



**Report by Chief Executive**

**Council Meeting: 23 June 2021**

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**Subject: COVID-19 Update**

**1. Purpose**

- 1.1** To provide Members with an update in relation to COVID-19 in West Dunbartonshire since the previous update report to Council in May 2021.
- 1.2** To provide Members with up-to-date information on the additional support and advice that the council is providing to communities and businesses across West Dunbartonshire to help alleviate the impact of COVID-19.

**2. Recommendations**

- 2.1** Members are asked to:
  - (a) Note the information provided on COVID-19 in West Dunbartonshire since the update provided to the May 2021 Council; and
  - (b) Note the information provided in relation to the additional support and advice that the council is providing to communities and businesses across West Dunbartonshire to help alleviate the impact of COVID-19.

**3. Background**

- 3.1** The COVID-19 pandemic and the impact of the lockdown of society and services has provided an unprecedented challenge for delivery of council services. Services have continued to run as far as is appropriate or allowed, often in different or reduced ways as the impact of COVID-19 continues to be managed in line with current Scottish Government (SG) restrictions and guidance. It is evident that there will be material financial implications for the council though this is anticipated to be funded from additional Scottish Government funds.
- 3.2** The SG is in the process of implementing a gradual easing of lockdown restrictions as infection rates have reduced significantly since the February 2021 though in recent weeks infection rates have increased, though rates of hospital admissions and deaths appears to not be increasing. Elected Members will continue to be

updated on any potential change from the planned approach by the SG with WDC currently being at Level 1.

## **4. Main Issues**

### **4.1 COVID-19 Protection Levels**

Since the last report to Council infection rates have increased across Scotland and within West Dunbartonshire. The SG has updated its timetable for easing restrictions. The First Minister confirmed that from 17 May 2021 all mainland council areas with the exception of Glasgow and Moray will move from level 3 to level 2, which will allow people to visit other households indoors. Most islands will move to level one. Since the last report an increase in infections has been identified, suggested to be linked to the “Delta” variant which has delayed the full planned easing to Level 1 for all Councils, e.g. Glasgow, whilst West Dunbartonshire is at Level 1. The SG continue to advise that people should continue to work from home where possible.

The Strategic Resilience Group (SRG) and the Operational Resilience Group (ORG) continue to meet to discuss the challenges and issues the Tier changes present to our Council and its service delivery. Elected members will continue to be updated through the reports to Council, monthly Elected Member briefing notes and more frequently where required.

### **4.2 Key Current Live Issues**

#### **4.2.1 Finance and Resourcing**

The restrictions imposed on businesses, including the Council, by the SG arising from the pandemic has resulted in a significant operational and financial impact. The absolute financial impact is not currently clear in totality as recovery processes and approaches develop and how the planned easing of restrictions versus the reality of infection rates, hospitalisations, etc. will actually affect Council services and finances is not clear as yet. This report provides an update on financial implications since the May 2021 report.

#### **4.2.2 Regulatory and Regeneration**

##### **Environmental Health**

The team continues to lead on COVID-19 cluster investigations in community settings and support Test and Protect. It provides a Public Health COVID-19 case assessment for the Education Service and a daily response to Public Health notifications of cases associated with community, including business settings. Businesses associated with Covid cases are receiving additional support with visits from Environmental Health. A Public Health Compliance Officer is now in post for

the duration of 2021/22 to assist with COVID regulation in business and community settings.

Current provision for COVID-19 testing includes:

- Two Symptomatic Community Local Testing Sites: Napier Hall, Old Kilpatrick and Risk Street, Dumbarton with a third site being scoped for introduction in Clydebank; and
- Two Asymptomatic Testing Sites: Leven valley, Dumbarton and Clydebank East Community Centre, Clydebank.

As restrictions have eased in the change from Level 2 to Level 1 in West Dunbartonshire, Environmental Health Officers along with Licensing and Trading Standards have carried out a series of visits to ensure that owners and operators are aware of the legislation/ guidance and are operating in a safe manner.

