



**WEST DUNBARTONSHIRE COUNCIL  
ESTIMATES 2020/21  
INDICATIVE ESTIMATES 2021/22  
INDICATIVE ESTIMATES 2022/23**



*Our Values:* **A**mbition **C**onfidence **H**onesty **I**nnovation **E**fficiency **V**ibrancy **E**xcellence



**WEST DUNBARTONSHIRE COUNCIL**  
**GENERAL SERVICES**  
**BUDGET 2020/21**  
**INDICATIVE BUDGETS 2021/22 AND 2022/23**  
**SUMMARY**

PAGES	ORIGINAL	PERIOD 7	PERIOD 7	ESTIMATE	INDICATIVE	INDICATIVE	
	ESTIMATE	REVISED	PROBABLE		ESTIMATE	ESTIMATE	
	2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023	
	£	£	£	£	£	£	
PROCUREMENT	2	615,431	615,431	591,370	579,751	603,706	626,970
RESOURCES	4	5,687,737	5,476,042	5,437,333	5,518,807	5,566,012	5,704,597
REGULATORY	13	2,570,101	2,587,425	2,529,372	2,630,303	2,783,502	2,893,140
PEOPLE AND TECHNOLOGY	19	6,093,173	6,086,318	6,004,310	6,297,624	6,467,221	6,672,934
COMMUNICATIONS, CULTURE, COMMUNITY & FACILITIES	24	17,151,774	17,091,058	17,098,140	17,747,242	18,221,497	18,713,790
EDUCATION, LEARNING AND ATTAINMENT	40	92,477,276	96,524,011	96,595,657	101,306,726	103,885,087	106,533,298
ENVIRONMENT AND NEIGHBOURHOOD	60	14,651,350	14,511,882	14,435,179	13,845,545	14,143,182	14,503,855
HOUSING AND EMPLOYABILITY	72	4,465,662	4,556,035	4,523,199	4,454,985	4,573,585	4,682,853
REGENERATION	78	(2,451,407)	(2,765,211)	(2,815,168)	(2,982,325)	(2,885,184)	(2,757,777)
MISCELLANEOUS	87	5,743,951	5,725,056	5,905,036	5,148,422	6,806,511	7,154,996
ALLOCATION TO NON GAE		(6,953,400)	(6,953,400)	(6,953,400)	(7,173,000)	(7,293,000)	(7,293,000)
<b>REQUISITIONS:</b>							
STRATHCLYDE PARTNERSHIP FOR TRANSPORT		1,591,612	1,591,612	1,591,612	1,591,612	1,591,612	1,591,612
VALUATION JOINT BOARD		750,340	750,340	750,340	728,070	728,070	728,070
CRIMINAL JUSTICE		2,017,000	1,742,000	1,742,000	1,742,000	1,742,000	1,742,000
HEALTH & SOCIAL CARE PARTNERSHIP		67,800,853	67,761,853	67,761,853	70,649,563	70,904,388	71,479,799
CONTINGENCY FUND		0	366,000	(180,000)	0	0	0
<b>SERVICE TOTAL</b>		<b>212,211,453</b>	<b>215,666,453</b>	<b>215,016,833</b>	<b>222,085,325</b>	<b>227,838,188</b>	<b>232,977,137</b>
<b>LOAN CHARGES</b>		<b>6,867,500</b>	<b>6,896,500</b>	<b>6,896,500</b>	<b>7,071,673</b>	<b>7,346,593</b>	<b>9,090,745</b>
<b>PROJECTED BUDGET</b>		<b>219,078,953</b>	<b>222,562,953</b>	<b>221,913,333</b>	<b>229,156,998</b>	<b>235,184,781</b>	<b>242,067,882</b>
<b>ADD/(LESS) USE OF FREE BALANCES</b>		<b>(975,000)</b>	<b>(975,000)</b>	<b>(975,000)</b>	<b>(2,110,000)</b>	<b>(1,956,000)</b>	<b>(1,956,000)</b>
<b>TOTAL TO BE FINANCED</b>		<b>218,103,953</b>	<b>221,587,953</b>	<b>220,938,333</b>	<b>227,046,998</b>	<b>233,228,781</b>	<b>240,111,882</b>
<b>FINANCING:</b>							
SCOTTISH GOVERNMENT FUNDING		(183,307,453)	(186,791,453)	(186,791,453)	(190,156,998)	(188,811,858)	(187,457,455)
COUNCIL TAX		(34,796,500)	(34,796,500)	(34,796,500)	(36,890,000)	(38,366,000)	(39,585,800)
<b>BALANCE TOTAL TO BE FINANCED THROUGH SAVINGS</b>		<b>0</b>	<b>0</b>	<b>(649,620)</b>	<b>(0)</b>	<b>6,050,923</b>	<b>13,068,627</b>

## Procurement

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Procurement	3	615,431	615,431	591,370	579,751	603,706	626,970
<b>Procurement</b>		<b>615,431</b>	<b>615,431</b>	<b>591,370</b>	<b>579,751</b>	<b>603,706</b>	<b>626,970</b>

## Procurement

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
773,297	Others Basic Pay	759,192	759,192	741,590	780,309	805,691	830,744
78,425	Others National Insurance Employers	76,194	76,194	75,314	79,399	81,982	84,532
142,354	Others Superannuation Employers	146,613	146,613	139,121	150,600	155,498	160,334
<b>994,076</b>	<b>Employee Cost</b>	<b>981,999</b>	<b>981,999</b>	<b>956,025</b>	<b>1,010,308</b>	<b>1,043,171</b>	<b>1,075,610</b>
284	Employee Related Travel	1,438	1,438	560	1,438	1,438	1,438
<b>284</b>	<b>Transport Cost</b>	<b>1,438</b>	<b>1,438</b>	<b>560</b>	<b>1,438</b>	<b>1,438</b>	<b>1,438</b>
152	Mobile Phones	244	244	64	244	244	244
42	Hospitality	100	100	100	100	100	100
120	Conference Fees	200	200	200	200	200	200
1,680	Computer Software	0	0	1,680	1,680	1,680	1,680
15,004	Purchase of Computer Equipment	13,400	13,400	6,742	4,260	4,260	4,260
0	Small Office Equip Purch & Repair	100	100	100	100	100	100
90	Office/Computer Supplies	100	100	100	100	100	100
18	Supplies & Services	60	60	60	60	60	60
<b>17,106</b>	<b>Supplies Services &amp; Admin Costs</b>	<b>14,204</b>	<b>14,204</b>	<b>9,046</b>	<b>6,744</b>	<b>6,744</b>	<b>6,744</b>
68,120	Payment To Other Local Authorities	68,808	68,808	69,175	69,482	69,482	69,482
<b>68,120</b>	<b>Payments to other Bodies</b>	<b>68,808</b>	<b>68,808</b>	<b>69,175</b>	<b>69,482</b>	<b>69,482</b>	<b>69,482</b>
<b>1,079,586</b>	<b>Gross Expenditure</b>	<b>1,066,449</b>	<b>1,066,449</b>	<b>1,034,806</b>	<b>1,087,972</b>	<b>1,120,835</b>	<b>1,153,274</b>
(36,420)	Miscellaneous Income	(60,000)	(60,000)	(52,418)	(80,000)	(80,000)	(80,000)
(399,515)	Other Accounts of the Authority	(391,018)	(391,018)	(391,018)	(428,221)	(437,129)	(446,304)
<b>(435,935)</b>	<b>Income</b>	<b>(451,018)</b>	<b>(451,018)</b>	<b>(443,436)</b>	<b>(508,221)</b>	<b>(517,129)</b>	<b>(526,304)</b>
<b>(435,935)</b>	<b>Gross Income</b>	<b>(451,018)</b>	<b>(451,018)</b>	<b>(443,436)</b>	<b>(508,221)</b>	<b>(517,129)</b>	<b>(526,304)</b>
<b>643,651</b>	<b>Net Expenditure</b>	<b>615,431</b>	<b>615,431</b>	<b>591,370</b>	<b>579,751</b>	<b>603,706</b>	<b>626,970</b>

## Resources

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Audit	5	206,530	150,252	140,107	133,810	144,781	156,083
Central Administration Support (CAS)	6	2,414,077	2,389,660	2,342,763	2,419,545	2,493,089	2,520,568
Finance	7	1,399,270	1,397,270	1,407,288	1,403,077	1,472,038	1,517,624
Rent Rebates & Allowances	8	53,803	(46,197)	(46,197)	(30,905)	(30,905)	(30,905)
Revenue & Benefits	9	2,063,475	2,058,975	2,059,565	2,055,200	1,941,555	1,988,180
Finance Service Centre	10	297,587	284,087	292,292	296,085	303,459	311,052
Cost of Collection of Rates	11	23,827	23,827	23,827	23,827	23,827	23,827
Cost of Collection of Council Tax	12	(770,832)	(781,832)	(782,312)	(781,832)	(781,832)	(781,832)
<b>Total for Resources</b>		<b>5,687,737</b>	<b>5,476,042</b>	<b>5,437,333</b>	<b>5,518,807</b>	<b>5,566,012</b>	<b>5,704,597</b>

## Resources Audit

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED			INDICATIVE	INDICATIVE
£		ESTIMATE 2019/2020	ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	ESTIMATE 2021/2022	ESTIMATE 2022/2023
		£	£	£	£	£	£
335,263	Others Basic Pay	332,794	295,586	290,403	319,140	328,713	338,574
0	Overtime	150	150	0	150	150	150
33,683	Others National Insurance Employers	33,292	29,569	28,613	31,424	32,367	33,338
62,725	Others Superannuation Employers	64,215	57,035	54,319	58,965	60,733	62,556
<b>431,671</b>	<b>Employee Cost</b>	<b>430,451</b>	<b>382,340</b>	<b>373,335</b>	<b>409,679</b>	<b>421,963</b>	<b>434,618</b>
1,322	Employee Related Travel	983	933	1,010	933	933	933
<b>1,322</b>	<b>Transport Cost</b>	<b>983</b>	<b>933</b>	<b>1,010</b>	<b>933</b>	<b>933</b>	<b>933</b>
0	Books	236	236	236	236	236	236
70	Mobile Phones	60	43	81	43	43	43
1,440	Membership Fees & Subscriptions	1,500	1,500	1,779	1,500	1,500	1,500
0	Conference Fees	200	200	150	200	200	200
2,977	Supplies & Services	0	0	744	0	0	0
<b>4,487</b>	<b>Supplies services and Admin Costs</b>	<b>1,996</b>	<b>1,979</b>	<b>2,990</b>	<b>1,979</b>	<b>1,979</b>	<b>1,979</b>
10,298	Payment to Other Bodies	8,100	0	0	0	0	0
<b>10,298</b>	<b>Payments to other Bodies</b>	<b>8,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>447,778</b>	<b>Gross Expenditure</b>	<b>441,530</b>	<b>385,252</b>	<b>377,335</b>	<b>412,591</b>	<b>424,875</b>	<b>437,530</b>
0	Income From Other Local Authorities	0	0	0	(43,781)	(45,094)	(46,447)
(10,000)	Income From Other Agencies	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
(227,860)	Miscellaneous Income	(225,000)	(225,000)	(227,228)	(225,000)	(225,000)	(225,000)
<b>(237,860)</b>	<b>Income</b>	<b>(235,000)</b>	<b>(235,000)</b>	<b>(237,228)</b>	<b>(278,781)</b>	<b>(280,094)</b>	<b>(281,447)</b>
<b>(237,860)</b>	<b>Gross Income</b>	<b>(235,000)</b>	<b>(235,000)</b>	<b>(237,228)</b>	<b>(278,781)</b>	<b>(280,094)</b>	<b>(281,447)</b>
<b>209,918</b>	<b>Net Expenditure</b>	<b>206,530</b>	<b>150,252</b>	<b>140,107</b>	<b>133,810</b>	<b>144,781</b>	<b>156,083</b>

**Resources**  
**Central Administration Support (CAS)**

OUTTURN 2018/2019 £	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE 2019/2020 £	ESTIMATE 2019/2020 £	2019/2020 £	2020/2021 £	ESTIMATE 2021/2022 £	ESTIMATE 2022/2023 £
1,963,453	Others Basic Pay	1,913,741	1,889,366	1,850,905	1,902,943	1,961,425	1,983,278
822	Others - Other Allowances	0	5,529	1,284	1,580	1,580	1,580
363	Holiday Pay for Add Pay	90	90	130	90	90	90
172	Overtime	1,361	1,361	301	0	0	0
132,098	Others National Insurance Employers	129,574	128,281	124,405	130,531	134,539	136,035
357,092	Others Superannuation Employers	343,420	339,862	350,834	359,730	370,784	374,914
<b>2,454,000</b>	<b>Employee Cost</b>	<b>2,388,186</b>	<b>2,364,489</b>	<b>2,327,859</b>	<b>2,394,874</b>	<b>2,468,418</b>	<b>2,495,897</b>
2,438	Employee Related Travel	2,056	2,056	1,558	1,556	1,556	1,556
<b>2,438</b>	<b>Transport Cost</b>	<b>2,056</b>	<b>2,056</b>	<b>1,558</b>	<b>1,556</b>	<b>1,556</b>	<b>1,556</b>
9,682	Printing	8,390	8,670	8,670	8,670	8,670	8,670
12,168	Stationery	14,521	13,521	13,521	13,521	13,521	13,521
423	Machine Rentals And Leasing	424	424	457	424	424	424
662	Small Office Equip Purch & Repair	500	500	500	500	500	500
<b>22,935</b>	<b>Supplies Services &amp; Admin Costs</b>	<b>23,835</b>	<b>23,115</b>	<b>23,148</b>	<b>23,115</b>	<b>23,115</b>	<b>23,115</b>
<b>2,479,373</b>	<b>Gross Expenditure</b>	<b>2,414,077</b>	<b>2,389,660</b>	<b>2,352,565</b>	<b>2,419,545</b>	<b>2,493,089</b>	<b>2,520,568</b>
(5,224)	Int Rech - Staff Costs	0	0	(9,802)	0	0	0
<b>(5,224)</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>(9,802)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(5,224)</b>	<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>(9,802)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2,474,149</b>	<b>Net Expenditure</b>	<b>2,414,077</b>	<b>2,389,660</b>	<b>2,342,763</b>	<b>2,419,545</b>	<b>2,493,089</b>	<b>2,520,568</b>



## Resources Finance

OUTTURN 2018/2019 £	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020 £	REVISED ESTIMATE 2019/2020 £	PROBABLE ESTIMATE 2019/2020 £	ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £
1,310,372	Others Basic Pay	1,228,679	1,228,679	1,260,927	1,236,990	1,274,813	1,313,057
0	Overtime	500	500	500	500	500	500
124,564	Others National Insurance Employers	115,514	115,514	119,044	117,569	120,999	124,629
253,409	Others Superannuation Employers	236,978	236,978	242,209	238,756	246,026	253,406
<b>1,688,345</b>	<b>Employee Cost</b>	<b>1,581,671</b>	<b>1,581,671</b>	<b>1,622,680</b>	<b>1,593,815</b>	<b>1,642,338</b>	<b>1,691,592</b>
1,270	Employee Related Travel	998	998	692	998	998	998
<b>1,270</b>	<b>Transport Cost</b>	<b>998</b>	<b>998</b>	<b>692</b>	<b>998</b>	<b>998</b>	<b>998</b>
2,438	Publications	1,500	1,100	1,883	1,100	1,100	1,100
0	Postages	100	0	0	0	0	0
88	Telephones	1,199	69	53	69	69	69
4,488	Membership Fees & Subscriptions	4,980	4,980	4,980	4,980	4,980	4,980
433	Tools & Equipment	460	460	460	460	460	460
208	Supplies & Services	600	230	230	230	24,230	24,230
272	Bank and Security Charges	1,000	1,000	1,000	1,000	1,000	1,000
<b>7,927</b>	<b>Supplies services and Admin Costs</b>	<b>9,839</b>	<b>7,839</b>	<b>8,606</b>	<b>7,839</b>	<b>31,839</b>	<b>31,839</b>
2,000	Payment to Other Bodies	2,000	2,000	2,000	2,000	2,000	2,000
<b>2,000</b>	<b>Payments to other Bodies</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>1,699,542</b>	<b>Gross Expenditure</b>	<b>1,594,508</b>	<b>1,592,508</b>	<b>1,633,978</b>	<b>1,604,652</b>	<b>1,677,175</b>	<b>1,726,429</b>
(35,122)	Miscellaneous Income	(32,850)	(32,850)	(35,122)	(32,850)	(32,850)	(32,850)
(188,684)	Int Rech - Staff Costs	(162,388)	(162,388)	(191,568)	(168,725)	(172,287)	(175,955)
<b>(223,806)</b>	<b>Income</b>	<b>(195,238)</b>	<b>(195,238)</b>	<b>(226,690)</b>	<b>(201,575)</b>	<b>(205,137)</b>	<b>(208,805)</b>
<b>(223,806)</b>	<b>Gross Income</b>	<b>(195,238)</b>	<b>(195,238)</b>	<b>(226,690)</b>	<b>(201,575)</b>	<b>(205,137)</b>	<b>(208,805)</b>
<b>1,475,736</b>	<b>Net Expenditure</b>	<b>1,399,270</b>	<b>1,397,270</b>	<b>1,407,288</b>	<b>1,403,077</b>	<b>1,472,038</b>	<b>1,517,624</b>

## Resources Rent Rebates & Allowances

OUTTURN 2018/2019 £	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020 £	REVISED ESTIMATE 2019/2020 £	PROBABLE 2019/2020 £	ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £
2,272,173	Discretionary Housing Payments	2,344,439	2,344,439	2,344,439	2,344,439	2,344,439	2,344,439
22,020,314	Rent Allowances- Computer	19,623,641	19,623,641	19,623,641	19,623,641	19,623,641	19,623,641
22,199,246	Rent Rebates	28,946,027	28,896,027	28,896,027	29,547,313	29,547,313	29,547,313
(1,339,209)	Housing Benefit - Overpay't Recovery	(1,086,600)	(1,136,600)	(1,136,600)	(1,136,600)	(1,136,600)	(1,136,600)
<b>45,152,524</b>	<b>Payments to Clients</b>	<b>49,827,507</b>	<b>49,727,507</b>	<b>49,727,507</b>	<b>50,378,793</b>	<b>50,378,793</b>	<b>50,378,793</b>
<b>45,152,524</b>	<b>Gross Expenditure</b>	<b>49,827,507</b>	<b>49,727,507</b>	<b>49,727,507</b>	<b>50,378,793</b>	<b>50,378,793</b>	<b>50,378,793</b>
(43,196,700)	Benefit Subsidy	(47,429,265)	(47,429,265)	(47,429,265)	(48,065,259)	(48,065,259)	(48,065,259)
(2,272,174)	DHP Income via RSG	(2,344,439)	(2,344,439)	(2,344,439)	(2,344,439)	(2,344,439)	(2,344,439)
<b>(45,468,874)</b>	<b>Income</b>	<b>(49,773,704)</b>	<b>(49,773,704)</b>	<b>(49,773,704)</b>	<b>(50,409,698)</b>	<b>(50,409,698)</b>	<b>(50,409,698)</b>
<b>(45,468,874)</b>	<b>Gross Income</b>	<b>(49,773,704)</b>	<b>(49,773,704)</b>	<b>(49,773,704)</b>	<b>(50,409,698)</b>	<b>(50,409,698)</b>	<b>(50,409,698)</b>
<b>(316,350)</b>	<b>Net Expenditure</b>	<b>53,803</b>	<b>(46,197)</b>	<b>(46,197)</b>	<b>(30,905)</b>	<b>(30,905)</b>	<b>(30,905)</b>

## Resources Revenue & Benefits

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
1,520,249	Others Basic Pay	1,463,974	1,463,974	1,462,682	1,426,429	1,335,995	1,373,062
1,400	Holiday Pay for Add Pay	1,730	1,730	439	1,730	1,730	1,730
16,997	Overtime	10,864	10,864	3,745	3,000	3,000	3,000
114,472	Others National Insurance Employers	106,937	106,937	111,014	108,490	101,739	104,558
273,711	Others Superannuation Employers	264,170	264,170	268,247	262,148	245,758	252,570
0	Others Professional Subscriptions	270	270	0	270	270	270
<b>1,926,829</b>	<b>Employee Cost</b>	<b>1,847,945</b>	<b>1,847,945</b>	<b>1,846,127</b>	<b>1,802,067</b>	<b>1,688,492</b>	<b>1,735,190</b>
8,215	Employee Related Travel	7,455	7,455	4,748	5,455	5,455	5,455
<b>8,215</b>	<b>Transport Cost</b>	<b>7,455</b>	<b>7,455</b>	<b>4,748</b>	<b>5,455</b>	<b>5,455</b>	<b>5,455</b>
4,142	Printing	2,638	2,638	0	2,638	2,638	2,638
19,119	Postages	13,900	13,900	17,200	13,900	13,900	13,900
567	Mobile Phones	21	21	579	594	594	594
8,206	Central Telephones	7,409	7,409	8,206	8,206	8,206	8,206
2,105	Membership Fees & Subscriptions	1,580	1,580	855	855	855	855
1,025	Conference Fees	1,580	1,580	570	570	570	570
17,532	Computer Software	0	0	0	0	0	0
124	Purchase of Computer Equipment	380	380	1,103	380	380	380
1,309	Small Office Equip/Computer Purch & f	2,500	2,500	2,393	1,500	1,500	1,500
89	Supplies & Services	317	317	107	317	317	317
<b>54,218</b>	<b>Supplies services and Admin Costs</b>	<b>30,325</b>	<b>30,325</b>	<b>31,013</b>	<b>28,960</b>	<b>28,960</b>	<b>28,960</b>
797,732	Scottish Welfare Grant Payment	797,732	797,732	797,732	797,732	797,732	797,732
37,984	Payment to Other Bodies	40,426	35,926	40,906	41,526	41,526	41,526
<b>835,716</b>	<b>Payments to other Bodies</b>	<b>838,158</b>	<b>833,658</b>	<b>838,638</b>	<b>839,258</b>	<b>839,258</b>	<b>839,258</b>
<b>2,824,978</b>	<b>Gross Expenditure</b>	<b>2,723,883</b>	<b>2,719,383</b>	<b>2,720,526</b>	<b>2,675,740</b>	<b>2,562,165</b>	<b>2,608,863</b>
(690,770)	Admin Subsidy	(658,790)	(658,790)	(659,672)	(618,790)	(618,790)	(618,790)
(1,385)	Arrestment Handling Fee Payroll	(1,618)	(1,618)	(1,289)	(1,750)	(1,820)	(1,893)
(25,090)	Miscellaneous Income	0	0	0	0	0	0
<b>(717,245)</b>	<b>Income</b>	<b>(660,408)</b>	<b>(660,408)</b>	<b>(660,961)</b>	<b>(620,540)</b>	<b>(620,610)</b>	<b>(620,683)</b>
<b>(717,245)</b>	<b>Gross Income</b>	<b>(660,408)</b>	<b>(660,408)</b>	<b>(660,961)</b>	<b>(620,540)</b>	<b>(620,610)</b>	<b>(620,683)</b>
<b>2,107,733</b>	<b>Net Expenditure</b>	<b>2,063,475</b>	<b>2,058,975</b>	<b>2,059,565</b>	<b>2,055,200</b>	<b>1,941,555</b>	<b>1,988,180</b>

## Resources Finance Service Centre

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
187,996	Others Basic Pay	185,974	185,974	188,959	189,948	195,646	201,512
14,516	Others National Insurance Employers	13,569	13,569	14,967	15,583	16,051	16,533
35,806	Others Superannuation Employers	34,262	34,262	38,678	40,272	41,480	42,725
<b>238,318</b>	<b>Employee Cost</b>	<b>233,805</b>	<b>233,805</b>	<b>242,604</b>	<b>245,803</b>	<b>253,177</b>	<b>260,770</b>
0	Other Travel Costs	52	52	0	52	52	52
10	Employee Related Travel	170	170	98	170	170	170
<b>10</b>	<b>Transport Cost</b>	<b>222</b>	<b>222</b>	<b>98</b>	<b>222</b>	<b>222</b>	<b>222</b>
37,034	Postages	38,590	37,590	37,590	37,590	37,590	37,590
622	Small Office Equip Purch & Repair	470	470	0	470	470	470
14,286	Legal Expenses	24,500	12,000	12,000	12,000	12,000	12,000
<b>51,942</b>	<b>Supplies Services &amp; Admin Costs</b>	<b>63,560</b>	<b>50,060</b>	<b>49,590</b>	<b>50,060</b>	<b>50,060</b>	<b>50,060</b>
<b>290,270</b>	<b>Gross Expenditure</b>	<b>297,587</b>	<b>284,087</b>	<b>292,292</b>	<b>296,085</b>	<b>303,459</b>	<b>311,052</b>
<b>290,270</b>	<b>Net Expenditure</b>	<b>297,587</b>	<b>284,087</b>	<b>292,292</b>	<b>296,085</b>	<b>303,459</b>	<b>311,052</b>

## Resources Cost of Collection of Rates

OUTTURN 2018/2019 £	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020 £	REVISED ESTIMATE 2019/2020 £	PROBABLE ESTIMATE 2019/2020 £	ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £
13,427	Legal Expenses	9,000	9,000	9,000	9,000	9,000	9,000
<b>13,427</b>	<b>Supplies services and Admin Costs</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>
99,085	Discretionary Rates Relief	99,827	99,827	99,827	99,827	99,827	99,827
<b>99,085</b>	<b>Payments to other Bodies</b>	<b>99,827</b>	<b>99,827</b>	<b>99,827</b>	<b>99,827</b>	<b>99,827</b>	<b>99,827</b>
<b>112,512</b>	<b>Gross Expenditure</b>	<b>108,827</b>	<b>108,827</b>	<b>108,827</b>	<b>108,827</b>	<b>108,827</b>	<b>108,827</b>
(44,885)	Statutory Additions	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)
<b>(44,885)</b>	<b>Income</b>	<b>(85,000)</b>	<b>(85,000)</b>	<b>(85,000)</b>	<b>(85,000)</b>	<b>(85,000)</b>	<b>(85,000)</b>
<b>(44,885)</b>	<b>Gross Income</b>	<b>(85,000)</b>	<b>(85,000)</b>	<b>(85,000)</b>	<b>(85,000)</b>	<b>(85,000)</b>	<b>(85,000)</b>
<b>67,627</b>	<b>Net Expenditure</b>	<b>23,827</b>	<b>23,827</b>	<b>23,827</b>	<b>23,827</b>	<b>23,827</b>	<b>23,827</b>

## Resources

### Cost of Collection of Council Tax

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
2018/2019		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
0	Publications	480	480	0	480	480	480
54,649	Postages	38,970	38,970	38,970	38,970	38,970	38,970
18,955	Legal Expenses	35,000	25,000	25,000	25,000	25,000	25,000
<b>73,604</b>	<b>Supplies services and Admin Costs</b>	<b>74,450</b>	<b>64,450</b>	<b>63,970</b>	<b>64,450</b>	<b>64,450</b>	<b>64,450</b>
33,821	Payment to Other Bodies	38,500	37,500	37,500	37,500	37,500	37,500
<b>33,821</b>	<b>Payments to other Bodies</b>	<b>38,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>
<b>107,425</b>	<b>Gross Expenditure</b>	<b>112,950</b>	<b>101,950</b>	<b>101,470</b>	<b>101,950</b>	<b>101,950</b>	<b>101,950</b>
(528,318)	Statutory Additions	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)
(368,782)	Water Authority	(368,782)	(368,782)	(368,782)	(368,782)	(368,782)	(368,782)
<b>(897,100)</b>	<b>Income</b>	<b>(883,782)</b>	<b>(883,782)</b>	<b>(883,782)</b>	<b>(883,782)</b>	<b>(883,782)</b>	<b>(883,782)</b>
<b>(897,100)</b>	<b>Gross Income</b>	<b>(883,782)</b>	<b>(883,782)</b>	<b>(883,782)</b>	<b>(883,782)</b>	<b>(883,782)</b>	<b>(883,782)</b>
<b>(789,675)</b>	<b>Net Expenditure</b>	<b>(770,832)</b>	<b>(781,832)</b>	<b>(782,312)</b>	<b>(781,832)</b>	<b>(781,832)</b>	<b>(781,832)</b>

## Regulatory

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Democratic & Registration Service	14	712,027	733,662	718,274	739,944	767,493	795,521
Environmental Health	15	678,930	669,560	693,962	654,936	668,137	686,074
Licensing	16	(186,912)	(119,969)	(98,721)	(123,419)	(97,851)	(99,547)
Legal Services	17	942,860	879,279	878,677	906,507	935,083	964,272
Planning	19	423,196	424,893	337,180	452,335	510,640	546,820
<b>Total for Regulatory</b>		<b>2,570,101</b>	<b>2,587,425</b>	<b>2,529,372</b>	<b>2,630,303</b>	<b>2,783,502</b>	<b>2,893,140</b>

## Regulatory Democratic & Registration Service

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
598,665	Others Basic Pay	635,811	652,852	628,984	656,071	677,493	699,285
3,732	Others - Other Pay	100	100	5,515	100	100	100
325	Holiday Pay for Add Pay	482	482	693	482	482	482
201	Overtime	992	992	756	992	992	992
54,816	Others National Insurance Employers	58,320	60,052	57,142	59,975	61,931	63,921
116,071	Others Superannuation Employers	121,482	124,775	121,866	127,912	132,083	136,329
906	Others Miscellaneous Staff Costs	519	519	519	519	519	519
<b>774,716</b>	<b>Employee Cost</b>	<b>817,706</b>	<b>839,772</b>	<b>815,475</b>	<b>846,051</b>	<b>873,600</b>	<b>901,628</b>
0	Window Cleaning	0	0	40	40	40	40
<b>0</b>	<b>Property Cost</b>	<b>0</b>	<b>0</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>
1,646	Employee Related Travel	2,000	2,000	2,000	2,000	2,000	2,000
<b>1,646</b>	<b>Transport Cost</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
407	Postages	178	178	178	178	178	178
152	Telephone Rentals	152	152	152	152	152	152
26	Mobile Phones	126	126	30	126	126	126
1,498	Hospitality	2,326	2,326	1,500	2,326	2,326	2,326
1,200	Clothing, Uniforms etc	1,200	1,200	1,200	1,200	1,200	1,200
794	Office/Computer Supplies	500	500	500	500	500	500
3,224	Supplies & Services	5,234	4,802	5,039	4,802	4,802	4,802
4,370	Children's Panel Members Exps	0	0	2,482	0	0	0
2,339	Other Admin Costs	658	659	2,213	659	659	659
616	Bank and Security Charges	547	547	547	718	718	718
<b>14,626</b>	<b>Supplies services and Admin Costs</b>	<b>10,921</b>	<b>10,490</b>	<b>13,841</b>	<b>10,661</b>	<b>10,661</b>	<b>10,661</b>
<b>790,988</b>	<b>Gross Expenditure</b>	<b>830,627</b>	<b>852,262</b>	<b>831,356</b>	<b>858,752</b>	<b>886,301</b>	<b>914,329</b>
(111,939)	Marriage Fees	(117,600)	(117,600)	(110,481)	(117,808)	(117,808)	(117,808)
(2,430)	Other Fees	(1,000)	(1,000)	(2,601)	(1,000)	(1,000)	(1,000)
<b>(114,369)</b>	<b>Income</b>	<b>(118,600)</b>	<b>(118,600)</b>	<b>(113,082)</b>	<b>(118,808)</b>	<b>(118,808)</b>	<b>(118,808)</b>
<b>(114,369)</b>	<b>Gross Income</b>	<b>(118,600)</b>	<b>(118,600)</b>	<b>(113,082)</b>	<b>(118,808)</b>	<b>(118,808)</b>	<b>(118,808)</b>
<b>676,619</b>	<b>Net Expenditure</b>	<b>712,027</b>	<b>733,662</b>	<b>718,274</b>	<b>739,944</b>	<b>767,493</b>	<b>795,521</b>



