

## COMMUNITY PLANNING PARTNERSHIP STRATEGIC BOARD

At a Meeting of the West Dunbartonshire Community Planning Partnership Strategic Board held in Committee Room 3, Council Offices, Garshake Road, Dumbarton, on Wednesday, 12 December 2012 at 10.00 a.m.

**Present:** Councillor Martin Rooney (Chair) and Jonathan McColl; Angela Wilson, Executive Director of Corporate Services (for Joyce White, Chief Executive, West Dunbartonshire Council (WDC)); Tom Woodbridge, Chair, Dumbarton Community Forum; John Hainey, Chair, Clydebank Community Forum; \*Barbara Barnes, Chair, Vale of Leven Community Forum; Chief Superintendent Barry McEwan, Strathclyde Police; Selina Ross, Manager, West Dunbartonshire Community Volunteering Service; John Binning, Principal Policy Officer, Strathclyde Partnership for Transport; Roseann Ellison, Area Manager, Skills Development Scotland; and Etta Wright, District Manager, West of Scotland, Jobcentre Plus.

\* Arrived later in the meeting.

**Attending:** Peter Barry, Head of Customer & Community Services, West Dunbartonshire Community Planning Partnership (WDCPP); and Craig Stewart, Committee Officer, Legal, Democratic and Regulatory Services (WDC).

**Also Attending:** Jill Vickerman, Location Director and Anita Popplestone, Location Support, Scottish Government.

**Apologies:** Apologies for absence were intimated on behalf of Councillor Lawrence O'Neill; Joyce White, Chief Executive, WDC; Fergus Byrne, Strathclyde Police and Ronnie Dinnie, Head of Neighbourhood Services, WDC.

### Councillor Martin Rooney in the Chair

## WELCOME

Councillor Rooney, Chair, welcomed everyone to the December meeting of the Strategic Board.

## DECLARATIONS OF INTEREST

It was noted that there were no declarations of interest in any of the items of business on the agenda at this point in the meeting.

## MINUTES OF PREVIOUS MEETING

The Minutes of Meeting of the Community Planning Partnership Strategic Board held on 20 February 2012 were submitted and approved as a correct record, subject to the following:-

Having heard Mr Woodbridge, Councillor Rooney, Chair, accepted the amendments as proposed by him, on the understanding that to avoid any confusion, in future, any such proposed amendments should be clearly stated by the mover for the purposes of recording them properly in the minutes.

Accordingly, the Board endorsed the following amendments proposed to the Minutes by Mr Woodbridge:-

### CPP Investment Recommendations

To read as follows:-

*“After discussion and a vote on a proposal that this meeting should decide now on the allocation of funds which was lost and having.....”*

### Developing Thematic Group Structures

To read as follows:-

*“Following discussion.....in answer to Members’ questions and noting the Community Forums discontent with the proposals in relation to items (2) & (3) below, the Board agreed:-.....”*

### WDCPP Thematic Groups Annual Progress Report, 1 April 2011 to 31 March 2012

To read as follows:-

*“the Board agreed to note the contents of the report and in relation to a question raised about whether the unit costs shown on Pages 56 & 57 of the report were comparable and could be used to support the conclusions drawn that the previous employability programme was 43% more expensive than the current model the Chief Executive, West Dunbartonshire Council undertook to look into the matter and report back.”*

### **COMMUNITY PLANNING PARTNERSHIP INVESTMENT DECISIONS – UPDATE ON 2012/13 ALLOCATIONS**

A report was submitted by the Executive Director of Corporate Services providing an update on the allocation of additional CPP funding in 2012/13.

In relation to a point raised by Councillor McColl concerning a verbal update and a report that was discussed at the Vale of Leven Community Forum, it was noted that reports to Community Forums go as part of the papers for the Strategic Board and that those papers accurately reflect the true position. It was agreed that representatives are asked to be mindful that any verbal updates given should be consistent with the position reflected in the Board papers and not be contradictory. It was agreed having heard Councillor Rooney, Chair, that this point would be taken on board.

The Board otherwise agreed to note the contents of the report.

### **COMMUNITY PLANNING PARTNERSHIP INVESTMENT DECISION MAKING – FUTURE INVESTMENT 2013/14**

A report was submitted by the Executive Director of Corporate Services seeking approval to ensure processes are in place to enable the Strategic Board to consider funding applications for 2013/14.

After discussion and having heard the Head of Customer & Community Services in further explanation and in answer to Members' questions, it was agreed:-

- (1) to note that the Strategic Board would consider proposals for future CPP Investment at a Special Meeting of the Board to be held in March 2013; and
- (2) to request thematic groups to prepare fully for the 2013/14 investment process.

### **COMMUNITY PLANNING PARTNERSHIP BUDGET MONITORING REPORT – PERIOD 7 TO 31 OCTOBER 2012**

A report was submitted by the Executive Director of Corporate Services advising of the performance of the CPP Investment budget for the period to 31 October 2012.

The Board agreed to note the contents of the report.

### **REPORTING PROCESSES – FINANCE AND PERFORMANCE**

A report was submitted by the Executive Director of Corporate Services providing information on current frequency and process for reporting on CPP Finance and Performance.

After discussion and having heard the Head of Customer & Community Services and the Executive Director of Corporate Services in elaboration and in answer to Members' questions, the Board agreed:-

- (1) that officers would look at the possibility of including an additional column, giving an assessment of outcome achievements, on the basis discussed at the meeting; and
- (2) to otherwise note the contents of the report.

### **SINGLE OUTCOME AGREEMENT 2011/14 – ANNUAL PROGRESS REPORT**

A report was submitted by the Executive Director of Corporate Services setting out West Dunbartonshire Community Planning Partnership's progress in meeting the Local Outcomes contained in the 2011/14 Single Outcome Agreement.

After discussion and having heard Members' in elaboration, the Board agreed:-

- (1) to note the terms of the discussion that had taken place in respect of meeting the Local Outcomes, as outlined in the Appendix to the report; and
- (2) to otherwise note the contents of the report.

### **NATIONAL REVIEW OF COMMUNITY PLANNING AND SINGLE OUTCOME AGREEMENTS**

A verbal update was provided by Peter Barry, Head of Community and Customer Services, West Dunbartonshire Council on the National Review of Community Planning and Single Outcome Agreements.

Having heard the Head of Customer & Community Services and the Executive Director of Corporate Services in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to note the terms of the discussion that had taken place in respect of this matter; and
- (2) that it would be worthwhile for a joint presentation, between officers of WDC and DWP, to be made to a future meeting of the Board on the changes being brought in with regard to Universal Credit and housing benefit, etc., that would impact on the community in West Dunbartonshire.

## **STRATHCLYDE PARTNERSHIP FOR TRANSPORT (SPT) – TRANSPORT OUTCOME REPORT: WEST DUNBARTONSHIRE 2012/13**

A verbal update was provided by John Binning, Principal Transport Policy Officer (SPT). A copy of the West Dunbartonshire Transport Outcomes Report 2012/13 was circulated at the meeting for Members' information.

After discussion and having heard the Principal Transport Policy Officer in elaboration and in answer to Members' questions, the Board agreed to note the terms of the verbal update and discussion that had taken place in relation to this matter.

### **PRESENTATION – GETTING IT RIGHT FOR EVERY CHILD (GIRFEC)**

A presentation was given by Mary Berrill, Quality Improvement Manager, West Dunbartonshire Council on Getting it Right for Every Child (GIRFEC).

In this connection, it was noted amongst other things, that for all staff working with children, young people and their families the implementation of GIRFEC over the next year would mean a focus on training. This would impact on Health and Social Care and Education Services as well as the voluntary sector and other services such as Housing and Police. The training and change to culture, practice and process would mean looking at how we could improve our joint working and information sharing. One of the key aims being to build on the existing good multi-agency working and be able to improve outcomes for the children and families who use our services.

Following discussion and a question and answer session, Councillor Rooney, Chair, thanked Ms Berrill for her interesting and informative presentation.

### **COMPLIMENTS OF THE SEASON**

Councillor Rooney, Chair, wished everyone a Merry Christmas and a Happy New Year.

The meeting closed at 12.28 p.m.

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**WEST DUNBARTONSHIRE COUNCIL**

**Report by the Executive Director of Corporate Services**

**West Dunbartonshire Community Planning Partnership  
Strategic Board: 20 March 2013**

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**Subject: CPP Budget Monitoring Report: Period 10 to 31 January 2013**

**1. Purpose**

- 1.1** The purpose of this report is to advise members of the Strategic Board of the performance of the CPP Investment budget for the period to 31 January 2013

**2. Recommendations**

- 2.1** Members of the Strategic Board are asked to note the contents of this report.

**3. Background**

- 3.1** The total allocation of resources contributing directly to delivery of the 2011-14 SOA totals £2,585,250.

- 3.2** This is made up of:

- the initial investment decisions of £2,317,350 agreed by the Strategic Board at their meeting of 20 February 2012.
- the additional allocation agreed by the Board to provide one-off interim funding of £50,000 each to Y-Sort It and Tulloch to allow both agencies time to seek alternative funding and to allow time for the further development of the youth partnership.
- the recent one off investment decisions of £167,900 agreed in September 2012.

**4. Main Issues**

- 4.1** The CPP Investment budgetary position as at 31 January 2013 is summarised and detailed by project in Appendix 1.

- 4.2** The Appendix reports a favourable variance of £147,025. The variance reported is the comparison of actual spend to expected spend to date based on an evenly phased budget for the first three quarters of this financial year.

- 4.3** All funds are expected to be fully spent by the year-end.

- 4.4** Please contact the undernoted officer in advance of the meeting if any further details are required.

**5. People Implications**

- 5.1** There are no personnel issues.

**6. Financial Implications**

- 6.1** Other than the financial position noted above, there are no financial implications of this report.

**7. Risk Analysis**

- 7.1** Given existing financial controls and performance monitoring systems there are no known risks associated with this paper.

**8. Equalities Impact Assessment (EIA)**

- 8.1** There is no equalities impact arising from this report and an Equalities Impact Assessment is not required.

**9. Consultation**

- 9.1** As this is a budgetary control report on CPP Investment, consultation and information gathering for the content has been informed by Council processes and the various structures of the CPP.

**10. Strategic Assessment**

- 10.1** This report details the investment directly supporting the priorities of the SOA.

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**Angela Wilson**  
**Executive Director of Corporate Services**

**Date: 27 February 2013**



<b>Person to Contact:</b>	Alice Morrison Corporate Services Council Buildings Garshake Road Dumbarton G82 3PU 01389 737862 <a href="mailto:Alice.morrison@west-dunbarton.gov.uk">Alice.morrison@west-dunbarton.gov.uk</a>
<b>Appendices:</b>	Appendix 1: Budgetary Control Analysis - CPP Investment
<b>Background Papers:</b>	CPP Strategic Board 20 February 2011 (Agenda Item 5 CPP Investment Recommendations 2012/13)
<b>Wards Affected:</b>	None

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Theme							Previous period variance		
Budget 2012/13		YTD Budget	YTD Actual	YTD Variance	Variance	YTD Variance	Variance Movement		
							Comments		
		£	£	£	£	Favourable/ Adverse	%	£	£
Work & Benefits		43,500	15,000	15,000	0		0%	0	0
Safe, Strong & Involved Communities		1,136,700	912,950	868,350	(44,600)	Favourable	-5%	0	44,600
Supporting Children & Families		1,315,020	870,590	783,000	(87,590)	Favourable	-10%	0	87,590
Community Engagement		90,030	67,520	52,685	(14,835)	Favourable	-22%	0	14,835
TOTAL NET EXPENDITURE		2,585,250	1,866,060	1,719,035	(147,025)	Favourable	-8%	0	147,025

