

WEST DUNBARTONSHIRE COUNCIL  
GENERAL SERVICES CAPITAL PROGRAMME  
OVERALL PROGRAMME SUMMARY

APPENDIX 5

MONTH END DATE 31 October 2019

PERIOD 7

Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
<b>Red</b> Projects are forecast to be overspent and/or experience material delay to completion	12	12.6%	71,471	39.6%	12	12.6%	5,384	23.7%
<b>Amber</b> Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	10	10.5%	5,968	3.3%	10	10.5%	578	2.5%
<b>Green</b> Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	73	76.8%	103,129	57.1%	73	76.8%	16,750	73.8%
<b>TOTAL EXPENDITURE</b>	<b>95</b>	<b>100%</b>	<b>180,568</b>	<b>100%</b>	<b>95</b>	<b>100%</b>	<b>22,712</b>	<b>100%</b>

Project Status Analysis	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Slippage £000	Over/ (Under) £000
<b>Red</b> Projects are forecast to be overspent and/or significant delay to completion	101,100	71,471	102,339	1,240	13,299	5,384	9,681	(3,618)	(4,031)	412
<b>Amber</b> Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	62,268	5,968	62,308	40	13,811	578	6,127	(7,684)	(7,844)	160
<b>Green</b> Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	171,733	103,129	171,730	(2)	47,066	16,750	46,922	(144)	(22)	(122)
<b>TOTAL EXPENDITURE</b>	<b>335,100</b>	<b>180,568</b>	<b>336,377</b>	<b>1,277</b>	<b>74,177</b>	<b>22,712</b>	<b>62,730</b>	<b>(11,447)</b>	<b>(11,897)</b>	<b>450</b>
<b>TOTAL RESOURCES</b>	<b>(335,100)</b>	<b>(180,568)</b>	<b>(336,377)</b>	<b>(1,277)</b>	<b>(74,177)</b>	<b>(22,711)</b>	<b>(62,730)</b>	<b>11,447</b>		
<b>NET EXPENDITURE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>1</b>	<b>Kilpatrick School - New Build</b>						
	Project Life Financials	10,571	10,687	101%	10,836	265	3%
	Current Year Financials	56	173	306%	321	265	469%
	Project Description	Design and build of construction of Additional Support Needs School.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>						
	The Final Account has yet to be agreed and will require to be negotiated as the contractor is claiming additional monies beyond the contract sum and available budget, which generates a financial risk that Officers are seeking to mitigate where possible. At present, the forecast outturn is anticipating an overspend in the region of £0.265m which constitutes the additional asbestos removal costs and the final 1.5% retention which there is a contractual obligation to pay. Previously an anticipated overspend has been reported but there is a risk this may increase because the contractor has applied for payment greater than the agreed contract sum and has also submitted a loss and expense claim which is currently being determined. Officers continue to work to fully agree the final account and determine the extent of overspend. Project was physically complete November 2017 with retentions due to be paid when all defects are rectified. At this time there are two defects still to be resolved, however it is anticipated retention release will occur this financial year.						
	<b>Mitigating Action</b>						
	Opportunities to mitigate are limited at this time. The Council are obligated to make substantiated payment, however continue to meet with Hubwest on a monthly basis with a view to agreeing the final account and resolving the financial position.						
	<b>Anticipated Outcome</b>						
	Project complete albeit over budget.						
<b>2</b>	<b>OLSP - New Build</b>						
	Project Life Financials	3,677	4,084	111%	4,094	417	11%
	Current Year Financials	0	0	0%	10	10	0%
	Project Description	Design and construction of new Secondary School in Bellsmyre, Dumbarton.					
	Project Lifecycle	Planned End Date	31-Mar-19	Actual End Date	31-Mar-19		
	<b>Main Issues / Reason for Variance</b>						
	Project handed over and school opened on 25 October 2017, snagging process is complete and retentions have been released in relation to the new build. Originally £0.264m was contained within the budget for demolition but this was exceeded by £0.134m. Abnormals in respect of ground conditions also required to be paid from WDC Capital Contributions. Demolition is now complete and retentions of £0.010m on demolition project are due January 2020. The remaining overspend of £0.273m is in relation to late contractor change notices.						
	<b>Mitigating Action</b>						
	None available at this time due to cost of demolition being in excess of budgetary provision.						
	<b>Anticipated Outcome</b>						
	New Build opened to pupils on 25 October 2017 in line with the programme, however due to the tender for the demolition being in excess of budgetary provision and additional costs required to be paid from WDC capital contribution the project will report an overspend of £0.417m.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>3</b>	<b>New Balloch Campus</b>						
	Project Life Financials	16,464	16,691	101%	16,703	239	1%
	Current Year Financials	18	24	133%	36	18	102%
	Project Description	Construction of new primary school in Balloch to incorporate St Kessog's PS, Haldane PS and Jamestown PS and EE&CC.					
	Project Lifecycle	Planned End Date	31-Mar-20	Actual End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>	The main construction project reached the end of the defect rectification period on 9 February 2019, however retention of £0.016m is currently being held and will be released when the Making Good Defects certificate which is forecast to be issued December 2019. The overall project is reporting an anticipated overspend of £0.239m at this time and is expected to be financially complete by 31 March 2020 with the release of the Haldane demolition figure.					
	<b>Mitigating Action</b>	None available.					
	<b>Anticipated Outcome</b>	Delivery of project on programme, however forecast overspend in the region of £0.239m.					
<b>4</b>	<b>Kilmaronock Cemetery Extension</b>						
	Project Life Financials	217	0	0%	217	0	0%
	Current Year Financials	217	0	0%	20	(197)	-91%
	Project Description	Extension of existing cemetery at Kilmaronock.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Dec-19		
	<b>Main Issues / Reason for Variance</b>	The original planned project to extend the current cemetery is no longer viable due to soil depth and land being unsuitable. Another field adjacent to the church has been identified as potentially being suitable, however this land is currently owned by Church of Scotland. Estates have now made final contact with Church of Scotland and are awaiting response and permission to carry out site investigation works to see if the ground is suitable to be used for the cemetery extension. Given the delay in Church of Scotland's response at this time it is estimated that only approx. £0.020m will be spent in 2019/20 with £0.197m required to be rephased to 2020/21.					
	<b>Mitigating Action</b>	Officers to engage with Church of Scotland regarding possible use of land in field adjacent to take the project forward.					
	<b>Anticipated Outcome</b>	To provide further burial space at Kilmaronock Cemetery although later than anticipated.					
<b>5</b>	<b>Posties Park Sports Hub - New sports hub to include Gym &amp; running track</b>						
	Project Life Financials	1,802	75	4%	2,002	200	11%
	Current Year Financials	1,656	14	1%	928	(728)	-44%
	Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Oct-20		
	<b>Main Issues / Reason for Variance</b>	Initial cost estimates indicated a budget shortfall of £0.300m due to ground conditions meaning that the foundations had to be designed to be more substantial than first anticipated and decontamination that was required due to asbestos discovered on site. As a result of this value engineering exercises have been undertaken which would have brought the project back within budget, however the revised plans were not approved by Planning. Following discussions with Planning a design has now been agreed which will result in a project overspend of £0.200m. Contract was awarded August 2019 and revised start date yet to be confirmed, however it is anticipated that £0.928m will be spent this financial year with £0.728m of this years budget being rephased to 2020/21. £0.060m has already been spent on the project prior year to date, the rephased £0.728m will be added to the budget already set for 2020/21 of £0.086m, giving the revised overall forecasted spend for the life of the project at £2.002m.					
	<b>Mitigating Action</b>	None required at this time.					
	<b>Anticipated Outcome</b>	Creation of sports hub now anticipated during 2020.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>6</b>	<b>New Westbridgend Community Centre</b>						
	Project Life Financials	675	40	6%	675	(0)	0%
	Current Year Financials	635	0	0%	0	(635)	-100%
	Project Description	New Westbridgend Community Centre.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21		
	<b>Main Issues / Reason for Variance</b>						
	Feasibility designs are ongoing and various positive meetings have taken place with the group. Designs have now been approved to allow progression to planning application stage.						
	<b>Mitigating Action</b>						
	None available at this time.						
	<b>Anticipated Outcome</b>						
	Project to be delivered later than anticipated due to various factors.						

<b>7</b>	<b>A813 Road Improvement Phase 1</b>						
	Project Life Financials	2,325	735	32%	2,325	0	0%
	Current Year Financials	836	21	3%	300	(536)	-64%
	Project Description	A813 Road Improvement Phase 1.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	<b>Main Issues / Reason for Variance</b>						
	Further works have been identified as part of a project anticipated to commence autumn 2019. Project works will include resurfacing Dumbarton to Lions Gate, and consultancy and potential local land purchase. At this time it is anticipated that an element of these works will be required to be rephased to 2020/21 due to works being carried out by Scottish Power before project work can commence. This project will also be effected by the closure of Lomond Bridge therefore at this time it anticipated that only £0.300m of the budget will be spent in 2019/20 with £0.536m required to be rephased to 2020/21.						
	<b>Mitigating Action</b>						
	None required at this time.						
	<b>Anticipated Outcome</b>						
	To provide an improved A813.						

