
Main Issues / Reason for Variance	Forecast higher payroll costs and central support costs due to the pay award exceeding budget. Higher overtime costs due to service demands. Higher costs are partly offset by increased income from HRA revenue and capital budgets			
Mitigating Action	Review HRA recharges and explore if higher payroll costs can be factored into 22/23 recovery rates.			
Anticipated Outcome	Under-recovery against surplus target			
Corporate Asset Maintenance	(203)	(21)	182	-90% ↓
Service Description	This service manages and undertakes repairs and maintenance to public buildings			
Main Issues / Reason for Variance	Lower than budgeted income due to a reduced programme of CAMS work delivered through subcontractor partners. This will be partly offset by reduced subcontractor expenditure.			
Mitigating Action	None - Although service will endeavour to reduce the adverse variance where possible through service efficiency			
Anticipated Outcome	Significant under-recovery against surplus target			
Miscellaneous				
Sundry Services	5,341	5,805	464	9% ↓
Service Description	This service area budgets for non departmental specific costs such as pensions costs, external grants and elderly welfare payments, external audit fees and insurance costs. The service heading also holds a number of general savings options which have still to be fully allocated.			
Main Issues / Reason for Variance	After removing the effects of the general covid budget (£320k) which will be required to be funded from unearmarked covid funds, the main adverse variances are linked with property costs for assets not yet sold and the level of procurement savings achieved to date.			
Mitigating Action	Income and expenditure will continue to be monitored throughout the year.			
Anticipated Outcome	An overall adverse variance is anticipated at this time			
Chief Executive and Chief Officers	1,237	1,174	(63)	-5% ↑
Service Description	This budget includes spend relating to the Senior Management Team of the Council			
Main Issues / Reason for Variance	There are two variances occurring in this service. Employee costs are showing a small favourable variance due to two short-term Chief Officer vacancies. In addition there is a large favourable variance due to income from an unbudgeted staff recharge for the first half of the year which has now ended.			
Mitigating Action	None required			
Anticipated Outcome	Favourable outturn expected.			

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 October 2022

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%
Other				
Loan Charges	9,518	10,513	995	10% ↓
Service Description	This budget covers the servicing of the Council's external borrowing			
Main Issues / Reason for Variance	The adverse variance is linked with forecast on the cost of short term borrowing with increased interest rates.			
Mitigating Action	Management will continue to monitor and maximise actions taken to reduce any adverse variance, where possible.			
Anticipated Outcome	An adverse variance is anticipated			
Vacancy Freeze	1,130	0	(1,130)	-100% ↑
Service Description	This budget represents the removal of budgeted vacancies from service departments.			
Main Issues / Reason for Variance	The favourable variance reflects the non filling of vacancies due to the implementation of recruitment restrictions.			
Mitigating Action	None required			
Anticipated Outcome	A favourable variance is anticipated			
Required use of available unearmarked covid funds	0	(745)	(745)	0% ↑
Service Description	This represents the funding from Scottish Government specifically for covid and additional spend identified outwith specific Council Services			
Main Issues / Reason for Variance	The variance is funding service related covid costs			
Mitigating Action	Income and expenditure will continue to be monitored throughout the year.			
Anticipated Outcome	Any variance will be offset by covid adverse variances within services, or carried forward for future years allocation against covid costs.			

WEST DUNBARTONSHIRE COUNCIL
MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2022/23

Appendix 4

Efficiency Detail	Chief Officer Area	Budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
Reduce costs of franking machines	Amanda Graham	8,000	-	8,000	Action is underway and an element of this saving is likely to be achieved by the year end, however not guaranteed at this stage.
Review Rental Structure for Ashton View Supported Accommodation Project	Peter Barry	21,000	21,000	-	
Reduce costs of storing supply of rock salt	Gail McFarlane	44,000	44,000	-	
Reduce costs with use of pooled vehicles	Gail McFarlane	60,000	60,000	-	
Reduce Teacher costs	Laura Mason	35,467	35,467	-	
Increased income - Housing Maintenance Trading Account (HMTA) / Corporate Asset Maintenance (CAMS)	Angela Wilson	108,000	91,000	17,000	The CAMS income is lower than expected due to reduced programme of work. This will continue to be monitored and update if the situation changes
		276,467	251,467	25,000	

	Carried forward into 2022/23	Spend YTD	Projection of spend remainder of year	Expected to be carried forward into 2023/24
	£	£	£	£
Covid General				
1 Covid General - Earmarked as at 31 March 2022	2,164,000	1,262,333	901,667	-
2 Cost of Living Crisis	600,000	350,000	250,000	-
3 Required to fund covid costs within BCR P7	744,628	434,366	310,262	-
4 NI Uplift (Part year saving - Nov - March)	- 400,000	-	400,000	-
Total Covid General - Earmarked	3,108,628	2,046,700	1,061,928	-
Covid Specific				
5 WWF - Homelessness Funding – from SG Winter Support Fund	55,000	55,000	-	-
6 Level 4 Welfare/Social Support - increase - from Leaders February 2021	48,000	-	48,000	-
7 Addressing Financial Hardship (was Scottish Welfare Fund, 2nd tranche Top Up) - Financial Insecurity	25,000	25,000	-	-
8 Parental Employee Support Fund Boost	114,000	-	114,000	-
9 Business Grants Discretionary Payments	125,000	-	125,000	-
10 Tenant Grant Fund (Winter Hardship homeless)	54,000	54,000	-	-
11 Free School Meals for Easter 2022	90,500	90,500	-	-
12 Education Recovery (Additional Teachers)	789,000	460,250	328,750	-
13 Education recovery (ELT)	1,361,000	466,667	333,333	561,000
14 LIPP (Low Income pandemic payment)	80,870	-	80,870	-
15 Scottish Child Payment Bridging Payment per finance circular spring 22	421,867	-	421,867	-
16 Local self isolation assistance	182,000	-	182,000	-
General spending				
17 Change fund	1,257,000	132,410	1,124,590	-
18 New apprenticeship fund (bgt 5/3/18)	54,489	54,489	-	-
19 CS - Jobs Growth	68,762	-	68,762	-
20 Promotion of voL hospital - committee decision	1,500	1,500	-	-
21 Be the best unspent monies (Good Idea Fund)	4,743	-	-	4,743
22 Budget earmarked - SNP growth items	185,000	107,917	77,083	-
23 Barclay Review Implementation: SG Funding for standardised NDR billing & publication relief recipients	13,112	-	1,975	11,137
24 Library Improvement Fund	12,500	-	-	12,500
25 Heritage Centre Display Cases Alexandria Library	7,150	-	7,150	-
26 Building Cleaning	3,500	-	3,500	-
27 Creation of a Scottish Women's Art Fund	10,000	-	10,000	-
28 W4B Business Awards	13,090	-	-	13,090
29 Zero carbon (agreed growth one off 4/3/20 in sundry 20/21 & not used so carried forward)	38,000	-	-	38,000
30 Regulatory - Econ Development- Business Awards	1,950	-	-	1,950
31 Clydebank Blitz Commemoration	3,074	-	3,074	-
32 Community focused activity programme in Alexandria Library	6,000	-	6,000	-
33 Previous provision for equal pay - now earmarked for ongoing HR/Legal commitments	209,957	98	98	209,761
34 ERO Expenditure - required to be c/f within WDC balance sheet, re VJB	38,750	-	38,750	-
35 Budget commitments 2022/23 (general reserves)	1,034,000	603,167	430,833	-
36 SWF underspend in 21/22	129,217	-	129,217	-
37 DWP/SG monies for various projects	46,174	-	46,174	-
38 Covid (original business grants)	53,903	-	53,903	-
39 Removal of music charges	32,000	-	32,000	-
40 OD & Change Training Budget	70,465	-	70,465	-
41 Automation Team (VKY)	36,362	-	-	36,362
42 RRTP underspend 21/22	67,302	67,302	-	-
43 Community empowerment steering group ongoing consultancy work	23,000	23,000	-	-
44 Community Grants	60,000	-	60,000	-
45 Parental Employability Support Families- Boost (PESF Boost)(B0117)	80,634	5,790	74,844	-
46 Parental Employability Support Fund (PESF)(B0119)	60,650	60,650	-	-
47 Underspend WDCVS grants 21/22	44,145	-	44,145	-
48 No one Left Behind	22,206	22,206	-	-
49 Young Persons Guarantee	1,018,242	282,171	736,071	-
50 Additional Grafitti work	15,000	15,000	-	-
51 Events Income & spend-Comms & Marketing	4,085	-	4,085	-
TOTAL EARMARKED BALANCES	11,180,828	4,573,816	5,718,469	888,543