SERVICE	Budget 2012/13	YTD Budget	YTD Actual	YTD Variance	Variance	YTD Variance	Previous period variance	Variance Movement	Comments
<b>SUMMARY</b>	£	£	£	£	Favourable/ Adverse	%	£	£	
Work & Benefits	43,500	15,000	15,000	0		0%	0	0	
Safe Strong & Involved Communities	1,136,700	912,950	868,350	(44,600)	Favourable	-5%	0	44,600	
Supporting Children & Families	1,315,020	870,590	783,000	(87,590)	Favourable	-10%	0	87,590	
Community Engagement	90,030	67,520	52,685	(14,835)	Favourable	-22%	0	14,835	
<b>Gross Expenditure</b>	<b>2,585,250</b>	<b>1,866,060</b>	<b>1,719,035</b>	<b>(147,025)</b>	Favourable	<b>-8%</b>	<b>0</b>	<b>147,025</b>	
Income	0	0	0	0		0%	0	0	
<b>Net Expenditure</b>	<b>2,585,250</b>	<b>1,866,060</b>	<b>1,719,035</b>	<b>(147,025)</b>	Favourable	<b>-8%</b>	<b>0</b>	<b>147,025</b>	
<b>Work &amp; Benefits</b>	£	£	£	£	Favourable/ Adverse	%	£	£	
Titan Crane	20,000	15,000	15,000	0		0%		0	
Café Knowes	11,500	0	0	0		0%			September decision, funding will be drawn down in final quarter
IRC - additional 1 off	12,000	12,000	12,000	0		0%			
<b>Gross Expenditure</b>	<b>43,500</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>		<b>0%</b>	<b>0</b>	<b>0</b>	
Income	0	0	0	0		0%		0	
<b>Net Expenditure</b>	<b>43,500</b>	<b>15,000</b>	<b>15,000</b>	<b>0</b>		<b>0%</b>	<b>0</b>	<b>0</b>	
<b>Safe, Strong &amp; Involved Communities</b>	£	£	£	£	Favourable/ Adverse	%	£	£	
Drug & Alcohol Misuse	180,000	135,000	135,000	0		0%		0	
Arrest Referral	42,600	31,950	31,950	0		0%		0	
Violence Against Women	160,000	120,000	120,000	0		0%		0	
Additional Police	300,000	300,000	300,000	0		0%		0	
Pulse	16,000	16,000	16,000	0		0%		0	
Pulse - additional 1 off midnight league	34,000	19,000	19,000	0		0%		0	September decision: Remaining funding will be drawn down
Fire Reach	20,000	20,000	20,000	0		0%		0	
Fire Reach - additional 1 off	11,500	0	0	0		0%			September decision
Public Reassurance Initiative	20,000	15,000	7,500	(7,500)	Favourable	-50%		7,500	Funding expected to be fully spent by year end
CCTV Monitoring	20,000	15,000	11,900	(3,100)	Favourable	-21%		3,100	Funding expected to be fully spent by year end
Env Trust & Community Inv in N'hoods	280,000	210,000	176,000	(34,000)	Favourable	-16%		34,000	Funding expected to be fully spent by year end
Care & Repair	18,600	13,950	13,950	0		0%		0	Project using alternative source of funding first
Care & Repair - 1 off additional	24,000	7,050	7,050	0		0%			September decision
Road Safety - Pass Plus	10,000	10,000	10,000	0		0%		0	Funding expected to be fully spent by year end
<b>Gross Expenditure</b>	<b>1,136,700</b>	<b>912,950</b>	<b>868,350</b>	<b>(44,600)</b>	Favourable	<b>-5%</b>	<b>0</b>	<b>44,600</b>	
Income	0	0	0	0		0%		0	
<b>Net Expenditure</b>	<b>1,136,700</b>	<b>912,950</b>	<b>868,350</b>	<b>(44,600)</b>	Favourable	<b>-5%</b>	<b>0</b>	<b>44,600</b>	
<b>Supporting Children &amp; Families</b>	£	£	£	£	Favourable/ Adverse	%	£	£	
Pupil & Family Support	630,000	472,500	472,500	0		0%		0	
Parenting Strategy	50,000	0	0	0		0%		0	funding expected to be fully spent by year end

SERVICE							Previous period variance	Variance Movement	Comments
Budget 2012/13	YTD Budget	YTD Actual	YTD Variance	Variance	YTD Variance				
MCMC/Opportunities for All	165,120	123,840	95,000	(28,840)	Favourable	-23%		28,840	expenditure profiled in accordance with European programme. Expected to be fully spent by year end
Y Sort It (Core)	175,000	131,250	87,500	(43,750)	Favourable	-33%		43,750	Remaining funding will be drawn down in final quarter
Y Sort It - Interim 1 off	50,000	0	0	0		0%			The remaining funding will be drawn down in final quarter
Y Sort It - additional 1 off capital	6,000	6,000	6,000	0		0%			
Tullochan Trust (Core)	20,000	15,000	15,000	0		0%		0	
Tullochan Trust - Interim 1 off	50,000	25,000	25,000	0		0%			The remaining funding will be drawn down in final quarter
Tullochan Trust additional 1 off capital	3,000	3,000	3,000	0		0%			
Opportunities for All (1 off additional)	34,000	0	0	0		0%			September decision, funding expected to be fully spent.
Sports Development & Club Coach	80,000	60,000	60,000	0		0%		0	
Sports Development & Club Coach - additional 1 off	12,900	0	0	0		0%			September decision
Access to Facilities	20,000	15,000	0	(15,000)	Favourable	-100%		15,000	Leisure Trust to draw down funds
Bankie Talk - additional 1 off	19,000	19,000	19,000	0		0%			
<b>Gross Expenditure</b>	<b>1,315,020</b>	<b>870,590</b>	<b>783,000</b>	<b>(87,590)</b>	<b>Favourable</b>	<b>-10%</b>	<b>0</b>	<b>87,590</b>	
Income						0%		0	
<b>Net Expenditure</b>	<b>1,315,020</b>	<b>870,590</b>	<b>783,000</b>	<b>(87,590)</b>	<b>Favourable</b>	<b>-10%</b>	<b>0</b>	<b>87,590</b>	
<u>Community Engagement</u>	£	£	£	£	Favourable/ Adverse	%	£	£	
Community Engagement	90,030	67,520	52,685	(14,835)	Favourable	-22%		14,835	expected to be fully spent by year end
<b>Gross Expenditure</b>	<b>90,030</b>	<b>67,520</b>	<b>52,685</b>	<b>(14,835)</b>	<b>Favourable</b>	<b>-22%</b>	<b>0</b>	<b>14,835</b>	
Income				0		0%		0	
<b>Net Expenditure</b>	<b>90,030</b>	<b>67,520</b>	<b>52,685</b>	<b>(14,835)</b>	<b>Favourable</b>	<b>-22%</b>	<b>0</b>	<b>14,835</b>	

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## **WEST DUNBARTONSHIRE COMMUNITY PLANNING PARTNERSHIP**

**Report by: Angela Wilson Executive Director, Corporate Services**

**Strategic Board: 20 March 2013**

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**Subject: WD CPP Thematic Groups Six Monthly Progress Report  
1 April-30 September 2012**

**1. Purpose:**

- 1.1** The purpose of this report is to provide the CPP Strategic Board with an update to 30 September 2012 of CPP Thematic Groups and the associated performance of Programmes managed by the Community Planning Partnership (CPP).

**2. Recommendations:**

- 2.1** The Strategic Board is asked to note the contents of the following Thematic Group Reports.

**3. Background:**

- 3.1** Following the adoption of West Dunbartonshire CPP's Partnership Agreement in June 2010, CPP Thematic Groups are required to monitor and evaluate performance against the agreed Programme outputs and outcomes, highlighting areas for improvement and development, and report progress directly to the Strategic Board.

**4. Main Issues:**

- 4.1** The following Thematic Group progress reports cover the period 1 April to 30 September 2012. However, as Thematic Group Lead Officers compiled their reports outwith this delivery period, some additional information on progression by specific Programmes is also provided. The Health and Housing Thematic Groups no longer have direct responsibility for CPP Programmes supported by CPP Investment. Progress made through these thematic groups will be captured and reported on an annual basis through the SOA progress report. Board members should consider receiving general reports from the Health and Housing Thematic groups to ensure that they are kept appraised and make the appropriate links. The following websites contain information on current developments within the Housing and Health areas.

Housing: [www.west-dunbarton.gov.uk/housing](http://www.west-dunbarton.gov.uk/housing)

Health: [www.wdchcp.org.uk](http://www.wdchcp.org.uk)

**5. People Implications**

- 5.1** Other than the details contained in the following Thematic Group Progress Reports, there are no further people implications.

**6. Financial Implications:**

- 6.1** Other than the details contained in the following Thematic Group Progress Reports, there are no further financial issues.

**7. Risk Analysis:**

- 7.1** Current CPP performance controls we have in place manage risk effectively. There is, therefore, no perceived risk arising from the contents of the following Thematic Group reports.

**8. Equalities Impact Assessment (EIA)**

- 8.1** There is no equalities impact arising from this report and an Equalities Impact Assessment is not required. Equalities Impact Assessments have been carried out at programme level before, or during, the delivery period this report covers.

**9. Consultation**

This report is an update on the progress of CPP Thematic Groups, therefore there are no new proposals being put forward that would require consultation.

**10. Strategic Assessment**

- 10.1** The following Thematic Group Reports contain details which demonstrate how they support the delivery towards the three strategic priorities with the current Single Outcome Agreement:

- Work and Benefits
- Safe, Strong and Involved Communities, and
- Supporting Children and Families

The Council's Strategic Plan clearly supports the aspirations set out within the current Single Outcome Agreement (SOA) 2011-14, particularly the following strategic priorities for the Council:

- Improve economic growth and employability,
- Improve the well-being of communities and protect the welfare of vulnerable people, and
- Improve life chances for children and young people.



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**Angela Wilson**  
**Executive Director, Corporate Services**  
**Date: 27 February 2013**

**Person to Contact:** Angela Campbell  
Customer & Community Services  
Corporate Services Department  
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Dumbarton, G82 3PU.  
01389 737895  
[Angela.campbell@west-dunbarton.gov.uk](mailto:Angela.campbell@west-dunbarton.gov.uk)

**Background Papers:** 4 Thematic Group 6-monthly Reports  
(1 April-30 September 2012)  
WDCPP Thematic Group 6-monthly Covalent Progress  
Report (1 April-30 September 2012)

**Wards Affected:** All

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**Thematic Group: Children & Families Strategy Group**

**Programmes: Physical Activity; Youth Services; More Choices More Chances;  
Support to Children & Families**

**Report by: Mary Berrill, Quality Improvement Manager, Thematic Lead Officer,  
Educational Services**

**(Reporting period: April - September 2012)**

**1. Purpose of Report**

- 1.1** To provide an overview of the progress in relation to the 4 key programmes within the Supporting Children and Families Theme for April to September 2012.

**2. Background**

- 2.1** The key purpose of the Supporting Children and Families theme is to develop and support programmes which build capacity within mainstream services, or add value to mainstream programmes in order to support learners of all ages to overcome barriers to learning and to develop their full potential.
- 2.2** The key priorities of the programme were translated into 4 overarching programmes:
- Support to Children and Families
  - More Choices More Chances
  - Youth Services
  - Physical Activity
- 2.3** Programmes 1, 2 and 4 build on existing integrated working across agencies and partnerships, funded through mainstream budgets within the Council and key partner agencies, with CPP Investment adding value or supporting innovation.
- 2.4** The Youth Services programme had a key aim of bringing together a disparate landscape of provision and ensuring improved cohesion through a range of agencies and organisations working better together to provide a more co-ordinated service to young people within the community.
- 2.5** The Physical Activity based Learning programme is the newest element within the overall theme. The Physical Activity Programme has two key aims:
- To increase and then sustain children, young people and families' participation in, and lifelong learning through, physical activity and sport with a clear focus on areas of greatest deprivation.
  - To improve people's confidence and self-esteem while also challenging the

- health and well-being inequalities that exist in West Dunbartonshire.
- 2.6** There are three distinct strands to the programme, all of which are situated in the Sports Development Service which was transferred to the West Dunbartonshire Leisure Trust in April 2012.
- Sports & Physical Activity Project (Early Intervention, Disability and Families)
  - Club Coach and Volunteer Development Project
  - Access to Facilities
- 2.7** All of these 4 programmes also make contributions to most of the other key themes within community planning.

### **3. Key Achievements**

- 3.1** Reports from all 4 programmes generally indicated good progress against outcomes and none of the issues raised impacted negatively on outcomes.

#### Support to Children and Families

- 3.2** The Support to Children and Families Programme continues to deliver outcomes over a wide range of indicators. The programme is dependent on strong partnerships between the Community Health and Care Partnership, Education and the voluntary sector. The effectiveness of the interagency working was demonstrated by the significant increase in the number of families engaging with parenting programmes.
- 3.3** The Young Families Support Service is a multi-disciplinary team of education and health workers dedicated to providing a range of early interventions and support for children and their families. During the reporting period the service has helped children affected by: poverty; drug addiction; domestic violence; disabilities and poor parenting. The Parenting project is now reported within this programme and parenting support ranges from universal to targeted support and reflects the needs of families. In total during the reporting period a total number of practitioners were trained in parenting approaches including; 18 in Solihull; 31 in Play at Home; 3 in Mellow Parenting and 73 in Families and Schools Together (FAST). In addition, 3 staff undertook the extensive FAST residential training which provided them with the accreditation to undertake FAST Groups.
- 3.4** All agencies strive to work collaboratively and to offer a range of parenting groups such as Incredible Years and Mellow Parenting. The key achievements are as follows:
- 337 vulnerable families were supported by the Young Family Support project.
  - Attendance rates in primary and secondary schools improved closer to the national average.
  - 239 families affected by parental addiction were supported.

- 431 children with - or affected by - disability were provided with support.
- 101 children at risk of being looked after by the authority were provided with support.
- A significant reduction in the number of incidents of exclusion from school.