### **Business Support**

The Business Support team has continued to administer and pay business support grants. Since the Pandemic restrictions, the service has distributed over £30m of grant funding to our local business community. As at the date of writing, the most recent statistics for COVID business support schemes are as follows:

- The Strategic Framework Business Fund opened on Friday 13 November 2020 to provide financial support to businesses directly affected by the COVID-19 restrictions and regulations during the lockdown period. This fund closed for applications on Monday 22 March 2021. 626 applications were approved with financial support totalling £5,108,175. In addition to this, the team have also provided retail, hospitality and leisure top-up grants to 457 eligible premises, which totals £3,214,000 and supported 541 eligible businesses with transition/re-start grants which total £4,834,000;
- Financial support has also been provided to Travel Agents, Brewers and Indoor Football Centre premises through the Contingency Fund Plus Grant which totals £120,000. Exclusive Use Venues, large self-catering premises and small accommodation providers paying Council Tax have also been provided with grant support which totals £58,000;
- The Taxi Driver & Private Hire fund went live on Thursday 21 January 2021 and closed on Thursday 25 March 2021. The Business Support team worked in partnership with Licensing to check the eligibility of applicants. This fund has provided 351 taxi drivers with financial support which totalled £526,500; and

- The Discretionary Business Fund provided grant support to local businesses that were experiencing immediate financial challenges as a result of the COVID-19 restrictions and regulations that had not been able to access the Strategic Framework Business Fund. Prior to the fund closing on 30 April 2021, the fund assisted 444 individuals/businesses with financial support which totalled £1,457,000. These figures includes an additional top-up grant of £1,500 which was provided to eligible approved taxi drivers in addition to the financial support already provided through the Taxi Driver & Private Hire Fund.

A new Taxi and Private Hire Vehicle Driver and Operator Support Fund scheme has been announced and is to be delivered by Local Authorities on behalf of the Scottish Government. The business support team will work in partnership with the Licensing team to check eligibility and administer the grant payments. This new scheme involves 2 elements:

- An additional payment of £1,500 to those taxi drivers who were previously awarded through the previous Taxi & Private Hire Driver Support Fund.
- A Taxi Operator Fund with 4 tiers of one-off grants per vehicle :
  - Operators with 1 vehicle - £1,000;
  - Operators with 2 to 9 vehicles - £3,000;
  - Operators with 10 - 49 vehicles - £7,000; and
  - Operators with 50 or more vehicles - £15,000.

### **Registrars Service**

Registrars continue to provide the death registration remotely and during the period Monday 17 May 2021 to Friday 4 June 2021 inclusive, there were no COVID-19 related deaths registered in West Dunbartonshire.

## **4.2.3 Education**

### **Senior Phase**

Work has continued across our secondary schools to support young people in the Senior Phase who are being assessed this year under a Revised Alternative Certification Model (ACM). We are now in phase 3 of the model, whereby staff are completing assessments and validating provisional results. One of our additional in-service days has taken place, with the second due to take place on the 11th of June. Guidance has been received from SQA on the fourth phase of the ACM covering the process for any appeals to be made. Professional dialogue with central officers and school senior leadership teams are scheduled for the final week of term, ahead of the deadline for submission of provisional results to SQA by Friday, 25 June 2021.

### **West Dunbartonshire Summer Extravaganza**

To support recovery from lockdown, West Dunbartonshire Council is providing a programme of free summer events for children and families. This builds on the provision of free holiday programmes funded by West Dunbartonshire since 2016. This year West Dunbartonshire will provide a 'Summer Extravaganza' offering almost 9,000 free places to over 220 events across 23 local venues. In addition to this, in May Scottish Government announced, funding for Local Authorities to provide a 'summer play' programme for those most disadvantaged during lockdown. The allocation to the Council for summer 2021 is £0.276m. This funding will enable a number of targeted bespoke programmes of delivery reflecting the aims of 'summer play'.

Our Named Person Service will operate over the summer holiday period to ensure the wellbeing and safety of our most vulnerable children and young people. This will enable us to continue with effective multi-agency planning and responses to issues which arise. Liaison with HSCP partners will ensure targeted support is in place to meet the needs of families who need it most.

All families who are eligible for Free School Meals will have funding to cover this paid directly into their bank accounts for the duration of the summer holiday period. In addition, each of our Summer Extravaganza activities has opportunities to access free lunch or snacks.

### **WDC ECO City Project**

This session a Virtual Transition Project for Primary 7 children has been produced and shared on Campus@WDC. The project called [WDC Eco City 2021](#) provides a series of 6 lessons produced for Primary 7 children focussing on the themes of sustainability, bio diversity, climate change, carbon footprint and air pollution. The lessons provide opportunity for children to build on their existing knowledge and to share their learning virtually with other Primary 7 children within West Dunbartonshire.