## Regulatory Environmental Health

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
666,807	Others Basic Pay	682,786	682,786	707,076	715,818	739,811	763,002
66,482	Others National Insurance Employers	67,088	67,088	70,514	71,406	73,799	72,907
127,906	Others Superannuation Employers	131,559	131,559	136,462	138,189	142,820	147,295
<b>861,195</b>	<b>Employee Cost</b>	<b>881,433</b>	<b>881,433</b>	<b>914,052</b>	<b>925,413</b>	<b>956,430</b>	<b>983,204</b>
7,644	Pest Control	9,000	8,000	8,000	8,000	8,000	8,000
<b>7,644</b>	<b>Property Cost</b>	<b>9,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
2,662	Internal Fleet Maintenance Charge	2,670	2,670	2,710	2,721	2,769	2,769
2,281	Garaging Charges Internal	3,449	2,449	2,599	2,449	2,449	2,449
26	Tyres	50	50	70	50	50	50
2,761	Diesel Internal	2,500	2,500	2,500	2,500	2,500	2,500
323	Repair/Maint Veh & Plant	210	210	210	210	210	210
3,930	Employee Related Travel	6,514	4,514	2,922	4,514	4,514	4,514
<b>11,983</b>	<b>Transport Cost</b>	<b>15,393</b>	<b>12,393</b>	<b>11,011</b>	<b>12,444</b>	<b>12,492</b>	<b>12,492</b>
56	Publications	200	200	100	200	200	200
28	Postages	304	304	100	304	304	304
428	Mobile Phones	375	375	316	375	375	375
62	Membership Fees & Subscriptions	270	270	270	270	270	270
0	Conference Fees	360	360	0	360	360	360
5,154	Public Health Protection	7,059	6,059	6,059	6,059	6,059	6,059
723	Machine Rentals And Leasing	964	964	725	964	964	964
3,813	Tools & Equipment (Repairs & Mainten:	9,909	7,909	7,909	7,909	7,909	7,909
1,240	Internments	3,650	1,650	1,650	1,650	1,650	1,650
75	Clothing, Uniforms etc	350	350	350	350	350	350
4,828	Supplies & Services	4,683	4,683	8,855	4,683	4,683	4,683
401	Other Admin Costs	500	500	100	500	500	500
<b>16,808</b>	<b>Supplies services and Admin Costs</b>	<b>28,624</b>	<b>23,624</b>	<b>26,434</b>	<b>23,624</b>	<b>23,624</b>	<b>23,624</b>
1,380	Payment to Other Bodies	2,505	2,135	2,135	2,135	2,135	2,135
60,895	Public Analyst	75,560	75,560	75,560	75,560	75,560	75,560
<b>62,275</b>	<b>Payments to other Bodies</b>	<b>78,065</b>	<b>77,695</b>	<b>77,695</b>	<b>77,695</b>	<b>77,695</b>	<b>77,695</b>
<b>959,905</b>	<b>Gross Expenditure</b>	<b>1,012,515</b>	<b>1,003,145</b>	<b>1,037,192</b>	<b>1,047,176</b>	<b>1,078,241</b>	<b>1,105,015</b>
(25,253)	Non Specific Other Govt Grants	0	0	(6,333)	0	0	0
(2,396)	Licensing - Animals	(4,397)	(4,397)	(5,889)	(5,889)	(5,889)	(6,116)
(1,411)	Licensing - Leisure & Public Entertainm	(4,299)	(4,299)	(720)	(2,837)	(2,837)	(1,778)
(5,109)	HMO Licenses	(7,758)	(7,758)	(6,375)	(9,563)	(10,626)	(5,313)
(2,463)	Civic Government Premises	(3,158)	(3,158)	(3,415)	(5,123)	(1,708)	(4,269)
(960)	Licensing Safety	0	0	(545)	(143)	(1,819)	(753)
(2,248)	Sales General	(2,010)	(2,010)	(1,343)	(2,010)	(2,010)	(2,010)
(57,923)	Fees & Charges	(69,624)	(69,624)	(68,658)	(74,224)	(77,193)	(80,281)
(28,909)	Pest Control	(38,969)	(38,969)	(38,969)	(41,953)	(44,409)	(46,185)
(46,142)	Private Landlord Registration	(36,540)	(36,540)	(46,187)	(56,350)	(61,150)	(61,150)
(71,521)	Other Accounts of the Authority	(86,846)	(86,846)	(84,812)	(93,933)	(97,690)	(101,598)
(50,347)	Int Rech - Staff Costs	(79,984)	(79,984)	(79,984)	(100,215)	(104,773)	(109,488)
<b>(294,682)</b>	<b>Income</b>	<b>(333,585)</b>	<b>(333,585)</b>	<b>(343,230)</b>	<b>(392,240)</b>	<b>(410,104)</b>	<b>(418,941)</b>
<b>(294,682)</b>	<b>Gross Income</b>	<b>(333,585)</b>	<b>(333,585)</b>	<b>(343,230)</b>	<b>(392,240)</b>	<b>(410,104)</b>	<b>(418,941)</b>
<b>665,223</b>	<b>Net Expenditure</b>	<b>678,930</b>	<b>669,560</b>	<b>693,962</b>	<b>654,936</b>	<b>668,137</b>	<b>686,074</b>

## Regulatory Licensing

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
155,594	Others Basic Pay	153,745	202,448	211,122	208,504	214,759	221,201
0	Overtime	807	807	0	807	807	807
15,257	Others National Insurance Employers	14,963	20,206	21,641	21,382	22,023	22,683
29,976	Others Superannuation Employers	29,673	39,444	40,746	40,258	41,467	42,710
<b>200,827</b>	<b>Employee Cost</b>	<b>199,188</b>	<b>262,905</b>	<b>273,509</b>	<b>270,951</b>	<b>279,056</b>	<b>287,401</b>
378	Employee Related Travel	600	834	824	834	834	834
<b>378</b>	<b>Transport Cost</b>	<b>600</b>	<b>834</b>	<b>824</b>	<b>834</b>	<b>834</b>	<b>834</b>
48	Mobile Phones	45	45	45	45	45	45
0	Office/Computer Supplies	400	400	400	400	400	400
11,485	Supplies & Services	3,500	3,500	3,709	3,500	3,500	3,500
427	Legal Expenses	1,000	1,000	1,000	1,000	1,000	1,000
<b>11,960</b>	<b>Supplies services and Admin Costs</b>	<b>4,945</b>	<b>4,945</b>	<b>5,154</b>	<b>4,945</b>	<b>4,945</b>	<b>4,945</b>
8,081	Payment to Other Bodies	8,000	8,000	8,000	8,000	8,000	8,000
<b>8,081</b>	<b>Payments to other Bodies</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>221,246</b>	<b>Gross Expenditure</b>	<b>212,733</b>	<b>276,684</b>	<b>287,487</b>	<b>284,730</b>	<b>292,835</b>	<b>301,180</b>
(13,209)	CGA Street Traders & Window Cleaner	(12,759)	(12,759)	(11,777)	(11,924)	(11,243)	(14,648)
(6,854)	Licensing - Animals	(3,485)	(3,485)	(4,077)	(3,926)	(3,926)	(4,077)
(14,489)	Licensing - Leisure & Public Entertainm	(3,448)	(3,448)	(5,100)	(6,877)	(10,417)	(6,184)
(8,450)	HMO Licenses	(2,044)	(2,044)	(2,479)	(6,376)	(7,084)	(3,542)
(2,980)	Alcohol - Occasional	(2,400)	(2,400)	(2,890)	(2,930)	(2,930)	(2,930)
(19,716)	Civic Government Premises	(38,765)	(38,765)	(26,717)	(24,313)	(19,869)	(37,763)
(101,986)	Alcohol - Premises Licences	(93,940)	(93,940)	(84,816)	(90,160)	(90,160)	(90,160)
(8,891)	Alcohol - Personal Licenses	(18,650)	(18,650)	(10,510)	(5,250)	(5,250)	(5,500)
(11,840)	Gambling	(13,480)	(13,480)	(12,560)	(11,980)	(11,980)	(11,980)
(79,043)	Taxi Licences (CGSA)	(63,184)	(63,184)	(69,009)	(76,136)	(66,312)	(63,856)
(3,634)	Licensing Safety	(402)	(402)	(1,977)	(96)	(1,213)	(502)
(156,542)	Taxi/Private Hire Care Driver's Licences	(134,787)	(131,795)	(135,316)	(143,724)	(143,724)	(143,724)
(13,804)	Private Hire Car Licences (CGSA)	(10,629)	(10,629)	(17,241)	(22,718)	(16,578)	(14,122)
0	Taxi Booking Office Licences (CGSA)	(1,672)	(1,672)	(1,739)	(1,739)	0	(1,739)
<b>(441,438)</b>	<b>Income</b>	<b>(399,645)</b>	<b>(396,653)</b>	<b>(386,208)</b>	<b>(408,149)</b>	<b>(390,686)</b>	<b>(400,727)</b>
<b>(441,438)</b>	<b>Gross Income</b>	<b>(399,645)</b>	<b>(396,653)</b>	<b>(386,208)</b>	<b>(408,149)</b>	<b>(390,686)</b>	<b>(400,727)</b>
<b>(220,192)</b>	<b>Net Expenditure</b>	<b>(186,912)</b>	<b>(119,969)</b>	<b>(98,721)</b>	<b>(123,419)</b>	<b>(97,851)</b>	<b>(99,547)</b>

## Regulatory Legal Services

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
785,971	Others Basic Pay	811,534	762,831	790,121	787,280	811,501	836,449
82,519	Others National Insurance Employers	83,862	78,619	83,082	82,828	85,375	87,999
151,594	Others Superannuation Employers	156,302	146,531	152,597	152,131	156,810	161,630
9,417	Others Professional Subscriptions	10,000	10,000	10,000	10,000	10,000	10,000
405	Others Miscellaneous Staff Costs	40,000	40,000	2,789	0	0	0
<b>1,029,906</b>	<b>Employee Cost</b>	<b>1,101,698</b>	<b>1,037,981</b>	<b>1,038,589</b>	<b>1,032,239</b>	<b>1,063,686</b>	<b>1,096,078</b>
1,469	Internal Fleet Maintenance Charge	1,552	1,552	1,557	1,557	1,562	1,562
208	Garaging Charges Internal	1,050	1,050	0	0	0	0
372	Diesel Internal	452	452	452	452	452	452
0	Repair/Maint Veh & Plant	100	100	100	100	100	100
2,260	Employee Related Travel	2,040	1,806	1,702	1,806	2,040	2,040
60	Other Transport Costs External	202	202	0	202	202	202
<b>4,369</b>	<b>Transport Cost</b>	<b>5,396</b>	<b>5,162</b>	<b>3,811</b>	<b>4,117</b>	<b>4,356</b>	<b>4,356</b>
9,592	Publications	9,523	9,523	9,523	9,523	9,523	9,523
212	Mobile Phones	446	446	265	446	446	446
0	Hospitality	200	200	0	200	200	200
241	Machine Rentals And Leasing	241	241	241	241	241	241
26	Small Office Equip/Computer Purch & F	1,000	1,000	1,000	1,000	1,000	1,000
697	Tools & Equipment (Repairs & Mainten:	370	370	370	370	370	370
0	Trading Standards Protection	300	300	300	300	300	300
0	Clothing, Uniforms etc	300	300	300	300	300	300
616	Office/Computer Supplies	1,415	1,415	1,399	1,415	1,415	1,415
2,674	Supplies & Services	1,000	1,000	1,528	1,000	1,000	1,000
1,594	Legal Expenses	600	600	600	600	600	600
3,292	Records Management	3,000	3,000	3,000	3,000	3,000	3,000
<b>18,944</b>	<b>Supplies services and Admin Costs</b>	<b>18,395</b>	<b>18,395</b>	<b>18,526</b>	<b>18,395</b>	<b>18,395</b>	<b>18,395</b>
1,290	Payment to Other Bodies	1,265	1,265	1,265	1,265	1,265	1,265
2,569	Payment To Other Local Authorities	0	370	370	370	370	370
<b>3,859</b>	<b>Payments to other Bodies</b>	<b>1,265</b>	<b>1,635</b>	<b>1,635</b>	<b>1,635</b>	<b>1,635</b>	<b>1,635</b>
<b>1,057,078</b>	<b>Gross Expenditure</b>	<b>1,126,754</b>	<b>1,063,173</b>	<b>1,062,561</b>	<b>1,056,386</b>	<b>1,088,072</b>	<b>1,120,464</b>
(40,000)	Non Specific Other Govt Grants	(40,000)	(40,000)	(40,000)	0	0	0
(32,361)	Other Fees	(10,265)	(10,265)	(24,569)	(10,265)	(10,265)	(10,265)
(60)	Property Income	(30,396)	(30,396)	(16,092)	(30,396)	(30,396)	(30,396)
(56)	Licensing Safety	(140)	(140)	(130)	(568)	(568)	(568)
0	Other Accounts of the Authority	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
(97,760)	Int Rech - Staff Costs	(98,093)	(98,093)	(98,093)	(103,650)	(106,760)	(109,963)
<b>(170,237)</b>	<b>Income</b>	<b>(183,894)</b>	<b>(183,894)</b>	<b>(183,884)</b>	<b>(149,879)</b>	<b>(152,989)</b>	<b>(156,192)</b>
<b>(170,237)</b>	<b>Gross Income</b>	<b>(183,894)</b>	<b>(183,894)</b>	<b>(183,884)</b>	<b>(149,879)</b>	<b>(152,989)</b>	<b>(156,192)</b>
<b>886,841</b>	<b>Net Expenditure</b>	<b>942,860</b>	<b>879,279</b>	<b>878,677</b>	<b>906,507</b>	<b>935,083</b>	<b>964,272</b>

## Regulatory Planning

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
743,056	Others Basic Pay	827,111	845,957	810,149	904,152	936,365	944,695
8,601	Others - Other Pay	455	455	0	455	455	455
75,139	Others National Insurance Employers	82,405	83,698	83,314	92,907	96,217	97,073
140,939	Others Superannuation Employers	158,782	162,340	160,393	178,861	185,232	186,882
<b>967,735</b>	<b>Employee Cost</b>	<b>1,068,753</b>	<b>1,092,450</b>	<b>1,053,856</b>	<b>1,176,375</b>	<b>1,218,269</b>	<b>1,229,105</b>
3,749	Employee Related Travel	5,500	4,500	3,746	4,500	4,500	4,500
<b>3,749</b>	<b>Transport Cost</b>	<b>5,500</b>	<b>4,500</b>	<b>3,746</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>
6,838	Advertising	6,000	6,000	6,000	6,000	6,000	6,000
349	Mobile Phones	454	454	521	454	454	454
1,694	Conference Fees	1,400	1,400	1,400	1,400	1,400	1,400
577	Small Office Equip Purch & Repair	1,500	500	688	500	500	500
1,189	Printer Rationalisation - Copy Costs	1,281	1,281	1,281	1,281	1,281	1,281
897	Clothing, Uniforms etc	450	450	450	450	450	450
23,397	Design Panel	21,279	21,279	21,279	17,862	16,149	14,383
19,505	Supplies & Services	0	0	221	0	0	0
<b>54,446</b>	<b>Supplies services and Admin Costs</b>	<b>32,364</b>	<b>31,364</b>	<b>31,840</b>	<b>27,947</b>	<b>26,234</b>	<b>24,468</b>
78,458	Payment to Other Bodies	48,870	48,870	48,870	35,870	35,870	35,870
10,000	Antonine Wall Costs	10,000	10,000	10,000	10,000	10,000	10,000
72,408	Structural Plan Core Team	72,438	72,438	72,438	72,438	72,438	72,438
13,127	Planning Archaeological Serv.	12,000	12,000	12,000	12,000	12,000	12,000
<b>173,993</b>	<b>Payments to other Bodies</b>	<b>143,308</b>	<b>143,308</b>	<b>143,308</b>	<b>130,308</b>	<b>130,308</b>	<b>130,308</b>
<b>1,199,923</b>	<b>Gross Expenditure</b>	<b>1,249,925</b>	<b>1,271,622</b>	<b>1,232,750</b>	<b>1,339,130</b>	<b>1,379,311</b>	<b>1,388,381</b>
(466,544)	Building Warrant Fees	(312,100)	(322,100)	(322,916)	(396,000)	(383,812)	(355,301)
(278,931)	Planning Application Fees	(357,754)	(367,754)	(426,938)	(332,366)	(324,829)	(326,230)
(8,237)	Letters Of Comfort	(21,182)	(21,182)	(10,023)	(21,182)	(21,182)	(21,182)
(29,327)	Income From Private Parties	(20,600)	(20,600)	(20,600)	(20,600)	(20,600)	(20,600)
(93,775)	Int Rech - Staff Costs	(115,093)	(115,093)	(115,093)	(116,647)	(118,248)	(118,248)
<b>(876,814)</b>	<b>Income</b>	<b>(826,729)</b>	<b>(846,729)</b>	<b>(895,570)</b>	<b>(886,795)</b>	<b>(868,671)</b>	<b>(841,561)</b>
<b>(876,814)</b>	<b>Gross Income</b>	<b>(826,729)</b>	<b>(846,729)</b>	<b>(895,570)</b>	<b>(886,795)</b>	<b>(868,671)</b>	<b>(841,561)</b>
<b>323,109</b>	<b>Net Expenditure</b>	<b>423,196</b>	<b>424,893</b>	<b>337,180</b>	<b>452,335</b>	<b>510,640</b>	<b>546,820</b>

## People and Technology

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Transactional Services	20	648,959	645,678	654,275	691,289	712,503	734,349
Strategic HR and Risk	21	1,236,420	1,215,420	1,194,677	1,225,838	1,238,467	1,271,109
Information Services	22	3,842,967	3,860,393	3,853,538	4,075,100	4,228,249	4,371,480
Change Support	23	364,827	364,827	301,820	305,397	288,002	295,996
<b>Total for People &amp; Technology</b>		<b>6,093,173</b>	<b>6,086,318</b>	<b>6,004,310</b>	<b>6,297,624</b>	<b>6,467,221</b>	<b>6,672,934</b>

**People & Technology  
Transactional Services**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED			INDICATIVE	INDICATIVE
£		ESTIMATE 2019/2020	ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	ESTIMATE 2021/2022	ESTIMATE 2022/2023
		£	£	£	£	£	£
553,058	Others Basic Pay	515,877	515,876	530,703	551,094	567,622	584,646
83	Holiday Pay for Add Pay	150	150	87	150	150	150
50,518	Others National Insurance Employers	46,187	46,187	48,550	50,448	51,962	53,519
107,292	Others Superannuation Employers	99,607	99,607	101,761	105,739	108,911	112,176
<b>710,951</b>	<b>Employee Cost</b>	<b>661,821</b>	<b>661,820</b>	<b>681,101</b>	<b>707,431</b>	<b>728,645</b>	<b>750,491</b>
355	Employee Related Travel	320	320	153	320	320	320
<b>355</b>	<b>Transport Cost</b>	<b>320</b>	<b>320</b>	<b>153</b>	<b>320</b>	<b>320</b>	<b>320</b>
4,892	Postages	8,130	5,130	6,000	5,130	5,130	5,130
0	Telephone Rentals	340	340	0	340	340	340
2,656	Other Admin Costs	280	0	(2,372)	0	0	0
<b>7,548</b>	<b>Supplies services and Admin Costs</b>	<b>8,750</b>	<b>5,470</b>	<b>3,628</b>	<b>5,470</b>	<b>5,470</b>	<b>5,470</b>
<b>718,854</b>	<b>Gross Expenditure</b>	<b>670,891</b>	<b>667,610</b>	<b>684,882</b>	<b>713,221</b>	<b>734,435</b>	<b>756,281</b>
(17,496)	Commission	(21,932)	(21,932)	(21,932)	(21,932)	(21,932)	(21,932)
(1,133)	Other Accounts of the Authority	0	0	(8,675)	0	0	0
<b>(18,629)</b>	<b>Income</b>	<b>(21,932)</b>	<b>(21,932)</b>	<b>(30,607)</b>	<b>(21,932)</b>	<b>(21,932)</b>	<b>(21,932)</b>
<b>(18,629)</b>	<b>Gross Income</b>	<b>(21,932)</b>	<b>(21,932)</b>	<b>(30,607)</b>	<b>(21,932)</b>	<b>(21,932)</b>	<b>(21,932)</b>
<b>700,225</b>	<b>Net Expenditure</b>	<b>648,959</b>	<b>645,678</b>	<b>654,275</b>	<b>691,289</b>	<b>712,503</b>	<b>734,349</b>

## People & Technology Strategic HR and Risk

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
705,492	Others Basic Pay	744,873	743,873	724,302	745,125	772,017	797,940
0	Holiday Pay for Add Pay	20	20	38	20	20	20
71,711	Others National Insurance Employers	75,073	75,073	74,121	76,252	54,623	56,544
125,718	Others Superannuation Employers	132,394	132,394	134,005	137,857	142,823	147,621
<b>902,921</b>	<b>Employee Cost</b>	<b>952,360</b>	<b>951,360</b>	<b>932,466</b>	<b>959,254</b>	<b>969,483</b>	<b>1,002,125</b>
3,234	Employee Related Travel	3,438	3,438	3,464	3,438	3,438	3,438
<b>3,234</b>	<b>Transport Cost</b>	<b>3,438</b>	<b>3,438</b>	<b>3,464</b>	<b>3,438</b>	<b>3,438</b>	<b>3,438</b>
2,005	Publications	1,818	2,468	2,500	2,468	2,468	2,468
246	Telephones / Mobile Phones	750	100	217	144	144	144
0	Hospitality	220	220	0	220	220	220
0	Membership Fees & Subscriptions	190	190	0	190	190	190
0	Subsistence	80	80	0	80	80	80
115	Clothing, Uniforms etc	900	900	900	900	900	900
1,199	Supplies & Services	300	300	300	300	300	300
<b>3,565</b>	<b>Supplies services and Admin Costs</b>	<b>4,258</b>	<b>4,258</b>	<b>3,917</b>	<b>4,302</b>	<b>4,302</b>	<b>4,302</b>
146,637	Occupational Health	162,350	152,350	152,350	152,350	152,350	152,350
20,096	Employee Councillng Service	18,000	18,000	18,000	18,000	18,000	18,000
20,816	Payment to Other Bodies	40,449	30,449	28,835	30,449	30,449	30,449
55,645	Payment To Other Local Authorities	55,565	55,565	55,645	58,045	60,445	60,445
<b>243,194</b>	<b>Payments to other Bodies</b>	<b>276,364</b>	<b>256,364</b>	<b>254,830</b>	<b>258,844</b>	<b>261,244</b>	<b>261,244</b>
<b>1,152,914</b>	<b>Gross Expenditure</b>	<b>1,236,420</b>	<b>1,215,420</b>	<b>1,194,677</b>	<b>1,225,838</b>	<b>1,238,467</b>	<b>1,271,109</b>
<b>1,152,914</b>	<b>Net Expenditure</b>	<b>1,236,420</b>	<b>1,215,420</b>	<b>1,194,677</b>	<b>1,225,838</b>	<b>1,238,467</b>	<b>1,271,109</b>

## People & Technology Information Services

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED		INDICATIVE	INDICATIVE	
		ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£	£	£	£	£	£	£	
1,467,070	Others Basic Pay	1,512,071	1,549,279	1,574,735	1,600,306	1,657,059	1,711,574
285	Holiday Pay for Add Pay	400	400	291	400	400	400
2,831	Overtime	1,900	1,900	1,802	1,900	1,900	1,900
141,887	Others National Insurance Employers	144,060	147,783	150,222	152,882	158,304	163,511
268,227	Others Superannuation Employers	277,084	284,264	291,005	296,157	306,662	316,749
27	Others Miscellaneous Staff Costs	500	500	0	500	500	500
<b>1,880,327</b>	<b>Employee Cost</b>	<b>1,936,015</b>	<b>1,984,126</b>	<b>2,018,055</b>	<b>2,052,145</b>	<b>2,124,825</b>	<b>2,194,634</b>
780	Internal Fleet Maintenance Charge	680	680	831	704	704	704
0	Garaging Charges Internal	150	150	0	150	150	150
459	Diesel Internal	500	500	500	500	500	500
1,907	Employee Related Travel	2,500	1,750	2,316	1,750	1,750	1,750
<b>3,146</b>	<b>Transport Cost</b>	<b>3,830</b>	<b>3,080</b>	<b>3,647</b>	<b>3,104</b>	<b>3,104</b>	<b>3,104</b>
447	Printing	8,791	8,791	8,791	8,791	8,791	8,791
355,699	Communication Maint/ISDN Rental	368,030	369,850	359,850	369,850	369,850	369,850
1,040	Mobile Phones	0	16	1,051	16	16	16
1,517,986	Computer Software	1,687,692	1,647,389	1,658,966	1,802,001	1,884,001	1,959,001
1,003	Machine Rentals And Leasing	241	241	616	241	241	241
149,956	Printer Rationalisation - Lease	122,122	122,122	122,122	122,122	122,122	122,122
120,358	Printer Rationalisation - Copy Costs	145,562	145,994	145,994	145,986	145,986	145,986
0	Clothing, Uniforms etc	200	200	0	200	200	200
667	Office/Computer Supplies	2,910	2,910	2,951	2,910	2,910	2,910
<b>2,147,156</b>	<b>Supplies services and Admin Costs</b>	<b>2,335,548</b>	<b>2,297,513</b>	<b>2,300,341</b>	<b>2,452,117</b>	<b>2,534,117</b>	<b>2,609,117</b>
13,573	Payment to Other Bodies	11,080	19,180	19,180	19,180	19,180	19,180
<b>13,573</b>	<b>Payments to other Bodies</b>	<b>11,080</b>	<b>19,180</b>	<b>19,180</b>	<b>19,180</b>	<b>19,180</b>	<b>19,180</b>
<b>4,044,202</b>	<b>Gross Expenditure</b>	<b>4,286,473</b>	<b>4,303,899</b>	<b>4,341,223</b>	<b>4,526,546</b>	<b>4,681,226</b>	<b>4,826,035</b>
(371,277)	Other Accounts of the Authority	(300,340)	(300,340)	(316,973)	(305,391)	(305,391)	(305,391)
0	Int Rech - Staff Costs	(143,166)	(143,166)	(170,712)	(146,055)	(147,586)	(149,164)
<b>(371,277)</b>	<b>Income</b>	<b>(443,506)</b>	<b>(443,506)</b>	<b>(487,685)</b>	<b>(451,446)</b>	<b>(452,977)</b>	<b>(454,555)</b>
<b>(371,277)</b>	<b>Gross Income</b>	<b>(443,506)</b>	<b>(443,506)</b>	<b>(487,685)</b>	<b>(451,446)</b>	<b>(452,977)</b>	<b>(454,555)</b>
<b>3,672,925</b>	<b>Net Expenditure</b>	<b>3,842,967</b>	<b>3,860,393</b>	<b>3,853,538</b>	<b>4,075,100</b>	<b>4,228,249</b>	<b>4,371,480</b>



## People & Technology Change Support

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£	£	£	£	£	£	£	£
248,758	Others Basic Pay	261,117	261,117	217,316	221,952	209,980	217,779
90,496	Others Training Costs Not Paid Throug	75,496	75,496	75,496	70,496	70,496	70,496
25,582	Others National Insurance Employers	26,444	26,444	21,976	22,366	21,001	21,631
47,349	Others Superannuation Employers	49,462	49,462	40,434	41,152	38,640	39,798
<b>412,185</b>	<b>Employee Cost</b>	<b>412,519</b>	<b>412,519</b>	<b>355,222</b>	<b>355,966</b>	<b>340,117</b>	<b>349,704</b>
721	Employee Related Travel	620	620	100	620	620	620
<b>721</b>	<b>Transport Cost</b>	<b>620</b>	<b>620</b>	<b>100</b>	<b>620</b>	<b>620</b>	<b>620</b>
107	Hospitality	357	357	165	357	357	357
<b>107</b>	<b>Supplies services and Admin Costs</b>	<b>357</b>	<b>357</b>	<b>165</b>	<b>357</b>	<b>357</b>	<b>357</b>
<b>413,013</b>	<b>Gross Expenditure</b>	<b>413,496</b>	<b>413,496</b>	<b>355,487</b>	<b>356,943</b>	<b>341,094</b>	<b>350,681</b>
(1,800)	Miscellaneous Income	0	0	(4,998)	0	0	0
(39,928)	Int Rech - Staff Costs	(48,669)	(48,669)	(48,669)	(51,546)	(53,092)	(54,685)
<b>(41,728)</b>	<b>Income</b>	<b>(48,669)</b>	<b>(48,669)</b>	<b>(53,667)</b>	<b>(51,546)</b>	<b>(53,092)</b>	<b>(54,685)</b>
<b>(41,728)</b>	<b>Gross Income</b>	<b>(48,669)</b>	<b>(48,669)</b>	<b>(53,667)</b>	<b>(51,546)</b>	<b>(53,092)</b>	<b>(54,685)</b>
<b>371,285</b>	<b>Net Expenditure</b>	<b>364,827</b>	<b>364,827</b>	<b>301,820</b>	<b>305,397</b>	<b>288,002</b>	<b>295,996</b>

## Communications, Culture, Communities & Facilities

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Performance & Strategy	25	420,011	348,162	349,628	351,125	360,467	370,483
Communications and Marketing	26	337,798	308,685	310,283	289,243	309,516	319,276
Citizen Services	27	1,247,013	1,363,016	1,341,754	1,400,855	1,366,558	1,417,661
Libraries	28	1,740,483	1,743,383	1,737,852	1,726,447	1,675,475	1,720,927
Arts and Heritage	30	459,247	452,997	421,947	384,597	398,595	395,207
Clydebank Town Hall	31	333,213	375,267	373,571	340,865	358,948	379,564
Office Accommodation	32	1,550,227	1,491,173	1,543,264	1,615,601	1,656,210	1,676,554
Facilities Management	33	322,439	326,579	337,813	264,375	261,185	269,232
Leisure Management	34	3,140,960	3,140,960	3,270,960	3,131,512	3,314,852	3,507,497
Building Cleaning	35	1,479,052	1,473,371	1,491,465	1,540,875	1,576,939	1,613,660
Building Cleaning - PPP	36	(241,034)	(261,344)	(275,089)	(292,325)	(312,453)	(333,582)
Facilities Assistants	37	2,054,076	2,087,046	1,945,302	2,016,386	2,123,023	2,232,596
Events	38	119,545	119,545	104,655	97,005	89,296	89,589
Catering Services	39	4,188,744	4,122,218	4,144,735	4,880,680	5,042,887	5,055,127
<b>Total for Comms, Cult., Comms &amp; Facilities</b>		<b>17,151,774</b>	<b>17,091,058</b>	<b>17,098,140</b>	<b>17,747,242</b>	<b>18,221,497</b>	<b>18,713,790</b>

## Communications, Culture, Communities & Facilities Performance & Strategy

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
231,109	Others Basic Pay	246,974	246,078	248,712	247,932	255,068	262,720
24,487	Others National Insurance Employers	29,748	26,748	25,000	25,759	26,587	27,474
43,251	Others Superannuation Employers	46,002	46,002	48,001	47,851	49,228	50,705
<b>298,848</b>	<b>Employee Cost</b>	<b>322,724</b>	<b>318,828</b>	<b>321,713</b>	<b>321,542</b>	<b>330,883</b>	<b>340,900</b>
346	Other Travel Costs	270	270	403	270	270	270
213	Employee Related Travel	400	400	400	650	650	650
<b>559</b>	<b>Transport Cost</b>	<b>670</b>	<b>670</b>	<b>803</b>	<b>920</b>	<b>920</b>	<b>920</b>
225	Printing	500	500	523	0	0	0
93	Mobile Phones	64	64	64	64	64	64
225	Hospitality	500	500	500	500	500	500
270	Conference Fees	1,000	1,000	1,000	0	0	0
66	Office/Computer Supplies	200	200	460	200	200	200
33	Supplies & Services	11,400	3,400	3,117	4,900	4,900	4,900
0	Other Admin Costs	2,000	2,000	2,000	1,750	1,750	1,750
<b>912</b>	<b>Supplies services and Admin Costs</b>	<b>15,664</b>	<b>7,664</b>	<b>7,664</b>	<b>7,414</b>	<b>7,414</b>	<b>7,414</b>
10,494	Community Engagement	0	0	0	0	0	0
106	Health Development	59,953	0	0	0	0	0
6,033	Payment to Other Bodies	21,000	21,000	21,000	21,250	21,250	21,250
<b>16,633</b>	<b>Payments to other Bodies</b>	<b>80,953</b>	<b>21,000</b>	<b>21,000</b>	<b>21,250</b>	<b>21,250</b>	<b>21,250</b>
<b>316,951</b>	<b>Gross Expenditure</b>	<b>420,011</b>	<b>348,162</b>	<b>351,180</b>	<b>351,125</b>	<b>360,467</b>	<b>370,483</b>
(541)	Fees & Charges	0	0	(1,553)	0	0	0
<b>(541)</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>(1,553)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(541)</b>	<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>(1,553)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>316,411</b>	<b>Net Expenditure</b>	<b>420,011</b>	<b>348,162</b>	<b>349,628</b>	<b>351,125</b>	<b>360,467</b>	<b>370,483</b>

**Communications, Culture, Communities & Facilities  
Communications and Marketing**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
288,964	Others Basic Pay	260,692	243,654	251,283	242,974	252,499	260,073
29,886	Others National Insurance Employer:	26,499	24,767	24,766	26,022	27,042	27,854
54,083	Others Superannuation Employers	50,381	47,088	41,058	44,071	45,799	47,173
<b>372,933</b>	<b>Employee Cost</b>	<b>337,572</b>	<b>315,509</b>	<b>317,107</b>	<b>313,067</b>	<b>325,340</b>	<b>335,100</b>
0	Other Travel Costs	250	250	250	250	250	250
332	Employee Related Travel	250	250	250	250	250	250
<b>332</b>	<b>Transport Cost</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
437	Newspapers	673	673	673	673	673	673
4,140	Advertising	5,877	5,177	5,177	5,177	5,177	5,177
13,214	Publicity & Promotions	11,638	11,638	11,638	7,638	7,638	7,638
153	Mobile Phones	63	63	63	63	63	63
5,602	Events	8,800	5,800	5,800	5,800	5,800	5,800
1,466	Misc. Expenditure	0	0	0	0	0	0
<b>25,012</b>	<b>Supplies services and Admin Cost</b>	<b>27,051</b>	<b>23,351</b>	<b>23,351</b>	<b>19,351</b>	<b>19,351</b>	<b>19,351</b>
0	Payment to Other Bodies	3,350	0	0	0	0	0
<b>0</b>	<b>Payments to other Bodies</b>	<b>3,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>398,277</b>	<b>Gross Expenditure</b>	<b>368,473</b>	<b>339,360</b>	<b>340,958</b>	<b>332,918</b>	<b>345,191</b>	<b>354,951</b>
(18,290)	Income From Other Agencies	(25,000)	(25,000)	(25,000)	(38,000)	(30,000)	(30,000)
(5,178)	Events income	(5,675)	(5,675)	(5,675)	(5,675)	(5,675)	(5,675)
<b>(23,468)</b>	<b>Income</b>	<b>(30,675)</b>	<b>(30,675)</b>	<b>(30,675)</b>	<b>(43,675)</b>	<b>(35,675)</b>	<b>(35,675)</b>
<b>(23,468)</b>	<b>Gross Income</b>	<b>(30,675)</b>	<b>(30,675)</b>	<b>(30,675)</b>	<b>(43,675)</b>	<b>(35,675)</b>	<b>(35,675)</b>
<b>374,809</b>	<b>Net Expenditure</b>	<b>337,798</b>	<b>308,685</b>	<b>310,283</b>	<b>289,243</b>	<b>309,516</b>	<b>319,276</b>