More Choices More Chances

- 3.5** The MCMC programme is underpinned by partners working together to achieve better outcomes for our young people. The partnership group remains focused on its key objectives and supports/facilitates the Scottish governments aim of an “Opportunity for all young people aged 16-19 years”. The partnership group has also played a key role in developing the Youth Employment Action plan for West Dunbartonshire and continues to embed 16+ learning choices’ policy and practice framework within our schools.
- 3.6** The MCMC partnership group played a key role in initiating and developing the West Dunbartonshire Council Modern Apprenticeship level 2 model. At a national level, Skills Development Scotland replicated the Council’s Risk Matrix and has applied it across Scotland to ensure that their resources are targeted at the cohort who needs it most. The schools continue to successfully support the young people who appear on the Risk Matrix.
- 3.7** Early evidence gathered by the Council’s 16+ learning choices’ audit suggests that a high number of the young people from this group have moved into a positive destination. As the Council awaits the outcome of the School Leavers’ Destination report, there is a confidence that resources have been deployed effectively thereby yielding a positive result.
- 3.8** As part of the Opportunities for All strategy, the Thematic Lead Officer has pulled together a working group to more fully understand, measure and explore how the Council improves positive outcomes for our young people in West Dunbartonshire with Additional Support Needs (ASN). This group has representation from all key partners who support the Council’s young people and include Kilpatrick School, Clydebank College, the CHCP’s Disabilities and Young Person’s Criminal Justice. Below is a summary from each project on progress:
- Of the 338 young people who appeared on the ‘At Risk’ Matrix during the reporting period, 90% have completed programmes.
  - For the last two consecutive years, West Dunbartonshire has performed better than the national average in school leavers moving into positive destinations.
  - Three local employers signed up to the Smith Group Challenge.
  - The MCMC partnership group consolidated the work of Action for Children and Tigers to ensure the number of apprentices within west Dunbartonshire council was retained.
  - The Action for Children Programme has had an overall 90% completion rate.

## Youth Services

**3.9** There is now a very effective Youth Alliance Partnership which has produced a report outlining the new strategic partnership approach to Youth Services in West Dunbartonshire. The Alliance held a very successful Development Day in June 2012 and has now expanded the membership of the partners involved. They have also agreed, and are implementing, a collaborative Work Plan until March 2013. Progress to date includes:

- The Youth Alliance partners have devised a Consultation questionnaire, which all partners have contributed to, and which will be issued to young people from across the authority from January to March 2013.
- The Alliance have also been working on, and are now finalising, plans for a West Dunbartonshire wide Youth Consultation Event to take place on Thursday 28 March 2013. This will give stakeholders and young people the opportunity to come together with decision makers to explore in more detail the responses from the Consultation.
- *Tullochan's* CPP funding was matched with Inspiring Scotland funding to provide the Future Choices project which supports some of the most deprived young people who are struggling to engage with formal education. Over the reporting period, the project has worked with all five of West Dunbartonshire's secondary schools engaging with young people as follows:
  - 222 young people were engaged on the Future Choices programme
  - 106 young people were engaged out with the schools
  - 222 young people were assisted to gain accreditation
  - 800 hours including school sessions, club nights, diversionary activities and a residential were provided
  - 43 S3 young people who were highlighted as High to Medium risk on the MCMC Risk Matrix completed a 4 day residential at Loch Tay, Perthshire.
- *Y-Sort It* provide youth information and support across a core range of topics and issues that are all related to young people's lifestyles, events and circumstances. *Y-Sort It* uses information as a tool and catalyst for learning that can be used to engage and empower young people to access specialist support and opportunities available to them.
- *Y-Sort It's* main achievement during this reporting period was the securing of £292,236 of Big Lottery funding from the Investing in Communities Fund. The award was made so that *Y-Sort It* could continue to support local young carers and develop groups and one to one support. Also during this reporting period *Y-Sort It* was successful in supporting 32 young carers to access respite opportunities including a trip to Euro Disney, Paris. In addition, 20 young carers were supported to attend the Scottish Young Carers Festival.
- Some other examples include:

- 949 young people were supported to access information, support and advice to make informed decisions about life circumstances via Y-Sort It Cyber Information Centre and Mobile Information
- 1,073 young people reported that they have a better awareness of services, activities and opportunities that are available to them locally via outreach
- 200 young people reported that they have better access to health information, support and advice to make informed decisions about their general, sexual and mental health
- 212 young people were engaged via Friday Night Zones within Anti Social Behaviour ‘hotspots’ as identified by the Police to divert them from anti social behaviour
- 46 young volunteers were accredited with a Youth Achievement Award or Millennium Volunteer Award

### Physical Activity

**3.10** *The Sports and Physical Activity Project* aims to increase the participation levels and improve the health of children aged 0-5, families, adults/parents and people with a disability. This is achieved primarily through increased delivery, support, and training and development opportunities for people in the community, EECC (Early Education and Childcare Centre) staff, parents, volunteers, childminders and Community Groups. There is a clear focus on inclusion and SIMD areas within the project. The Club, Coach and Volunteer Development Project has a focus on building community capacity in local areas by supporting the development of local clubs and community groups and through the education of local volunteers, sports leaders, coaches and clubs to provide sustainable, high quality services to local residents. The project achieves its objectives by developing very strong partnerships with Youth Services, Educational establishments, pupils and teachers, Community Learning and Development, National Governing Bodies and local sports clubs.

**3.11** Some key activities in Physical Activity Programme have been:

- Club and Coach Development: The Club & Coach Project has directly contributed towards £90,000 worth of successful external funding applications, which has been distributed amongst sporting organisations in West Dunbartonshire. In addition, over 4,000 different people have been engaged in the Club, Coach and Volunteer Development project.
- The Club & Coach Project managed to attract substantial financial support from EventScotland (£9,500) and West Dunbartonshire Council (£10,000) to deliver two Sports Shows in September, which were a huge success. The events took place at the Meadow Centre, Dumbarton (15 September 2012) and the Play Drome, Clydebank (29 September 2012). These Shows used the inspirational London 2012 Games and the upcoming 2014 Glasgow games as a promotional method to engage the public and showcase local sport.
- West Dunbartonshire Sports Awards: The 2012 Sports Awards was held in

Dumbarton Golf Club on Friday the 22 June 2012. Twenty one nominations were received from across the community within ten categories. In total 80 people from local clubs attended. The event recognised all that is good in sport in West Dunbartonshire, from the dedicated volunteers to the elite athletes, and the feedback received was excellent. Certain award winners will progress to the national awards in their category. Plans are already in place for the awards in 2013.

- Sports Youth Group (SYG): The SYG were successful in getting £10,000 of funding from Big Lottery for their 'Classroom Champions' initiative. This initiative will utilise SYG members' skills to go into schools and deliver on healthy lifestyle choices to primary school children, using the Olympics and Commonwealth Games as a backdrop. The details on this initiative are being finalised and it will commence in January 2013.

#### **4. Key Issues**

- 4.1** It has become clear from discussion with three of the programme leads that there are challenges for staff working across agencies and organisations in coming to terms with the new approaches related to Community Planning Thematic Groups. For example: the move of CL&D from Educational Services to Corporate Services has required staff to readjust their working practices; Physical Activity was moved from its previous Thematic Group of Health and Well-being. Also the reporting period of this report covers the extensive school holiday period which impacts on the results from the Support to Children and Families as staff are not able to as easily access children and families.

##### Support to Children and Families

- 4.2** Further work is required in relation to the collecting and reporting of information in regards the Well-being Indicators from the Scottish Government's Getting it Right for Every Child guidelines. The formation of the Community Health & Care Partnership has helped the Programme to streamline its line of communication and improve operational interventions particularly in regards to Parenting. However, the full implementation of the Parenting Strategy requires further staff training and continued funding. All aspects of the programme are spending the CPP Investment allocation as predicted.

##### More Choices More Chances

- 4.3** There have been a number of challenges to deal with this year that have been overcome: When the Enhanced School work experience post became vacant it was seen as an opportunity to move the post into Education. This was agreed for a number of reasons, none more so than Educational services taking more responsibility for post school outcomes. Due to a range of unforeseen difficulties the post remained vacant until late October. This had a negative impact on the number of young people accessing work experience during the reporting period. The position has now been filled and progress is now being made to ensure that targets for the year are met and hopefully exceeded. A single tendering process was required to allow the contracting of



both Action for Children and Tigers to deliver against our priorities. Due to a number of unforeseen circumstances this tendering process was only endorsed by committee in October. Both Organisations have now had their services procured and will endeavour to meet their outcomes within the remainder of the financial year.

#### Youth Services

- 4.4** The main issue raised by Y-Sort It is in relation to planning due to the nature of the short term core funding it receives from the CPP on a year to year basis. The organisation is hopeful that with the securing of 3 years funding from the Big Lottery it will be able to attract a longer period of core funding.

#### Physical Activity

- 4.5** A key challenge is ensuring the Scottish Youth Group's high level of development is sustained. After an initial period in which funding was a concern, the group themselves have shown great initiative to source new funding.

### **5. Conclusions and Recommendations**

There is positive progress against targets in most areas. The successes of these programmes continue to be built on very good partnership working and support should continue.

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**WEST DUNBARTONSHIRE COMMUNITY PLANNING PARTNERSHIP**

**Thematic Group: Regenerating and Growing our Local Economy**

**Programme(s): Employability, Sector Development, Financial Inclusion  
and Regeneration**

**Report By: Head of Regeneration and Economic Development**

**Reporting period: 1 April–30 September 2012**

**1. Key Thematic Group Developments**

- 1.1** The Regenerating and Growing our Local Economy Thematic group continues to bring together partners in working to achieve the Work & Benefits priority outlined in the West Dunbartonshire Single Outcome Agreement.
- 1.2** The key outcomes under the Work & Benefits priority are: ‘increase the number of new business starts and support the growth of sustainable businesses’; ‘growth of the tourism economy’; ‘create attractive, competitive and safe town centres and enable the development of our major regeneration sites’; ‘improve core employability skills and assist people into work’; and ‘improve and sustain income levels’.
- 1.3** This work is taken forward under the key areas of Employability, Financial Inclusion and Sector Development and Regeneration.

Employability

- 1.4** The Employability programme is taken forward via **Working 4 U**, which brings together Employability, Community Learning and Development (CL&D) and the Advice Team.

Employability Partnership Group

- 1.5** The group meets regularly and meetings currently include updates from partners, relevant presentations, and information sharing. The group is co-chaired by the Employability Manager and Jobcentre Plus.
- 1.6** Officers have carried out a review of how this group operates and work is underway to develop a new structure. This is based on creating an officer group which will focus on delivery and data sharing, including discussion of sometimes confidential information on service users.
- 1.7** This will reinforce the operational focus of the group, with working groups on particular topics, e.g. the Strategic Skills Pipeline.

Working 4U

- 1.8** The Working 4U model is now becoming embedded into service delivery. It takes a holistic approach to service delivery in tackling unemployment and poverty, focusing on routes out of these and improving the life chances of West Dunbartonshire residents.
- 1.9** Working 4U creates a single entry point where residents of West Dunbartonshire can access a variety of support as required. The service can be accessed through a low cost phone number; online by completing an enquiry form; or by attending Work Club Drop Ins.
- 1.10** Other key areas which have been progressed include:
- *Initial assessment process* – The Working 4U Performance Management Team has developed an assessment evaluation form, which will be tested through the Department of Work and Pensions (DWP) Universal Credit Pilot. This is currently in draft form and expected to be finalised by the end of January 2013.
  - *DWP Universal Credit Pilot* – The Council was successful in a bid to host a DWP pilot on Universal Credit. The purpose of the Pilot is to evaluate the effectiveness of the Working 4U service and its potential interface with Universal Credit. Information will be gathered through evaluation forms and customer/staff focus groups, and the learning will be reported to DWP to inform the delivery of the localised claimant support model for Universal Credit. The Pilot will also involve testing improved initial assessment and ongoing monitoring processes for 400-450 people.
  - *Partnership working* – The Working 4U service is working in partnership with DWP to strengthen delivery through improved digital literacy and capability of customers; and improved knowledge and practice of staff in both organisations to enhance overall provision to customers.
  - *A new Community Learning & Development Service (CL&D) Improvement Plan* has been produced and an HMle Self Evaluation of Service has been successfully completed in line with the Strategic Guidance.
  - The Service took part in an Education Scotland Development Exercise with HMle Inspectors in September 2012. The Inspectors reported that:
    - The Service is having a high impact on improving social and economic wellbeing and life chances.
    - There is strong evidence of high quality programmes which have an impact on developing skills for life, learning and work.
    - ‘First Steps’ personal development programmes are having life changing impacts.