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 7

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
1 Valuation Joint Board - Requisition of ICT Equipment						
Project Life Financials	9	0	0%	9	0	0%
Current Year Financials	3	0	0%	0	(3)	-100%
Project Description	Requisition ICT Equipment.					
Project Manager	David Thomson					
Chief Officer	David Thomson					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
This budget remains unspent and is likely to be carried forward into FY 2023/2024.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Requisition of ICT Equipment.						
2 Valuation Joint Board - ICT Refresh FY 22/23						
Project Life Financials	0	3	0%	3	3	0%
Current Year Financials	0	3	0%	3	3	0%
Project Description	Replacement of laptops, monitors and other ICT equipment.					
Project Manager	David Thomson					
Chief Officer	David Thomson					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Replacement of laptops, monitors and other ICT equipment. No further spend anticipated.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Replacement of laptops and ICT equipment						
3 Legal Case Management System						
Project Life Financials	33	0	0%	33	0	0%
Current Year Financials	33	0	0%	0	(33)	-100%
Project Description	Legal Case Management System					
Project Manager	Alan Douglas					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Budget has been rephased from 2021/22. The project could not proceed as originally planned as Officers are required to access the office and hardware the system will run on and COVID-19 restrictions have prevented this. The project will have to go back out to tender following the upgrade to Microsoft 365. The project will not be completed in this financial year.						
Mitigating Action						
Legal to discuss impact of Microsoft 365 with ICT.						
Anticipated Outcome						
Project to be completed in 2023/24.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
4 Installation of Solar PV at Clydebank Leisure Centre						
Project Life Financials	61	3	5%	61	(0)	0%
Current Year Financials	55	0	0%	5	(50)	-91%
Project Description	Installation of Solar PV at Clydebank Leisure Centre.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Specification delayed due to other priority works. Expect full spend in 2023-2024.						
Mitigating Action						
Opportunities to mitigate are limited at this stage.						
Anticipated Outcome						
Complete in 2023/24.						
5 Replace obsolete boilers (plant greater than 30 years old).						
Project Life Financials	342	237	69%	347	5	1%
Current Year Financials	110	0	0%	20	(90)	-82%
Project Description	Replace obsolete boilers (plant greater than 30 years old).					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Chimney inspection being carried out. Project team established. Consultant appointed. All design works planned and tender documentation to be completed by March 2023 with works being carried out in 2023-2024. Expect only design fees and survey fees and retention for St Marys to be paid this year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Retention for St Mary's Primary School and design fees this year. Insufficient budget available to carry out Hub works.						
6 Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing						
Project Life Financials	290	63	22%	290	0	0%
Current Year Financials	216	0	0%	50	(166)	-77%
Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Existing controls have been found to be obsolete and not compatible with a new AHU controls. Additional timelines and work involved. Design team established and project specification and tender being compiled.						
Mitigating Action						
All works to be complete in one tender package.						
Anticipated Outcome						
All works to be completed next financial year 2023/24.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
7 Energy Projects quick wins						
Project Life Financials	80	20	25%	80	0	0%
Current Year Financials	61	2	3%	30	(31)	-51%
Project Description	Spend to Save projects.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Further orders have been raised and await invoices. Total expenditure this financial year estimated to be £0.030m with the rest of the funding to be carried forward into next financial year.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Anticipate some spend this year and the remainder to be rephased into 2023/24.						
8 Zero Carbon Fund						
Project Life Financials	344	86	25%	344	0	0%
Current Year Financials	258	0	0%	15	(243)	-94%
Project Description	Zero Carbon Fund.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Initial survey works have commenced at HUB CEC and Consultant appointed. It has been agreed that Clydebank High will be the next BAM operated school that we will install solar PV. Await proposals and costings. Works will cross into next financial year.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Project delivered within budget.						
9 Upgrade obsolete heating controls (BEMS) across Council estate						
Project Life Financials	160	0	0%	160	0	0%
Current Year Financials	152	0	0%	80	(72)	-47%
Project Description	Upgrade obsolete heating controls (BEMS) across Council estate.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Tender documentation currently being prepared. Work scheduled between October 2022 and March 2023 but suspect it will carry forward into the new financial year due to necessary disruption to heating in the buildings.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of project within budget.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
10 Regeneration/Local Economic Development						
Project Life Financials	2,188	146	7%	1,651	(538)	-25%
Current Year Financials	1,651	146	9%	661	(990)	-60%
Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire, aligned to the Economic Strategy. External funding will be sought to maximise opportunities for redevelopment of these sites.					
Project Manager	Gillian McNamara					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
LED budget is invested across our town centres and strategic sites and is used to develop and implement projects as well as providing match funding to lever in external funding. During 2022/2023 the key projects to be developed and delivered include a contribution towards Smollett Fountain public realm, development costs associated with Dumbarton Waterfront, the Arc of Attraction Strategy and in Clydebank implementation of the Development Framework Activity Centre in Clydebank will be delivered in 2023/2024. Many regeneration projects are subject to factors outwith Council control and close monitoring of the programming is required. Enabling works at Mitchell Way have been delayed as they are subject to the timescale of the developer. A contingency is included for increasing costs and new funding opportunities.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Improved town centres and strategic sites across West Dunbartonshire.						

11 Viresco Studios and Arts Centre						
Project Life Financials	750	0	0%	0	(750)	-100%
Current Year Financials	750	0	0%	0	(750)	-100%
Project Description	Viresco Studios and Arts Centre in Alexandria, aimed to encourage wider participation in the arts, creative enterprises and cultural activity in West Dunbartonshire.					
Project Manager	Gillian McNamara					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Dec-22	Forecast End Date	30-Jun-23		
Main Issues / Reason for Variance						
Due to factors outwith the Council's control, progress couldn't be made on a timeline that would be acceptable to funders and as a result Scottish Government will withdraw the grant offer.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Repurposing and restoration of B listed former St Andrew's church in Alexandria for community arts uses.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
12 Clydebank Can On The Canal						
Project Life Financials	747	0	0%	747	0	0%
Current Year Financials	747	0	0%	90	(657)	-88%
Project Description	New activities centre in Clydebank Town Centre.					
Project Manager	Gillian McNamara					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Dec-22	Forecast End Date	30-Jun-23		
Main Issues / Reason for Variance						
Kier is appointed to design and deliver the Activities Centre at Clydebank Town Centre. Design of the project is underway and a commencement date for construction has been confirmed as April 2023. The budget will slip into 2023-2024 however some spend on design development expected in the current financial year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New community-run activities centre in Clydebank Town Centre.						
13 LUF						
Project Life Financials	22,100	1,896	9%	22,100	(0)	0%
Current Year Financials	7,465	128	2%	765	(6,700)	-90%
Project Description	Year one LUF spend includes acquisition cost of Artizan Centre, and design development for Glencairn House and Connecting Dumbarton					
Project Manager	Gillian McNamara					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
There were delays to Connecting Dumbarton (due to procurement issues) and Glencairn House (design development issues) resulting in reduced projected spend for 2022/2023. A future programme for the Artizan Centre based on the Development Strategy report was reported to IRED in September 2022. Costs will continue to be monitored by the LUF Project Board.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Redevelopment of the Dumbarton Town Centre						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 7

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
14 Depot Rationalisation						
Project Life Financials	8,535	184	2%	8,535	(0)	0%
Current Year Financials	1,715	65	4%	750	(965)	-56%
Project Description	Depot Rationalisation.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Design Team have been appointed to develop feasibility options for the DRP Project, currently in stage 1 of this phase reviewing service requirements. The conclusion of the feasibility report will provide input for the options appraisal exercise. The intention would be to bring a business case to a future IRED Committee in 2023.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project business case will be brought back to project board, IRED and Council.						
15 New Sports Changing Facility at Duntocher						
Project Life Financials	382	388	102%	388	6	2%
Current Year Financials	0	6	0%	6	6	0%
Project Description	New Sports Changing Facility at Duntocher					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Project completed over budget due to ground conditions on site. Final costs now charged.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New sports changing facility completed.						
16 Holm Park & Yoker Athletic FC						
Project Life Financials	750	766	102%	765	15	2%
Current Year Financials	86	102	119%	101	15	18%
Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Project now complete.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 7