### **Summer Term Showcase**

A schools summer event programme is planned for June 2021. Schools will be invited to join in a 'Picnic in the Playground' and a 'WDC Flashmob' produced by our Dance Development Officer. Schools are also invited to participate in a poster competition to promote their events with the 3 top prize winners selected for a 'Pop Up' concert in their school playgrounds performed by the West Dunbartonshire Instrumental Music Service. A live stream of the concerts will allow all schools to watch one of the live performances. A support pack of activities and materials are shared on Campus@WDC

### **Early Learning and Childcare**

The regulatory Care Inspectorate body has conducted nine Covid inspections via phone call and two onsite inspections to scrutinise how well our services are

protecting our children. The outcome from all inspections was very positive. The Early Years team have provided weekly virtual learning sessions for ELC leaders which focussed on recovery, quality of ELC and inspection readiness, outdoor learning, Realising the Ambition and Transition. Support visits have also continued at our Early Learning and Childcare Centres.

All children 0-5 years will be provided with a Fun Bag for days out during the summer. The Fun Bags will have items, which a family would buy for a day out such as books, water bottle, bat and ball, spade and pail. This summer we will also support families to take advantage of the West Dunbartonshire Summer Extravaganza, which is a programme of free summer events for children and families. Funding will be provided for children attending ELC during the summer to have a fun day out with their families. The fun days out will be at zero cost covering food and transport costs for all families. A fund to apply for the cost of a family day out is also being set up for our most vulnerable families.

#### **4.2.4 Building Services**

As members are aware, Building Services has continued to undertake emergency and essential repairs throughout the Covid-19 pandemic, as well void housing and homeless repairs and gas servicing - all within appropriate government restrictions. After the first lockdown, all external capital and revenue funded repairs resumed.

There were times, in line with government restrictions when normal repairs service was provided, however since November 2020, the service could only respond to emergency and internal essential housing repairs. Despite this, during 2020/21 we carried out 22,521 reactive repairs (compared with 30,661 in 2019/20) and 5,592 emergency repairs (compared to 5,151 in 2019/20). These repairs statistics exclude cyclical, planned, void and homeless property repairs, gas servicing and repairs to the Council corporate buildings and educational establishments.

Previous reports confirmed that from 26 April, Building Services were permitted to resume full service provision – including undertaking internal reactive housing repairs. The up to date position as of 8 June, confirms we have 4,755 live reactive repairs, with 3,410 of these reported prior to 26 April 2021 (now classed as “outstanding repairs”). During the period 26 April – 8 June, 2,899 reactive repairs have been completed, of which, 633 were “outstanding repairs” reported prior to 26 April.

Progress on the outstanding repairs is being hindered for a number of reasons. These include the loss of approximately 30 agency craft workers during 2020/21, and a number of permanent craft workers. The surge in construction across Scotland since lockdown restrictions eased has made it difficult to recruit craft workers. In addition, Building Services is currently experiencing

high levels of absence which is having an adverse impact on delivery. There are also UK wide shortages and pinch points emerging in material supplies. Building Services and procurement is taking all possible steps to mitigate the impact on services.

A further challenge is that urgent reactive repairs reported on or after 26 April will take precedence on those “outstanding” repairs which are reactive and non-urgent. This prioritisation will inevitably lead to frustration amongst tenants but Building Services must undertake a considered triage arrangement

A number of key commitments with regard to outstanding non-urgent routine repairs have been made moving forward:

- to complete outstanding this task within 6 months, i.e. by 31 October;
- to complete these repairs in chronological order i.e. oldest first where this meets tenant's requirements;
- to create dedicated teams to focus solely on the outstanding repairs;
- to reallocate team members from other work streams to tackle repairs wherever possible;
- to keep tenants informed on progress through appropriate forums including Housing News, social media, and text messaging;
- to utilise targeted overtime if that meets tenant availability; and
- to utilise agency workers and contracted sub-contractors where possible should the current difficulties in filling vacant posts continue.

#### **4.2.5 Health and Social Care Partnership**

##### **Care Homes**

All care homes in West Dunbartonshire remain free from COVID-19 and are open to admissions with no restrictions in place. The last recorded outbreak of Covid 19 within a care home concluded on 2 February 2021. The current situation is favourable with the exception of a very small number of sporadic cases amongst staff members which are being managed with mass testing. NHSGGC Public Health Department reports that increased rates in community transmission do not seem to be showing a secondary effect within care homes currently. In line with the easing of Covid restrictions to level 1, care homes are implementing Scottish Government ‘Open with Care’ guidance to support meaningful contact for residents. This now includes extending opportunities for care home residents to leave the care home for personal and social outings while ensuring measures are in place to support safe visits.

