**ITEM 13 - APPENDIX 3** 

PERIOD END DATE

30 November 2022

|                                   | Variance Analysis   |                   |        |     |            |  |
|-----------------------------------|---|-------------------|--------|-----|------------|--|
| Budget Details                    | Total Budget  | Forecast<br>Spend | Varian | ce  | RAG Status |  |
|                                   | £000  | £000              | £000   | %   |            |  |
| Corporate Asset Maintenance       | (203)   | (201)             | 2      | -1% | +          |  |
| Service Description               | This service manages and undertakes repairs and maintenance to public buildings   |                   |        |     |            |  |
| Main Issues / Reason for Variance | Lower than budgeted income due to a reduced programme of CAMS work delivered through subcontractor partners. Reduced income is offset by reduced subcontractor expenditure. |                   |        |     |            |  |
| Mitigating Action                 | Non required  |                   |        |     |            |  |
| Anticipated Outcome               | Surplus is broadly in line with target  |                   |        |     |            |  |

| Transport, Fleet & Maintenance<br>Services | (511)   | (402)  | 109  | -21%  | +                       |
|--|---|--|--|---|-------------------------|
| Service Description                        | Transport services ac   | cross WDC  |  |   |                         |
| Main Issues / Reason for Variance          | There is a favourable<br>number of vacancies<br>(£143k), which will fo<br>Favourable variance<br>variance from higher | . However this is n<br>llow through to hig<br>from diesel rechar | nore than offse<br>her recharges<br>ges is less that | et by higher<br>to services<br>an the adver | fuel costs<br>s.<br>rse |
| Mitigating Action                          | The level of internal r   | echarges is under  | review   |   |                         |
| Anticipated Outcome                        | Surplus is less than t  | arget  |  |   |                         |

PERIOD END DATE

30 November 2022

|                                   | Variance Analysis   |                                       |  |                  |  |  |
|-----------------------------------|---|---------------------------------------|--|------------------|--|--|
| Budget Details                    | Total Budget  | Forecast<br>Spend                     | Variance                                   | RAG Status       |  |  |
|                                   | £000  | £000                                  | £000 %                                     |                  |  |  |
| Roads Services                    | 3,066   | 3,281                                 | 215 7%                                     | +                |  |  |
| Service Description               |   | tes to Roads ope<br>school crossing p | erations, design, structures, s<br>patrols | street lighting, |  |  |
| Main Issues / Reason for Variance | Plant hire costs have increased during the year to a level not foreseen when<br>the budget was set . Similarly, electricity and street lighting costs have<br>increased during the year to a level not anticipated when the budget was set<br>due to inflationary levels. |                                       |  |                  |  |  |
| Mitigating Action                 | Management will continue to monitor all budget heads with a view to minimising the overspend.   |                                       |  |                  |  |  |
| Anticipated Outcome               | An adverse variance is anticipated.   |                                       |  |                  |  |  |
| Outdoor Services                  | 192   | 188                                   | (4) -2%                                    | Ť                |  |  |
| Service Description               | This service covers the outdoor sporting facilities provided by WDC and public conveniences   |                                       |  |                  |  |  |
| Main Issues / Reason for Variance | Employee costs are favourable (£51k) because of a number of vacancies .<br>This favourable variance has offset the adverse variance against<br>electricity/gas (£24k).  |                                       |  |                  |  |  |
| Mitigating Action                 | None necessary  |                                       |  |                  |  |  |
| Anticipated Outcome               | Small favourable variance   |                                       |  |                  |  |  |

