### WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 SUMMARY

PERIOD END DATE

31 August 2021

Department Summary	Total Budget	Spend to Date	Projected Spend	Varia	nce	Annual RAG Status	Net Variance attributable to covid*	Underlying Variance excluding covid
	£000	£000	£000	£000	%		£000	£000
Resources	5,122	3,636	5,140	18	0%	+	36	(18)
Regulatory and Regeneration	2,999	1,686	3,119	120	4%	+	240	(120)
People & Technology	6,552	3,288	6,580	28	0%	+	(13)	41
Citizens, Culture and Facilities	16,887	7,019	16,724	(163)	-1%	+	(23)	(140)
Education, Learning and Attainment	103,691	35,140	104,837	1,146	1%	+	1,084	62
Roads and Neighbourhood	13,544	7,033	14,028	484	4%	+	414	70
Housing and Employability	4,410	1,066	4,464	54	1%	+	39	15
Supply, Distribution and Property	(2,522)	(1,025)	(2,470)	52	-2%	+	130	(78)
Miscellaneous Services	5,973	3,066	6,089	116	2%	+	(21)	137
Loan Charges	8,683	3,618	8,683	0	0%	+	0	0
Capital Receipts used to fund Loan Charges	(2,524)	(190)	(2,524)	0	0%	+	0	0
Requisition (VJB)	750	313	750	(0)	0%	+	0	(0)
Requisition (SPT)	1,632	680	1,632	0	0%	→	0	0
Requisition (CJP)	1,694	706	1,694	0	0%	+	0	0
Requisition (HSCP)	72,426	30,178	72,426	0	0%	+	0	0
Non GAE Allocation	(7,293)	(3,039)	(7,293)	0	0%	+	0	0
Net Covid position*	6,460	91	4,575	(1,885)	-29%	+	(1,885)	0
Total Expenditure	238,485	93,265	238,454	(31)	0%	<b>↑</b>	0	(31)
Council Tax/CT Replacement Scheme	(37,053)	(14,870)	(37,053)	0	0%	<b>→</b>	0	0
Revenue Support Grant/ NDR	(193,959)	(101,197)	(193,959)	0	0%	+	0	0
Covid Funding (in year and earmarked from 2020/21)*	(6,460)	(1,972)	(6,460)		0%	+	0	0
Use of Reserves	(1,013)	(422)	(1,013)	0	0%	<b>→</b>	0	0
Total Resources	(238,485)	(118,461)	(238,485)	0	0%	+	0	0
Net Expenditure	(0)	(25,196)	(31)	(31)	-0.01%	<b>↑</b>	0	(31)

## WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 RESOURCES SUMMARY

PERIOD END DATE

31 August 2021

Service / Subjective Summary	Total Budget	•	Projected Spend	varia	ance	Annual RAG Status	attributable to	, 5
Service Summary	£000	£000	£000	£000	%		£000	£000
Audit	123	127	91	(32)	-26%		(0)	(32)
Central Administration Support	2,417	926	2,390	(27)	-1%	+	(1)	(26)
Finance	1,361	642	1,364	3	0%	+	(1)	4
Rent Rebates & Allowances	(341)	2,114	(341)	0	0%	<b>→</b>	0	0
Revenues & Benefits	2,035	1,167	2,066	31	2%	+	(3)	34
Finance Business Centre	298	103	300	2	1%	+	(0)	2
Cost of Collection of Rates	19	(1,317)	26	7	37%	+	6	1
Cost of Collection of Council Tax	(790)	(126)	(756)	34	-4%	+	35	(1)
Total Net Expenditure	5,122	3,636	5,140	18	0%	+	36	(18)

## WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 REGULATORY AND REGENERATION SUMMARY

## PERIOD END DATE

31 August 2021

Service / Subjective Summary	Total Budget	•	-	varia	ance	Annual RAG Status	attributable to	
Service Summary	£000	£000	£000	£000	%		£000	£000
Democratic and Registration Service	742	293	762	20	0	+	40	(20)
Environmental Health	675	263	641	(34)	(0)	<b>↑</b>	54	(88)
Licensing	72	52	78	6	0	+	(0)	6
Legal Services	967	400	934	(33)	(0)	<b>↑</b>	(3)	(30)
Planning	452	223	607	155	0	+	155	(0)
Economic Development	91	455	97	6	0	+	(7)	13
Total Net Expenditure	2,999	1,686	3,119	120	0	+	240	(120)

### WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 PEOPLE AND TECHNOLOGY

PERIOD END DATE

31 August 2021

Service / Subjective Summary	Total Budget	Spend to Date	-	varia	ance	Annual RAG Status	attributable to	, , ,
Service Summary	£000	£000	£000	£000	%		£000	£000
Transactional Services	696	286	698	2	0%	+	(0)	2
Human Resources (including risk)	1,299	465	1,286	(13)	-1%	<b>↑</b>	(0)	(13)
Information Services	4,247	2,405	4,285	38	1%	+	(12)	50
Change Support	310	132	311	1	0%	+	(1)	2
Total Net Expenditure	6,552	3,288	6,580	28	0%	+	(13)	41

## WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 CITIZENS, CULTURE AND FACILITIES

## PERIOD END DATE

31 August 2021

Service / Subjective Summary	Total Budget	•	-	varia	ance	Annual RAG Status	attributable to	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Communications & Marketing	319	116	321	2	1%	+	0	2
Citizen Services	1,267	467	1,261	(6)	0%	<b>↑</b>	(24)	18
Performance & Strategy	296	75	300	4	1%	+	0	4
Libraries, Museums, Culture	1,761	593	1,798	37	2%	+	38	(1)
Arts and Heritage	383	114	357	(26)	-7%	<b>↑</b>	(12)	(14)
Office Accommodation	1,500	296	1,422	(78)	-5%		(52)	(26)
Clydebank Town Hall	334	80	354	20	6%	+	20	0
Catering Services	3,936	1,493	3,926	(11)	0%	<b>↑</b>	0	(11)
Building Cleaning	1,649	773	1,544	(105)	-6%	<b>↑</b>	0	(105)
Building Cleaning PPP	(313)	(174)	(313)	(0)	0%	<b>↑</b>	0	(0)
Facilities Assistants	1,977	715	1,974	(3)	0%	<b>↑</b>	13	(16)
Facilities Management	358	117	367	9	2%	+	0	9
Leisure Management	3,410	2,354	3,410	0	0%	<b>→</b>	0	0
Events	9	0	3	(6)	-68%	<b>↑</b>	(6)	0
Total Net Expenditure	16,887	7,019	16,724	(163)	-1%	<b>↑</b>	(23)	(140)

## WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 EDUCATION, LEARNING AND ATTAINMENT

PERIOD END DATE

31 August 2021

Service / Subjective Summary	Total Budget	-	Projected Spend	varia	ance	Annual RAG Status	attributable to	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Primary Schools	29,558	11,702	29,820	262	1%	+	100	162
Secondary Schools	29,419	11,897	29,692	273	1%	+	340	(67)
Specialist Educational Provision	17,107	6,637	17,754	647	4%	+	639	8
Psychological Services	508	213	472	(36)	-7%	<b>↑</b>	0	(36)
Sport Development / Active Schools	629	170	629	0	0%	→	0	0
Early Education	8,541	(3,442)	8,525	(16)	0%	<b>↑</b>	0	(16)
PPP	14,604	6,716	14,603	(1)	0%	<b>↑</b>	0	(1)
Creative Arts	597	277	605	8	1%	+	5	3
Curriculum for Excellence	202	36	202	0	0%	+	0	0
Central Admin	364	295	365	1	0%	+	0	1
Workforce CPD	338	113	335	(3)	-1%	<b>↑</b>	0	(3)
Performance & Improvement	452	189	446	(6)	-1%	+	0	(6)
Education Development	1,372	337	1,389	17	1%	+	0	17
Raising Attainment - Primary	0	0	0	0	0%	<b>→</b>	0	0
Raising Attainment - Secondary	0	0	0	0	0%	+	0	0
Pupil Equity Fund (including LAC PEF)	0	0	0	0	0%	+	0	0
Total Net Expenditure	103,691	35,140	104,837	1,146	1%	+	1,084	62

## WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 ROADS AND NEIGHBOURHOOD

PERIOD END DATE

31 August 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Varia	ance	Annual RAG Status	attributable to	
Service Summary	£000	£000	£000	£000	%		£000	£000
Roads Operations	0	0	0	0	0%	+	0	0
Roads Services	2,791	1,736	2,841	49	2%	+	0	49
Transport, Fleet & Maintenance Services	(563)	(254)	(521)	42	-7%	+	34	8
Grounds Maintenance & Street Cleaning Client	7,360	3,067	7,360	0	0%	+	0	0
Outdoor Services	181	47	160	(21)	-12%		0	(21)
Burial Grounds	(127)	(218)	(165)	(38)	30%	<b>↑</b>	0	(38)
Crematorium	(984)	(305)	(972)	12	-1%	+	0	12
Waste Services	7,342	3,330	7,771	428	6%	+	380	48
Depots	0	89	0	0	0%	+	0	0
Ground Maintenance & Street Cleaning Trading A/c	(2,455)	(457)	(2,446)	10	0%	+	0	10
Total Net Expenditure	13,544	7,033	14,028	482	4%	+	414	68

## WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 HOUSING AND EMPLOYABILITY

PERIOD END DATE

31 August 2021

Service / Subjective Summary	Total Budget	-	-	vari	ance	Annual RAG Status	Net Variance attributable to covid	0
Service Summary	£000	£000	£000	£000	%		£000	£000
Working 4 U	2,764	320	2,764	0	0%	+	0	0
Communities	860	328	869	9	1%	+	0	9
Homeless Persons	308	280	342	34	11%	+	39	(5)
Private Sector housing	39	16	39	0	0%	+	0	0
Anti Social Behaviour	439	121	450	11	3%	+	0	11
Total Net Expenditure	4,410	1,066	4,464	54	1%	+	39	15

## WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 SUPPLY, DISTRIBUTION AND PROPERTY

PERIOD END DATE

31 August 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	varia	ance	Annual RAG Status	attributable to	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Housing Maintenance Trading A/c	(1,400)	(703)	(1,418)	(18)	1%	<b>↑</b>	0	(18)
Housing Asset and Investment	80	12	30	(50)	-63%	+	0	(50)
Corporate Assets and Capital Investment Programme	(2,286)	(1,100)	(2,156)	130	-6%	+	130	0
Procurement	517	341	500	(17)	-3%	+	0	(17)
Corporate Asset Maintenance	(266)	(156)	(268)	(2)	1%	+	0	(2)
Private Sector Housing Grants	78	125	79	1	1%	+	0	1
Consultancy Services	755	456	763	8	1%	+	0	8
Total Net Expenditure	(2,522)	(1,025)	(2,470)	52	-2%	+	130	(78)

## WEST DUNBARTONSHIRE COUNCIL REVENUE BUDGETARY CONTROL 2021/22 MISCELLANEOUS

PERIOD END DATE

31 August 2021

Service / Subjective Summary	Total Budget	Spend to Date	•	varı	ance	Annual RAG Status	attributable	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Sundry Services	3,655	2,109	3,782	127	3%	+	0	127
Members Allowances, etc	612	245	604	(8)	-1%	<b>↑</b>	(8)	0
European Employability	510	213	510	0	0%	→	0	0
Chief Executive, Directors and Strategic Leads	1,196	499	1,193	(3)	0%		(13)	10
Total Net Expenditure	5,973	3,066	6,089	116	2%	+	(21)	137

YEAR END DATE

31 August 2021

		Varia	nce Analysis	
Budget Details	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000 %	)

## **Regulatory and Regeneration**

Planning	452	607	155	34%	Ŧ
Service Description	This Service provides	Building & Plann	ing services		
Main Issues / Reason for Variance	The main reason for the budgeted due to cance Two further variances staff vacancies and P amount due the antici budgeted.	elled or delayed are occuring with ayments to Other	building proje n Employee c r Bodies adve	cts, due to osts favour rse by a sir	Covid 19. able due to nilar
Mitigating Action	No action required				
Anticipated Outcome	Overspend is anticipa	ted			

#### Citizens, Culture and Facilities Office Accommodation 1,500 1,422 -5% → (78)Service Description Provision of Shared Office Accommodation Projection for electricity is lower as buildings are not yet open to capacity; postage is lower and also the window cleaning contract has come back Main Issues / Reason for Variance much lower than budgeted. Mitigating Action None required Anticipated Outcome Underspend is anticipated

Building Cleaning	1,649	1,544	(105)	-6%	<b>†</b>			
Service Description	This service provides cleaning services across all council buildings							
Main Issues / Reason for Variance	The reason for the favourable variance is the number of ongoing vacancies							
Mitigating Action	None required at present							
Anticipated Outcome	Underspend likely							

# Education, Learning and Attainment

Primary Schools	29,558	29,820	262	1%	Ŧ					
Service Description	This service area in	This service area includes all Primary Schools.								
Main Issues / Reason for Variance	The adverse variance of $\pounds$ 262k is made up of $\pounds$ 100k which is covid specific, leaving $\pounds$ 162k as non-covid related. The main reason behind th is an overspend in employee costs ( $\pounds$ 152k) mainly due to unbudgeted maternity pay and turnover not being achieved.									
Mitigating Action	Budgets will be closely monitored but little can be done directly to to causes of the variance									
Anticipated Outcome	An overspend is and	icipated								

YEAR END DATE

# 31 August 2021

		Variance	e Analysis							
Budget Details	Total Budget	Projected Spend	Variance	RAG Statu						
	£000	£000	£000	%						
Secondary Schools	29,419	29,692	273	1% 🔶						
Service Description	This service area	includes all Secon	dary Schools.							
Main Issues / Reason for Variance	specific, leaving	The adverse variance of £273k is made up of £340k which is covid specific, leaving £67k favourable as non-covid related. This favourable variance is within employee costs due to some vacancies.								
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend. School meals income depends on higher uptake from August.									
Anticipated Outcome	An overspend pri	marily because of i	ncome not being a	achieved						
Specialist Educational Provision	17,107	17,754	647	4% 🔶						
Service Description		covers all ASN Se	rvices.							
Main Issues / Reason for Variance		The adverse variance of £649k is made up of £639k which is covid specific, leaving £10k as non-covid related.								
Mitigating Action	-	Management will continue to review the service and take action where appropriate to minimise the overspend.								