##### **COVID Vaccination in Care Homes**

Covid vaccination in care homes is complete for both staff and residents. Care pathways are in place to ensure access to vaccination for new staff and residents where required.

### **PPE**

There continues to be a plentiful supply of PPE and supply chains remain robust. The memorandum of understanding to extend the service level agreement with HSCP PPE hubs is currently being drafted by Scottish Government. Amendments will include more stringent eligibility criteria with associated clinical criteria and assurance that where possible providers are accessing business as usual routes and have business continuity plans in place.

### **Testing**

Lateral flow testing (LTF) is a fast and simple way to test people who do not have symptoms of COVID-19, but who may still be spreading the virus. Around 1 in 3 people with COVID-19 do not have symptoms, so a test that rapidly detects these otherwise hidden cases is a very useful additional tool for tackling the virus. Testing plays an important role in early identification of asymptomatic positive cases of Covid 19 and is therefore strongly encouraged for all staff groups within the HSCP, however this cannot be mandated. Staff are also encouraged to record their test results (both positive and negative) on the national portal. Limitations in current data collection capabilities mean that accurate data on the percentage of staff undertaking and recording LFT cannot currently be accurately portrayed at HSCP level. Public Health Scotland are exploring options to strengthen reporting in this respect.

Current Covid related symptomatic testing provision in WDC includes -

- Two Symptomatic Community Local Testing Sites (LTS): (Napier Hall, Old Kilpatrick and Risk Street, Dumbarton); and
- Two Asymptomatic Testing Sites (ATS) established: (Leven Valley, Dumbarton and Clydebank East Community Centre, Clydebank)
- Discussion is underway regarding a third symptomatic testing site for Clydebank this has yet to be confirmed
- There are currently no mobile testing units in the WDC area

### **Children & Families and Justice Services**

The recent move to Level 1 for West Dunbartonshire has enabled services to scale up more direct work with children, families and adults.

The multi-agency risk assessment conference (MARAC) process was implemented in West Dunbartonshire in April 2020 and has raised the profile of women and children at high risk of harm. This has been particularly important, given the



increased concerns about risk to women during the recent periods of lockdown. Although the increasing number of referrals to the MARAC process continues to increase, this also indicates that this cross-sectoral approach to assessing and managing risk is having a positive impact. A steering group has been established and Terms of Reference are being developed.

#### **4.2.6 People & Technology**

##### **Vaccination Support**

The service continues to support the 3 vaccination centres which are running well with a capable and responsive management structure. The frequency and notice of change in vaccination clinics is still a challenge but is well managed. The recent drop in sessions were an excellent example of this. Despite the challenges posed by a reduced numbers of vaccinators, the team managed this proficiently by providing excellent service, supported the need of the individual patients and facilitating queue management and expectations.

To date, there have been 3 intakes under the Kick Start programme with over 60 employees recruited to support these centres. As the centres are not presently running at full capacity, this has presented opportunities to develop placements for these young people in other service areas, which has been a welcome addition to their employability programme. We will continue to work with services to maximise these opportunities.

##### **Impact on Employees**

As at 9 June 2021, there were 26 employees absent/isolating as a result of COVID-19. Occupational Health referral numbers for counselling remain high from frontline services and our Occupational Health provider has confirmed that the level of demand currently being experienced is in line with other local authorities. There is no indication that the level of demand is likely to fall in the short term. The programme of wellbeing supports continues to be offered and promoted to all employees; this includes support on a 1-1 basis and more general supports in the form of webinars, Wellbeing Round ups and signposting to external resources. Additionally a one page support guide was developed with a view to being promoted through our local Trade Union branches. Feedback on the use and success of this has been sought.

##### **£500 “Thank you payments” to Employees**

The SG £500 “thank you payment” administration is now complete for the initial claim. Extensive communications have been issued to eligible employees in accordance with the criteria set by SG and payments have been processed in May pay runs (and in equal instalments thereafter for those who opted to receive the payment over 3 months).

There were a number of nominees for whom a determination could not be made and communications have been issued to these employees directing them to the SG decision review and complaints processes. To date, we are aware of four successful and one unsuccessful decision review. As a result of these decisions, further clarification has been sought from SG to assess the best approach for similar, potentially eligible groups.