## Communications, Culture, Communities & Facilities Citizen Services

OUTTURN 2018/2019		ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
2018/2019	DESCRIPTION	2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
900,848	Others Basic Pay	951,338	1,040,848	1,005,972	1,049,485	1,022,381	1,061,880
13,015	Others - Other Pay	10,125	10,125	10,125	10,220	10,220	10,220
4,870	Holiday Pay for Add Pay	2,894	2,894	2,894	2,921	2,921	2,921
40,474	Overtime	23,762	23,762	30,988	23,984	24,191	24,917
78,981	Others National Insurance Employers	78,162	87,380	84,826	99,144	96,683	100,363
160,793	Others Superannuation Employers	165,804	183,079	182,240	191,243	186,304	193,502
<b>1,198,981</b>	<b>Employee Cost</b>	<b>1,232,085</b>	<b>1,348,088</b>	<b>1,317,045</b>	<b>1,376,997</b>	<b>1,342,700</b>	<b>1,393,803</b>
3,519	Other Property Costs	0	0	0	0	0	0
<b>3,519</b>	<b>Property Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
6,446	Employee Related Travel	2,566	2,566	2,566	1,496	1,496	1,496
<b>6,446</b>	<b>Transport Cost</b>	<b>2,566</b>	<b>2,566</b>	<b>2,566</b>	<b>1,496</b>	<b>1,496</b>	<b>1,496</b>
72	Printing	200	200	200	200	200	200
1,570	Telephone - Calls	2,200	2,200	2,200	2,200	2,200	2,200
251	Mobile Phones	162	162	162	162	162	162
9,104	Web Costs	8,500	8,500	17,256	18,500	18,500	18,500
8,745	Computer Software	1,000	1,000	1,000	1,000	1,000	1,000
2,633	Small Office Equip/Computer Purch &	100	100	100	100	100	100
402	Stationery	0	0	24	0	0	0
0	Legal Expenses	0	0	580	0	0	0
0	Clothing, Uniforms etc	0	0	420	0	0	0
<b>23,060</b>	<b>Supplies services and Admin Costs</b>	<b>12,162</b>	<b>12,162</b>	<b>21,942</b>	<b>22,162</b>	<b>22,162</b>	<b>22,162</b>
268	Payment to Other Bodies	200	200	200	200	200	200
<b>268</b>	<b>Payments to other Bodies</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>
<b>1,232,274</b>	<b>Gross Expenditure</b>	<b>1,247,013</b>	<b>1,363,016</b>	<b>1,341,754</b>	<b>1,400,855</b>	<b>1,366,558</b>	<b>1,417,661</b>
<b>1,232,274</b>	<b>Net Expenditure</b>	<b>1,247,013</b>	<b>1,363,016</b>	<b>1,341,754</b>	<b>1,400,855</b>	<b>1,366,558</b>	<b>1,417,661</b>

**Communications, Culture, Communities & Facilities  
Libraries**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE				
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
891,583	Others Basic Pay	1,009,373	1,009,373	975,055	977,545	929,432	959,531
25,787	Overtime	0	0	11,501	0	0	0
385	Others Training Costs	0	0	0	0	0	0
63,898	Others National Insurance Employers	67,592	67,592	72,419	75,012	71,320	73,630
166,253	Others Superannuation Employers	175,857	175,857	186,267	186,198	177,034	182,767
<b>1,147,906</b>	<b>Employee Cost</b>	<b>1,252,822</b>	<b>1,252,822</b>	<b>1,245,242</b>	<b>1,238,755</b>	<b>1,177,786</b>	<b>1,215,928</b>
11,065	Metered Water	10,869	10,869	10,869	10,869	10,869	10,869
145	Water Rates	1,620	1,620	1,620	1,620	1,620	1,620
124,890	Rates - Non Domestic (WDC)	126,011	125,011	125,011	129,421	133,988	133,988
10,850	Rents	10,850	10,850	10,850	10,850	10,850	10,850
1,347	Council Tax Payments	1,350	1,350	1,350	1,350	1,350	1,350
59,072	Electricity	47,000	47,000	52,000	52,500	57,750	63,525
17,620	Gas	23,100	23,100	23,100	24,255	25,468	26,740
872	Cleaning Materials	982	982	982	982	982	982
23,704	Rep & Maintenance	32,340	27,240	27,243	2,000	2,000	2,000
0	Security & Patrols Contracts	0	0	0	15,000	15,000	15,000
5,176	Refuse Collection	5,982	5,982	5,982	6,290	6,548	6,810
<b>254,742</b>	<b>Property Cost</b>	<b>260,104</b>	<b>254,004</b>	<b>259,007</b>	<b>255,137</b>	<b>266,425</b>	<b>273,734</b>
157	Hire Of Vehicles	500	110	110	110	110	110
8,590	Internal Fleet Maintenance Charge	7,244	8,344	8,344	8,344	8,344	8,344
4,398	Diesel	3,259	4,859	4,859	4,859	4,859	4,859
455	Repair/Maint Veh & Plant	120	460	460	460	460	460
243	Other travel costs	0	250	250	250	250	250
239	Other Transport Costs External	0	200	200	200	200	200
4,342	Employee Related Travel	3,420	4,320	2,320	4,320	4,320	4,320
<b>18,424</b>	<b>Transport Cost</b>	<b>14,543</b>	<b>18,543</b>	<b>16,543</b>	<b>18,543</b>	<b>18,543</b>	<b>18,543</b>
4,233	Stationery	8,500	8,500	6,140	5,500	5,500	5,500
155,810	Books	125,000	135,000	138,000	135,240	135,240	135,240
4,069	Newspapers	4,850	4,850	4,850	4,850	4,850	4,850
1,766	Archive Materials	2,000	2,000	2,000	2,000	2,000	2,000
925	Postages	800	800	800	800	800	800
1,107	Telephone - Calls	1,500	1,500	1,500	1,500	1,500	1,500
5,425	Telephone Rentals	6,000	6,000	6,000	6,000	6,000	6,000
905	Mobile Phones	1,686	686	686	686	686	686
4,395	Internet Charges	4,660	4,660	4,660	4,660	4,660	4,660
209	Hospitality	380	380	380	380	380	380
12,891	Membership Fees & Subscriptions	7,350	7,350	9,712	15,500	15,500	15,500
38	Medicals	100	100	100	100	100	100
7,570	Computer Software	0	0	0	0	0	0
36,215	Purchase of Computer Equipment	14,454	14,454	14,454	14,454	14,454	14,454
997	Machine Rentals And Leasing	2,720	1,720	720	1,720	1,720	1,720
75	Clothing, Uniforms etc	200	200	200	200	200	200
1,904	Resaleable Goods	1,000	1,000	1,050	1,000	1,000	1,000
397	Classroom Materials	1,854	1,854	1,854	6,500	6,500	6,500
0	Events	0	0	0	10,000	10,000	10,000
41,719	Supplies & Services	38,845	38,845	35,799	2,339	2,339	2,339
0	Digital Media	0	0	0	27,000	27,001	27,002
7,397	Audio Purchases	10,053	10,053	10,053	10,053	10,053	10,053
4,972	Video Purchases	6,357	6,357	6,357	6,357	6,357	6,357
<b>293,018</b>	<b>Supplies services and Admin Costs</b>	<b>238,309</b>	<b>246,309</b>	<b>245,315</b>	<b>256,839</b>	<b>256,840</b>	<b>256,841</b>
893	Payment to Other Bodies	13,290	13,290	13,290	0	0	0
<b>893</b>	<b>Payments to other Bodies</b>	<b>13,290</b>	<b>13,290</b>	<b>13,290</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,714,983</b>	<b>Gross Expenditure</b>	<b>1,779,068</b>	<b>1,784,968</b>	<b>1,779,396</b>	<b>1,769,274</b>	<b>1,719,594</b>	<b>1,765,046</b>

**Communications, Culture, Communities & Facilities  
Libraries**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
(21,139)	Income From Other Agencies	(7,519)	(7,519)	(16,476)	(7,519)	(7,519)	(7,519)
(20,744)	Library Income	(31,066)	(34,066)	(25,069)	(35,308)	(36,600)	(36,600)
<b>(41,884)</b>	<b>Income</b>	<b>(38,585)</b>	<b>(41,585)</b>	<b>(41,545)</b>	<b>(42,827)</b>	<b>(44,119)</b>	<b>(44,119)</b>
<b>(41,884)</b>	<b>Gross Income</b>	<b>(38,585)</b>	<b>(41,585)</b>	<b>(41,545)</b>	<b>(42,827)</b>	<b>(44,119)</b>	<b>(44,119)</b>
<b>1,673,100</b>	<b>Net Expenditure</b>	<b>1,740,483</b>	<b>1,743,383</b>	<b>1,733,993</b>	<b>1,726,447</b>	<b>1,675,474</b>	<b>1,720,926</b>

## Communications, Culture, Communities & Facilities Arts and Heritage

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
15,030	Teachers Basic Pay	14,847	14,847	16,082	15,922	16,399	16,891
912	Teachers National Insurance Employers	1,239	1,239	1,029	1,018	1,049	1,080
2,585	Teachers Superannuation Employers	2,757	2,757	3,176	3,550	3,657	3,767
402,418	Others Basic Pay	317,418	317,418	290,432	259,613	270,246	267,115
4,162	Others - Other Pay	3,820	3,820	3,820	3,839	3,906	3,906
35,763	Others National Insurance Employers	28,015	28,015	26,387	24,134	25,114	24,827
76,804	Others Superannuation Employers	61,235	61,235	55,866	50,105	52,157	51,554
<b>537,673</b>	<b>Employee Cost</b>	<b>429,331</b>	<b>429,331</b>	<b>396,822</b>	<b>358,181</b>	<b>372,528</b>	<b>369,140</b>
0	Fixtures & Fittings	1,630	1,630	1,630	1,630	1,630	1,630
0	Rep & Maintenance	3,000	0	1,523	1,500	1,500	1,500
<b>0</b>	<b>Property Cost</b>	<b>4,630</b>	<b>1,630</b>	<b>3,153</b>	<b>3,130</b>	<b>3,130</b>	<b>3,130</b>
832	Employee Related Travel	1,040	1,040	1,040	1,040	1,040	1,040
<b>832</b>	<b>Transport Cost</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>	<b>1,040</b>
0	Telephone Rentals	152	152	152	0	0	0
40	Mobile Phones	22	22	42	174	174	174
0	Hospitality	100	100	291	100	100	100
0	Conference Fees	290	290	303	290	290	290
0	Advertising	5,020	5,020	5,020	4,520	4,520	4,520
0	Membership Fees & subscriptions	5,847	5,847	5,851	5,847	5,847	5,847
2,180	Resaleable goods	770	770	770	770	770	770
206	Postages	500	500	500	500	500	500
17,665	Events	19,250	16,000	16,000	15,000	15,000	15,000
0	Computer Software	0	0	0	3,000	3,000	3,000
12,839	Supplies & Services	3,899	3,899	3,708	3,899	3,899	3,899
<b>32,930</b>	<b>Supplies services and Admin Costs</b>	<b>35,850</b>	<b>32,600</b>	<b>32,637</b>	<b>34,100</b>	<b>34,100</b>	<b>34,100</b>
3,031	Arts & Events	25,000	25,000	25,000	25,000	25,000	25,000
9,566	Library Exhibitions	0	0	797	0	0	0
11,749	Arts Development	13,912	13,912	13,115	13,912	13,912	13,912
17,953	Payment to Other Bodies	4,500	4,500	4,500	4,500	4,500	4,500
<b>42,298</b>	<b>Payments to other Bodies</b>	<b>43,412</b>	<b>43,412</b>	<b>43,412</b>	<b>43,412</b>	<b>43,412</b>	<b>43,412</b>
<b>613,734</b>	<b>Gross Expenditure</b>	<b>514,263</b>	<b>508,013</b>	<b>477,063</b>	<b>439,863</b>	<b>454,210</b>	<b>450,822</b>
(74,840)	Income From Other Agencies	(46,850)	(46,850)	(44,654)	(46,850)	(46,850)	(46,850)
(5,004)	Fees & Charges	(8,166)	(8,166)	(8,166)	(8,416)	(8,765)	(8,765)
(2,528)	Miscellaneous Income	0	0	(2,296)	0	0	0
<b>(84,094)</b>	<b>Income</b>	<b>(55,016)</b>	<b>(55,016)</b>	<b>(55,116)</b>	<b>(55,266)</b>	<b>(55,615)</b>	<b>(55,615)</b>
<b>(84,094)</b>	<b>Gross Income</b>	<b>(55,016)</b>	<b>(55,016)</b>	<b>(55,116)</b>	<b>(55,266)</b>	<b>(55,615)</b>	<b>(55,615)</b>
<b>529,639</b>	<b>Net Expenditure</b>	<b>459,247</b>	<b>452,997</b>	<b>421,947</b>	<b>384,597</b>	<b>398,595</b>	<b>395,207</b>



**Communications, Culture, Communities & Facilities  
Clydebank Town Hall**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
162,436	Others Basic Pay	204,430	241,177	239,327	280,334	294,142	306,589
0	Others - Other Allowances	752	752	1,134	752	765	765
18,864	Overtime	48,093	48,093	32,711	28,081	24,686	21,508
126	Others Training Costs	0	0	0	0	0	0
5,438	Others Agency Staff	0	0	481	0	0	0
14,911	Others National Insurance Employers	17,364	20,579	20,426	29,138	30,122	30,996
31,277	Others Superannuation Employers	36,896	43,988	44,025	54,104	56,770	59,172
<b>233,052</b>	<b>Employee Cost</b>	<b>307,535</b>	<b>354,589</b>	<b>338,104</b>	<b>392,409</b>	<b>406,484</b>	<b>419,030</b>
4,864	Metered Water	6,000	5,000	6,015	6,000	6,000	6,000
104,236	Rates - Non Domestic (WDC)	98,601	98,601	106,296	105,052	108,625	108,625
32,493	Electricity	34,541	34,541	34,541	37,995	41,795	45,974
21,969	Gas	23,850	23,850	23,850	25,043	26,295	27,609
40	Fixtures & Fittings	500	500	606	500	500	500
1,385	Cleaning Materials	1,500	1,500	1,500	1,500	1,500	1,500
3,037	Contract Cleaning	10,700	10,700	10,700	10,700	10,700	10,700
56	Window Cleaning	386	386	386	386	386	386
(826)	Rep & Maintenance	5,000	5,000	5,000	5,000	5,000	5,000
5,059	Refuse Collection	3,644	3,644	5,059	3,793	5,498	5,506
1,279	other property	0	0	406	0	0	0
<b>173,590</b>	<b>Property Cost</b>	<b>184,722</b>	<b>183,722</b>	<b>194,358</b>	<b>195,968</b>	<b>206,298</b>	<b>211,800</b>
976	Plant Hire	0	0	438	0	0	0
<b>976</b>	<b>Transport Cost</b>	<b>0</b>	<b>0</b>	<b>438</b>	<b>0</b>	<b>0</b>	<b>0</b>
99	Printing	500	500	583	500	500	500
468	Telephone Rentals	600	600	600	600	600	600
2,750	Web costs	0	0	0	0	0	0
820	Catering equipment	5,000	1,000	0	1,000	1,000	1,000
547	Tools & Equipment (Repairs & Mainte	500	500	1,500	500	500	500
949	Clothing, Uniforms etc	1,000	1,000	1,006	1,000	1,000	1,000
18,381	Food, Provisions	25,219	25,219	25,219	25,219	25,219	25,219
14,508	Events	5,000	5,000	13,626	5,900	5,900	5,900
19,662	Supplies & Services	13,000	13,000	15,000	13,000	13,000	13,000
0	External Catering - Events	0	0	33,944	0	0	0
599	Audio Visual Supplies	2,000	2,000	0	0	0	0
<b>58,783</b>	<b>Supplies services and Admin Costs</b>	<b>52,819</b>	<b>48,819</b>	<b>91,478</b>	<b>47,719</b>	<b>47,719</b>	<b>47,719</b>
<b>466,402</b>	<b>Gross Expenditure</b>	<b>545,076</b>	<b>587,130</b>	<b>624,378</b>	<b>636,097</b>	<b>660,501</b>	<b>678,550</b>
(213,621)	Town Hall Income	(211,863)	(211,863)	(250,807)	(295,232)	(301,553)	(298,985)
<b>(213,621)</b>	<b>Income</b>	<b>(211,863)</b>	<b>(211,863)</b>	<b>(250,807)</b>	<b>(295,232)</b>	<b>(301,553)</b>	<b>(298,985)</b>
<b>(213,621)</b>	<b>Gross Income</b>	<b>(211,863)</b>	<b>(211,863)</b>	<b>(250,807)</b>	<b>(295,232)</b>	<b>(301,553)</b>	<b>(298,985)</b>
<b>252,781</b>	<b>Net Expenditure</b>	<b>333,213</b>	<b>375,267</b>	<b>373,571</b>	<b>340,865</b>	<b>358,948</b>	<b>379,564</b>

**Communications, Culture, Communities & Facilities  
Office Accommodation**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE				
2019/2020	2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023	
£	£	£	£	£	£	£	
86,336	Others Basic Pay	130,692	93,945	93,552	100,863	105,483	108,808
4,832	Others - Other Pay	5,082	5,082	5,082	5,133	5,133	5,133
1,011	Others - Other Allowances	2,018	2,018	2,018	2,038	2,038	2,038
434	Holiday Pay for Add Pay	390	390	385	394	394	394
3,239	Overtime	2,548	2,548	3,269	2,574	2,574	2,574
300	Training	55	55	55	55	55	55
7,701	Others National Insurance Employe	11,439	8,224	7,984	9,717	9,897	10,415
17,518	Others Superannuation Employers	26,391	19,299	18,751	19,467	20,358	21,000
<b>121,371</b>	<b>Employee Cost</b>	<b>178,615</b>	<b>131,561</b>	<b>131,096</b>	<b>140,242</b>	<b>145,933</b>	<b>150,417</b>
33,001	Metered Water	28,003	28,003	31,430	51,338	51,338	51,338
2,139	Water Rates	505	505	32,971	8,817	8,817	8,817
428,571	Rates - Non Domestic (WDC)	442,562	442,562	468,028	498,904	498,904	498,904
494,866	Rents	490,356	490,356	494,865	494,865	494,865	494,865
10,221	Property Insurance	7,415	7,415	10,588	10,588	10,588	10,588
19,432	Repairs & Maintenance	0	0	8,183	0	0	0
166,350	Electricity	134,045	134,045	154,928	169,426	184,171	202,588
36,250	Gas	49,531	35,531	34,035	37,161	39,719	41,705
6,467	Cleaning Materials	6,596	6,596	7,530	6,596	6,596	6,596
0	Personal Hygiene	100	100	233	100	100	100
0	Window Cleaning	604	10,604	10,000	40,604	40,604	40,604
23,929	Upkeep of Grounds	0	0	0	0	0	0
1,486	Rep & Maintenance	14,621	14,621	9,291	14,621	14,621	14,621
30,100	Refuse Collection	18,458	18,458	31,304	32,330	32,996	33,802
1,390	Security & Patrols Contracts	1,333	1,333	1,790	1,165	1,165	1,165
3,400	Other Property Costs	65,704	65,704	4,774	5,064	22,014	16,664
<b>1,257,602</b>	<b>Property Cost</b>	<b>1,259,833</b>	<b>1,255,833</b>	<b>1,299,948</b>	<b>1,371,579</b>	<b>1,406,498</b>	<b>1,422,357</b>
0	Other Travel Costs	575	575	575	575	575	575
<b>0</b>	<b>Transport Cost</b>	<b>575</b>	<b>575</b>	<b>575</b>	<b>575</b>	<b>575</b>	<b>575</b>
6,870	Contract Janitorial Supplies	13,344	9,344	8,717	9,344	9,344	9,344
509	Health & Safety	700	700	700	700	700	700
442	Stationery	1,000	1,000	1,000	1,000	1,000	1,000
62,685	Postages	59,428	59,428	62,908	59,428	59,428	59,428
1,365	Telephone Rentals	6,142	2,142	2,299	2,142	2,142	2,142
20	Telephone - Calls	2,124	2,124	2,124	2,272	2,272	2,272
109	Telephone Other Costs	148	148	10	0	0	0
396	Machine Rentals And Leasing	1,486	1,486	686	1,486	1,486	1,486
162	Tools & Equipment (Repairs & Main	321	321	321	321	321	321
2,999	Purchase of Tools & Equipment	500	500	500	500	500	500
10	Clothing, Uniforms etc	598	598	598	598	598	598
13,122	Supplies & Services	5,389	5,389	6,574	5,389	5,389	5,389
0	TV Licences	101	101	129	101	101	101
<b>88,689</b>	<b>Supplies services and Admin</b>	<b>91,281</b>	<b>83,281</b>	<b>86,565</b>	<b>83,281</b>	<b>83,281</b>	<b>83,281</b>
25,446	Payment To Other Local Authorities	19,923	19,923	25,446	19,923	19,923	19,923
<b>25,446</b>	<b>Payments to other Bodies</b>	<b>19,923</b>	<b>19,923</b>	<b>25,446</b>	<b>19,923</b>	<b>19,923</b>	<b>19,923</b>
<b>1,493,108</b>	<b>Gross Expenditure</b>	<b>1,550,227</b>	<b>1,491,173</b>	<b>1,543,630</b>	<b>1,615,601</b>	<b>1,656,210</b>	<b>1,676,554</b>
(858)	Income From Other Agencies	0	0	(367)	0	0	0
<b>(858)</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>(367)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(858)</b>	<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>(367)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,492,250</b>	<b>Net Expenditure</b>	<b>1,550,227</b>	<b>1,491,173</b>	<b>1,543,264</b>	<b>1,615,601</b>	<b>1,656,210</b>	<b>1,676,554</b>

**Communications, Culture, Communities & Facilities  
Facilities Management**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£		£	£	£	£	£	£
263,534	Others Basic Pay	255,047	258,620	266,554	208,130	214,713	221,511
12	Overtime	400	400	0	400	400	400
0	Others Training Costs	800	800	800	800	800	800
27,148	Others National Insurance Employer	26,476	26,743	27,293	18,211	14,719	15,185
50,840	Others Superannuation Employers	49,586	49,886	51,539	31,236	24,547	25,330
<b>341,534</b>	<b>Employee Cost</b>	<b>332,309</b>	<b>336,449</b>	<b>346,186</b>	<b>258,777</b>	<b>255,179</b>	<b>263,226</b>
0	Cleaning Materials	0	0	239	0	0	0
<b>0</b>	<b>Property Costs</b>	<b>0</b>	<b>0</b>	<b>239</b>	<b>0</b>	<b>0</b>	<b>0</b>
						0	
218	Hire Of Vehicles	100	100	592	200	200	200
32	Diesel Internal	0	0	408	408	816	816
1,639	Employee Related Travel	1,535	1,535	1,858	1,858	1,858	1,858
<b>1,889</b>	<b>Transport Cost</b>	<b>1,635</b>	<b>1,635</b>	<b>2,858</b>	<b>2,466</b>	<b>2,874</b>	<b>2,874</b>
791	Stationery	0	0	797	700	700	700
103	Mobile Phones	321	321	209	209	209	209
380	Membership Fees & Subscriptions	225	225	225	225	225	225
455	Conference Fees	798	798	798	798	798	798
(5,374)	Supplies & Services	1,900	1,900	1,250	1,200	1,200	1,200
<b>(3,645)</b>	<b>Supplies services and Admin</b>	<b>3,244</b>	<b>3,244</b>	<b>3,279</b>	<b>3,132</b>	<b>3,132</b>	<b>3,132</b>
<b>339,778</b>	<b>Gross Expenditure</b>	<b>337,188</b>	<b>341,328</b>	<b>352,562</b>	<b>264,375</b>	<b>261,185</b>	<b>269,232</b>
(19,173)	Int Rech - Staff Costs	(14,749)	(14,749)	(14,749)	0	0	0
<b>(19,173)</b>	<b>Income</b>	<b>(14,749)</b>	<b>(14,749)</b>	<b>(14,749)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(19,173)</b>	<b>Gross Income</b>	<b>(14,749)</b>	<b>(14,749)</b>	<b>(14,749)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>320,605</b>	<b>Net Expenditure</b>	<b>322,439</b>	<b>326,579</b>	<b>337,813</b>	<b>264,375</b>	<b>261,185</b>	<b>269,232</b>

## Communications, Culture, Communities & Facilities Leisure Management

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/22	INDICATIVE ESTIMATE 2022/23
£		£	£	£	£	£	£
690	Rep & Maintenance	0	0	0	0	0	0
<b>690</b>	<b>Property Cost</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
49,156	Paymts to Strategic Partners	49,156	49,156	49,156	49,156	49,156	49,156
106,575	Payment to Other Bodies	120,000	120,000	106,575	106,575	106,575	106,575
15,000	Payments to Corp Comms	0	0	15,000	15,000	15,000	15,000
3,900,493	Other Accounts of the Authority	3,671,320	3,671,320	3,786,320	3,670,053	3,877,501	4,095,218
<b>4,071,224</b>	<b>Payments to other Bodies</b>	<b>3,840,476</b>	<b>3,840,476</b>	<b>3,957,051</b>	<b>3,840,784</b>	<b>4,048,232</b>	<b>4,265,949</b>
<b>4,071,914</b>	<b>Gross Expenditure</b>	<b>3,840,476</b>	<b>3,840,476</b>	<b>3,957,051</b>	<b>3,840,784</b>	<b>4,048,232</b>	<b>4,265,949</b>
(100,509)	Income From Other Agencies	(120,000)	(120,000)	(106,575)	(106,575)	(106,575)	(106,575)
(558,570)	Other Accounts of the Authority	(579,516)	(579,516)	(579,516)	(602,697)	(626,805)	(651,877)
<b>(659,079)</b>	<b>Income</b>	<b>(699,516)</b>	<b>(699,516)</b>	<b>(686,091)</b>	<b>(709,272)</b>	<b>(733,380)</b>	<b>(758,452)</b>
<b>(659,079)</b>	<b>Gross Income</b>	<b>(699,516)</b>	<b>(699,516)</b>	<b>(686,091)</b>	<b>(709,272)</b>	<b>(733,380)</b>	<b>(758,452)</b>
<b>3,412,835</b>	<b>Net Expenditure</b>	<b>3,140,960</b>	<b>3,140,960</b>	<b>3,270,960</b>	<b>3,131,512</b>	<b>3,314,852</b>	<b>3,507,497</b>

**Communications, Culture, Communities & Facilities**  
**Building Cleaning & Police**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
1,250,972	Others Basic Pay	1,287,689	1,287,689	1,295,972	1,327,929	1,367,767	1,408,800
52,328	Overtime	78,500	73,500	35,840	60,000	61,800	63,654
0	Others Training Costs	1,500	1,500	0	1,500	1,500	1,500
36,288	Others National Insurance Em'ers	38,492	38,492	35,489	34,642	35,248	35,865
165,660	Others Superannuation Em'ers	173,300	173,300	184,839	187,158	190,433	193,766
<b>1,505,248</b>	<b>Employee Cost</b>	<b>1,579,481</b>	<b>1,574,481</b>	<b>1,552,140</b>	<b>1,611,229</b>	<b>1,656,748</b>	<b>1,703,585</b>
124,282	Cleaning Materials	102,163	102,163	145,427	145,427	145,427	145,427
3,823	Dso Allocation - Depot	3,499	3,499	3,946	4,098	4,369	4,369
<b>128,105</b>	<b>Property Cost</b>	<b>105,662</b>	<b>105,662</b>	<b>149,373</b>	<b>149,525</b>	<b>149,796</b>	<b>149,796</b>
2,734	Employee Related Travel	1,346	1,346	2,542	2,542	2,542	2,542
<b>2,734</b>	<b>Transport Cost</b>	<b>1,346</b>	<b>1,346</b>	<b>2,542</b>	<b>2,542</b>	<b>2,542</b>	<b>2,542</b>
1,478	Postages	1,128	1,128	1,128	1,128	1,128	1,128
67	Mobile Phones	51	51	82	51	51	51
14,249	Tools & Equipment (R & M)	9,900	9,900	9,900	9,900	9,900	9,900
6,052	Purchase of Tools & Equipment	3,554	3,554	3,554	3,554	3,554	3,554
4,344	Clothing, Uniforms etc	4,700	4,019	4,700	4,700	4,700	4,700
230	Supplies & Services	1,387	1,387	1,408	1,408	1,408	1,408
(5,125)	Stock Adjustment	0	0	0	0	0	0
<b>21,295</b>	<b>Supplies services and Admin</b>	<b>20,720</b>	<b>20,039</b>	<b>20,772</b>	<b>20,741</b>	<b>20,741</b>	<b>20,741</b>
<b>1,657,382</b>	<b>Gross Expenditure</b>	<b>1,707,209</b>	<b>1,701,528</b>	<b>1,724,827</b>	<b>1,784,037</b>	<b>1,829,827</b>	<b>1,876,664</b>
(152,107)	Fees & Charges	(170,329)	(170,329)	(158,191)	(164,519)	(171,100)	(177,944)
(60,726)	Int Rech - Other Contracts	(57,828)	(57,828)	(75,170)	(78,643)	(81,788)	(85,060)
<b>(212,833)</b>	<b>Income</b>	<b>(228,157)</b>	<b>(228,157)</b>	<b>(233,361)</b>	<b>(243,162)</b>	<b>(252,888)</b>	<b>(263,004)</b>
<b>(212,833)</b>	<b>Gross Income</b>	<b>(228,157)</b>	<b>(228,157)</b>	<b>(233,361)</b>	<b>(243,162)</b>	<b>(252,888)</b>	<b>(263,004)</b>
<b>1,444,549</b>	<b>Net Expenditure</b>	<b>1,479,052</b>	<b>1,473,371</b>	<b>1,491,465</b>	<b>1,540,875</b>	<b>1,576,939</b>	<b>1,613,660</b>

**Communications, Culture, Communities & Facilities  
Building Cleaning PPP**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
527,516	Others Basic Pay	565,552	545,552	549,905	561,919	578,776	596,139
10,848	Overtime	14,268	14,268	5,138	12,000	12,360	12,731
12,246	Others National Insurance Employers	12,165	12,165	12,942	13,243	13,639	14,048
68,454	Others Superannuation Employers	77,594	77,593	67,847	69,420	71,503	73,648
<b>619,064</b>	<b>Employee Cost</b>	<b>669,579</b>	<b>649,578</b>	<b>635,832</b>	<b>656,581</b>	<b>676,278</b>	<b>696,567</b>
37,032	Cleaning Materials	35,000	35,000	35,000	35,000	35,000	35,000
<b>37,032</b>	<b>Property Cost</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
28	Mobile Phones	27	27	29	27	27	27
4,044	Tools & Equipment (R & M)	2,500	2,500	2,500	2,500	2,500	2,500
6,705	Purchase of Tools & Equipment	8,500	8,191	8,191	8,500	8,500	8,500
3,003	Clothing, Uniforms etc	690	690	690	690	690	690
<b>13,780</b>	<b>Supplies services and Admin</b>	<b>11,717</b>	<b>11,408</b>	<b>11,410</b>	<b>11,717</b>	<b>11,717</b>	<b>11,717</b>
<b>669,876</b>	<b>Gross Expenditure</b>	<b>716,296</b>	<b>695,986</b>	<b>682,242</b>	<b>703,298</b>	<b>722,995</b>	<b>743,284</b>
(922,106)	Int Rech - Other Contracts	(957,330)	(957,330)	(957,331)	(995,623)	(1,035,448)	(1,076,866)
<b>(922,106)</b>	<b>Income</b>	<b>(957,330)</b>	<b>(957,330)</b>	<b>(957,331)</b>	<b>(995,623)</b>	<b>(1,035,448)</b>	<b>(1,076,866)</b>
<b>(922,106)</b>	<b>Gross Income</b>	<b>(957,330)</b>	<b>(957,330)</b>	<b>(957,331)</b>	<b>(995,623)</b>	<b>(1,035,448)</b>	<b>(1,076,866)</b>
<b>(252,230)</b>	<b>Net Expenditure</b>	<b>(241,034)</b>	<b>(261,344)</b>	<b>(275,089)</b>	<b>(292,325)</b>	<b>(312,453)</b>	<b>(333,582)</b>