<b>8</b>	<b>Office Rationalisation</b>						
	Project Life Financials	21,962	21,931	100%	22,081	119	1%
	Current Year Financials	490	459	94%	609	119	24%
	Project Description	Delivery of office rationalisation programme.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Sep-19		
	<b>Main Issues / Reason for Variance</b>						
	New Dumbarton Office has been opened to staff from 21 May 2018. On completion of final defects, the final account and retention settlement of £0.250m was paid October 2019, thereafter the remaining HES grant of £0.50m will be awarded. Contractor was awarded following the December 2018 Tender Committee to carry out the demolition for Garshake. Demolition commenced 25 February with a 36 week programme and due to complete by the end of November 2019. The project is currently forecasting an overspend of approx. £0.119m. The current overall project overspend is due to additional costs associated with the clearance of Garshake, unforeseen internal recharges, variations to project delivery, and asbestos removal.						
	<b>Mitigating Action</b>						
	None available.						
	<b>Anticipated Outcome</b>						
	Project delivered at a higher cost than budgeted.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>9</b>	<b>Depot Rationalisation</b>							
	Project Life Financials	8,535	81	1%	8,535	0	0%	
	Current Year Financials	1,084	30	3%	180	(904)	-83%	
	Project Description	Depot Rationalisation.						
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23			
	<b>Main Issues / Reason for Variance</b>							
	A revised business case is in the process of being developed. Keppie Design have been appointed as the approved contractor and Project Boards have been set up. Stage 2 development of ideas is complete, however awaiting commercial status of potential vacant site. Managers and staff workshops are underway and briefing on developments will be reported at a later Project Board. In light of recent discussions around requirement for potential waste management centre and change in service delivery for Greenspace, Roads and Waste & Transport services, the budget allocation of £1.084m will not now be fully committed by March 2020. Forecast spend in 2019/20 is £0.180m which will be allocated against cost modelling, site investigations, undertaking condition surveys, and therefore £0.904m is required to be rephased to 2020/21.							
	<b>Mitigating Action</b>							
	None available at this time.							
	<b>Anticipated Outcome</b>							
	Project business case will be brought back to project board and Council when the implication of shared services is known.							

<b>10</b>	<b>Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing</b>							
	Project Life Financials	290	62	21%	290	0	0%	
	Current Year Financials	231	3	1%	10	(221)	-96%	
	Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.						
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21			
	<b>Main Issues / Reason for Variance</b>							
	Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be re-configured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders for the structure have now been evaluated and planning permission has been requested but not yet granted so appears unlikely that this element of the project will complete in 2019/20 and is required to be rephased to 2020/21. At this time forecast spend in 2019/20 is £0.010m with £0.221m required to be rephased to 2020/21.							
	<b>Mitigating Action</b>							
	None available at this time.							
	<b>Anticipated Outcome</b>							
	To install air handling units, upgrade lighting, circulating pumps and draught proofing to improve energy efficiency in leisure centres. Project expected to deliver within budget albeit later than first anticipated.							

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>11</b>	<b>Queens Quay District Heating Network</b>						
	Project Life Financials	19,500	16,629	85%	19,500	0	0%
	Current Year Financials	6,726	4,308	64%	6,726	0	0%
	Project Description	Queens Quay District Heating Network.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Apr-20		
	<b>Main Issues / Reason for Variance</b>						
	An additional £3m of capital funding approved by Members at 2018 June Council meeting has been phased into 2019/20 and tender negotiations have been finalised and Letters of Intent have been issued. The principle pipe network is complete except for the final connection to the energy centre which will happen once the internal fit out begins. The energy centre is due to complete, including the internal fit out 30 April 2020. The £6m grant funding has been fully spent. Additional spend of £4.4m has now been approved at a Special Council meeting on 29 October 2019.						
	<b>Mitigating Action</b>						
	Opportunities to mitigate are limited.						
	<b>Anticipated Outcome</b>						
	Project will be delivered over original budget.						

<b>12</b>	<b>Regeneration Fund</b>						
	Project Life Financials	15,082	457	3%	15,082	0	0%
	Current Year Financials	1,351	352	26%	541	(810)	-60%
	Project Description	Funding to implement major regeneration projects linked to community charrettes. (Created through underspend from Education).					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	<b>Main Issues / Reason for Variance</b>						
	Variance in spend is due to reasons of current viability, Bowling Harbour development is on hold pending outcome of North Clyde Riverbank masterplan. Connecting Clydebank had been delayed due to issues that are now resolved with planning permission and funding - a contractor has been secured and the project will be underway during 2020. Although foreshore clearance work has now been completed at Dumbarton Waterfront accounting for spend on this budget, the overall Waterfront Pathway project is longer-term than first anticipated due it being related to the development of Waterfront sites by different developers. Balloch Village Square project was completed this financial year, and the remainder of the Balloch Charrette budget will be used to fund the Station Square project which is being scoped and developed during 2019 and 2020. A special Council on 29 October sought and secured approval of an additional £2.609m for District Heating Network commercial costs from the existing Regeneration budget. This brings the District Heating budget up from Regeneration Fund to £3.509m (£0.9m previously approved).						
	<b>Mitigating Action</b>						
	Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.						
	<b>Anticipated Outcome</b>						
	Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.						

<b>TOTAL PROJECTS AT RED STATUS</b>							
	Project Life Financials	101,100	71,471	71%	102,339	1,240	1%
	Current Year Financials	13,299	5,384	40%	9,681	(3,618)	-27%

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>1</b>	<b>Clydebank Community Sports Hub</b>						
	Project Life Financials	3,915	3,861	99%	3,955	40	1%
	Current Year Financials	54	0	0%	94	40	74%
	Project Description	Creation of a community and sport hub.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Nov-19		
	<b>Main Issues / Reason for Variance</b>						
	The forecast outturn is an overspend in the region of £0.040m. The reason for the forecast overspend relates to site de-watering costs incurred during the construction that were not originally captured within the scope of the project and contract sum. Officers continue to work with CBC to agree the Final Account and forecast spend in 2019/20 relates to the final retention release and pitch maintenance payments which are due to conclude by November 2019.						
	<b>Mitigating Action</b>						
	WDC is contractually obliged to pay the projected overspend. Officers continue to meet with the project QS and CBC regularly, with a view to agreeing the final account at the earliest opportunity.						
	<b>Anticipated Outcome</b>						
	New facility has been operational since October 2018 and final retention due to be released November 2019. Project reporting a forecasted overspend.						
<b>2</b>	<b>Flood Risk Management</b>						
	Project Life Financials	781	146	19%	781	0	0%
	Current Year Financials	781	146	19%	500	(281)	-36%
	Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21		
	<b>Main Issues / Reason for Variance</b>						
	Contractor has been engaged to take on flood risk management. Flood modelling of River Leven and other projects are under way along with works to improve water courses Balloch and Dumbarton. These will continue throughout 2019/20, however at this time it is expected that only £0.500m of the current year budget will be spent in 2019/20, with £0.281m required to be repensed to 2020/21.						
	<b>Mitigating Action</b>						
	Ability to mitigate is limited due to time lost due to SEPA restrictions and delay to contractual arrangements.						
	<b>Anticipated Outcome</b>						
	Project completed within budget albeit later than anticipated.						
<b>3</b>	<b>River Leven Flood Prevention Scheme</b>						
	Project Life Financials	800	0	0%	800	0	0%
	Current Year Financials	100	0	0%	220	120	120%
	Project Description	River Leven Flood Prevention Scheme.					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	<b>Main Issues / Reason for Variance</b>						
	Consultant engaged and currently working on options for River Leven Flood Prevention Scheme. Current year £0.220m anticipated to be spent this year.						
	<b>Mitigating Action</b>						
	None required at this time.						
	<b>Anticipated Outcome</b>						
	Project completed within budget.						