# **Roads and Neighbourhood**

Anticipated Outcome

Waste Services	7,342	7,771	428	6%	Ŧ				
Service Description	Waste Collection and Refuse disposal services								
Main Issues / Reason for Variance	There has been a general increase in household rubbish related to home working. There has also been increased costs from recycling contractor due to higher levels of contaminated loads which attract higher rate for processing. In addition there is an adverse variance against income from collections following the permanent closure of a number of premises.								
Mitigating Action	It is expected that o volume of rubbish w built into the project communication strat reduce contaminate	rill decrease again ed spend . Also the tegy reminding res	- this assumpt e service has o	ion has be commence	en been d with a				
Anticipated Outcome	Overspend anticipat	ted							

An overspend is anticipated given the pressures on the residential budget

YEAR END DATE

31 August 2021

	Variance Analysis							
Budget Details	Total Budget	Projected Spend	Variance		RAG Status			
	£000	£000	£000	%				
Supply, Distribution and Property								
Housing Asset and Investment	80	30	(50)	-63%	↑			
Service Description	This service mar sector housing s	•	stment across co	uncil and	private			
Main Issues / Reason for Variance		e being held pend on service delivery	ing service restrue y.	cture. The	e vacancies			
Mitigating Action	None Required							
Anticipated Outcome	Small surplus at	year end						

Corporate Assets and Capital Investment Programme	(2,286)	(2,156)	130	-6%	÷		
Service Description	This service provide	es asset and estate	management				
Main Issues / Reason for Variance	This adverse variance has arisen due to income being projected lower than the budget for Clyde Regional Centre due to COVID.						
Mitigating Action	Income and budgets and where possible			oughout th	ne year		
Anticipated Outcome	Overspend anticipat	ted					

# Miscellaneous

Sundry Services	3,655	3,782	127	3%	¥
Service Description	This service area but pensions costs, exte audit fees and insura of general savings of	rnal grants and ele	derly welfare p rvice heading	ayments, e also holds	external a number
Main Issues / Reason for Variance	The main variances (due to the level of e of vacant buildings (I	xcesses anticipate	ed) and anticip		
Mitigating Action	Management will cor achieve a level of sa			actions take	en to
Anticipated Outcome	An overall undersper	nd is anticipated			

# YEAR END DATE

Anticipated Outcome

31 August 2021

		Variance	e Analysis					
Budget Details	Total Budget	Projected Spend	Variance		RAG Status			
	£000 £000 £000 %		%					
Other								
Net Covid position*	6,460	4,575	(1,885)	-29%	<b>↑</b>			
Service Description	This represents the covid and addition	•		•				
Main Issues / Reason for Variance	The favourable va	The favourable variance is funding service related covid costs						
Mitigating Action	Management will continue to monitor and maximise actions tak achieve a level of savings, where appropriate.							

within services

Any favourable variance will be fully offset by covid adverse variances

## WEST DUNBARTONSHIRE COUNCIL

MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2021/22

Appendix 4

Efficiency reference	Efficiency Detail	Strategic Lead Area	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved	Comment
Telefence					£	
MA1	Review of service provision	Resources	105,000	105,000	-	This has been fully achieved
MA2	Move CCTV monitoring in-house	Housing & Employability	20,000	20,000	-	This has been fully achieved
SNP budget	Free school meals to follow National Policy	Education	1,338,000	1,338,000	-	This has been fully achieved
item						
SNP budget	HSCP Saving	n/a	260,000	260,000	-	The requisition has been reduced
item						
SNP budget	Use of capital receipts	n/a	895,000	895,000	-	Current projections suggest this will be achieved
item						
SNP budget	General Efficiency target	n/a	250,000	250,000	-	This has been fully allocated
item						
SNP budget	Capitalise Zero Carbon Fund	n/a	344,000	344,000	-	The fund has been transferred
item						
			3,212,000	3,212,000	-	

## WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME OVERALL PROGRAMME SUMMARY

PERIOD END DATE

TOTAL EXPENDITURE

TOTAL RESOURCES

NET EXPENDITURE

5

31 August 2021

PERIOD

	Pr	oject Life Stat	us Analysis			nt Year Project		sis		
Project Status Analysis	Number of Projects at RAG Status			Spend at	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	Spend at		
Red										
Projects are forecast to be overspent and/or experience material delay to completion	19	17.3%	46,628	31.7%	19	17.3%	2,454	28.0%		
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0.0%	0	0.0%	0	0.0%	0	0.0%		
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	91	82.7%	100,676	68.3%	91	82.7%	6,317	72.0%		
TOTAL EXPENDITURE	110	100%	147,304	100%	110	100%	8,771	100%		
		Project Life Fi	inancials				Current Ye	ar Financials		
Project Status Analysis	Budget £000	Date	Spend		Budget £000	Date	Spend		Slippage £000	Over/ (Under) £000
Red										
Projects are forecast to be overspent and/or significant delay to completion	73,600	46,628	73,915	315	17,066	2,454	8,266	(8,800)	(9,115)	315
Amber						1	1	-		
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0	0	0	0	0	0	0	0	0
Green							I			
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	228,958	100,676	228,501	(457)	36,933	6,317	36,551	(382)	75	(457)

302,558

(302,558)

0

147,304

(147,304)

0

302,416

(302,416)

0

(142)

142

0

53,999

0

(53,999)

8,771

(8,771)

0

44,817

(44,817)

0

(9,182)

9,182

0

(9,040)

(142)

AP	P	ΞN	D	Χ	6
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	PERIOD END DATE				31 Augu	st 2021	
	PERIOD				5		
				Project Life F	inancials		
	Budget Details	Budget	Spend to I	Date	Forecast Spend	Varia	nce
		£000	£000	%	£000	£000	%
1	Installation of Solar PV at Clydeb	ank Loisuro Contro					
•	Project Life Financials	61	2	3%	61	0	0%
	Current Year Financials	59	0	0%	• •	(58)	-97%
	Project Description	Installation of Solar	•			(00)	5770
	Project Manager	Steven Milne/ John	,				
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Da	te	31-Mar-23
	Main Issues / Reason for Variance	e					
	Tender documentation to be comple	to within port 2 mo	nthe to be added		at timoling for wor	ke initiating April	2022
	render documentation to be comple					ks initiating April	2022.
	Mitigating Action						
	Opportunities to mitigate are limited	at this stage. Office	ers aim to pass to	procurement a	and tender this fin	ancial year. Aim	for works in
	April /May 2023. Not advisable to u	ndertake roofing wo	rks over winter pe	riod.			
	Anticipated Outcome						
	Complete in 2022/23.						
2	Replace obsolete boilers (plant g	reater than 30 year	s old)				
	Project Life Financials	235	14	6%		0	0%
	Current Year Financials	227	12	5%		(57)	-25%
	Project Description	Replace obsolete b		er than 30 yea	rs old).		
	Project Manager	Steven Milne/ John	McKenna				
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Da	te	31-Oct-22
	Main Issues / Reason for Variance	9					
	St Marys Alexandria -contract initiated and gas trenching and pipework complete. Work suspended due to asbestos, but expect work to be fully complete October 21. Municipal building boiler replacement-works initiated, expect to complete by end of September 2021. The Hub is being rephased to next year due to 1) insufficient budget this year (require £0.090m, only £0.057m available, plus r desirable to carry out works in heating season).						
	Mitigating Action None available at this time. Anticipated Outcome						
	Boiler works for Municipal Building f spend minus retention. The Hub bo						

	PERIOD END DATE					31 Augu	ıst 2021	
	PERIOD					5		
				Pr	oject Life F	inancials		
	Budget Details	Budget	Spend	to Dat	te	Forecast Spend	Varia	nce
		£000	£0	00	%	£000	£000	%
3	Leisure Energy projects - air han						-	
	Project Life Financials Current Year Financials	290 207		63 0	22% 0%		0	0%
	Current Year Financiais		installed at both M	-		-	(207) vimming Dool: no	-100%
	Project Description	Air Handling Un	its, upgrade lightin and draught proof	g, ciro			•	
	Project Manager	Steven Milne/ J	ohn McKenna					
	Chief Officer	Peter Hessett						
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Da	ate		31-Mar-23	Forecast End Da	ate	28-Feb-23
	Original successful contractor not w be undertaken in 2022/23. Mitigating Action		es, therefore work	is be	ing retende	red with intention	that all works in	2021/22 will
	All works to be complete in one ten Anticipated Outcome	der package.						
	All works to be completed next fina	ncial year 2022/2	3.					
		-						
4	Energy Projects quick wins							
	Project Life Financials	80		3	4%		0	0%
	Current Year Financials	77		0	0%	30	(47)	-61%
	Project Description	Spend to Save						
	Project Manager Chief Officer	Steven Milne/ Jo Peter Hessett	ohn McKenna					
	Project Lifecycle	Planned End Da	ate	3	31-Mar-22	Forecast End Da	ate	31-Mar-23
	Main Issues / Reason for Varianc	e						
	Works delayed due to Covid , expe	ct £30K of works	to carried out, this	s year	with the ren	ninder being com	pleted in 22/23.	
	Mitigating Action None available at this time Anticipated Outcome							
	Anticipate 40% spend. Rest susper	ideu io 2022/23.						
5	Water Meter Downsize							
	Project Life Financials	16		6	39%	16	0	0%
	Current Year Financials	10		0	0%	5	(5)	-49%
	Project Description	Water Meter Do						
	Project Manager Chief Officer	Steven Milne/ Jo Peter Hessett	onn McKenna					
	Project Lifecycle	Planned End Da	ato		81-Mar-22	Forecast End Da	ato	31-May-22
	Main Issues / Reason for Varianc				51-IVIA1-22	T DICCAST EIIG D		51-1viay-22
	Remaining meters to be identified a	and works implen	nented as part of n	iew Al	MR contract	February 2022.		
	Mitigating Action					-		
	None available at this time.							
	Anticipated Outcome							
	Delivery of project within budget.							
	e sintery of project within budget.							

PERIOD END DATE				31 August 202	21						
PERIOD				5							
		Project Life Financials									
Budget Details	Budget	Spend to Date		Forecast Spend	Variance	•					
	£000	£000	%	£000	£000	%					
6 Upgrade obsolete heating Project Life Financials Current Year Financials	controls (BEMS) across Co 160 80	ouncil estate 0 0	0% 0%	160 0	0 (80)	0% 100%-					
Project Description	incil estate.	()									
Project Manager											
Chief Officer											
Chief Officer Peter Hessett Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date Main Issues / Reason for Variance						1-Mar-23					
Tender documentation to be compiled and some site visits required for clarification. Tender document to be completed in 2021/22 procurement timeline with works being carried out in 2022/23											
Mitigating Action											
None available at this time.											
Anticipated Outcome											
Works complete in 2022/23											
7 Viresco Studios and Arts	Cantra										
Project Life Financials	<b>Centre</b> 750	0	0%	750	0	0%					
Current Year Financials	750	0	0%	200	(550)	-73%					
Project Description		Arts Centre in Alexan and cultural activity in				the arts,					
Project Manager Chief Officer	Gillian McNamara/ M Peter Hessett	lichael McGuinness									
Project Lifecycle	Planned End Date	31-	-Mar-22 Fo	recast End Date	30	)-Sep-23					
Main Issues / Reason for V	/ariance										
by the community group to	cottish Government, Regenera meet costs of building repair. ent by Scottish Government.										
Mitigating Action											
	I to get certainty on degree of	work required. The fu	under, Scottis	h Government, is b	eing updated	with					

progress.

## Anticipated Outcome

Repurposing and restoration of B listed former St Andrew's church in Alexandria for community arts uses.

	PERIOD END DATE				31 August	2021					
	PERIOD				5						
				Project Life	Einanoiale						
				Project Life	Financiais						
	Budget Details	Budget	Spend to I	ate	Forecast Spend	Variar	nce				
		£000	£000	%	5 £000	£000	%				
8	Queens Quay District Heating Net										
	Project Life Financials	21,458	21,816	102%	,	160	1%				
	Current Year Financials	0	358	. 0%	5 160	160	0%				
	Project Description	-	istrict Heating Netwo	K.							
	Project Manager	Robin Abram/ C	raig Jardine								
	Chief Officer	Peter Hessett									
	Project Lifecycle	Planned End Da	ite	31-Mar-21	Forecast End Date		31-Mar-21				
	Main Issues / Reason for Variance										
	The energy centre shell is complete to Clydebank Care Home, Aurora H reported overspend are associated before the end of the financial year. Mitigating Action	ouse, Titan Enter	rprise Centre and Cly	debank Leisu	re Centre. The addit	tional costs res	sulting in the				
	None available.										
	Anticipated Outcome Project will be delivered over original budget.										
9	District Heating Network Expansi	on									
	Project Life Financials	11,000	0	0%	5 11,000	0	0%				
	Current Year Financials	3,600	0	0%	5 1,500	(2,100)	-58%				
	Project Description	District Heating I	Network Expansion.								
	Project Manager	Robin Abram/ C	raig Jardine								
	Chief Officer	Peter Hessett									
	Project Lifecycle	Planned End Da	ite	31-Mar-24	Forecast End Date		31-Mar-24				
	Main Issues / Reason for Variance	e									
	Network expansion to GJNH (Golde At this time it is estimated that £1.5 continuing discussions and expecte District Heating Network. Mitigating Action None available at this time. Anticipated Outcome	m of the budget v	vill be spent with £2.1	m required to	be rephased to 202	2/23 on accou	nt of the				
	Project will be delivered on budget.										
10	Heritage Capital Fund										
	Project Life Financials	4,000	312	8%	4,000	0	0%				
	Current Year Financials	2,537	(0)	0%		(1,670)	-66%				
	Project Description	Heritage Capital									
	Project Manager	Michelle Lynn/ S									
	Chief Officer	Malcolm Bennie									
	Project Lifecycle	Planned End Da		31-Mar-23	Forecast End Date		31-Mar-23				
	Main Issues / Reason for Variance			51-IVIAI-25	Torecast End Date		51-10101-25				
	Works had been delayed due to CC original forecast of spending the full Museum at Clydebank Library were for approval in 2021/22. More than a to be rephased into 2022/23. <b>Mitigating Action</b> None available at this time.	Fund in 2021/22 only approved by	was an unfortunate y Committee in Febru	error as major ary 2021, wh	projects such as the ile the Dalmuir Libra	e Town Hall an ry and Gallery	d the was only due				
	Anticipated Outcome										

	PERIOD END DATE				31 Augu	st 2021					
	PERIOD				5						
		Project Life Financials									
	Budget Details	Budget	Budget Spend to Date		Forecast Spend	Varia	nce				
		£000	£000	%	5000 £000	£000	%				
11	New Sporte Changing Facility Du	mborton Moot (C									
11	New Sports Changing Facility Du Project Life Financials	mbarton west (C 350	JId OLSP site) 9	2%	350	0	0%				
	Current Year Financials	341	9	2%		(341)	-100%				
		• • •	-	• • •		(0+1)	10070				
	Project Description New Sports Changing Facility Dumbarton West (Old OLSP site)										
	Project Manager	Michelle Lynn/ Craig Jardine									
	Chief Officer	Angela Wilson									
	Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-23 Main Issues / Reason for Variance										
	wain issues / Reason for variance	e									
	adjacent site. Following granting of expected at this time that the budge Mitigating Action None available at this time. Anticipated Outcome										
	To deliver new sports changing faci	lity.									
12	New Sports Changing Facility at I	Duntocher									
	Project Life Financials	344	382	111%		38	11%				
	Current Year Financials	0	38	0%	38	38	0%				
	Project Description	New Sports Cha	nging Facility at Dur	tocher							
	Project Manager	Michelle Lynn/ C	raig Jardine								
	Chief Officer	Angela Wilson									
	Project Lifecycle	Planned End Da	te	31-Mar-21	Forecast End Da	ate	31-Mar-21				
	Main Issues / Reason for Variance Project complete over budget due to		ns on site. Final cos	ts now charge	d and project rep	orting an overspe	end of				
	£0.038m. Mitigating Action										
	None available at this time.										
	Anticipated Outcome										
	To deliver new sports changing faci	lity									
	To deriver new sports charging laci										