**Communications, Culture, Communities & Facilities  
Facilities Assistants**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£		£	£	£	£	£	£
1,398,916	Others Basic Pay	1,515,058	1,552,558	1,471,074	1,498,851	1,582,456	1,668,570
111,206	Overtime	145,000	135,000	125,480	135,000	135,000	135,000
0	Others Training Costs	1,000	1,000	1,000	1,000	1,000	1,000
106,453	Others National Insurance Employers	115,895	120,395	106,259	114,995	123,035	131,315
243,860	Others Superannuation Employers	271,032	279,032	269,857	276,892	293,410	310,422
<b>1,860,435</b>	<b>Employee Cost</b>	<b>2,047,985</b>	<b>2,087,985</b>	<b>1,973,670</b>	<b>2,026,739</b>	<b>2,134,901</b>	<b>2,246,307</b>
7,670	Personal Hygiene/ Cleaning	8,121	8,121	8,088	8,121	8,121	8,121
1,993	Security & Patrols Contracts	1,500	1,500	1,500	1,500	1,500	1,500
3,344	DSO Allocation-Depot	3,060	3,060	3,451	3,585	3,821	3,821
<b>13,007</b>	<b>Property Cost</b>	<b>12,681</b>	<b>12,681</b>	<b>13,039</b>	<b>13,206</b>	<b>13,442</b>	<b>13,442</b>
4,127	Employee Related Travel	2,935	2,935	2,314	2,935	2,935	2,935
<b>4,127</b>	<b>Transport Cost</b>	<b>2,935</b>	<b>2,935</b>	<b>2,314</b>	<b>2,935</b>	<b>2,935</b>	<b>2,935</b>
6,977	Contract Janitorial Supplies	22,485	22,485	14,201	14,201	14,201	14,201
10	Mobile Phones	0	0	10	10	10	10
525	Small Office Equip Purch & Repair	1,000	1,000	1,091	1,000	1,000	1,000
843	Clothing, Uniforms etc	2,250	2,220	2,220	2,250	2,250	2,250
42	Supplies & Services	100	100	100	100	100	100
<b>8,397</b>	<b>Supplies services and Admin</b>	<b>25,835</b>	<b>25,805</b>	<b>17,622</b>	<b>17,561</b>	<b>17,561</b>	<b>17,561</b>
<b>1,885,966</b>	<b>Gross Expenditure</b>	<b>2,089,436</b>	<b>2,129,406</b>	<b>2,006,645</b>	<b>2,060,441</b>	<b>2,168,839</b>	<b>2,280,245</b>
(42,487)	Fees & Charges	(35,360)	(42,360)	(61,343)	(44,054)	(45,817)	(47,649)
<b>(42,487)</b>	<b>Income</b>	<b>(35,360)</b>	<b>(42,360)</b>	<b>(61,343)</b>	<b>(44,054)</b>	<b>(45,817)</b>	<b>(47,649)</b>
<b>(42,487)</b>	<b>Gross Income</b>	<b>(35,360)</b>	<b>(42,360)</b>	<b>(61,343)</b>	<b>(44,054)</b>	<b>(45,817)</b>	<b>(47,649)</b>
<b>1,843,479</b>	<b>Net Expenditure</b>	<b>2,054,076</b>	<b>2,087,046</b>	<b>1,945,302</b>	<b>2,016,386</b>	<b>2,123,023</b>	<b>2,232,596</b>

## Communications, Culture, Communities & Facilities Events

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023	
£	£	£	£	£	£	£	£
170	Electricity	0	0	2,400	2,640	2,930	3,223
<b>170</b>	<b>Property Cost</b>	<b>0</b>	<b>0</b>	<b>2,400</b>	<b>2,640</b>	<b>2,930</b>	<b>3,223</b>
0	Driver Recharges	0	0	487	487	487	487
<b>0</b>	<b>Transport Cost</b>	<b>0</b>	<b>0</b>	<b>487</b>	<b>487</b>	<b>487</b>	<b>487</b>
95,247	Other Supplies & Services	89,945	89,945	92,791	90,193	90,193	90,193
<b>95,247</b>	<b>Supplies services and Admin</b>	<b>89,945</b>	<b>89,945</b>	<b>92,791</b>	<b>90,193</b>	<b>90,193</b>	<b>90,193</b>
9,500	Payments to Voluntary Organisations		0	9,500	9,500	9,500	9,500
79,000	Payment to Other Bodies	90,050	90,050	83,798	83,798	83,798	83,798
<b>88,500</b>	<b>Payments to Other Bodies</b>	<b>90,050</b>	<b>90,050</b>	<b>93,298</b>	<b>93,298</b>	<b>93,298</b>	<b>93,298</b>
<b>183,917</b>	<b>Gross Expenditure</b>	<b>179,995</b>	<b>179,995</b>	<b>188,976</b>	<b>186,618</b>	<b>186,909</b>	<b>187,202</b>
(2,780)	Fees & Charges	0	0	(2,708)	(2,708)	(2,708)	0
(9,500)	Miscellaneous Income	0	0	(9,050)	(9,050)	(17,050)	(17,050)
(60,905)	Events Income	(60,450)	(60,450)	(72,563)	(80,563)	(80,563)	(80,563)
<b>(73,185)</b>	<b>Income</b>	<b>(60,450)</b>	<b>(60,450)</b>	<b>(84,321)</b>	<b>(89,613)</b>	<b>(97,613)</b>	<b>(97,613)</b>
<b>(73,185)</b>	<b>Gross Income</b>	<b>(60,450)</b>	<b>(60,450)</b>	<b>(84,321)</b>	<b>(89,613)</b>	<b>(97,613)</b>	<b>(97,613)</b>
<b>110,732</b>	<b>Net Expenditure</b>	<b>119,545</b>	<b>119,545</b>	<b>104,655</b>	<b>97,005</b>	<b>89,296</b>	<b>89,589</b>



**Communications, Culture, Communities & Facilities  
Catering Services**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£		£	£	£	£	£	£
2,345,422	Others Basic Pay	2,393,592	2,393,592	2,413,602	2,678,946	2,728,414	2,810,267
37,944	Overtime	55,000	45,000	44,414	31,000	31,930	32,888
1,809	Others Training Costs	3,350	3,350	3,350	3,350	3,350	3,350
124,759	Others National Insurance Employers	122,622	122,621	126,719	139,426	142,003	146,263
374,037	Others Superannuation Employers	377,065	377,065	406,397	451,167	459,604	473,391
<b>2,883,971</b>	<b>Employee Cost</b>	<b>2,951,629</b>	<b>2,941,628</b>	<b>2,994,482</b>	<b>3,303,888</b>	<b>3,365,300</b>	<b>3,466,158</b>
55,571	Cleaning Materials	53,000	53,000	53,000	53,000	53,000	53,000
180	Personal Hygiene	400	400	400	400	400	400
0	Other Property Costs	1,140	140	526	218	218	218
6,688	DSO Allocation-Depot	6,121	6,121	6,904	6,904	6,904	6,904
<b>62,439</b>	<b>Property Cost</b>	<b>60,661</b>	<b>59,661</b>	<b>60,830</b>	<b>60,522</b>	<b>60,522</b>	<b>60,522</b>
4,639	Internal Fleet Maintenance Charge	4,554	4,554	4,834	4,929	5,076	5,229
94,645	Driver Recharges	96,376	96,376	98,430	131,323	144,363	147,494
82	Tyres	0	0	26	52	52	52
1,864	Diesels Internal	1,947	1,947	1,947	1,947	1,947	1,947
130	Repair/Maint Veh & Plant	390	390	390	390	390	390
2,191	Employee Related Travel	2,000	2,000	1,087	2,000	2,000	2,000
<b>103,551</b>	<b>Transport Cost</b>	<b>105,267</b>	<b>105,267</b>	<b>106,714</b>	<b>140,641</b>	<b>153,828</b>	<b>157,112</b>
783	Printing	1,500	1,500	1,000	1,500	1,500	1,500
0	Stationery	500	500	250	500	500	500
346	Telephone - Calls	400	400	391	400	400	400
3,986	Telephone Rentals	3,648	3,648	3,683	3,648	3,648	3,648
605	Kitchen Purchases	700	700	700	700	700	700
16,395	Machine Rental And Leasing	30,000	30,000	30,000	30,000	30,000	30,000
4,538	Tools & Equipment (Repairs & Mainten	1,500	1,500	1,500	1,500	1,500	1,500
17,215	Purchase of Tools & Equipment	17,000	16,475	17,000	317,000	46,723	39,821
6,931	Clothing, Uniforms etc	9,540	9,540	9,015	9,540	9,540	9,540
28,580	School Milk	0	0	24,258	24,258	24,258	24,258
1,121,915	Food Provisions	1,175,989	1,147,989	1,123,731	2,171,846	2,229,731	2,144,731
200	Supplies & Services	2,000	2,000	1,019	2,000	2,000	2,000
<b>1,201,494</b>	<b>Supplies services and Admin</b>	<b>1,242,777</b>	<b>1,214,252</b>	<b>1,212,547</b>	<b>2,562,892</b>	<b>2,350,500</b>	<b>2,258,598</b>
26,948	Kitchen Equipment Repairs	28,500	28,500	28,500	28,500	28,500	28,500
26,948	<b>Payments to Other Bodies</b>	28,500	28,500	28,500	28,500	28,500	28,500
<b>4,278,403</b>	<b>Gross Expenditure</b>	<b>4,388,834</b>	<b>4,349,308</b>	<b>4,403,073</b>	<b>6,096,443</b>	<b>5,958,651</b>	<b>5,970,890</b>
(1,638)	Miscellaneous Income	0	0	(6,006)	(300,000)	0	0
(252,413)	Other Accounts of the Authority	(200,090)	(227,090)	(252,332)	(915,763)	(915,763)	(915,763)
<b>(254,051)</b>	<b>Income</b>	<b>(200,090)</b>	<b>(227,090)</b>	<b>(258,338)</b>	<b>(1,215,763)</b>	<b>(915,763)</b>	<b>(915,763)</b>
<b>(254,051)</b>	<b>Gross Income</b>	<b>(200,090)</b>	<b>(227,090)</b>	<b>(258,338)</b>	<b>(1,215,763)</b>	<b>(915,763)</b>	<b>(915,763)</b>
<b>4,024,352</b>	<b>Net Expenditure</b>	<b>4,188,744</b>	<b>4,122,218</b>	<b>4,144,735</b>	<b>4,880,680</b>	<b>5,042,887</b>	<b>5,055,127</b>

## Education, Learning and Attainment

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Schools - Primary	41	25,999,235	27,817,038	27,888,018	29,356,398	30,111,057	30,797,256
Schools - Secondary	43	24,740,675	26,448,820	26,600,244	29,069,009	29,808,788	30,704,571
Schools - ASN	45	14,698,610	14,838,643	15,192,154	15,568,272	16,052,329	16,479,559
Psychological Services	47	496,416	491,772	422,704	496,640	462,110	475,528
Sports Develop./Active Schools	48	579,600	579,600	579,600	589,743	716,485	716,485
Early Learning & Childcare	49	8,603,031	8,343,558	8,134,342	8,287,989	8,376,024	8,592,486
PPP	50	14,776,383	14,776,383	14,531,015	14,827,175	15,062,292	15,397,116
Curriculum Development	51	203,045	182,045	182,045	204,093	204,093	203,004
Central Admin	52	151,294	251,809	287,254	266,475	268,225	270,028
Workforce/CPD	53	327,659	340,207	356,180	328,255	314,310	322,649
Performance and Improvement	54	409,580	429,868	420,377	438,581	487,590	503,680
Education Development	55	961,467	1,460,804	1,430,193	1,295,921	1,420,351	1,451,848
Creative Arts	56	530,281	563,464	571,531	578,175	601,433	619,088
Raising Attainment - Primary	57	0	0	0	0	0	0
Raising Attainment - Secondary	58	0	0	0	0	0	0
PEF	59	0	0	0	0	0	0
<b>Total: Education, Learning &amp; Attainment</b>		<b>92,477,276</b>	<b>96,524,011</b>	<b>96,595,657</b>	<b>101,306,726</b>	<b>103,885,087</b>	<b>106,533,298</b>

## Education, Learning & Attainment Schools - Primary

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE				
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
16,166,031	Teachers Basic Pay	15,896,529	17,488,808	17,544,574	17,984,552	18,214,449	18,599,751
127,855	Teachers Paternity / Maternity	0	0	131,176	0	0	0
14,490	Teachers Other Pay	0	0	487	0	0	0
1,722,824	Teachers National Insurance Employers	1,749,736	1,742,576	1,859,646	1,889,266	1,913,493	1,954,562
2,784,862	Teachers Superannuation Employers	3,160,826	3,619,129	3,544,902	4,135,030	4,187,790	4,276,438
36,915	Cover School Funded	65,792	68,939	37,511	83,459	85,961	88,541
179,350	HQ Cover	196,138	181,138	181,876	176,853	182,159	187,624
1,244,780	Others Basic Pay	1,247,665	1,247,665	1,320,180	1,286,083	1,324,651	1,358,621
19,030	Others - Other Allowances	2,061	2,061	667	2,128	2,192	2,258
8,275	Others Training Costs	26,014	21,014	21,014	21,000	21,000	21,000
61,730	Others National Insurance Employers	64,953	64,953	65,144	61,944	63,805	65,275
216,964	Others Superannuation Employers	217,070	217,070	231,378	229,085	235,960	241,390
<b>22,583,106</b>	<b>Employee Cost</b>	<b>22,626,784</b>	<b>24,653,353</b>	<b>24,938,555</b>	<b>25,869,400</b>	<b>26,231,460</b>	<b>26,795,460</b>
235,157	Metered Water	218,691	221,924	221,924	222,410	226,190	230,033
(7,819)	Water Rates	3,233	0	0	3,288	3,344	3,401
1,338,593	Rates - Non Domestic (WDC)	1,455,072	1,267,072	1,184,997	1,293,503	1,320,486	1,348,033
4,302	Rents	3,741	3,741	4,426	4,426	4,426	4,426
3,232	Council Tax Payments	2,468	2,468	2,468	2,468	2,468	2,468
360,029	Electricity	507,717	530,542	530,542	596,152	655,769	721,348
227,180	Gas	237,306	249,559	249,559	252,013	264,616	277,848
68,163	Heating Oil	70,714	58,461	58,461	65,000	65,000	65,000
1,916	Fixtures & Fittings	1,001	1,001	1,331	1,001	1,003	1,005
90	Cleaning Materials	1,096	1,096	766	1,096	1,096	1,096
1,347	Window Cleaning	8,316	8,316	3,517	8,316	8,316	8,316
121,296	Upkeep Of Grounds	142,335	126,335	126,335	135,000	140,400	146,016
22,237	Rep & Maintenance	46,418	38,214	38,214	38,214	38,214	38,214
127,404	Refuse Collection	129,867	129,867	129,867	135,021	140,464	146,083
1,695	Pest Control	3,230	3,230	3,230	3,230	3,230	3,230
1,372	Other Property Costs	4,612	4,615	13,195	4,612	4,612	4,612
<b>2,506,194</b>	<b>Property Cost</b>	<b>2,835,817</b>	<b>2,646,441</b>	<b>2,568,832</b>	<b>2,765,750</b>	<b>2,879,634</b>	<b>3,001,129</b>
14,224	Driver Recharges	16,265	16,265	16,265	17,086	17,601	18,305
21,209	Taxis	17,478	17,478	17,478	17,653	17,653	17,653
932	Employee Related Travel	5,521	5,521	5,521	5,521	5,521	5,521
281,659	Educ Pupils Transpt	265,000	265,000	265,000	267,650	267,650	267,650
<b>318,024</b>	<b>Transport Cost</b>	<b>304,264</b>	<b>304,264</b>	<b>304,264</b>	<b>307,910</b>	<b>308,425</b>	<b>309,129</b>

## Education, Learning & Attainment Schools - Primary

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£	£	£	£	£	£	£	£
31,648	Health & Safety	27,162	27,162	27,162	27,162	27,162	27,162
2,629	Printing	22,947	15,947	15,947	15,947	15,947	15,947
0	Photocopying	3,587	3,587	3,587	3,587	3,587	3,587
3,392	Postages	9,566	9,566	9,566	9,566	9,566	9,566
20,149	Telephone - Calls	13,220	13,220	13,220	13,220	13,220	13,220
20,063	Telephone Rentals	11,876	11,882	12,143	20,265	20,265	20,265
532	Mobile Phones	7,536	7,536	7,536	7,536	7,536	7,536
1,294	Hospitality	0	0	683	0	0	0
2,405	Membership Fees & Subscriptions	0	0	1,034	0	0	0
0	Medicals	112	112	212	112	112	112
7,655	Purchase of Computer Equipment	1,980	1,980	2,085	1,980	1,980	1,980
3,448	Small Office Equip Purch & Repair	8,411	8,411	8,618	8,411	8,411	8,411
28,640	Schools - CIRF	0	0	0	0	0	0
111,200	School Milk	123,578	113,578	113,578	113,578	113,578	113,578
221,054	Classroom Materials	152,061	151,405	137,561	151,005	151,005	151,005
(5,014)	Parent Counsel Administration	12,267	12,267	12,267	12,267	12,267	12,267
5,920	PE Facilities	14,528	14,528	14,528	14,528	14,528	14,528
1,576	Other Admin Costs	3,565	3,465	3,465	3,465	3,465	3,465
33,593	Education Activity Grant	30,710	30,710	30,710	30,710	30,710	30,710
8,043	Bank and Security Charges	15,609	2,609	2,609	15,609	15,609	15,609
<b>498,227</b>	<b>Supplies services &amp; Admin Costs</b>	<b>458,715</b>	<b>427,965</b>	<b>416,511</b>	<b>448,948</b>	<b>448,948</b>	<b>448,948</b>
268,200	Clothing Grant	268,000	268,000	268,000	258,000	258,000	258,000
0	Other Accounts of the Authority	270	270	270	270	270	270
12,483	Payment to Other Bodies	2,960	14,320	14,320	14,320	14,320	14,320
<b>280,683</b>	<b>Payments to other Bodies</b>	<b>271,230</b>	<b>282,590</b>	<b>282,590</b>	<b>272,590</b>	<b>272,590</b>	<b>272,590</b>
<b>26,186,234</b>	<b>Gross Expenditure</b>	<b>26,496,810</b>	<b>28,314,613</b>	<b>28,510,752</b>	<b>29,664,598</b>	<b>30,141,057</b>	<b>30,827,256</b>
(9,090)	Income From Other Agencies	0	0	(111,105)	0	0	0
(481,856)	Sale of Meals	(478,127)	(478,127)	(478,129)	(278,200)	0	0
(19,318)	Income From Private Parties	(19,448)	(19,448)	(33,500)	(30,000)	(30,000)	(30,000)
<b>(510,264)</b>	<b>Income</b>	<b>(497,575)</b>	<b>(497,575)</b>	<b>(622,734)</b>	<b>(308,200)</b>	<b>(30,000)</b>	<b>(30,000)</b>
<b>(510,264)</b>	<b>Gross Income</b>	<b>(497,575)</b>	<b>(497,575)</b>	<b>(622,734)</b>	<b>(308,200)</b>	<b>(30,000)</b>	<b>(30,000)</b>
<b>25,675,970</b>	<b>Net Expenditure</b>	<b>25,999,235</b>	<b>27,817,038</b>	<b>27,888,018</b>	<b>29,356,398</b>	<b>30,111,057</b>	<b>30,797,256</b>

## Education, Learning & Attainment Schools - Secondary

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
16,307,463	Teachers Basic Pay	16,465,001	17,616,331	17,598,613	18,895,729	19,389,972	19,985,504
53,136	Teachers Paternity / Maternity	24,479	26,989	70,835	0	0	0
1,745,222	Teachers National Insurance Employers	1,746,367	1,746,367	1,918,743	2,065,131	2,119,283	2,184,285
2,743,416	Teachers Superannuation Employers	3,144,354	3,642,073	3,557,516	4,338,876	4,452,609	4,599,008
120,142	Cover School Funded	174,313	174,313	85,904	201,572	207,619	213,848
229,470	Cover H Q Funded	120,346	120,346	228,893	123,956	127,674	131,505
1,032,040	Others Basic Pay	1,169,903	1,169,924	1,060,762	1,163,066	1,197,958	1,233,898
10,883	Others Training Costs	4,685	4,685	4,685	4,685	4,685	4,685
74,266	Others National Insurance Employers	79,213	79,213	75,003	83,598	86,107	88,691
185,988	Others Superannuation Employers	208,276	208,276	185,516	207,242	213,459	219,862
<b>22,502,026</b>	<b>Employee Cost</b>	<b>23,136,937</b>	<b>24,788,517</b>	<b>24,786,470</b>	<b>27,083,855</b>	<b>27,799,366</b>	<b>28,661,286</b>
56,511	Metered Water	45,005	45,005	73,989	75,248	76,687	78,154
669,976	Rates - Non Domestic (WDC)	597,981	629,981	591,479	603,900	616,582	629,530
3,552	Council Tax Payments	0	0	1,678	0	0	0
27,543	Accidental/Malicious Damage	22,000	22,000	22,000	22,000	22,000	22,000
450	Repairs & Maintenance Dept Responsib	4,990	4,990	4,990	4,990	4,990	4,990
138,710	Electricity	127,126	137,418	137,418	150,191	165,210	181,732
52,940	Gas	64,249	53,958	53,958	55,253	58,016	60,916
706	Fixtures & Fittings	7,032	7,032	7,032	7,032	7,032	7,032
0	Cleaning Materials	450	450	450	450	450	450
360	Window Cleaning	4,378	4,378	4,124	4,378	4,378	4,378
49,033	Upkeep Of Grounds	49,051	49,051	49,051	51,012	52,603	55,175
14,405	Rep & Maintenance	10,990	10,990	10,990	10,990	10,990	10,990
70,299	Refuse Collection	64,245	72,245	72,245	75,135	78,140	81,266
0	Security & Patrols Contracts	380	380	380	380	380	380
2,803	Other Property Costs	2,480	2,480	2,734	10,247	10,247	10,247
<b>1,087,288</b>	<b>Property Cost</b>	<b>1,000,357</b>	<b>1,040,358</b>	<b>1,032,518</b>	<b>1,071,206</b>	<b>1,107,705</b>	<b>1,147,240</b>
895	Hire Of Vehicles	583	0	1,784	608	608	632
28,597	Driver Recharges	30,792	32,432	29,638	32,027	33,296	34,628
465	Diesel Internal	222	0	291	231	231	240
1,216	Repair/Maint Veh & Plant	835	0	227	870	870	905
66,594	Taxis	46,800	46,800	46,800	46,800	46,800	46,800
5,914	Employee Related Travel	4,931	4,931	4,931	4,931	4,931	4,931
479,302	Educ Pupils Transpt	495,978	487,142	427,142	495,978	495,978	495,978
545	Other Transport Costs	0	0	492	0	0	0
<b>583,528</b>	<b>Transport Cost</b>	<b>580,141</b>	<b>571,305</b>	<b>511,305</b>	<b>581,445</b>	<b>582,714</b>	<b>584,114</b>

## Education, Learning & Attainment Schools - Secondary

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
5,922	Health & Safety	50,555	30,555	30,555	30,555	30,555	30,555
9,348	Printing	16,051	16,051	17,952	16,051	16,051	16,051
8,052	Postages	6,434	6,434	6,434	6,434	6,434	6,434
11,204	Telephone - Calls	6,471	6,471	6,471	6,471	6,471	6,471
5,418	Telephone Rentals	5,888	5,888	5,888	5,888	5,888	5,888
2,067	Mobile Phones	1,544	1,544	1,544	1,545	1,544	1,544
6,481	Hospitality	760	760	1,776	760	760	760
4,432	Membership Fees & Subscriptions	1,635	1,635	2,633	1,635	1,635	1,635
(2,566)	Purchase of Computer Equipment	305	305	4,103	305	305	305
14,896	Small Office Equip Purch & Repair	19,892	19,892	19,892	19,892	19,892	19,892
0	School Milk	730	730	740	730	730	730
260,877	Classroom Materials	201,416	201,416	175,157	201,416	201,416	201,416
5,195	Text Books	19,977	19,977	19,977	19,977	19,977	19,977
7,084	Supplies & Services	0	400	439	0	0	0
300	TV Licences	1,050	1,050	1,050	1,050	1,050	1,050
434	Work Experience Scheme Expenses	6,996	6,996	6,996	6,996	6,996	6,996
559	Parent Counsel Administration	2,800	2,800	2,800	2,800	2,800	2,800
9,141	PE Facilities	20,753	20,753	20,753	20,753	20,753	20,753
180	Other Admin Costs	1,305	1,305	1,305	1,305	1,305	1,305
15,896	Education Activity Grant	34,132	34,132	34,132	34,131	34,132	34,132
2,761	Education Mini Bus	3,980	3,980	3,980	3,980	3,980	3,980
8,996	Supported Study Material	0	0	0	0	0	0
4,344	Bank and Security Charges	4,860	4,860	4,860	4,860	4,860	4,860
<b>381,021</b>	<b>Supplies services &amp; Admin Costs</b>	<b>407,534</b>	<b>387,934</b>	<b>369,437</b>	<b>387,534</b>	<b>387,534</b>	<b>387,534</b>
171,500	Clothing Grants	177,000	177,000	177,400	177,000	177,000	177,000
454,677	Pupils/Students Scot Exam-Sceeb	410,780	455,780	455,780	455,780	455,780	455,780
43,470	EMA Additional Payments	0	47,000	47,000	47,000	47,000	47,000
311,410	EMA Payments	602,600	311,410	311,410	311,410	311,410	311,410
5,207	Payment to Other Bodies	0	0	2,710	5,000	5,000	5,000
15,709	Invigilators Expenses	11,449	11,449	11,449	11,449	11,449	11,449
<b>1,001,973</b>	<b>Payments to other Bodies</b>	<b>1,201,829</b>	<b>1,002,639</b>	<b>1,005,749</b>	<b>1,007,639</b>	<b>1,007,639</b>	<b>1,007,639</b>
<b>25,555,836</b>	<b>Gross Expenditure</b>	<b>26,326,798</b>	<b>27,790,753</b>	<b>27,705,479</b>	<b>30,131,679</b>	<b>30,884,958</b>	<b>31,787,813</b>
(79,926)	Income From Other Agencies	(7,960)	(7,960)	(8,591)	(1,260)	(7,960)	(7,960)
(250,805)	Non Specific Other Govt Grants	(555,600)	(311,410)	(311,410)	(311,410)	(311,410)	(311,410)
(578,487)	Sale of Meals	(772,833)	(773,506)	(530,000)	(520,000)	(520,000)	(520,000)
(124,751)	Income From Private Parties	(189,057)	(189,057)	(195,234)	(170,000)	(176,800)	(183,872)
(7,719)	Miscellaneous Income	(673)	0	0	0	0	0
(63,506)	Other Accounts of the Authority	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
<b>(1,105,194)</b>	<b>Income</b>	<b>(1,586,123)</b>	<b>(1,341,933)</b>	<b>(1,105,235)</b>	<b>(1,062,670)</b>	<b>(1,076,170)</b>	<b>(1,083,242)</b>
<b>(1,105,194)</b>	<b>Gross Income</b>	<b>(1,586,123)</b>	<b>(1,341,933)</b>	<b>(1,105,235)</b>	<b>(1,062,670)</b>	<b>(1,076,170)</b>	<b>(1,083,242)</b>
<b>24,450,642</b>	<b>Net Expenditure</b>	<b>24,740,675</b>	<b>26,448,820</b>	<b>26,600,244</b>	<b>29,069,009</b>	<b>29,808,788</b>	<b>30,704,571</b>

**Education, Learning & Attainment  
Schools - ASN**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
2,907,312	Teachers Basic Pay	3,220,016	3,239,862	3,241,428	3,502,271	3,657,464	3,828,356
309,197	Teachers National Insurance Employe	334,094	314,318	348,342	374,128	403,348	430,894
505,109	Teachers Superannuation Employers	626,324	615,113	609,778	648,158	756,801	832,973
13,832	Cover HQ/School Funded	39,024	14,024	10,000	13,213	34,209	35,235
4,338,691	Others Basic Pay	4,156,640	4,261,441	4,309,638	4,483,177	4,603,204	4,719,790
7,822	Others - Other Allowances	1,273	1,273	5,233	1,311	1,311	1,350
10,827	Others Training Costs	3,791	7,571	4,629	3,791	3,791	3,791
243,291	Others National Insurance Employers	224,599	248,216	237,802	243,469	246,185	253,556
762,105	Others Superannuation Employers	686,254	704,010	768,365	796,752	821,291	818,443
<b>9,098,186</b>	<b>Employee Cost</b>	<b>9,292,015</b>	<b>9,405,828</b>	<b>9,535,215</b>	<b>10,066,270</b>	<b>10,527,604</b>	<b>10,924,388</b>
20,060	Water Rates	12,017	12,017	14,302	14,552	14,807	15,066
42,487	Rents	0	0	10,622	0	0	0
39,722	Electricity	31,724	31,724	30,657	34,714	37,631	42,004
26,604	Gas	25,376	25,376	22,500	25,985	27,284	28,648
6,471	Upkeep Of Grounds	6,137	6,137	6,137	6,382	6,637	6,902
5,998	Rep & Maintenance	585	831	826	585	585	585
3,835	Refuse Collection	4,050	4,050	865	4,212	4,381	4,556
310	Pest Control	529	529	178	178	178	178
<b>145,487</b>	<b>Property Cost</b>	<b>80,418</b>	<b>80,664</b>	<b>86,087</b>	<b>86,608</b>	<b>91,503</b>	<b>97,939</b>
25,570	Internal Fleet Maintenance Charge	22,440	22,440	19,634	23,338	23,457	24,395
11,001	Garaging Charges Internal	9,548	9,548	9,143	9,930	10,080	10,483
19,901	Driver Recharges	16,154	16,154	16,154	18,019	18,507	19,247
197	Deisel External	412	412	412	428	431	448
274	Tyres	0	0	438	456	0	0
12,244	Diesel Internal	10,363	10,363	10,363	10,778	10,833	11,266
466,752	SLA Transport	476,577	476,577	476,577	495,640	515,466	536,085
2,818	Repair/Maint Veh & Plant	670	670	670	682	674	674
530,593	Taxis	500,650	500,488	500,488	500,488	500,650	500,650
2,393	Pupils Transpt Tickets Bus/Train	12,000	2,000	2,400	2,400	2,400	2,400
16,913	Employee Related Travel	14,544	14,544	14,544	14,544	14,544	14,544
1,212	Other Transport Costs External	1,430	1,430	860	285	1,160	1,160
<b>1,089,868</b>	<b>Transport Cost</b>	<b>1,064,788</b>	<b>1,054,626</b>	<b>1,051,683</b>	<b>1,076,988</b>	<b>1,098,202</b>	<b>1,121,352</b>
8,079	Health & Safety	6,500	6,500	6,500	6,500	6,500	6,500
0	Photocopying	0	200	82	200	200	200
863	Postages	985	1,065	500	1,065	1,065	1,065
4,128	Telephone - Calls	841	1,041	4,293	1,041	1,041	1,041
2,989	Telephone Rentals	6,629	7,129	3,109	7,129	7,129	7,129
0	Telephone Other Costs	783	783	783	783	783	783
368	Mobile Phones	446	1,246	1,246	1,246	1,246	1,246
432	Hospitality	519	519	430	519	519	519
0	Membership Fees & Subscriptions	0	150	150	150	150	150
801	Machine Rentals And Leasing	1,205	1,205	1,205	1,205	1,205	1,205
1,748	Tools & Equipment (Repairs & Mainte	10,620	60	60	60	60	60
0	Printer Rationalisation - Lease	579	579	579	579	579	579
6,124	Food, Provisions	1,272	1,272	1,272	1,272	1,272	1,272
54,264	Classroom Materials	26,087	28,245	29,379	29,524	30,798	30,798
206	Text Books	90	90	90	90	90	90
31,364	Supplies & Services	25,625	26,282	26,185	26,185	26,185	26,185
0	Work Experience Scheme Expenses	60	60	60	60	60	60
289	Parent Counsel Administration	290	290	290	290	290	290
2,141	Misc.Expenditure	622	622	622	622	622	622
1,644	Education Activity Grant	3,887	3,887	4,903	3,887	3,887	3,887
722	Inclusion Resources	54,406	38,720	37,460	38,720	38,720	44,406
245	Bank and Security Charges	952	952	952	952	952	952
<b>116,407</b>	<b>Supplies services and Admin Costs</b>	<b>142,398</b>	<b>120,897</b>	<b>120,150</b>	<b>122,079</b>	<b>123,353</b>	<b>129,039</b>