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	£000	£000	%	£000	£000	%

<b>4</b>	<b>Gruggies Burn Flood Prevention</b>						
	Project Life Financials	15,000	195	1%	15,000	0	0%
	Current Year Financials	4,305	0	0%	500	(3,805)	-88%
	Project Description	Commission of Gruggies Flood Prevention Scheme.					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
	<b>Main Issues / Reason for Variance</b>	Project design is ongoing as optioneering has produced alternative design solutions. Approval granted at August 2019 Tendering Committee and now awaiting sign off by Legal before the project can progress. Project expected to complete in 2022 with retentions due in 2023. At this time is anticipated that only £0.5m of the allocated budget for the current year will be spent with £3.805m required to be rephased to 2020/21.					
	<b>Mitigating Action</b>	Once consultants report has been delivered, further survey works will be procured. Revised report with updated methodology will give results to topographic survey and will determine next course of action.					
	<b>Anticipated Outcome</b>	Project delivered within budget although later than anticipated.					
<b>5</b>	<b>A811 Lomond Bridge</b>						
	Project Life Financials	3,900	52	1%	3,900	0	0%
	Current Year Financials	3,653	35	1%	1,853	(1,800)	-49%
	Project Description	Upgrade of Lomond Bridge.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-19		
	<b>Main Issues / Reason for Variance</b>	Project contractor was approved at August 2019 Tendering Committee and physical works were expected to commence October 2019 but this has since been revised to November 2019 due to time taken with planning consents. As a result the estimated completion has been revised to June 2020. £1.8m is therefore required to be rephased to 2020/21.					
	<b>Mitigating Action</b>	None Required at this time.					
	<b>Anticipated Outcome</b>	Upgrade of Lomond Bridge.					
<b>6</b>	<b>Oil to Gas Conversion</b>						
	Project Life Financials	187	14	8%	187	0	0%
	Current Year Financials	187	14	8%	50	(137)	-73%
	Project Description	Oil to Gas Conversion in council buildings.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Apr-20		
	<b>Main Issues / Reason for Variance</b>	Carleith is progressing in 2019/20 and expected to be out to tender by end of October 2019 with a revised budget estimate £0.107m. Physical works will be carried out in April 2020 school recess with £0.050m spend anticipated in 2019/20. New design for Braehead is not complete. At this time it is anticipated that £0.137m will be rephased to 2020/21.					
	<b>Mitigating Action</b>	None available at this time due to time required to fully scope project works.					
	<b>Anticipated Outcome</b>	Project will be delivered later than anticipated.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>7</b>	<b>Solar Panel Installation</b>						
	Project Life Financials	135	0	0%	135	0	0%
	Current Year Financials	135	0	0%	20	(115)	-85%
	Project Description	Installation of Solar Panels on Council buildings.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Apr-20		
	<b>Main Issues / Reason for Variance</b>						
	Original project no longer viable. St Peter the Apostle is now being considered for PV system instead and costs are being considered to take the project forward.						
	<b>Mitigating Action</b>						
	Should St Peter the Apostle not be feasible other projects will look to be brought forward but at this stage the indication is that this can be delivered on time and within budget.						
	<b>Anticipated Outcome</b>						
	Project will be delivered later than anticipated.						

<b>8</b>	<b>Regeneration/Local Economic Development</b>						
	Project Life Financials	2,642	304	12%	2,642	0	0%
	Current Year Financials	2,642	304	12%	2,460	(182)	-7%
	Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire , aligned to the Economic Strategy 2015-20. External funding will be sought to maximise opportunities for redevelopment of these sites.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21		
	<b>Main Issues / Reason for Variance</b>						
	The spend profile accounts for a range of Economic Development projects underway this financial year including the biodiversity park in St Eunan's, design development for the Dumbarton Waterfront Path, project management of Queens Quay development, design development for the Town Centre Fund projects, Alexandria Masterplan and North Clyde Riverbank (Bowling) infrastructure planning, final payments for the Balloch improvement projects and public realm improvements in Alexandria. The delay by the Mitchell Way, Alexandria, developer has meant that the funds allocated to the relocation of the gas pipe to prepare the currently-Council owned site for development will inevitably slip into next financial year.						
	<b>Mitigating Action</b>						
	Ongoing discussions with the Lidl developer to determine timescale for development.						
	<b>Anticipated Outcome</b>						
	Significant progress with transformational projects including Dumbarton Waterfront, strategic disposal sites, Alexandria town centre and further progress with implementing Charrette Action Plans.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>9 Exxon City Deal</b>						
Project Life Financials	34,050	1,396	4%	34,050	0	0%
Current Year Financials	1,096	79	7%	400	(696)	-63%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
<b>Main Issues / Reason for Variance</b>						
Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Until Exxon remediation strategy is approved and land transfer arrangements are resolved, only limited work can be undertaken (e.g. EIA) As the remediation strategy is being led by ESSO Mobil, at this time it is difficult to determine when it will be approved. ESSO Mobil is still in discussions with SEPA and WDC-Environmental Health to agree several items before it can be approved, however the timescales of this is outwith Council control. Prior to a commercial deal being concluded, approx. spend will be £400k this financial year.						
<b>Mitigating Action</b>						
Contained within Risk register monitored by Exxon Management Board. Technical reviews are being carried between our consultant PBA and Exxon consultants WSP to assess the proposed remediation strategy and to review historical data and reports. WDC Officers are engaged with EXXON representatives in order to assess any programme implications. EXXON is progressing with discussions with the planning department and SEPA as well as providing any technical information required.						
<b>Anticipated Outcome</b>						
Delivery of the project on time and within the increased budget.						

<b>10 Town Centre Fund</b>						
Project Life Financials	859	0	0%	859	0	0%
Current Year Financials	859	0	0%	30	(829)	-97%
Project Description	Scottish Government funding to help improve local town centres.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21		
<b>Main Issues / Reason for Variance</b>						
Four projects were approved at August IRED committee, three Regeneration team-led, one Asset-led. All projects need to be legally committed before end this financial year however no significant actual spend is anticipated this financial year.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
To provide improved town centres in West Dunbartonshire.						

<b>TOTAL PROJECTS AT AMBER STATUS</b>						
Project Life Financials	62,268	5,968	10%	62,308	40	0%
Current Year Financials	13,811	578	4%	6,127	(7,684)	-56%

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>1</b>	<b>Electronic Insurance System - claim/incident management system</b>						
	Project Life Financials	50	43	86%	50	0	0%
	Current Year Financials	7	0	0%	7	0	0%
	Project Description	Acquisition of a claims/incident management system supported by an electronic document management system.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>						
	Delayed due to resources being redirected to higher prioritised work. This has affected the forecast end date and works therefore were required to be rescheduled from 2018/19.						
	<b>Mitigating Action</b>						
	None available at this time.						
	<b>Anticipated Outcome</b>						
	Upgraded Electronic Insurance System delivered on budget.						
<b>2</b>	<b>Making Tax Digital</b>						
	Project Life Financials	40	7	17%	40	0	0%
	Current Year Financials	40	7	17%	40	0	0%
	Project Description	Making Tax Digital.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>						
	No issues to report at this time with project completion anticipated by 31 March 2020.						
	<b>Mitigating Action</b>						
	None required.						
	<b>Anticipated Outcome</b>						
	Making Tax Digital.						
<b>3</b>	<b>Valuation Joint Board - Requisition of ICT Equipment</b>						
	Project Life Financials	3	0	0%	3	0	0%
	Current Year Financials	3	0	0%	3	0	0%
	Project Description	Requisition re ICT Equipment.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>						
	The purchase of laptops and PCs have been delayed into 2019/20 due to issues with the approved supplier. Full spend anticipated in 2019/20.						
	<b>Mitigating Action</b>						
	None available at this time.						
	<b>Anticipated Outcome</b>						
	Requisition re ICT Equipment.						
<b>4</b>	<b>Replacement GIS system and upgrade to eDevelopment Planning system.</b>						
	Project Life Financials	51	25	50%	51	0	0%
	Current Year Financials	51	25	50%	51	0	0%
	Project Description	Replacement GIS system and upgrade to eDevelopment Planning system.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>						
	Project progressing and expected to be delivered this financial year.						
	<b>Mitigating Action</b>						
	None Required.						
	<b>Anticipated Outcome</b>						
	GP/GIS in Planning.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>5</b>	<b>Legal Case Management System</b>						
	Project Life Financials	33	0	0%	33	0	0%
	Current Year Financials	33	0	0%	33	0	0%
	Project Description	Legal Case Management System.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	Tenders have been returned and are currently being evaluated and full spend in 2019/20 is anticipated at this time.					
	<b>Mitigating Action</b>	None required at this time.					
	<b>Anticipated Outcome</b>	New legal case management system.					

<b>6</b>	<b>Air Quality Monitoring</b>						
	Project Life Financials	30	28	93%	28	(2)	-7%
	Current Year Financials	2	0	0%	0	(2)	-100%
	Project Description	Air Quality Monitoring.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-19	
	<b>Main Issues / Reason for Variance</b>	Project complete.					
	<b>Mitigating Action</b>	None required at this time.					
	<b>Anticipated Outcome</b>	Upgrade to air quality monitoring.					