PERIOD END DATE

30 November 2022

|   | Variance Analysis  |                    |                     |            |            |  |
|---|--|--------------------|---------------------|------------|------------|--|
| Budget Details                                      | Total Budget   | Forecast<br>Spend  | Varianc             | e          | RAG Status |  |
|   | £000   | £000               | £000                | %          |            |  |
| Ground Maintenance & Street Cleaning<br>Trading A/c | (1,957)  | (1,783)            | 174                 | -9%        | +          |  |
| Service Description                                 | Trading operation providing grounds maintenance and street cleaning services   |                    |                     |            |            |  |
| Main Issues / Reason for Variance                   | Property costs are adverse due to increased gas/electricity costs (£17k) and higher anticipated depot costs (£12k). Fuel (£114k), vehicle maintenance (£22k), tyres (£15k) and plant/seed/materials costs (£36k) have increased to a level not anticipated when the budget was set. These have been partly offset by vacancies (£54k).   |                    |                     |            |            |  |
| Mitigating Action                                   | None possible at   | this time          |                     |            |            |  |
| Anticipated Outcome                                 | An adverse varia   | ince is anticipate | d                   |            |            |  |
|   | (, , , , , )   | ()                 |                     |            |            |  |
| Crematorium   | (1,024)  | (895)              | 130                 | -13%       | +          |  |
| Service Description                                 | This service prov  | vides crematoriui  | m services within t | he Council | area       |  |
| Main Issues / Reason for Variance                   | Gas costs are higher than budgeted (£30k) while income is projected to be less than budgeted (£48k) . Following the pay award overtime will be over budget (£6k).  |                    |                     |            |            |  |
| Mitigating Action                                   | Management will continue to monitor all budget heads with a view to minimising the overspend   |                    |                     |            |            |  |
| Anticipated Outcome                                 | An adverse variance is anticipated   |                    |                     |            |            |  |
|   |  |                    |                     |            |            |  |
| Waste Services                                      | 8,177  | 8,516              | 340                 | 4%         | +          |  |
| Service Description                                 | Waste Collection   | and Refuse dis     | posal services      |            |            |  |
| Main Issues / Reason for Variance                   | Employee costs are higher (£258k) as projected savings from waste route optimisation ,which depend on operating from a single depot, are not yet achievable and the impact of the pay award . Expenditure on bin replacements is higher (£80k) , skip hire (£21k) , and waste transfer consultancy costs (£31k) are greater than anticipated when the budgets were set. SEPA licence charges(£27k) are higher than anticipated when the budget was set. These have been partly offset by reduced transport costs, mainly in vehicle hires (£21k) . |                    |                     |            |            |  |
| Mitigating Action                                   | none possible at   | present            |                     |            |            |  |
| Anticipated Outcome                                 | Overspend antic  | ipated             |                     |            |            |  |

PERIOD END DATE

30 November 2022

| Variance Analysis   |  |   |  |   |  |  |
|---|--|---|--|---|--|--|
| Total Budget  |  | Variance  |  | RAG Status  |  |  |
| £000  | £000   | £000  | %  |   |  |  |
| (2,276)   | (2,290)  | (14)  | 1%   | <b>↑</b>  |  |  |
| This service provides asset and estate management   |  |   |  |   |  |  |
| The favourable variance is due mainly to increased rents anticipated from the Artizan Centre which is partially offset by a reduction in income anticipated from Clyde Regional Centre. |  |   |  |   |  |  |
| Income and expenditure will continue to be monitored throughout the year.   |  |   |  |   |  |  |
| Favourable variance anticipated at year end   |  |   |  |   |  |  |
|   | £000<br>(2,276)<br>This service prov<br>The favourable v<br>the Artizan Centr<br>anticipated from<br>Income and expe | Total Budget Forecast<br>Spend   £000 £000   (2,276) (2,290)   This service provides asset and expenditure is due m<br>the Artizan Centre which is partia<br>anticipated from Clyde Regional of<br>Income and expenditure will contre | Total Budget Forecast<br>Spend Variance   £000 £000 £000   (2,276) (2,290) (14)   This service provides asset and estate management The favourable variance is due mainly to increased reaction the Artizan Centre which is partially offset by a reduction anticipated from Clyde Regional Centre. Income and expenditure will continue to be monitored | Total Budget Forecast<br>Spend Variance   £000 £000 £000 %   (2,276) (2,290) (14) 1%   This service provides asset and estate management 1% 1%   The favourable variance is due mainly to increased rents anticipated from Clyde Regional Centre. 1 1%   Income and expenditure will continue to be monitored through 1% 1% |  |  |

| Economic Development              | 258   | 262                | 4              | 2%        | +       |  |
|-----------------------------------|---|--------------------|----------------|-----------|---------|--|
| Service Description               | Promotion of regeneration   | on activities with | nin West Dunba | rtonshire | Council |  |
| Main Issues / Reason for Variance | Income is adverse due to delays in filling staff vacancies on posts that are<br>budgeted to be internally recharged. While these posts are vacant there is<br>no possibility of recharging these. This is being partially offset by a<br>favourable variance in staffing due to the same vacancies. |                    |                |           |         |  |
| Mitigating Action                 | Income and expenditure will continue to be monitored throughout the year  |                    |                |           |         |  |
| Anticipated Outcome               | An overspend is anticipa  | ted                |                |           |         |  |

**APPENDIX 3**