## Education, Learning & Attainment Schools - ASN

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
12,900	Clothing Grants	12,500	12,500	12,300	12,500	12,500	12,500
7,492	Pupils/Students Scot Exam-Sceeb	7,656	7,656	7,492	6,898	6,898	7,656
79,746	Payment to Other Bodies	50,488	52,518	52,518	46,024	46,024	45,266
1,977,200	Day Care	1,934,839	1,934,839	2,261,517	2,009,018	2,009,018	2,009,018
1,790,270	Residential Care	1,810,956	1,810,956	1,769,936	1,784,364	1,784,364	1,784,364
434,977	Payment To Other Local Authorities	320,000	320,000	320,000	320,000	320,000	320,000
173,038	Payments To Health Bodies	176,243	176,243	176,243	176,243	176,243	176,243
<b>4,475,623</b>	<b>Payments to other Bodies</b>	<b>4,312,682</b>	<b>4,314,712</b>	<b>4,600,006</b>	<b>4,355,047</b>	<b>4,355,047</b>	<b>4,355,047</b>
<b>14,925,634</b>	<b>Gross Expenditure</b>	<b>14,892,301</b>	<b>14,976,727</b>	<b>15,393,141</b>	<b>15,706,992</b>	<b>16,195,709</b>	<b>16,627,765</b>
(99,311)	Income From Other Local Authoritie	(166,051)	(106,051)	(160,000)	(104,000)	(108,160)	(112,486)
(11,308)	Income From Other Agencies	0	(4,393)	(3,326)	0	0	0
(20,377)	Sale of Meals	(19,720)	(19,720)	(19,720)	(19,720)	(19,720)	(19,720)
(8,165)	Int Rech - Staff Costs	(7,920)	(7,920)	(17,941)	(15,000)	(15,500)	(16,000)
<b>(139,161)</b>	<b>Income</b>	<b>(193,691)</b>	<b>(138,084)</b>	<b>(200,987)</b>	<b>(138,720)</b>	<b>(143,380)</b>	<b>(148,206)</b>
<b>(139,161)</b>	<b>Gross Income</b>	<b>(193,691)</b>	<b>(138,084)</b>	<b>(200,987)</b>	<b>(138,720)</b>	<b>(143,380)</b>	<b>(148,206)</b>
<b>14,786,473</b>	<b>Net Expenditure</b>	<b>14,698,610</b>	<b>14,838,643</b>	<b>15,192,154</b>	<b>15,568,272</b>	<b>16,052,329</b>	<b>16,479,559</b>



## Education, Learning & Attainment Schools - Psychological Services

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£		£	£	£	£	£	£
456,933	Teachers Basic Pay	375,553	364,553	383,575	598,903	553,283	569,857
51,576	Teachers National Insurance Employe	41,390	41,390	47,960	60,300	55,589	57,301
81,285	Teachers Superannuation Employers	72,651	80,007	73,600	135,244	124,751	128,563
0	Others Training Costs	524	524	0	525	524	524
<b>589,794</b>	<b>Employee Cost</b>	<b>490,118</b>	<b>486,474</b>	<b>505,134</b>	<b>794,972</b>	<b>734,147</b>	<b>756,245</b>
8,353	Employee Related Travel	7,530	7,530	7,530	7,530	7,530	7,530
<b>8,353</b>	<b>Transport Cost</b>	<b>7,530</b>	<b>7,530</b>	<b>7,530</b>	<b>7,530</b>	<b>7,530</b>	<b>7,530</b>
439	Postages	800	800	800	800	800	800
571	Telephone - Calls	450	450	450	450	450	450
581	Telephone Rentals	618	618	618	618	618	618
0	Printer Rationalisation - Copy Costs	1,200	200	200	200	200	200
0	Classroom Materials	320	320	320	320	320	320
6,977	Supplies & Services	7,380	7,380	7,380	7,380	7,380	7,380
<b>8,568</b>	<b>Supplies services and Admin Costs</b>	<b>10,768</b>	<b>9,768</b>	<b>9,768</b>	<b>9,768</b>	<b>9,768</b>	<b>9,768</b>
<b>606,715</b>	<b>Gross Expenditure</b>	<b>508,416</b>	<b>503,772</b>	<b>522,432</b>	<b>812,270</b>	<b>751,445</b>	<b>773,543</b>
(139,265)	Income From Other Agencies	(12,000)	(12,000)	(99,728)	(315,630)	(289,335)	(298,015)
<b>(139,265)</b>	<b>Income</b>	<b>(12,000)</b>	<b>(12,000)</b>	<b>(99,728)</b>	<b>(315,630)</b>	<b>(289,335)</b>	<b>(298,015)</b>
<b>(139,265)</b>	<b>Gross Income</b>	<b>(12,000)</b>	<b>(12,000)</b>	<b>(99,728)</b>	<b>(315,630)</b>	<b>(289,335)</b>	<b>(298,015)</b>
<b>467,450</b>	<b>Net Expenditure</b>	<b>496,416</b>	<b>491,772</b>	<b>422,704</b>	<b>496,640</b>	<b>462,110</b>	<b>475,528</b>

## Education, Learning & Attainment Sports Development/Active Schools

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
822,287	Payment to Other Bodies	579,600	843,324	843,324	589,743	716,485	716,485
<b>822,287</b>	<b>Payments to other Bodies</b>	<b>579,600</b>	<b>843,324</b>	<b>843,324</b>	<b>589,743</b>	<b>716,485</b>	<b>716,485</b>
<b>822,287</b>	<b>Gross Expenditure</b>	<b>579,600</b>	<b>843,324</b>	<b>843,324</b>	<b>589,743</b>	<b>716,485</b>	<b>716,485</b>
(259,732)	Income From Other Agencies	0	(263,724)	(263,724)	0	0	0
(4,000)	Grants C/F Non Government	0	0	0	0	0	0
<b>(263,732)</b>	<b>Income</b>	<b>0</b>	<b>(263,724)</b>	<b>(263,724)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(263,732)</b>	<b>Gross Income</b>	<b>0</b>	<b>(263,724)</b>	<b>(263,724)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>558,555</b>	<b>Net Expenditure</b>	<b>579,600</b>	<b>579,600</b>	<b>579,600</b>	<b>589,743</b>	<b>716,485</b>	<b>716,485</b>

**Education, Learning & Attainment  
Schools - Early Years**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED			INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
2018/2019		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
647,168	Teachers Basic Pay	644,001	755,025	746,985	664,194	688,439	709,092
67,526	Teachers National Insurance Empl	69,619	77,319	79,368	70,368	72,965	75,155
112,858	Teachers Superannuation Emp'ers	125,377	146,922	143,188	152,749	158,386	158,799
5,526,298	Others Basic Pay	10,333,277	8,072,360	7,920,572	13,242,418	14,215,542	14,264,224
2,664	Others Training Costs	0	10,000	10,000	0	0	0
414,579	Others National Insurance Em'ers	424,079	726,346	720,723	444,467	462,439	503,257
973,712	Others Superannuation Emp'ers	991,517	1,943,813	1,943,199	953,974	992,707	1,084,796
<b>7,744,805</b>	<b>Employee Cost</b>	<b>12,587,870</b>	<b>11,731,785</b>	<b>11,564,035</b>	<b>15,528,170</b>	<b>16,590,478</b>	<b>16,795,323</b>
6,337	Metered Water	13,199	13,122	9,580	9,884	10,064	10,239
13,569	Rates - Non Domestic (WDC)	0	0	396	6,202	413	413
0	Repairs & Maintenance	126	126	0	126	126	126
73,083	Electricity	73,732	86,134	81,120	87,391	97,118	107,800
15,931	Gas	13,040	22,854	22,421	18,472	19,396	20,366
21	Fixtures & Fittings	4,559	809	2,935	4,560	4,561	4,564
107	Window Cleaning	1,400	400	0	1,456	1,456	1,514
12,124	Upkeep Of Grounds	9,470	13,094	13,095	12,885	12,969	13,418
4,566	Rep & Maintenance	22,409	11,329	11,329	17,446	17,446	17,446
17,849	Refuse Collection	12,933	20,170	20,170	19,571	19,861	20,534
673	Pest Control	1,821	866	866	940	975	975
2,405	Other Property Costs	0	29,958	30,349	1,623	1,623	1,623
<b>146,665</b>	<b>Property Cost</b>	<b>152,689</b>	<b>198,862</b>	<b>192,261</b>	<b>180,556</b>	<b>186,008</b>	<b>199,018</b>
3,803	Driver Recharges	5,136	5,336	3,940	4,457	4,763	4,958
5,968	Pupils Transpt Tickets Bus/Train	0	0	0	0	0	0
3,717	Employee Related Travel	11,097	5,297	5,297	5,097	5,097	5,097
<b>13,488</b>	<b>Transport Cost</b>	<b>16,233</b>	<b>10,633</b>	<b>9,237</b>	<b>9,554</b>	<b>9,860</b>	<b>10,055</b>
427	Health & Safety	0	250	1,091	332	332	332
3,977	Printing	183	183	1,000	183	183	183
686	Postages	2,276	774	100	607	607	607
1,178	Telephone - Calls	3,493	3,643	3,643	3,493	3,493	3,493
4,225	Telephone Rentals	4,635	4,985	4,985	4,635	4,635	4,635
643	Mobile Phones	750	750	2,737	2,595	2,595	2,595
1,992	Hospitality	4,345	1,845	1,987	1,845	1,845	1,845
0	Machine Rentals And Leasing	517	517	517	517	517	517
0	Play Equipment	0	35,000	35,000	0	0	0
320	Printer Rationalisation - Lease	678	1,178	1,178	678	678	678
1,078	Printer Rationalisation - Copy Cost	7,280	7,321	7,321	7,321	7,321	7,321
17,266	Clothing, Uniforms etc	0	0	0	0	0	0
19,647	School Milk	20,790	20,790	20,790	20,790	20,790	20,790
204,959	Food, Provisions	147,672	236,882	236,882	172,210	172,210	172,210
292,297	Supplies & Services	84,551	214,831	215,314	82,551	82,551	82,551
386	Bank and Security Charges	3,814	3,814	0	0	0	0
<b>549,081</b>	<b>Supplies services &amp; Admin Costs</b>	<b>280,984</b>	<b>532,763</b>	<b>532,545</b>	<b>297,757</b>	<b>297,757</b>	<b>297,757</b>
82,226	Payment to Other Bodies	105,000	182,000	182,000	100,000	100,000	100,000
917,411	Pre5 Commissioned Places	983,300	1,666,647	1,666,647	983,300	983,300	983,300
<b>999,637</b>	<b>Payments to other Bodies</b>	<b>1,088,300</b>	<b>1,848,647</b>	<b>1,848,647</b>	<b>1,083,300</b>	<b>1,083,300</b>	<b>1,083,300</b>
<b>9,453,676</b>	<b>Gross Expenditure</b>	<b>14,126,076</b>	<b>14,322,690</b>	<b>14,146,725</b>	<b>17,099,337</b>	<b>18,167,403</b>	<b>18,385,453</b>
(1,177,482)	Non Specific Other Govt Grants	(5,268,000)	(5,737,085)	(5,737,085)	(8,717,000)	(9,723,000)	(9,723,000)
(126,613)	Fees & Charges	(146,068)	(146,068)	(160,345)	(27,758)	(2,883)	(2,999)
(20,585)	Sale of Meals	(2,411)	(2,411)	(18,000)	(1,166)	0	0
(113,134)	Out Of School Care Charges	(77,847)	(77,847)	(70,607)	(36,705)	(36,777)	(38,249)
(47,004)	Int Rech - Staff Costs	(28,719)	(15,721)	(26,346)	(28,719)	(28,719)	(28,719)
<b>(1,484,818)</b>	<b>Income</b>	<b>(5,523,045)</b>	<b>(5,979,132)</b>	<b>(6,012,383)</b>	<b>(8,811,348)</b>	<b>(9,791,379)</b>	<b>(9,792,967)</b>
<b>(1,484,818)</b>	<b>Gross Income</b>	<b>(5,523,045)</b>	<b>(5,979,132)</b>	<b>(6,012,383)</b>	<b>(8,811,348)</b>	<b>(9,791,379)</b>	<b>(9,792,967)</b>
<b>7,968,858</b>	<b>Net Expenditure</b>	<b>8,603,031</b>	<b>8,343,558</b>	<b>8,134,342</b>	<b>8,287,989</b>	<b>8,376,024</b>	<b>8,592,486</b>

## Education, Learning & Attainment Schools - PPP

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE				
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
127,427	Metered Water	174,583	174,583	112,023	129,817	132,088	134,399
1,292,257	Rates - Non Domestic (WDC)	1,407,945	1,407,945	1,353,124	1,364,304	1,381,007	1,398,061
25,422	Trade Effluent Charge	63,523	63,523	28,523	28,523	28,523	28,523
478,725	Electricity	492,563	492,563	458,453	509,006	564,997	627,146
79,754	Gas	90,564	90,564	88,172	92,738	97,375	102,243
922,106	Contract Cleaning	996,988	996,988	957,332	990,625	996,044	1,076,866
79,102	Upkeep Of Grounds	93,858	93,858	82,859	72,999	75,919	78,956
<b>2,928,433</b>	<b>Property Cost</b>	<b>3,320,024</b>	<b>3,320,024</b>	<b>3,080,486</b>	<b>3,188,012</b>	<b>3,275,953</b>	<b>3,446,194</b>
2,418,349	DBFM Payments	205,000	205,000	205,000	225,000	225,000	235,000
11,818,463	Payment to Other Bodies	11,951,322	11,951,322	11,945,492	12,119,238	12,271,882	12,426,465
<b>14,236,812</b>	<b>Payments to other Bodies</b>	<b>12,156,322</b>	<b>12,156,322</b>	<b>12,150,492</b>	<b>12,344,238</b>	<b>12,496,882</b>	<b>12,661,465</b>
<b>17,165,245</b>	<b>Gross Expenditure</b>	<b>15,476,346</b>	<b>15,476,346</b>	<b>15,230,978</b>	<b>15,532,250</b>	<b>15,772,835</b>	<b>16,107,659</b>
(440,724)	Miscellaneous Income	(699,963)	(699,963)	(699,963)	(705,075)	(710,543)	(710,543)
<b>(440,724)</b>	<b>Income</b>	<b>(699,963)</b>	<b>(699,963)</b>	<b>(699,963)</b>	<b>(705,075)</b>	<b>(710,543)</b>	<b>(710,543)</b>
<b>(440,724)</b>	<b>Gross Income</b>	<b>(699,963)</b>	<b>(699,963)</b>	<b>(699,963)</b>	<b>(705,075)</b>	<b>(710,543)</b>	<b>(710,543)</b>
<b>16,724,521</b>	<b>Net Expenditure</b>	<b>14,776,383</b>	<b>14,776,383</b>	<b>14,531,015</b>	<b>14,827,175</b>	<b>15,062,292</b>	<b>15,397,116</b>

## Education, Learning & Attainment Schools - Curriculum For Excellence

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
0	Teachers Other Pay	120,709	0	0	0	0	0
3,707	Others Training Costs	0	0	0	0	0	0
<b>3,707</b>	<b>Employee Cost</b>	<b>120,709</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
1,395	Driver Recharges	2,081	2,081	2,081	2,143	2,143	2,143
<b>1,395</b>	<b>Transport Cost</b>	<b>2,081</b>	<b>2,081</b>	<b>2,081</b>	<b>2,143</b>	<b>2,143</b>	<b>2,143</b>
630	Membership Fees & Subscriptions	635	5,323	5,380	5,380	5,380	5,380
3,893	Supplies & Services	71	71	71	0	0	0
0	Computer Software	0	24,750	24,750	24,750	24,750	24,750
0	Parent Counsel Administration	56,000	56,000	56,000	56,000	56,000	56,000
2,608	Curriculum for Excellence	13,765	12,765	12,708	11,788	11,788	10,699
<b>7,131</b>	<b>Supplies services and Admin Costs</b>	<b>70,471</b>	<b>98,909</b>	<b>98,909</b>	<b>97,918</b>	<b>97,918</b>	<b>96,829</b>
79,397	Payment to Other Bodies	9,784	81,055	83,028	104,032	104,032	104,032
<b>79,397</b>	<b>Payments to other Bodies</b>	<b>9,784</b>	<b>81,055</b>	<b>83,028</b>	<b>104,032</b>	<b>104,032</b>	<b>104,032</b>
<b>91,630</b>	<b>Gross Expenditure</b>	<b>203,045</b>	<b>182,045</b>	<b>184,018</b>	<b>204,093</b>	<b>204,093</b>	<b>203,004</b>
0	Income From Other Agencies	0	0	(1,973)	0	0	0
<b>0</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>(1,973)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>(1,973)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>91,630</b>	<b>Net Expenditure</b>	<b>203,045</b>	<b>182,045</b>	<b>182,045</b>	<b>204,093</b>	<b>204,093</b>	<b>203,004</b>

## Education, Learning & Attainment Schools - Central Admin

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
32,774	Teachers Basic Pay	25,064	34,531	44,872	45,562	46,928	48,336
3,319	Teachers National Insurance Employe	2,456	2,456	4,882	4,864	5,010	5,160
5,637	Teachers Superannuation Employers	4,845	11,169	9,555	10,284	10,592	10,910
39,838	Others Basic Pay	38,037	38,037	38,761	38,374	39,525	40,711
0	Others Training Costs	359	359	0	359	359	359
4,278	Others National Insurance Employers	4,074	4,074	3,998	3,958	4,077	4,199
7,279	Others Superannuation Employers	6,775	6,775	7,192	7,120	7,334	7,554
0	Others Miscellaneous Staff Costs	5,676	110	0	113	116	119
<b>93,125</b>	<b>Employee Cost</b>	<b>87,286</b>	<b>97,511</b>	<b>109,260</b>	<b>110,634</b>	<b>113,941</b>	<b>117,348</b>
12,313	Other Property Costs	5,762	5,762	5,762	5,762	5,762	5,762
<b>12,313</b>	<b>Property Cost</b>	<b>5,762</b>	<b>5,762</b>	<b>5,762</b>	<b>5,762</b>	<b>5,762</b>	<b>5,762</b>
23	Employee Related Travel	490	490	490	490	490	490
<b>23</b>	<b>Transport Cost</b>	<b>490</b>	<b>490</b>	<b>490</b>	<b>490</b>	<b>490</b>	<b>490</b>
21,721	Health & Safety	15,000	15,000	20,065	5,000	5,000	5,000
0	Stationery	100	100	100	100	100	100
42	Telephone Rentals	746	746	746	746	746	746
347	Mobile Phones	500	500	500	2,066	2,066	2,066
2,544	Hospitality	6,196	2,819	1,485	3,500	3,500	3,500
1,355	Conference Fees	300	300	300	300	300	300
0	Food Provision	0	100,000	100,000	100,000	100,000	100,000
9,550	Computer Software	3,484	6,861	6,861	6,861	6,861	6,861
0	Small Office Equip/Computer Purch &	110	110	110	110	110	110
0	Office/Computer Supplies	0	0	0	1,830	1,830	1,830
3,718	Supplies & Services	1,237	1,237	2,571	809	809	809
6,556	Bank Security Charges	0	0	8,103	0	0	0
<b>45,833</b>	<b>Supplies services and Admin Costs</b>	<b>27,673</b>	<b>127,673</b>	<b>140,841</b>	<b>121,322</b>	<b>121,322</b>	<b>121,322</b>
154,371	Payment to Other Bodies	61,849	61,849	89,957	60,946	60,946	60,946
23,416	Other Accounts of the Authority	32,000	22,290	4,893	23,000	23,000	23,000
<b>177,787</b>	<b>Payments to other Bodies</b>	<b>93,849</b>	<b>84,139</b>	<b>94,850</b>	<b>83,946</b>	<b>83,946</b>	<b>83,946</b>
<b>329,081</b>	<b>Gross Expenditure</b>	<b>215,060</b>	<b>315,575</b>	<b>351,203</b>	<b>322,154</b>	<b>325,461</b>	<b>328,868</b>
(3,766)	Rent Other	(3,766)	(3,766)	(3,766)	(3,766)	(3,766)	(3,766)
(51,640)	Other Accounts of the Authority	(60,000)	(60,000)	(60,183)	(51,913)	(53,470)	(55,074)
<b>(55,406)</b>	<b>Income</b>	<b>(63,766)</b>	<b>(63,766)</b>	<b>(63,949)</b>	<b>(55,679)</b>	<b>(57,236)</b>	<b>(58,840)</b>
<b>(55,406)</b>	<b>Gross Income</b>	<b>(63,766)</b>	<b>(63,766)</b>	<b>(63,949)</b>	<b>(55,679)</b>	<b>(57,236)</b>	<b>(58,840)</b>
<b>273,675</b>	<b>Net Expenditure</b>	<b>151,294</b>	<b>251,809</b>	<b>287,254</b>	<b>266,475</b>	<b>268,225</b>	<b>270,028</b>

## Education, Learning & Attainment Schools - Workforce Development

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
149,075	Teachers Basic Pay	149,223	159,682	179,696	119,787	100,678	103,700
16,737	Teachers National Insurance Employer	17,436	17,436	20,264	13,626	14,034	14,455
24,914	Teachers Superannuation Employers	29,401	33,913	36,697	27,574	28,401	29,252
99,082	Others Basic Pay	95,622	95,622	102,203	101,028	104,059	107,181
0	Others Training Costs	0	0	445	0	0	
10,182	Others National Insurance Employers	9,715	9,715	10,534	10,402	10,714	11,035
19,122	Others Superannuation Employers	18,462	18,462	19,726	19,498	20,084	20,686
<b>319,112</b>	<b>Employee Cost</b>	<b>319,859</b>	<b>334,830</b>	<b>369,565</b>	<b>291,915</b>	<b>277,970</b>	<b>286,309</b>
872	Employee Related Travel	700	700	700	700	700	700
<b>872</b>	<b>Transport Cost</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>
51	Mobile Phones	26	26	28	26	26	26
3,120	Hospitality	2,760	2,837	2,837	2,837	2,837	2,837
6,969	Conference Fees	14,670	7,670	7,670	7,670	7,670	7,670
36	Subsistence	36	36	36	36	36	36
1,021	Supplies & Services	2,938	1,438	1,438	1,438	1,438	1,438
0	Curriculum for Excellence	0	10,000	10,000	10,000	10,000	10,000
<b>11,197</b>	<b>Supplies services and Admin Costs</b>	<b>20,430</b>	<b>22,007</b>	<b>22,009</b>	<b>22,007</b>	<b>22,007</b>	<b>22,007</b>
23,589	Payment to Other Bodies	20,963	16,963	16,963	16,963	16,963	16,963
<b>23,589</b>	<b>Payments to other Bodies</b>	<b>20,963</b>	<b>16,963</b>	<b>16,963</b>	<b>16,963</b>	<b>16,963</b>	<b>16,963</b>
<b>354,770</b>	<b>Gross Expenditure</b>	<b>361,952</b>	<b>374,500</b>	<b>409,237</b>	<b>331,585</b>	<b>317,640</b>	<b>325,979</b>
(52,873)	Income From Other Agencies	0	0	(18,764)	(3,330)	(3,330)	(3,330)
0	Int Rech - Staff Costs	(34,293)	(34,293)	(34,293)	0	0	0
<b>(52,873)</b>	<b>Income</b>	<b>(34,293)</b>	<b>(34,293)</b>	<b>(53,057)</b>	<b>(3,330)</b>	<b>(3,330)</b>	<b>(3,330)</b>
<b>(52,873)</b>	<b>Gross Income</b>	<b>(34,293)</b>	<b>(34,293)</b>	<b>(53,057)</b>	<b>(3,330)</b>	<b>(3,330)</b>	<b>(3,330)</b>
<b>301,897</b>	<b>Net Expenditure</b>	<b>327,659</b>	<b>340,207</b>	<b>356,180</b>	<b>328,255</b>	<b>314,310</b>	<b>322,649</b>

## Education, Learning & Attainment Schools - Performance & Improvement

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
258,439	Teachers Basic Pay	241,094	257,992	281,971	291,230	299,971	308,953
30,830	Teachers National Insurance Employe	27,350	27,350	33,379	34,474	35,508	36,592
44,228	Teachers Superannuation Employers	44,096	51,386	58,039	66,980	68,990	71,059
86,653	Others Basic Pay	92,833	92,833	73,744	72,909	101,592	104,640
9,183	Others National Insurance Employers	8,911	8,911	7,723	7,635	10,639	10,958
16,724	Others Superannuation Employers	14,296	14,296	14,234	14,072	19,609	20,197
<b>446,057</b>	<b>Employee Cost</b>	<b>428,580</b>	<b>452,768</b>	<b>469,090</b>	<b>487,300</b>	<b>536,309</b>	<b>552,399</b>
2,355	Employee Related Travel	2,000	2,000	2,000	2,000	2,000	2,000
<b>2,355</b>	<b>Transport Cost</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
128	Mobile Phones	0	0	80	128	128	128
3,657	Supplies & Services	0	0	0	0	0	0
<b>3,785</b>	<b>Supplies services and Admin Costs</b>	<b>0</b>	<b>0</b>	<b>80</b>	<b>128</b>	<b>128</b>	<b>128</b>
22,855	Payment to Other Bodies	0	0	54	0	0	0
<b>22,855</b>	<b>Payments to other Bodies</b>	<b>0</b>	<b>0</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>475,052</b>	<b>Gross Expenditure</b>	<b>430,580</b>	<b>454,768</b>	<b>471,224</b>	<b>489,428</b>	<b>538,437</b>	<b>554,527</b>
(23,177)	Int Rech - Staff Costs	(21,000)	(24,900)	(50,847)	(50,847)	(50,847)	(50,847)
<b>(23,177)</b>	<b>Income</b>	<b>(21,000)</b>	<b>(24,900)</b>	<b>(50,847)</b>	<b>(50,847)</b>	<b>(50,847)</b>	<b>(50,847)</b>
<b>(23,177)</b>	<b>Gross Income</b>	<b>(21,000)</b>	<b>(24,900)</b>	<b>(50,847)</b>	<b>(50,847)</b>	<b>(50,847)</b>	<b>(50,847)</b>
<b>451,875</b>	<b>Net Expenditure</b>	<b>409,580</b>	<b>429,868</b>	<b>420,377</b>	<b>438,581</b>	<b>487,590</b>	<b>503,680</b>



## Education, Learning & Attainment Schools - Educational Development

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
81,010	Teachers Basic Pay	93,071	99,594	44,855	38,778	113,136	116,532
8,222	Teachers National Insurance Employe	10,236	10,236	1,238	4,263	11,465	11,809
12,905	Teachers Superannuation Employers	18,107	20,921	6,610	9,010	26,115	26,898
689,344	Others Basic Pay	673,656	673,656	700,322	692,774	713,557	734,962
585	Others - Other Pay	0	0	0	0	0	0
548	Others Training Costs	0	0	2,580	0	0	0
63,159	Others National Insurance Employers	63,243	63,243	62,595	61,926	63,782	65,697
126,686	Others Superannuation Employers	129,935	129,935	133,378	118,377	121,929	125,584
<b>982,459</b>	<b>Employee Cost</b>	<b>988,248</b>	<b>997,585</b>	<b>951,578</b>	<b>925,128</b>	<b>1,049,984</b>	<b>1,081,482</b>
1,372	Property - other	0	0	108	0	0	0
<b>1,372</b>	<b>Property Cost</b>	<b>0</b>	<b>0</b>	<b>108</b>	<b>0</b>	<b>0</b>	<b>0</b>
1,635	Taxis	0	36,550	36,550	36,550	36,550	36,550
111	Pupils Transpt Tickets Bus/Train	0	3,450	3,450	3,450	3,450	3,450
4,882	Employee Related Travel	3,010	3,010	3,010	3,010	3,010	3,010
71,709	Other Transport Costs External	43,000	3,000	15,541	3,000	3,000	3,000
<b>78,337</b>	<b>Transport Cost</b>	<b>46,010</b>	<b>46,010</b>	<b>58,551</b>	<b>46,010</b>	<b>46,010</b>	<b>46,010</b>
161	Telephones	1,260	1,260	1,260	370	370	370
7,143	Hospitality	0	0	1,060	0	0	0
0	Conference Fees	420	420	420	0	0	0
3,626	Supplies & Services	6,383	6,383	10,675	7,362	7,362	7,362
12,592	MCMC	13,000	13,000	13,000	13,000	13,000	13,000
<b>23,522</b>	<b>Supplies services and Admin Costs</b>	<b>21,063</b>	<b>21,063</b>	<b>26,415</b>	<b>20,732</b>	<b>20,732</b>	<b>20,732</b>
147,838	Payment to Other Bodies	171,586	661,586	661,586	177,286	177,287	177,286
75,000	Other Accounts of the Authority	0	0	0	287,000	287,000	287,000
<b>222,838</b>	<b>Payments to other Bodies</b>	<b>171,586</b>	<b>661,586</b>	<b>661,586</b>	<b>464,286</b>	<b>464,287</b>	<b>464,286</b>
<b>1,308,528</b>	<b>Gross Expenditure</b>	<b>1,226,907</b>	<b>1,726,244</b>	<b>1,698,238</b>	<b>1,456,156</b>	<b>1,581,013</b>	<b>1,612,510</b>
(3,000)	Income From Other Local Authorities	0	0	0	0	0	0
(93,685)	Income From Other Agencies	(75,000)	(75,000)	(1,880)	(146,000)	(146,000)	(146,000)
(29,537)	Grants C/F Government	0	0	0	0	0	0
0	Specific Government Grant	0	0	(29,188)	0	0	0
(86,735)	Non Specific Other Govt Grants	(180,000)	(180,000)	(222,977)	0	0	0
(11,817)	Other Accounts of the Authority	(10,440)	(10,440)	(14,000)	(14,235)	(14,662)	(14,662)
<b>(224,774)</b>	<b>Income</b>	<b>(265,440)</b>	<b>(265,440)</b>	<b>(268,045)</b>	<b>(160,235)</b>	<b>(160,662)</b>	<b>(160,662)</b>
<b>(224,774)</b>	<b>Gross Income</b>	<b>(265,440)</b>	<b>(265,440)</b>	<b>(268,045)</b>	<b>(160,235)</b>	<b>(160,662)</b>	<b>(160,662)</b>
<b>1,083,754</b>	<b>Net Expenditure</b>	<b>961,467</b>	<b>1,460,804</b>	<b>1,430,193</b>	<b>1,295,921</b>	<b>1,420,351</b>	<b>1,451,848</b>

## Education, Learning & Attainment Schools - Creative Arts

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£	£	£	£	£	£	£	£
311,854	Teachers Basic Pay	330,742	353,924	362,972	359,720	370,512	381,627
24,854	Teachers National Insurance Employ	25,467	25,467	30,268	29,747	30,640	31,559
55,189	Teachers Superannuation Employers	61,089	71,090	77,078	82,735	85,217	87,773
157,532	Others Basic Pay	183,497	183,497	177,567	182,015	188,370	190,121
14,042	Others National Insurance Employers	17,980	17,980	14,765	15,158	16,667	17,148
32,438	Others Superannuation Employers	37,632	37,632	34,180	35,128	36,355	37,188
<b>595,909</b>	<b>Employee Cost</b>	<b>656,407</b>	<b>689,590</b>	<b>696,830</b>	<b>704,503</b>	<b>727,761</b>	<b>745,416</b>
9,991	Employee Related Travel	8,500	8,500	8,500	8,500	8,500	8,500
<b>9,991</b>	<b>Transport Cost</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
168	Telephones	20	20	98	20	20	20
0	Membership Fees & Subscriptions	0	0	2,424	0	0	0
2,405	Classroom Materials	1,289	1,289	1,321	1,289	1,289	1,289
1,984	Supplies & Services	10,350	10,350	10,350	10,350	10,350	10,350
14,462	Education Activity Grant	10,907	10,907	10,907	10,907	10,907	10,907
<b>19,019</b>	<b>Supplies services and Admin Cost</b>	<b>22,566</b>	<b>22,566</b>	<b>25,100</b>	<b>22,566</b>	<b>22,566</b>	<b>22,566</b>
4,273	Payment to Other Bodies	0	0	1,901	0	0	0
<b>4,273</b>	<b>Payments to other Bodies</b>	<b>0</b>	<b>0</b>	<b>1,901</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>629,192</b>	<b>Gross Expenditure</b>	<b>687,473</b>	<b>720,656</b>	<b>732,331</b>	<b>735,569</b>	<b>758,827</b>	<b>776,482</b>
(1,255)	Income From Other Local Authorities	(4,803)	(4,803)	(5,053)	(4,995)	(4,995)	(4,995)
(5,186)	Events Income	(4,642)	(4,642)	(4,392)	(4,642)	(4,642)	(4,642)
(22,043)	Hire of Musical Instruments	(29,705)	(29,705)	(33,308)	(29,705)	(29,705)	(29,705)
(8,212)	Fees & Charges	(2,545)	(2,545)	(2,550)	(2,555)	(2,555)	(2,555)
(112,798)	Income from Other Agencies	(115,497)	(115,497)	(115,497)	(115,497)	(115,497)	(115,497)
<b>(149,494)</b>	<b>Income</b>	<b>(157,192)</b>	<b>(157,192)</b>	<b>(160,800)</b>	<b>(157,394)</b>	<b>(157,394)</b>	<b>(157,394)</b>
<b>(149,494)</b>	<b>Gross Income</b>	<b>(157,192)</b>	<b>(157,192)</b>	<b>(160,800)</b>	<b>(157,394)</b>	<b>(157,394)</b>	<b>(157,394)</b>
<b>479,698</b>	<b>Net Expenditure</b>	<b>530,281</b>	<b>563,464</b>	<b>571,531</b>	<b>578,175</b>	<b>601,433</b>	<b>619,088</b>