<b>7</b>	<b>ICT Modernisation</b>						
	Project Life Financials	1,101	409	37%	1,101	0	0%
	Current Year Financials	1,101	409	37%	1,101	0	0%
	Project Description	This budget is to facilitate ICT infrastructure and modernise working practices. This project will deliver a fit for purpose device estate across WDC as well as technology improvements for device and ICT Service management. This will include automating device management, license management and enhancing current processes through automation as well as the resources to deliver these projects.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	This budget is expected to be fully spent in 2019/20.					
	<b>Mitigating Action</b>	The ability to mitigate is limited as retentions held until resilience test is successfully completed.					
	<b>Anticipated Outcome</b>	To update ICT systems within budget albeit later than first anticipated.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>8</b>	<b>ICT Security &amp; DR</b>						
	Project Life Financials	427	161	38%	427	0	0%
	Current Year Financials	427	161	38%	427	0	0%
	Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the Disaster recovery capabilities of WDC, through a phased replacement for end of life servers and switches as well as technologies to support the management of security and security processes.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	This budget is expected to be fully spent in 2019/20.					
	<b>Mitigating Action</b>	None Required.					
	<b>Anticipated Outcome</b>	To deliver enhanced security systems.					
<b>9</b>	<b>AV Equipment - Education</b>						
	Project Life Financials	150	0	0%	150	0	0%
	Current Year Financials	150	0	0%	150	0	0%
	Project Description	AV Equipment - Education					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	Plans for budget are progressing and is currently at procurement stage. Full spend is anticipated in 2019/20.					
	<b>Mitigating Action</b>	None required.					
	<b>Anticipated Outcome</b>	Purchase of AV Equipment for Education.					
<b>10</b>	<b>Multi-Channel Queries -Webchat Technology</b>						
	Project Life Financials	33	16	48%	16	(17)	-52%
	Current Year Financials	0	(17)	0%	(17)	(17)	0%
	Project Description	Introduction of Automated Switchboard Technology.					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	The Interactive Voice Response (IVR) element of the project had significant technical problems matching postcodes for addresses to our systems to allow identifying of the property. As a result it has been agreed with Firmstep and WDC for a full refund on the IVR element of the project. No alternatives available at this time so the project will report a project life underspend of £0.017m.					
	<b>Mitigating Action</b>	No further action required.					
	<b>Anticipated Outcome</b>	Upgraded System provided within budget albeit later than originally anticipated.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>11</b>	<b>Civic Heart Works - Refurbishment of Clydebank Town Hall</b>					
Project Life Financials	3,341	3,317	99%	3,341	0	0%
Current Year Financials	24	0	0%	24	0	0%
Project Description	Refurbishment of Clydebank Town Hall.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Council approved a £4m investment in Cultural assets in March 2018 with one of the priorities being Clydebank Town Hall. The remaining budget will be used to fund kitchen upgrade to allow full utilisation of the asset for income delivery. Asset Management working with service to deliver this financial year 2019/20. Meeting to agree specification November 2019.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project to be delivered on budget and within revised timescale.						
<b>12</b>	<b>Heritage Capital Fund</b>					
Project Life Financials	4,000	14	0%	4,000	0	0%
Current Year Financials	597	14	0%	597	0	0%
Project Description	Heritage Capital Fund.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Council approved a £4m investment in Cultural assets in March 2018. In February 2019 the Cultural Committee approved a £0.330m investment in Alexandria Library, a £0.015m investment in consultancy work to scope out a museum at Clydebank Library, and in April 2019 approved £0.252m to upgrade Clydebank Town Hall roof. A further proposal for the redevelopment of Clydebank Town Hall will go to Committee during 2019/20. These approvals have accelerated budget spend ahead of the originally planned phasing for 2019/20, however there will be no overspend on the project life budget.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Project to be delivered on budget and within revised timescale.						
<b>13</b>	<b>Upgrade of Clydebank Library</b>					
Project Life Financials	500	500	100%	500	0	0%
Current Year Financials	13	13	100%	13	0	0%
Project Description	Refurbishment of the existing Clydebank Library to deliver a fit for purpose modern library designed around the needs of the customer. This will protect a historic landmark and the original Carnegie library whilst offering the potential to build upon the development of a 'cultural quarter' focused around Clydebank Town Hall.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Retentions of £0.013m rephased to 2019/20.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Full refurbishment of library delivered within budget and within amended timescales.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>14</b>	<b>Transformation of Infrastructure Libraries and Museums</b>						
	Project Life Financials	421	18	4%	421	0	0%
	Current Year Financials	416	13	3%	416	0	0%
	Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	The capital project to transform the infrastructure of Libraries and Museums has slipped from 2018/19 due to unplanned absences in the senior management team, and competing priorities within other Council teams supporting this project. Purchase Orders have now been raised via WeBuy regarding the installation of self-service issue equipment across the Library network. Implementation of this element is progressing with spend anticipated by end November 2019. Regarding the larger spend of replacement shelving and staff desks, the new Library Team Leader has identified a procurement framework that will allow the lots to be sourced as quickly as possible. Details are currently in progress to outline specifications for large and small libraries. This will then go to tender and be ready for installation in January 2020. For Alexandria and Clydebank Libraries, work will be undertaken in tandem with the major improvements being progressed during 2019/20.					
	<b>Mitigating Action</b>	None available at this time.					
	<b>Anticipated Outcome</b>	Project will be delivered although will be later than originally planned.					
<b>15</b>	<b>Telephone System Upgrade</b>						
	Project Life Financials	15	0	0%	15	0	0%
	Current Year Financials	15	0	0%	15	0	0%
	Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management Information.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	This project has been delayed whilst ICT resolve a Network issue. Once this work is complete then the telephony project can proceed.					
	<b>Mitigating Action</b>	None required at this time.					
	<b>Anticipated Outcome</b>	To upgrade telephone system.					
<b>16</b>	<b>Trading Standards Scam Prevention</b>						
	Project Life Financials	10	7	65%	10	0	0%
	Current Year Financials	4	0	5%	4	0	0%
	Project Description	Call blocking devices to be fitted to the phones of WDC's most vulnerable residents which will block unknown numbers from connecting and limiting incoming calls to only known and trusted numbers, for vulnerable consumers who may be susceptible to hard selling techniques, scams and other frauds.					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	The project is continuing with a steady stream of installations being carried out for vulnerable residents as referrals are received from carers and the various care partners who have been made aware of this Trading Standards initiative. Full budget spend is anticipated in 2019/20.					
	<b>Mitigating Action</b>	None required at this time.					
	<b>Anticipated Outcome</b>	To protect WDC's most vulnerable residents from phone calls from which they may fall victim of hard selling techniques, scams and other frauds.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>17</b>	<b>Supporting the mobilisation of environmental health and trading standards officers</b>					
Project Life Financials	25	24	95%	25	0	0%
Current Year Financials	1	0	0%	1	0	0%
Project Description	New IT equipment to enable environmental health and trading standards officers to work more efficiently.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Remainder of budget rephased from 2018/19 for final minor expenditure in 2019/20 relating to security testing.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To enable environmental health and trading standards officers to work more efficiently.						
<b>18</b>	<b>Choices Programme - to assist young people who require additional support</b>					
Project Life Financials	750	739	99%	750	0	0%
Current Year Financials	185	174	94%	185	0	0%
Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Aug-19		
<b>Main Issues / Reason for Variance</b>						
Work was completed in August 2019 and school opened to pupils. Project now awaiting final recharges from Building Services.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Project delivered.						
<b>19</b>	<b>Aitkenbar PS, St Peters PS, Andrew Cameron EE&amp;CC</b>					
Project Life Financials	10,426	10,318	99%	10,426	0	0%
Current Year Financials	108	0	0%	108	0	0%
Project Description	Design and construction of new co-located school to replace 3 separate establishments.					
Project Lifecycle	Planned End Date	31-Mar-20	Actual End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Final retention payment to contractor was expected to be released late 2018/19, with a projected underspend of £0.210m, however this was subject to the satisfactory completion of two remaining defects, both relating to drainage. The contractor completed remedial works during the school summer holiday and once the defects are verified as closed, Officers will release the Making Good Defects certificate and in turn the remaining 1.5% retention will be released. The project is still forecasting an underspend of £0.210m, which was recognised in 2018/19.						
<b>Mitigating Action</b>						
None required.						
<b>Anticipated Outcome</b>						
Delivery of project on programme and under budget. Underspend was removed from budget in 2019/20.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>20</b>	<b>Schools Estate Improvement Plan</b>						
	Project Life Financials	20,000	1,174	6%	20,000	0	0%
	Current Year Financials	1,442	966	67%	1,442	0	0%
	Project Description	New Build Renton Campus and St Mary's & St Martin's refurbishment works.					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	<b>Main Issues / Reason for Variance</b>						
	At the Educational Services Committee on 06 June 2018, members approved appraisal which includes St Marys' refurbishment and the new build Renton PS. The new build of Renton PS includes the new language & communication unit, and Riverside ELCC new build. With regards to Renton Campus phase 1 (new building) is due to be complete and in operation by August 2021 with phase 2 (MUGA pitch, demolition of existing Renton PS) due to be complete April 2022. Project life forecast to end with release of the final retention April 2023. Officers continue to progress through the professional services contract, which is due to complete in December 2019 with a site forecast contractor possession date in late January 2020. With regards to St Marys, works commenced October 2018 with completion of the internal upgrade anticipated to complete March 2020. Dinning hall extension and MUGA are being progressed and anticipated delivery will be during financial year 2020/21 for both of these projects. Due to the nature of some of the works, they cannot take place while the school is in operation so required to be carried out during the school						
	<b>Mitigating Action</b>						
	Project monitored regularly with site meetings and reported to Schools Estate Project Board.						
	<b>Anticipated Outcome</b>						
	Funds anticipated to be utilised by 2023 subject to consultation.						