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
17 New Westbridgend Community Centre						
Project Life Financials	2,375	87	4%	2,375	(0)	0%
Current Year Financials	1,090	3	0%	28	(1,063)	-97%
Project Description	New Westbridgend Community Centre					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Various delays due to Covid and other utility issues. Planning was previously delayed but now resolved. Building warrant applications submitted with a view to tender being issued December 2022. Anticipated to be onsite by April 2023.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New build community facility.						
18 Purchase of 3 Welfare Units						
Project Life Financials	78	0	0%	0	(78)	-100%
Current Year Financials	78	0	0%	0	(78)	-100%
Project Description	The purchase of 3 Welfare Units as a spend-to-save proposal.					
Project Manager	Martin Feeney					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
This budget is no longer required.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget.						
19 Elevated Platforms (Building Services)						
Project Life Financials	45	0	0%	0	(45)	-100%
Current Year Financials	45	0	0%	0	(45)	-100%
Project Description	Elevated Platforms (Building Services).					
Project Manager	Martin Feeney					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
This budget is no longer required.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
20 Allotment Development						
Project Life Financials	400	47	12%	400	0	0%
Current Year Financials	357	3	1%	100	(257)	-72%
Project Description	To develop an allotment site.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Oct-23	Forecast End Date	31-Oct-23		
Main Issues / Reason for Variance						
Two sites are being developed at Dillichip Loan Bonhill and Overburn Dumbarton. These sites will provide eighty traditional allotment plots together with community food growing facilities. It is anticipated that project works will commence in February 2023 with a completion date of October 2023. This project has successfully attracted £0.1 from Scottish Government Vacant and Derelict Land Fund.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Two new allotment sites with 80 plots and community growing space.						
21 Posties Park Sports Hub - New sports hub to include gym & running track						
Project Life Financials	2,712	3,793	140%	4,000	1,288	48%
Current Year Financials	910	1,426	157%	1,634	724	80%
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Project start was delayed due to planning issues and COVID-19 restrictions. Work commenced January 2021 with a proposed completion date of March 2022 which has been extended to January 2023 due to design changes required by Planning. There is still a significant amount of work to be undertaken to complete the project and the cost of this work has been affected by Covid, Brexit and supply chain issues. Additional budget will be required to complete this project.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
New all weather running track and gymnasium.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
22 Vale of Leven Cemetery Extension						
Project Life Financials	817	263	32%	817	(0)	0%
Current Year Financials	553	0	0%	150	(403)	-73%
Project Description	Extension of existing cemetery in Vale of Leven.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Oct-23	Forecast End Date	31-Oct-23		
Main Issues / Reason for Variance						
Project is now being developed for tendering, with project commencing February 2023 and completion expected by 31 October 2023. It is anticipated that £0.150m will be spent this financial year mainly on consultant costs and enabling works.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Extension to existing cemetery providing a sustainable burial environment.						
23 Bus Rapid Deployment Fund						
Project Life Financials	217	3	1%	217	0	0%
Current Year Financials	214	0	0%	0	(214)	-100%
Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Officers working with external partners to identify projects to support funding. Investigation on going however unlikely works will be able to progress this financial year.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To improve journey times and reliability of bus services.						
24 Auld Street Clydebank - Bond						
Project Life Financials	400	358	90%	400	0	0%
Current Year Financials	42	0	0%	0	(42)	-100%
Project Description	Completion of roadworks associated with Auld Street housing development. Creation of a footpath to Golden Jubilee Hospital.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Road construction works completed in previous years. Remaining funds are insufficient to complete footpath construction. Works on hold until such time as additional funds can be secured.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To complete remaining civil works required.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 7

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
25 Mandatory 20mph Residential communities						
Project Life Financials	500	11	2%	500	0	0%
Current Year Financials	220	0	0%	0	(220)	-100%
Project Description	Mandatory 20mph Residential communities.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Awaiting Scottish Government recommendations.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project to be delivered within budget.						
26 Vehicle Replacement Strategy						
Project Life Financials	1,000	0	0%	1,000	0	0%
Current Year Financials	1,000	0	0%	0	(1,000)	-100%
Project Description	Replacement of refuse collection vehicles.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Larger vehicles will be delayed due to supply chain issues. Delivery timescales anticipated at 18 months.						
Mitigating Action						
None available.						
Anticipated Outcome						
Replacement of refuse collection vehicles.						
27 Vehicle Replacement						
Project Life Financials	2,817	0	0%	2,817	0	0%
Current Year Financials	2,817	0	0%	600	(2,217)	-79%
Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Vehicles are being ordered for delivery in this financial year but larger vehicles will be delayed into financial year 2023/2024.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Replacement of fleet within budget.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
28 Schools Estate Improvement Plan - next Phase - Faifley Campus						
Project Life Financials	29,450	151	1%	29,450	(0)	0%
Current Year Financials	2,797	56	2%	856	(1,940)	-69%
Project Description	Improvement of Schools Estate.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
<p>The next phase of the Schools Estate Improvement Plan involves the development of a new Campus provision in the Faifley area. WDC has been successful in securing funding from the Scottish Government Learning Estate Improvement Programme. SFT confirmed the indicative funding allocation for this project at £18.416m on the 4 May 2021, this will be received as a revenue stream over the 25 years of the Scottish Government financial support (subject to the Council adhering to the funding criteria). Site Options Appraisal has taken place and Members approved the recommendation to proceed with the new Faifley Campus on the St Joseph's site at Education Committee on 9th June 2021. The design team and main contractor have been appointed and the next phase will see the design development for the new Campus taking place. The statutory consultation process was launched in September 2021 and a report was brought back to the Educational Services committee in March 2022 concluding the process. RIBA Stage 2 Design development slightly behind programme but this will not have an impact on the overall Phase 1 completion date for the project.</p>						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of the project will be on time.						
29 Community Alarm upgrade						
Project Life Financials	924	0	0%	924	0	0%
Current Year Financials	154	0	0%	40	(114)	-74%
Project Description	To upgrade Community Alarm					
Project Manager	Julie Slavin					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
<p>Work is ongoing with HR colleagues in order to appoint a project manager to this post and it is anticipated that spend will progress in the final half of the financial year.</p>						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Community Alarm Upgrade						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 7

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
30 Replacement of Care First							
Project Life Financials	1,400	0	0%	1,400	0	0%	
Current Year Financials	280	0	0%	40	(240)	-86%	
Project Description	Replacement of Care First						
Project Manager	Julie Slavin						
Chief Officer	Beth Culshaw						
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date				31-Mar-23
Main Issues / Reason for Variance							
The replacement of CareFirst has been delayed because of challenges in respect of the recruitment of a Digital Business Lead to take forward the project. Work is ongoing with HR colleagues in order to consider how the recruitment challenge may be addressed.							
Mitigating Action							
None available at this time							
Anticipated Outcome							
Replacement of Care First							
31 Replace Elderly Care Homes and Day Care Centres							
Project Life Financials	27,531	27,266	99%	27,531	0	0%	
Current Year Financials	42	55	130%	55	13	30%	
Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.						
Project Manager	Sharon Jump/ Craig Jardine						
Chief Officer	Beth Culshaw						
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date				31-Mar-22
Main Issues / Reason for Variance							
Project complete with a slight overspend due to additional works required in relation to roof vents which required to be installed.							
Mitigating Action							
The statement of final account has been signed and financial risk exposure should be reduced through efforts to dispose of the existing properties at the earliest opportunity.							
Anticipated Outcome							
Dumbarton Care Home opened 2017. Clydebank Care Home was certified complete on 9 November 2020.							
32 Development of Workforce Management System							
Project Life Financials	379	42	11%	425	46	12%	
Current Year Financials	0	0	0%	46	46	0%	
Project Description	Project to develop the Workforce Management System.						
Project Manager	Arun Menon						
Chief Officer	Victoria Rogers						
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date				31-Mar-30
Main Issues / Reason for Variance							
Work continues on developments resulting in some spend in the current year.							
Mitigating Action							
None required.							
Anticipated Outcome							
Development of Workforce Management System.							

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1	Payment Card Industry Data Security Standard (PCIDSS)						
	Project Life Financials	30	0	0%	30	0	0%
	Current Year Financials	30	0	0%	20	(10)	-33%
	Project Description	Module would ensure that WDC were compliant with the current requirements of PCIDSS for card payments without the need for numerous costly workarounds					
	Project Manager	Karen Shannon					
	Chief Officer	Laurence Slavin					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance	Budget was rephased to 2022-2023 as version upgrade of the Council's cash receipting system is required beforehand and is currently underway. The Module for this has been secured and anticipated timescales for Go Live is May 2023.					
	Mitigating Action	None required at this time.					
	Anticipated Outcome	Upgraded version with PCI compliant telephone payment system.					

2	Electronic Insurance System						
	Project Life Financials	50	43	86%	51	1	1%
	Current Year Financials	7	0	0%	8	1	10%
	Project Description	Acquisition of a claims/incident management system supported by an electronic document management system.					
	Project Manager	Karen Shannon					
	Chief Officer	Laurence Slavin					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance	The various claim forms and departmental reports have been reviewed and updated and the relevant online request forms were submitted to the Digital Sub-Group to be converted to Online Achieve Forms. The various claim forms and departmental reports have now been converted to Online Achieve Forms and are in the process of being tested. Once complete, the supplier will take matters forward with their design team. An anticipated timeline for completion of the project, taking into account the various stages i.e. development, testing, going live etc. will be drawn up in conjunction with the supplier at that time. Budget spend anticipated in 2022/23.					
	Mitigating Action	None required at this time.					
	Anticipated Outcome	Upgraded Electronic Insurance System.					