	PERIOD END DATE	31 August 2021							
	PERIOD					5	1		
						Ū			
				Pr	oject Life F	inancials	1		
	Budget Details	Budget	Budget Spend to Date		te	Forecast Spend	variance		
		£000	£0	00	%	£000	£000	%	
13	New Westbridgend Community C	entre							
	Project Life Financials	675		65	10%		0	0%	
	Current Year Financials	610		0	0%	25	(585)	-96%	
	Project Description	New Westbridge	end Community C	entre					
	Project Manager	Michelle Lynn/ (	Craig Jardine						
	Chief Officer	Angela Wilson							
	Project Lifecycle	Planned End Da	te	3	31-Mar-22	Forecast End D	ate	31-Mar-24	
	Main Issues / Reason for Variance								
	COVID-19 restrictions. Currently ro the additional budget required to co account ground condition costs and Officers will not been able to reques year with £0.585m required to be re <b>Mitigating Action</b> None available at this time. <b>Anticipated Outcome</b> New build community facility.	mplete the projec any implications additional budg	et. Previously it w required following et. At this time it	as adv į discu	ised that th ussions with	e original budge planning – until	t allocation did no this process is co	ot take into omplete	
14	Allotment Development								
	Project Life Financials	400		31	8%			0%	
	Current Year Financials	370		0	0%	100	(270)	-73%	
	Project Description	To develop an a Ian Bain	notment site.						
	Project Manager	Gail MacFarlane							
	Chief Officer	Planned End Da			Mar 00	Forecast Find D	o.t.o.	04 D = = 00	
	Project Lifecycle Main Issues / Reason for Variance		le		31-Mar-22	Forecast End D	ale	31-Dec-22	
	Main Issues / Reason for Variance	5							
	A Site investigation report has ident developed on this basis and Officers considered for development as food	s will work to ava	ilable budget. Site	s at D	Villichip Loar	n and Dumbartor	n Common are al	so being	
	Mitigating Action								
	None required.								
	Anticipated Outcome								
	3 new allotment sites with 150 plots								

	PERIOD END DATE				31 Augus	st 2021					
	PERIOD				5						
				Project Life I	Financials						
	Budget Details	Budget	Spend to I	Date	Forecast Spend	Varia	nce				
		£000	£000	%	5 £000	£000	%				
15	Vale of Leven Cemetery Extensio		263	32%	017	0	09/				
	Project Life Financials Current Year Financials	817 652	263	32% 15%	-	(300)	0% -46%				
	Project Description		ting cemetery in Vale		, 002	(000)	1070				
	Project Manager	Ian Bain									
	Chief Officer	Gail MacFarlane									
	Project Lifecycle Main Issues / Reason for Variance	Planned End Dat e	e	31-Mar-22	Forecast End Dat	te	30-Sep-22				
	Legal issues with purchase of land have now been resolved. Project is now being developed for tendering, with project completion expected 30 September 2022. It is anticipated that £0.352m will be spent this financial year with £0.300m required to be rephased to 2022/23.										
	Mitigating Action None required at this time. Anticipated Outcome Extension to existing cemetery providing a sustainable burial environment.										
	Extension to existing cemetery prov	iding a sustainabi	e buriai environment								
16	AV Equipment - Education										
	Project Life Financials	1,110	155	14%	, -	0	0%				
	Current Year Financials Project Description	443 Purchase of AV F	28 Equipment for Educa	6% tion	5 126	(317)	-72%				
	Project Manager	David Jones/ Julie McGrogan									
	Chief Officer	Laura Mason	-								
	Project Lifecycle Main Issues / Reason for Variance	Planned End Dat	e	31-Mar-29	Forecast End Dat	te	31-Mar-29				
	Main issues / Reason for Variance	e									
	Currently £0.126m of the budget is confirmed will spend in 2021/22, with £0.317m possibly required to be rephased to 2022/23.										
	Mitigating Action										
	None available at this time.										
	Anticipated Outcome										
	Purchase of AV Equipment for Educ	cation.									
17	Kilpatrick School - New Build										
	Project Life Financials	10,950	11,067	101%	,	117	1%				
	Current Year Financials	0	117	0%		117	0%				
	Project Description	0	of construction of A	dditional Sup	port Needs School						
	Project Manager	Lesley Woolfries	Craig Jardine								
	Chief Officer	Laura Mason									
	Project Lifecycle Main Issues / Reason for Variance	Planned End Dat e	e	31-Mar-21	Actual End Date		09-Aug-17				
	The Final Account has been agreed fully paid, Making Good Defects Ce		nt now paid. Project	was physicall	y complete Augus	t 2017 with reter	ntions now				
	Mitigating Action										
	None required at this time.										
	Anticipated Outcome Project complete albeit over budget										
	i Toject complete albeit over budget	•									

PERIOD END DATE		31 August 2021										
PERIOD	ERIOD											
		Project Life Financials										
Budget Details	Budget	Spend to I	Spend to Date		Variance							
	£000	£000	%	5 £000	£000							
Schools Estate Improveme	nt Plan											
Project Life Financials Current Year Financials	20,000 6,200	12,381 1,745	62% 28%	,								
Project Description	Improvement of S	Schools Estate.										
Project Manager	Project Manager Lesley Woolfries/ Michelle Lynn/ Craig Jardine											
Chief Officer	Laura Mason											
Project Lifecycle		Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24 ce										
Additional ASN Provision (Secondary Phase); £2.5m Skills School (Senior Phase); £0.008m Balloch Campus, Lomond Base (artificial grass) with the remaining budget of £1.211m unallocated at this time. The current year budget is allocated, £4.609 New Build Renton Campus; £0.214m St Mary's Alexandria; £0.300m Additional ASN Provision (Secondary Phase); £1.069m Skills School (Senior Phase); £0.008m Balloch Campus, Lomond Base (artificial grass). With regards to the new Renton Build Campus, the construction is split into 3 phases with Phase 1 which includes the new building due to complete on 4 October 2021. The overall construction is programmed to complete by 25 July 2022. (Previously April 2022 but re-programmed due to 13 week COVID-19 site closure). Forecast spend for 2021/22 for this element of the project is £3.776m against a current year budget of £4.609, resulting in rephasing of £0.833m to 2022/23 due to COVID-19 related delays. With regards the St Mary's Alexandria Refurbishment works, the MUGA is anticipated to commence August/September. The dining and kitchen extension will not be able to commence until these works are complete and due to the disruptive nature of the works and will not commence until summer 2022. This has resulted in an estimated spend at St Mary's of £0.010m in 2021/22 against a budget of £0.214m resulting in rephasing of £0.114m to 2022/23. With regards to Additional ASN Provision (Secondary Phase) and Skills School (Senior Phase) these are each expected to spend £0.000m resulting in a combined rephasing for these projects of £1.328m as these await site selection and the programme of works. Finally the installation of artificial grass at Balloch Campus is complete accounting for £0.008m of the current year spend. In summary, £3.925m is expected												
to be spent of the current year total budget in 2021/22 with estimated £2.275m required to be rephased to 2022/23.  Mitigating Action With regards to the new Renton Campus, Officers are working to plan the migration from existing premises to work with programmed October 2021 Phase 1 completion where the new building and immediate playground and some parking provision is delivered. Overall												

risks to Phase 1 handover date.

### Anticipated Outcome

Project delivered within budget and to the revised programme, following COVID-19.

PERIOD END DATE		31 August 2021										
PERIOD			Γ	5								
		Project Life Financials										
Budget Details	Budget	Budget Spend to Date		Forecast Spend	Variance							
	£000	£000	%	£000	£000	%						
O ICT Modernisation												
Project Life Financials	903	58	6%	903	0	0%						
Current Year Financials	903	58	6%	650	(253)	-28%						
Project Description	This budget is to fac	ilitate ICT infrastructur	e and mod	dernise working prac	tices.							
Project Manager	Patricia Kerr											
Chief Officer	Victoria Rogers											
Project Lifecycle	Planned End Date	31-	Mar-22	Forecast End Date	31	1-Mar-23						
Main Issues / Reason for	/ariance											
New national framework is now live and available although supply chain issues continue for both Chromebooks and I Meetings with suppliers have taken place re device models that are/are not available and continue to explore other fra procurement routes. Most of the HSCP £413K allocation is expected to be rephased to 2022 for the wider system review project for case r												
Mitigating Action Continue to escalate and m Anticipated Outcome	eet framework suppliers to co	onfirm delivery lead tin	nes.									
Two thirds of Budget spent rephased.	with some of the HSCP alloc	ation for the wider sys	tem review	<pre>v project for case ma</pre>	nagement being	g						

PERIOD END DATE			[	31 August 2021		
PERIOD			[	5		
			Project L	ife Financials		
Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Valuation Jaint Deand Demu						-
Valuation Joint Board - Requi Project Life Financials	Sition of ICT Equipment	0	0%	3	0	0%
Current Year Financials	3	0	0%	3	0	0%
Project Description	Acquisition of a claim system.	ns/incident manageme	nt system	supported by an ele	ectronic document mana	agement
Project Manager	David Thomson					
Chief Officer	David Thomson					
Project Lifecycle Main Issues / Reason for Vari	Planned End Date ance	31-1	Mar-22	Forecast End Date		31-Mar-22
The purchase of laptops and PC resources being directed to more is hopeful budget can be utilised	e prioritised work. This h	as effected the forecas				
Mitigating Action None available at this time.						
Anticipated Outcome						
Requisition re ICT Equipment.						
Making Tax Digital						
Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	40	0	0%
Project Description	Making Tax Digital.					
Project Manager	Karen Shannon					
Chief Officer	Stephen West					
Project Lifecycle Main Issues / Reason for Vari	Planned End Date	31-1	Mar-22	Forecast End Date		31-Mar-22
Making Tax Digital guidance ha that the Council remains compli launch.	s changed since bid subn					
Mitigating Action						
None required at this time.						
Anticipated Outcome	Jaking Tay Digital					
WDC compliance with HMRC M	laking Tax Digital.					
Payment Card Industry Data S	Security Standard (PCID	SS)				
Project Life Financials	• •	0	0%	30	0	0%
Current Year Financials	30	0	0%	30	0	0%
Project Description		e that WDC were comp numerous costly worka		the current requirer	nents of PCIDSS for ca	rd payments
Project Manager	Karen Shannon					
Chief Officer	Stephen West					
Project Lifecycle	Planned End Date	31-I	Mar-22	Forecast End Date		31-Mar-23
Main Issues / Reason for Vari	ance					
Preparatory work is ongoing by allow users to test commencing commence. However, requires	Oct 2021. The Go live da	te for the version upgr	ade is 15	Dec 2021. Thereaft		
Mitigating Action						
None required at this time.						
Anticipated Outcome Upgraded version with PCI com	pliant telephone payment	system.				
Upgraded version with PCI com	pliant telephone payment	system.				

	PERIOD END DATE				31	August 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to I	Date	Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
4	Electronic Income Custom						
4	Electronic Insurance System	50	40	86%	51	1	1%
	Project Life Financials Current Year Financials	50	43	00% 0%		1	1%
	Current Year Financiais	-	0				
	Project Description	Acquisition of a c system.	laims/incident manag	gement syster	n supported by ar	n electronic document mar	agement
	Project Manager	Karen Shannon					
	Chief Officer	Stephen West					
	Project Lifecycle	Planned End Dat	e	31-Mar-22	Forecast End Da	ate	31-Mar-22
	Main Issues / Reason for Variance	9					
	in conjunction with the supplier at the Mitigating Action None required at this time.	C .					
	Anticipated Outcome						
	Upgraded Electronic Insurance Syst	.em.					
5	Enhancements to Cash Receiptin	g System					
	Project Life Financials	40	0	0%	40	0	0%
	Current Year Financials	40	0	0%	40	0	0%
	Project Description		cash receipting syste			de and allocated to back o nade by customers	ffice by
	Project Manager	Karen Shannon					
	Chief Officer	Stephen West					
	Project Lifecycle Main Issues / Reason for Variance	Planned End Dat	e	31-Mar-22	Forecast End Da	ate	30-Sep-23
	Work is continuing for the mandator	y security upgrade	e and is scheduled to	go live in Se	pt 2021.		
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						

	PERIOD END DATE				31 A	ugust 2021	
	PERIOD				5		
				Drojoot I	Life Financials		
	De last Detelle			Project I			
	Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
•							
6	Agresso development Project Life Financials	30	0	1%	30	0	0%
	Current Year Financials	30	0	0%		0	0%
	Project Description	2020/21 bid is to carr	support available fro	Agresso w	hich was last upg	raded in 2015. Requireme that support for older vers	nt to upgrade
	Project Manager	Adrian Gray					
	Chief Officer	Stephen West					
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Date <b>e</b>	31	-Mar-22	Forecast End Da	te	28-Feb-22
	Agresso development plans to be ir	mplemented in 2021/22	2, full budget spend a	anticipated	1.		
	Mitigating Action None required at this time. Anticipated Outcome						
	Development of Agresso system lat	ter than originally antic	ipated but within orig	inal budge	et.		
7	Legal Case Management System						
•	Project Life Financials	33	0	0%	33	0	0%
	Current Year Financials	33	0	0%		0	0%
	Project Description	Legal Case Managen	nent System				
	Project Manager	Alan Douglas					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31	-Mar-22	Forecast End Da	te	31-Mar-22
	Main Issues / Reason for Varianc						
	Budget has been rephased from 20 hardware the system will run on and back out to tender following the upg will be completed on budget in this t	d COVID-19 restriction rade to Microsoft 365.	s have prevented thi	s. Tender	rs had been held,	however the project may h	nave to go
	Mitigating Action						
	Legal to discuss impact of Microsof	t 365 with ICT.					
	Anticipated Outcome Project to be completed in 2021/22	assuming roturn to off	ico and with the supr	ort of ICT			
8	Solicitor Project Support						
	Project Life Financials	53	0	0%		0	0%
	Current Year Financials	20	0	0%	20	0	0%
	Project Description	Solicitor costs.					
	Project Manager	Gillian McNamara/ M	ichael McGuinness				
	Chief Officer	Peter Hessett					
	Project Lifecycle Main Issues / Reason for Variance	Planned End Date e	31	-Mar-24	Forecast End Da	te	31-Mar-24
	Recruitment for trainee solicitor unc	lerway. Anticipated that	t the budget will be f	ully spent.			
	Mitigating Action None required at this time. Anticipated Outcome Solicitor support for Capital Projects	s, with full budget spen	- d.				

	PERIOD END DATE				31 /	August 2021			
	PERIOD				5				
		Project Life Financials							
	Budget Details	Budget	Spend to D	Date	Forecast Spend	Variance			
		£000	£000	%	£000	£000	%		
9	Trading Standards Scam Prevent	ion							
	Project Life Financials	10	8	81%	o 10	0	0%		
	Current Year Financials	2	0	0%	. 2	0	0%		
	Project Description	unknown number	s from connecting ar	nd limiting inc	oming calls to only	able residents which will b v known and trusted numb ques, scams and other fra	ers, for		
	Project Manager	Tony Cairns/ Ala	n Douglas						
	Chief Officer	Peter Hessett							
	Project Lifecycle	Planned End Date	e	31-Mar-22	Forecast End Da	ite	30-Jun-21		
	Main Issues / Reason for Variance	e							
	Final balance of budget rephased fr have been obtained for a further 20 scams which will utilise the remaining	call blocker device							
	Mitigating Action None required at this time. Anticipated Outcome								
					1. C C. L				
	To protect WDC's most vulnerable	residents from pho	ne calls from which t	they may fail v	lictim of hard selli	ng techniques, scams and	other trauds.		
10	Antonine Wall Heritage Lottery F								
	Project Life Financials	10	0	0%		0	0%		
	Current Year Financials Project Description	10 Antonine Wall He	0 ritage Lottery Fund.	0%	<b>.</b> 10	0	0%		
	Project Manager	Pamela Clifford	inage Lonery Fund.						
	Chief Officer	Peter Hessett							
	Project Lifecycle	Planned End Date	Э	31-Mar-22	Forecast End Da	ite	31-Mar-22		
	Main Issues / Reason for Variance	e							
	No issues identified. Budget spend	anticipated.							
	Mitigating Action								
	None Required.								
	Anticipated Outcome								
	Preservation of Historic Site.								
11	Solar Panel Installation								
••	Project Life Financials	135	16	12%	135	0	0%		
	Current Year Financials	119	0	0%		(5)	-4%		
	Project Description		ar Panels on Counci			(-)	.,.		
	Project Manager	Steven Milne/ Joł	n McKenna	0					
	Chief Officer	Peter Hessett							
	Project Lifecycle	Planned End Date	е	31-Mar-22	Forecast End Da	ite	31-Oct-21		
	Main Issues / Reason for Variance	e							
	Works to be completed in Septemb	er. Solar panels ar	e all installed on roo	fs, await final	connections and c	commissioning.			
	Mitigating Action								
	Contractor to meet on site this week	c and submit proor	am of works.						
	Anticipated Outcome								
	Complete works by October 2021.								