## Education, Learning & Attainment Schools - Raising Attainment Primary

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£	£	£	£	£	£	£	£
445,414	Teachers Basic Pay	602,591	602,591	602,591	602,591	0	0
56,377	Teachers National Insurance Employ	57,391	57,391	57,391	57,391	0	0
90,470	Teachers Superannuation Employers	99,936	99,936	99,936	99,936	0	0
105,000	Cover H Q Funded	0	0	0	0	0	0
115,000	Raising Attainment Cover	0	0	0	0	0	0
184,845	Others Basic Pay	39,178	39,178	39,178	39,178	0	0
35,095	Others Training Costs	0	0	0	0	0	0
12,609	Others National Insurance Employers	3,459	3,459	3,459	3,459	0	0
34,112	Others Superannuation Employers	7,636	7,636	7,636	7,636	0	0
<b>1,078,922</b>	<b>Employee Cost</b>	<b>810,191</b>	<b>810,191</b>	<b>810,191</b>	<b>810,191</b>	<b>0</b>	<b>0</b>
3,018	Employee Related Travel	2,500	2,500	2,500	2,500	0	0
3,210	Other Transport Costs External	0	0	0	0	0	0
<b>6,228</b>	<b>Transport Cost</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>2,500</b>	<b>0</b>	<b>0</b>
12,099	Hospitality	0	0	0	0	0	0
5,196	Conference Fees	0	0	0	0	0	0
10,888	Classroom Materials	0	0	0	0	0	0
21,354	Supplies & Services	42,000	42,000	42,000	42,000	0	0
76	Education Activity Grant	0	0	0	0	0	0
<b>49,613</b>	<b>Supplies services and Admin Cost</b>	<b>42,000</b>	<b>42,000</b>	<b>42,000</b>	<b>42,000</b>	<b>0</b>	<b>0</b>
32,810	Payment to Other Bodies	90,000	90,000	90,000	90,000	0	0
<b>32,810</b>	<b>Payments to other Bodies</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>0</b>	<b>0</b>
<b>1,167,573</b>	<b>Gross Expenditure</b>	<b>944,691</b>	<b>944,691</b>	<b>944,691</b>	<b>944,691</b>	<b>0</b>	<b>0</b>
(1,167,573)	Non Specific Other Govt Grants	(944,691)	(944,691)	(944,691)	(944,691)	0	0
<b>(1,167,573)</b>	<b>Income</b>	<b>(944,691)</b>	<b>(944,691)</b>	<b>(944,691)</b>	<b>(944,691)</b>	<b>0</b>	<b>0</b>
<b>(1,167,573)</b>	<b>Gross Income</b>	<b>(944,691)</b>	<b>(944,691)</b>	<b>(944,691)</b>	<b>(944,691)</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Education, Learning & Attainment Schools - Raising Attainment Secondary

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£	£	£	£	£	£	£	£
288,861	Teachers Basic Pay	328,473	328,473	328,473	328,473	0	0
1,261	Teachers Other Pay	20,000	20,000	20,000	20,000	0	0
37,254	Teachers National Insurance Emplo	34,490	34,490	34,490	34,490	0	0
53,252	Teachers Superannuation Employer	75,549	75,549	75,549	75,549	0	0
0	Raising Attainment Cover	100,000	100,000	100,000	100,000	0	0
244,466	Others Basic Pay	241,067	241,067	241,067	241,067	0	0
21,487	Others National Insurance Employer	20,401	20,401	20,401	20,401	0	0
47,447	Others Superannuation Employers	29,144	29,144	29,144	29,144	0	0
<b>694,028</b>	<b>Employee Cost</b>	<b>849,124</b>	<b>849,124</b>	<b>849,124</b>	<b>849,124</b>	<b>0</b>	<b>0</b>
2,433	Employee Related Travel	5,000	5,000	5,000	5,000	0	0
<b>2,433</b>	<b>Transport Cost</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>0</b>
0	Hospitality	5,000	5,000	5,000	5,000	0	0
482	Supplies & Services	0	0	0	0	0	0
5,934	Classroom Materials	20,000	20,000	20,000	20,000	0	0
0	Education Activity Grant	10,000	10,000	10,000	10,000	0	0
<b>6,416</b>	<b>Supplies services and Admin Cos</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>0</b>	<b>0</b>
113,365	Payment to Other Bodies	150,000	150,000	150,000	150,000	0	0
60,000	Other Accounts of the Authority	60,000	60,000	60,000	60,000	0	0
<b>173,365</b>	<b>Payments to other Bodies</b>	<b>210,000</b>	<b>210,000</b>	<b>210,000</b>	<b>210,000</b>	<b>0</b>	<b>0</b>
<b>876,242</b>	<b>Gross Expenditure</b>	<b>1,099,124</b>	<b>1,099,124</b>	<b>1,099,124</b>	<b>1,099,124</b>	<b>0</b>	<b>0</b>
(876,242)	Non Specific Other Govt Grants	(1,099,124)	(1,099,124)	(1,099,124)	(1,099,124)	0	0
<b>(876,242)</b>	<b>Income</b>	<b>(1,099,124)</b>	<b>(1,099,124)</b>	<b>(1,099,124)</b>	<b>(1,099,124)</b>	<b>0</b>	<b>0</b>
<b>(876,242)</b>	<b>Gross Income</b>	<b>(1,099,124)</b>	<b>(1,099,124)</b>	<b>(1,099,124)</b>	<b>(1,099,124)</b>	<b>0</b>	<b>0</b>
<b>0</b>	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Education, Learning & Attainment Schools - Pupil Equity Funding

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023		
£		£	£	£	£	£	£
4,457,310	Payment to Other Bodies	3,353,520	3,353,520	3,353,520	3,353,520	0	0
<b>4,457,310</b>	<b>Payments to other Bodies</b>	<b>3,353,520</b>	<b>3,353,520</b>	<b>3,353,520</b>	<b>3,353,520</b>	<b>0</b>	<b>0</b>
<b>4,457,310</b>	<b>Gross Expenditure</b>	<b>3,353,520</b>	<b>3,353,520</b>	<b>3,353,520</b>	<b>3,353,520</b>	<b>0</b>	<b>0</b>
(3,425,880)	Specific Government Grant	(3,353,520)	(3,353,520)	(3,353,520)	(3,353,520)	0	0
(243,200)	Non Specific Other Govt Grants	0	0	0	0	0	0
<b>(3,669,080)</b>	<b>Income</b>	<b>(3,353,520)</b>	<b>(3,353,520)</b>	<b>(3,353,520)</b>	<b>(3,353,520)</b>	<b>0</b>	<b>0</b>
<b>(3,669,080)</b>	<b>Gross Income</b>	<b>(3,353,520)</b>	<b>(3,353,520)</b>	<b>(3,353,520)</b>	<b>(3,353,520)</b>	<b>0</b>	<b>0</b>
<b>788,230</b>	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Environment and Neighbourhood

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Transport Fleet & Maintenance Services	61	(399,505)	(427,596)	(428,422)	(549,341)	(546,461)	(543,910)
Roads Services	63	4,149,018	4,168,989	4,143,598	3,995,697	4,052,820	4,142,762
Roads Operations	64	(838,802)	(871,804)	(851,677)	(1,122,949)	(1,122,084)	(1,060,510)
Ground Maintenance & Street Cleaning Client	65	7,362,787	7,362,787	7,362,787	7,359,642	7,359,642	7,359,642
Outdoor Services	66	238,701	233,704	261,891	257,722	263,151	270,322
Burial Grounds	67	(138,860)	(138,861)	(144,050)	(164,785)	(171,235)	(177,781)
Crematorium	68	(944,992)	(947,992)	(896,033)	(959,458)	(998,077)	(1,044,301)
Waste Services	69	7,733,863	7,641,293	7,558,444	7,635,142	7,795,137	7,939,876
Depots	70	0	0	0	0	0	0
Ground Maintenance & SC Trading Acct	71	(2,510,860)	(2,508,638)	(2,571,360)	(2,606,125)	(2,489,712)	(2,382,243)
<b>Total for Environment &amp; Neighbourhood</b>		<b>14,651,350</b>	<b>14,511,882</b>	<b>14,435,179</b>	<b>13,845,545</b>	<b>14,143,182</b>	<b>14,503,855</b>

## Environment and Neighbourhood Transport Fleet & Maintenance Services

OUTTURN		ORIGINAL	REVISED			INDICATIVE	INDICATIVE
2018/2019	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
1,111,266	Others Basic Pay	1,104,012	1,132,412	1,162,382	1,105,749	1,140,799	1,176,968
205,436	Overtime	172,600	148,098	159,247	146,627	146,627	146,627
20,374	Others Training Costs	11,700	11,700	11,700	11,700	11,700	11,700
127,161	Others National Insurance Employers	127,789	131,789	130,238	122,739	126,644	130,657
215,148	Others Superannuation Employers	216,954	224,554	229,332	215,589	222,462	229,521
<b>1,679,385</b>	<b>Employee Cost</b>	<b>1,633,055</b>	<b>1,648,553</b>	<b>1,692,899</b>	<b>1,602,404</b>	<b>1,648,232</b>	<b>1,695,473</b>
2,243	Rates - Non Domestic	2,232	2,232	2,836	2,790	2,790	2,790
6,109	Electricity	2,895	2,895	3,824	5,168	5,685	6,254
23	Fixtures & Fittings	150	150	1	150	150	150
2,188	Cleaning Materials	2,500	2,500	2,500	2,500	2,500	2,500
898	Other Property Costs	1,000	1,000	513	1,000	1,000	1,000
93,633	Dso Allocation - Depot	80,017	80,017	73,314	78,156	80,338	82,585
<b>105,094</b>	<b>Property Cost</b>	<b>88,794</b>	<b>88,794</b>	<b>82,988</b>	<b>89,764</b>	<b>92,463</b>	<b>95,279</b>
265,476	Ext Hire Of Vehicles	196,469	322,469	322,807	179,006	179,006	179,006
28,401	Internal Fleet Maintenance Charge	30,464	30,464	30,018	30,904	31,782	32,686
27,993	Driver Recharges	29,648	29,648	33,036	33,267	34,265	35,293
114,145	Tyres	94,635	94,635	73,955	94,635	94,635	94,635
1,057,036	Diesel Internal	1,007,745	1,072,745	1,101,327	1,126,591	1,126,591	1,126,591
65,358	Licences	102,894	67,894	94,254	89,821	89,821	89,821
23,153	M.O.T	19,950	21,600	23,526	21,886	21,886	21,886
30,915	Repair/Maint Veh & Plant	35,100	35,100	33,424	35,100	35,100	35,100
358	Employee Related Travel	500	500	400	400	400	400
15,318	Other Transport Costs External	28,450	26,800	16,205	18,620	18,620	18,620
<b>1,628,153</b>	<b>Transport Cost</b>	<b>1,545,855</b>	<b>1,701,855</b>	<b>1,728,952</b>	<b>1,630,230</b>	<b>1,632,106</b>	<b>1,634,038</b>
1,963	Printing	902	902	3,086	3,000	3,000	3,000
1,525	Telephones/ mobiles	2,051	2,001	1,241	1,396	1,396	1,396
1,382	Membership Fees & Subscriptions	1,040	1,040	1,040	1,040	1,040	1,040
73,022	Computer Software	61,203	61,203	73,176	72,931	72,931	72,690
0	Equip/Computer Purch & Repair	150	150	0	150	150	150
6,235	Tools & Equipment (Repairs & Maint.)	10,000	4,100	4,100	7,500	7,500	7,500
37	Purchase of Tools & Equipment	5,300	2,300	0	2,300	2,300	2,300
12,477	Clothing, Uniforms etc	12,650	12,475	12,425	12,650	12,650	12,650
4,671	Supplies & Services	2,810	2,810	2,861	2,810	2,810	2,810
159,152	Direct Purchases	145,000	145,000	159,107	145,000	145,000	145,000
15,338	Stock	25,750	25,750	15,247	15,228	15,228	15,228
580	Other Admin Costs	1,100	1,100	1,000	1,100	1,100	1,100
335	Bank and Security Charges	500	500	708	500	500	500
272,894	Sub Contractors Maintenance	226,544	229,944	277,547	223,956	223,956	223,956
<b>549,611</b>	<b>Supplies services and Admin Costs</b>	<b>495,000</b>	<b>489,275</b>	<b>551,538</b>	<b>489,561</b>	<b>489,561</b>	<b>489,320</b>
15,392	Other Accounts of the Authority	23,409	15,409	15,808	16,303	16,792	17,296
0	Medical Fees	750	750	445	250	250	250
<b>15,392</b>	<b>Payments to other Bodies</b>	<b>24,159</b>	<b>16,159</b>	<b>16,253</b>	<b>16,553</b>	<b>17,042</b>	<b>17,546</b>
<b>3,977,635</b>	<b>Gross Expenditure</b>	<b>3,786,863</b>	<b>3,944,636</b>	<b>4,072,630</b>	<b>3,828,512</b>	<b>3,879,404</b>	<b>3,931,656</b>

**Environment and Neighbourhood  
Transport Fleet & Maintenance Services**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
	(27,716) Income From Other Agencies	(27,438)	(19,175)	(21,954)	(30,850)	(31,581)	(32,331)
	(52,063) Other Fees - VTU	(53,000)	(53,000)	(53,000)	(53,000)	(53,000)	(53,000)
	(178,793) Sales General	(207,026)	(207,026)	(185,945)	(185,945)	(185,945)	(185,945)
	(120,090) Miscellaneous Income	(101,774)	(99,901)	(68,616)	(127,620)	(132,091)	(136,741)
	(466,752) SLA - Education	(481,204)	(481,204)	(485,422)	(500,452)	(520,470)	(541,289)
	(44,281) Int Rech - Staff Costs	(22,845)	(22,845)	(45,609)	(46,295)	(47,684)	(49,114)
	(1,022,194) Int Rech - Transport Fuel	(1,006,261)	(1,036,261)	(1,073,308)	(1,089,716)	(1,089,716)	(1,089,716)
	(1,327,590) Int Rech - Trans Fleet Hire ( SLA)	(1,145,292)	(1,320,292)	(1,334,459)	(1,374,493)	(1,415,728)	(1,458,200)
	(254,528) Int Rech - Ext Hire	(371,469)	(322,469)	(322,807)	(146,469)	(146,469)	(146,469)
	(748,702) Int Rech - Drivers	(666,949)	(706,949)	(802,296)	(710,801)	(688,465)	(665,325)
	(51,197) Damaged Tyres	(55,000)	(55,000)	(47,580)	(49,669)	(49,669)	(49,669)
	(58,473) Int Rech -garaging	(48,110)	(48,110)	(60,055)	(62,543)	(65,046)	(67,767)
	<b>(4,352,379) Income</b>	<b>(4,186,368)</b>	<b>(4,372,232)</b>	<b>(4,501,051)</b>	<b>(4,377,853)</b>	<b>(4,425,864)</b>	<b>(4,475,566)</b>
	<b>(4,352,379) Gross Income</b>	<b>(4,186,368)</b>	<b>(4,372,232)</b>	<b>(4,501,051)</b>	<b>(4,377,853)</b>	<b>(4,425,864)</b>	<b>(4,475,566)</b>
	<b>(374,744) Net Expenditure</b>	<b>(399,505)</b>	<b>(427,596)</b>	<b>(428,422)</b>	<b>(549,341)</b>	<b>(546,461)</b>	<b>(543,910)</b>



## Environment and Neighbourhood Roads Services

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
852,713	Others Basic Pay	923,139	948,139	921,827	980,144	984,452	1,015,447
13,356	Others - Other Pay	12,720	12,720	13,987	12,720	12,720	12,720
0	Others - Other Allowances	300	300	2,442	300	300	300
49,117	Overtime	27,756	24,856	24,856	25,476	25,476	25,476
81,812	Others National Insurance Employers	93,981	93,286	84,470	90,233	90,433	93,170
157,990	Others Superannuation Employers	176,071	174,887	169,539	182,037	182,511	188,667
0	Others Miscellaneous Staff Costs	2,442	2,442	37,980	2,442	2,442	2,442
<b>1,154,988</b>	<b>Employee Cost</b>	<b>1,236,409</b>	<b>1,256,630</b>	<b>1,255,101</b>	<b>1,293,352</b>	<b>1,298,334</b>	<b>1,338,222</b>
8,163	Water Rates	8,001	8,001	7,606	7,606	7,606	7,606
91,424	Rates - Non Domestic	100,791	100,791	98,000	91,317	91,317	91,317
8,832	Rents	7,591	7,591	8,832	8,832	8,832	8,832
2,187	Electricity	928	928	2,187	2,248	2,489	2,738
416	Security & Patrols Contracts	370	369	416	416	416	416
671	Other Property Costs	750	750	1,021	750	750	750
<b>111,693</b>	<b>Property Cost</b>	<b>118,431</b>	<b>118,430</b>	<b>118,062</b>	<b>111,169</b>	<b>111,410</b>	<b>111,659</b>
61,291	Internal Fleet Maintenance Charge	60,899	60,899	59,566	61,353	63,194	65,089
840	Tyres	100	100	1,000	1,000	1,000	1,000
6,398	Repair/Maint Veh & Plant	7,000	7,000	7,000	7,000	7,000	7,000
10,511	Fuel	7,628	7,628	10,325	10,325	10,325	10,325
4,057	Employee Related Travel	4,700	4,700	3,814	4,700	4,700	4,700
718	Other Transport Costs External	1,500	1,500	1,500	1,500	1,500	1,500
<b>83,815</b>	<b>Transport Cost</b>	<b>81,827</b>	<b>81,827</b>	<b>83,205</b>	<b>85,878</b>	<b>87,719</b>	<b>89,614</b>
470	Mobile Phones	353	352	509	444	444	444
2,856	Membership Fees & Subscriptions	3,000	3,000	2,321	3,000	3,000	3,000
188	Computer Software	0	0	188	0	0	0
2,568	Machine Rentals And Leasing	2,650	2,650	2,568	2,650	2,650	2,650
136,168	Winter Maintenance	110,000	110,000	138,271	115,000	115,000	115,000
342,742	Street Lighting Power	390,569	390,569	366,188	399,145	439,060	482,966
5,977	Clothing, Uniforms etc	3,400	3,147	3,147	3,400	3,400	3,400
46,452	Supplies & Services	36,416	36,417	49,445	32,992	32,992	32,992
11,854	Traffic Signs, Poles etc	16,000	16,000	16,000	16,000	16,000	16,000
3,800	Lighting Materials General	8,000	8,000	8,000	8,000	8,000	8,000
66	Legal Expenses	150	150	150	150	150	150
460,865	Payment to Contractors Client	672,246	392,246	355,961	412,246	412,246	412,246
<b>1,014,006</b>	<b>Supplies services and Admin Costs</b>	<b>1,242,784</b>	<b>962,531</b>	<b>942,748</b>	<b>993,027</b>	<b>1,032,942</b>	<b>1,076,848</b>
2,477,273	Payments to Trading Accts - Statutory	2,383,975	2,663,975	2,695,451	2,508,656	2,508,656	2,508,656
1,982	Payment To Other Local Authorities	1,300	1,300	1,982	1,982	1,982	1,982
<b>2,479,255</b>	<b>Payments to other Bodies</b>	<b>2,385,275</b>	<b>2,665,275</b>	<b>2,697,433</b>	<b>2,510,638</b>	<b>2,510,638</b>	<b>2,510,638</b>
<b>4,843,757</b>	<b>Gross Expenditure</b>	<b>5,064,726</b>	<b>5,084,693</b>	<b>5,096,549</b>	<b>4,994,064</b>	<b>5,041,042</b>	<b>5,126,981</b>
(109,249)	Roads Recoverable Sales	(114,882)	(114,878)	(65,972)	(64,972)	(64,972)	(64,972)
(19,125)	Miscellaneous Income	(15,000)	(15,000)	(15,000)	(16,000)	(16,000)	(16,000)
(53,835)	Other Accounts of the Authority	(19,158)	(19,158)	0	(56,625)	(56,625)	(56,625)
(792,408)	Int Rechages	(766,668)	(766,668)	(871,979)	(860,770)	(850,625)	(846,622)
<b>(974,617)</b>	<b>Income</b>	<b>(915,708)</b>	<b>(915,704)</b>	<b>(952,951)</b>	<b>(998,367)</b>	<b>(988,222)</b>	<b>(984,219)</b>
<b>(974,617)</b>	<b>Gross Income</b>	<b>(915,708)</b>	<b>(915,704)</b>	<b>(952,951)</b>	<b>(998,367)</b>	<b>(988,222)</b>	<b>(984,219)</b>
<b>3,869,140</b>	<b>Net Expenditure</b>	<b>4,149,018</b>	<b>4,168,989</b>	<b>4,143,598</b>	<b>3,995,697</b>	<b>4,052,820</b>	<b>4,142,762</b>

## Environment and Neighbourhood Roads Operations

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
770,773	Others Basic Pay	784,147	844,082	883,556	913,134	925,217	953,433
0	Other Pay	33,764	33,764	30,524	34,777	35,820	36,895
128,647	Overtime	123,878	103,878	109,492	75,503	75,503	75,503
20,550	Others Training Costs	301	301	301	20,000	301	20,000
90,624	Others National Insurance Employers	94,150	100,879	97,456	102,376	103,617	106,781
137,652	Others Superannuation Employers	147,170	158,478	163,756	172,156	174,451	179,771
<b>1,148,246</b>	<b>Employee Cost</b>	<b>1,183,410</b>	<b>1,241,382</b>	<b>1,285,085</b>	<b>1,317,946</b>	<b>1,314,909</b>	<b>1,372,383</b>
2,163	Water Rates	2,000	2,000	2,258	2,258	2,258	2,258
12,218	Rents	9,758	9,758	12,218	12,218	12,218	12,218
10,743	Electricity	6,446	6,446	11,817	13,117	14,429	15,872
2,015	Security & Patrols Contracts	1,900	1,900	2,328	2,328	2,328	2,328
2,404	Other Property Costs	1,500	1,500	2,404	1,500	1,500	1,500
71,658	Dso Allocation - Depot	89,844	76,844	76,833	76,833	76,833	76,833
<b>101,201</b>	<b>Property Cost</b>	<b>111,448</b>	<b>98,448</b>	<b>107,858</b>	<b>108,254</b>	<b>109,566</b>	<b>111,009</b>
51,882	Internal Fleet Maintenance Charge	55,165	55,165	53,957	56,820	58,525	60,280
59,696	Leasing Charges Vehicles	59,696	59,696	59,696	0	0	0
356,911	Roads Only Plant Hire	386,880	386,880	356,911	386,576	386,576	386,576
54,143	Diesel Internal	64,221	64,221	54,778	54,778	54,778	54,778
21,275	Repair/Maint Veh & Plant	12,000	12,000	12,000	12,000	12,000	12,000
1,163	Tyres	0	0	1,163	1,163	1,163	1,163
6,236	Payment to Garage/Engine	8,169	8,169	8,169	8,169	8,169	8,169
778	Other Transport Costs External	1,300	1,300	1,000	1,000	1,000	1,000
<b>552,084</b>	<b>Transport Cost</b>	<b>587,431</b>	<b>587,431</b>	<b>547,674</b>	<b>520,506</b>	<b>522,211</b>	<b>523,966</b>
0	Printing	381	381	381	381	381	381
1,688	Phones	1,753	1,753	1,778	1,778	1,778	1,778
1,804	Machine Rentals And Leasing	927	927	1,680	1,680	1,680	1,680
337	Small Office Equip Purch & Repair	400	400	0	0	0	0
11,742	Equipment Roads	15,500	15,500	15,500	15,500	15,500	15,500
715,704	Roads Bitumen, Asphalt	945,644	800,644	700,000	800,644	800,644	800,644
10,292	Clothing, Uniforms etc	8,000	8,000	9,500	8,000	8,000	8,000
43,935	Supplies & Services	2,937	2,937	0	0	0	0
237,035	Payment to Contractors Roads Op	520,000	250,000	250,000	250,000	250,000	250,000
<b>1,022,537</b>	<b>Supplies services and Admin Costs</b>	<b>1,495,542</b>	<b>1,080,542</b>	<b>978,839</b>	<b>1,077,983</b>	<b>1,077,983</b>	<b>1,077,983</b>
133,825	Other Accounts of the Authority	157,226	157,226	150,000	154,500	159,135	163,909
0	Medical Fees	300	300	0	300	300	300
<b>133,825</b>	<b>Payments to other Bodies</b>	<b>157,526</b>	<b>157,526</b>	<b>150,000</b>	<b>154,800</b>	<b>159,435</b>	<b>164,209</b>
<b>2,957,893</b>	<b>Gross Expenditure</b>	<b>3,535,357</b>	<b>3,165,329</b>	<b>3,069,456</b>	<b>3,179,489</b>	<b>3,184,104</b>	<b>3,249,550</b>
(3,703,573)	Other Accounts of the Authority	(4,374,159)	(4,037,133)	(3,921,133)	(4,302,438)	(4,306,188)	(4,310,060)
<b>(3,703,573)</b>	<b>Income</b>	<b>(4,374,159)</b>	<b>(4,037,133)</b>	<b>(3,921,133)</b>	<b>(4,302,438)</b>	<b>(4,306,188)</b>	<b>(4,310,060)</b>
<b>(3,703,573)</b>	<b>Gross Income</b>	<b>(4,374,159)</b>	<b>(4,037,133)</b>	<b>(3,921,133)</b>	<b>(4,302,438)</b>	<b>(4,306,188)</b>	<b>(4,310,060)</b>
<b>(745,680)</b>	<b>Net Expenditure</b>	<b>(838,802)</b>	<b>(871,804)</b>	<b>(851,677)</b>	<b>(1,122,949)</b>	<b>(1,122,084)</b>	<b>(1,060,510)</b>

**Environment and Neighbourhood  
Ground Maintenance & Street Cleaning Client**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
183,056	Payments to Other Agencies	179,912	179,912	179,912	176,768	176,768	176,768
7,182,905	Other Accounts of the Authority	7,182,875	7,182,875	7,182,875	7,182,874	7,182,874	7,182,874
<b>7,365,961</b>	<b>Payments to other Bodies</b>	<b>7,362,787</b>	<b>7,362,787</b>	<b>7,362,787</b>	<b>7,359,642</b>	<b>7,359,642</b>	<b>7,359,642</b>
<b>7,365,961</b>	<b>Gross Expenditure</b>	<b>7,362,787</b>	<b>7,362,787</b>	<b>7,362,787</b>	<b>7,359,642</b>	<b>7,359,642</b>	<b>7,359,642</b>
<b>7,365,961</b>	<b>Net Expenditure</b>	<b>7,362,787</b>	<b>7,362,787</b>	<b>7,362,787</b>	<b>7,359,642</b>	<b>7,359,642</b>	<b>7,359,642</b>

## Environment and Neighbourhood Outdoor Services

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
78,228	Others Basic Pay	77,617	77,620	75,845	78,889	81,825	84,869
7,235	Overtime	4,340	4,340	9,851	4,340	4,340	4,340
7,176	Others National Insurance Employee	6,959	6,959	8,921	9,271	9,625	9,992
15,075	Others Superannuation Employers	15,199	15,199	14,258	15,006	15,561	16,137
<b>107,714</b>	<b>Employee Cost</b>	<b>104,115</b>	<b>104,118</b>	<b>108,875</b>	<b>107,506</b>	<b>111,351</b>	<b>115,338</b>
16,260	Metered Water	23,257	23,257	16,730	23,257	23,257	23,257
22,056	Rates - Non Domestic	20,521	20,521	22,258	15,988	15,988	15,988
1,347	Council Tax Payments	1,352	1,352	1,347	1,466	1,510	1,555
38,932	Electricity	19,481	19,481	24,537	24,328	26,781	29,479
11,723	Gas	10,954	10,954	10,381	10,644	11,176	11,735
0	Cleaning Materials	200	200	0	200	200	200
0	Rep & Maintenance	500	500	500	500	500	500
2,866	Depot Allocation	1,000	1,000	808	808	808	808
0	Other Property Costs	2,700	2,700	3,074	3,276	3,276	3,276
<b>93,184</b>	<b>Property Cost</b>	<b>79,965</b>	<b>79,965</b>	<b>79,635</b>	<b>80,467</b>	<b>83,495</b>	<b>86,798</b>
598	Printing	600	600	600	600	600	600
707	Telephone - Calls	570	570	707	707	707	707
2,927	Telephone Rentals	3,872	3,872	2,949	2,969	2,969	2,969
4,571	Supplies & Services	0	0	0	0	0	0
103,005	Payment to Contractors	101,827	101,827	104,312	106,736	109,345	112,020
<b>111,808</b>	<b>Supplies services and Admin Cos</b>	<b>106,869</b>	<b>106,869</b>	<b>108,568</b>	<b>111,012</b>	<b>113,621</b>	<b>116,296</b>
36,368	Payment to Other Bodies	36,000	36,000	36,368	36,368	35,000	35,000
8,044	Other Accounts of Authority	7,046	7,046	8,285	8,534	8,790	9,054
<b>44,412</b>	<b>Payments to other Bodies</b>	<b>43,046</b>	<b>43,046</b>	<b>44,653</b>	<b>44,902</b>	<b>43,790</b>	<b>44,054</b>
<b>357,118</b>	<b>Gross Expenditure</b>	<b>333,995</b>	<b>333,998</b>	<b>341,731</b>	<b>343,886</b>	<b>352,258</b>	<b>362,485</b>
(2,047)	Income From Other Agencies	(4,440)	(4,440)	(2,229)	(4,440)	(4,440)	(4,440)
(17,361)	Rents	(12,800)	(17,800)	(17,535)	(17,886)	(18,243)	(18,608)
(59,804)	Fees & Charges	(78,054)	(78,054)	(60,076)	(63,839)	(66,423)	(69,115)
<b>(79,212)</b>	<b>Income</b>	<b>(95,294)</b>	<b>(100,294)</b>	<b>(79,840)</b>	<b>(86,164)</b>	<b>(89,107)</b>	<b>(92,163)</b>
<b>(79,212)</b>	<b>Gross Income</b>	<b>(95,294)</b>	<b>(100,294)</b>	<b>(79,840)</b>	<b>(86,164)</b>	<b>(89,107)</b>	<b>(92,163)</b>
<b>277,906</b>	<b>Net Expenditure</b>	<b>238,701</b>	<b>233,704</b>	<b>261,891</b>	<b>257,722</b>	<b>263,151</b>	<b>270,322</b>

## Environment and Neighbourhood Burial Grounds

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
	2,259 Metered Water	2,234	2,233	2,259	2,259	2,259	2,259
	1,558 Water Rates	1,513	1,513	2,590	2,590	2,590	2,590
	7,594 Rates - Non Domestic	7,594	7,594	7,752	7,594	7,594	7,594
	9,101 Electricity	8,279	8,279	7,689	9,539	10,493	11,542
	<b>20,512 Property Cost</b>	<b>19,620</b>	<b>19,619</b>	<b>20,290</b>	<b>21,982</b>	<b>22,936</b>	<b>23,985</b>
	377,910 Other Accounts of the Authority	393,026	393,026	393,027	408,748	425,098	442,102
	<b>377,910 Payments to other Bodies</b>	<b>393,026</b>	<b>393,026</b>	<b>393,027</b>	<b>408,748</b>	<b>425,098</b>	<b>442,102</b>
	<b>398,422 Gross Expenditure</b>	<b>412,646</b>	<b>412,645</b>	<b>413,317</b>	<b>430,730</b>	<b>448,034</b>	<b>466,087</b>
	(3,440) Rents Houses and Garages	(3,408)	(3,408)	(3,509)	(3,579)	(3,651)	(3,724)
	(168,202) Burial Ground Lairs	(172,286)	(172,286)	(168,923)	(186,434)	(193,892)	(201,648)
	(334,516) Interments	(360,218)	(360,218)	(366,578)	(385,174)	(400,581)	(416,605)
	(18,159) Sales Burial Grounds/ Crematc	(15,594)	(15,594)	(18,357)	(20,327)	(21,145)	(21,893)
	<b>(524,317) Income</b>	<b>(551,506)</b>	<b>(551,506)</b>	<b>(557,367)</b>	<b>(595,515)</b>	<b>(619,269)</b>	<b>(643,868)</b>
	<b>(524,317) Gross Income</b>	<b>(551,506)</b>	<b>(551,506)</b>	<b>(557,367)</b>	<b>(595,515)</b>	<b>(619,269)</b>	<b>(643,868)</b>
	<b>(125,895) Net Expenditure</b>	<b>(138,860)</b>	<b>(138,861)</b>	<b>(144,050)</b>	<b>(164,785)</b>	<b>(171,235)</b>	<b>(177,781)</b>