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
3 Enhancements to Cash Receipting System						
Project Life Financials	40	5	12%	40	(0)	0%
Current Year Financials	35	0	0%	35	0	0%
Project Description	To enhance the cash receipting system in the way payments are made and allocated to back office by increasing the level of security that is required for online payments made by customers					
Project Manager	Karen Shannon					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	30-Sep-23	Forecast End Date	30-Sep-23		
Main Issues / Reason for Variance						
Budget was rephased to 2022-2023 as this is a number of mini projects and the first part is the version upgrade which is actively progressing, currently on phase 2. After this upgrade we can move onto other enhancements which are anticipated to finish in September 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Enhancements to the cash receipting system including PCI compliant telephone payment system.						
4 Agresso development						
Project Life Financials	60	6	9%	60	0	0%
Current Year Financials	25	1	3%	25	0	0%
Project Description	The purpose of this project is to carry out an upgrade of the Agresso Finance System which was last upgraded in 2015. The requirement to upgrade is to maintain a level of support available from Unit 4 who have advised that support for older versions of the system is being reduced.					
Project Manager	Adrian Gray					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	28-Feb-23		
Main Issues / Reason for Variance						
Continuing issues with the completion of required data cleansing prior to the upgrade have further delayed the start of the upgrade. Provided these difficulties can be overcome the upgrade will commence in November and aim to complete by the end of February 2023.						
Mitigating Action						
None possible at this time.						
Anticipated Outcome						
Development of Agresso system later than originally anticipated but within original budget.						
5 IFRS 16 Database						
Project Life Financials	5	0	0%	5	0	0%
Current Year Financials	5	0	0%	5	0	0%
Project Description	This is a system which will ensure that WDC has the correct level of information and adheres to correct reporting of IFRS16 - Leasing.					
Project Manager	Jackie Nicol Thomson					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
The purchase of software to allow new accounting treatment of leases to be appropriately reported is on track. Full spend anticipated FY 2022/2023.						
Mitigating Action						
None required						
Anticipated Outcome						
Purchase of software for accounting for leases.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
6 Cost of Living						
Project Life Financials	1,000	0	0%	1,000	0	0%
Current Year Financials	1,000	0	0%	250	(750)	-75%
Project Description	To support Council and community organisations with capital costs for cost of living initiatives.					
Project Manager	Gillian McNeilly					
Chief Officer	Laurence Slavin					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Working Group currently developing proposals for initiative. The budget will be spread equally over four years and £0.75m has been rephased.						
Mitigating Action						
None required						
Anticipated Outcome						
Initiative will assist with cost of living crisis						
7 Solicitor Project Support for Capital Projects						
Project Life Financials	53	13	25%	53	0	0%
Current Year Financials	33	0	0%	33	0	0%
Project Description	Solicitor costs to directly support capital projects					
Project Manager	Alan Douglas					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Trainee solicitor in place. Budget will be fully spent.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Solicitor support for Capital Projects, with full budget spend anticipated.						
8 Re -imagine Antonine Wall						
Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	10	0	0%	10	0	0%
Project Description	Council's capital contribution towards the multi-partner (five local authorities and Historic Environment Scotland) Rediscovering the Antonine Wall project which is also funded by the Heritage Lottery Fund.					
Project Manager	Pamela Clifford					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Council's capital contribution towards the multi-partner (five local authorities and Historic Environment Scotland) Rediscovering the Antonine Wall project will be paid by the end of the financial year.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Preservation of Historic Site.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
9	Replace existing main hall Air Handling unit at Clydebank Town Hall					
Project Life Financials	83	0	0%	83	0	0%
Current Year Financials	83	0	0%	83	0	0%
Project Description	Replace existing main hall Air Handling unit at Clydebank Town Hall.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Works are integrated with the new Baths refurbishment. Received and approved initial design proposals from Vital. Waiting on final design and costings. Works to be complete by 31 March 2023 to compliment the district heating installation.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Physical works being carried out by 31/3/23.						
10	Replace failed heating controls/valves & recommission					
Project Life Financials	20	14	69%	20	0	0%
Current Year Financials	7	1	9%	7	0	0%
Project Description	Replace failed heating controls/valves & recommission.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-23	Actual End Date	31-Mar-23		
Main Issues / Reason for Variance						
Further works ordered. Expect full spend by 31 March 2023.						
Mitigating Action						
None required.						
Anticipated Outcome						
Delivery of project with full budget spend.						
11	Automatic Meter Readers - Water					
Project Life Financials	85	55	64%	85	(0)	0%
Current Year Financials	30	0	0%	27	(3)	-10%
Project Description	Automatic Meter Readers.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Water meter works to be carried out in the last quarter of the year. Previous works with electricity meter supplier did not meet expectations. Await resolutions before issuing further orders.						
Mitigating Action						
None required.						
Anticipated Outcome						
Anticipate some spend this year and the remainder to be rephased into 2023/24.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
12 Water Meter Downsize						
Project Life Financials	16	14	85%	16	0	0%
Current Year Financials	2	0	0%	2	(0)	0%
Project Description	Water Meter Downsize.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance	Project integrated with Water AMR project. All works to be carried out in the last quarter of the year when the existing AMR contract requires renewal. Expect full spend.					
Mitigating Action	None required					
Anticipated Outcome	Delivery of project within budget.					
13 Lighting upgrades to LED in schools and Corporate buildings						
Project Life Financials	50	0	0%	50	0	0%
Current Year Financials	50	0	0%	50	0	0%
Project Description	Upgrade lighting in schools and corporate buildings.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance	Initial works at Gavinburn Primary School completed and work planned to start at Knoxland Primary schools. Await quotes for further works and expect full spend.					
Mitigating Action	None available at this time.					
Anticipated Outcome	Works complete 2022/23					
14 Regeneration Fund						
Project Life Financials	11,767	4,987	42%	11,782	15	0%
Current Year Financials	4,209	89	2%	2,060	(2,148)	-51%
Project Description	Funding to implement major regeneration projects linked to community charrettes.					
Project Manager	Gillian McNamara					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance	The remaining Regeneration Fund projects are Dumbarton Waterfront Path; the contribution towards the costs of Glencairn House; Connecting Dumbarton; and the Scottish Marine Technology Park at the former Carless site. As Levelling Up Fund is programmed to be spent before Regeneration Fund for Glencairn House and Connecting Dumbarton, it is not anticipated that any Regeneration Fund will be spent on these projects during this financial year and will be carried forward. Spend against The £2.0m Clyde Mission funding for SMTP will continue during the financial year 2022/2023 before an agreement is reached on the £2.0m of Regeneration Fund investment. Dumbarton Waterfront Path will be developed according to landowner timescales, and only some spend is anticipated this year.					
Mitigating Action	Programme management approach to delivery.					
Anticipated Outcome	Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.					