- There are positive approaches to engaging with learners and seeking their views with good use of learner journeys to demonstrate impact.
  - Working 4U, New Horizons Work Clubs and the Fit Families Family Learning Initiatives were all highlighted as examples of innovative practice which are effectively meeting the new Strategic Guidance.
- Other thematic developments include:
    - The establishment of an Adult Learning partnership and a Service Level Agreement completed with Clydebank College
    - New Guidelines for Family Learning produced in line with the Strategic Guidance
    - The establishment of the new Youth Alliance and the production of both strategic and operation plans
    - A new framework for Youth Consultation and Representation; new guidelines for Youth Achievement Awards and Duke of Edinburgh Awards being produced; and a new Youth Work Apprenticeship Scheme developed
- 1.11** The Working 4U model is now fully integrated and joint targets have been agreed across all three services. Specific Employment targets have now risen with a view to better meeting the needs of workless residents of West Dunbartonshire.
- 1.12** The Local Employment Team has been working in partnership with Job Centre Plus, Clydebank College and Employment Enterprise Consultancy Ltd in the delivery of Sector Based Work Academies.

#### Financial Inclusion

- 1.13** During this 6 month period, clearer indications emerged about the local impact of welfare reforms.
- 1.14** The majority of welfare reforms have still to be implemented and there are serious concerns around further detrimental impacts on residents caused by new under occupancy regulations. The financial impact on residents will be significant and will also affect allocation policies and rent collection for the Council and Registered Social Landlords.
- 1.15** The Advice Service continues to contribute to welfare reform planning through the Council's Welfare Reform Group, and through improved partnership working with Jobcentre Plus.
- 1.16** The Advice Partnership of the Council, Citizens Advice Bureaux and Independent Resource Centre will shortly begin producing their 2013/14 Action Plan. This will build on the Advice Review recommendations for agencies to work collaboratively to attempt to mitigate the negative

impacts of welfare reforms. Citizens Advice Bureaux continue to contribute to national social policy research on the impact of welfare reforms, through their national office.

- 1.17** The Independent Resource Centre's longstanding partnership with Oxfam and Oxfam Partner organisations also highlights the impact of welfare reform on West Dunbartonshire communities.

**Sector Development**

- 1.18** A report showing the progress of the first six months of the West Dunbartonshire Council Economic Development Strategy Action Plan was presented to the Housing, Environment & Economic Development (HEED) Committee in November 2012.
- 1.19** The Economic Development Strategy Action Plan is progressing well and will continue to be monitored to ensure performance is on track. The HEED Committee agreed that future progress reports be presented on an annual basis for scrutiny.
- 1.20** A Social Enterprise Business Event was held in partnership with West Dunbartonshire Community and Volunteering Services on 14 November 2012 at Dumbarton Football Club Stadium. The main aim of the event was to provide a networking and learning platform to stimulate opportunities for social enterprises and assist with the creation of new job opportunities.
- 1.21** The event was well attended with 182 people registered on the day and was well received with positive feedback from a delegate survey carried out after the event, 91% rated the overall success of the event as either excellent or good.
- 1.22** The Leader of the Council opened the event and introduced a new Social Enterprise Challenge which is being developed as a competitive fund to support and encourage the creation of social enterprises.
- 1.23** This Challenge will provide financial support of up to £15,000 to support new social enterprises to make sustainable and economic impacts within the local area. The purpose of this Challenge is to support enterprising and innovative activities which address social and environmental challenges to achieve greater social impact and create local job opportunities. This links with the SOA outcome to increase the number of new business starts and support the growth of sustainable businesses.
- 1.24** The Social Enterprise Challenge was formally launched by the Council in January 2013.
- 1.25** A Sustainable Process Improvement (SPI) programme is being run in partnership with the Crichton Carbon Centre. This programme involves

an in-depth resource efficiency assessment together with an action plan to improve efficiency and generate savings for the business.

- 1.26** The Tourism Strategy Action Plan has been refreshed through consultation with key stakeholders for 2012/13 activity. Actions within the plan are progressing well through the Tourism Partnership.
- 1.27** Over the summer, the Council has been working with VisitScotland to establish an Information Partnership Point at Auchentoshan Distillery, which will open in January 2013.
- 1.28** Work continues with the West Dunbartonshire Tourism Partnership to encourage participation in quality assurance schemes and to demonstrate the associated added value to consumers and the regional tourism offer.
- 1.29** The Construction Business Partnership met in May 2012. The group received presentations from Michael Adair, Head of Naval Base Projects, Marine and Technology Division, Babcock International Group and Alison Woods, Corporate Procurement. The next meeting is due to be held in January 2013 at which Council representatives from Planning and Regeneration will present.

#### Regeneration

- 1.30** At a strategic level, responses were provided by the Council to the Scottish Government regarding a number of matters. In particular, comments were provided to the Scottish Parliament's Local Government and Regeneration Committee in consideration of the Scottish Government's Draft Budget 2013-14. Comments were also provided to the First Minister regarding the Council's views on capital investment to support economic recovery.
- 1.31** Following Council approval, consultation will take place with partners and stakeholders on the shape of new models of delivery in local regeneration. An independent consultant has been commissioned to liaise with stakeholders and a report on the outcome is expected in May 2013.
- 1.32** The Council published a Main Issues Report and consultation which was subsequently reported to Planning Committee on 5 September and included issues relating to the Council's main regeneration sites. A series of Member/Officer workshops are now taking place.
- 1.33** In terms of significant planning developments, there has been limited progress following on from the update covered in the last report. Mars Pension Fund has now had a planning application lodged with the Council for some time for improvements to the Artizan Centre in Dumbarton. A Planning Application Notice was also lodged for a food

store by Tesco in Clydebank town centre. However planning applications are still awaited for both these proposals. British Land has now been granted planning permission for additional floor space at St James Retail Park Dumbarton as a variation to a previous planning consent.

## **2. Key CPP Project/Programme Achievements**

### **2.1 Working 4U**

The Working 4U service has developed a Digital Inclusion Partnership with Clydebank College and West Dunbartonshire Library Service. Working 4U continues to build on an excellent working relationship with Job Centre Plus, including joint work on Modern Apprentice (MA) recruitment and Club Drop Ins.

**2.2** To tackle unemployment and, in particular, youth unemployment in West Dunbartonshire, the Council agreed to invest in a new ambitious apprenticeship programme that maximised opportunities at Level 3 and introduced new opportunities at Level 2 for young people across West Dunbartonshire. The Council has increased the volume and range of vocational opportunities and apprenticeships.

**2.3** From April 2012 to March 2013 the Council has contracted with Skills Development Scotland to recruit approximately 140 MAs. From April 2012 to September 2012, 65 level 2 and 49 level 3 MAs have been recruited. It is expected that a further 20 Level 2 and 7 Level 3 MAs will be recruited from October to January 2013.

**2.4** From April 2012 to March 2013, the Council will start approximately 140 Get Ready for Work (GRfW) young people and 44 Life Skills participants. From April to September 2012, 63 young people joined GRfW and 21 joined the Life Skills programmes. It is anticipated that by March 2013 a further 57 young people will join GRfW and 12 will join Life Skills. Demand for these programmes during 2012/13 was less than anticipated.

### **Financial Inclusion**

**2.5** As welfare reforms begin to impact, increased demand for service provision is evident and potential solutions more challenging. Some collective key statistics are noted below:

- Financial Gains: £6.35m
- Percentage of successful Appeal Tribunals: 71%
- New Debt Managed: £6.68m
- Reduced Liability: £2.84m
- Number of benefit claims: 3,067

**2.6** Some other areas of good practice and successes during the reporting period include:

- *West Dunbartonshire Advice Services*: Development and delivery of a comprehensive welfare reform awareness/training programme for Council, Housing Association and other third sector staff and organisations, to be rolled out from September 2012 – March 2013. A review of IT is underway focusing on improved data collection.
- *West Dunbartonshire Citizens Advice Bureau (CAB)*: Focusing on a number of developmental activities the CAB are progressing a local website that will allow residents to make online enquiries and promote volunteering. An additional 16 volunteers were recruited, supported and trained, and 48 sessions were delivered to local volunteers.
- *Independent Resource Centre (IRC)*: Partnership working with Dalmuir Park, Clydebank, Knowes, and Faifley Housing Associations, and delivery at Centre 81. The IRC service is also accessed by other various groups throughout WD including Dumbarton Area Council on Alcohol and Clydebank Asbestos Group to support residents accessing their services. A recently appointed volunteer community engagement officer is actively building a new community base at IRC premises in Dalmuir, which will act as a venue for new community groups.
- Workforce planning, in response to increased demand and welfare reforms, is also well underway across the Advice Partnership Services with resource challenges currently evident.

**2.7** In terms of CL&D, the statistics below provide an example of positive progress to date:

- 4,283 learners participated in CL&D courses
- 3,558 learners successfully completed CL&D courses
- 969 adults were involved in local action
- 763 adults were involved in community capacity building activity
- 1,180 young people were engaged in outreach provision through street work
- 969 young people were involved in local action
- 282 learners have undertaken literacies related courses
- 1,172 learners have undertaken adult learning related courses

#### Sector Development

**2.8** The new Business Gateway contract has been operational since 1 October 2012. BDA associates Ltd were successful in winning the contract for the West Dunbartonshire area. The new service delivery model has a stronger focus on achievements and outcomes.

**2.9** East Dunbartonshire and Argyll & Bute have taken the Business Gateway service in-house from 1 October 2012. WDC activity within the first month of the new contract has been positive with 18 starts, 6 high



value start-ups supported and 3 businesses have been accepted for growth advisory services (potential of 200k-400k growth over a 3 year period).

- 2.10** Area marketing has been undertaken to develop the Visit West Dunbartonshire brand which includes an advertorial campaign with Kingfisher Media's publication "This is Glasgow", and the development of a West Dunbartonshire Tourism video which will be launched early 2013. Partnership working is underway with VisitScotland to develop an area Spring campaign for 2013.
- 2.11** The Council launched a Commonwealth Events Fund in April to encourage new, or enhance existing events for the build-up to the Commonwealth Games 2014. This fund has been well received and used to enhance the delivery of local events such as the West Dunbartonshire Sports Shows, Loch Lomond Folk Festival, and Get Active Festival during the summer.
- 2.12** The Titan Crane opened on the 4 May and closed on the 30 September for general visitors however community and education group visits continue throughout the year. Visitor numbers for the season to date are 5,061 against a target of 6,900. Advance bookings for the remainder of the financial year take the estimated visitor numbers to 5,211. This number is expected to further increase as a result of abseils and other events.
- 2.13** The Titan Crane was presented with the prestigious Institution of Mechanical Engineers' Engineering Heritage Award on 5 July 2012. The Titan Crane has also been nominated by the American Society of Civil Engineers as an International Historic Civic Engineering landmark site. This accolade has been awarded and the presentation will take place in July 2013.

#### Regeneration

- 2.14** Promotional material is being finalised for the Council's Infrastructure Investment Plan, produced in March 2012. This will provide information to potential inward investors and funding organisations on the area's key regeneration sites. Site owners have been consulted as part of the process.
- 2.15** Surveyors James Barr have produced a final draft of their study which has assessed demand for new workshop premises within Dumbarton and the Vale of Leven area, to support any future funding bids.
- 2.16** Progress continues to relocate a long term leaseholder from the Mitchell Way Redevelopment site in Alexandria. Phase 1 of the £770k investment in the adjoining Shopping Centre commenced on 3 October 2012.

- 2.17** Designs for Phase 2, including improvements to shop fronts and public space in Mitchell Way have been the subject of recent discussions with local businesses and community groups, including the Vale of Leven Forum. The Council has now submitted planning applications for these improvements and also to facilitate a park and ride area outside Alexandria Railway Station, linked to future plans to redevelop the Mitchell Way area.
- 2.18** At Lomondgate, Strathleven Regeneration Community Interest Company (SRCic) is investigating further roadside services and early works for the business village. There has been significant progress with the housing developments. Approximately 340 residential units have planning consent, and of those, construction has commenced or completed on 147 units, involving, Walker Group, Persimmon Homes and Taylor Wimpey.
- 2.19** River City at BBC Scotland's Dumbarton studios, celebrated its 10<sup>th</sup> Anniversary in September 2012. An Economic Impact Assessment by Roger Tym & Partners' stated that River City and BBC Scotland's Dumbarton studios:
- Are estimated to have generated, cumulatively over a ten year period, an additional £135.3million Gross Value Added to the regional economy (£45.6million GVA to the Scottish economy);
  - At September 2012, supported 221 net additional full time equivalent jobs in the West of Scotland regional economy (71 net additional full time equivalent jobs at a national level); also
  - Over £84million has been invested in programming at the Dumbarton studios since 2002.
  - Summer tours of the River City set also attract over 1,000 visitors each year
- 2.20** Following its official opening in April, Aggreko fulfilled its order as the main Scottish supplier to the Olympics and Paralympics. Whilst the employment of agency staff has now reduced following the completion of the order, employment peaked at around 500 people. The halfway point towards Lomondgate's estimated lifetime investment (of £135million) was passed during the past 6 months. Also 2012 saw more jobs at Lomondgate than at the J&B bottling plant prior to its closure. A vision has been developed for the Lomondgate and Vale of Leven Industrial Estate (VoLIE) which recognises the area's significance and potential as a Strategic Economic Investment Location.
- 2.21** At the VoLIE works are progressing on Central Scotland Green Network Fund (CSGNF) related projects. The Council is also working in partnership with SRCic and businesses to explore the possibility of a Business Improvement District (BID) for the area. Also a recent study to assess demand for small workshop space within Dumbarton and the

Vale of Leven area, (referred to previously in this report) has identified the VoLIE as a potential preferred location for such a development.