Further claims will be submitted to the SG circa July 2021 that will take account of eligible leavers, casual workers, other employees nominated by their Chief Officer and successful outcomes to decision reviews undertaken by the Scottish Government.

Our trade union colleagues have been fully informed of the progress, eligible roles and support for members in the complaints process.

### **Workstyle Review and Support for New Ways of Working**

The workstyles exercise concluded week ending 11<sup>th</sup> June with Chief Officers asked to review their respective returns. Work has commenced to assess the impact of the new workstyles on both desk allocations and locations for teams within buildings, as the reopening of workspace begins. The return to office space will be staged to allow employees' behaviour and impacts of the changed workstyles to be understood. This staged return will be accompanied by communications around appropriate use of office space and protocols to support the move towards this hybrid way of working. Scottish Government guidance is awaited on social distancing for office space and the current guidance remains that homeworking should continue where possible. For employees whose workstyles have changed, variations to contracts will be issued by the end of July.

During the summer recess and main leave period, ICT will support the Estates and HR teams to design and configure the required office accommodation for a phased return.

### **Cyber Security and ICT Technical Support**

ICT are working with the remote access software manufacturer and 3rd party provider in order to analyse and ultimately to provide resolutions to some of the remote access issues WDC users have been experiencing. This is particularly prevalent during periods of high usage and aims to secure a more permanent design solution.

ICT continue to investigate and implement security functionality from existing tools as well as research new technologies to continue to enhance WDC's security posture.

#### **4.2.7 Housing and Employability**

All services are operating as effectively as possible, primarily based on remote working arrangements, with limited essential client services being delivered in the community under reviewed safe processes. This includes letting of vacant houses and support to homeless and vulnerable households. Preparations are in place for measured return to office type arrangements.

With communities considered key partners to the success of the recovery phase, the Communities Team continue to support groups and communities across the authority to re-start their meetings and activities. This includes the work of the Community Alliance who are essential in ensuring the community voice is heard.

Homelessness levels in West Dunbartonshire have continued to stabilise and the levels of homelessness in the last quarter of 2020/21 were almost identical to the previous year, although there has been increase in homeless households with children, young people and households experiencing domestic abuse over this period. There are also higher levels of households in temporary accommodation which has been a consistent impact as a result of the pandemic, which stood at 298 at the end of May. We are actively working with these households providing high levels of support focused on securing long term housing solutions so that every household has safe and secure temporary accommodation.

Our new build programme has been progressing well under Covid-19 compliant working practices. Over the course of the pandemic we have delivered 134 new homes, including the completion of the Creveul Court development in Alexandria. We have reviewed our working practices and have enabled a smoother moving in process with the provision of carpets, window coverings and white goods to allow new tenants to move into their new homes in a safe and practical manner. The More Homes Team Delivery Team have also provided a wide range of practical assistance to ensure all new tenants maximise the enjoyment of their new homes.

Our Housing Officers have continued to provide assistance to tenants struggling with food and utilities, in addition to prioritising allocations for homeless households and those with medical needs and are gradually increasing the range of duties being undertaken. Estate Caretakers and the Neighbourhood Team have continued to ensure cleanliness and fire safety is maintained within our high-density housing. Our Anti-Social Behaviour team has dealt with an increased volume of cases owing to the greater proportion of time tenants and residents have been at home and the service hours have been expanded in advance of a resumption of community deployment.

With evictions having been suspended in most circumstances since the pandemic struck, the Council will review individual cases with exceptionally high balance which may otherwise have resulted in court action with the aim of finding sustainable solutions wherever possible, however giving due consideration to escalation where the tenant fails to engage or does not take reasonable steps to maintain payments. Legal action and eviction will always be a last resort and Housing and Corporate Debt teams will always seek to offer assistance to households struggling to afford rental payments in the first instance. Any action will take cognisance of guidance and regulations which may change in the weeks ahead.

Demand for the Crisis Support team has reduced however the service remains available to anyone in need of support. This includes the delivery of practical support from the Volunteer Management Team.

The Housing & Employability service also supported households with the administration of a range of Scottish Government funding streams, for example 811 households receiving direct assistance towards their rent payments. The team also administered the Scottish Government's Winter Hardship payments, providing 513 families with a grant.