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
15 Town Centre Fund						
Project Life Financials	1,166	1,085	93%	1,166	0	0%
Current Year Financials	143	62	43%	143	0	0%
Project Description	Scottish Government funding to help improve local town centres.					
Project Manager	Gillian McNamara					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
Main Issues / Reason for Variance						
The remaining Town Centre Fund will be spent on the Smollett Fountain public realm works which will be completed by the end of the financial year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Regenerated Town Centres.						
16 Place Based Investment Programme						
Project Life Financials	1,456	780	54%	1,456	0	0%
Current Year Financials	1,317	641	49%	1,112	(205)	-16%
Project Description	Scottish Government Funding to establish a Place-Based Investment Programme to ensure that all place based investments are shaped by the needs and aspirations of local communities.					
Project Manager	Gillian McNamara					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
Main Issues / Reason for Variance						
The budget includes a £0.641m contribution to Titan Boulevard at Queens Quay and £0.676m towards implementation of Alexandria Masterplan projects.						
Mitigating Action						
Programme involves expenditure over a number of projects led by different services. Regular reporting between services will help early identification of risk.						
Anticipated Outcome						
Place-based improvements that advance Scottish Government's priorities of 20 minute neighbourhoods and carbon zero.						
17 Levelling Up						
Project Life Financials	125	99	79%	125	0	0%
Current Year Financials	69	42	62%	69	0	0%
Project Description	Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.					
Project Manager	Gillian McNamara					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		30-Jun-23
Main Issues / Reason for Variance						
This capacity funding was awarded by UK Government to assist with development of LUF bids. WDC has been awarded a grant from LUF Round 1 and the capacity funding will be used in part to produce Artizan Centre redevelopment options. The balance will be used for Roads/Transportation to develop a major transportation bid for LUF2.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
18 District Heating Network Expansion						
Project Life Financials	11,220	0	0%	11,220	0	0%
Current Year Financials	3,720	0	0%	3,720	0	0%
Project Description	District Heating Network Expansion.					
Project Manager	Patricia Rowley/ Craig Jardine					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Network expansion to GJNH (Golden Jubilee National Hospital) will commence pending approval to proceed by the GJNH Board.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project will be delivered on budget.						
19 Exxon City Deal						
Project Life Financials	34,050	2,784	8%	34,049	(1)	0%
Current Year Financials	986	104	11%	986	(0)	0%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Manager	Patricia Rowley/ Craig Jardine					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-27	Forecast End Date	31-Mar-27		
Main Issues / Reason for Variance						
Regular updates are provided at every Council meeting and monthly Project Board meetings and to City Deal. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. WDC Consultants are monitoring the remediation process to ensure compliance with specification, also Esso are independently monitoring the remediation works. Final Business Case submission is November 2022. Through the Scape framework we are working closely with Balfour Beatty to achieve a formal pre construction agreement to allow the detailed design works to commence and the full construction programme to be developed. Agreements in principle are progressing with third party land owners.						
Mitigating Action						
None required.						
Anticipated Outcome						
Delivery of the project on time and within the increased budget.						
20 Telephone System Upgrade						
Project Life Financials	15	4	24%	15	0	0%
Current Year Financials	11	0	0%	11	0	0%
Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management Information.					
Project Manager	Stephen Daly					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Improvements to Contact Centre telephony were completed as scheduled during 2021/2022. Further works have been scoped and agreed for improvement to Housing telephony, benefiting both residents and the Council. A review of the out of hours service is currently being undertaken including work to upgrade telephony. Any works will also incur professional fees for necessary scripting works. We are also exploring call recording technology across all the Contact Centre telephony. It is anticipated these projects will be completed during the financial year 2022/2023.						
Mitigating Action						
None required.						
Anticipated Outcome						
Review of service requirements & telephony functionality will inform works to improve citizen experience.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
21 Transformation of Infrastructure Libraries and Museums						
Project Life Financials	421	272	65%	421	(0)	0%
Current Year Financials	91	42	46%	91	(0)	0%
Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
Project Manager	David Main					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Work is underway to progress furniture replacement at Dumbarton, Duntocher and Parkhall libraries during 2022/2023. Budget of £0.1m has been repensed to next financial year for Dalmuir library as work is currently scheduled for 2023/2024.						
Mitigating Action						
None required.						
Anticipated Outcome						
Project carried forward to align with Asset Management programme.						
22 Heritage Capital Fund						
Project Life Financials	3,998	1,258	31%	4,011	13	0%
Current Year Financials	1,673	71	4%	1,673	0	0%
Project Description	Heritage Capital Fund.					
Project Manager	Sarah Christie/Michelle Lynn					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
The original projected spend has been affected by internal and external delays due to the Covid 19 recovery, a reduction in the scope of the Clydebank Town Hall project, a change in the delivery date for the Clydebank Museum at Clydebank Library during the contract award stage, while the new Dalmuir Library and Gallery had to be rescheduled for approval in August 2021. Officers are now making progress to get projects back on track, projects will still be delivered in full, and a review of optimism bias will be undertaken in the projections for 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project to be delivered on budget and within revised timescale.						
23 Glencairn House						
Project Life Financials	1,700	75	4%	1,590	(110)	-6%
Current Year Financials	1,590	75	5%	1,590	0	0%
Project Description	Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum.					
Project Manager	Michelle Lynn/ Sarah Christie					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Project in design phase and planning application delayed due to ongoing discussions with planning service regarding fire risk strategy. Anticipate planning to be submitted by 31 December 2022.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Re-development of Glencairn House in Dumbarton High Street to a purpose built library and museum, within budget albeit later than originally anticipated.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
24 Alexandria Community Centre Sports Hall re-flooring						
Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	40	0	0%
Project Description	Alexandria Community Centre Sports Hall re-flooring					
Project Manager	John Anderson					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
The Alexandria Community Centre Sports Hall continues to be utilised as COVID-19 vaccine centre during 2022/23 and the work will be postponed until the last quarter of the financial year.						
Mitigating Action						
None required						
Anticipated Outcome						
New floor fitted in Alexandria Community Sports Hall.						
25 Building Upgrades and H&S - lifecycle & reactive building upgrades						
Project Life Financials	1,912	695	36%	1,912	0	0%
Current Year Financials	1,912	695	36%	1,912	(0)	0%
Project Description	Lifecycle and reactive building upgrades.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Works progressing.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Full budget spend anticipated.						
26 New Sports Changing Facility Dumbarton West (Old OLSP site)						
Project Life Financials	350	9	3%	350	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
The budget for this project has been rephased to FY 2023/2024.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To deliver new sports changing facility.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
27 New Sports Changing Facility at Lusset Glen in Old Kilpatrick						
Project Life Financials	150	16	11%	150	0	0%
Current Year Financials	134	0	0%	134	(0)	0%
Project Description	New Sports Changing Facility at Lusset Glen in Old Kilpatrick					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Project had been delayed due to a number of COVID-19 related issues and utilities issues. Unit is now in production but delay to site due to the utility disconnection and demolition works. Demolition works complete and waiting for a date for installation.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To deliver new sports changing facility.						
28 Changing Places Toilet Provision						
Project Life Financials	150	0	0%	150	0	0%
Current Year Financials	150	0	0%	150	0	0%
Project Description	Changing places toilet provision in four public buildings - Balloch bus stance toilets, Concord Community Centre, Dalmuir Community Centre and Clydebank East Community Centre.					
Project Manager	Michelle Lynn					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Plans have been prepared and projects will be progressed by the end of the financial year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget.						
29 Invest in "Your Community Initiative"						
Project Life Financials	912	864	95%	912	0	0%
Current Year Financials	80	32	40%	80	0	0%
Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.					
Project Manager	Elaine Troup					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Application process is planned for later in this financial year.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Full spend is anticipated on this year's budget.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
30 Integrated Housing Management System						
Project Life Financials	100	23	23%	100	(0)	0%
Current Year Financials	17	0	0%	17	0	0%
Project Description	Development of IHMS system.					
Project Manager	Graham Watters					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
Development of system progressing, with full budget spend anticipated to be incurred in 2022/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Development of IHMS system.						
31 Dennystoun Forge Site Improvements						
Project Life Financials	200	0	0%	200	0	0%
Current Year Financials	50	0	0%	50	0	0%
Project Description	Dennystoun Forge Site Improvements					
Project Manager	John Kerr					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
The Council is currently trying to secure new funding to provide new accommodation within the Dennystoun Forge site. This may require some redesign of the existing site and has resulted in proposed works to provide additional play and security measures being held until future design proposals are confirmed.						
Mitigating Action						
Officers carried out some proactive consultative work to establish the tenant priorities this will allow the work programme to be developed timeously.						
Anticipated Outcome						
It is expected the works programme will be completed during 2022/2023.						
32 Public non-adopted paths and roads						
Project Life Financials	405	7	2%	405	0	0%
Current Year Financials	405	7	2%	405	0	0%
Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Projects are currently being developed to deliver better access in our parks, cemeteries and open spaces. Full budget spend anticipated in 2022/2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Better access with parks, cemeteries and open spaces.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
33 Environmental Improvement Fund						
Project Life Financials	1,726	1,718	100%	1,726	0	0%
Current Year Financials	13	5	38%	13	0	0%
Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance	Remaining budget rephased from 2021/2022 to progress with tree planting in 2022/2023 in line with the Councils Climate Change and Biodiversity action plans. Full budget spend anticipated.					
Mitigating Action	None required at this time.					
Anticipated Outcome	Improvements to the environment of West Dunbartonshire.					
34 Kilmaronock Cemetery Extension						
Project Life Financials	50	37	73%	50	(0)	0%
Current Year Financials	13	0	0%	13	(0)	0%
Project Description	Extension of existing cemetery at Kilmaronock.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance	This budget will be used to develop an area of the existing Cemetery for additional burials. Project scope has now been developed and will be tendered under the minor civils framework. Budget spend anticipated in 2022/2023.					
Mitigating Action	None required at this time.					
Anticipated Outcome	Sustainable burial environment for local residents.					
35 Sports Facilities Upgrades - Argyll Park - Construction of 3 All Weather Tennis Courts						
Project Life Financials	220	214	97%	220	0	0%
Current Year Financials	7	0	0%	7	(0)	0%
Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	03-Apr-21	Actual End Date	31-Mar-22		
Main Issues / Reason for Variance	Project works complete. Retentions to be paid in 2022/2023.					
Mitigating Action	None required at this time.					
Anticipated Outcome	New all weather tennis courts.					