- 2.22** In Dumbarton, the Council is seeking to appoint consultants to review its town centre strategies following assistance from Architecture and Design Scotland and Scottish Natural Heritage. Plans are being developed to improve connections between St James Retail Park and the town centre, involving the co-operation of private developers.
- 2.23** Scottish Canals is progressing plans at Bowling for a mixed use development and is currently preparing to submit a planning application notice to the Council.
- 2.24** In Clydebank, there is a waiting list for small workshop units. Around 50 jobs are based at the workshops. Over 80 jobs are based at the Titan Enterprise business centre at Queens Quay while some 20 jobs have been created at the children's nursery in Change House, adjacent to the Golden Jubilee Hospital. Most of the jobs at this 90-child facility have been taken up by local people.
- 2.25** Clydebank re-built (CR) completed an environmental upgrading scheme adjacent to the Chalmers Street transport hub in July 2012. The works comprised streetscape improvements in Alexander and Hume Street. A new junction has been created linking Hume Street with the A814 Glasgow Road and taxi ranking arrangements have been improved in Alexander Street, with additional facilities in Hume Street. A new small public square named Titan View has been formed adjacent to the Glasgow Road. Contractor Land Engineering, recruited two local people for the works and they are now working at other sites.
- 2.26** Plans for Stage 2 of the Clydebank East site are developing. The procurement process has been initiated to construct a 9,000 sq. ft. terrace of small workshops on the southern part of the site. The workshop terrace is expected to be completed in September 2013 and eventually 20 jobs will be based in the 7 unit development. The site also provides up to 6 serviced development plots, suitable for small factories. In time, it is envisaged that the Clydebank East site could accommodate a total of 30,000 sq. ft. of industrial and allied employment creating business space.
- 2.27** On behalf of the Council, CR has overseen the design process for a new leisure facility to be located at Queens Quay. Funding arrangements for the new facility are being put in place and CR is ready to submit the planning application for the project. CR has also been project managing the extensive refurbishment of the B listed Town Hall for the Council. The building will fully open to the public in 2013.

### **3. Key Issues**

#### Working 4U

- 3.1** The successful bid for the DWP UK Universal Credit Pilot provided an opportunity for the Council to evaluate and enhance the delivery of Working 4U. A key additional challenge over the next six months is to evaluate the needs of our communities and customers in the context of the challenging economic landscape and the long term impact of Universal Credit.
- 3.2** The national statistical trend is showing a significant rise in relation to in-work poverty, therefore the aspirations of Universal Credit will be challenging in these economic circumstances.
- 3.3** The new Community Capacity Building partnership has still to be fully developed to achieve a shared strategic approach to supporting capacity building and development work.

#### Financial Inclusion

- 3.4** Early indications show that increased cases of destitution are the beginning of more widespread negative impacts of welfare reforms.
- 3.5** The challenge for the Advice Partnership is to develop and improve front-line provision to effectively mitigate the impact on communities and customers. This includes exploring the need for a food bank in West Dunbartonshire.

#### Sector Development

- 3.6** It is acknowledged that due to the economic climate, businesses are continuing to face significant financial challenges. It is therefore essential that the Council continues to commit to ensure that local businesses receive as much support as possible to help sustain and create local jobs. The Economic Development team will continue to work with partners to implement the Economic Development Strategy Action Plan, to maximise the business development support available to local businesses.

#### Regeneration

- 3.7** A major issue is how our remaining key regeneration sites can be unlocked within the current climate. Since the last update there has been slow progress with those private sector developers. The Scottish Government advocates closer partnership working between the public and private sector which West Dunbartonshire is encouraging. Indeed most activity and dialogue at the moment with the private sector is being led or initiated by the Council.

**4. Conclusions and Recommendations**

- 4.1** The Economic Development Strategy Action Plan continues to provide focus for the Programme Groups reporting through the Regenerating and Growing our Local Economy theme. The achievement of the outcomes of this strategy is reliant on the continued commitment and funding from both private and public sector partners. Progress on implementation of the action plan remains on track and will be reported to the HEED Committee on an annual basis.

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**Background Papers:** Thematic Group Programme Covalent progress report

**WEST DUNBARTONSHIRE COMMUNITY PLANNING PARTNERSHIP**

**Thematic Group: Safe and Stronger Communities**

**Thematic Lead Officer: Supt. Fergus Byrne, Strathclyde Police**

**Date: 11 January 2013**

**1. Background**

- 1.1** There are four programmes contributing to the local outcomes developed under the SOA Priority 'Safe, Strong and Involved Communities'.

**2. Key Achievements**

Reducing Antisocial Behaviour and Violence

- 2.1** The wide range of initiatives and joint working to reduce antisocial behaviour and violence have continued to develop during the current reporting period. The ASB Task Group continues to meet monthly and has recently adopted new Terms of Reference which clarify the roles and responsibilities of partners. The range of initiatives co-ordinated by this group is increasingly wide-ranging and during the period the group has reviewed how it works. A Tasking Document based on analysis of data from the police and council and other partner agencies is now prepared monthly for each meeting. This ensures that all areas are monitored for 'hotspots' of crime and antisocial behaviour, and all partners have the opportunity to contribute both areas of concern and to get involved in partnership working.
- 2.2** New initiatives during the period have included the pilot Underage Drinking zone in East End Park, Dumbarton, with substantial community involvement and positive outcomes.
- 2.3** Specific progress within the individual strands of the programme is as follows:
- a) Public Reassurance:* The three designated public reassurance zones – Westcliff, Faifley and South Drumry - have continued to progress successfully during the reporting period. All areas have an active EPIC (Enforcement, Prevention, Intelligence and Communication) Log, which forms a multi-agency action plan for the range of partner agencies involved in each area. Public Reassurance assistants work closely with community police officers and regular, often daily, patrols are carried out enabling them to keep in regular contact with residents in each area. Over 300 'signal interviews' have been carried out and analysed by our council-funded Police Analyst. KIN (Key Individual) networks are supported in each area, and this is part of encouraging the increasing flow of community intelligence. Reporting is key to swift action - for example on drug-dealing -

and crucial to building and maintaining community confidence.

The results for each area have been analysed in detailed reports, the following summary shows the level of reductions in crimes and antisocial behaviour which are benefiting the communities:

South Drumry became a public reassurance area in August 2011 and as such the period 1<sup>st</sup> August 2011 to 31<sup>st</sup> July 2012 will be compared to the same period the previous year.

<u>Incident Type</u>	<u>% change</u>
All Incidents	-19.5%
All Incidents (youths involved)	-61.0%
ASB Incidents	-33.3%
ASB incidents (youths involved)	-59.9%
Crime	-33.1%

Westcliff became a public reassurance area in January 2011 and as such 2010 incidents will be compared with 2011 incidents.

<u>Incident Type</u>	<u>% change</u>
All Incidents	-14.4%
ASB Incidents	-11.8%
Crime	-15.4%

To show the more recent impact made in Westcliff the year-to-date figures this year were calculated and compared this result with the same period in 2010.

<u>Incident Type</u>	<u>% change</u>
All Incidents	-41.4%
ASB Incidents	-43.9%
Crime	-31.3%

Dalmuir has now been designated a public reassurance zone following a decision of the ASB Task Group. Faifley has been reduced to a 'watching brief' due to the low level of incidents, but this will continue to be monitored monthly.

*b) The Pulse:* Diversionary activities are a key part of all multi-agency initiatives to reduce crime and increase public reassurance. During this period, the WDC Early Intervention team have provided a wide range of activities under the banner of the Pulse. In particular, activities in Faifley were supported by CPP investment, providing weekly activities at Skypoint with an 'open door' policy. This continues to develop and a core group is emerging so that the provision may continue on a closed youth group model.

In addition to Faifley, the Midnight Leagues have continued to provide a focus for over 300 young people on a Friday evening. There are now 2 locations – Clydebank High School and Vale of Leven Academy and transport is provided to bring young people from across West

Dunbartonshire. A substantial number of girls attend and a range of activities has been piloted with them, although they often seem happy just to watch the football. The Midnight Leagues also provide a vital route for getting in touch with large numbers of young people and this is co-ordinated with the Wrecked and Wasted campaign, and the Y-Sort It bus is present where possible to provide advice and information for young people.

*c) Redeployable CCTV:* The cameras have been redeployed to assist with initiatives by the ASB Task Group, which also receives monthly reports on the requirements and monitors operations. Requests by Strathclyde Police and other community safety partners are also considered and technical issues from previous years have largely been resolved so that this resource can be fully utilised.

*d) Fire Reach:* Fire Reach provides a 5 day course for young people, run by Strathclyde Fire and Rescue. The project works closely with schools. The target is to run 12 courses up to March 2013 and in the period April – September two have already run, starting with the school year in August. A number of partners are involved, including support from Public Reassurance officers. Initial CPP investment was supplemented by additional funding in August 2012 to allow the full number of programmes to be run.

*e) Strathclyde Police:* Eight additional officers are funded by CPP investment, and these make a significant contribution to the achievement of a wide range of targets across crime, domestic abuse, drug supply and street drinking. In addition, joint working on public reassurance initiatives including supporting KIN groups and organising public consultation meetings is supported.

Over the period there has been a significant reduction in violent and antisocial behaviour crimes and an increase in detection rates across the crimes of greatest concern.

### Violence Against Women

- 2.4** A coordinated community response to those affected by violence against women and its perpetrators in West Dunbartonshire continues to be the key aim of the Violence Against Women Work Programme and of partners in the WD Violence Against Women Partnership. This work prioritises prevention, early intervention and participation outcomes within the Safer and Stronger Theme of the WD SOA.
- 2.5** More integrated working both within all WD CHCP VAW Team project/service areas, with other CHCP and WDC services and with external partner agencies is showing effectiveness through higher visibility. Service uptake across children, young people's and women's services continued to rise over the reporting period and all targets continue to be met. A coherent public profile for all violence against women and related services has been created along



with the development of a VAW training portfolio and increasingly effective coordinated responses to our target groups. This is also greatly supporting partnership approaches to new service developments, staff training and development, innovative approaches to early intervention in youth crime, and risk assessment. Consequently, the reach of all projects and services is extending to exciting new areas of development alongside colleagues involved in the WD Child Protection Committee and the CPC Training Portfolio, Whole Systems Approach, Children and Families Strategy Group and the ASSIST roll out in West Dunbartonshire.

**2.6** Participatory activities with children, young people and women are developing through peer education, campaigning, groupwork development and by providing feedback about service quality and learning programmes to evaluation research.

**2.7** Specific progress within the individual strands of the programme is as follows:

*a) Reduce Abuse:* The Project continues to meet its targets and achieve its outcomes as evidenced by performance reports and ongoing evaluation of its work. Domestic abuse prevention work is now embedded in all years of the secondary school curriculum in WD schools with an expansion into primary schools planned. Extension of the work to additional groups of young people and a broadening of provision to include teen abuse, sexual bullying, violence against women, commercial sexual exploitation and media literacy has also occurred. Work is going on with school pupils, college and university students, young parents and young people, including those looked after and accommodated, in a variety of youth, residential and educational settings. The project's consultancy, support and CPD sessions to staff groups, teachers and probationary teachers and other youth workers are building local capacity to deliver VAW prevention programmes. Joint work is being developed with WD CHCP Youth Services as part of WD's Whole System Approach.

The participation of young people is another successful element of the Project's work. Peer education programmes are being developed with young men through the Tulloch Trust and high school leadership groups are involved in campaigning work during the annual 16 days of International Action for the Elimination of Violence Against Women.

Reduce Abuse's successful approach to partnership working continues to build local capacity, embed the messages of the work and widen its impact. Reduce Abuse Project staff are members of a number of key local and national strategic groups. In addition to its longstanding and successful working relationships with staff in WD Schools including SEN schools, partnership working is being undertaken with colleagues in WD CHCP Violence Against Women and Criminal Justice Teams, WD Youth Services, WD Child Protection Committee, LAAC sector workers, Clydebank College, Glasgow School of Social Work at Strathclyde University, University of the West of Scotland, GG&C NHS Sexual Health Team, Blue Triangle,

Preparation for Life and White Ribbon Scotland.

*b) CARA Children and Young People's Service:* The main successes have been the increasing engagement of children/young people and their mothers in West-Dunbartonshire who have been or continue to be affected by domestic abuse/gender based violence. These groups are reporting positive engagement with services and their high level of engagement and service uptake would indicate valued, high quality service provision.

Increased visibility of the CARA service locally has led to increased number of referrals. Feedback from many agencies has been positive with many requesting more information about the effects of domestic abuse on children and young people. This has also been shown to encourage referrals.