				31 August	2021	
PERIOD				5		
			Project	Life Financials		
Budget Details	Budget	Spend to Da	te	Forecast Spend	Variance	
	£000	£000	%	£000	£000	
Replace existing main hall Air Project Life Financials	Handling unit at Clydet 85	oank Iown Hall	0%	85	0	
Current Year Financials	83	0	0%		(2)	-
Project Description	Replace existing mail				(=)	
	Steven Milne/ John M	-	ann ar orja			
Project Manager Chief Officer	Peter Hessett	Vichenna				
Project Lifecycle	Planned End Date		31 Mar 23	Forecast End Date		31-Mar-2
Main Issues / Reason for Varia			31-IVIAI-23	Torecast End Date		ST-IVIAI-2
Following recent meeting where replacement were made. Energy						ate the AF
Mitigating Action None available at this time. Anticipated Outcome Design to be completed in 2021.	22 with physical works h	eing carried out in	2022/23			
	22 with physical worke b	ong carried out in a	LOLL/ LO.			
Replace failed heating control						
					0	
					I	
	-	-	x recommis.	5011.		
Project Manager	Steven Milne/ John M	AcKenna				
Chief Officer	Peter Hessett					
Project Lifecycle Main Issues / Reason for Varia	Planned End Date		31-Mar-22	Actual End Date		30-Apr-2
Further works pending, expect f	ull spend 2021/22.					
Mitigating Action						
None required.						
•	and an time					
Delivery of project within budget	and on time.					
•	55	22			0	
Current Year Financials	33	0	0%	5 34	1	
Project Description	Automatic Meter Rea	aders.				
Project Manager	Steven Milne/ John M	<i>I</i> IcKenna				
	Peter Hessett					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-2
	ince		· -			
Expect order value £0.034m to t	be placed in Feb 22 to rep	blace 34 water AMI	R units whic	h are out of contract.		
Mitigating Action						
	ted dependant on access	s to sites, hence re	quirement to	suspend some works to	next year.	
Project Life Financials201366%20Current Year Financials191365%20Project DescriptionReplace failed heating controls/valves & recommission.Project ManagerSteven Milne/ John McKennaChief OfficerPeter HessettProject LifecyclePlanned End Date31-Mar-22Main Issues / Reason for Variance31-Mar-22Actual End DateFurther works pending, expect full spend 2021/22.Mitigating ActionNone required.Anticipated OutcomeDelivery of project within budget and on time.14Automatic Meter ReadersProject DescriptionAutomatic Meter Readers.Project ManagerSteven Milne/ John McKennaChief OfficerPeter Hessett						

PERIOD END DATE			[	31 August 2	021	
PERIOD			I	5		
			Project L	ife Financials		
Budget Details	Budget	Spend to Date	e	Forecast Spend	Variance	
	£000	£000	%	£000	£000	
Zero Carbon Fund						
Project Life Financials	344	0	0%	344	0	0
Current Year Financials	344	0	0%	344	0	0'
Project Description	Zero Carbon Fund.					
Project Manager	Steven Milne/ John M	<i>I</i> lcKenna				
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	3	1-Mar-22	Forecast End Date		31-Mar-22
Main Issues / Reason for Va	riance					
No issues identified. Budget s	spend anticipated.					
Mitigating Action						
Further information to be obta	inod					
	ined.					
Anticipated Outcome						
Project delivered within budge	et.					
Oil to Gas Conversion						
Project Life Financials	187	162	87%	187	0	09
Current Year Financials	72	47	65%	72	(0)	09
Project Description	Oil to Gas Conversio	n in council building			(-7	
Project Manager	Steven Milne/ John M	0				
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	3	1-Mar-22	Forecast End Date		31-Aug-21
Main Issues / Reason for Va		5		Torcoust End Bate		51-Aug-21
Braehead oil to gas works cor	nplete other than final comr	nissioning. Fully con	nplete Septe	ember 2021.		
Mitigating Action						
None Required.						
Anticipated Outcome						
Works complete in 2021/22-fu	Ill spend.					
· · · ·						
Urinal Controls Proiect Life Financials	45	27	59%	45	0	04
	18	0	0%	9	(9)	-51
		0	070	5	(3)	-51
Current Year Financials	Urinal Controla					
Current Year Financials Project Description	Urinal Controls.					
Current Year Financials Project Description Project Manager	Steven Milne/ John M	IcKenna				
Current Year Financials Project Description Project Manager Chief Officer	Steven Milne/ John N Peter Hessett					
Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle	Steven Milne/ John M Peter Hessett Planned End Date		1-Mar-22	Forecast End Date		31-Mar-23
Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Va</b> Order for 30 urinals to be plac	Steven Milne/ John M Peter Hessett Planned End Date riance	3			nany needed as o	
Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Va</b> Order for 30 urinals to be plac anticipated.	Steven Milne/ John M Peter Hessett Planned End Date riance	3			nany needed as o	
Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Va</b> Order for 30 urinals to be plac anticipated. <b>Mitigating Action</b>	Steven Milne/ John M Peter Hessett Planned End Date riance	3			nany needed as o	
Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Va</b> Order for 30 urinals to be plac anticipated.	Steven Milne/ John M Peter Hessett Planned End Date riance	3			nany needed as o	

			31 A	ugust 2021							
PERIOD			[	5							
			Project Li	ife Financials							
Budget Details	Budget	Spend to Date		Forecast Spend	Variance						
	£000	£000	%	£000	£000	L.					
Paganaration/Local Faanar	in Dovelonment										
Regeneration/Local Econom Project Life Financials	1,188	189	16%	1,188	0	0'					
Current Year Financials	1,188	189	16%	1,188	(0)	0					
Project Description				ughout West Dun	bartonshire, aligned to the redevelopment of these						
Project Manager	Gillian McNamara/ M	lichael McGuinness									
Chief Officer	Peter Hessett										
Project Lifecycle	Planned End Date	.31	-Mar-22	Forecast End Dat	e	31-Mar-22					
Main Issues / Reason for Val		01									
Estimated spend in 2021/22 for exception of the projects that of for the Mitchell Way developed however at this time full budge	continue to be influenced by r, delays to external funding	y factors out with the	Council's c	ontrol, including f	or example the developm	ent timeline					
Mitigating Action None required. Anticipated Outcome											
Improved town centres and str	rategic sites across West D	unbartonshire.									
Regeneration Fund											
Project Life Financials Current Year Financials	9,782 1,299	4,762 210	49% 16%	9,782 1,398	0 99	0º 8º					
		nt major regeneration				0					
Project Description	Gillian McNamara/ M	, ,	projects in		y chanelles.						
Project Manager Chief Officer	Peter Hessett										
Project Lifecycle Main Issues / Reason for Var	Planned End Date	31	-Mar-24	Forecast End Dat	e	31-Mar-24					
			Projects on track and budget spend anticipated. Budget may have to be accelerated from 2022/23 if Glencairn House progresses this financial year as planned, however further updates will be provided as the year progresses.								
Mitigating Action Programme management app Anticipated Outcome	roach to delivery.										
		omic Development St		Charrette Action	Plans albeit later than ori	ginally					
Programme management app <b>Anticipated Outcome</b> Progress towards delivery of p anticipated.		omic Development St		Charrette Action	Plans albeit later than ori	ginally					
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund	olanned projects from Econ		rategy and								
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund Project Life Financials	planned projects from Econ	omic Development St 581 8	rategy and	1,166	0	0					
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund	planned projects from Econ 1,166 593	581	rategy and 50% 1%	1,166 593		0					
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund Project Life Financials Current Year Financials	planned projects from Econ 1,166 593	581 8 It funding to help impr	rategy and 50% 1%	1,166 593	0	0					
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund Project Life Financials Current Year Financials Project Description	blanned projects from Econ 1,166 593 Scottish Governmen Gillian McNamara/ M Peter Hessett	581 8 It funding to help impr lichael McGuinness	50% 50% 1% byve local to	1,166 593 own centres.	0 0	0					
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle	1,166 593 Scottish Governmen Gillian McNamara/ M Peter Hessett Planned End Date	581 8 It funding to help impr lichael McGuinness	50% 50% 1% byve local to	1,166 593	0 0	0					
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund Project Life Financials Current Year Financials Project Description Project Manager Chief Officer	blanned projects from Econ 1,166 593 Scottish Governmen Gillian McNamara/ M Peter Hessett Planned End Date riance ydebank now complete with	581 8 It funding to help impr Aichael McGuinness 31 n remaining Town Cer	50% 50% 1% ove local to -Mar-22	1,166 593 own centres. Forecast End Dat	0 0	0 0 31-Mar-22					
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Van Projects in Dumbarton and Cly Budget spend and project corr	blanned projects from Econ 1,166 593 Scottish Governmen Gillian McNamara/ M Peter Hessett Planned End Date riance ydebank now complete with	581 8 It funding to help impr Aichael McGuinness 31 n remaining Town Cer	50% 50% 1% ove local to -Mar-22	1,166 593 own centres. Forecast End Dat	0 0	0 0 31-Mar-22					
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Van Projects in Dumbarton and Cly	blanned projects from Econ 1,166 593 Scottish Governmen Gillian McNamara/ M Peter Hessett Planned End Date riance ydebank now complete with	581 8 It funding to help impr Aichael McGuinness 31 n remaining Town Cer	50% 50% 1% ove local to -Mar-22	1,166 593 own centres. Forecast End Dat	0 0	0' 0' 31-Mar-22					
Programme management app Anticipated Outcome Progress towards delivery of p anticipated. Town Centre Fund Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Van Projects in Dumbarton and Cly Budget spend and project corr Mitigating Action	blanned projects from Econ 1,166 593 Scottish Governmen Gillian McNamara/ M Peter Hessett Planned End Date riance ydebank now complete with	581 8 It funding to help impr Aichael McGuinness 31 n remaining Town Cer	50% 50% 1% ove local to -Mar-22	1,166 593 own centres. Forecast End Dat	0 0	09 09 31-Mar-22					

	PERIOD END DATE				31 /	August 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to Da		Forecast	Variance	
		£000	£000	%	£000	£000	%
21	Place Based Investment Program						
	Project Life Financials	780	0	0%		0	0%
	Current Year Financials	780	0	0%		0	0%
	Project Description		ent Funding to estab s are shaped by the i			Programme to ensure that communities.	all place
	Project Manager	Gillian McNamara	/ Michael McGuinnes	s			
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Da	ate	31-Mar-22
	Main Issues / Reason for Variance	e					
	New Scottish Government funding t	o benefit local com	munities. Project spe	end subject to	Members decision	on at September IRED com	mittee.
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Place-based improvements that adv	vance Scottish Gov	ernment's priorities o	of 20 min neig	ghbourhoods and	carbon zero.	
22	Clydebank Can On The Canal						
	Project Life Financials	747	0	0%		0	0%
	Current Year Financials	747	0 tre in Clydebank Tov	0% vn Contro	747	0	0%
	Project Description Project Manager		/ Michael McGuinnes				
	Chief Officer	Peter Hessett		5			
	Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Da	ite	30-Jun-23
	Main Issues / Reason for Variance			01 110 22			00 00.1 20
	Tender for design and build contrac	t underway, contrac	ct expected to be sig	ned by Nove	mber.		
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	New community-run activities centre	e in Clydebank Tow	n Centre.				
23	Levelling up						]
25	Project Life Financials	125	0	0%	125	0	0%
	Current Year Financials	125	0	0%		0	0%
	Project Description			UK Governn	nent's over-riding	objective of Levelling Up a	
	Project Manager		/ Michael McGuinnes	s			
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Da	ite	30-Jun-23
	Main Issues / Reason for Variance	e					
	New capacity funding from Ministry up fund. The capacity funding is pro outcome of the funding applications	ovided to each local					•
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Successful LUF applications that m	eet UK Governmen	t's over-riding object	ive of Levelli	ng Up and transfo	rmational regeneration.	