## Environment and Neighbourhood Crematorium

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
94,537	Others Basic Pay	98,894	98,894	97,830	95,009	104,229	107,552
49,304	Overtime	35,654	35,654	50,344	45,654	45,654	45,654
14,792	Others National Insurance Employers	15,237	15,237	15,491	16,926	17,506	18,104
18,677	Others Superannuation Employers	19,435	19,435	19,310	20,963	21,681	22,422
<b>177,310</b>	<b>Employee Cost</b>	<b>169,220</b>	<b>169,220</b>	<b>182,975</b>	<b>178,552</b>	<b>189,070</b>	<b>193,731</b>
2,750	Metered Water	2,622	2,622	3,318	3,318	3,318	3,318
53,320	Rates - Non Domestic	53,130	53,130	54,180	53,130	53,130	53,130
1,516	Council Tax Payments	1,521	1,521	1,521	1,567	1,614	1,662
11,289	Electricity	13,015	13,015	12,306	12,864	14,150	15,565
28,633	Gas	29,203	29,203	33,144	35,176	36,934	38,781
663	Cleaning	992	992	664	935	935	935
1,879	Refuse Collection	1,954	1,954	1,954	2,032	2,113	2,198
61,442	Rep & Maintenance	47,920	47,920	50,429	51,874	53,171	54,500
<b>161,492</b>	<b>Property Cost</b>	<b>150,357</b>	<b>150,357</b>	<b>157,516</b>	<b>160,895</b>	<b>165,366</b>	<b>170,090</b>
256	Printing	1,185	1,185	256	256	256	256
364	Stationery	408	408	799	408	408	408
2,762	Telephones	2,096	2,096	3,080	2,898	2,898	2,898
118	Tools & Equipment (Repairs & Maint.)	1,000	1,000	1,000	1,000	1,000	1,000
2,544	Emissions Testing	2,600	2,600	3,024	3,024	3,024	3,024
1,352	Clothing, Uniforms etc	761	761	761	761	761	761
9,302	Resaleable Goods	6,823	6,823	10,000	6,823	6,823	6,823
4	Supplies & Services	500	500	548	500	500	500
358	Bank and Security Charges	384	384	384	384	384	384
<b>17,060</b>	<b>Supplies services and Admin Costs</b>	<b>15,757</b>	<b>15,757</b>	<b>19,852</b>	<b>16,054</b>	<b>16,054</b>	<b>16,054</b>
29,484	Payment to Other Bodies	33,792	30,792	36,083	30,792	30,792	30,792
<b>29,484</b>	<b>Payments to other Bodies</b>	<b>33,792</b>	<b>30,792</b>	<b>36,083</b>	<b>30,792</b>	<b>30,792</b>	<b>30,792</b>
<b>385,346</b>	<b>Gross Expenditure</b>	<b>369,126</b>	<b>366,126</b>	<b>396,426</b>	<b>386,293</b>	<b>401,281</b>	<b>410,667</b>
(4,563)	Other Fees	(5,522)	(5,522)	(3,880)	(5,743)	(5,973)	(6,211)
(5,530)	Abatements	0	(5,751)	(5,751)	(5,751)	(5,751)	(5,751)
(1,197,268)	Cremations	(1,308,596)	(1,302,845)	(1,282,828)	(1,334,257)	(1,387,634)	(1,443,005)
<b>(1,207,361)</b>	<b>Income</b>	<b>(1,314,118)</b>	<b>(1,314,118)</b>	<b>(1,292,459)</b>	<b>(1,345,751)</b>	<b>(1,399,358)</b>	<b>(1,454,967)</b>
<b>(1,207,361)</b>	<b>Gross Income</b>	<b>(1,314,118)</b>	<b>(1,314,118)</b>	<b>(1,292,459)</b>	<b>(1,345,751)</b>	<b>(1,399,358)</b>	<b>(1,454,967)</b>
<b>(822,015)</b>	<b>Net Expenditure</b>	<b>(944,992)</b>	<b>(947,992)</b>	<b>(896,033)</b>	<b>(959,458)</b>	<b>(998,077)</b>	<b>(1,044,301)</b>

## Environment and Neighbourhood Waste

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
1,855,416	Others Basic Pay	2,118,393	2,113,430	2,040,867	2,054,975	2,136,190	2,204,798
17,565	Holiday Pay for additional pay	0	17,000	16,882	17,126	17,126	17,126
200,502	Overtime	180,333	157,974	211,184	103,703	103,703	103,703
2,579	Others Training Costs	1,000	1,000	5,869	3,399	3,399	3,399
186,446	Others National Insurance Employe	195,411	195,923	205,283	207,942	216,159	223,029
336,282	Others Superannuation Employers	402,187	404,267	374,959	376,931	391,900	404,363
<b>2,598,790</b>	<b>Employee Cost</b>	<b>2,897,323</b>	<b>2,889,594</b>	<b>2,855,044</b>	<b>2,764,076</b>	<b>2,868,477</b>	<b>2,956,418</b>
3,552	Water Rates	2,500	2,500	3,552	3,552	3,552	3,552
12,196	Rates - Non Domestic	12,874	12,874	12,593	12,874	12,874	12,874
7,500	Rents	7,800	7,800	7,800	7,800	7,800	7,800
5,441	Electricity	7,185	7,185	7,185	7,062	7,761	8,537
583	Cleaning Materials	1,300	1,300	1,473	1,300	1,300	1,300
20,950	Other Property Costs	13,250	13,250	13,250	17,218	17,218	17,218
69,748	Dso Allocation - Depot	63,836	63,836	72,001	74,786	79,721	84,656
<b>119,970</b>	<b>Property Cost</b>	<b>108,745</b>	<b>108,745</b>	<b>117,854</b>	<b>124,592</b>	<b>130,226</b>	<b>135,937</b>
63,989	Hire Of Vehicles	115,951	115,951	94,306	114,997	118,446	122,000
446,527	Internal Fleet Maintenance Charge	426,332	454,332	467,458	470,796	484,920	499,468
7,851	Gas Oil Internal	6,621	6,621	4,260	4,332	4,332	4,332
22,305	Tyres	14,247	21,247	19,396	21,247	21,247	21,247
304,068	Diesel Internal	288,844	300,844	304,068	304,068	304,068	304,068
0	Insurance Excess	500	500	500	500	500	500
71,739	Repair/Maint Veh & Plant	66,708	66,708	54,873	66,708	66,708	66,708
1,656	Employee Related Travel	2,000	2,000	2,513	1,942	1,942	1,942
<b>918,135</b>	<b>Transport Cost</b>	<b>921,203</b>	<b>968,203</b>	<b>947,374</b>	<b>984,590</b>	<b>1,002,163</b>	<b>1,020,264</b>
630	Printing	535	535	617	617	617	617
1,532	Telephone Rentals	1,289	1,289	1,242	986	986	986
7,227	Machine Rentals And Leasing	7,208	7,208	7,270	6,898	6,898	6,898
4,786	Tools & Equipment (Repairs & Mai	2,100	2,100	2,100	2,100	2,100	2,100
0	Purchase of Tools & Equipment	4,900	2,900	2,900	2,900	2,900	2,900
11,643	Bin Replacement	55,000	55,000	66,179	55,000	55,000	55,000
4,360,146	Waste Removal	4,298,550	4,262,709	4,498,157	4,368,951	4,441,463	4,515,976
1,022	Recycling Initiatives	20,000	20,000	20,000	20,000	20,000	20,000
31,420	Clothing, Uniforms etc	9,500	9,500	18,897	32,195	32,195	32,195
141,450	Supplies & Services/Skip Hire	15,646	15,646	45,977	15,646	15,646	15,646
2,188	Stock Issue General Materials	3,500	3,500	2,686	3,970	3,970	3,970
37	Other Admin Costs	280	280	478	280	280	280
131,365	Payment to Contractors	350,600	350,600	150,600	350,600	350,600	350,600
<b>4,693,446</b>	<b>Supplies services and Admin Co</b>	<b>4,769,108</b>	<b>4,731,267</b>	<b>4,817,103</b>	<b>4,860,143</b>	<b>4,932,656</b>	<b>5,007,168</b>
29,100	Payment to Other Bodies	16,718	16,718	22,346	21,696	21,696	21,696
0	Recycling charter	138,000	138,000	10,000	138,000	138,000	138,000
0	Medical Fees	350	350	0	0	0	0
102,585	Payment To Greenlight	0	0	0	0	0	0
<b>131,685</b>	<b>Payments to other Bodies</b>	<b>155,068</b>	<b>155,068</b>	<b>32,346</b>	<b>159,696</b>	<b>159,696</b>	<b>159,696</b>
<b>8,462,026</b>	<b>Gross Expenditure</b>	<b>8,851,447</b>	<b>8,852,877</b>	<b>8,769,721</b>	<b>8,893,096</b>	<b>9,093,218</b>	<b>9,279,483</b>
(214,049)	Sales General	(199,468)	(199,468)	(176,897)	(189,695)	(197,283)	(205,174)
(442,434)	Commercial Refuse Collection	(375,784)	(483,784)	(505,285)	(512,706)	(523,022)	(533,547)
(202,100)	Other Accounts of the Authority	(223,421)	(209,421)	(210,184)	(218,591)	(227,335)	(236,428)
(311,540)	Int Rech - Other Rechargeables	(318,911)	(318,911)	(318,911)	(336,962)	(350,440)	(364,458)
<b>(1,170,123)</b>	<b>Income</b>	<b>(1,117,584)</b>	<b>(1,211,584)</b>	<b>(1,211,277)</b>	<b>(1,257,955)</b>	<b>(1,298,080)</b>	<b>(1,339,607)</b>
<b>(1,170,123)</b>	<b>Gross Income</b>	<b>(1,117,584)</b>	<b>(1,211,584)</b>	<b>(1,211,277)</b>	<b>(1,257,955)</b>	<b>(1,298,080)</b>	<b>(1,339,607)</b>
<b>7,291,903</b>	<b>Net Expenditure</b>	<b>7,733,863</b>	<b>7,641,293</b>	<b>7,558,444</b>	<b>7,635,142</b>	<b>7,795,137</b>	<b>7,939,876</b>

## Environment and Neighbourhood Depots

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
27,000	Metered Water	32,178	32,178	31,602	27,000	27,000	27,000
154,983	Rates - Non Domestic	165,462	165,462	163,314	154,983	154,983	154,983
25,400	Rents	24,400	24,400	25,400	25,400	25,400	25,400
4,327	Repairs & Maintenance	1,500	1,500	1,500	1,500	1,500	1,500
101,126	Electricity	96,930	96,930	101,619	114,714	126,185	138,804
21,585	Gas	22,605	22,605	22,605	23,208	24,369	25,587
126,357	Security & Patrols Contracts	126,679	126,679	134,217	137,633	141,074	144,601
1,258	Other Property Costs	4,082	4,082	2,696	2,266	2,266	2,266
<b>462,036</b>	<b>Property Cost</b>	<b>473,836</b>	<b>473,836</b>	<b>482,953</b>	<b>486,704</b>	<b>502,776</b>	<b>520,140</b>
0	Printing	50	50	0	0	0	0
8	Stationery	250	250	250	250	250	250
5,501	Telephone - Calls	4,500	4,500	5,501	5,501	5,501	5,501
6,242	Telephone Rentals	6,200	6,200	7,062	6,242	6,242	6,242
603	Machine Rentals	993	993	603	603	603	603
679	Purchase of Tools & Equipt	400	400	400	400	400	400
2,654	Supplies & Services	888	888	1,487	1,037	1,037	1,037
<b>15,687</b>	<b>Supplies services and Admi</b>	<b>13,281</b>	<b>13,281</b>	<b>15,303</b>	<b>14,033</b>	<b>14,033</b>	<b>14,033</b>
<b>477,723</b>	<b>Gross Expenditure</b>	<b>487,117</b>	<b>487,117</b>	<b>498,256</b>	<b>500,737</b>	<b>516,810</b>	<b>534,173</b>
(477,723)	Accounts of the Authority	(487,117)	(487,117)	(498,256)	(500,737)	(516,810)	(534,173)
<b>(477,723)</b>	<b>Income</b>	<b>(487,117)</b>	<b>(487,117)</b>	<b>(498,256)</b>	<b>(500,737)</b>	<b>(516,810)</b>	<b>(534,173)</b>
<b>(477,723)</b>	<b>Gross Income</b>	<b>(487,117)</b>	<b>(487,117)</b>	<b>(498,256)</b>	<b>(500,737)</b>	<b>(516,810)</b>	<b>(534,173)</b>
<b>0</b>	<b>Net Expenditure</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Environment and Neighbourhood  
Ground Maintenance & SC Trading Account**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
5,471,884	Employee Cost	5,719,173	5,841,937	5,766,650	5,786,894	5,955,676	6,119,392
307,356	Property Cost	294,433	306,690	340,586	337,559	344,058	350,787
652,204	Transport Cost	601,990	648,173	695,935	657,951	662,741	666,185
702,776	Supplies services and Admin Costs	830,429	771,483	757,670	776,023	776,320	776,626
243,826	Payments to other Bodies	9,800	9,800	6,664	9,800	9,800	9,800
370,361	Support Services	343,475	370,361	370,361	370,361	370,361	370,361
163,467	Capital Financing Charges	194,183	163,467	163,467	163,467	163,467	163,467
7,911,874	Gross Expenditure	7,993,483	8,111,911	8,101,333	8,102,056	8,282,423	8,456,618
(10,647,803)	Income	(10,515,378)	(10,639,095)	(10,691,239)	(10,726,727)	(10,790,681)	(10,857,408)
(10,647,803)	Gross Income	(10,515,378)	(10,639,095)	(10,691,239)	(10,726,727)	(10,790,681)	(10,857,408)
18,546	Capital Financing Charges	11,035	18,546	18,546	18,546	18,546	18,546
(2,717,383)	Net Expenditure	(2,510,860)	(2,508,638)	(2,571,360)	(2,606,125)	(2,489,712)	(2,382,243)

## Housing and Employability

		ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
	PAGE	2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Homeless Persons	73	140,443	244,840	226,421	180,477	237,790	232,781
Private Sector Housing	74	43,052	43,052	47,492	43,978	41,398	34,860
Anti Social Behaviour	75	528,383	514,383	503,037	517,490	529,385	541,649
Communities	76	866,428	860,428	854,482	885,402	875,362	902,796
Working4U	77	2,887,356	2,893,332	2,891,767	2,827,638	2,889,650	2,970,767
<b>Total for Housing &amp; Employability</b>		<b>4,465,662</b>	<b>4,556,035</b>	<b>4,523,199</b>	<b>4,454,985</b>	<b>4,573,585</b>	<b>4,682,853</b>

## Housing and Employability Homeless

OUTTURN 2018/19	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
1,136,707	Others Basic Pay	1,232,158	1,381,746	1,368,631	1,463,927	1,531,829	1,576,418
63,987	Others - Other Pay	44,190	44,190	60,305	63,275	65,173	67,128
529	Others - Other Allowances	1,464	1,464	367	366	366	366
4,513	Holiday Pay for Add Pay	3,838	3,838	4,648	4,648	4,648	4,648
10,426	Overtime	15,000	7,000	7,093	7,000	7,000	7,000
13,608	Others Training Costs	5,000	5,000	15,835	5,000	5,000	5,000
115,215	Others National Insurance Employers	123,504	153,246	134,881	162,361	169,892	174,837
214,076	Others Superannuation Employers	227,988	246,395	266,911	261,050	273,158	281,110
13,901	Others Staff Costs	2,300	300	300	300	300	300
<b>1,572,962</b>	<b>Employee Cost</b>	<b>1,655,442</b>	<b>1,843,180</b>	<b>1,858,971</b>	<b>1,967,928</b>	<b>2,057,367</b>	<b>2,116,808</b>
1,717	Metered Water	2,415	2,415	2,415	2,415	2,415	2,415
3,335	Water Rates	3,101	3,101	3,698	3,101	3,101	3,101
26,814	Rates - Non Domestic	52,400	52,400	52,400	52,400	52,400	52,400
943,988	Rents	959,378	959,378	947,716	978,566	998,137	1,018,100
39,320	Council Tax Payments	48,225	40,225	40,500	41,706	42,958	44,246
42,618	Electricity	46,501	46,501	44,749	49,864	54,850	60,335
29,284	Gas	37,639	37,639	32,212	33,116	34,772	36,510
313,593	Homeless Units furnishings, cleaning €	347,928	512,928	530,013	461,722	461,722	461,722
<b>1,400,669</b>	<b>Property Cost</b>	<b>1,497,587</b>	<b>1,654,587</b>	<b>1,653,703</b>	<b>1,622,890</b>	<b>1,650,354</b>	<b>1,678,829</b>
1,720	Hires Furniture Removals	6,250	6,250	6,250	6,250	6,250	6,250
2,088	Other Travel Costs	1,520	1,520	1,520	1,460	1,460	1,460
13,055	Employee Related Travel	16,000	14,000	14,000	14,000	14,000	14,000
<b>16,863</b>	<b>Transport Cost</b>	<b>23,770</b>	<b>21,770</b>	<b>21,770</b>	<b>21,710</b>	<b>21,710</b>	<b>21,710</b>
435	Printing	259	259	259	259	259	259
508	Stationery	422	422	422	422	422	422
132	Postages	187	187	187	187	187	187
2,775	Telephone	2,935	2,935	1,994	1,908	1,908	1,908
626	Equip/Computer Purch & Repair	5,010	1,000	1,126	1,000	1,000	1,000
102	Clothing, Uniforms etc	500	500	500	500	500	500
3,515	Membership fees	0	4,010	7,001	4,010	4,010	4,010
15,908	Supplies & Services	10,879	10,879	10,879	59,879	59,879	59,879
<b>24,001</b>	<b>Supplies services and Admin Costs</b>	<b>20,192</b>	<b>20,192</b>	<b>22,368</b>	<b>68,165</b>	<b>68,165</b>	<b>68,165</b>
635,551	Payment to Other Bodies	644,342	787,000	786,445	787,000	787,000	787,000
<b>635,551</b>	<b>Payments to other Bodies</b>	<b>644,342</b>	<b>787,000</b>	<b>786,445</b>	<b>787,000</b>	<b>787,000</b>	<b>787,000</b>
<b>3,650,046</b>	<b>Gross Expenditure</b>	<b>3,841,333</b>	<b>4,326,729</b>	<b>4,343,257</b>	<b>4,467,693</b>	<b>4,584,596</b>	<b>4,672,512</b>
(2,968,551)	Rent Other	(2,923,096)	(2,963,096)	(2,958,096)	(2,973,096)	(2,988,096)	(3,033,096)
0	Govt Grant	0	(265,000)	(265,000)	(265,000)	(265,000)	(265,000)
(321,313)	Supported Accommodation	(328,500)	(328,500)	(366,099)	(362,815)	(362,815)	(362,815)
(13,138)	Fuel Token / Utility recharge	(47,148)	(13,148)	(13,148)	(13,148)	(13,148)	(13,148)
(276,471)	Int Rech - Staff Costs	(402,146)	(512,145)	(514,493)	(673,157)	(717,747)	(765,672)
<b>(3,579,473)</b>	<b>Income</b>	<b>(3,700,890)</b>	<b>(4,081,889)</b>	<b>(4,116,836)</b>	<b>(4,287,216)</b>	<b>(4,346,806)</b>	<b>(4,439,731)</b>
<b>(3,579,473)</b>	<b>Gross Income</b>	<b>(3,700,890)</b>	<b>(4,081,889)</b>	<b>(4,116,836)</b>	<b>(4,287,216)</b>	<b>(4,346,806)</b>	<b>(4,439,731)</b>
<b>70,573</b>	<b>Net Expenditure</b>	<b>140,443</b>	<b>244,840</b>	<b>226,421</b>	<b>180,477</b>	<b>237,790</b>	<b>232,781</b>

## Housing and Employability Private Sector Housing

OUTTURN		ORIGINAL	REVISED			INDICATIVE	INDICATIVE
2018/19	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
31,098	Others Basic Pay	31,337	31,337	32,869	33,604	34,612	35,650
3,128	Others National Insurance Employers	3,109	3,109	3,298	3,367	3,468	3,572
6,002	Others Superannuation Employers	6,048	6,048	6,344	6,486	6,680	6,880
<b>40,228</b>	<b>Employee Cost</b>	<b>40,494</b>	<b>40,494</b>	<b>42,511</b>	<b>43,456</b>	<b>44,760</b>	<b>46,103</b>
656	Employee Related Travel	300	300	262	314	314	314
<b>656</b>	<b>Transport Cost</b>	<b>300</b>	<b>300</b>	<b>262</b>	<b>314</b>	<b>314</b>	<b>314</b>
14	Mobile Phones	16	16	17	15	15	15
5,898	Other Supplies /Services	500	500	566	500	500	500
<b>5,912</b>	<b>Supplies services and Admin Costs</b>	<b>516</b>	<b>516</b>	<b>583</b>	<b>515</b>	<b>515</b>	<b>515</b>
19,021	Other Accounts of the Authority	26,085	26,085	27,714	28,710	29,572	30,459
<b>19,021</b>	<b>Payments to other Bodies</b>	<b>26,085</b>	<b>26,085</b>	<b>27,714</b>	<b>28,710</b>	<b>29,572</b>	<b>30,459</b>
<b>65,817</b>	<b>Gross Expenditure</b>	<b>67,395</b>	<b>67,395</b>	<b>71,070</b>	<b>72,996</b>	<b>75,161</b>	<b>77,391</b>
(18,607)	Fees & Charges	(24,343)	(24,343)	(23,578)	(29,017)	(33,763)	(42,531)
<b>(18,607)</b>	<b>Income</b>	<b>(24,343)</b>	<b>(24,343)</b>	<b>(23,578)</b>	<b>(29,017)</b>	<b>(33,763)</b>	<b>(42,531)</b>
<b>(18,607)</b>	<b>Gross Income</b>	<b>(24,343)</b>	<b>(24,343)</b>	<b>(23,578)</b>	<b>(29,017)</b>	<b>(33,763)</b>	<b>(42,531)</b>
<b>47,210</b>	<b>Net Expenditure</b>	<b>43,052</b>	<b>43,052</b>	<b>47,492</b>	<b>43,978</b>	<b>41,398</b>	<b>34,860</b>

## Housing and Employability Anti Social Behaviour

OUTTURN		ORIGINAL	REVISED			INDICATIVE	INDICATIVE
2018/19	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
236,565	Others Basic Pay	240,765	240,765	224,199	231,181	238,941	246,942
8,271	Overtime	7,500	7,500	7,484	7,500	7,500	7,500
0	Others Training Costs	356	356	356	356	356	356
23,667	Others National Insurance Employers	24,040	24,040	21,329	22,710	23,462	24,238
34,229	Others Superannuation Employers	33,248	33,248	42,406	46,291	47,737	49,229
<b>302,732</b>	<b>Employee Cost</b>	<b>305,909</b>	<b>305,909</b>	<b>295,774</b>	<b>308,038</b>	<b>317,996</b>	<b>328,265</b>
5,595	Employee Related Travel	4,500	4,500	5,853	5,752	5,752	5,752
<b>5,595</b>	<b>Transport Cost</b>	<b>4,500</b>	<b>4,500</b>	<b>5,853</b>	<b>5,752</b>	<b>5,752</b>	<b>5,752</b>
692	Stationery	500	500	500	500	500	500
1,530	Postages	3,253	1,553	1,553	1,553	1,553	1,553
2,320	Publicity & Promotions	6,243	4,943	4,943	4,943	4,943	4,943
1,455	Telephone	5,579	1,579	1,579	1,579	1,579	1,579
1,726	Office/Computer Supplies	3,500	3,500	3,500	3,500	3,500	3,500
21,863	Supplies & Services	41,027	41,027	38,027	38,027	38,027	38,027
<b>29,586</b>	<b>Supplies services and Admin Costs</b>	<b>60,102</b>	<b>53,102</b>	<b>50,102</b>	<b>50,102</b>	<b>50,102</b>	<b>50,102</b>
0	Payment to Other Bodies	9,571	4,571	4,571	4,571	4,571	4,571
146,594	Other Accounts of the Authority	149,191	147,191	147,191	149,552	151,489	153,483
<b>146,594</b>	<b>Payments to other Bodies</b>	<b>158,762</b>	<b>151,762</b>	<b>151,762</b>	<b>154,123</b>	<b>156,060</b>	<b>158,054</b>
<b>484,507</b>	<b>Gross Expenditure</b>	<b>529,273</b>	<b>515,273</b>	<b>503,491</b>	<b>518,015</b>	<b>529,910</b>	<b>542,174</b>
(650)	Fees & Charges	(890)	(890)	(454)	(525)	(525)	(525)
<b>(650)</b>	<b>Income</b>	<b>(890)</b>	<b>(890)</b>	<b>(454)</b>	<b>(525)</b>	<b>(525)</b>	<b>(525)</b>
<b>(650)</b>	<b>Gross Income</b>	<b>(890)</b>	<b>(890)</b>	<b>(454)</b>	<b>(525)</b>	<b>(525)</b>	<b>(525)</b>
<b>483,857</b>	<b>Net Expenditure</b>	<b>528,383</b>	<b>514,383</b>	<b>503,037</b>	<b>517,490</b>	<b>529,385</b>	<b>541,649</b>

## Housing and Employability Communities

OUTTURN 2018/19	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
370,649	Others Basic Pay	420,842	420,842	403,915	448,290	420,205	435,020
36,938	Others National Insurance Employers	40,508	40,508	40,907	45,960	42,232	42,772
71,204	Others Superannuation Employers	77,812	77,812	87,829	84,511	79,960	83,498
<b>478,791</b>	<b>Employee Cost</b>	<b>539,162</b>	<b>539,162</b>	<b>532,651</b>	<b>578,761</b>	<b>542,397</b>	<b>561,290</b>
2,312	Electricity	1,442	1,442	2,428	2,695	2,964	3,261
283,512	CCTV Maintenance	282,592	282,592	282,592	285,260	293,196	301,410
<b>285,824</b>	<b>Property Costs</b>	<b>284,034</b>	<b>284,034</b>	<b>285,020</b>	<b>287,954</b>	<b>296,160</b>	<b>304,670</b>
2,009	Employee Related Travel	2,226	2,226	1,442	1,318	1,318	1,318
1,369	Internal fleet maintenance	1,425	1,425	1,434	1,477	1,522	1,567
1,058	Diesel internal	800	800	1,058	1,058	1,058	1,058
<b>4,436</b>	<b>Transport Cost</b>	<b>4,451</b>	<b>4,451</b>	<b>3,934</b>	<b>3,853</b>	<b>3,897</b>	<b>3,943</b>
1,292	Phones	1,988	1,188	1,322	1,197	1,197	1,197
234	Hospitality	600	600	600	600	600	600
1,345	Supplies & Services	2,070	1,870	1,618	1,618	1,618	1,618
482	Machine rental	488	488	488	488	488	488
<b>3,353</b>	<b>Supplies services and Admin Costs</b>	<b>5,146</b>	<b>4,146</b>	<b>4,028</b>	<b>3,903</b>	<b>3,903</b>	<b>3,903</b>
205,110	Payment to Other Bodies	158,593	153,593	153,593	135,389	153,593	153,593
<b>205,110</b>	<b>Payments to other Bodies</b>	<b>158,593</b>	<b>153,593</b>	<b>153,593</b>	<b>135,389</b>	<b>153,593</b>	<b>153,593</b>
<b>977,514</b>	<b>Gross Expenditure</b>	<b>991,386</b>	<b>985,386</b>	<b>979,226</b>	<b>1,009,860</b>	<b>999,950</b>	<b>1,027,399</b>
(80,244)	Other Accounts of the Authority	(94,958)	(94,958)	(95,244)	(94,958)	(95,088)	(95,103)
(111,116)	Miscellaneous/ Earmarked income	(30,000)	(30,000)	(29,500)	(29,500)	(29,500)	(29,500)
<b>(191,360)</b>	<b>Income</b>	<b>(124,958)</b>	<b>(124,958)</b>	<b>(124,744)</b>	<b>(124,458)</b>	<b>(124,588)</b>	<b>(124,603)</b>
<b>(191,360)</b>	<b>Gross Income</b>	<b>(124,958)</b>	<b>(124,958)</b>	<b>(124,744)</b>	<b>(124,458)</b>	<b>(124,588)</b>	<b>(124,603)</b>
<b>786,154</b>	<b>Net Expenditure</b>	<b>866,428</b>	<b>860,428</b>	<b>854,482</b>	<b>885,402</b>	<b>875,362</b>	<b>902,796</b>

## Housing and Employability Working 4U

OUTTURN		ORIGINAL	REVISED			INDICATIVE	INDICATIVE
2018/19	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
1,624,784	Others Basic Pay	1,779,815	1,781,052	1,745,366	1,754,086	1,800,200	1,850,330
86,349	Modern Apprentices Basic Pay	16,228	16,228	36,400	0	0	0
0	Others Training Costs	17,115	0	0	0	0	0
154,622	Others National Insurance Employe	169,065	166,320	172,601	166,952	168,980	179,183
328,140	Others Superannuation Employers	356,235	352,294	345,960	332,256	345,968	366,589
6,799	Skillseekers Allowance	16,500	14,000	12,069	14,000	14,000	14,000
<b>2,200,694</b>	<b>Employee Cost</b>	<b>2,354,958</b>	<b>2,329,894</b>	<b>2,312,396</b>	<b>2,267,294</b>	<b>2,329,148</b>	<b>2,410,102</b>
4,530	Internal Fleet Maintenance Charge	4,484	4,484	3,554	4,619	4,757	4,900
586	Driver Recharges	1,190	1,190	2,256	659	679	699
1,342	Diesel Internal	1,532	1,532	502	1,342	1,342	1,342
6,166	Other Travel Costs	4,638	7,138	7,719	7,420	7,420	7,420
15,064	Employee Related Travel	17,271	17,495	13,380	15,458	15,458	15,458
<b>27,688</b>	<b>Transport Cost</b>	<b>29,116</b>	<b>31,839</b>	<b>27,411</b>	<b>29,497</b>	<b>29,656</b>	<b>29,819</b>
0	Health development	0	59,953	16,148	59,953	59,953	59,953
2,802	Books	1,600	1,600	216	1,600	1,600	1,600
218	Postages	492	492	177	206	206	206
253	Telephone Rentals	252	252	252	305	305	305
2,013	Mobile Phones	2,213	2,213	2,885	2,830	2,830	2,830
985	Hospitality	492	492	7,257	492	492	492
12,278	Membership Fees & Subscriptions	9,566	9,566	22,278	9,566	9,566	9,566
2,928	Conference Fees	1,672	1,672	871	1,672	1,672	1,672
420	Subsistence	408	408	26	408	408	408
482	Machine Rentals And Leasing	401	401	312	488	488	488
7,641	Equip/Computer Purch & Repair	1,027	9,572	28,000	9,572	9,572	9,572
0	Clothing, Uniforms etc	100	100	459	100	100	100
29,222	Supplies & Services	5,262	15,048	24,787	15,048	15,048	15,048
3,300	Other Admin Costs	586	5,786	7,572	5,786	5,786	5,786
<b>62,542</b>	<b>Supplies services and Admin Co</b>	<b>24,071</b>	<b>107,555</b>	<b>111,240</b>	<b>108,026</b>	<b>108,026</b>	<b>108,026</b>
916,140	Payment to Other Bodies	1,090,833	1,076,833	1,053,072	1,050,459	1,050,459	1,050,459
60,939	Modern Apprentice Training	0	34,729	89,950	34,729	34,729	34,729
0	Foundation Apprentice Training	0	142,092	120,000	142,092	142,092	142,092
0	No one Left Behind	0	143,203	143,203	143,203	143,203	143,203
138,150	New apprentice fund	250,000	250,000	250,000	250,000	250,000	0
<b>1,115,229</b>	<b>Payments to other Bodies</b>	<b>1,340,833</b>	<b>1,646,857</b>	<b>1,656,225</b>	<b>1,620,483</b>	<b>1,620,483</b>	<b>1,370,483</b>
<b>3,406,153</b>	<b>Gross Expenditure</b>	<b>3,748,977</b>	<b>4,116,144</b>	<b>4,107,272</b>	<b>4,025,300</b>	<b>4,087,312</b>	<b>3,918,429</b>
(195,815)	Income From Other Agencies	(140,500)	(310,108)	(288,911)	(263,911)	(263,911)	(263,911)
(232,484)	D.E. Income	(269,893)	(385,385)	(411,060)	(437,660)	(437,660)	(437,660)
(110,197)	Miscellaneous/ Earmarked Income	(161,228)	(237,319)	(176,091)	(206,091)	(206,091)	(206,091)
(42,833)	Other Accounts of the Authority	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
(138,150)	New Apprentice Fund	(250,000)	(250,000)	(299,443)	(250,000)	(250,000)	0
<b>(719,479)</b>	<b>Income</b>	<b>(861,621)</b>	<b>(1,222,812)</b>	<b>(1,215,505)</b>	<b>(1,197,662)</b>	<b>(1,197,662)</b>	<b>(947,662)</b>
<b>(719,479)</b>	<b>Gross Income</b>	<b>(861,621)</b>	<b>(1,222,812)</b>	<b>(1,215,505)</b>	<b>(1,197,662)</b>	<b>(1,197,662)</b>	<b>(947,662)</b>
<b>2,686,674</b>	<b>Net Expenditure</b>	<b>2,887,356</b>	<b>2,893,332</b>	<b>2,891,767</b>	<b>2,827,638</b>	<b>2,889,650</b>	<b>2,970,767</b>

## Regeneration

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Consultancy Services	79	493,170	470,628	478,013	791,926	748,580	835,865
Corporate Assets	80	(2,056,950)	(2,177,328)	(2,180,580)	(2,502,221)	(2,380,471)	(2,359,665)
Capital Investment Team	81	(87,959)	(91,959)	(112,927)	(234,916)	(234,534)	(234,133)
Economic Development	82	385,718	367,718	389,950	248,994	264,636	280,727
Private Sector Housing Grant	83	82,405	94,405	96,750	97,392	98,494	99,629
Corporate Asset Maintenance	84	(238,300)	(238,300)	(243,790)	(250,000)	(250,000)	(250,000)
Housing Asset Maintenance & Investme	85	48,625	48,625	5,316	51,500	53,110	54,800
HMTA	86	(1,078,116)	(1,239,000)	(1,247,900)	(1,185,000)	(1,185,000)	(1,185,000)
<b>Total</b>		<b>(2,451,407)</b>	<b>(2,765,211)</b>	<b>(2,815,168)</b>	<b>(2,982,325)</b>	<b>(2,885,184)</b>	<b>(2,757,777)</b>