Increased joint work within the wider CHCP VAW Team, other CHCP VAW services and providers has improved the visibility of the service across the area. The WD Cedar Pilot Project was successful in obtaining three year Big Lottery funding to expand its implementation and build on the learning. The Cedar Project continues to coordinate its service provision and engagement with children and young people alongside CARA Children and Young People's service, Reduce Abuse and CARA Women's Services and other local VAW service partners.

Relationships with partners in community health and mental health services, education and schools, social work, voluntary organisations and the police are positive and all support the need for the service within West-Dunbartonshire. CARA has evidenced good practice in terms of recording and evaluation.

*c) CARA Women's Service:* Demand for CARA Women's Service continues to rise and all targets for promotion, enquiries, referrals and service uptake during this reporting period have been met. Referral trends show that the majority come from local health services with a steady increase in referrals from Strathclyde Police Domestic Abuse Liaison Officers.

Increased joint work with other WD CHCP VAW Team services and projects, Criminal Justice Team Women's Safety Services, WDC and other local statutory and voluntary sector agencies is proving valuable for women and showing in increased service visibility and enquiries from agencies. 6-weekly CARA Information Sessions are publicised widely and run jointly with CARA Children/Young People's service. These are very popular with local agencies and there is a waiting list. These are very well attended, and evaluate very positively.

Women's participation continues through the Silk Women's Group who undertake public campaigning and awareness raising. Their poster raising awareness of DA will be launched during the 16 Days of Action 2012. A

new women's survivor group will commence in October 2012. Feedback from women using the Service will be incorporated into an evaluation report due in the next reporting period.

Raising awareness of September Month of Action for child sexual abuse continues to be organised locally by CARA.

#### Transport and Home Safety

- 2.8** Both of these programmes are planned through separate multi-agency groups on Transport and Home Safety. During this period, the groups have been active in planning the two projects funded by CPP investment, which are both on target.
- 2.9** The Transport Safety group has also looked at a number of other issues - including the future of the Pass Plus programme as funding was not available for this. Group membership includes Strathclyde Fire and Rescue, WDC Road Safety, SPT and a range of other partners.
- 2.10** The Home Safety group has also been involved in a successful series of interactive plays, aimed at the most vulnerable people. In addition, the Home Safety booklet for distribution throughout West Dunbartonshire is now progressing. No new 'No Cold Calling' zones have been initiated, mainly due to availability of partner resources. However, the situation is still being monitored and packs/stickers are distributed where requested by residents.
- 2.11** Specific progress within the individual strands of the programme is as follows:
- a) Safe Drive Stay Alive:* The Safe Drive Stay Alive event was held on 18 and 19 September 2012 at the Denny Civic theatre in Dumbarton. Over 500 S5 and S6 pupils from all West Dunbartonshire's high schools, Kilpatrick School and the Choices programme attended the event. The presentations take place over two days and each lasts for approximately one hour and a half. A drama DVD is interspersed with live speakers from the emergency services who speak about what they have to do in the event of a road traffic collision, and how it makes them feel. As there was spare capacity in the theatre Hermitage Academy were also invited to send a group in order to foster closer partnership links. All participants were also given a special Safe Drive Stay Alive bag containing various leaflets and items to encourage them to remember the messages of the day. A feedback form was distributed to all pupils who attended, and collected through their teachers. These are currently being collated and analysed. A DVD of the event has also been made which shows highlights and includes a number of 'vox pops' from the pupils attending. All of these comments are extremely positive and indicate that the message has got across on the day – they will also be included in the final evaluation of the initiative.

Since funding was less than the amount originally applied for, it was agreed by the theme group that Pass Plus grants could not be provided

during this period.

*b) Home Safety Equipment:* This project run by Lomond Care and Repair is on target with the types and numbers of equipment installed. Lomond & Clyde Care & Repair continues to assist elderly, disabled and other at risk residents of West Dunbartonshire maintain a safe and independent environment within their own homes by arranging major repairs and adaptations, carrying out home safety security audits, small repairs and minor improvements. They have an excellent working relationship with various agencies including Social Work; Community Planning Partnership; Community Safety Partnership; Greater Glasgow and Clyde Health Board; Strathclyde Fire and Rescue; Strathclyde Police and Addiction Services.

Home Safety/Security items continue to be installed free of charge to elderly and disabled people and vulnerable families with young children. The agreed targets will be completed by 31 March 2013. Lomond & Clyde Care & Repair continues to make referrals for fire safety visits to Strathclyde Fire and Rescue. Cross referrals are made to the small repair service.

Addiction Services continue to make referrals for cupboard locks for vulnerable families with young children.

Expansion of the small repair service by one staff member to facilitate the introduction of a new volunteer capacity, increasing the range and scope and number of referrals received. This expansion is part of a joint initiative with WDCVS & Shopmobility and funded through the Change Fund. Lomond & Clyde Care & Repair continue to be partners in the No Cold Callers Initiative.

### Alcohol and Drugs

**2.12** Addictions Services are currently reviewing its core structures and process and will also be reviewing the range of services currently delivered through this programme, in terms of outcomes and value for money, over the coming months.

**2.13** Specific progress within the individual strands of the programme is as follows:

*a) Community Based recovery:* The Recovery Programme has successfully been granted £800,000 over five years, by The Big Lottery Fund to evolve this programme into a locally based residential programme with supported accommodation. There were 152 referrals received within the reporting period. The project is on course to achieve the target of those becoming totally abstinent (18 of a possible 20) and has exceeded its target of individuals obtaining employment (8 from a target of 6).

*b) Young Persons Addictions Service:* Whilst this has been a difficult financial period which led to staff reductions for the service, it has

performed well with all targets have been met or exceeded. A key strength of this service is the multi agency approach that meets the needs of the individual client.

c) *Arrest referral*: The Arrest/Referral continues to go from strength to strength with the highest level of referrals to date (242) and 61% of clients accessing a service. The local Clydebank police station, at which this service is delivered, has undergone a refurbishment and has doubled the number of police cells. This will allow the project to engage with and support an increasing number of people.

d) *Hear Service (Help, Empathy, Advice and Reassurance)*: The service continues to develop specific crisis intervention and up to date addiction information for any service user calling the service. The service has continued to operate during public holiday and when other addiction services are not operational. The HEAR service has steadily grown by volume of calls received every 6 months.

e) *Wrecked & Wasted Initiative*: The Friday Night Zones were open every Friday from 7pm -9pm, with youth workers carrying out a street work shift an hour before opening the (MICS), to sign post young people to the zone. In liaison with the local police, health, addictions services and other local partner agencies, the locations of the current Friday Night Zones were selected due to the high number youth disorder incidents, especially in relation to alcohol or drugs. In this reporting period 212 young people have accessed the Friday Night Zone contributing to reducing youth disorder within local areas. The Wrecked & Wasted Battle of the Bands is going from strength to strength, 318 young people have attended the qualifying heats to watch eight compete for places in the final. 55 young people took the opportunity to complete an Alcohol Brief Intervention with Y sort it staff.

### **3. Key Issues**

#### Reducing Antisocial Behaviour and Violence

- 3.1** No major issues have arisen during this reporting period. However, there has been substantial discussion and preparation for the forthcoming reform of Police and Fire services. Although not implemented until April 2013, the implications for local policing and partnership working have been explored and the Safe and Strong group has made an active contribution. In addition, in preparation for the new Policing Plan, a joint strategic assessment was undertaken for the police and council. Although not finalised, this will be useful to inform the contribution of the group to the new SOA, which has always been based on our multi-agency strategic assessments.

Violence Against Women

- 3.2** Domestic abuse incidents reported to Strathclyde Police in the West Dunbartonshire area continue to rise. Demand for services continues to grow as more victims grow seek help and as visibility of local services increases with the public and with other agencies. The high media profile given to recent cases of historic child sexual abuse, the rollout of the ASSIST/Strathclyde Police services to 'L' Division Strathclyde Police and the Force's new Rape and Sexual Crimes Unit due in the autumn of 2012 may further increase the demand for support and safety service provision for victims and for interventions targeting perpetrators. The new Force service responses to VAW will substantially enhance WD's coordinated community response to violence against women. Funding for the VAW Work Programme for the period 2012/13 has remained at the same level as previous years with staff working innovatively and collaboratively to respond to demand and to ensure there is no reduction in service levels or quality.

Transport and Home Safety

- 3.3** In relation to Care and Repair, although the service is highly valued by both funders and clients, securing funding continues to be the main challenge facing the organisation. Despite funding levels remaining static for over five years LCCR has continued to provide a unique service that has a disproportionately positive impact on helping people remain in the comfort and security of their own home. LCCR continues to be a flexible pro-active organisation willing to explore ways of improving the quality of life of the most vulnerable people in West Dunbartonshire and all targets will be met by March 2013.
- 3.4** Safe Drive Stay Alive is an innovative and challenging 'live' event. Much of the impact comes through the 'live' speakers and we were extremely pleased this year to have a paramedic speaking to the young people. He described his role and what it is like to do his job – this had a great impact. Given the demands on the front line emergency services, it is not always easy to release speakers but this event demonstrates a very high level of commitment from all our local emergency services.
- 3.5** There have also been some issues with staff resources due to secondment; however the organisation of the Safe Drive Stay Alive event and other work related to this programme has been covered with great co-operation by other staff in the Community Safety teams.

Alcohol and Drugs

- 3.6** *Community Based recovery:* The project has not achieved the majority of its outcome targets for the first time. This is due to the Lottery funding contribution to the programme ceasing in November 2011. As a result, the suite of funding had reduced by £96,000. This consequently led to a reduction in staff numbers. The project had hoped to move seamlessly from the

previous Lottery funding stream to the new Lottery funding stream and retain staffing levels but the residential component part of the new proposal was delayed by issues outwith the project's control such as, a change of the political administration in West Dunbartonshire, formal council approval of the new housing strategy and public consultation meetings and planning.

- 3.7** *Young Persons Addictions Service:* The service received a reduced level of funding from Lloyds. As a result, the suite of funding had reduced by £42,000. This equates to a reduction of £42,000 on previous monies. This consequently led to a reduction in staff numbers.
- 3.8** *Arrest referral:* A reduction in the number of females engaging with the service was a concern over this reporting period; however this was due to females being held outwith the area whilst the renovations at Clydebank Police Station took place and should now return to normal levels.
- 3.9** *Hear Service (Help, Empathy, Advice and Reassurance):* No significant concerns arose over the reporting period.

#### **4. Conclusions and Recommendations**

##### Reducing Antisocial Behaviour and Violence

- 4.1** Although all projects are reporting satisfactorily within the requirements, it is proposed that several areas for improvement are considered by the Safe and Strong Theme Group for next year 2013/14:
- greater consistency between project applications and six-monthly monitoring reports
  - more clearly defined outputs and targets need to be established from application stage onwards and partners should submit comments to support data, especially to provide reasons why targets have not been met
  - further development of the use of Covalent and data supplied by partners
  - actions and milestones as well as indicators should be logged on Covalent so that the Safe and Strong Group can monitor progress more effectively
  - overall a more pro-active approach by Community Safety staff is needed in scrutinising project data and presenting this to the Safe and Strong Theme group.
- 4.2** These recommendations would apply to all programmes under the theme group and it is recommended that they are tabled for discussion at the next Safe and Strong Theme group/Community Safety Partnership meeting.

##### Violence Against Women

- 4.3** The Safer and Stronger Thematic Group and WD Community Planning Partnership are asked to note the continued growth in demand and effectiveness of this service area and the value for money demonstrated by the VAW Work Programme. They are also asked to be mindful that

forthcoming enhancements to WD's response to VAW are likely to increase demand for services across the Programme. The WD VAW Partnership has developed a logic model which shows that the outcomes demonstrated here continue to be compatible with the WD Single Outcome Agreement and with the Scottish Government's National VAW Outcome Framework.

- 4.4 The Group are asked to consider these issues and to continue to place a high priority on the VAW Work Programme when investment decisions are being made for 2012 to 2014. This will ensure the growing demand for violence against women prevention and early intervention safety and support services are met.

#### Transport and Home Safety

- 4.5 Much valuable work is being achieved in these two programmes, however further work remains to be done in developing the multi-agency groups to become more effective and to contribute fully to the new Community Safety/Safe and Strong Theme group strategy in 2013.
- 4.6 In relation to funding, Safe Drive Stay Alive is now planned to run every two years, alternating with Cut it Out, and the theme group is asked to consider this when submitting funding applications.

#### Alcohol and Drugs

- 4.7 All strands of the Alcohol and Drugs programme are progressing well, with the exception of the Community Based Recovery service, however the awarding of £800,000 over five years, by The Big Lottery, should enable the project to return to its previous levels of outcome achievements for its clients.