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
36 East End Park Resurfacing						
Project Life Financials	200	0	0%	200	0	0%
Current Year Financials	30	0	0%	30	0	0%
Project Description	Resurfacing of 3G pitch at East End Park.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Consultant and design team fees for resurfacing of 3G pitch at East End Park.						
Mitigating Action						
None required.						
Anticipated Outcome						
Resurfacing of 3G pitch at East End Park.						
37 Play Parks Grant Funding						
Project Life Financials	1,444	59	4%	1,444	(0)	0%
Current Year Financials	201	0	0%	201	(0)	0%
Project Description	Renew and replace play park equipment					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Development of play areas to improve accessibility and inclusiveness of play areas throughout West Dunbartonshire. Projects are being developed for implementation over the next five years.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Renewal of play parks						
38 Balloch Mountain Bike Track						
Project Life Financials	210	0	0%	210	0	0%
Current Year Financials	10	0	0%	10	0	0%
Project Description	Develop a mountain bike skills trail at Balloch Castle Country Park.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	30-Nov-23	Forecast End Date	30-Nov-23		
Main Issues / Reason for Variance						
Design fees to develop Mountain bike skills trail in Balloch country park. Application will be submitted to Sport Scotland for match funding. Project to commence April 2023 and works to be complete by November 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Mountain bike track						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
39 Large bins for high traffic areas (pilot)						
Project Life Financials	25	19	75%	25	0	0%
Current Year Financials	25	19	75%	25	0	0%
Project Description	Supply and install extra large litter bins as a pilot project within hotspot problem areas.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Supply and install extra large litter bins as a pilot project within hotspot problem areas. Project has commenced and completion is anticipated by March 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Large bins provided for high traffic areas						
40 Nature Restoration Fund						
Project Life Financials	228	41	18%	228	0	0%
Current Year Financials	228	41	18%	228	0	0%
Project Description	Nature resource for Faifley Community					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Funding received from Nature Restoration Fund to build nature resource for Faifley community has been completed and additional funding has been received and projects are currently being developed and to be delivered by March 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Nature resource for Faifley Community						
41 Spaces for People						
Project Life Financials	740	350	47%	350	(390)	-53%
Current Year Financials	390	0	0%	0	(390)	-100%
Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Jul-22	Forecast End Date	31-Jul-22		
Main Issues / Reason for Variance						
The programme is now complete and there will be no further expenditure.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide people of West Dunbartonshire additional space to help adhere to social distancing guidelines.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
42 Cycling, Walking and Safer Streets						
Project Life Financials	683	6	1%	566	(117)	-17%
Current Year Financials	683	6	1%	566	(117)	-17%
Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West Dunbartonshire.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
To develop projects including Balloch Cycle Way (Pier Road to Mollanbowie/Boturich Road), and other projects principally around National Cycle Network 7 including Angus Street/Bonhill Bridge and Atlas Street/Cart Street, Clydebank and pedestrian dropped kerbs.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To improve connectivity and enhanced Cycling routes within West Dunbartonshire.						
43 Footways/Cycle Path Upgrades						
Project Life Financials	203	0	0%	107	(96)	-47%
Current Year Financials	107	0	0%	107	(0)	0%
Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Projects and locations still to be decided.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To improve Footways in West Dunbartonshire.						
44 Additional Pavement Improvements						
Project Life Financials	200	0	0%	5	(195)	-97%
Current Year Financials	5	0	0%	5	0	0%
Project Description	Extra funding to accelerate pavement maintenance and improvements across West Dunbartonshire.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Budget to be used for retention payment from last years surfacing of Dumbarton East footways.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To improve Footways in West Dunbartonshire.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
45 Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road						
Project Life Financials	60	55	91%	60	0	0%
Current Year Financials	5	0	0%	5	0	0%
Project Description	Funding has been received from Turnberry Homes and will be used to introduce traffic calming and traffic management measures to mitigate the impact of additional traffic accessing the housing development off Castle Road, Dumbarton.					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Consultation completed 2021/2022 and speed humps will be installed prior to 31 March 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Traffic calming to be installed in Dumbarton East.						
46 Electrical Charging Points - Rapid Charge						
Project Life Financials	314	215	68%	314	(0)	0%
Current Year Financials	100	0	0%	100	(0)	0%
Project Description	Funding has been awarded from Transport Scotland for the Installation of electrical charging points					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Charging points to be installed at Moss O' Balloch park by the end of this financial year.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide Electric Vehicle Charging points within West Dunbartonshire.						
47 Flood Risk Management						
Project Life Financials	1,257	0	0%	1,257	0	0%
Current Year Financials	1,257	0	0%	1,257	0	0%
Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act 2009.					
Project Manager	Raymond Walsh/ Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
A detailed design for Gruggies Burn will be undertaken by the end of the financial year.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project should be complete within budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
48 Flood Prevention						
Project Life Financials	500	0	0%	500	0	0%
Current Year Financials	500	0	0%	500	0	0%
Project Description	Various flood prevention projects.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
Main Issues / Reason for Variance						
Plans are under consideration by officers and will be submitted to Elected Members for approval.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Projects should be complete within budget.						
49 Infrastructure - Flooding						
Project Life Financials	149	19	13%	149	0	0%
Current Year Financials	149	19	13%	149	0	0%
Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
Main Issues / Reason for Variance						
Small value projects to tackle flooding events in various areas.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Intention is to complete works within budget.						
50 River Leven Flood Prevention Scheme						
Project Life Financials	800	181	23%	800	0	0%
Current Year Financials	620	0	0%	620	0	0%
Project Description	River Leven Flood Prevention Scheme.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
Main Issues / Reason for Variance						
Awaiting outcome of Scottish Government & SEPA deliberations, however officers are hopeful full budget spend can be incurred by the end of the financial year.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project should be completed within budget.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
51	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides					
Project Life Financials	1,627	12	1%	1,075	(552)	-34%
Current Year Financials	1,627	12	1%	1,075	(552)	-34%
Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Work will be undertaken during this financial year for A8014 Kilbowie Road, Balloch Station Park and Ride and Bus Infrastructure Improvements. A814 Congestion measures contractor arrived on site mid-August. Works are progressing well and completion expected by the end of February 2023. The budget for Balloch Station will be used for consultancy works and planning application fees.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Improve accessibility to Public Transport and improve journey time reliability.						
52	Infrastructure - Roads					
Project Life Financials	3,444	275	8%	3,444	0	0%
Current Year Financials	3,444	275	8%	3,444	(0)	0%
Project Description	Infrastructure - Roads.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Roads Operations are progressing an extensive surfacing program and have a number of schemes to be completed by the end of the financial year.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Intention is to complete various surfacing works by the end of March 2023.						
53	Street lighting and associated electrical infrastructure					
Project Life Financials	12	11	91%	12	0	0%
Current Year Financials	12	11	91%	12	(0)	0%
Project Description	WDC is responsible for the maintenance of 18,000 street lighting columns and associated illuminated signs and bollards. This budget is required for this infrastructure.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Budget will be used for any service work carried out by Scottish Power before or after column replacement works.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Intention is to complete works within budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
54 Depot Improvement Works						
Project Life Financials	97	35	36%	97	(0)	0%
Current Year Financials	55	0	0%	55	(0)	0%
Project Description	Improvement of WDC Roads Depot.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
Main Issues / Reason for Variance						
This budget will be utilised for depot rationalisation works during the financial year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Intention is to complete works within budget.						
55 Gruggies Burn Flood Prevention						
Project Life Financials	15,053	421	3%	15,053	(0)	0%
Current Year Financials	1,524	0	0%	1,524	0	0%
Project Description	Commission of Gruggies Flood Prevention Scheme.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
Main Issues / Reason for Variance						
Budget to be used for a detailed design for Gruggies Burn.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project should be completed within budget.						
56 A813 Road Improvement Phase 1						
Project Life Financials	2,325	1,007	43%	2,325	0	0%
Current Year Financials	693	0	0%	693	(0)	0%
Project Description	A813 Road Improvement Phase 1.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-26	Forecast End Date		31-Mar-26
Main Issues / Reason for Variance						
Plans have been developed for carriageway widening and footway and cycleway construction between Strathleven and Lions Gate. There are ongoing discussions with Aggreko and other land owners in regards to access and land acquisition with construction commencing during 2022/2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
57 A813 Road Improvement Phase 2						
Project Life Financials	2,325	0	0%	2,325	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	A813 Road Improvement Phase 2.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date		31-Mar-26	
Main Issues / Reason for Variance						
These works are not due to commence until Phase 1 has been completed.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						
58 Clydebank Charrette, A814						
Project Life Financials	4,300	3,915	91%	4,300	(0)	0%
Current Year Financials	498	113	23%	498	(0)	0%
Project Description	Clydebank Charrette, A814					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22	
Main Issues / Reason for Variance						
Works substantially complete. Additional works as a compensation event started on Wallace street in July 2022.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project should be completed within budget enhancing the A814 through Clydebank.						
59 A811 Lomond Bridge						
Project Life Financials	3,930	3,846	98%	3,846	(84)	-2%
Current Year Financials	84	0	0%	0	(84)	-100%
Project Description	Upgrade of Lomond Bridge.					
Project Manager	Cameron Muir					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date		31-May-21	
Main Issues / Reason for Variance						
Works to Lomond Bridge were completed May 2021. No further costs expected.						
Mitigating Action						
None required.						
Anticipated Outcome						
To provide an improved Lomond Bridge.						
60 Protective overcoating to 4 over bridges River Leven						
Project Life Financials	1,039	651	63%	1,039	(0)	0%
Current Year Financials	117	8	7%	117	(0)	0%
Project Description	To overcoat 4 bridges over River Leven.					
Project Manager	Cameron Muir					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date		31-Mar-25	
Main Issues / Reason for Variance						
Works to Renton footbridge are now complete and work will commence on the other bridges.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To upgrade bridges within West Dunbartonshire.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
61 Roads Plant						
Project Life Financials	80	0	0%	80	0	0%
Current Year Financials	40	0	0%	40	0	0%
Project Description	Purchase of Roads plant and equipment.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
New Plant to be purchased						
Mitigating Action						
None required.						
Anticipated Outcome						
To purchase equipment.						
62 Footway Resurfacing (RAMP)						
Project Life Financials	350	0	0%	350	0	0%
Current Year Financials	350	0	0%	350	0	0%
Project Description	Footway resurfacing					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Projects and locations to be decided.						
Mitigating Action						
None required.						
Anticipated Outcome						
Resurface footways.						
63 Traffic Signal Upgrades						
Project Life Financials	300	0	0%	300	0	0%
Current Year Financials	300	0	0%	300	0	0%
Project Description	Upgrade Traffic Signals					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
These will be included in LUF2 and we await Scottish Government decision on application.						
Mitigating Action						
None required.						
Anticipated Outcome						
To upgrade traffic signals.						

