

2021/22 Budget Reconciliation	Health Care £000	Social Care £000	Total £000
Budget Approved at Board Meeting on 25 March 2021	97,853	72,244	170,097
Council Budget Adjustments			
Reduction in pay award funding from WDC following Cosla adjustment		(20)	(20)
Additional Scottish Living Wage funding allocated 26 March 2021		527	527
Health Budget Adjustments			
Recurring Transfer to Corporate/NHS Board - MSK Physio Accomodation SLA	(170)		(170)
Recurring Transfer to MHAU	(34)		(34)
Period 1 to 3 Adjustments			
Mobile Licence Realignment		(2)	(2)
FHS GMS Recurring adjustments	509		509
Fhs Other To Hscp's Budget - Prescribing	473		473
Wdhscp Camhs Spec Doc	(16)		(16)
Gms X Chg Hscp Covid MI 6701	2		2
Gms X Chg Hscp Covid MI 6701	1		1
Camchp19 Mh Strategy Action 15	289		289
Camchp20 Pcip Tr 1 Wdhscp	1,261		1,261
Camchp22 Wdhscp Adp Funding	244		244
Wd Camhs Nursing (af) - Mental Health Recovery and Renewal Fund	75		75
Wd Camhs Psychology (af) - Mental Health Recovery and Renewal Fund	82		82
Anticipated outstanding budget adjustments	690		690
Period 4 Adjustments			
Hscp Ncl 2021-reduce Dent Inc	500		500
Hscp Ncl Adjust Gds Bud	61		61
Hscp Ncl Adjust Gos Bud	75		75
Hscp Ncl Adjust Gps Bud	342		342
CAMCHP30 Agenda for Change Pay Uplift	630		630
CAMCHP43 WD SARC Contribution	(46)		(46)
CAMCHP47 WD Outcome Fwk Uplift	4		4
Gms X Chg Hscp Covid MI 6701	0		0
Pay Award Shortfall to fund	(190)		(190)
Anticipated outstanding budget adjustments	(125)		(125)
Revised Budget 2021/22	102,509	72,749	175,258

Efficiency Detail	Total Savings to be Monitored	Comment	Savings Anticipated to be Achieved as Planned	Savings not anticipated to be achieved as planned but funded from Covid Reserve	Savings not anticipated to be achieved as planned but funded from Earmarked Reserve	Savings not anticipated to be achieved as planned but to be covered by other HSCP underspends
	£000		£000	£000	£000	£000
Health Care						
2021/22 Approved Savings						
Admin Review	56	Not at risk	56			
Social Care						
2018/19 Savings Proposals Revised for Public Consultation and Review						
Housing Support - Spend to Save Project. Move to Core and Cluster Model of Support. Phase 2 - New Build Bungalow	180	Saving at risk due to timing of project start date and existing costs associated with prospective clients being lower than anticipated.				180
2019/20 Savings Based on 27 March Council Meeting						
Learning Disability - Out of Authority Repatriation Part Year	70	This saving is considered to be partially at risk. High cost packages and those with single sleepovers are being reviewed. Use of taxi provision also being considered.	35	35		
2019/20 Uplift in income from SFC Agreed by Council on 27 March 2019						
Physical Disabilities - Charging £10 for Day opportunity	16	Day Services remain affected by Covid-19 - This is only likely to be achievable if support returns to 19/20 levels.		16		
2020/21 Baseline Budget Adjustments						
Reduction to taxis for social work clients	20	Saving at risk due to historical overspending on this line and linkage with review of travel policy		20		
Invoke Ordinary Resident	247	One OR client agreed to be transferred from 24 March 2021, however the second OR will not go ahead and is likely to move to Dumbarton but cost, structure and timing of new package is unknown at this time.	111	136		
Review of Residential Placements reflecting work of Service Improvement Leads	150	At risk given the historical nature of the service to overspend in recent years and the fact that a service review has yet to commence.		150		
Part Year Reduction in Care at Home budget reflecting work of Service Improvement Leads	181	Care at Home review to commence in 21/22 but unlikely to realise full saving target in year for new saving which is required in addition to the previous unachieved savings	23	158		