	PERIOD END DATE			[	31 /	August 2021	
	PERIOD			[	5		
				Project L	ife Financials		
	Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
24	Exxon City Deal	04.050	0.454	70/	04.050		00/
	Project Life Financials Current Year Financials	34,050 611	2,454 218	7% 36%	34,050 611	0	0% 0%
	Project Description					eration with alternative A82	
	Project Manager Chief Officer	Robin Abram/ Craig Peter Hessett	g Jardine				
	Project Lifecycle	Planned End Date	31	-Mar-27	Forecast End Da	to	31-Mar-27
	Main Issues / Reason for Variance		51		T Olecast End Da		51-IVId1-27
	Stantec and Exxon consultants WSI	P to assess the ongo				g carried out between WD C and Exxon are now work	
	Stantec and Exxon consultants WSI on their respective construction prog progressing their remediation works Mitigating Action None required. Anticipated Outcome Delivery of the project on time and w	grammes, to ensure which are ongoing.	bing remediation strate the two phases of wor	gy and site	e activity and WD	C and Exxon are now work	king together
	on their respective construction prog progressing their remediation works Mitigating Action None required. Anticipated Outcome Delivery of the project on time and v	grammes, to ensure which are ongoing.	bing remediation strate the two phases of wor	gy and site	e activity and WD	C and Exxon are now work	king together
25	on their respective construction prog progressing their remediation works Mitigating Action None required. Anticipated Outcome Delivery of the project on time and v Telephone System Upgrade Project Life Financials	grammes, to ensure which are ongoing. vithin the increased	bing remediation strate the two phases of wor budget.	gy and site ks can go a	e activity and WD ahead unimpede	Č and Exxon are now work d by the other. Exxon are in	king together ndependently
25	on their respective construction prog progressing their remediation works Mitigating Action None required. Anticipated Outcome Delivery of the project on time and v Telephone System Upgrade	grammes, to ensure which are ongoing. vithin the increased 15 15	bing remediation strate the two phases of wor budget. 0 0	gy and site ks can go a 0% 0%	e activity and WD ahead unimpede 15 15	Č and Exxon are now work d by the other. Exxon are in	king together ndependently 0% 0%
25	on their respective construction prog progressing their remediation works Mitigating Action None required. Anticipated Outcome Delivery of the project on time and v Telephone System Upgrade Project Life Financials Current Year Financials	grammes, to ensure which are ongoing. 15 15 15 To improve Housin Information. Stephen Daly Malcolm Bennie Planned End Date	bing remediation strate the two phases of wor budget. 0 0 g Repairs telephone pl	gy and site ks can go a 0% 0% atform for i	e activity and WD ahead unimpede 15 15	Č and Exxon are now work d by the other. Exxon are in 0 0 roviding improved Manage	king together ndependently 0% 0%
25	on their respective construction prog progressing their remediation works Mitigating Action None required. Anticipated Outcome Delivery of the project on time and v Telephone System Upgrade Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle	grammes, to ensure which are ongoing. 15 15 To improve Housin Information. Stephen Daly Malcolm Bennie Planned End Date 20/21 into 2021/22. services by both IC	bing remediation strate the two phases of wor budget. 0 0 g Repairs telephone pl 31 Works were scoped w T and Citizen Services	gy and site ks can go a 0% 0% atform for i -Mar-22 ith ICT in p . Project p	e activity and WD ahead unimpede 15 15 incoming calls, p Forecast End Da previous year but progressing in 20	Č and Exxon are now work d by the other. Exxon are in 0 0 roviding improved Manage ite delayed due to COVID-19	king together ndependently 0% 0% ment 31-Mar-22 lockdown
25	on their respective construction prog progressing their remediation works Mitigating Action None required. Anticipated Outcome Delivery of the project on time and v Telephone System Upgrade Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Variance Project has been rephased from 202 and prioritising of support for critical	grammes, to ensure which are ongoing. 15 15 To improve Housin Information. Stephen Daly Malcolm Bennie Planned End Date 20/21 into 2021/22. services by both IC	bing remediation strate the two phases of wor budget. 0 0 g Repairs telephone pl 31 Works were scoped w T and Citizen Services	gy and site ks can go a 0% 0% atform for i -Mar-22 ith ICT in p . Project p	e activity and WD ahead unimpede 15 15 incoming calls, p Forecast End Da previous year but progressing in 20	Č and Exxon are now work d by the other. Exxon are in 0 0 roviding improved Manage ite delayed due to COVID-19	king together ndependently 0% 0% ment 31-Mar-22 lockdown
25	on their respective construction prog progressing their remediation works Mitigating Action None required. Anticipated Outcome Delivery of the project on time and v Telephone System Upgrade Project Life Financials Current Year Financials Project Description Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Variance Project has been rephased from 202 and prioritising of support for critical out initial script upgrades which cor	grammes, to ensure which are ongoing. 15 15 To improve Housin Information. Stephen Daly Malcolm Bennie Planned End Date 20/21 into 2021/22. services by both IC	bing remediation strate the two phases of wor budget. 0 0 g Repairs telephone pl 31 Works were scoped w T and Citizen Services	gy and site ks can go a 0% 0% atform for i -Mar-22 ith ICT in p . Project p	e activity and WD ahead unimpede 15 15 incoming calls, p Forecast End Da previous year but progressing in 20	Č and Exxon are now work d by the other. Exxon are in 0 0 roviding improved Manage ite delayed due to COVID-19	king together ndependently 0% 0% ment 31-Mar-22 lockdown
25	on their respective construction prog progressing their remediation works Mitigating Action None required. Anticipated Outcome Delivery of the project on time and v Telephone System Upgrade Project Life Financials Current Year Financials Project Description Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Variance Project has been rephased from 202 and prioritising of support for critical out initial script upgrades which corr Mitigating Action	grammes, to ensure which are ongoing. 15 15 To improve Housin Information. Stephen Daly Malcolm Bennie Planned End Date 20/21 into 2021/22. services by both IC	bing remediation strate the two phases of wor budget. 0 0 g Repairs telephone pl 31 Works were scoped w T and Citizen Services	gy and site ks can go a 0% 0% atform for i -Mar-22 ith ICT in p . Project p	e activity and WD ahead unimpede 15 15 incoming calls, p Forecast End Da previous year but progressing in 20	Č and Exxon are now work d by the other. Exxon are in 0 0 roviding improved Manage ite delayed due to COVID-19	king together ndependently 0% 0% ment 31-Mar-22 lockdown

PERIOD END DATE				31 /	August 2021	
PERIOD				5		
			Project	Life Financials		
Budget Details	Budget	Spend to Dat	e	Forecast Spend	Variance	
	£000	£000	%	5 £000	£000	0
Transformation of Infrastructur	a Libraries and Museu	me				
Project Life Financials	421	143	34%	421	0	09
Current Year Financials	278	0	0%		0	0%
Project Description	To improve performa	ance and efficiency	of Council's	Libraries and Cu	Itural Services.	
Project Manager	David Main					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	3	31-Mar-22	Forecast End Da	ate	31-Mar-22
Main Issues / Reason for Variar			:			D
Voluntary standstill period has be of engaging with successful supp					which led to an internal rev	New. Process
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project will be delivered within bu	dget.					
Civic Heart Works - Refurbishm Project Life Financials	3,341	л нан 3,339	100%	3,341	0	0%
Current Year Financials	9	8	81%	- / -	0	0%
Project Description	Refurbishment of Cly	/debank Town Hall.				
Project Manager	Michelle Lynn/Aman	ida Graham				
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	3	81-Mar-22	Forecast End Da	ate	31-May-21
Main Issues / Reason for Variar	ice					
Works complete.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project will be delivered within bu	dget.					
Glencairn House						
Project Life Financials	5,050	0	0%	5,050	0	0%
Current Year Financials	110	0	0%		0	0%
Project Description	Re-development of C	Glencairn House in I	Dumbarton	High St to a purp	ose built library and muse	um.
Project Manager	Michelle Lynn/ Sarah	n Christie				
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	-	81-Mar-24	Forecast End Da	ate	31-Mar-24
Main Issues / Reason for Variar						
The Business Case for the Glenc received approval to proceed with end August. Majority match fundi Lottery Heritage Fund (NLHF) wil	the project. Architects ng for the project is now	have been appoint focused on achiev	ed and prog	gress for initial de	velopment stage should be	e complete
Mitigating Action None required. Anticipated Outcome Re-development of Glencairn Hor anticipated.	use in Dumbarton High :	St to a purpose buil	t library and	d museum, within	budget albeit later than ori	ginally

PERIOD END DATE			[	31 August	2021	
PERIOD			Ι	5		
			Project L	ife Financials		
Budget Details	Budget	Spend to Da	te	Forecast Spend	Variance	
	£000	£000	%	£000	£000	
Alexandria Community Cen	tre Sports Hall re-flooring					
Project Life Financials	40	0	0%	40	0	
Current Year Financials	40	0	0%	40	0	
Project Description	Alexandria Commun	ity Centre Sports H	all re-flooring	)		
Project Manager	John Anderson					
Chief Officer	John Anderson Planned End Date		04 Max 00	Forecast End Date	00	<b>F</b> - <b>b</b> -
Project Lifecycle Main Issues / Reason for Va			31-War-22	Forecast End Date	28-	Feb-
2022. Mitigating Action None required. Anticipated Outcome New floor fitted in Alexandria	Community Sports Hall.					
Office Rationalisation						
Project Life Financials	22,051	22,054	100%	22,054	3	
Current Year Financials	0	3	0%	3	3	
Project Description	Delivery of office rat	ionalisation program	nme.			
Project Manager	Sharon Jump/ Craig	Jardine				
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date		31-Mar-20	Forecast End Date	31-	Mar-
Main Issues / Reason for Va						
New Dumbarton Office has b 2020/21 however retention ha expenditure expected.						d in
Mitigating Action						
None available.						
Anticipated Outcome						
	cost than budgeted.					
Anticipated Outcome Project delivered at a higher of	cost than budgeted.					
Anticipated Outcome Project delivered at a higher of Depot Rationalisation		119	1%	8 535	0	
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials	8,535	119 0	1% 0%	8,535 160	0	
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials Current Year Financials		0		,		
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials	8,535 160	0 n.		,		
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials Current Year Financials Project Description	8,535 160 Depot Rationalisatio	0 n.		,		
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials Current Year Financials Project Description Project Manager	8,535 160 Depot Rationalisatio Sharon Jump/ Craig	0 n. g Jardine	0%	,	0	Mar-2
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials Current Year Financials Project Description Project Manager Chief Officer	8,535 160 Depot Rationalisatio Sharon Jump/ Craig Angela Wilson Planned End Date	0 n. g Jardine	0%	160	0	Mar-
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle	8,535 160 Depot Rationalisatio Sharon Jump/ Craig Angela Wilson Planned End Date ariance around operational service ro 9 Business Case at this poin	0 n. g Jardine equirements for Gre t. Requirements w	0% 31-Mar-25 eenspace, Tra	160 Forecast End Date ansport, Roads and Wat	0 31- ste, Officers have not b	been
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Va Given potential implications a position to complete the DRP	8,535 160 Depot Rationalisatio Sharon Jump/ Craig Angela Wilson Planned End Date ariance around operational service ro 9 Business Case at this poin	0 n. g Jardine equirements for Gre t. Requirements w	0% 31-Mar-25 eenspace, Tra	160 Forecast End Date ansport, Roads and Wat	0 31- ste, Officers have not b	been
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Va Given potential implications a position to complete the DRP and other pressing priorities	8,535 160 Depot Rationalisatio Sharon Jump/ Craig Angela Wilson Planned End Date ariance around operational service ro 9 Business Case at this poin	0 n. g Jardine equirements for Gre t. Requirements w	0% 31-Mar-25 eenspace, Tra	160 Forecast End Date ansport, Roads and Wat	0 31- ste, Officers have not b	
Anticipated Outcome Project delivered at a higher of Depot Rationalisation Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Va Given potential implications a position to complete the DRP and other pressing priorities Mitigating Action	8,535 160 Depot Rationalisatio Sharon Jump/ Craig Angela Wilson Planned End Date ariance around operational service ro 9 Business Case at this poin	0 n. g Jardine equirements for Gre t. Requirements w	0% 31-Mar-25 eenspace, Tra	160 Forecast End Date ansport, Roads and Wat	0 31- ste, Officers have not b	been

	PERIOD END DATE				31 /	August 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to D	ate	Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
••							
32	Clydebank Community Sports Hu Project Life Financials	<b>b</b> 3.865	3,857	100%	3,865	0	0%
	Current Year Financials	3,005	0,007	0%	,	(0)	0%
	Project Description	-	mmunity and sport hu				0,0
	Project Manager	Lesley Woolfries	/ Craig Jardine				
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Da	te	31-Mar-22	Actual End Date		26-Oct-18
	Main Issues / Reason for Variance	9					
	excessive quotes received to rectify financial risk to WDC. Final profess statement of a final account and add Practitioner cost consultant request for this financial year 2021/22 will be <b>Mitigating Action</b> Statement of Final Account shall be <b>Anticipated Outcome</b> New facility has been operational si	ional fees have n dress their claim f ng payment of the e reviewed as par agreed to bring p	ow been paid. Office for the final retention r e withheld retention m t of the final stages to project expenditure to	rs continue to elease. Offic noney, which i agree the fin	liaise with the In- ers received corre is disputed by Off al account.	solvency Practitioner to con espondence from the Insol	nclude the vency
33	0 10	cycle & reactive	building upgrades				
	Project Life Financials	1,046	453	43%	,	0	0%
	Current Year Financials Project Description	1,211	453 active building upgrad	37%	5 1,211	0	0%
	Project Manager	Michelle Lynn/ 0	0.10	00.			
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Da	te	31-Mar-22	Forecast End Da	ate	31-Mar-22
	Main Issues / Reason for Variance	9					
	Planned works progressing with full	budget spend an	ticipated in 2021/22.				
	Mitigating Action None available at this time. Anticipated Outcome Full budget spend anticipated.						
34	New Sports Changing Facility at I	usset Glen in O	ld Kilpatrick				
	Project Life Financials Current Year Financials	150 134	16 0	10% 0%		0 (6)	0% -4%
	Project Description	New Sports Cha	nging Facility at Luss	et Glen in Old	Kilpatrick		
	Project Manager	Michelle Lynn/ C	raig Jardine				
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Da	te	31-Mar-21	Forecast End Da	ate	31-Mar-22
	Main Issues / Reason for Variance	9					
	Project had been delayed due to a r October 2021 with works to be com					· · ·	d to be onsite
	Mitigating Action None Required. Anticipated Outcome						
	To deliver new sports changing faci	lity.					

	PERIOD END DATE				31 /	August 2021	
	PERIOD				5		
				Project I	ife Financials		
	Budget Details	Budget	Spend to Da	ite	Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
35	Holm Park & Yoker Athletic FC	750	664	0.00/	750	0	00/
	Project Life Financials Current Year Financials	750 86	664 0	88% 0%		(0)	0% 0%
	Project Description	Develop a new 3G j	Ditch to act as a nor	ne venue for	Clydebank FC W	th extensive community a	cess.
	Project Manager	Michelle Lynn/ Craig	g Jardine				
	Chief Officer Project Lifecycle	Angela Wilson Planned End Date		21-Mor-22	Forecast End Da	to	31-Mar-22
	Main Issues / Reason for Variance			51-10101-22	Torecast End Da		51-1viai-22
	Planning was granted December 20 restrictions contractors unable to be experienced within the supply chain complete by 31 March 2022.	e onsite and complete	e Works. Due to a r	number of iss	sues in relation to	availability of steel due to	difficulties
	Mitigating Action						
	None Required. Anticipated Outcome						
	•						
	Project delivered on budget.						
36	Purchase of 3 Welfare Units						
	Project Life Financials	78	0	0%	78	0	0%
	Current Year Financials	78	0	0%	78	0	0%
	Project Description	At Council meeting proposal.	on 30th August 201	7 it was agre	ed to purchase 3	Welfare Units as a spend	-to-save
	Project Manager	Martin Feeney					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Da	ite	31-Mar-22
	Main Issues / Reason for Variance						
	No issues identified. Budget spend	anticipated.					
	Mitigating Action						
	None Required.						
	Anticipated Outcome Project delivered within budget.						
37	Elevated Platforms (Building Serv	vicos)					
57	Project Life Financials	45	0	0%	45	0	0%
	Current Year Financials	45	0	0%		0	0%
	Project Description	Elevated Platforms	(Building Services).				
	Project Manager	Martin Feeney					
	Chief Officer	Angela Wilson Planned End Date		21 Mar 22	Forecast End Da	to	21 Mar 22
	Project Lifecycle Main Issues / Reason for Variance			31-10181-22	Forecast End Da		31-Mar-22
	No issues identified. Budget spend						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
	Project delivered within budget.						

	PERIOD END DATE				31	August 2021	
	PERIOD				5	I	
	LIND				3		
				Project	Life Financials	1	
	Budget Details	Budget	Spend to D	ate	Forecast Spend	variance	
		£000	£000	%	5000 £000	£000	%
38	Invest in "Your Community Initiat	ive"					
	Project Life Financials	912	795	87%			0%
	Current Year Financials	41	14	35%	5 41	0	0%
	Project Description	service delivery i empowering WD	n response to commu citizens to do more fe	inity need. Th or their own c	nis is complimente communities (lead	e designed to achieve cool ed by community capacity b ling to less reliance on coul and build capacity in comm	ouilding, ncil). Also
	Project Manager	Elaine Troup					
	Chief Officer	Peter Barry					
	Project Lifecycle	Planned End Dat	e	31-Mar-23	Forecast End D	ate	31-Mar-23
	Main Issues / Reason for Varianc	e					
	The Improvement Fund is currently an evaluation of approved projects spend anticipated.						
	Mitigating Action None required at this time. Anticipated Outcome						
	Full spend is anticipated on this yea	ar's budget.					
39	Integrated Housing Management	System					
	Project Life Financials	110	13	12%	5 110	0	0%
	Current Year Financials	23	5	24%	23	(0)	0%
	Project Description	Development of I	HMS system.				
	Project Manager	Graham Watters					
	Chief Officer	Peter Barry					
	Project Lifecycle	Planned End Dat	e	31-Mar-30	Forecast End D	ate	31-Mar-30
	Main Issues / Reason for Varianc				04/00		
	Development of system progressing	g, with budget spe	nd anticipated to be in	ncurred in 20	21/22.		
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Development of IHMS system.						
40	Dennystoun Forge Site Improven	ante					
	Project Life Financials	225	0	0%	225	0	0%
	Current Year Financials	25	0	0%	25	0	0%
	Project Description	Dennystoun Forg	e Site Improvements				
	Project Manager	John Kerr					
	Chief Officer	Peter Barry					
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Dat	e	31-Mar-30	Forecast End D	ate	31-Mar-30
	Project was initially stalled due to C initiated a site inspection to develop commence in late summer.						
	Mitigating Action						
	Officers carried out some proactive timeously.	consultative work	to establish the tena	nt priorities th	is will allow the w	ork programme to be deve	loped
	Anticipated Outcome						
	It is expected the works programme	e for 2021/22 be de	elivered within Quarte	er 4.			