WEST DUNBARTONSHIRE COUNCIL
 GENERAL SERVICES CAPITAL PROGRAMME
 ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
64 Roads improvements						
Project Life Financials	1,000	0	0%	1,000	0	0%
Current Year Financials	1,000	0	0%	1,000	0	0%
Project Description	Various road improvement projects					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-25	Forecast End Date		31-Mar-25
Main Issues / Reason for Variance						
Projects and locations to be decided.						
Mitigating Action						
None required.						
Anticipated Outcome						
Improvements to roads						
65 Street sign renewal						
Project Life Financials	100	0	0%	100	0	0%
Current Year Financials	100	0	0%	100	0	0%
Project Description	Renewal of street signs					
Project Manager	Raymond Walsh					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-25	Forecast End Date		31-Mar-25
Main Issues / Reason for Variance						
Surveys being undertaken to collate lists of locations and procurement of a contractor.						
Mitigating Action						
None required.						
Anticipated Outcome						
Renewal of street signage.						
66 Pavement improvements						
Project Life Financials	1,000	0	0%	1,000	0	0%
Current Year Financials	1,000	0	0%	1,000	0	0%
Project Description	Various pavement improvement projects.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-25	Forecast End Date		31-Mar-25
Main Issues / Reason for Variance						
Projects and locations to be decided.						
Mitigating Action						
None required.						
Anticipated Outcome						
Improvement to pavements.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
67 Water Safety						
Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	30	0	0%	30	0	0%
Project Description	To develop Water Safety Policy & enhance water safety equipment in WDC					
Project Manager	Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Expenditure on water safety equipment will be made as required throughout the year.						
Mitigating Action						
None required						
Anticipated Outcome						
Water safety equipment as required.						
68 Purchase of gritters						
Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	400	0	0%
Project Description	Purchase of gritters.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Delivery delayed by the supplier. Full budget spend expected before the end of the financial year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget.						
69 Waste Transfer Station						
Project Life Financials	1,980	0	0%	1,980	0	0%
Current Year Financials	180	0	0%	45	(135)	-75%
Project Description	The design, development and construction of a recycling and bulk waste transfer facility that will ensure all recycling material can be sorted and disposed off appropriately to ensure compliance with landfill ban in 2025.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Consultant project nearing completion and spend will be made thereafter.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						
70 Replacement of compactors at Dalmoak civic amenity site						
Project Life Financials	160	71	44%	160	0	0%
Current Year Financials	80	71	88%	80	0	0%
Project Description	The purchase of 2 compactors for the Council civic amenity site at Dalmoak.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Compactors have now been delivered.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
71 AV Equipment - Education						
Project Life Financials	1,110	232	21%	1,110	(0)	0%
Current Year Financials	441	43	10%	441	0	0%
Project Description	Purchase of AV Equipment for Education.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-29	Forecast End Date	31-Mar-29		
Main Issues / Reason for Variance						
Although there is re-profiling of budget caused mainly by the academic year starting several months after the financial year the project is still on track to be completed by the planned end date.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Purchase of AV Equipment for Education.						
72 Digital Inclusion						
Project Life Financials	376	335	89%	376	(0)	0%
Current Year Financials	41	0	0%	41	0	0%
Project Description	Increase the ratio of chrome book devices for most disadvantaged children and families and support for families with remote access.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Additional devices have been ordered to increase the ratio of devices to pupils as part of a commitment towards a 1:1 device ratio. The project is on track to be fully spent in 2022/2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Increase the Chromebook ratio for most disadvantaged children.						
73 Schools Estate Improvement Plan						
Project Life Financials	20,241	15,299	76%	20,241	0	0%
Current Year Financials	1,005	482	48%	1,005	0	0%
Project Description	Improvement of Schools Estate.					
Project Manager	Sharon Jump/ Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Renton Campus: The overall construction is programmed to complete by 25 July 2022. (Previously April 2022 but re-programmed due to 13 week COVID-19 site closure). Phase 1 of the project was handed over on Monday 18 October 2021, with pupils returning to the new school campus on Wednesday 20 October 2021. Phase 2 on schedule to be handed over 25th July 2022. There is an acceleration of spend due to part retention being paid 2022/2023. St Mary's: anticipated commencement of MUGA is September 2022 which means new build kitchen will slip to June 2023. Pitch onsite September and dining hall will be July 2023 as cannot be onsite at the same time as pitch works. Additional ASN Provision: temporary accommodation for Choices will be in place by September and plans for rebuild extension ongoing. Additional scoping in respect of vacant space at Choices and former Riverside ELC ongoing. Skills School: scoping ongoing. Balloch Campus, Lomond Base, artificial grass installation is complete.						
Mitigating Action						
None required						
Anticipated Outcome						
Project delivered within budget and to the revised programme, following COVID-19.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
74 Free School Meals						
Project Life Financials	694	251	36%	694	0	0%
Current Year Financials	504	62	12%	504	0	0%
Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Project is complete other than snagging works which can only be completed when school is closed however project end date is still on target. Additional budget required in relation to electrical phasing which was unknown at the time of project inception. Additional funding granted for Free School Meals Expansion.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within amended timescales.						
75 Choices Programme - to assist young people who require additional support						
Project Life Financials	750	638	85%	750	0	0%
Current Year Financials	113	1	1%	113	(0)	0%
Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
A new contractor has been appointed and looking at the programme of works.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget.						
76 Schools Estate Refurbishment Plan						
Project Life Financials	5,508	5,505	100%	5,508	(0)	0%
Current Year Financials	3	0	0%	3	0	0%
Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-22		
Main Issues / Reason for Variance						
Project complete and await final charges.						
Mitigating Action						
None required.						
Anticipated Outcome						
Project delivered on time and within budget						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
77 Early Years Early Learning and Childcare Funding						
Project Life Financials	8,748	7,990	91%	8,748	(0)	0%
Current Year Financials	795	37	5%	795	(0)	0%
Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Works progressing and budget spend anticipated in 2022/2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
The project will be completed to deliver the requirements of the Early Years expansion plans.						
78 Dalmonach CE Centre						
Project Life Financials	1,150	1,144	100%	1,150	(0)	0%
Current Year Financials	26	20	78%	26	0	0%
Project Description	To create new community facilities with additional space for early years provisions.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-22		
Main Issues / Reason for Variance						
Project complete and final account to be agreed.						
Mitigating Action						
None required.						
Anticipated Outcome						
To create new community facilities with additional space for early years provisions.						
79 Aids & Adaptations - Special Needs Adaptations & Equipment						
Project Life Financials	1,053	512	49%	1,053	0	0%
Current Year Financials	1,053	512	49%	969	(84)	-8%
Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
Project Manager	Julie Slavin					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Provision of aids and adaptations to clients as required.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Provision of adaptations and equipment to HSCP clients as anticipated.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
80 Criminal Justice Adaptations						
Project Life Financials	73	51	70%	73	0	0%
Current Year Financials	73	51	70%	73	0	0%
Project Description	Renovation of Unit 11 Levenside Business Court.					
Project Manager	Julie Slavin					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
The construction of an office and storage refit with a mezzanine floor within an existing workshop unit which will include associated finishes works and electrical installations. The multi-purpose new office space will accommodate two members of staff with an office base and allow space to set up a training facility indoors. Project expected to be completed by 31 March 2023.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Renovation of Unit 11 Levenside Business Court						
81 ICT Modernisation						
Project Life Financials	1,422	647	46%	1,422	0	0%
Current Year Financials	1,422	647	46%	900	(522)	-37%
Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
Project Manager	Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
MOB replacements continues but many on hold due to dependency on ITune module of 365. Model change from HP assessed and updating Webbuy catalogue in progress. Assessing the next batch of Chromebook requirements is continuing with Education.						
Mitigating Action						
Continue to escalate and meet framework suppliers to confirm delivery lead times. Investigate other procurement routes as well as adjust the project scope to replace where stock allows.						
Anticipated Outcome						
Most of the capital allocated to HSCP (approx £500k) will be used to review/replace the current case management systems and will be rephased in line with the project plan. Supply chain delays may continue to impact delivery and spend.						
82 Internet of Things Asset Tracking						
Project Life Financials	60	50	83%	60	0	0%
Current Year Financials	17	7	40%	17	0	0%
Project Description	Asset Tracking.					
Project Manager	Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Oct-22	Forecast End Date	31-Oct-22		
Main Issues / Reason for Variance						
Technical aspect of the project is complete and WDC are assisting with user testing. Delayed but on budget.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Technical aspect of the project is complete and WDC assisting with user testing. Delayed but on budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
83 ICT Security & DR						
Project Life Financials	1,297	394	30%	1,297	0	0%
Current Year Financials	1,297	394	30%	800	(497)	-38%
Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the disaster recovery capabilities of WDC.					
Project Manager	Brian Miller/ Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Storage Area Network (SAN) installation ongoing. Switch replacement completed. Server replacement at scoping stage. Wifi access equipment scoping for end of life items. Scoping for secondary storage (data domains) underway. Indications are that global supply chain issues will impact Wifi and storage lead times.						
Mitigating Action						
Monitor supply chain issues. Continue tendering processes and implementation stages for each project.						
Anticipated Outcome						
Anticipate two thirds of the budget being spent this financial year due to supply chain issues. Additionally, some works are planned for the last quarter of the year for Public Sector Network (PSN) annual compliance submission.						
84 365 Implementation						
Project Life Financials	450	237	53%	450	0	0%
Current Year Financials	173	59	34%	150	(23)	-13%
Project Description	Project services to delivery Microsoft 365 Implementation including 3rd party supplier, training, technical consultancy etc.					
Project Manager	Dorota Piotrowicz/ Patricia Kerr					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	30-Sep-23	Forecast End Date	30-Sep-23		
Main Issues / Reason for Variance						
Project spend relates to internal and external resources to implement new systems, processes and user training skills. Mailbox migration aspect of the project delayed until cloud backup is implemented (procurement complete and implementation planning in progress). Implementation of device management functionality in 365 is live for corporate devices but full rollout is linked to mailbox migrations. Information governance work stream in progress. Project resourcing issues continue due to competing demands and competitive environment for recruitment.						
Mitigating Action						
Continue to monitor the various work streams to accelerate aspects of the project where possible if suppliers can provide resource. Continue to assess where a) internal skills have developed, b) external resource is needed for introducing new functionality in the future to inform future bidding cycles and c) temporary recruitment/secondment is required.						
Anticipated Outcome						
Majority of budget spent but delayed.						
85 Direct Project Support						
Project Life Financials	3,502	72	2%	3,502	0	0%
Current Year Financials	3,502	72	2%	3,502	0	0%
Project Description	Business support cost such as reallocation of architects and project support at year end.					
Project Manager	N/A					
Chief Officer	N/A					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Salary Capitalisation in 2022/2023.						
Mitigating Action						
None required.						
Anticipated Outcome						
Direct project support costs allocated as appropriate.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF RESOURCES