Efficiency Detail	Total Savings to be Monitored	Comment	Savings Anticipated to be Achieved as Planned	Savings not anticipated to be achieved as planned but funded from Covid Reserve	Savings not anticipated to be achieved as planned but funded from Earmarked Reserve	Savings not anticipated to be achieved as planned but to be covered by other HSCP underspends
	£000		£000	£000	£000	£000
2020/21 Approved Savings delayed until 2021/22						
Admin Saving	119	At risk due to delays in service redesign				119
2021/22 Recurring Savings						
Overstated Mental Health Staffing	27	No risk as budget file was overstated	27			
Reduction in packages across Mental Health and Addiction Services	43	No risk due to review of RF packages	43			
1 reduction in 1 WTE Senior Social Worker	59	No risk as vacant post removed from structure.	59			
TRFS Staying Well Group	52	While there is a delay of approximately 3 months in this saving but overall supporting people likely to come in on budget	39	13		
Release of balance of FPC Monies in HQ	121	No risk as funds were unallocated and therefore able to be removed from budget	121			
Redetermination Adjustment for Community Placement	68	At risk - budget based on current numbers but this relates to an unexpected redetermination adjustment.				68
Recurring Savings Exercise (50% of reduction in external care beds)	401	Saving based on the HSCP strategic priority of supporting people in their own homes for longer and reducing length of stay. Also recovery to pre-Covid levels is unlikely in 21/22.	74		327	
2021/22 Approved Savings						
Review of foster carer strategy	108	At risk - The age profile of foster carers needs to be addressed by recruiting more internal foster carers to allow a reduction of overall expenditure within the private provision. The Covid pandemic has impacted on recruitment campaigns.		108		
Reduction in external property leases	29	Saving based on vacation of current services in Clydebank by the end of October. This will not be achieved as alternative accommodation not yet identified.			29	
Care at Home service improvement project	425	Care at Home review to commence in 21/22 but unlikely to realise full saving target in year for new saving which is required in addition to the previous unachieved savings	53	372		
Total Savings to be Monitored	2,372		641	1,008	356	367

Consolidated Expenditure by Service Area	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance	Forecast Full Year	Forecast Variance	Reserves Adjustment	Revised Actual Variance	Variance %
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Older People Residential, Health and Community Care	30,025	10,244	10,275	(31)	30,255	(230)	(362)	132	0.4%
Care at Home	11,995	4,227	4,385	(158)	12,466	(471)	0	(471)	-3.9%
Physical Disability	2,604	888	793	95	2,318	286	0	286	11.0%
Childrens Residential Care and Community Services (incl. Specialist)	25,321	7,418	7,623	(205)	25,964	(643)	(451)	(192)	-0.8%
Strategy, Planning and Health Improvement	1,656	576	469	107	1,587	69	(101)	170	10.3%
Mental Health Services - Adult and Elderly, Community and Inpatients	9,174	3,155	3,092	63	9,103	71	0	71	0.8%
Addictions	2,817	1,312	1,335	(23)	3,209	(392)	(391)	(1)	0.0%
Learning Disabilities - Residential and Community Services	11,430	4,703	4,778	(75)	11,695	(265)	(29)	(236)	-2.1%
Family Health Services (FHS)	30,001	10,038	10,038	0	30,001	0	0	0	0.0%
GP Prescribing	19,906	6,449	6,424	25	19,906	0	0	0	0.0%
Hosted Services	7,215	2,383	2,184	199	6,951	264	244	20	0.3%
Criminal Justice (Including Transitions)	135	93	48	45	44	91	0	91	67.4%
Resource Transfer	16,924	5,580	5,640	(60)	16,924	0	0	0	0.0%
Covid-19	0	0	0	0	4,970	(4,970)	(4,970)	0	0.0%
HSCP Corporate and Other Services	6,055	1,678	1,453	225	7,217	(1,162)	(1,613)	451	7.4%
Net Expenditure	175,258	58,744	58,537	207	182,610	(7,352)	(7,673)	321	0.2%