<b>21</b>	<b>Schools Estate Refurbishment Plan</b>						
	Project Life Financials	5,508	5,478	99%	5,508	0	0%
	Current Year Financials	22	(7)	-33%	24	1	6%
	Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>						
	All works complete at October 2019 and now awaiting final recharges.						
	<b>Mitigating Action</b>						
	None required as project now complete.						
	<b>Anticipated Outcome</b>						
	To improve the condition of schools within budget albeit later than first anticipated.						

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	£000	£000	%	£000	£000	%

**22 Early Years Early Learning and Childcare Funding**

Project Life Financials	8,562	2,340	27%	8,562	0	0%
Current Year Financials	2,977	254	9%	2,977	0	0%

Project Description Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

**Main Issues / Reason for Variance**

This budget relates to early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020. Works were delayed in 2018/19 following care inspectorate engagement and time taken to analyse need within West Dunbartonshire Council, resulting in rephasing of £2.977m to 2019/20. Implementation plan has been approved and works are now progressing. Andrew B Cameron is now complete, Meadowview / Braehead - Phase 1 is ongoing and expected to be complete mid November 2019. Levenvale is now complete. Dalmonach works on-site however contractor has experienced delays on site and requested an extension of time which will delay completion to November. Whitecrook commenced August and works are progressing on site and due to complete end November. St Ronan's is newly added to the delivery plan and works also commenced August and are due to complete mid November. Various works commenced on Legacy ELCC and are ongoing throughout the financial year. Works to upgrade kitchens to deal with capacity for 1140 implementation ongoing and will continue throughout the financial year.

**Mitigating Action**

None available at this time.

**Anticipated Outcome**

The project will be completed to deliver the requirements of the Early Years expansion plans.

**23 New Levenvale Primary School All Weather Pitch**

Project Life Financials	263	254	96%	263	0	0%
Current Year Financials	0	4	0%	13	13	0%

Project Description New Levenvale Primary School All Weather Pitch.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 28-Feb-19

**Main Issues / Reason for Variance**

Works complete with retentions of £0.013m due in 2019/20.

**Mitigating Action**

None required.

**Anticipated Outcome**

Project delivered on budget but later than originally planned.

**24 St. Patrick's PS New Play Upgrades**

Project Life Financials	200	209	105%	200	0	0%
Current Year Financials	94	104	110%	103	8	9%

Project Description New MUGA for St. Patricks Primary School and playground improvements.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 30-Jun-19

**Main Issues / Reason for Variance**

Works complete with retentions due 2020/21.

**Mitigating Action**

None required.

**Anticipated Outcome**

Project delivered.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>25</b>	<b>Vehicle Replacement</b>						
	Project Life Financials	4,571	88	2%	4,571	0	0%
	Current Year Financials	4,605	122	3%	4,605	0	0%
	Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>						
	The Heavy Goods Vehicles (HGV's) and Refuse Collection Vehicles (RCV's) have been received and are now operational. The Tendering Committee approved the Contract Authorisation Report for the Provision of Passenger Buses at its September 2019 meeting and purchase orders have been placed with the successful tenderers. A Contract Authorisation Report for the procurement of Light Commercial Vehicles and Cars will be submitted to the January 2020 Tendering Committee meeting. The Stop Safe safety enhancement installation programme for the Council's waste collection vehicle fleet is complete. The commissioning and staff training phase is also complete and payment to the supplier is currently being processed.						
	<b>Mitigating Action</b>						
	None available at this time due to build lead in times for HGV and buses.						
	<b>Anticipated Outcome</b>						
	Replacement of fleet later than anticipated.						

<b>26</b>	<b>Allotment Development</b>						
	Project Life Financials	400	0	0%	400	0	0%
	Current Year Financials	400	0	0%	100	(300)	-75%
	Project Description	To develop an allotment site.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		30-Mar-20	
	<b>Main Issues / Reason for Variance</b>						
	Initial meetings of the project team have successfully taken place and services are currently being procured to undertake detailed soil investigations and topographic surveys in preparation for tender development in line with SEPA requirements. This is taking longer than expected so at this time it is unlikely this project will be completed this year as anticipated. Forecast spend for the year has been reduced to £0.100m with £0.300m required to be rephased to 2020/21.						
	<b>Mitigating Action</b>						
	None available at this time.						
	<b>Anticipated Outcome</b>						
	Development of allotments to take pressure off current 10 year waiting list.						

<b>27</b>	<b>Community Capital Fund</b>						
	Project Life Financials	3,610	3,590	99%	3,610	0	0%
	Current Year Financials	568	547	96%	568	0	0%
	Project Description	Upgrade and improve recreational facilities throughout West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>						
	There was slippage from 2018/19 and this relates to works at Inler Park, Balloch Park Slipway, Castlehill MUGA, and Dillichip Park. The planned end date has been amended to reflect this. With regards to Inler Park, this project was completed in August 2019. Castlehill upgrade to MUGA is now complete as is Dillichip Park. Tender documentation is currently being developed for four play areas at Moss O'Balloch, Balloch Park slipway, Central Alexandria and Levengrove Park which are all expected to complete before 31 March 2020.						
	<b>Mitigating Action</b>						
	None required at this time.						
	<b>Anticipated Outcome</b>						
	Improved recreational facilities throughout WDC.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>28</b>	<b>Community Sports Fund</b>						
	Project Life Financials	472	406	86%	472	0	0%
	Current Year Financials	92	26	28%	92	0	0%
	Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>	2017/18 was the final year of a project to fund external/community sports groups which is now closed to new applications. Officers have evaluated submissions received within the final round of applications. Full spend has been committed, however the timing of spend is dependent on external groups proceeding with projects as planned.					
	<b>Mitigating Action</b>	Officers will continue to liaise with community groups to ensure progress is made with projects.					
	<b>Anticipated Outcome</b>	Improve sport facilities to a wide range of organisations WDC.					
<b>29</b>	<b>Holm Park &amp; Yoker Athletic FC</b>						
	Project Life Financials	750	698	93%	750	0	0%
	Current Year Financials	314	262	83%	314	0	0%
	Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Oct-19		
	<b>Main Issues / Reason for Variance</b>	Works commenced on site December 2018 and project complete at October 2019 and awaiting final recharges.					
	<b>Mitigating Action</b>	None required.					
	<b>Anticipated Outcome</b>	Project delivered on budget but later than expected.					
<b>30</b>	<b>Environmental Improvement Fund</b>						
	Project Life Financials	1,690	1,577	93%	1,690	0	0%
	Current Year Financials	614	501	82%	590	(24)	-4%
	Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>	Delayed works at Mountblow are now complete with retentions of £0.024m required to be rephased to 2020/21. The planned end date has been updated to reflect this. Officers continue to engage with community groups to take forward the remainder of the projects under the Environmental Improvement Fund budget.					
	<b>Mitigating Action</b>	None available at this time.					
	<b>Anticipated Outcome</b>	Mountblow 3G pitch completed within available budget albeit later than anticipated.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>31</b>	<b>New Clydebank Leisure Centre</b>						
	Project Life Financials	23,758	23,755	100%	23,758	0	0%
	Current Year Financials	3	0	5%	3	0	0%
	Project Description	Provision of new leisure centre.					
	Project Lifecycle	Planned End Date	31-Mar-20	Actual End Date		31-Mar-17	
	<b>Main Issues / Reason for Variance</b>	No issues to report, final minor expenditure to be incurred in 2019/20.					
	<b>Mitigating Action</b>	None required at this time.					
	<b>Anticipated Outcome</b>	Project delivered on time and under budget. Underspend removed from budget in 2018/19.					
<b>32</b>	<b>Dalmonach CE Centre</b>						
	Project Life Financials	1,150	1,066	93%	1,150	0	0%
	Current Year Financials	806	797	99%	806	0	0%
	Project Description	To create new community facilities with additional space for early years provisions.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Dec-19	
	<b>Main Issues / Reason for Variance</b>	Dalmonach works on-site however contractor has experienced delays on site and requested an extension of time which will delay completion to December 2019.					
	<b>Mitigating Action</b>	None required at this time.					
	<b>Anticipated Outcome</b>	To create new community facilities with additional space for early years provisions.					
<b>33</b>	<b>Levensgrove Park - Restoration &amp; Regeneration</b>						
	Project Life Financials	3,639	3,577	98%	3,639	0	0%
	Current Year Financials	209	147	70%	209	0	0%
	Project Description	Restoration and Regeneration of Levensgrove Park.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Jul-19	
	<b>Main Issues / Reason for Variance</b>	Early delays due to timescales involved in securing external funding which impacted the procurement timescales. The planned end date was updated to reflect this. The project started August 2017 and Pavilion is now complete and handed over. Minor works at the depot are now also complete.					
	<b>Mitigating Action</b>	None required.					
	<b>Anticipated Outcome</b>	Project delivered later than originally anticipated.					