	PERIOD END DATE				31 Au	gust 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to D	-	Forecast Spend	Variance	
		£000	£000	%	5 £000	£000	%
		- 1-					
41	Public non-adopted paths and ro Project Life Financials	489	202	41%	489	0	0%
	Current Year Financials	489	202	41%		0	0%
	Project Description	Upgrades to drainag cemeteries and civic		nhance the li	fespan of paths and	roads within facilities in	public parks,
	Project Manager	lan Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
	Projects are currently being develo 2021/22.		ccess in our Park	s, Cemeteries	and open spaces.	Full budget spend antici	pated in
	Mitigating Action None required at this time.						
	Anticipated Outcome Better access with parks, cemeterie	es and open spaces.					
42	Community Sports Fund						
	Project Life Financials Current Year Financials	472 66	406 0	86% 0%		0 0	0% 0%
	Project Description	Match funding of up	to 75% for local s	ports clubs to	develop business c	ases to improve facilities	3.
	Project Manager	lan Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
	Spend on this budget is dependant delayed but it is hopeful spend will	on community sports			ing projects. COVID-	19 has resulted in this p	rocess being
	Mitigating Action Work with groups to support projec						
	Anticipated Outcome						
	New community sports facilities.						
43	Environmental Improvement Fun	d					
	Project Life Financials	1,726	1,704	99%	,	0	0%
	Current Year Financials Project Description		10 created to deliver	43% environmenta		ots for communities thro	0% oughout West
	Project Manager	Dunbartonshire. Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Date e		31-Mar-22	Forecast End Date		31-Mar-22
	Remaining budget rephased from 2 action plans. Full budget spend an		th tree planting in	2021/22 in lir	ne with the Councils	Climate Change and Bio	odiversity
	Mitigating Action None required at this time. Anticipated Outcome						
	Improvements to the environment of	of West Dunbartonshir	e.				

	PERIOD END DATE				31 Augu	st 2021	
	PERIOD				5		
		ļ		Project L	_ife Financials		
	Budget Details	Budget	Spend to Date	9	Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
44	Kilmaronock Cemetery Extensior Project Life Financials	n 50	0	0%	50	0	0%
	Current Year Financials	50	0	0%		0	0%
	Project Description		cemetery at Kilmar	• / •		Ũ	0,0
	Project Manager	lan Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	3	1-Mar-22	Forecast End Date		31-Mar-22
	Main Issues / Reason for Variance	e					
	This budget will be used to develop tendered under the minor civils fran				ls. Project scope has	now been developed	and will be
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Sustainable burial environment for I	local residents.					
45	Levengrove Park - Restoration &	Regeneration					
70	Project Life Financials	4,148	4,123	99%	4,148	0	0%
	Current Year Financials	102	4,123	76%	,	0	0%
	Project Description		generation of Leveng		102	0	070
			generation of Leveng	IOVE Faik.			
	Project Manager	lan Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Date	3	1-Mar-22	Forecast End Date		31-Mar-22
	Project has been extended due to C		end in vear anticinat	ed			
	Mitigating Action	Dovid 15. Dudget sp	cha in year anticipat	<i>cu</i> .			
	None required at this time.						
	Anticipated Outcome						
	Restoration of Levengrove Park.						
46	Posties Park Sports Hub - New s	ports hub to include	Gym & running tra	ck			
	Project Life Financials	1,802	1,053	58%	,	0	0%
	Current Year Financials	1,401	653	47%	1,401	(0)	0%
					clude a new changing		
					to grass, new fencing,		
	Project Description				proved by the Counci		
		•			get from the generic sp	orts facilities budget l	ine and
	Designed Management	•	Inding from Sports Se	Jolianu.			
	Project Manager	lan Bain					
	Chief Officer	Gail MacFarlane	2	1 Mar 00	Earoaast End Data		24 Mar 22
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Date e	3	I-Mar-22	Forecast End Date		31-Mar-22
	Project start was delayed due to pla March 2022.	anning issues and CC	VID-19 restrictions.	Nork comn	nenced January 2021	with a proposed comp	letion date of
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	New all weather running track and g	gymnasium.					

	PERIOD END DATE				31	August 2021	
	PERIOD				5	1	
	r			Project	Life Financials	1	
	Budget Details	Budget	Spend to D		Forecast	variance	
		£000	£000	%	6 £000	£000	%
47	Sports Facilities Upgrades - Argy Project Life Financials Current Year Financials	220 20	208 8	94% 38%	6 220 6 20		0% 0% Sports
	Project Description		ment in principle to wi				
	Project Manager Chief Officer	lan Bain Gail MacFarlane					
	Project Lifecycle Main Issues / Reason for Variance	Planned End Da	ite	31-Mar-22	Actual End Date	9	03-Apr-21
	Project works complete. Retentions		21/22				
	Mitigating Action None required at this time. Anticipated Outcome						
	New all weather tennis courts.						
48	Play Parks						
	Project Life Financials Current Year Financials	81 81	0	0% 0%			0% 0%
	Project Description		ace playpark equipme			Ŭ	0,0
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle Main Issues / Reason for Variance	Planned End Da	ite	31-Mar-22	Forecast End D	ate	30-Sep-22
	Funding received for renewal of pla		nd anticipated				
			anticipated.				
	Mitigating Action None required at this time. Anticipated Outcome						
	Renewal of play parks						
49	Spaces for People					()	
	Project Life Financials Current Year Financials	740 648	301 209	41% 32%			-44% -51%
	Project Description		en awarded from Sust			ncing measures required as	
	Project Manager Chief Officer	Derek Barr Gail MacFarlane					
	Project Lifecycle	Planned End Da		31-Jul-21	Forecast End D	ate	31-Jul-21
	Main Issues / Reason for Variance						
	The project was introduced through funding was provided for widening or permission was granted to carry the now complete and the works at Cro use £0.320m of this budget and app	of footpaths to ab grant forward int sslet Road are al	ide by social distancir to 2021/22 on the con most complete, howe	ig guidelines. dition it was υ ver due to tim	The works were used by 31 July 20	not able to be completed in 021. The works at Smollet	n 2020/21 and Fountain are
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To provide people of West Dunbarte	onshire additiona	I space to help adhere	e to social dis	tancing guideline	S.	

	PERIOD END DATE				31	August 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to	Date	Forecast Spend	Variance	
		£000	£000	9	6 £000	£000	%
50	Bus Rapid Deployment Fund						
	Project Life Financials	217	3	1%	6 217	0	0%
	Current Year Financials	214	C	0%	6 214	0	0%
	Project Description	Funding has been the COVID-19 parts		strans to assist	t with social distar	ncing measures required as	a result of
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane Planned End Da		21 Mar 22	Forecast End Da	ata	31-Mar-22
	Project Lifecycle Main Issues / Reason for Variance		lite	31-11/121-22	Forecast End Da	ale	31-10181-22
	Project currently paused while optio at this time.	ns are investigate	ed, however it is hop	eful project wil	Il progress as the	year does with budget spe	nd anticipated
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To improve journey times and reliab	oility of bus service	es.				
51	Cycling, Walking and Safer Street	ts					
	Project Life Financials	692	288	42%	692	(0)	0%
	Current Year Financials	692	288	42%	692	(0)	0%
	Project Description	Introduction of en Dunbartonshire.		ites and traffic	calming schemes	to introduce safer streets	within West
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane Planned End Da		21 Mar 22	Forecast End Da	ata	31-Mar-22
	Project Lifecycle Main Issues / Reason for Variance		lie	31-1VId1-22	T OTECAST ETIU Da	ale	31-1VIAI-22
	Current year budget made up of £0. forward with the condition it was use full spend of the c/f figure. Works re at Bank Street were completed on ti phased and the full funding is expect	ed by 30 June 202 elating to the slipp ime. Lighting wor	21 and works have to bage from 2020/21 ir rks at India Street ar	een be carried	d out to that value Iria Main Street ar	in the time frame permittee ad Bridge Street, Alexandria	l, resulting in a and works
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To improve connectivity & enhance	d Cycling routes v	within West Dunbarte	onshire.			
52	Footways/Cycle Path Upgrades	400		00	400	0	01/
	Project Life Financials Current Year Financials	103 103	C			0 (0)	0% 0%
	Project Description					West Dunbartonshire.	0,0
	Project Manager	Derek Barr					
	Chief Officer Project Lifecycle	Gail MacFarlane Planned End Da		21 Mar 22	Forecast End Da	ata	31-Mar-22
	Main Issues / Reason for Variance		lite	31-War-22	Forecast End Da	ale	31-Mar-22
	Various link pathways to be improve		ncial year with this h	udget. Full so	end to be incurred	d in 2021/22.	
	Mitigating Action			5 · · · · · · · · · · · · · · · · · · ·			
	None required at this time.						
	Anticipated Outcome						
	To improve Footways in West Dunk	artonshire.					

	PERIOD END DATE				31 Aug	ust 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to E	ate	Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
<b>F</b> 0							
53	Additional Pavement Improvement Project Life Financials Current Year Financials	200 200	0 0	0% 0%		0 0	0% 0%
	Project Description	Extra funding to a	accelerate pavement	maintenance	and improvements a	cross West Dunbarton	shire.
	Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Varianc	Derek Barr Gail MacFarlane Planned End Dat e		31-Mar-22	Forecast End Date		31-Mar-22
	Works to Footways in Dumbarton E	ast commenced	early July 2021 and a	re almost con	npleted. Full budget	spend anticipated.	
	Mitigating Action None required at this time. Anticipated Outcome To improve Footways in West Dunt	partonshire.					
54	Auld Street Clydebank - Bond						
54	Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Varianc	Derek Barr Gail MacFarlane Planned End Dat			42	0 (0) ent.	0% 0% 31-Mar-22
	To complete works with this Road E		)21/22.				
	Mitigating Action None required at this time. Anticipated Outcome To complete remaining civil works r	-					
55	Turnberry Homes - traffic calming						
	Project Life Financials Current Year Financials	60 7	55 2	91% 23%		0	0% 0%
	Project Description	Funding has bee	en received from Turn easures to mitigate the	berry Homes	and will be used to in	troduce traffic calming ing the housing develo	and traffic
	Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varianc</b> Consultation works for Speed Hum	Derek Barr Gail MacFarlane Planned End Dat e	te		Forecast End Date		31-Mar-22
	Mitigating Action None required at this time. Anticipated Outcome Traffic calming to be installed in Du	mbarton East.		5			

	PERIOD END DATE				31 Au	ugust 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to D	ate	Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
56	Electrical Charging Points - Rapi Project Life Financials Current Year Financials	d Charge 220 50	199 29	91% 58%		0	0% 0%
	Project Description	Funding has bee	n awarded from Tran	sport Scotlan	d for the Installation	of electrical charging po	ints
		-				i er ereeniear eriarging pe	
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane Planned End Da		21 Mar 22	Forecast End Date	~	21 Mar 22
	Project Lifecycle Main Issues / Reason for Variand		le	31-11/181-22	FUIECASI ETIU Dali	3	31-Mar-22
	Installation of Electric Vehicle Char	aina is complete a	nd awaiting electrical	connections	and commissioning	L	
	Mitigating Action	5g					
	None required at this time.						
	Anticipated Outcome						
	To provide Electric Vehicle Chargin	ng points within W	est Dunbartonshire.				
		51					
	Flood Risk Management						
57							
	Project Life Financials	963	28	3%		0	0%
	Current Year Financials Project Description	963 Enhancement of	28 drainage infrastructu	3% re to ensure (		od Risk Management Ac	0% t 2009
	Project Manager	Raymond Walsh				ou Nisk Management Ac	12003.
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Da	te	31-Mar-22	Forecast End Date	e	31-Mar-22
	Main Issues / Reason for Variand	e					
	Projects being developed include Faccelerate depending on potential						d may
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Projects should be complete within	budget.					
58	Infrastructure - Flooding						
	Project Life Financials	93	0	0%	93	0	0%
	Current Year Financials	93	0	0%	93	(0)	0%
	Project Description		-	ssets to minin	nise flood risk withir	n West Dunbartonshire.	
	Project Manager Chief Officer	Raymond Walsh					
	Project Lifecycle	Gail MacFarlane Planned End Da		31-Mar-22	Forecast End Date	2	31-Mar-22
	Main Issues / Reason for Variand		ie	51-iviai-22	T OTECAST ETTA Date	5	31-iviai-22
	Projects being developed with full b	oudget spend antic	ipated in 2021/22.				
	Mitigating Action	0					
	None required at this time.						
	Anticipated Outcome						
	Intention is to complete works withi	n budget.					
	· · · · · · · · · · · · · · · ·						

	PERIOD END DATE				31 /	August 2021	
	PERIOD				5		
				Project I	Life Financials		
	Budget Details	Budget	Spend to D		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
59	River Leven Flood Prevention Scl Project Life Financials Current Year Financials	heme 800 343	157 0	20% 0%		0	0% 0%
	Project Description		Prevention Scheme			-	
	Project Decemptor Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Variance	Raymond Walsh Gail MacFarlane Planned End Date e		31-Mar-23	Forecast End Da	ate	31-Mar-23
	Awaiting outcome of Scottish Gover	rnment & SEPA deli	berations, however	Officers are h	nopeful full budge	t spend can be incurred.	
	Mitigating Action None required at this time. Anticipated Outcome Project should be completed within	budget					
	Project should be completed within	budget.					
60	Strathclyde Partnership for Trans Project Life Financials Current Year Financials	sport - Bus, cycling 880 880	g and walking infra 0 0	structure im 0% 0%	880	ark and Rides 0 0	0% 0%
	Project Description	Strathclyde Partne	rship for Transport -	Bus, cycling	and walking infra	structure improvements.	
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle Main Issues / Reason for Variance	Planned End Date e		31-Mar-22	Forecast End Da	ate	31-Mar-22
	Officers will continue Bus Infrastruc Congestion Measures works will inv A814 - site investigation works to co Travel Network provision of a footw	volve installation of ommence on the ex	Scoot and TLP (traff isting geometry of K	fic manageme ilbowie Road	with respect to R	optimise journey time). Kil ailway Bridge. Strathleven	bowie Rd Active
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome Improve accessibility to Public Tran	sport and improve j	ourney time reliabilit	ty.			
61	Mandatory 20mph Residential co	mmunities					
	Project Life Financials Current Year Financials	500 120	11 0	2% 0%		0 0	0% 0%
	Project Description	Mandatory 20mph	Residential commu	nities.			
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle Main Issues / Reason for Variance	Planned End Date e		31-Mar-24	Forecast End Da	ate	31-Mar-24
	Awaiting Scottish Government reco	mmendations.					
	Mitigating Action None required at this time. Anticipated Outcome Project to be delivered within budge	et.					