Consolidated Expenditure by Subjective Analysis	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance	Forecast Full Year	Forecast Variance	Reserves Adjustment	Revised Actual Variance	Variance %
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Employee	77,793	24,309	24,007	302	80,774	(2,981)	(4,565)	1,584	2.0%
Property	964	162	162	0	1,022	(58)	(29)	(29)	-3.0%
Transport and Plant	1,399	225	223	2	1,392	7	0	7	0.5%
Supplies, Services and Admin	4,138	1,070	879	191	4,190	(52)	(315)	263	6.4%
Payments to Other Bodies	71,202	20,467	20,781	(314)	73,913	(2,711)	(1,973)	(738)	-1.0%
Family Health Services	24,228	8,064	8,057	7	24,228	0	0	0	0.0%
GP Prescribing	25,501	8,363	8,338	25	25,501	0	0	0	0.0%
Other	3,334	909	636	273	4,711	(1,377)	(1,270)	(107)	-3.2%
Gross Expenditure	208,559	63,569	63,083	486	215,731	(7,172)	(8,152)	980	0.5%
Income	(33,301)	(4,825)	(4,546)	(279)	(33,121)	(180)	479	(659)	2.0%
Net Expenditure	175,258	58,744	58,537	207	182,610	(7,352)	(7,673)	321	0.2%

Health Care Net Expenditure	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance	Forecast Full Year	Forecast Variance	Reserves Adjustment	Revised Actual Variance	Variance %
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Planning & Health Improvements	738	249	198	51	839	(101)	(101)	0	0.0%
Childrens Services - Community	3,507	1,121	1,167	(46)	3,543	(36)	(36)	0	0.0%
Childrens Services - Specialist	1,643	466	557	(91)	1,761	(118)	(118)	0	0.0%
Adult Community Services	9,852	3,163	3,218	(55)	9,831	21	(35)	56	0.6%
Community Learning Disabilities	647	213	210	3	647	0	0	0	0.0%
Addictions	2,078	599	622	(23)	2,310	(232)	(232)	0	0.0%
Mental Health - Adult Community	3,965	1,247	1,200	47	3,815	150	0	150	3.8%
Mental Health - Elderly Inpatients	2,863	934	893	41	2,869	(6)	0	(6)	-0.2%
Family Health Services (FHS)	30,001	10,038	10,038	0	30,001	0	0	0	0.0%
GP Prescribing	19,906	6,449	6,424	25	19,906	0	0	0	0.0%
Other Services	3,170	966	979	(13)	4,911	(1,741)	(1,555)	(186)	-5.9%
Covid-19	0	0	0	0	306	(306)	(306)	0	0.0%
Resource Transfer	16,924	5,580	5,641	(61)	16,924	0	0	0	0.0%
Hosted Services	7,215	2,383	2,184	199	6,951	264	244	20	0.3%
Net Expenditure	102,509	33,408	33,331	77	104,614	(2,105)	(2,139)	34	0.0%