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>34 Public non-adopted paths and roads</b>						
Project Life Financials	629	312	50%	629	0	0%
Current Year Financials	548	231	42%	548	0	0%
Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Numerous projects have been identified that will be carried out using a combination of in-house resource and the Minor Civils Framework. Works anticipated to start Autumn 2019 include projects at Milton Park, Chappleton Gardens and North Dalnottar Cemetery. Full spend is expected in 2019/20.						
<b>Mitigating Action</b>						
Works to be complete as soon as possible.						
<b>Anticipated Outcome</b>						
Upgraded footpaths.						
<b>35 Sports Facilities Upgrades</b>						
Project Life Financials	167	10	6%	167	0	0%
Current Year Financials	165	8	5%	165	0	0%
Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
The budget has been allocated for construction of 3 All weather tennis courts at Argyll Park. This project is estimated to cost £0.165m and it was hopeful that with application to The Lawn Tennis Association, match funding would be received. However, following discussions with The Lawn Tennis Association in April 2018 they have only offered 25% funding. Match funding of 25% has been provided by Sports Scotland. The project has been tendered. However tenders have come in over budget so a value engineering exercise is currently underway.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
To deliver project within budget albeit later than first anticipated.						
<b>36 Vale of Leven Cemetery Extension</b>						
Project Life Financials	650	165	25%	650	0	0%
Current Year Financials	485	0	0%	485	0	0%
Project Description	Extension of existing cemetery in Vale of Leven.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Jul-20		
<b>Main Issues / Reason for Variance</b>						
Difficulties in purchasing the preferred site resulted in early delays to this project. Site investigation works on the preferred site are now complete and the land was deemed suitable in October 2018. Negotiations are now complete and approval granted at February IRED committee to purchase land. Legal are now in the process of working through a legal issue that has surfaced to conclude the purchase. Once purchase is complete the project will go to tender.						
<b>Mitigating Action</b>						
Opportunities to mitigate are limited due to ongoing discussions with regards to purchase of land.						
<b>Anticipated Outcome</b>						
A suitable site has been identified and is in the process of being purchased to provide a sustainable burial environment, the project will be delivered on budget albeit later than originally planned.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>37 New Sports Changing Facility Dumbarton West (Old OLSP site)</b>						
Project Life Financials	350	3	1%	350	0	0%
Current Year Financials	333	3	0%	316	(17)	0%
Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site).					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
<b>Main Issues / Reason for Variance</b>						
Demolition and site investigation works are complete. Planning permission has been submitted and start date of construction works to be confirmed. Retentions £0.017m required to be rephased into 2020/21.						
<b>Mitigating Action</b>						
Continue to liaise with Planning to take the project forward and prevent further delay.						
<b>Anticipated Outcome</b>						
To deliver new sports changing facility.						
<b>38 New Sports Changing Facility at Duntocher</b>						
Project Life Financials	300	3	1%	300	0	0%
Current Year Financials	300	3	0%	285	(15)	-5%
Project Description	New Sports Changing Facility at Duntocher.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Work is anticipated to start December 2019 pending planning permission being granted. Retentions are required to be rephased to 2020/21.						
<b>Mitigating Action</b>						
Continue to liaise with Planning to take the project forward and prevent further delay.						
<b>Anticipated Outcome</b>						
To deliver new sports changing facility.						
<b>39 Online Payment System for Education Establishments</b>						
Project Life Financials	52	0	0%	52	0	0%
Current Year Financials	52	0	0%	52	0	0%
Project Description	Cashless Catering within Primary Schools.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
The Funding was allocated to roll out cashless catering in a number of primary schools which is being co-ordinated and led by Educational Services and the contract for the provision of online school payments was approved at the Tendering Committee on 15 November 2017. Due to the timescales for contract initiation it is wasn't possible to make progress in 2017/18 resulting in the budget being rephased into 2018/19. Education have progressed with the pilot of their Parentpay system, however appears to be some issues in relation to integrating the Parentpay system with the existing cashless modules provided by supplier CRB. Until such time as this has been resolved there will be no further spend on rollout of the CRB system. As a result the budget has been rephased from 2018/19.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
To provide payment system for schools within budget albeit later than first anticipated.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>40</b>	<b>Free School Meals</b>						
	Project Life Financials	199	73	36%	199	0	0%
	Current Year Financials	131	4	3%	131	0	0%
	Project Description	Provision of Capital Funding from Scottish Government to implement free school meal					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	Officers awaiting programme of works and expected start date, with works anticipated to complete in 2019/20.					
	<b>Mitigating Action</b>	Opportunities to mitigate are limited due to need for work to be carried out around school holidays and building services resources therefore engagement with subcontractor has now taken place to minimise further delay.					
	<b>Anticipated Outcome</b>	Project completed within budget albeit later than anticipated.					

<b>41</b>	<b>Auld Street Clydebank - Bond</b>						
	Project Life Financials	400	212	53%	400	0	0%
	Current Year Financials	188	0	0%	188	0	0%
	Project Description	Completion of roadworks associated with Auld Street housing development.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	The timing of further works have been dependent on the progress of the builder on site, as the Council cannot proceed until the builder substantially completes his works. Officers are currently awaiting confirmation of completion, after which the Council works can proceed. It is anticipated at this time works will commence autumn 2019 and complete in 2019/20.					
	<b>Mitigating Action</b>	None available due to dependency on 3rd party contractor.					
	<b>Anticipated Outcome</b>	Works complete within budget albeit later than anticipated.					