APPENDIX 9

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%
1 Resources Carried Forward						
Project Life Financials	(141)	(99)	70%	(419)	(278)	197%
Current Year Financials	(790)	0	0%	(790)	0	0%
Project Description	These are resources that have been received in previous years relating to Turnberry Homes, Town Centre Fund Grant, Digital Inclusion, Clydebank Can on the Canal, Internet of Things Asset Tracking and Auld Street Bond.					
Project Lifecycle	Planned End Date	31-Mar-22		Forecast End Date	31-Mar-22	
Main Issues / Reason for Variance						
Application of resources is dependent on capital project progressing in year as planned.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Application of resources held on balance sheet as at 31 March 2022 as appropriate.						
2 General Services Capital Grant						
Project Life Financials	(75,127)	(32,392)	43%	(76,371)	(1,244)	2%
Current Year Financials	(5,574)	(3,536)	63%	(5,574)	0	0%
Project Description	This is a general grant received from the Scottish Government in relation to General Services capital spend					
Project Lifecycle	Planned End Date	31-Mar-30		Forecast End Date	31-Mar-30	
Main Issues / Reason for Variance						
General services capital grant is anticipated to be received as forecast.						
Mitigating Action						
None required at this time						
Anticipated Outcome						
General services capital grant is anticipated to be received as forecast.						
3 Ring Fenced Government Grant Funding						
Project Life Financials	(35,184)	(4,705)	13%	(35,184)	0	0%
Current Year Financials	(959)	(126)	13%	(959)	0	0%
Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Regeneration Placed Based Investment Programme, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
Project Lifecycle	Planned End Date	31-Mar-26		Forecast End Date	31-Mar-26	
Main Issues / Reason for Variance						
Application of resources is dependent on capital project progressing in year as planned.						
Mitigating Action						
Mitigating actions are detailed within the appropriate status updates.						
Anticipated Outcome						
Application of resources as appropriate.						
4 Match Funding / Other Grants and Contributions						
Project Life Financials	(13,786)	(5,396)	39%	(16,286)	(2,500)	18%
Current Year Financials	(6,823)	(1,657)	24%	(7,804)	(981)	14%
Project Description	Match Funding / Other Grants and Contributions					
Project Lifecycle	Planned End Date	31-Mar-22		Forecast End Date	31-Mar-22	
Main Issues / Reason for Variance						
Application of resources is dependent on capital project progressing in year as planned.						
Mitigating Action						
None required.						
Anticipated Outcome						
Match funding received.						

PERIOD END DATE

31 October 2022

PERIOD

7

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

5 Capital Receipts						
Project Life Financials	(25,429)	(77)	0%	(26,506)	(1,077)	4%
Current Year Financials	0	0	#DIV/0!	0	0	#DIV/0!
Project Description	These are capital receipts that are anticipated from sales of land and buildings both as part of the normal disposal programme and also as part of the business case investment in office rationalisation, new school building and new care home development					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Receipts budgets are based on assumptions in relation to the sale of various sites. Not all sales will be realised this financial year. The main ones being OLSP, St James retail park, Dalreoch Care Home. Queen's Quay, Levenbank Terrace, Heather Avenue, Crosslet House. As agreed at Council receipts received are used firstly to pay for principle and premiums.						
Mitigating Action						
While market conditions are out with officers control all potential receipts will be explored.						
Anticipated Outcome						
Capital receipts received.						

6 Prudential Borrowing						
Project Life Financials	(124,731)	(52,764)	42%	(118,068)	6,663	-5%
Current Year Financials	(53,938)	(1,507)	3%	(29,663)	24,275	-45%
Project Description	Prudential borrowing is long term borrowing from financial institutions that has been approved for the purposes of funding capital expenditure					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the programme life.						

7 CFCR						
Project Life Financials	(73)	0	0%	(73)	0	0%
Current Year Financials	(73)	0	0%	(73)	0	0%
Project Description	This is capital spend which is funded by revenue budgets					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Renovation of Unit 11 Levenside Business Court						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
CFCR applied to relevant capital project.						