Social Care Net Expenditure	Annual Budget	Year to Date Budget	Year to Date Actual	Year to Date Variance	Forecast Full Year	Forecast Variance	Reserves Adjustment	Revised Actual Variance	Variance %
	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	
Strategy Planning and Health Improvement	918	327	271	56	748	170	0	170	18.5%
Residential Accommodation for Young People	2,927	855	831	24	2,853	74	0	74	2.5%
Children's Community Placements	5,628	1,822	1,859	(37)	5,739	(111)	0	(111)	-2.0%
Children's Residential Schools	3,398	979	1,155	(176)	3,929	(531)	0	(531)	-15.6%
Childcare Operations	4,740	1,448	1,355	93	4,706	34	(244)	278	5.9%
Other Services - Young People	3,477	728	697	31	3,431	46	(53)	99	2.8%
Residential Accommodation for Older People	7,071	2,091	2,075	16	7,023	48	0	48	0.7%
External Residential Accommodation for Elderly	7,666	4,068	4,068	0	7,993	(327)	(327)	0	0.0%
Sheltered Housing	1,350	421	412	9	1,321	29	0	29	2.1%
Day Centres Older People	1,180	206	200	6	1,162	18	0	18	1.5%
Meals on Wheels	22	(10)	(4)	(6)	38	(16)	0	(16)	-72.7%
Community Alarms	(23)	(378)	(370)	(8)	1	(24)	0	(24)	104.3%
Community Health Operations	2,907	682	675	7	2,886	21	0	21	0.7%
Residential - Learning Disability	8,630	3,871	3,973	(102)	8,963	(333)	(29)	(304)	-3.5%
Physical Disability	2,319	840	745	95	2,033	286	0	286	12.3%
Day Centres - Learning Disability	2,153	619	596	23	2,085	68	0	68	3.2%
Criminal Justice (Including Transitions)	135	93	48	45	44	91	0	91	67.4%
Mental Health	2,346	974	999	(25)	2,420	(74)	0	(74)	-3.2%
Care at Home	11,995	4,227	4,385	(158)	12,466	(471)	0	(471)	-3.9%
Addictions Services	739	713	713	0	899	(160)	(159)	(1)	-0.1%
Equipu	285	48	48	0	285	0	0	0	0.0%
Frailty	138	61	57	4	126	12	0	12	8.7%
Carers	1,218	406	85	321	1,218	0	0	0	0.0%
Integrated Change Fund	0	0	2	(2)	0	0	0	0	0.0%
Covid-19	0	0	0	0	4,664	(4,664)	(4,664)	0	0.0%
HSCP - Corporate	1,530	245	331	(86)	963	567	(58)	625	40.8%
Net Expenditure	72,749	25,336	25,206	130	77,996	(5,247)	(5,534)	287	0.4%

West Dunbartonshire Health & Social Care Partnership
 Financial Year 2021/22 Period 4 covering 1 April 2021 to 31 July 2021
 Analysis for Variances Over £0.050m

Appendix 5

Budget Details	Variance Analysis				
	Annual Budget £000	Forecast Full Year £000	Forecast Variance £000	% Variance	RAG Status
Health Care Variances					
Adult Community Services	9,852	9,796	56	1%	↑
Service Description	This service provides community services for adults				
Main Issues / Reason for Variance	The favourable variance is mainly due to anticipated underspend against Glasgow HSCP Quayside bed usage				
Mitigating Action	None required at this time				
Anticipated Outcome	An underspend is anticipated at this time				
Mental Health - Adult Community	3,965	3,815	150	4%	↑
Service Description	This care group provides mental health services for adults				
Main Issues / Reason for Variance	The favourable variance is mainly due to anticipated underspend in core services based on estimated recruitment timescales for vacancies.				
Mitigating Action	None required at this time				
Anticipated Outcome	An underspend is anticipated at this time				
Other Services	3,171	3,356	(185)	-6%	↓
Service Description	This care group covers administration and management costs in relation to Health Care				
Main Issues / Reason for Variance	the adverse variance is mainly due to estimated outstanding pay award backpay (4% less 1% already paid for April and May 2021). Once paid this will be reflected in actuals and forecasts across all care groups.				
Mitigating Action	None required at this time				
Anticipated Outcome	An overspend is anticipated at this time				

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Social Care Variances					
Strategy Planning and Health Improvement	918	748	170	18%	↑
Service Description	This service covers planning and health improvement workstreams				
Main Issues / Reason for Variance	The favourable variance is due to a number of vacant posts assume posts will be filled by September				
Mitigating Action	None required as this time				
Actual Outcome	An underspend is anticipated at this time				
Residential Accommodation for Young People	2,927	2,853	74	3%	↑
Service Description	This service provides residential care for young persons				
Main Issues / Reason for Variance	The favourable variance is due to a number of vacant posts within childrens homes with the recruitment process due to commence September 2021				
Mitigating Action	None required as this time				
Anticipated Outcome	An underspend is anticipated at this time				
Children's Community Placements	5,628	5,739	(111)	-2%	↓
Service Description	This service covers fostering, adoption and kinship placements				
Main Issues / Reason for Variance	The adverse variance is mainly due to an overspend of of £0.040m in kinship payment arising from 4 potential backdated payments and new external fostering placements.				
Mitigating Action	Service Managers will continue to review placements				
Anticipated Outcome	An overspend is anticipated at this time				