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**WEST DUNBARTONSHIRE COMMUNITY PLANNING PARTNERSHIP**

**Thematic Group: Environment & Sustainable Development**

**Programme(s): Open Space Connectivity and Use  
Community Involvement in Neighbourhoods**

**Report By: Ronnie Dinnie**

**Date: 28 January 2013**

**1. Key Thematic Group Developments**

- 1.1** Following the review of CPP thematic group structures it was agreed that this group would meet on a reduced basis as the key elements for consideration was the delivery of the 2 programmes. Both programmes have assisted in delivering the aspirations laid out in the West Dunbartonshire SOA and significantly contribute to the longer term goals of community planning in the area.

**2. Key CPP Project/Programme Achievements**

- 2.1** The review of the reporting period for both programmes is noted below:

Open Space Connectivity and Use

- 2.2** During the review period The Environment Trust has continued to undertake the implementation of our environmental regeneration programme aimed at tackling disadvantage and removing barriers. This has involved a range of activities which are aimed at meeting the needs and aspirations of disadvantaged communities.
- 2.3** In the course of our annual programme the first six months were largely focussed on the completion and establishment of the previous year's project activities and the development of projects for the current year. This year has however seen greater focus on project development of three larger projects - Bellsmyre Our Place, Inler Park Community Centre and the Moss o' Balloch Regeneration Project. Due to the nature and scale of these projects significant staff resources have been allocated to their development with the intention that they will be commenced in the last quarter of the programme year. This investment in project development has secured some £534,000 additional funding.
- 2.4** The Trust has continued to deliver a range of smaller projects principally focussed on schools and improving opportunities for increased community wellbeing. It should be noted that there has been a considerable interest from

primary schools to improve their outdoor learning activities through experiential learning and contact with nature. The Trust is well placed to assist schools in developing such projects and is increasingly in demand as a result. In the course of this reporting period, projects have been developed or implemented in Bonhill, St Kessog's, Jamestown and Dalreoch primary schools. Development discussions have also taken place in St Joseph's, Kilbowie, St Michael's, Aitkenbar, St Ronan's and St Eunan's primary schools. The Trust has also assisted two schools to attract funding of some £15,000 for project works.

- 2.5 In addition to this The Trust has undertaken maintenance and establishment activities throughout its project portfolio. The Trust is now responsible for managing and maintaining 11 play spaces on a weekly basis together with a watching brief over some twenty five other project sites. The Go Play team provides employment and training for two to three staff.
- 2.6 The Trust has also been continuing its programme of regeneration projects which involve smaller resource inputs but which have significant community benefits. In the programme period this has included projects at the Haldane Green Corridor, Cunninghame Graham Park, Whitecrook Park, Boquhanran Park, Westcliff Pocket Park, Drumry Linear Park and Centre 81(Whitecrook).
- 2.8 The Trust has been assisting the Balloch Community Interest company to develop a revolutionary hydro electric project on the River Leven. If this is taken forward the project, which will be the first of its kind in the world, will not only make use of our natural resources and reduce dependence on carbon based energy but will also have the potential to generate income for community projects in and around Balloch in future years.
- 2.9 The Trust has also assisted the community in Bellsmyre with the establishment of the Bellsmyre Development Trust as part of the 'Our Place' initiative. This has involved not only project development but has also included raising awareness of environmental issues together with practical assistance with the development of a community garden.

#### Community Involvement in Neighbourhoods

- 2.10 The '*Community Engagement in Neighbourhoods*' project has developed a framework which engages Community Volunteers in developing Greenspace services within their community in order to improve the look of their neighbourhood.
- 2.11 The project has been ongoing since March 2010 and has been co-ordinated by Community Greenspace Officer who has engaged with community volunteers and developed partnership working with local community groups, residents, schools and other internal and external agencies to identify the community's aspirations in relation to carrying out greenspace activities and supported them in carrying out these aspirations in order to improve the look of their neighbourhood.

- 2.12** This has resulted in an increased sense of civic pride and community spirit within West Dunbartonshire. There are now four dedicated Community Garden Groups – one each in Whitecrook, Bellsmyre, Faifley and Haldane. There are over 40 committed volunteers with an interest in both gardening and litter control activities in the West Dunbartonshire area. This has enabled volunteer development to assume responsibility for the management of their open spaces and future community initiatives and promotes the council's Litter Control Strategy. Thus the creation of a clean friendly environment, free of litter including fly tipping, dog fouling and graffiti and where green spaces are used to the benefit of the Community.

### **3. Key Issues**

- 3.1** During this reporting period, both programmes have delivered significant community benefit. The impacts that have been measured are delivering and contributing to the SOA outcomes, in particular National Outcome 10, 11 and 12. Going forward the revitalised thematic group structure will continue the positive impact the funding for these programmes has delivered.

### **4. Conclusions and Recommendations**

- 4.1** The thematic group asks the community planning partnership to note the content of this report.

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**Background Papers:** Covalent Report

**WEST DUNBARTONSHIRE COUNCIL**

**Report by the Executive Director of Corporate Services**

**West Dunbartonshire Community Planning Partnership  
Strategic Board: 20 March 2013**

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**Subject: CPP Investment decisions 2013/14**

**1. Purpose**

- 1.1** The purpose of this report is to summarise Thematic Group recommendations and assist the CPP Strategic Board to agree funding allocations for 2013/14.

**2. Recommendations**

- 2.1** Members of the Strategic Board are asked to:

- Recommend funding allocations to the value of £2,210,660.
- Note that the Executive Group are giving consideration to transfer of further costs that are essentially core Council and Police functions directly to the relevant departments and agencies.

**3. Background**

- 3.1** The Strategic Board agreed at their meeting of 12 December 2012 to consider proposals for future CPP Investment at a later meeting and requested Thematic Groups to prepare for the 2013/14 investment process.
- 3.2** The Council took a decision at its meeting of 6 February to award the sum of £2,210,660 to the CPP for allocation.
- 3.3** It should also be noted that current financial planning indicates that this budget will be subject to a further £75,000 saving each year for 2014/15 and 2015/16.

**4. Main Issues**

- 4.1** Under current arrangements Thematic Groups were encouraged to recommend continued funding to programmes and projects that are working effectively and contributing to the 2011/14 SOA and only to change course if a programme or project is not working or is not cost effective.
- 4.2** Should Thematic Groups propose to change their current portfolio of investment and recommend funding to a new initiative, clear and persuasive rationale must be set out. In addition given that the CPP investment budget is currently fully committed, Thematic Groups would need to indicate what should not be funded to free up resources for any new proposal.

- 4.3** Written guidance was provided to assist Thematic Groups with this process and to advise that the funding levels would be subject to a 3% efficiency saving.
- 4.4** Appendix 1 details funding recommendations received through Thematic Groups. Applying a 3% efficiency saving equally across the projects, the total requested is £2,175,758 which is within the available amount of £2,210,660. The breakdown of this figure into the key priority areas is as follows:
- a.** Work and Benefits – £19,400
  - b.** Safe, Strong and Involved Communities – £1,035,184
  - c.** Supporting Children & Families – £1,033,845
  - d.** Community Engagement - £87,329
- 4.5** In addition, the remaining sum of £34,902 will be held as contingency. This equates to 1.6% of the overall allocation.
- 4.6** Further to a previous report to the Strategic Board of 7 November 2011 there remain significant elements within this portfolio that fund staff and associated functions that are essentially core Council and Police responsibilities. It is suggested that the funding of these elements should not be included within the CPP investment process.
- 4.7** The CPP Executive group will consider the transfer of those elements of the CPP budget to the relevant departments and agencies going forward. Monitoring of outputs and outcomes relating to these elements will continue to be addressed through the wider SOA performance framework.

## **5. People Implications**

- 5.1** There are no personnel issues.

## **6. Financial Implications**

- 6.1** Other than the financial position noted above, there are no financial implications of this report.

## **7. Risk Analysis**

- 7.1** Given existing financial controls and performance monitoring systems there are no known risks associated with this paper.

## **8. Equalities Impact Assessment (EIA)**

- 8.1** There is no equalities impact arising from this report and an Equalities Impact Assessment is not required. Equalities Impact Assessments have been carried out at programme level.

## **9. Consultation**

- 9.1** As this is a report on CPP Investment, consultation and information gathering for the content has been informed by Council processes including dialogue with the Corporate Management Team and thematic lead officers.

## **10. Strategic Assessment**

- 10.1** This report details the investment directly supporting the priorities of the SOA.

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**Angela Wilson**  
**Executive Director of Corporate Services**

**Date: 25 February 2013**

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**Appendices:** Appendix 1:

**Background Papers:** CPP Strategic Board – 7 November 2011 – Agenda Item 8

**Wards Affected:** None

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<b>SERVICE</b>	<b>Recommended allocation 2013/14</b>
<b><u>SUMMARY</u></b>	
Work & Benefits	19,400
Safe Strong & Involved Communities	1,035,184
Supporting Children & Families	1,033,845
Community Engagement	87,329
Total Investment proposals	2,175,758
Contingency	34,902
<b>Overall Total</b>	<b>2,210,660</b>
<b><u>Work &amp; Benefits</u></b>	
Titan Crane	19,400
<b>Total</b>	<b>19,400</b>
<b><u>Safe, Strong &amp; Involved Communities</u></b>	
Drug & Alcohol Misuse	174,600
Arrest Referral	41,322
Violence Against Women	155,200
Additional Police	291,000
Pulse	15,520
Fire Reach	19,400
Public Reassurance Initiative	19,400
CCTV Monitoring	19,400
Env Trust & Community Inv in N'hoods	271,600
Care & Repair	18,042
Road Safety - Pass Plus	9,700
<b>Total</b>	<b>1,035,184</b>
<b><u>Supporting Children &amp; Families</u></b>	
Pupil & Family Support	611,100
Parenting Strategy	48,500
Y Sort It	169,750
MCMC/Opportunities for All ( match for ESF)	88,095
Tullochan	19,400
Access to facilities	19,400
Sports Development & Club Coach	77,600
<b>Total</b>	<b>1,033,845</b>
<b><u>Community Engagement</u></b>	
Community Engagement	87,329

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## WEST DUNBARTONSHIRE COMMUNITY PLANNING PARTNERSHIP

### Report by the Director of Community Health & Care Partnership

#### West Dunbartonshire Community Planning Partnership Strategic Board: 20 March 2013

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**Subject: Audit Scotland Report on Health Inequalities in Scotland**

#### **1. Purpose**

- 1.1** The purpose of this report is to bring to the Strategic Board's attention the recently published Audit Scotland Report on *Health Inequalities in Scotland*.

#### **2. Recommendations**

- 2.1** The Strategic Board is asked to note the content of this report and re-affirm its commitment to sustained local action to address the determinants of health inequalities across West Dunbartonshire Community Planning Partners.

#### **3. Background**

- 3.1** Audit Scotland have published a report of an audit that sought to assess how well public sectors organisations were working together to tackle health inequalities.
- 3.2** West Dunbartonshire CHCP staff contributed evidence to the audit through 2012 on behalf of West Dunbartonshire Community Planning Partnership.

#### **4. Main Issues**

- 4.1** The persistence of health inequalities within Scotland has been described as a "wicked issue", i.e. a seemingly intractable problem that is highly resistant to resolution. Any official report into the issue of health inequalities – and that acknowledges clearly that "*tackling health inequalities is challenging*" – is to be welcomed.
- 4.2** The report helpfully re-states a variety of well-established facts, notably that:
- "*There have been long-term increases in average life expectancy in Scotland and considerable improvements in overall health*".
  - "*However, there are still significant differences in life expectancy and health depending on deprivation, age, gender, where people live and ethnic group*".
  - "*Health inequalities are influenced by a wide range of factors including access to education, employment and good housing; equitable access to healthcare; individual's circumstances and behaviours such as their diet and how much they drink, smoke or exercise; and income levels.*"

- 4.3** The report provides sober reading in relation to the consequences of health inequalities for Scotland, and provides a useful stimulus for reflection amongst agencies and organisations, particularly within the context of Community Planning Partnerships. This is timely given the recent guidance from Scottish Government and COSLA on how to develop the next round of Community Planning Partnership Single Outcome Agreements (SOA), as “health inequalities and physical activity” has been specified as one of the six priority areas for local action.
- 4.4** The primary determinants of health are now recognised as economic, social and environmental – and that health inequality is a product of and a contributor to a host of inter-related and inter-dependent issues/factors. The challenge then is about how “we” tackle inequalities across society as a whole, the effects of which can negatively affect health status amongst many other things. This position has been strongly reinforced by the World Health Organisation’s Commission on Social Determinants of Health. When health equity is the goal, the priority of a determinants-oriented strategy is to reduce inequalities in the major influences on people’s health.
- 4.5** Unfortunately Audit Scotland have fundamentally limited the value and usefulness of the report through their decision not to undertake any detailed consideration of the impact of wider policies (e.g. education, employment and housing) on reducing health inequalities. The rationale given for this was “the scale and complexity of the problem”, which is problematic given that any thoughtful consideration of this important issue reasonably requires an appreciation and exploration of the wider determinants of both health and health inequalities (as above).
- 4.6** By then naively and narrowly focusing on health care interventions and expenditure, the report unfortunately distracts attention from the reality that tackling the determinants of health inequalities must be more properly about tackling the unequal distribution of health determinants.
- 4.7** As Scotland’s Chief Medical Officer stated in his recent evidence to the Scottish Parliament’s Public Audit Committee (December 2012) following the publication of the Audit Scotland Report:
- “I, too, welcome anything that shines more light on health inequalities. For me, health inequalities are the biggest issue facing Scotland. They are not only a problem but a manifestation of the social inequalities, social complexity and social disintegration that drive criminality, poor educational attainment and a whole range of things that we would want to be different in Scotland. The more attention that is paid to those drivers, the better. The unfortunate thing about the report is that if it had come out 20-odd years ago, it would have been really helpful. It does not pay much attention to the complex science that we now understand underlies the problem of health inequalities.”*
- 4.8** As the Strategic Board will recall, the CHCP has worked with fellow partners to refine the local community planning approach towards improving health and

tackling health inequalities in a manner that is determinants-oriented in nature.