	PERIOD END DATE				31 /	August 2021	
	PERIOD				5		
		ļ		Project	Life Financials		
	Budget Details	Budget	Spend to D	late	Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
62	Infrastructure - Roads						
	Project Life Financials	3,899	444	11%	,	0	0%
	Current Year Financials	3,899	. 444	11%	3,899	0	0%
	Project Description	Infrastructure - R	oads.				
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Dat	e	31-Mar-22	Forecast End Da	ite	31-Mar-22
	Main Issues / Reason for Variance	e					
	Roads Operations and external Cor and will be surfacing until mid-Nov v				rogramme in April	2021 with several projects	s complete
	Mitigating Action None required at this time. Anticipated Outcome						
	Intention is to complete various surf	acing works for th	is budget by March 2	022.			
63	Street lighting and associated ele						
	Project Life Financials Current Year Financials	86 86	8	9% 9%		0	0% 0%
			-			umns and associated illum	
	Project Description		is budget is required				
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Dat	e	31-Mar-22	Forecast End Da	ite	31-Mar-22
	Main Issues / Reason for Variance	e					
	There are ongoing Column Replace	ment works withir	n West Dunbartonshi	re to ensure th	nis budget is fully	spent by March 2022.	
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Intention is to complete works within	i budgei.					
64	Depot Improvement Works						
	Project Life Financials	90	0	0%	90	0	0%
	Current Year Financials	90	0	0%	90	0	0%
	Project Description		NDC Roads Depot.				
	Project Manager Chief Officer	Hugh Campbell Gail MacFarlane					
	Project Lifecycle	Planned End Dat	e	31-Mar-22	Forecast End Da	ate	31-Mar-22
	Main Issues / Reason for Variance						
	New budget in 2021/22 to improve I	Elm Road Roads [	Depot. It is anticipate	d budget will	be fully utilised by	March 2022.	
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Intention is to complete works within	n budget.					

	PERIOD END DATE				31 A	ugust 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to I	Date	Forecast Spend	Variance	
		£000	£000	%	5 £000	£000	%
65	<b>Gruggies Burn Flood Prevention</b> Project Life Financials Current Year Financials	14,730 572	374 2	3% 0%	,	0 (0)	0% 0%
	Project Description	Commission of G	Gruggies Flood Preve	ention Scheme			
	Project Manager	Sharron Worthing	aton				
	Chief Officer	Gail MacFarlane	5				
	Project Lifecycle	Planned End Dat	e	31-Mar-24	Forecast End Da	te	31-Mar-24
	Main Issues / Reason for Variance	e					
	Report has been received mid-June year.	2021 outlining pr	oposed options. Pro	ject board to b	e established with	a view to finalising plans	this calendar
	Mitigating Action						
	None required at this time. Anticipated Outcome						
	Project should be completed within	budget.					
		0					
66	A813 Road Improvement Phase 1						
	Project Life Financials	2,325	992	43%	/	0	0%
	Current Year Financials Project Description	708 A813 Road Impre	0 ovement Phase 1.	0%	708	0	0%
	Project Manager	Sharron Worthing					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Dat	e	31-Mar-26	Forecast End Da	te	31-Mar-26
	Main Issues / Reason for Variance						
	Plans now developed for carriagewa anticipated.	ay widening & foot	tway/Cycleway cons	truction betwe	en Strathleven an	d Lions Gate. Budget spe	nd in year
	Mitigating Action None required at this time.						
	Anticipated Outcome						
	To provide an improved A813.						
67	A813 Road Improvement Phase 2						
	Project Life Financials	2,325	0	0%	/	0	0%
	Current Year Financials Project Description	0 A813 Road Impre	0 ovement Phase 2.	0%	0	0	0%
	Project Manager	Sharron Worthing					
	Chief Officer	Gail MacFarlane	5				
	Project Lifecycle	Planned End Dat	e	31-Mar-26	Forecast End Da	te	31-Mar-26
	Main Issues / Reason for Variance	e					
	These works not due to commence	until Phase 1 com	pleted.				
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To provide an improved A813.						

PERIOD END DATE				31 Au	igust 2021	
PERIOD				5		
			Project	Life Financials		
Budget Details	Budget	Spend to I	Date	Forecast Spend	Variance	
	£000	£000	%	£000	£000	
Clydebank Charrette, A814	4 000	0.470	500/	4 0 0 0	2	,
Project Life Financials Current Year Financials	4,300 2,285	2,478 463	58% 20%	,	0 (0)	(
Project Description	Clydebank Char		20%	2,205	(0)	,
Project Manager	Sharron Worthin					
Chief Officer	Gail MacFarlane	•				
Project Lifecycle	Planned End Da		31-Mar-22	Forecast End Date	9	31-Mar-2
Main Issues / Reason for Varia	ince					
Works progressing well project s	should be complete b	ov spring 2022.				
Mitigating Action		5-1 5 -				
None required at this time.						
Anticipated Outcome						
Project should be completed with	hin budget by spring	2022 enhancing the	A814 through	Clydebank.		
A811 Lomond Bridge						
Project Life Financials	4,152	3,846	93%	,	0	
	4,152 723	3,846 417	93% 58%	,	0 (0)	
Project Life Financials	,	417		,		
Project Life Financials Current Year Financials	723	417		,		
Project Life Financials Current Year Financials Project Description Project Manager	723 Upgrade of Lom Cameron Muir	417 ond Bridge.		,		
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer	723 Upgrade of Lom Cameron Muir Gail MacFarlane	417 ond Bridge.	58%	723		
Project Life Financials Current Year Financials Project Description Project Manager	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da	417 ond Bridge.	58%	,		
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince	417 ond Bridge. te	58%	723		
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Varia	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince	417 ond Bridge. te	58%	723		
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required.	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince	417 ond Bridge. te	58%	723		
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were c <b>Mitigating Action</b>	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince	417 ond Bridge. te	58%	723		
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required.	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince ompleted May 2021.	417 ond Bridge. te	58%	723		
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were c <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b>	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince ompleted May 2021.	417 ond Bridge. te	58%	723		
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince completed May 2021. d Bridge.	417 ond Bridge. te ven 63	58% 31-Mar-22 6%	Actual End Date	(0)	31-May-2
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials Current Year Financials	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince ompleted May 2021. d Bridge.	417 ond Bridge. te ven 63 15	58% 31-Mar-22 6% 3%	Actual End Date	(0)	31-May-2
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials Current Year Financials Project Description	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince ompleted May 2021. d Bridge. er bridges River Lev 1,030 442 To overcoat 4 br	417 ond Bridge. te ven 63	58% 31-Mar-22 6% 3%	Actual End Date	(0)	31-May-2
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials Current Year Financials Project Description Project Manager	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince ompleted May 2021. d Bridge. er bridges River Lev 1,030 442 To overcoat 4 br Cameron Muir	417 ond Bridge. te ven 63 15 idges over River Lev	58% 31-Mar-22 6% 3%	Actual End Date	(0)	31-May-2
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials Current Year Financials Project Description Project Manager Chief Officer	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince completed May 2021. d Bridge. er bridges River Lev 1,030 442 To overcoat 4 br Cameron Muir Gail MacFarlane	417 ond Bridge. te ven 63 15 idges over River Lev	58% 31-Mar-22 6% 3% en.	Actual End Date	(0)  0 0	31-May-2
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da Ince ompleted May 2021. Bridge. er bridges River Leo 1,030 442 To overcoat 4 br Cameron Muir Gail MacFarlane Planned End Da	417 ond Bridge. te ven 63 15 idges over River Lev	58% 31-Mar-22 6% 3% en.	Actual End Date	(0)  0 0	31-May-2
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b>	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da ompleted May 2021. Bridge. er bridges River Lee 1,030 442 To overcoat 4 br Cameron Muir Gail MacFarlane Planned End Da	417 ond Bridge. te ven 63 15 idges over River Lev te	58% 31-Mar-22 6% 3% en. 31-Mar-25	Actual End Date	(0)  0 0	31-May-2
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Renton Footbridge haw	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da ompleted May 2021. Bridge. er bridges River Lee 1,030 442 To overcoat 4 br Cameron Muir Gail MacFarlane Planned End Da	417 ond Bridge. te ven 63 15 idges over River Lev te	58% 31-Mar-22 6% 3% en. 31-Mar-25	Actual End Date	(0)  0 0	31-May-2
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Renton Footbridge hav <b>Mitigating Action</b>	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da ompleted May 2021. Bridge. er bridges River Lee 1,030 442 To overcoat 4 br Cameron Muir Gail MacFarlane Planned End Da	417 ond Bridge. te ven 63 15 idges over River Lev te	58% 31-Mar-22 6% 3% en. 31-Mar-25	Actual End Date	(0)  0 0	31-May-2
Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Lomond Bridge were of <b>Mitigating Action</b> None required. <b>Anticipated Outcome</b> To provide an improved Lomono <b>Protective overcoating to 4 ov</b> Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle <b>Main Issues / Reason for Varia</b> Works to Renton Footbridge haw	723 Upgrade of Lom Cameron Muir Gail MacFarlane Planned End Da ompleted May 2021. Bridge. er bridges River Lee 1,030 442 To overcoat 4 br Cameron Muir Gail MacFarlane Planned End Da	417 ond Bridge. te ven 63 15 idges over River Lev te	58% 31-Mar-22 6% 3% en. 31-Mar-25	Actual End Date	(0)  0 0	31-May-2

PERIOD END DATE				31 August	2021	
PERIOD				5		
			Project Life	e Financials		
Budget Details	Budget	Spend to Date	•	Forecast Spend	Variance	
	£000	£000	%	£000	£000	0
Vehicle Replacement						
Project Life Financials	3,042	1,213	40%	3,042	0	0
Current Year Financials	3,042	1,213	40%	3,042	0	0%
Project Description	Replacement of vehicles).	cles which have read	ched end of p	orogrammed lifespan (7	7 year heavy vehicles, 10 ye	ear
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31	-Mar-22 Fo	precast End Date	31-Mar	r-22
Main Issues / Reason for Va						
Vehicles are being ordered for	or delivery in this financial ye	ar				
Mitigating Action						
None Required.						
Anticipated Outcome						
Replacement of fleet within b	udaet					
rteplacement of neet within b	uuget.					
Purchase of gritters						
Project Life Financials	400	0	0%	400	0	0
Current Year Financials	400	0	0%	400	0	0
Project Description	Purchase of gritters.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane Planned End Date			precast End Date	04 Ma	- 00
Project Lifecycle Main Issues / Reason for Va		31	-Mar-22 FC	brecast End Date	31-Mar	r-22
Specification being finalised	procurement will be underta	Ken				
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budg	jei.					
Waste Transfer Station						
Project Life Financials	1,980	0	0%	1,980	0	09
Current Year Financials	60	0	0%	60	0	09
	The design, develop	ment and constructio	n of a recycli	ng and bulk waste trar	nsfer facility that will ensure	all
Project Description	recycling material ca 2025.	n be sorted and disp	osed off appr	opriately to ensure co	mpliance with landfill ban in	1
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane		-			
Project Lifecycle Main Issues / Reason for Va	Planned End Date	31	-mar-24 Fo	precast End Date	31-Mar	r-24
	king on development plans.	Budget will be enert	in 2021/22			
	king on development plans.	budget will be spent	III ZUZ 1/ZZ			
, , , ,						
Mitigating Action						
, , , ,						

	PERIOD END DATE					L	31 August 20	21	
	PERIOD						5		
	[				Project	Life	e Financials		
	Budget Details	Budget	Spen	d to D			Forecast Spend	Variance	
		£000		£000	0	%	£000	£000	%
74	Replacement of compactors at Da Project Life Financials	almoak civic ame 160	enity site	0	0%	2/2	160	0	0%
	Current Year Financials	80		0	0%		80	0	0%
	Project Description	The purchase of	2 compactors	for the	Council civio	c an	nenity site at Dalmoak.		
	Project Manager	Kenny Lang							
	Chief Officer	Gail MacFarlane				_			
	Project Lifecycle Main Issues / Reason for Variance	Planned End Da	te		31-Mar-26	F	orecast End Date		31-Mar-26
	Compactors procurement conclude	d.							
	Mitigating Action								
	None Required. Anticipated Outcome								
	Project delivered within budget.								
	i lojoot domorod mami badgot								
75	Digital Inclusion								
	Project Life Financials	376		279	74%		376	0	0%
	Current Year Financials	331	a of obromo ha	234	719		331	0 I familian and ave	0%
	Project Description	families with rem		ok dev	ices for mos	at als	sadvantaged children and	i families and sup	oport for
	Project Manager	David Jones/ Jul	lie McGrogan						
	Chief Officer	Laura Mason							
	Project Lifecycle	Planned End Da	te		31-Mar-22	F	orecast End Date		31-Mar-22
	Main Issues / Reason for Variance	9							
	Project progressing and full budget	spend anticipated	l in 2021/22.						
	Mitigating Action None required at this time. Anticipated Outcome								
	Increase the chromebook ratio for n	nost disadvantage	ed children.						
76	Schools Estate Improvement Plan		aifley Campus						
	Project Life Financials Current Year Financials	28,860 318		42 0	0% 0%		28,860 318	0	0% 0%
	Project Description	Improvement of	Schools Estate		05	/0	310	0	076
	Project Description	Sharon Jump/ C		•					
	Chief Officer	Laura Mason							
	Project Lifecycle	Planned End Da	te		31-Mar-26	F	orecast End Date		31-Mar-26
	Main Issues / Reason for Variance				01 110 20				011110120
	The next phase of the Schools Esta been tasked with providing a fundin was made in October 2020 and W £18.416m on the 4 May 2021, this v to the Council adhering to the fundin with the new Faifley Campus on the team and main contractor to procee will be presented to the September	g submission to t DC has been suc vill be received as ng criteria). Site St Joseph's site d with Design De	ne Scottish Gov cessful in secu s a revenue stre Options Apprais at Education C velopment for t	vernme ring fui eam ov sal has commit	ent Learning nding, SFT c er the 25 yes taken place tee 9th June	Esta confi ars e an e 202	ate Improvement Program irmed the indicative fundi of the Scottish Governme d Members approved the 21. The next phase will s	nme. The bid sund ng allocation for ent financial supp recommendation ee the appointme	bmission this project at port (subject on to proceed ent of design
	Mitigating Action None required at this time.								
	Anticipated Outcome								

APPENDIX 7

Delivery of the project will be on time and within budget.