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Children's Residential Schools	3,397	3,929	(532)	-16%	↓
Service Description	This service area provides residential education for children and includes the costs of secure placements				
Main Issues / Reason for Variance	The adverse variance is mainly due to the delay in transitions of one young person residing in secure accommodation with an annual cost of £0.240m, one new placement within children with disabilities budget at a cost of £0.156m. These costs are partially offset by costs charged against Covid funding.				
Mitigating Action	Service Managers will continue to review placements				
Anticipated Outcome	Over spend anticipated of £0.455mm at this time				
Childcare Operations	4,740	4,462	278	6%	↑
Service Description	This service area is mainly comprised of staffing costs and includes the cost of social workers				
Main Issues / Reason for Variance	The favourable variance is mainly due to a number of vacant posts				
Mitigating Action	None required as this time				
Anticipated Outcome	An underspend is anticipated at this time				
Other Services - Young People	3,477	3,386	91	3%	↑
Service Description	This service area is mainly comprised of staffing costs and includes the cost of social workers				
Main Issues / Reason for Variance	The favourable variance is due to a number of vacant posts				
Mitigating Action	None required as this time				
Anticipated Outcome	An underspend is anticipated at this time				

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Budget Details	Variance Analysis				
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Residential - Learning Disability	8,630	8,934	(304)	-4%	↓
Service Description	This service provides residential care for persons with learning disabilities				
Main Issues / Reason for Variance	The adverse variance is mainly due to an underspend in staffing of £0.045m represented by vacant posts and net costs of £0.419m related to savings that are unlikely to be achieved.				
Mitigating Action	Service Managers will continue to review placements				
Anticipated Outcome	An overspend is anticipated at this time				
Physical Disability	2,319	2,033	285	12%	↑
Service Description	This service provides physical disability services				
Main Issues / Reason for Variance	An underspend is anticipated at this time based on client packages paid last year.				
Mitigating Action	None required as this time				
Anticipated Outcome	An underspend is anticipated at this time based on client packages paid last year.				
Day Centres - Learning Disability	2,153	2,085	68	3%	↑
Service Description	This service provides day services for learning disability clients				
Main Issues / Reason for Variance	The favourable variance is due to a number of vacant posts				
Mitigating Action	None required as this time				
Anticipated Outcome	An underspend is anticipated at this time				

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Criminal Justice (Including Transitions and VAW)	136	44	92	68%	↑
Service Description	This service provides support and rehabilitation for offenders				
Main Issues / Reason for Variance	The favourable variance is mainly due to covid recovery funding received after the budget had been set which will be used to bring in additional staffing resources (projected for 6 months) to clear the backlog of work due to covid and is able to be utilised to fund current staff budget shortage which means that the contribution from the HSCP is not fully required.				
Mitigating Action	None required as this time				
Anticipated Outcome	An underspend is anticipated at this time				
Mental Health	2,346	2,420	(74)	-3%	↓
Service Description	This service provides mental health services				
Main Issues / Reason for Variance	The adverse variance is due to increased client activity				
Mitigating Action	Service Managers will continue to review placements				
Anticipated Outcome	An overspend is anticipated at this time				