<b>42</b>	<b>Cycling, Walking and Safer Streets</b>						
	Project Life Financials	147	0	0%	147	0	0%
	Current Year Financials	147	0	0%	147	0	0%
	Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	
	<b>Main Issues / Reason for Variance</b>	Works progressing with crossing facility at Balloch and cycle path works in Dumbarton. At this time it is anticipated the budget will					
	<b>Mitigating Action</b>	Aiming to complete works as soon as possible.					
	<b>Anticipated Outcome</b>	Works complete within budget albeit later than anticipated.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>43</b>	<b>Footways/Cycle Path Upgrades</b>						
	Project Life Financials	90	5	6%	90	0	0%
	Current Year Financials	90	5	6%	90	0	0%
	Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>						
	Proposed works at Park Street were postponed due to Network Rail road closure. Works now planned for 2019/20 include part of the A82 footway and the resurface of Glasgow Road from St James Retail Park to Greenhead Road. This work will be programmed in this financial year.						
	<b>Mitigating Action</b>						
	None required at this time.						
	<b>Anticipated Outcome</b>						
	Project completed within budget.						
<b>44</b>	<b>Infrastructure - Flooding</b>						
	Project Life Financials	161	0	0%	161	0	0%
	Current Year Financials	161	0	0%	161	0	0%
	Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>						
	Livingstone Street flooding works due to be carried out prior to scheduled resurfacing, which is dependent on the permission being granted by new filling station. Several other schemes have been identified to utilise budget, including Drymen Road Balloch drainage works, and A810 drainage works at Fairways. Works packages to be issued through civil framework and quick quote as						
	<b>Mitigating Action</b>						
	None required at this time.						
	<b>Anticipated Outcome</b>						
	Project completed within budget.						
<b>45</b>	<b>Infrastructure - Roads</b>						
	Project Life Financials	5,478	2,470	45%	5,478	0	0%
	Current Year Financials	5,478	2,470	45%	5,478	0	0%
	Project Description	Infrastructure - Roads.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>						
	There is a full programme of resurfacing works for 2019/20 which will utilise this budget, with works progressing to plan.						
	<b>Mitigating Action</b>						
	None required at this time.						
	<b>Anticipated Outcome</b>						
	Project completed on time and within budget.						
<b>46</b>	<b>A813 Road Improvement Phase 2</b>						
	Project Life Financials	2,325	0	0%	2,325	0	0%
	Current Year Financials	0	0	0%	0	0	0%
	Project Description	A813 Road Improvement Phase 2.					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
	<b>Main Issues / Reason for Variance</b>						
	No issues to report.						
	<b>Mitigating Action</b>						
	None required at this time.						
	<b>Anticipated Outcome</b>						
	To provide an improved A813.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>47 A811 Infrastructure Works</b>						
Project Life Financials	1,500	1,393	93%	1,500	0	0%
Current Year Financials	274	167	61%	274	0	0%
Project Description	A811 Infrastructure Works.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Road reconstruction requirements spanning Drymen Road, Balloch to Kilmaronock Church have been identified with infrastructure improvement with new drainage. Project was underway in 2018 and resurfacing works have now been completed. Signage review also now completed and remainder of the works will be carried out in winter 2019/20.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project will be delivered on time and within budget with slippage related to retention payments only.						
<b>48 Protective overcoating to 4 over bridges River Leven</b>						
Project Life Financials	1,080	0	0%	1,080	0	0%
Current Year Financials	270	0	0%	270	0	0%
Project Description	To overcoat 4 bridges over River Leven.					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
<b>Main Issues / Reason for Variance</b>						
Remedial work required to Bonhill Bridge, Dumbarton Bridge, Artizan Bridge and Footbridge from Renton to Vale of Leven Industrial Estate. Works have been delayed due to a longer than expected procurement process with preparation of tender documentation taking longer than anticipated and the time taken to prepare the work packages required for the structures. Physical works anticipated to commence late 2019/20, with retentions due 2020/21.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Project to be delivered in line with capital plan refresh and within budget.						
<b>49 Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements &amp; Park and Rides</b>						
Project Life Financials	550	48	0%	550	0	0%
Current Year Financials	550	48	0%	550	0	0%
Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
With regards to A814 congestion reduction measures, works planned for 2019/20 include congestion measures on the A814 which are now physically complete. With regards to Bus infrastructure improvements, high borders at bus stops works progressing throughout WDC and are due to complete by year end March district wide. Plans for works for Dalreoch and Balloch park and rides ongoing.						
<b>Mitigating Action</b>						
None Required at this time as request being made to carry forward funds to 2019/20.						
<b>Anticipated Outcome</b>						
To deliver improved specified, bus, cycling and walking routes within West Dunbartonshire.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>50 Strathleven Park and Ride Car Park</b>						
Project Life Financials	285	290	102%	302	17	6%
Current Year Financials	35	40	113%	52	17	48%
Project Description	Provision of additional car parking off Strathleven Place adjoining Church car Park. To be utilised as park and ride and overflow for town centre parking.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Apr-19		
<b>Main Issues / Reason for Variance</b>						
Project now complete with retentions due 2019/20.						
<b>Mitigating Action</b>						
None Required at this time.						
<b>Anticipated Outcome</b>						
Project completed albeit later than anticipated.						
<b>51 Street lighting and associated electrical infrastructure</b>						
Project Life Financials	209	82	39%	209	0	0%
Current Year Financials	187	60	32%	187	0	0%
Project Description	Street lighting and associated electrical infrastructure.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Work is being carried out in house and will be supplemented via external contractors through quick quote in 2019/20.						
<b>Mitigating Action</b>						
None available.						
<b>Anticipated Outcome</b>						
Project completed on time and within budget.						
<b>52 Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road</b>						
Project Life Financials	60	53	88%	60	0	0%
Current Year Financials	7	0	0%	7	0	0%
Project Description	Funding has been received from Turnberry Homes and will be used to introduce traffic					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Plans have been re-phased to carry out works in conjunction with Park St to Dumbarton East Train Station, which have now been rescheduled to 2019/20 due to prioritisation of resources.						
<b>Mitigating Action</b>						
Officers will continue to work with Procurement regarding contractual issues.						
<b>Anticipated Outcome</b>						
Project to be finalised in conjunction with Dumbarton East - Park St to Dumbarton East Train Station pathway.						
<b>53 Electrical Charging Points - Rapid Charge</b>						
Project Life Financials	170	0	0%	170	0	0%
Current Year Financials	170	0	0%	170	0	0%
Project Description	Funding has been awarded from Transport Scotland for the Installation of electrical charging points					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Funding of £0.170m has been awarded from Transport Scotland for the installation of Rapid Charge electrical car charging points. Locations have been confirmed for Kilbowie Road Clydebank Park & Ride and Woodyard Road in Dumbarton, with consideration to an electrical charging point at Vale of Leven Park & Ride. The intention is also to install a charging point at a Richmond Street Depot. Procurement options are being explored in conjunction with shared service partners and full spend anticipated in 2019/20.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Installation of rapid charge electrical car charging points.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>54</b>	<b>New Play &amp; Recreation at Radnor Park, including MUGA</b>					
Project Life Financials	260	272	105%	260	0	0%
Current Year Financials	162	174	107%	162	0	0%
Project Description	New Play & Recreation at Radnor Park, including MUGA.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Dec-19		
<b>Main Issues / Reason for Variance</b>						
Phase 1 (play area) of works is now complete. Phase 2 (MUGA) has now commenced and anticipated to complete 31 December 2019, with retentions due December 2020.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Provision of new Play & Recreation at Radnor Park, including MUGA delivered within budget.						
<b>55</b>	<b>New Sports Changing Facility at Lusst Glen in Old Kilpatrick</b>					
Project Life Financials	150	0	0%	150	0	0%
Current Year Financials	150	0	0%	143	(8)	-5%
Project Description	New Sports Changing Facility at Lusst Glen in Old Kilpatrick					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Project was delayed due to works being carried out at the site by Scottish Gas Networks. Planning permission has been submitted and start date of construction works to be confirmed. Works are however anticipated to complete in 2019/20 with retentions of £0.008m required to be rephased to 2020/21.						
<b>Mitigating Action</b>						
Continue to liaise with Planning to take the project forward and prevent further delay.						
<b>Anticipated Outcome</b>						
To deliver new sports changing facility.						
<b>56</b>	<b>Mandatory 20mph Residential communities</b>					
Project Life Financials	500	11	2%	500	0	0%
Current Year Financials	230	6	3%	230	0	0%
Project Description	Mandatory 20mph Residential communities.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
<b>Main Issues / Reason for Variance</b>						
The Scottish Government are currently reviewing 20mph legislation and officers are currently awaiting clarity from them before works can resume. This review is taking longer than anticipated, with still no formal outcome from Scottish Government on how to proceed.						
<b>Mitigating Action</b>						
None available at this time as timing of review is out with Council control.						
<b>Anticipated Outcome</b>						
Project to be delivered within budget albeit later than first anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>57 Invest in "Your Community Initiative"</b>						
Project Life Financials	1,000	614	61%	1,000	0	0%
Current Year Financials	158	42	26%	158	0	0%
Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
<b>Main Issues / Reason for Variance</b>	The main element of this budget relates to the Improvement Fund which is subject to the work of a tactical group who meets every 6 weeks and are working to identify suitable projects (the focus being on environmental projects in response to individual neighbourhood needs). There is also a review ongoing of the Your Community Initiative the aim of which is to streamline processes and deliver projects in a more timely fashion. Delay in spend is due to the fact that to date many of the improvements delivered via the Your Community approach have been funded from existing service budgets, resulting in insufficient spend from the Improvement Fund. Officers are actively researching investment opportunities in which this capital budget can be spent in the most beneficial way for the communities, with latest investment being in the new MUGA's at Castlehill in partnership with the Community Capital Fund. Other various proposals to utilise this budget are being presented and being evaluated at present to take the project forward.					
<b>Mitigating Action</b>	Opportunities to mitigate have been limited due to the need to liaise with communities. The group continues to liaise with groups regularly to ensure funds are utilised for the benefit of the communities.					
<b>Anticipated Outcome</b>	Full budget spend anticipated albeit later than originally planned.					
<b>58 Integrated Housing Management System</b>						
Project Life Financials	624	488	78%	624	0	0%
Current Year Financials	187	51	0%	187	0	0%
Project Description	This is a budget to support the necessary development and on-going requirements of implementing the Council's Integrated Housing Management System.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>	No issues, the system went live on 6th November 2019					
<b>Mitigating Action</b>	None required at this time.					
<b>Anticipated Outcome</b>	Project is to delivered in-line with rephased project timeline and within project life budget.					

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>59 Pappert Woodland Wind Farm</b>						
Project Life Financials	6,900	37	1%	6,900	0	0%
Current Year Financials	4	0	0%	0	(4)	0%
Project Description	Provision of new wind farm.					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
<b>Main Issues / Reason for Variance</b>						
Following IRED Committee in August 2019, it was agreed not to pursue a Wind Farm Development on WDC land. WDC is still in negotiations with the potential new development partner, however until this arrangement can be finalised, no spend can progress. It is therefore the intention to remove this project at the next capital refresh until a clear proposal can be developed.						
<b>Mitigating Action</b>						
Project team will continue to consult with Planning and other statutory consultees once revised scheme has been finalised.						
<b>Anticipated Outcome</b>						
Project completion generates savings in line with revised financial analysis.						

<b>60 Depot Urgent Spend</b>						
Project Life Financials	207	206	100%	207	0	0%
Current Year Financials	1	0	0%	1	0	0%
Project Description	Depot upgrades.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Final minor expenditure in 2019/20 to complete project.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
To achieve condition B from condition C.						

<b>61 Building Upgrades and H&amp;S - lifecycle &amp; reactive building upgrades</b>						
Project Life Financials	4,078	2,416	59%	4,078	0	0%
Current Year Financials	4,078	2,425	59%	4,078	0	0%
Project Description	Lifecycle and reactive building upgrades.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Budget expected to be fully allocated with Officers having identified a number of projects which they anticipate will be complete by end March 2020.						
<b>Mitigating Action</b>						
Ongoing regular meetings seeking to mitigate any possible delays to projects.						
<b>Anticipated Outcome</b>						
Project delivered within budget and amended timescales.						