PERIOD END DATE				31 /	August 2021	
PERIOD				5		
			Project	Life Financials		
Budget Details	Budget	Spend to D		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
-						
77 Free School Meals Project Life Financials Current Year Financials	199 100	99 0	50% 0%		0	0% 0%
Project Description		-			free school meal initiative.	
Project Manager	Michelle Lynn/ Cr	aig Jardine				
Chief Officer	Laura Mason	0				
Project Lifecycle Main Issues / Reason for Vari	Planned End Date	e	31-Mar-22	Forecast End Da	ite	31-Oct-21
Works ongoing through summe incurred in 2021/22.	er 2021 recess, with an	y snagging issues to	be rectified o	luring October sch	ool break. Full budget spe	end will be
<b>Mitigating Action</b> None available at this time.						
Anticipated Outcome						
Project delivered on budget with	hin amended timescale	es.				
8 Choices Programme - to assi	st young people who	require additional	support			
Project Life Financials Current Year Financials	750 113	637 0	85% 0%		0 (0)	0% 0%
Project Description		-			on of Choices Programme	
Project Manager	Michelle Lynn/ Cr				U U	
Chief Officer	Laura Mason					
Project Lifecycle Main Issues / Reason for Vari	Planned End Date	e	31-Mar-22	Forecast End Da	te	31-Mar-22
Remaining budget to be used for Brexit. It is hopeful a further up			of these at th	e moment is unkn	own due to supplier issues	caused by
Mitigating Action						
None available at this time.						
Anticipated Outcome Project delivered in budget.						
9 Schools Estate Refurbishmer	nt Plan					
Project Life Financials Current Year Financials	5,508 4	5,503 0	100% 0%		0 (0)	0% 0%
Project Description	Completion of con Condition C to Co		been carried o	out to identify work	s required to bring various	schools fron
Project Manager Chief Officer	Michelle Lynn/ Cr Laura Mason	aig Jardine				
Project Lifecycle Main Issues / Reason for Vari	Planned End Date	e	31-Mar-22	Forecast End Da	ite	30-Apr-21
Project Complete awaiting final	recharges in relation to	o playground works.				
Mitigating Action						
None required.						
Anticipated Outcome Project delivered on time and w	Million I					

	PERIOD END DATE				31	August 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to I	Date	Forecast Spend	Variance	
		£000	£000	%	5 £000	£000	%
80	Early Years Early Learning and C						
	Project Life Financials Current Year Financials	8,717 1,936	6,939 158	80% 8%	,	0 31	0% 2%
		,			<b>j</b> = =	e Council to facilitate the e	
	Project Description		inded ELCC to 1140 h				
	Project Manager	Michelle Lynn/ C	Craig Jardine				
	Chief Officer	Laura Mason					
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Da e	ate	31-Mar-22	Forecast End D	ate	31-Mar-22
	Works progressing and budget spe	nd anticipated in	2021/22.				
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	The project will be completed to del	iver the requirem	ents of the Early Year	s expansion r	lans		
				e expandent			
81	Dalmonach CE Centre						
	Project Life Financials	1,150		97%	,	0	0%
	Current Year Financials	49	17	35%		(0)	0%
	Project Description Project Manager Chief Officer	I o create new o Michelle Lynn/ Angela Wilson	community facilities with Craig Jardine	th additional s	pace for early yea	ars provisions.	
	Project Lifecycle	Planned End Da	ate	31-Mar-22	Forecast End Da	ate	30-Apr-22
	Main Issues / Reason for Variance				· · · · · · · · · · · · · · · · · · ·		00 Apr 22
	Project complete - final account to b	be agreed.					
	Mitigating Action None required.						
	Anticipated Outcome To create new community facilities	with additional sn	ace for early years or	ovisions			
		man additional op	add for dury yourd pr				
82	Aids & Adaptations - Special Nee	ds Adaptations	& Equipment				
	Project Life Financials	1,113		41%	,	0	0%
	Current Year Financials	1,113	452	41%	, -	0	0%
	Project Description	0	t to provide adaptation	ns and equipm	nent for HSCP clie	ents.	
	Project Manager	Julie Slavin					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Da	ate	31-Mar-22	Forecast End Da	ate	31-Mar-22
	Main Issues / Reason for Varianc	e					
	No issues to report at this time. Mitigating Action None required.						
	Anticipated Outcome						
	Provision of adaptations and equipr	ment to HSCP clie	ents as anticipated.				

	PERIOD END DATE				31	August 2021	
	PERIOD				5		
				Project	Life Financials		
	Budget Details	Budget	Spend to D	late	Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
83	Replace Elderly Care Homes and	-		0.00/	07 504	0	00/
	Project Life Financials Current Year Financials	27,531 477	27,070 17	98% 4%	,	0 (33)	0% -7%
	Project Description	Design and cons Clydebank areas		ent elderly car	e homes and day	care centres in Dumbartor	n and
	Project Manager	Lesley Woolfries	/ Craig Jardine				
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Da	te	31-Mar-22	Forecast End D	ate	31-Mar-22
	Main Issues / Reason for Variance	9					
	Clydebank Care Home (Queens Qu with the Principal Contractor at a fig delivered on budget. The residents Officers in HSCP and Asset Manag Clydebank Care Home is due to be	ure less than the from the 2 existir ement are progre	cost plan and as such ng Clydebank Care Ho ssing the disposal str	n officers have omes moved i ategy for Mou	e adjusted the pro into Queens Qua nt Pleasant, Fran	pject outturn to report the pr y House on 14 and 15 Dec	roject will be ember 2020.
	Mitigating Action						
	The statement of final account has a properties at the earliest opportunity Anticipated Outcome	•	financial risk exposur	e should be re	educed through e	fforts to dispose of the exis	ting
	Dumbarton Care Home opened 201	7. Clydebank Ca	are Home was certifie	d complete or	9 November 20	20 and projected to deliver	on budget.
84	Fund Blended Meetings	10			10		
	Project Life Financials Current Year Financials	12 12	0	0% 0%		0	0% 0%
	Project Description		Blended Meetings	07	, 12	0	070
	Project Manager	George Hawthor	'n				
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Da	te	31-Mar-22	Forecast End D	ate	31-Aug-21
	Main Issues / Reason for Variance						
	The system has been tested and ac	cordingly the Cou	Incil meeting on 29 S	eptember will	be conducted as	a hybrid meeting.	
	Mitigating Action						
	Installation has been rescheduled.						
	Anticipated Outcome						
	System in place by September 202						
	System in place by September 202	I					
85	System in place by September 202						
85	Internet of Things Asset Tracking Project Life Financials	60	37	62%		0	0%
85	Internet of Things Asset Tracking Project Life Financials Current Year Financials	60 53	37 30	62% 57%		0 0	0% 0%
85	Internet of Things Asset Tracking Project Life Financials Current Year Financials Project Description	60 53 Asset Tracking.					
85	Internet of Things Asset Tracking Project Life Financials Current Year Financials Project Description Project Manager	60 53 Asset Tracking. Patricia Kerr					
85	Internet of Things Asset Tracking Project Life Financials Current Year Financials Project Description Project Manager Chief Officer	60 53 Asset Tracking. Patricia Kerr Victoria Rogers	30	57%	53	0	0%
85	Internet of Things Asset Tracking Project Life Financials Current Year Financials Project Description Project Manager	60 53 Asset Tracking. Patricia Kerr Victoria Rogers Planned End Da	30	57%		0	
85	Internet of Things Asset Tracking Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle	60 53 Asset Tracking. Patricia Kerr Victoria Rogers Planned End Da	30 te	57% 31-Mar-22	53 Forecast End D	0	0%
85	Internet of Things Asset Tracking Project Life Financials Current Year Financials Project Description Project Manager Chief Officer Project Lifecycle Main Issues / Reason for Variance	60 53 Asset Tracking. Patricia Kerr Victoria Rogers Planned End Da	30 te	57% 31-Mar-22	53 Forecast End D	0	0%

	PERIOD END DATE				31 August	2021	
	PERIOD				5		
		1			e Financials		
	Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
86	ICT Security & DR Project Life Financials	1,120	56	5%	1,120	0	0%
	Current Year Financials	1,120	56	5%	1,120	0	0%
	Project Description					and the update of corp the the Disaster recover	
	Project Manager	Brian Miller/ Patricia	Kerr				
	Chief Officer	Victoria Rogers					
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Date	31	-Mar-22 Fo	precast End Date	3	1-Mar-22
	Projects are at procurement stage a this continues to be monitored. <b>Mitigating Action</b> Monitor supply chain. <b>Anticipated Outcome</b> Majority of budget spent.	and on target to spend	this financial year. T	here is some	e concern re the over	all ICT supply chain iss	sues and
87	365 Implementation						
	Project Life Financials Current Year Financials	250 169	53 23	21% 13%	250 169	0 0	0% 0%
	Project Description	Project services to de consultancy etc.	elivery Microsoft 365	Implementat	ion including 3rd party	/ supplier, training, tecl	hnical
	Project Manager	Dorota Piotrowicz/ Pa	atricia Kerr				
	Chief Officer	Victoria Rogers					
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Date e	31	-Mar-22 Fo	precast End Date	3	0-Jun-22
	Budget is committed and initial invo and additional budget may be requi				t. Some project scop	e changes have been i	identified
	Mitigating Action Agree scope changes and include i Anticipated Outcome Budget spent and possibly accelera			inalised.			
00	Education Cotturns Linearing D	frach					
88	Education Software Licensing Re Project Life Financials Current Year Financials	270 58	2 0	1% 0%	270 58	0 0	0% 0%
	Project Description	End of Life Software	Upgrades for Educat	ion.			
	Project Manager	James Gallacher/ Pa	tricia Kerr				
	Chief Officer	Victoria Rogers	0.4	M. 00 F.			
	Project Lifecycle Main Issues / Reason for Varianc	Planned End Date e	31	-Mar-29 F0	precast End Date	3	1-Mar-29
	This project will be triggered by idea annual network security penetration requirements. Officers are forecasti	n test. However ICT Ed	ducation Steering Bo	ard will also	approach schools for	-	
	Mitigating Action Liaise with schools re planned char Anticipated Outcome	nges to software neede	ed to delivery the curr	iculum.			
	Any replacement software to be at t	testing stage (rather th	an budget spent) due	e to constrair	nts of replacing softwa	are during an academic	; year.

PERIOD END DATE				31 /	August 2021	
PERIOD				5		
			Project	Life Financials		
Budget Details	Budget	Spend to Da	ate	Forecast Spend	Variance	
	£000	£000	%	£000	£000	
IoT Employee Resilience Su	pport 100	100	100%	100	0	0
Project Life Financials Current Year Financials	50	100 50	99%		(0)	-1
Project Description		ence Online Support T		50	(0)	
	Alison McBride		001.			
Project Manager						
Chief Officer	Victoria Rogers					
Project Lifecycle Main Issues / Reason for Val	Planned End Da	te	31-Mar-22	Forecast End Da	ate	30-Sep-21
Final payment due September		a incurred				
	, full budget spend to b					
Mitigating Action None required.						
Anticipated Outcome						
Full project rollout.						
Development of Workforce		0	00/	400		
Project Life Financials Current Year Financials	423 42	0	0% 0%		0	0' 0'
		op the Workforce Mana			U	0
Project Description	-		igement bys	lem.		
Project Manager	Arun Menon					
Chief Officer	Victoria Rogers					
Project Lifecycle	Planned End Da	te	31-Mar-30	Forecast End Da	ate	31-Mar-30
Main Issues / Reason for Var						
Full current year budget spend	d anticipated.					
Mitigating Action						
None required. Anticipated Outcome						
Development of Workforce Ma	anagement System					
Direct Project Support						
Project Life Financials	3,502	46	1%	,	(133)	-4
Current Year Financials	3,502	46	1%	,	(133)	-4
Project Description	Business suppor	t cost such as realloca	ation of archit	ects and project	support at year end.	
Project Manager	N/A					
Chief Officer	N/A					
Project Lifecycle Main Issues / Reason for Va	Planned End Da riance	te	31-Mar-22	Forecast End Da	ate	31-Mar-22
Salary Capitalisation in 2021/2	22.					
Mitigating Action						
None required.						
Anticipated Outcome						

WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME ANALYSIS OF RESOURCES

PERIOD END DATE 31 August 2021 PERIOD 5 Project Life Financials Budget Details Budget Spend to Date Forecast Spend Forecast Variance £000 £000 £000 £000 % **Resources Carried Forward** 1 Project Life Financials (141) (99) 70% (141)0 0% Current Year Financials (1, 215)0% (1,215) (0) 0% 0 These are resources that have been received in previous years relating to Turnberry Homes, Early Years, Town Centre Fund Grant, Digital Inclusion, Clydebank Can on the Canal, Internet of Things Asset Tracking and Auld Project Description Street Bond. Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22 Main Issues / Reason for Variance Application of resources is dependent on capital project progressing in year as planned. Mitigating Action None required at this time. Anticipated Outcome Application of resources held on balance sheet as at 31 March 2021 as appropriate. 2 General Services Capital Grant Project Life Financials (70,396) (28, 131)40% (70,396) 0 ٥% Current Year Financials 61% (843) (843) (518)0 0% **Project Description** This is a general grant received from the Scottish Government in relation to General Services capital spend Forecast End Date Project Lifecycle Planned End Date 31-Mar-30 31-Mar-30 Main Issues / Reason for Variance General services capital grant is anticipated to be received as forecast. **Mitigating Action** None required at this time Anticipated Outcome General services capital grant is anticipated to be received as forecast. 3 Ring Fenced Government Grant Funding Project Life Financials (40, 468)(5,933)15% (40, 365)103 0% Current Year Financials (1,354) 21% (6,279) (6.382)103 -2% This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Regeneration Placed Based Investment Programme, Early Years, **Project Description** Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund. Planned End Date 31-Mar-26 Forecast End Date 31-Mar-26 Project Lifecycle Main Issues / Reason for Variance Application of resources is dependent on capital project progressing in year as planned. **Mitigating Action** Mitigating actions are detailed within the appropriate status updates. Anticipated Outcome Application of resources as appropriate. Match Funding / Other Grants and Contributions 4 **Project Life Financials** (13, 599)(4,058) 30% (13,271) 328 -2% Current Year Financials 328 (4,920) (319)6% (4,592) -7% Project Description Match Funding / Other Grants and Contributions Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22 Main Issues / Reason for Variance Application of resources is dependent on capital project progressing in year as planned. **Mitigating Action** None required. Anticipated Outcome

**APPENDIX 8** 

Match funding received.

WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME ANALYSIS OF RESOURCES

PERIOD END DATE				31 August 2	021	
PERIOD				5		
			Project Life Fi	nancials		
Budget Details	Budget	Spend to Date	e F	orecast Spend	Forecast Varia	nce
	£000	£000	%	£000	£000	%
Capital Receipts						
Project Life Financials	(39,439)	(306)	1%	(40,066)	(627)	2%
Current Year Financials	(14,010)	(229)	2%	(3,532)	10,478	-75%
Project Description	These are capital receip programme and also as new care home develop	part of the business				
Project Lifecycle	Planned End Date	31	-Mar-26 Fo	recast End Date	3	1-Mar-26
Main Issues / Reason for						
	s to be monitored and foreca	st adjusted as require	ed as 2021/22 p	orogresses.		
	re out with officers control all	potential receipts wi	ll be explored.			
Anticipated Outcome Capital receipts received.						
Prudential Borrowing						
Project Life Financials	(138,515)	(108,777)	79%	(138,177)	338	0%
Current Year Financials	(26,628)	(6,350)	24%	(28,356)	(1,727)	6%
Project Description	Prudential borrowing is I funding capital expendit		rom financial in	stitutions that has be	en approved for the p	ourposes of
Project Lifecycle Main Issues / Reason for	Planned End Date	31	-Mar-26 For	recast End Date	3.	1-Mar-26
	pacted by programme delive	rv therefore mitigatin	a action is detai	led in the red and an	nber analysis.	
Mitigating Action	F ) F 9	.,g	9			
None available at this time	9.					
Anticipated Outcome						
-	g requirement is likely to be le	ess than budgeted in	the current fina	ncial year this is anti	cipated to catch up o	ver the
CFCR						
Project Life Financials	0	0	0%	0	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	This is capital spend wh	ich is funded by reve	nue budgets			
Project Lifecycle Main Issues / Reason for	Planned End Date r Variance	31	-Mar-22 For	recast End Date	3.	1-Mar-22
No CFCR anticipated in 20	021/22 at this time.					
Mitigating Action						
None required at this time						
Anticipated Outcome	it-lit					
CFCR applied to relevant	capital project.					