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Budget Details	Variance Analysis				
	Annual Budget £000	Forecast Full Year £000	Forecast Variance £000	% Variance	RAG Status
Care at Home	11,996	12,466	(470)	-4%	↓
Service Description	This service provides care at home which includes personal care and minor domestic tasks				
Main Issues / Reason for Variance	The adverse variance is mainly due to increase in staff isolation / positive covid cases impacting on internal and external care at home. There is a projected increase in the use of agency staff and overtime to cover the service. In addition there is a reduction in charging income as less practical care is being provided and delays in completing financial assessments due to the conflicting demands of the service during the pandemic. This is a complex picture and projections will be revised and the application of Scottish Government Covid Funding will be maximised.				
Mitigating Action	Officers continue to review packages and seek to balance internal and external				
Anticipated Outcome	An overspend is anticipated at this time				
HSCP - Corporate	1,529	905	623	41%	↑
Service Description	This budget contains Corporate spend and income pending allocation to services				
Main Issues / Reason for Variance	The favourable variance is mainly due to currently unallocated living wage funding of £0.660m. Admin saving not being achieved, however this is offset by vacant post and pay award budget unallocated.				
Mitigating Action	None required as this time				
Anticipated Outcome	An underspend is anticipated at this time				

Analysis of Reserves	Opening Balance as at 1 April 2021	Movement in Reserves	Closing Balance as at 31 March 2022
	£000	£000	£000
<u>Unearmarked Reserves</u>			
Unearmarked Reserves	(4,367)	(321)	(4,688)
Total Unearmarked Reserves	(4,367)	(321)	(4,688)
<u>Earmarked Reserves</u>			
Scottish Govt. Policy Initiatives			
Criminal Justice	(111)	0	(111)
Carers Funding	(266)	0	(266)
Social Care Fund - Living Wage	(678)	0	(678)
Free Personal Care	0	0	0
GIFREC NHS	(72)	0	(72)
TEC (Technology Enabled Care) Project	(89)	35	(54)
Mental Health Action 15	(295)	0	(295)
Alcohol and Drug Partnership	(594)	391	(203)
Primary Care Boardwide MDT	(27)	0	(27)
Child Health Weight (Henry Programme)	(15)	15	0
Infant Feeding PFG Funding	(21)	21	0
Community Living Change Fund	(357)	0	(357)
Childrens Mental Health and Wellbeing	(175)	27	(148)
PCIF	(1,414)	1,414	0
PCIP Premises	(118)	0	(118)
Winter Plan for Social Protection - Fundng for Vulnerable Children	(91)	0	(91)
SG District Nursing Funding	(44)	0	(44)

Analysis of Reserves	Opening Balance as at 1 April 2021	Movement in Reserves	Closing Balance as at 31 March 2022
	£000	£000	£000
Analogue to Digital Community Alarms	(30)	0	(30)
PEF Funding – Speech & Language Therapy Projects	(49)	0	(49)
HSCP Initiatives			
Service Redesign and Transformation	(1,030)	490	(540)
Unscheduled Care Services	(500)	0	(500)
COVID-19 Recovery	(806)	36	(770)
Unachievement of Savings	(485)	29	(456)
Recruitment Campaign for Internal Foster Carers	(30)	0	(30)
Champions Board Top Up Funding	(18)	0	(18)
Promise Keeper Fixed Term Recruitment	(71)	0	(71)
Public Protection Officers	(244)	0	(244)
Participatory Budgeting	(300)	0	(300)
Digital Transformation	(282)	0	(282)
Training and Development	(327)	0	(327)
Change and Transformation	(144)	0	(144)
Covid-19		0	
COVID-19 Pressures	(4,970)	4,970	(0)
NHS Board Adult Social Care	(55)	0	(55)
Health Care		0	
DWP Conditions Management	(164)	6	(158)

Analysis of Reserves	Opening Balance as at 1 April 2021	Movement in Reserves	Closing Balance as at 31 March 2022
	£000	£000	£000
Physio Waiting Times Initiative	(703)	(204)	(907)
Retinal Screening Waiting List Grading Initiative	(125)	(40)	(165)
Prescribing Reserve	(1,284)	0	(1,284)
CAMHS	(134)	86	(48)
Health Centre	(250)	0	(250)
Planning and Health Improvement	(70)	70	0
Social Care		0	
Learning Disability	(113)	0	(113)
Care Homes	(891)	327	(564)
Total Earmarked Reserves	(17,440)	7,673	(9,767)
Total Reserves	(21,807)	7,352	(14,455)