<b>62 Upgrade Lighting</b>						
Project Life Financials	95	0	0%	95	0	0%
Current Year Financials	95	0	0%	95	0	0%
Project Description	Upgrade Lighting					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
It was anticipated that works would be complete over the October recess but due a supply issue on some light fittings for both schools. Whitecrook is 100% complete with work to Carleith being reprogrammed to complete in November. Works being considered for works to Dumbarton Academy, Our Lady of Lorretto and other council buildings as required.						
<b>Mitigating Action</b>						
None available at this time.						
<b>Anticipated Outcome</b>						
Delivery of project on time and on budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>63 Water Meter Downsize</b>						
Project Life Financials	16	2	13%	16	0	0%
Current Year Financials	16	2	13%	16	0	0%
Project Description	Water Meter Downsize					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Dumbarton Academy, Bonhill Primary, Goldenhill Primary and Clydebank High school are all complete and awaiting invoices. Budget expected to be fully utilised in 2019/20.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Delivery of project on time and on budget.						
<b>64 Urinal Controls</b>						
Project Life Financials	45	0	0%	45	0	0%
Current Year Financials	45	0	0%	45	0	0%
Project Description	Urinal Controls					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Project progressing with controls being fitted in various Council properties. Budget will be fully utilised in 2019/20.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Delivery of project on time and on budget.						
<b>65 Electricity Automatic meters</b>						
Project Life Financials	28	0	0%	28	0	0%
Current Year Financials	28	0	0%	28	0	0%
Project Description	Electricity Automatic meters					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
No issues to report. Works approx. 90% complete. Budget will be fully utilised in 2019/20.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Delivery of project on time and on budget.						
<b>66 Energy Projects quick wins</b>						
Project Life Financials	60	2	4%	60	0	0%
Current Year Financials	10	2	22%	10	0	0%
Project Description	Energy Projects quick wins					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
<b>Main Issues / Reason for Variance</b>						
Work to upgrade heating controls in Lennox Primary, Dumbarton Academy and Whitecrook now complete and awaiting charges. It is anticipated that other proposals under consideration will fully utilise this budget in 2019/20.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Delivery of project on time and on budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
<b>67 Automatic Meter Readers</b>						
Project Life Financials	48	18	37%	48	0	0%
Current Year Financials	48	18	37%	48	0	0%
Project Description	Automatic Meter Readers.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
New Meter fitting programme has commenced and progressing well and is 50% complete and awaiting charges. It is expected budget will be fully spent in 2019/20.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Delivery of project on time and on budget.						
<b>68 Queens Quay - Regeneration</b>						
Project Life Financials	15,620	13,705	88%	15,620	0	0%
Current Year Financials	4,279	2,364	55%	4,279	0	0%
Project Description	Queens Quay regeneration.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Nov-19		
<b>Main Issues / Reason for Variance</b>						
This project has experienced delays compared to the original timetable in order to coordinate and deliver the benefits of New Clydebank Health Centre, Care Home, and District Heating, resulting in forecast end date being extended to November 2019. However the spend related to these works is now well underway. There is a potential that costs currently associated with the District Heating project may be apportioned to the infrastructure project, however this is uncertain at this time and will be closely monitored.						
<b>Mitigating Action</b>						
A number of mitigating actions are being monitored through the risk register by the Management Group. Fortnightly meetings with the development partner take place to progress the project and make every attempt to reduce delays and slippage.						
<b>Anticipated Outcome</b>						
Regeneration of Clydebank Waterfront in line with budget, but delayed to co-ordinate with District Heating project.						
<b>69 Purchase of 3 Welfare Units</b>						
Project Life Financials	78	0	0%	78	0	0%
Current Year Financials	78	0	0%	78	0	0%
Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
<b>Main Issues / Reason for Variance</b>						
Due to a change in requirements officers are potentially now looking to buy mobile units rather than fixed units with options to come back to a future DLO project board therefore budget was required to be rephased from 2018/19. It is anticipated the required units will be purchased in 2019/20 and full budget spend is expected.						
<b>Mitigating Action</b>						
None required at this time.						
<b>Anticipated Outcome</b>						
Project will be delivered later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>70</b>	<b>Replace Elderly Care Homes and Day Care Centres</b>						
	Project Life Financials	27,463	19,901	72%	27,463	0	0%
	Current Year Financials	8,824	3,605	41%	8,824	0	0%
	Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-20		
	<b>Main Issues / Reason for Variance</b>	Dumbarton Care Home achieved practical completion on 28 April 2017. There is one outstanding recorded defect yet to be rectified relating to the CHP engine and accordingly a small amount of retention has been withheld but forecast to be released this financial year. With regards to Clydebank Care Home, CCG have been in possession of the site since the end of October 2018 and are progressing against the revised construction programme with a completion date of 22 May 2020 with the target opening late Summer 2020. Further to the completion date in May 2020, there is a 5 week period (26 June 2020) for the removal of the construction haul road and satisfying the handback conditions of the NHS licence to occupy, prior to the Health Centre contractor taking possession of this area.					
	<b>Mitigating Action</b>	Due to the complexity of both the relationships and co-dependencies with other neighbouring projects being developed at the same time the ability to mitigate within the project scope of control is limited – corporately, mitigation rests with delivery of programmes for overall Queens Quay Masterplan and in particular District Heating System. Now that the contract has been awarded there will be greater control over the project and it's spend.					
	<b>Anticipated Outcome</b>	New Care home provision in Clydebank currently delayed as indicated by the overall forecast end date above.					
<b>71</b>	<b>Special Needs - Aids &amp; Adaptations for HSCP clients</b>						
	Project Life Financials	757	361	48%	757	0	0%
	Current Year Financials	757	361	48%	757	0	0%
	Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>	Reallocation of expenditure currently coded through HSCP Revenue Aids & Adaptations budget.					
	<b>Mitigating Action</b>	None required.					
	<b>Anticipated Outcome</b>	Provision of adaptations and equipment to HSCP clients as anticipated.					
<b>72</b>	<b>Capital Contingency Fund</b>						
	Project Life Financials	0	0	100%	0	0	100%
	Current Year Financials	0	0	100%	0	0	100%
	Project Description	Contingency budget created from underspends and/or anticipated project savings identified from TCR's.					
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
	<b>Main Issues / Reason for Variance</b>	N/A					
	<b>Mitigating Action</b>	N/A					
	<b>Anticipated Outcome</b>	N/A					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

<b>73</b>	<b>Direct Project Support</b>					
	Project Life Financials	3,022	140	100%	3,022	0 100%
	Current Year Financials	3,022	140	100%	3,224	202 100%
	Project Description	Business support cost such as reallocation of architects and project support at year end.				
	Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20	
	<b>Main Issues / Reason for Variance</b>					
	Forecast for 2019/20 increased to £3.224m based on salary capitalisation exercise in September 2019.					
	<b>Mitigating Action</b>					
	None required.					
	<b>Anticipated Outcome</b>					
	Direct project support costs allocated as appropriate.					

<b>TOTAL PROJECTS AT GREEN STATUS</b>						
	Project Life Financials	171,733	103,129	60%	171,730	(2) 0%
	Current Year Financials	47,066	16,750	36%	46,922	(144) 0%

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%
<b>1 Ring Fenced Government Grant Funding</b>						
Project Life Financials	(45,584)	(5,185)	11%	(42,101)	3,482	-8%
Current Year Financials	(8,699)	(2,743)	32%	(5,179)	3,520	-40%
Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
<b>Main Issues / Reason for Variance</b>	Main variance relates to Early Years Funding and Exxon City Deal grant not anticipated to be applied in 2019/20 due to spend levels.					
<b>Mitigating Action</b>	Mitigating actions are detailed within the appropriate status updates.					
<b>Anticipated Outcome</b>	Specific grants applied in year will be less than anticipated in 2019/20					
<b>2 Capital Receipts</b>						
Project Life Financials	(28,879)	(2,820)	10%	(28,546)	332	-1%
Current Year Financials	(8,392)	(766)	9%	(8,060)	332	-4%
Project Description	These are capital receipts that are anticipated from sales of land and buildings both as part of the normal disposal programme and also as part of the business case investment in office rationalisation, new school building and new care home development					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
<b>Main Issues / Reason for Variance</b>	Capital receipt in year and anticipated to be less than budgeted due to market conditions					
<b>Mitigating Action</b>	While market conditions are out with officers control all potential receipts will be explored.					
<b>Anticipated Outcome</b>	Capital receipts received less than forecast					
<b>3 Prudential Borrowing</b>						
Project Life Financials	(155,766)	(128,149)	82%	(161,305)	(5,539)	4%
Current Year Financials	(41,314)	(12,245)	30%	(33,753)	7,561	-18%
Project Description	Prudential borrowing is long term borrowing from financial institutions that has been approved for the purposes of funding capital expenditure					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
<b>Main Issues / Reason for Variance</b>	Prudential borrowing in 2019/20 is likely to be less than budgeted due to programme re-phasing					
<b>Mitigating Action</b>	Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis					
<b>Anticipated Outcome</b>	While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the programme life.					
<b>TOTAL RESOURCES</b>						
Project Life Financials	(335,100)	(180,568)	54%	(336,377)	(1,277)	0%
Current Year Financials	(74,177)	(22,711)	31%	(62,730)	11,447	-15%