- 4.9** The current West Dunbartonshire SOA has prioritised economic regeneration, education (particularly within, but not exclusive to, early years) and community safety. These three priorities are framed within the three key policy frameworks of *Achieving our Potential*; *Early Years Framework*; and *Equally Well* – and all of which are underpinned by the principles of early intervention and prevention. Specifying that "health and wellbeing" has had to be an explicit element within the community planning programmes that deliver these priorities reflects a progressive approach to addressing health inequalities in a streamlined and integrated manner - and one that can be further strengthened as the local SOA is refreshed in response to the new guidance as per 4.3.
- 4.10** Locally, Community Planning Partners have also invested considerable energy in de-cluttering the partnership landscape (as has been separately recommended by Audit Scotland). Fundamental to this has been confirming the role and mandate of the CHCP as the joint vehicle for the planning, allocation and management of WDC and NHSGGC health and social care resources (both strategically and operationally). As encouraged and endorsed by the Strategic Board, the CHCP has been developed as a clear manifestation of community planning in practice; and the commitment of its corporate "parents" (i.e. WDC and NHSGGC) to the principles of community planning. A good example of how the CHCP has expressed such visible and joined-up leadership with Community Planning Partners can be best exemplified by the well regarded work undertaken in relation to alcohol licensing by the Alcohol & Drug Partnership (which has recently been awarded with a COSLA Excellence Bronze Award).
- 4.11** The CHCP's formal submission to the Scottish Government's consultation on the new health and social care partnerships argued for these new partnerships having a lead role for health inequalities on behalf of and to provide leadership to local community planning partnerships (such as has now been established within West Dunbartonshire). So the Audit Scotland report is well-timed in reinforcing the importance of this long-term and multi-faceted agenda.

## **5. People Implications**

- 5.1** There are no specific personnel issues associated with this report.

## **6. Financial Implications**

- 6.1** There are no specific financial implications associated with this report.

## **7. Risk Analysis**

- 7.1** No risk assessment was necessary to accompany this report. However, it is important that the all Community Planning Partners are able to continue to evidence that they retain a focus on the issues set out within the Report (not

least through the evolving performance reports provided to the Strategic Board); and that the Community Planning Partnership Strategic Board clearly and publicly articulates its collective support for the lead provided by the CHCP on this issue.

## **8. Equalities Impact Assessment (EIA)**

- 8.1** No significant issues were identified in a screening for potential equality impact of this report.

## **9. Consultation**

- 9.1** None required for this report.

## **10. Strategic Assessment**

- 10.1** All of the priorities within the current SOA have a relationship with health inequalities, both within West Dunbartonshire; and between West Dunbartonshire and other areas of Scotland.

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Keith Redpath  
 Director of the Community Health & Care Partnership  
 Date: 27 February 2013

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**Appendices:** Audit Scotland Report on Health Inequalities in Scotland

**Background Papers:** Nil

**Wards Affected:** All

## Key messages

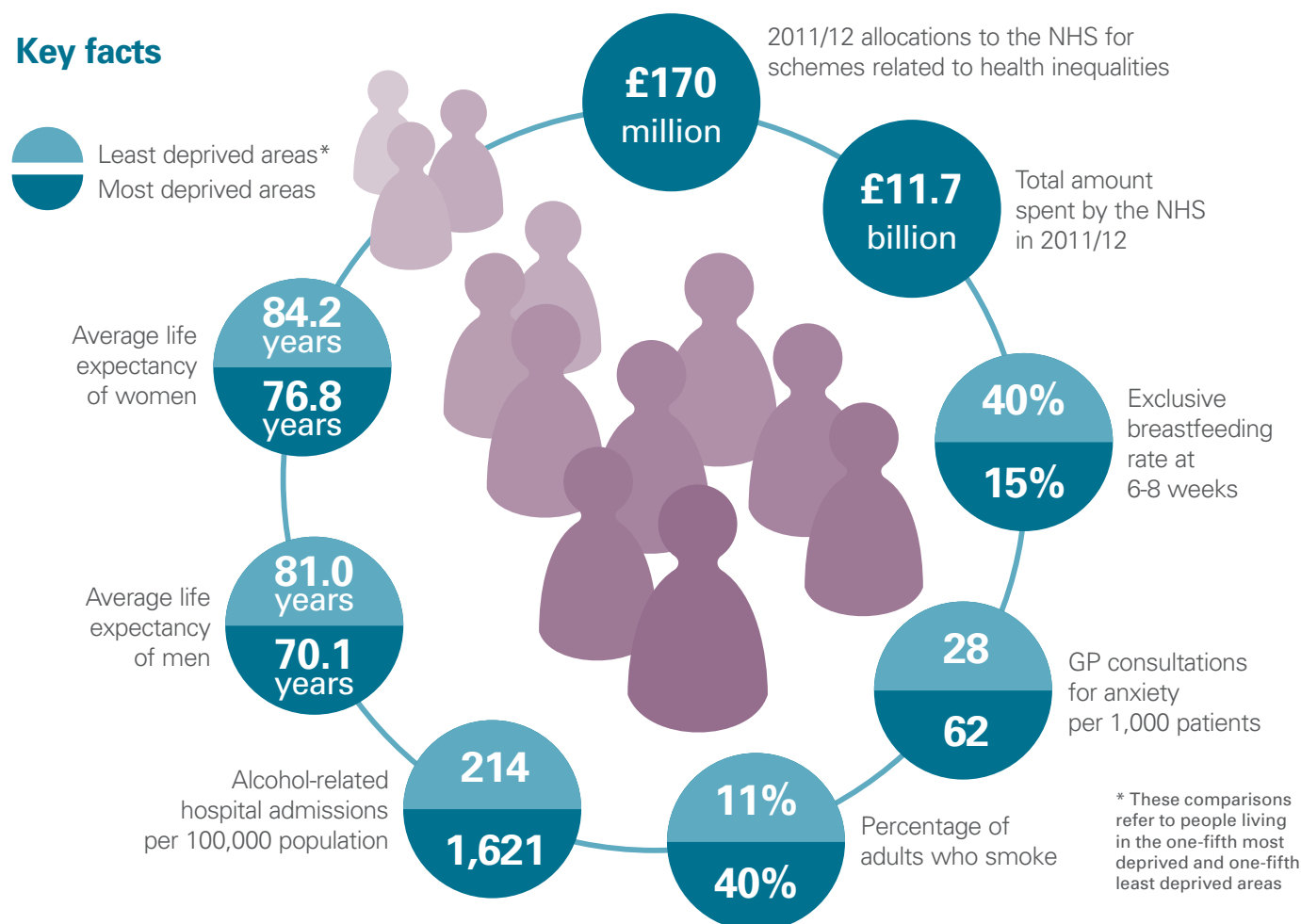
# Health inequalities in Scotland

Prepared for the Auditor General for Scotland and the Accounts Commission

December 2012



## Key facts



### Overall health in Scotland has improved over the last 50 years but there remain significant differences owing to deprivation and other factors

- There have been long-term increases in average life expectancy and major improvements in overall health but health inequalities remain a significant and long-standing problem in Scotland. Health inequalities are highly localised and vary widely within individual NHS board and council areas.
- Deprivation is a major factor in health inequalities, with people in more affluent areas living longer and having significantly better health. The average healthy life expectancy is around 18 years lower among people in the most deprived areas compared with those in the least deprived areas. People in more deprived areas also have higher rates of coronary heart disease, mental health problems, obesity, alcohol and drug misuse problems, diabetes and some types of cancer. Children in deprived areas have significantly worse health than those in more affluent areas.
- Reducing health inequalities has been a priority for successive governments in Scotland but most indicators show that inequalities are not reducing.

### Formulae for allocating money to NHS boards and councils take account of local needs but it is not clear how resources are targeted within local areas

- The Scottish Government takes account of local needs, including deprivation, in allocating funding to NHS boards and councils but it is not clear how NHS boards and councils allocate resources to target local areas with the greatest needs.
- It is difficult to track direct spend by the NHS and councils on addressing health inequalities. The Scottish Government allocated around £170 million to NHS boards in 2011/12 to address directly health-related issues associated with inequalities. This included around £15 million for programmes specifically aimed at reducing health inequalities by targeting particular groups within the population.
- Recent changes in quality payments to GPs mean that GP practices in deprived areas should receive additional resources to help address problems related to health inequalities.

### Better access to health services may help to improve outcomes for disadvantaged groups

- GPs have a critical role to play in helping to reduce inequalities but their distribution across Scotland



does not fully reflect the higher levels of ill health found in deprived areas. The distribution of other primary health care services, such as pharmacies and dentists, is more closely matched to need.

- People in the most deprived areas also require greater access to hospital services but they have poorer access and worse outcomes. They are also more likely to miss hospital appointments due to various factors such as a lack of access to transport.
- Policies designed to improve the health of the whole population, including cancer screening services and free eye tests, can increase inequalities due to higher uptake among people from more affluent areas.

**There is limited evidence that strategies and initiatives for reducing health inequalities have made a significant impact. Better partnership working is needed**

- National strategies which aim to improve health and reduce health inequalities have so far shown limited evidence of impact. Changes will only be clear in the long term but measures of short- and medium-term impact are important to demonstrate progress.
- Many initiatives for reducing health inequalities lack a clear focus on cost effectiveness and outcome measures. This means that assessing value for money is difficult.
- Current performance measures do not provide a clear picture of progress. Community Planning Partnerships' (CPPs') reports on delivering their Single Outcome Agreements (SOAs) are weak in the quality and range of evidence used to track progress in reducing health inequalities, and differences among SOAs means that a Scotland-wide picture is hard to identify.
- Reducing health inequalities is challenging and requires effective partnership working across a range of organisations. However, there may be a lack of shared understanding among local organisations about what is meant by 'health inequalities' and greater clarity is needed about organisations' roles and responsibilities.

**Key recommendations**

The Scottish Government should:

- introduce national indicators to specifically monitor progress in reducing health inequalities and report on progress.

The Scottish Government and NHS boards should:

- review the distribution of primary care services to ensure that needs associated with higher levels of deprivation are adequately resourced

- include measurable outcomes in the GP contract to monitor progress towards reducing health inequalities, and ensure that the Quality and Outcomes Framework is specifically designed to help reduce health inequalities.

The Scottish Government and CPPs should:

- ensure that cost effectiveness is built into evaluations of initiatives for reducing health inequalities from the start
- align and rationalise the various performance measures to provide a clear indication of progress.

CPPs should:

- ensure that all partners are clear about their respective roles, responsibilities and resources in tackling health inequalities, and take shared ownership and responsibility for actions aimed at reducing health inequalities
- build robust evaluation, using all available data and including outcome measures and associated costs, into local initiatives aimed at reducing health inequalities
- include in SOAs clear outcome measures for reducing health inequalities which demonstrate impact, and improve their performance reporting.

NHS boards should:

- monitor the use of primary care, preventative and early detection services by different groups, particularly those from more deprived areas. If this identifies systemic under-representation of particular groups, take a targeted approach to improve uptake
- monitor the use of hospital services by different groups and use this information to identify whether specific action is needed to help particular groups access services.

NHS boards and councils should:

- identify what they collectively spend on reducing health inequalities locally, and work together to ensure that resources are targeted at those with the greatest need.

**What happens now?**

The full report can be accessed on our website – [www.audit-scotland.gov.uk](http://www.audit-scotland.gov.uk). We will present our report to the Scottish Parliament's Public Audit Committee. The Committee can call relevant people at the Scottish Government and other public bodies to discuss the issues our audit has raised.

We will also monitor progress against our recommendations through our audit work.

## Key messages

# Health inequalities in Scotland

If you would like to find out more on this topic, you can download a copy of the full report from our website or contact our report team at [info@audit-scotland.gov.uk](mailto:info@audit-scotland.gov.uk)

**[www.audit-scotland.gov.uk](http://www.audit-scotland.gov.uk)**

We provide all our reports and key messages documents in PDF, black and white PDF and RTF format.

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