Month End Date 31 July 2021

Period 4

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Special Needs - Aids & Adaptations for HSCP clients						
Project Life Financials	1,113	410	37%	1,113	0	0%
Current Year Financials	1,113	410	37%	1,113	0	0%
Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
Project Manager	Julie Slavin					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Reallocation of expenditure currently coded through HSCP Revenue Aids & Adaptations budget						
Mitigating Action						
None required						
Anticipated Outcome						
Provision of adaptations and equipment to HSCP clients as anticipated.						

Month End Date 31 July 2021

Period 4

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Replace Elderly Care Homes and Day Care Centres						
Project Life Financials	27,530	27,053	98%	27,530	(0)	0%
Current Year Financials	476	0	0%	444	(32)	-7%
Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
Project Manager	Craig Jardine					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Clydebank Care Home (Queens Quay House) completion was certified 9 November 2020. The Statement of Final Account has been agreed with the Principal Contractor at a figure less than the cost plan and as such officers have adjusted the project outturn to report the project will be delivered on budget.						
Mitigating Action						
The statement of final account has been signed and financial risk exposure should be reduced through efforts to dispose of the existing properties at the earliest opportunity.						
Anticipated Outcome						
Dumbarton Care Home opened 2017. Clydebank Care Home was certified complete on 9 November 2020 and projected to deliver on budget.						

Direction from Health and Social Care Partnership Board.

Appendix 8

The Chief Officer will issue the following direction email directly after Integration Joint Board approval.

From: Chief Office HSCP
To: Chief Executives WDC and NHSGCC
CC: HSCP Chief Finance Officer, HSCP Board Chair and Vice-Chair
Subject: For Action: Directions from HSCP Board 20 September 2021

Attachment: 2021/22 Financial Performance Report

Following the recent Integration Joint Board meeting, the direction below have been issued under S26-28 of the Public Bodies (Joint Working) (Scotland) Act 2014. Attached is a copy of the original HSCPB report for reference.

DIRECTION FROM WEST DUNBARTONSHIRE HEALTH AND SOCIAL CARE PARTNERSHIP BOARD		
1	Reference number	HSCPB000013JS20092021
2	Date direction issued by Integration Joint Board	20 September 2021
3	Report Author	Julie Slavin, Chief Financial Officer
4	Direction to	West Dunbartonshire Council and NHS Greater Glasgow and Clyde jointly
5	Does this direction supersede, amend or cancel a previous direction – if yes, include the reference number(s)	Yes HSCPB000011JS19082021
6	Functions covered by direction	All delegated Health and Care Services as set-out within the Integration Scheme
7	Full text and detail of direction	West Dunbartonshire Council is directed to spend the delegated net budget of £72.749m in line with the Strategic Plan and the budget outlined within this report. NHS Greater Glasgow and Clyde is directed to spend the delegated net budget of £102.509m in line with the Strategic Plan and the budget outlined within this report
8	Specification of those impacted by the change	2021/22 Revenue Budget for the HSCP Board will deliver on the strategic outcomes for all delegated
9	Budget allocated by Integration Joint Board to carry out direction	The total 2021/22 budget aligned to the HSCP Board is £206.109m. Allocated as follows: West Dunbartonshire Council - £72.749m NHS Greater Glasgow and Clyde - £102.509m Set Aside - £30.851m
10	Desired outcomes detail of what the direction is intended to achieve	Delivery of Strategic Priorities
11	Strategic Milestones	Maintaining financial balance in 2021/22 30 June 2022
12	Overall Delivery timescales	30 June 2022
13	Performance monitoring arrangements	Each meeting of the HSCP Board will consider a Financial Performance Update Report
14	Date direction will be reviewed	The next scheduled HSCP Board 22 November 2021