

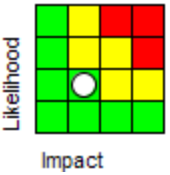
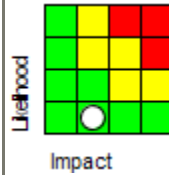


Appendix 1: Regulatory & Regeneration Delivery Plan 2023/24 - Economic Development Mid-year Progress

	Our Environment
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	Our resources are used in an environmentally sustainable way
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Action	Status	Progress	Due Date	Note	Owner
Co-ordinate, monitor and report the progress of the Council's Climate Change Action Plan for 2023/24		<div style="border: 1px solid black; width: 80px; height: 15px; background-color: #0070C0; margin: 0 auto;">20%</div>	31-Mar-2024	Some key actions for Year 2 (2023/24) have been agreed, with some more for this year and Year 3 (2024/25) needing to be finalised.	Gillian McNamara
Develop a Local Heat and Energy Efficiency Strategy		<div style="border: 1px solid black; width: 80px; height: 15px; background-color: #0070C0; margin: 0 auto;">40%</div>	31-Dec-2023	Progress is being made with the development of the Local Heat and Energy Efficiency Strategy to comply with Scottish Government's requirement for each Council to complete their Strategies by the end of this year. Next stage is analysing data that will inform opportunities around buildings' fabric improvements, District Heating, and other forms of sustainable heat production.	Gillian McNamara

Risk	Description	Current Assessment	Target Assessment	Date Reviewed	Note	Owner
Inability to reduce carbon footprint in line with targets	The risk that the Council will be unable to achieve net zero emissions by 2045, both in relation to mitigating carbon emissions and adapting to the impacts of climate change. Net zero refers to achieving an overall balance between emissions produced and emissions taken out of the atmosphere. This target has been developed in a way that mirrors the emission reduction trajectory set by the Scottish Government in light of the Climate Emergency.			30-Sep-2023	Until all carbon emissions data becomes available in November 2023 and analysed, the risk profile will remain the same.	Gillian McNamara

Ob Our neighbourhoods are sustainable and attractive


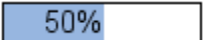

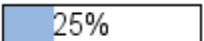

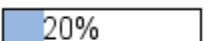

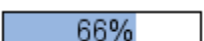
Action	Status	Progress	Due Date	Note	Owner
Promote the next phase of Queens Quay Housing		<div style="border: 1px solid black; width: 100px; height: 20px; background-color: #ADD8E6; display: flex; align-items: center; justify-content: center;">40%</div>	31-Mar-2024	Limited progress due to the landowner negotiating with potential housing developers. Meeting expected in the next few months with landowner and potential developers.	Pamela Clifford; Gillian McNamara

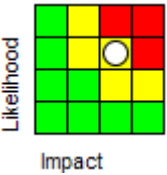
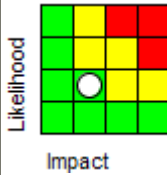
P Our Economy

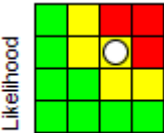
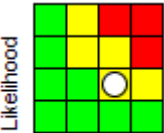
Ob Our area has the infrastructure for sustainable and inclusive growth where businesses can flourish


Performance Indicator	Q1 2023/24					Q2 2023/24					Note	Owner
	Status	Value	Target	Short Trend	Long Trend	Status	Value	Target	Short Trend	Long Trend		
Number of businesses given advice and assistance to start up through Business Gateway		39	45				63	45			While the Q1 target was narrowly missed (it is demand led), the Q2 target was exceeded. With 102 businesses supported by mid-year, we remain on track to reach our target of 180 by year-end.	Gillian Scholes










Action	Status	Progress	Due Date	Note	Owner
Produce, implement, monitor and report the progress of the 2023/24 Economic Development action plan		<div style="border: 1px solid black; width: 100px; height: 20px; background-color: #ADD8E6; display: flex; align-items: center; justify-content: center;">25%</div>	31-Mar-2024	New action plan being reported to IRED Committee in November	Gillian McNamara




Action	Status	Progress	Due Date	Note	Owner
Deliver key regeneration sites across West Dunbartonshire			31-Mar-2024	Progressing as planned with the Levelling Up Fund programme for Dumbarton town centre. Exxon Full Business Case approved; project on programme.	Gillian McNamara
Explore commercial opportunities in our town centres and wider regeneration sites			31-Mar-2024	Mostly progressing as planned, although little progress with promotion of the next phase of Queens Quay housing. Exxon Full Business Case has been approved and the project is on programme. Artizan redevelopment is progressing and a Masterplan will be submitted to IRED Committee later in 2023.	Gillian McNamara; Magda Swider
Support town centre revitalisation			31-Mar-2024	Various projects in town centres progressing as planned. A masterplan for the Artizan redevelopment in Dumbarton is being prepared and will be reported to IRED later in 2023.	Gillian McNamara; Magda Swider
Develop and implement business support interventions through the UK Shared Prosperity Fund			31-Mar-2024	UKSPF business support interventions have been developed and have been promoted through Council website, social media channels and directly to local businesses.	Gillian Scholes

Risk	Description	Current Assessment	Target Assessment	Date Reviewed	Note	Owner
Failure to deliver Queens Quay Masterplan	Following completion of Council investment there is a risk the housing plot sales do not materialise in the next 3-7 years, with implications for the return on investment and the business case for the District Heating Network.			21-Sep-2023	Risk remains unchanged. Focus continues on landowners securing new housing developments for the site.	Pamela Clifford; Gillian McNamara

Risk	Description	Current Assessment	Target Assessment	Date Reviewed	Note	Owner
Inability to meet demands of Council to progress regeneration projects within desired timescales	The number and complexity of regeneration projects is putting considerable strain on the resources available which can be exacerbated by delays out with the control of the service and when pinch points on different projects occur at roughly the same time.	 Likelihood Impact	 Likelihood Impact	21-Sep-2023	Risk remains unchanged. Individual projects continue to progress, reducing the likelihood of undesirable outcomes.	Pamela Clifford; Alan Douglas; Gillian McNamara

Action Status	
	In Progress and on track

PI Status		Long Term Trends		Short Term Trends	
	Target significantly missed		Improving		Improving
	Target narrowly missed		No change		No change
	Target met or exceeded		Getting worse		Getting worse

Risk Status	
	Alert
	Warning
	OK