## **5. Financial and Procurement Implications**

### **Financial Implications**

- 5.1** The lockdown has had, and continues to have, implications in terms of service delivery and in relation to the Council's agreed budget for 2020/21 and into 2021/22 as a result of additional spend requirements and lost income, offset by some cost savings due to services reducing/stopping. The SG has provided additional funding to support Councils. Total net cost implications of COVID-19 on the General Fund in 2020/21 will be finalised as the financial year-end processes are completed and reported to Council in the report accompanying the draft annual accounts for 2020/21.
- 5.2** For 2021/22 the position will not be clear for some time as the Council moves through the phases of easing of lockdown that are currently planned. An exercise will be carried out to start to estimate any financial impact of COVID-19 in 2021/22 and the outcome and ongoing consideration will be reported to future Council meetings. Budgetary Control reports to Council and Committees will provide up-to-date financial projections of the Council's financial performance, including the net projected impact of COVID-19.
- 5.3** The Appendix to this report summarises the funding the Council has been notified of a total of £31.947m in revenue funding from the SG for 2020/21 and £8.706m for 2021/22. Based on current infection rates and plans to ease lockdown restrictions it

is not likely that further funding will be announced during 2021/22 (clearly this is dependent on the future of COVID-19 and any future impacts and restrictions).

Of this funding in 2020/21 a total of £11.519m was distributed via the WDCHSCP. The majority of the SG funding is provided for specific purposes, with £10.526m general funding for 2020/21 and £4.639m for 2021/22. In addition £0.701m of SG funding to support capital spend has been allocated in 2020/21, all for specific purposes.

- 5.4** As reported to the May Council some funding streams had not yet been allocated by SG at that point and two remained unallocated at this time, as follows:

**Revenue Grants:**

<b>Funding</b>	<b>Scotland</b>	<b>WDC</b>
Mental Health Recovery & Renewal Fund in 2021/22 (not clear whether via Councils or NHS)	£120.000m	TBC
Self Isolation Support Grant administration costs 2020/22	£0.823m	TBC

There has been no additional funding announced relating to COVID-19 support from the SG since the May 2021 report.

**5.5** Procurement Implications

There are no direct procurement implications arising from this report, however we continue to remain vigilant to any potential future supply chain issues which may develop due to changes in COVID restrictions / council levels.

**6. Risk Analysis**

- 6.1** In accordance with the Council's Risk Management Framework, a Strategic Risk has been developed in response to the COVID-19 pandemic. This, along with the organisation-wide, operational risks sitting beneath, will be reported in the bi-annual risk updates to Corporate Services and Audit Committees.
- 6.2** The most significant risk relates to the financial impact of COVID-19 on the Council and the potential shortfall in funding support from the SG. This risk has been significantly mitigated as COSLA has continued to engage with the SG to evidencing the financial impacts on Councils and the need for further financial support or financial flexibilities. This has resulted in significant financial support being provided for 2020/21 and 2021/22 which it is expected will be sufficient to cover the identified costs of COVID-19 to the Council.

## **7. Equalities Impact Assessment (EIA)**

**7.1** No equalities impact assessment was required in relation to this report.

## **8. Consultation**

**8.1** Discussions on the issues herein have been had with the Trades Unions on an ongoing and regular basis and a copy of this report provided in advance of the publication.

## **9. Strategic Assessment**

**9.1** All actions and plans around COVID-19 have been done in order to continue to achieve the Council's strategic objectives.

**9.2** Sound financial control and good governance remains a key approach in minimising the risk to the Council and the ongoing capacity of the Council to continue to deliver its strategic objectives in the longer term.

**Joyce White**  
**Chief Executive**

**Date: 17 June 2021**

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**Appendix:** SG Funding provided to WDC in relation to COVID-19

**Background Papers:**

1. Member Briefings and FAQs on COVID-19 issues;
2. Budget Report – Council, 4 March 2020;
3. Minute of Council meeting – 4 March 2020;
4. COVID-19 Update Report – Council 24 June 2020;
5. COVID-19 Update Report – Council 26 August 2020;
6. COVID-19 Update Report – Council 30 September 2020;
7. COVID-19 Update Report – Council 25 November 2020;
8. COVID-19 Update Report – Council 16 December 2020;
9. COVID-19 Update Report – Council 7 January 2021;
10. COVID-19 Update Report – Council 24 February 2021;
- and
11. COVID-19 Update Report – Council 26 May 2021.

**Wards Affected:** All