## Regeneration Consultancy Services

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
839,422	Others Basic Pay	819,307	998,484	964,682	1,018,020	1,059,059	1,136,201
0	Overtime	1,035	1,035	1,035	1,030	1,030	1,030
0	Others Training Costs	1,543	1,543	1,543	1,543	1,543	1,543
86,844	Others National Insurance Employers	90,124	105,270	99,346	104,857	109,083	117,029
161,288	Others Superannuation Employers	163,861	196,671	186,637	197,494	205,456	220,422
0	Others Miscellaneous Staff Costs	750	750	750	750	750	750
<b>1,087,554</b>	<b>Employee Cost</b>	<b>1,076,620</b>	<b>1,303,753</b>	<b>1,253,993</b>	<b>1,323,694</b>	<b>1,376,921</b>	<b>1,476,975</b>
7,681	Employee Related Travel	7,000	7,000	7,000	7,000	7,000	7,000
<b>7,681</b>	<b>Transport Cost</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
867	Printing	1,100	1,100	1,100	1,100	1,100	1,100
402	Publications	500	500	500	500	500	500
826	Telephone Rentals	233	233	599	233	233	233
199	Membership Fees & Subscriptions	1,500	1,500	1,500	1,500	1,500	1,500
2,624	Small Office Equip Purch & Repair	500	500	500	500	500	500
1,098	Clothing, Uniforms etc	750	750	750	750	750	750
220	Supplies & Services	500	500	500	500	500	500
<b>6,236</b>	<b>Supplies services and Admin Costs</b>	<b>5,083</b>	<b>5,083</b>	<b>5,449</b>	<b>5,083</b>	<b>5,083</b>	<b>5,083</b>
42,455	Other Accounts of the Authority	41,000	41,000	41,000	42,347	43,617	44,926
<b>42,455</b>	<b>Payments to other Bodies</b>	<b>41,000</b>	<b>41,000</b>	<b>41,000</b>	<b>42,347</b>	<b>43,617</b>	<b>44,926</b>
<b>1,143,926</b>	<b>Gross Expenditure</b>	<b>1,129,703</b>	<b>1,356,836</b>	<b>1,307,442</b>	<b>1,378,124</b>	<b>1,432,621</b>	<b>1,533,984</b>
(329,025)	Other Accounts of the Authority	(636,533)	(886,208)	(829,429)	(586,198)	(684,041)	(698,119)
<b>(329,025)</b>	<b>Income</b>	<b>(636,533)</b>	<b>(886,208)</b>	<b>(829,429)</b>	<b>(586,198)</b>	<b>(684,041)</b>	<b>(698,119)</b>
<b>(329,025)</b>	<b>Gross Income</b>	<b>(636,533)</b>	<b>(886,208)</b>	<b>(829,429)</b>	<b>(586,198)</b>	<b>(684,041)</b>	<b>(698,119)</b>
<b>814,901</b>	<b>Net Expenditure</b>	<b>493,170</b>	<b>470,628</b>	<b>478,013</b>	<b>791,926</b>	<b>748,580</b>	<b>835,865</b>

**Regeneration  
Corporate Assets**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
739,808	Others Basic Pay	824,068	824,068	815,824	925,373	889,859	920,491
394	Overtime	338	338	338	325	325	325
500	Others Training Costs	0	0	0	0	0	0
73,541	Others National Insurance Employe	89,989	81,989	72,793	91,612	88,096	91,129
143,766	Others Superannuation Employers	163,096	160,096	158,297	179,522	172,633	178,575
<b>958,009</b>	<b>Employee Cost</b>	<b>1,077,491</b>	<b>1,066,491</b>	<b>1,047,252</b>	<b>1,196,832</b>	<b>1,150,913</b>	<b>1,190,520</b>
64,865	Water Rates	21,450	21,450	27,237	23,600	23,600	23,600
256,752	Rates - Non Domestic (WDC)	144,912	144,912	144,912	144,912	144,912	144,912
95,254	Rents	90,380	90,380	90,380	90,380	90,380	90,380
1,272	Council Tax Payments	0	0	912	0	0	0
126,866	Repairs & Maintenance	30,174	30,174	30,174	30,174	30,174	30,174
49,457	Electricity	37,494	37,494	37,494	41,419	45,150	49,665
15,165	Gas	2,479	2,479	2,479	4,561	4,784	5,023
15,269	Cleaning Materials	9,000	9,000	9,048	9,000	9,000	9,000
428,901	Central Repairs	1,025,500	1,015,622	1,015,622	1,088,105	1,188,105	1,188,105
26,366	Upkeep Of Grounds	23,000	23,000	23,000	23,000	23,000	23,000
252,915	Rep & Maintenance	154,000	154,000	153,552	154,000	154,000	154,000
20,661	Other Property Costs	400	400	400	400	400	400
<b>1,353,743</b>	<b>Property Cost</b>	<b>1,538,789</b>	<b>1,528,911</b>	<b>1,535,210</b>	<b>1,609,551</b>	<b>1,713,505</b>	<b>1,718,259</b>
7,753	Employee Related Travel	8,100	8,100	8,100	8,100	8,100	8,100
<b>7,753</b>	<b>Transport Cost</b>	<b>8,100</b>	<b>8,100</b>	<b>8,100</b>	<b>8,100</b>	<b>8,100</b>	<b>8,100</b>
4,091	Advertising	10,000	4,000	4,000	4,000	4,000	4,000
3,772	Telephone - Calls	1,749	1,749	3,367	1,749	1,749	1,749
0	Membership Fees & Subscriptions	7,250	7,250	7,500	7,500	7,500	7,500
350	Conference Fees	800	800	800	800	800	800
24,990	Computer Software	0	0	0	0	0	0
2,961	Supplies & Services	11,788	11,788	11,788	11,788	11,788	11,788
3,273	Legal Expenses	2,200	2,200	2,200	2,200	2,200	2,200
500	Energy Performance Certificates	0	0	400	500	500	500
6,552	Capital Schemes Maintenance	6,552	6,552	6,552	6,552	6,552	6,552
7,859	Other Admin Costs	10,000	7,000	7,000	7,000	7,000	7,000
(122,930)	Development & Modernisation	(312,000)	(224,000)	(224,000)	(224,000)	(224,000)	(224,000)
35,874	Misc. Expenditure	0	0	6,963	0	0	0
<b>(32,708)</b>	<b>Supplies services and Admin Cos</b>	<b>(261,661)</b>	<b>(182,661)</b>	<b>(173,430)</b>	<b>(181,911)</b>	<b>(181,911)</b>	<b>(181,911)</b>
63,790	Payment to Other Bodies	252,285	72,285	72,285	72,285	72,285	72,285
154,413	Carbon Emmissions	0	0	0	0	0	0
<b>218,203</b>	<b>Payments to other Bodies</b>	<b>252,285</b>	<b>72,285</b>	<b>72,285</b>	<b>72,285</b>	<b>72,285</b>	<b>72,285</b>
<b>2,505,000</b>	<b>Gross Expenditure</b>	<b>2,615,004</b>	<b>2,493,126</b>	<b>2,489,417</b>	<b>2,704,857</b>	<b>2,762,892</b>	<b>2,807,253</b>
(76,324)	Income From Other Agencies	0	0	0	0	0	0
(47,075)	Non Specific Other Govt Grants	0	0	0	0	0	0
(36,910)	Rent Other	(5,900)	(5,900)	0	(5,900)	(5,900)	(5,900)
(4,108,639)	Rents Shops & Offices	(4,022,395)	(4,020,895)	(3,975,088)	(4,072,271)	(4,072,271)	(4,072,271)
(56,573)	Miscellaneous Income	(30,159)	(30,159)	(37,122)	(10,840)	(10,840)	(10,840)
(527,645)	Int Rech - Staff Costs	(613,500)	(613,500)	(657,787)	(1,118,067)	(1,054,352)	(1,077,907)
<b>(4,853,166)</b>	<b>Income</b>	<b>(4,671,954)</b>	<b>(4,670,454)</b>	<b>(4,669,997)</b>	<b>(5,207,078)</b>	<b>(5,143,363)</b>	<b>(5,166,918)</b>
<b>(4,853,166)</b>	<b>Gross Income</b>	<b>(4,671,954)</b>	<b>(4,670,454)</b>	<b>(4,669,997)</b>	<b>(5,207,078)</b>	<b>(5,143,363)</b>	<b>(5,166,918)</b>
<b>(2,348,166)</b>	<b>Net Expenditure</b>	<b>(2,056,950)</b>	<b>(2,177,328)</b>	<b>(2,180,580)</b>	<b>(2,502,221)</b>	<b>(2,380,471)</b>	<b>(2,359,665)</b>

**Regeneration  
Capital Investment Team**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
367,445	Others Basic Pay	530,056	530,056	450,934	544,509	570,823	596,553
5,690	Overtime	0	0	119	0	0	0
0	Others Training Costs	0	0	440	0	0	0
43,152	Others National Insurance Employers	58,306	58,306	49,207	59,896	62,791	65,621
70,901	Others Superannuation Employers	106,011	106,011	86,122	104,546	109,598	114,538
<b>487,188</b>	<b>Employee Cost</b>	<b>694,373</b>	<b>694,373</b>	<b>586,822</b>	<b>708,951</b>	<b>743,212</b>	<b>776,712</b>
1,913	Employee Related Travel	5,900	2,900	2,900	2,900	2,900	2,900
<b>1,913</b>	<b>Transport Cost</b>	<b>5,900</b>	<b>2,900</b>	<b>2,900</b>	<b>2,900</b>	<b>2,900</b>	<b>2,900</b>
391	Mobile Phones	202	202	202	202	202	202
1,103	Office/Computer Supplies	500	500	500	500	500	500
20	Supplies & Services	2,200	1,200	1,200	1,200	1,200	1,200
429	Other Admin Costs	500	500	500	500	500	500
96	Misc. Expenditure	0	0	(2,269)	0	0	0
<b>2,039</b>	<b>Supplies services and Admin Cost</b>	<b>3,402</b>	<b>2,402</b>	<b>133</b>	<b>2,402</b>	<b>2,402</b>	<b>2,402</b>
<b>491,140</b>	<b>Gross Expenditure</b>	<b>703,675</b>	<b>699,675</b>	<b>589,855</b>	<b>714,253</b>	<b>748,514</b>	<b>782,014</b>
0	Other Accounts of the Authority	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)	(130,000)
(475,723)	Int Rech - Staff Costs	(661,634)	(661,634)	(572,782)	(819,169)	(853,048)	(886,147)
<b>(475,723)</b>	<b>Income</b>	<b>(791,634)</b>	<b>(791,634)</b>	<b>(702,782)</b>	<b>(949,169)</b>	<b>(983,048)</b>	<b>(1,016,147)</b>
<b>(475,723)</b>	<b>Gross Income</b>	<b>(791,634)</b>	<b>(791,634)</b>	<b>(702,782)</b>	<b>(949,169)</b>	<b>(983,048)</b>	<b>(1,016,147)</b>
<b>15,417</b>	<b>Net Expenditure</b>	<b>(87,959)</b>	<b>(91,959)</b>	<b>(112,927)</b>	<b>(234,916)</b>	<b>(234,534)</b>	<b>(234,133)</b>

## Regeneration Economic Development

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED			INDICATIVE	INDICATIVE
		ESTIMATE 2019/2020	ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	ESTIMATE 2021/2022	ESTIMATE 2022/2023
£		£	£	£	£	£	£
492,306	Others Basic Pay	485,431	485,431	488,836	476,466	492,598	509,196
50,469	Others National Insurance Employers	53,218	50,218	49,835	48,529	50,175	51,868
88,145	Others Superannuation Employers	96,619	90,619	94,653	91,996	95,126	98,346
<b>630,920</b>	<b>Employee Cost</b>	<b>635,268</b>	<b>626,268</b>	<b>633,324</b>	<b>616,991</b>	<b>637,898</b>	<b>659,409</b>
2,862	Rates - NDR/ water	0	0	0	0	0	0
5,621	Rents	9,000	9,000	9,000	9,000	9,000	9,000
(18)	Electricity/ Gas	137	137	137	159	173	190
0	Rep & Maintenance	0	0	15,000	15,000	15,000	15,000
<b>8,465</b>	<b>Property Cost</b>	<b>9,137</b>	<b>9,137</b>	<b>24,137</b>	<b>24,159</b>	<b>24,173</b>	<b>24,190</b>
1,864	Employee Related Travel	3,550	2,550	2,550	2,550	2,550	2,550
<b>1,864</b>	<b>Transport Cost</b>	<b>3,550</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>	<b>2,550</b>
12,060	Publicity & Promotions	20,000	12,000	12,000	12,000	12,000	12,000
584	Telephone - Calls	1,114	1,114	1,290	1,114	1,114	1,114
0	Hospitality	500	500	500	500	500	500
190	Conference Fees	1,000	1,000	1,000	1,000	1,000	1,000
32	Supplies & Services	1,045	1,045	1,045	1,045	1,045	1,045
<b>12,866</b>	<b>Supplies services and Admin Costs</b>	<b>23,659</b>	<b>15,659</b>	<b>15,835</b>	<b>15,659</b>	<b>15,659</b>	<b>15,659</b>
476,465	Payment to Other Bodies	295,840	295,840	295,840	295,840	295,840	295,840
114,274	Scheme Allocation - Other Initiatives	130,770	130,770	130,770	130,770	130,770	130,770
33,579	Other Funding	28,000	28,000	28,000	28,000	28,000	28,000
<b>624,318</b>	<b>Payments to other Bodies</b>	<b>454,610</b>	<b>454,610</b>	<b>454,610</b>	<b>454,610</b>	<b>454,610</b>	<b>454,610</b>
<b>1,278,433</b>	<b>Gross Expenditure</b>	<b>1,126,224</b>	<b>1,108,224</b>	<b>1,130,456</b>	<b>1,113,969</b>	<b>1,134,890</b>	<b>1,156,418</b>
(640,234)	Non Specific Other Govt Grants	(579,540)	(579,540)	(579,540)	(579,540)	(579,540)	(579,540)
(39,165)	Miscellaneous Income	0	0	0	0	0	0
(158,023)	Int Rech - Staff Costs	(160,966)	(160,966)	(160,966)	(285,435)	(290,714)	(296,152)
<b>(837,422)</b>	<b>Income</b>	<b>(740,506)</b>	<b>(740,506)</b>	<b>(740,506)</b>	<b>(864,975)</b>	<b>(870,254)</b>	<b>(875,692)</b>
<b>(837,422)</b>	<b>Gross Income</b>	<b>(740,506)</b>	<b>(740,506)</b>	<b>(740,506)</b>	<b>(864,975)</b>	<b>(870,254)</b>	<b>(875,692)</b>
<b>441,011</b>	<b>Net Expenditure</b>	<b>385,718</b>	<b>367,718</b>	<b>389,950</b>	<b>248,994</b>	<b>264,636</b>	<b>280,727</b>

**Regeneration  
Private Sector Housing Grants**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
26,405	Others Basic Pay	26,254	26,254	28,012	28,521	29,377	30,258
2,481	Others National Insurance Employers	2,427	2,427	2,675	2,709	2,791	2,875
5,096	Others Superannuation Employers	5,067	5,067	5,406	5,505	5,670	5,840
<b>33,982</b>	<b>Employee Cost</b>	<b>33,748</b>	<b>33,748</b>	<b>36,093</b>	<b>36,735</b>	<b>37,837</b>	<b>38,972</b>
7,808	PSHG - General Repairs	94,000	94,000	94,000	94,000	94,000	94,000
238,317	PSHG - Care and Repair	161,504	161,504	161,504	161,504	161,504	161,504
0	PSHG - Lead Pipe Replacement	5,000	5,000	5,000	5,000	5,000	5,000
<b>246,125</b>	<b>Property Cost</b>	<b>260,504</b>	<b>260,504</b>	<b>260,504</b>	<b>260,504</b>	<b>260,504</b>	<b>260,504</b>
387	Employee Related Travel	700	700	700	700	700	700
<b>387</b>	<b>Transport Cost</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>	<b>700</b>
54	Supplies & Services	2,453	453	453	453	453	453
<b>54</b>	<b>Supplies services and Admin Cost:</b>	<b>2,453</b>	<b>453</b>	<b>453</b>	<b>453</b>	<b>453</b>	<b>453</b>
231,000	Grants To Other Bodies	231,000	245,000	245,000	245,000	245,000	245,000
<b>231,000</b>	<b>Payments to other Bodies</b>	<b>231,000</b>	<b>245,000</b>	<b>245,000</b>	<b>245,000</b>	<b>245,000</b>	<b>245,000</b>
<b>511,548</b>	<b>Gross Expenditure</b>	<b>528,405</b>	<b>540,405</b>	<b>542,750</b>	<b>543,392</b>	<b>544,494</b>	<b>545,629</b>
(446,000)	Non Specific Other Govt Grants	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)
(1,355)	Fees & Charges	0	0	0	0	0	0
<b>(447,355)</b>	<b>Income</b>	<b>(446,000)</b>	<b>(446,000)</b>	<b>(446,000)</b>	<b>(446,000)</b>	<b>(446,000)</b>	<b>(446,000)</b>
<b>(447,355)</b>	<b>Gross Income</b>	<b>(446,000)</b>	<b>(446,000)</b>	<b>(446,000)</b>	<b>(446,000)</b>	<b>(446,000)</b>	<b>(446,000)</b>
<b>64,193</b>	<b>Net Expenditure</b>	<b>82,405</b>	<b>94,405</b>	<b>96,750</b>	<b>97,392</b>	<b>98,494</b>	<b>99,629</b>

**Regeneration  
Corporate Asset Maintenance**

OUTTURN 2018/19	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/20	2019/20	2019/20	2020/2021	2021/22	2022/23
£		£	£	£	£	£	£
537,053	Others Basic Pay	1,080,000	1,080,000	712,610	1,119,000	1,153,000	1,188,000
5,946	Holiday Pay for Add Pay	9,000	9,000	9,000	4,000	3,000	3,000
73,221	Overtime	90,000	90,000	90,000	40,000	30,000	30,000
3,667	Others Training Costs	400	400	2,000	1,000	1,000	1,000
55,354	Others National Insurance Employers	111,600	111,600	76,700	112,000	114,000	118,000
96,895	Others Superannuation Employers	194,000	194,000	128,000	201,000	208,000	214,000
51,569	Others Agency Staff	0	0	253,000	0	0	0
493,444	Others Miscellaneous Staff Costs	158,000	158,000	158,000	163,000	168,000	173,000
5,644	Apprenticeship Levy	6,000	6,000	6,000	6,000	6,000	6,000
<b>1,322,793</b>	<b>Employee Cost</b>	<b>1,649,000</b>	<b>1,649,000</b>	<b>1,435,310</b>	<b>1,646,000</b>	<b>1,683,000</b>	<b>1,733,000</b>
0	Repairs & Maintenance Dept Responsit	3,000	3,000	3,000	3,000	3,000	3,000
51,593	Dso Allocation - Depot	47,000	47,000	47,000	47,000	47,000	47,000
<b>51,593</b>	<b>Property Cost</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
0	Hire Of Vehicles	6,300	6,300	6,300	6,000	6,000	6,000
6,394	Internal Fleet Maintenance Charge	5,700	5,700	5,700	6,000	6,000	6,000
19,953	Leased Plant	7,000	7,000	40,000	21,000	22,000	23,000
266	Tyres	500	500	500	1,000	1,000	1,000
10,061	Diesel Internal	9,000	9,000	9,000	9,000	9,000	9,000
3,125	Repair/Maint Veh & Plant	2,000	2,000	2,000	2,000	2,000	2,000
592	Employee Related Travel	4,500	4,500	4,500	5,000	5,000	5,000
239	Other Transport Costs External	500	500	500	1,000	1,000	1,000
<b>40,630</b>	<b>Transport Cost</b>	<b>35,500</b>	<b>35,500</b>	<b>68,500</b>	<b>51,000</b>	<b>52,000</b>	<b>53,000</b>
4,367	Insurances	5,300	5,300	5,300	5,000	5,000	5,000
964	Machine Rentals And Leasing	1,000	1,000	1,000	1,000	1,000	1,000
9,986	Tools & Equipment (Repairs & Mainten:	1,600	1,600	1,600	10,000	10,000	10,000
9,587	Skip Hire Charges	800	800	10,000	10,000	10,000	10,000
46,572	Clothing, Uniforms etc	32,000	32,000	32,000	40,000	40,000	40,000
3,190	Supplies & Services	500	500	2,500	1,000	1,000	1,000
147,390	Direct Purchases	230,000	230,000	200,000	180,000	180,000	180,000
152,396	Stock	306,000	306,000	200,000	180,000	180,000	180,000
915,442	Payments to Subcontractors	1,700,000	1,700,000	2,000,000	1,806,000	1,768,000	1,717,000
<b>1,289,894</b>	<b>Supplies services and Admin Costs</b>	<b>2,277,200</b>	<b>2,277,200</b>	<b>2,452,400</b>	<b>2,233,000</b>	<b>2,195,000</b>	<b>2,144,000</b>
<b>2,704,910</b>	<b>Gross Expenditure</b>	<b>4,011,700</b>	<b>4,011,700</b>	<b>4,006,210</b>	<b>3,980,000</b>	<b>3,980,000</b>	<b>3,980,000</b>
(3,015,907)	Sales General	(4,238,000)	(4,238,000)	(4,238,000)	(4,218,000)	(4,218,000)	(4,218,000)
(12,375)	Miscellaneous Income	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
<b>(3,028,282)</b>	<b>Income</b>	<b>(4,250,000)</b>	<b>(4,250,000)</b>	<b>(4,250,000)</b>	<b>(4,230,000)</b>	<b>(4,230,000)</b>	<b>(4,230,000)</b>
<b>(3,028,282)</b>	<b>Gross Income</b>	<b>(4,250,000)</b>	<b>(4,250,000)</b>	<b>(4,250,000)</b>	<b>(4,230,000)</b>	<b>(4,230,000)</b>	<b>(4,230,000)</b>
<b>(323,372)</b>	<b>Net Expenditure</b>	<b>(238,300)</b>	<b>(238,300)</b>	<b>(243,790)</b>	<b>(250,000)</b>	<b>(250,000)</b>	<b>(250,000)</b>

## Regeneration Housing Asset & Investment

OUTTURN 2018/19	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/20	2019/20	2019/20	2020/2021	2021/22	2022/23
£		£	£	£	£	£	£
233,687	Others Basic Pay	355,168	355,168	265,793	368,100	381,510	395,200
24,515	Others National Insurance Employers	39,021	39,021	27,721	39,000	40,000	41,000
45,037	Others Superannuation Employers	70,993	70,993	51,140	71,000	74,000	76,000
<b>303,239</b>	<b>Employee Cost</b>	<b>465,182</b>	<b>465,182</b>	<b>344,653</b>	<b>478,100</b>	<b>495,510</b>	<b>512,200</b>
4,704	Employee Related Travel	5,000	5,000	5,000	5,000	5,000	5,000
<b>4,704</b>	<b>Transport Cost</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
15	Miscellaneous costs	0	0	316	0	0	0
<b>15</b>	<b>Supplies services and Admin Cost:</b>	<b>0</b>	<b>0</b>	<b>316</b>	<b>0</b>	<b>0</b>	<b>0</b>
4,795	Payment To Other Local Authorities	0	0	0	0	0	0
<b>4,795</b>	<b>Payments to other Bodies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>312,753</b>	<b>Gross Expenditure</b>	<b>470,182</b>	<b>470,182</b>	<b>349,969</b>	<b>483,100</b>	<b>500,510</b>	<b>517,200</b>
0	Miscellaneous Income	(51,138)	(51,138)	0	(56,700)	(60,200)	(63,900)
(307,957)	Int Rech - Staff Costs	(370,419)	(370,419)	(344,653)	(374,900)	(387,200)	(398,500)
<b>(307,957)</b>	<b>Income</b>	<b>(421,557)</b>	<b>(421,557)</b>	<b>(344,653)</b>	<b>(431,600)</b>	<b>(447,400)</b>	<b>(462,400)</b>
<b>(307,957)</b>	<b>Gross Income</b>	<b>(421,557)</b>	<b>(421,557)</b>	<b>(344,653)</b>	<b>(431,600)</b>	<b>(447,400)</b>	<b>(462,400)</b>
<b>4,796</b>	<b>Net Expenditure</b>	<b>48,625</b>	<b>48,625</b>	<b>5,316</b>	<b>51,500</b>	<b>53,110</b>	<b>54,800</b>

**Regeneration  
Housing Maintenance Trading Account**

OUTTURN 2018/19 £	DESCRIPTION	ORIGINAL ESTIMATE 2019/20 £	REVISED ESTIMATE 2019/20 £	PROBABLE 2019/20 £	ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/22 £	INDICATIVE ESTIMATE 2022/23 £
12,733,091	Employee Cost	11,566,080	12,346,000	12,249,000	12,392,800	11,917,700	12,102,400
84,380	Property Cost	67,800	83,000	84,000	85,000	86,000	87,000
1,089,623	Transport Cost	1,042,500	1,092,000	1,092,000	1,095,000	1,125,000	1,157,000
9,727,619	Supplies services and Admin Costs	11,400,100	12,030,000	13,379,100	13,920,000	10,569,760	10,848,600
72,503	Payments to other Bodies	71,000	71,000	71,000	73,000	75,000	77,000
814,505	Support Services	830,404	830,000	830,000	855,000	881,000	907,000
24,521,721	Gross Expenditure	24,977,884	26,452,000	27,705,100	28,420,800	24,654,460	25,179,000
(25,070,342)	Income	(26,061,000)	(27,696,000)	(28,958,000)	(29,610,800)	(25,844,460)	(26,369,000)
(25,070,342)	Gross Income	(26,061,000)	(27,696,000)	(28,958,000)	(29,610,800)	(25,844,460)	(26,369,000)
(3,357)	Capital Financing Costs	5,000	5,000	5,000	5,000	5,000	5,000
(551,978)	Net Expenditure	(1,078,116)	(1,239,000)	(1,247,900)	(1,185,000)	(1,185,000)	(1,185,000)



## Miscellaneous Services

DESCRIPTION	PAGE	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE			ESTIMATE	ESTIMATE
		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
Sundry Services	88	3,228,643	3,330,310	3,490,957	2,665,485	4,265,999	4,555,179
Members Allowances	89	597,448	597,448	582,595	605,414	622,896	640,902
CPP	90	14,000	0	0	0	0	0
European Employability	91	510,000	510,000	510,000	510,000	510,000	510,000
CE, Directors, Strategic Leads	92	1,393,860	1,287,298	1,321,484	1,367,523	1,407,616	1,448,915
<b>Miscellaneous Services</b>		<b>5,743,951</b>	<b>5,725,056</b>	<b>5,905,036</b>	<b>5,148,422</b>	<b>6,806,511</b>	<b>7,154,996</b>

**Miscellaneous Services  
Sundry Services**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	REVISED ESTIMATE 2019/2020	PROBABLE ESTIMATE 2019/2020	ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
2,041	Others Basic Pay	2,000	2,000	2,000	2,000	2,000	2,000
2,961,125	Others Pension Costs	3,000,000	3,000,000	3,000,000	3,140,000	3,180,000	3,250,000
(11,399)	Others - Death in Service	75,390	75,390	75,390	75,890	75,890	75,890
0	Review Service Management Structure	(250,000)	(250,000)	(250,000)	(272,000)	(272,000)	(272,000)
0	Overtime Efficiencies	(300,000)	(221,000)	(221,000)	(143,000)	(143,000)	(143,000)
0	Salary Sacrifice	(20,000)	(20,000)	0	0	0	0
<b>2,951,767</b>	<b>Employee Cost</b>	<b>2,507,390</b>	<b>2,586,390</b>	<b>2,606,390</b>	<b>2,802,890</b>	<b>2,842,890</b>	<b>2,912,890</b>
967,063	Insurance	675,015	675,015	790,000	675,015	675,015	675,015
45,736	Hospitality/ Provost's Hospitality	39,000	39,000	39,000	39,000	39,000	39,000
0	Community Council Support	2,000	2,000	0	2,000	2,000	2,000
136,501	Property costs	0	80,000	55,000	0	0	0
321,984	Misc.Expenditure	1,668	10,667	31,397	546,992	2,102,625	2,820,315
649,496	Apprenticeship Levy	658,170	658,170	658,170	512,518	521,902	523,902
260,572	Audit Fees	264,670	264,670	264,670	264,670	264,670	264,670
63,201	Contribution To COSLA	63,201	63,201	63,833	64,000	64,000	64,000
<b>2,444,554</b>	<b>Supplies services &amp; Admin</b>	<b>1,703,724</b>	<b>1,792,723</b>	<b>1,902,070</b>	<b>2,104,195</b>	<b>3,669,212</b>	<b>4,388,902</b>
11,069	Grants To Vol Orgs	12,000	12,000	12,000	12,000	12,000	12,000
149,659	Grants General	150,000	150,000	150,000	150,000	150,000	150,000
106,185	Elderly Grant Payment	150,000	120,000	120,000	120,000	120,000	120,000
48,835	Shopmobility	47,670	47,670	47,670	46,505	46,505	46,505
25,611	Disclosure Scotland	25,000	25,000	15,000	15,000	15,000	15,000
0	Alternatives	0	0	0	50,000	0	0
0	WD Foodshare / Food for thought	50,000	0	0	0	0	0
0	Rape Crisis	35,000	35,000	35,000	0	0	0
0	Holiday Hunger	100,000	0	0	0	0	0
0	Year of Young People	500,000	0	0	0	0	0
0	Ending Loneliness	10,000	10,000	10,000	10,000	10,000	10,000
150,000	Womans Aid	150,000	0	0	0	0	0
75,000	Modern Apprentices	75,000	75,000	75,000	75,000	75,000	75,000
0	Commercialisation	(168)	0	0	(500,168)	(500,168)	(500,168)
0	Contribution towards earmarked balanc	0	0	0	182,000	0	0
(8,000)	Shared Services	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
<b>558,359</b>	<b>Payments to other Bodies</b>	<b>1,296,502</b>	<b>466,670</b>	<b>456,670</b>	<b>152,337</b>	<b>(79,663)</b>	<b>(79,663)</b>
<b>5,954,680</b>	<b>Gross Expenditure</b>	<b>5,507,616</b>	<b>4,845,783</b>	<b>4,965,130</b>	<b>5,059,422</b>	<b>6,432,439</b>	<b>7,222,129</b>
(1,996,375)	Miscellaneous Income	(2,278,973)	(1,515,473)	(1,474,173)	(2,393,937)	(2,166,440)	(2,666,950)
<b>(1,996,375)</b>	<b>Income</b>	<b>(2,278,973)</b>	<b>(1,515,473)</b>	<b>(1,474,173)</b>	<b>(2,393,937)</b>	<b>(2,166,440)</b>	<b>(2,666,950)</b>
<b>(1,996,375)</b>	<b>Gross Income</b>	<b>(2,278,973)</b>	<b>(1,515,473)</b>	<b>(1,474,173)</b>	<b>(2,393,937)</b>	<b>(2,166,440)</b>	<b>(2,666,950)</b>
<b>3,958,305</b>	<b>Total Sundry Services</b>	<b>3,228,643</b>	<b>3,330,310</b>	<b>3,490,957</b>	<b>2,665,485</b>	<b>4,265,999</b>	<b>4,555,179</b>

## Miscellaneous Services Members Allowances

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED			INDICATIVE	INDICATIVE
£		ESTIMATE 2019/2020	ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021	ESTIMATE 2021/2022	ESTIMATE 2022/2023
		£	£	£	£	£	£
441,708	Others Basic Pay	457,856	457,856	454,973	467,880	481,916	496,373
35,403	Others National Insurance Employers	36,625	36,625	36,597	37,637	38,766	39,929
72,239	Others Superannuation Employers	76,237	76,237	75,072	77,227	79,544	81,930
2,215	Others Miscellaneous Staff Costs	0	0	(2,215)	0	0	0
<b>551,565</b>	<b>Employee Cost</b>	<b>570,718</b>	<b>570,718</b>	<b>564,427</b>	<b>582,744</b>	<b>600,226</b>	<b>618,232</b>
1,136	Internal Fleet Maintenance Charge	900	900	921	900	900	900
487	Diesel	430	430	430	430	430	430
1,840	Other Transport Costs External	0	0	0	0	0	0
<b>3,463</b>	<b>Transport Cost</b>	<b>1,330</b>	<b>1,330</b>	<b>1,351</b>	<b>1,330</b>	<b>1,330</b>	<b>1,330</b>
2,887	Books	1,600	1,600	1,597	1,600	1,600	1,600
1,159	Telephone Rentals	4,300	4,300	2,036	2,300	2,300	2,300
0	Hospitality	500	500	0	500	500	500
0	Membership Fees & Subscriptions	200	200	1,547	200	200	200
37	Conference Fees	2,000	2,000	833	2,000	2,000	2,000
0	Printer Rationalisation - Copy Costs	700	700	0	700	700	700
0	Office/Computer Supplies	500	500	0	500	500	500
1,005	Supplies & Services	1,000	1,000	1,004	940	940	940
2,406	Members Surgeries	3,000	3,000	3,000	3,000	3,000	3,000
6,283	Members Trav & Subs	10,000	10,000	6,300	8,000	8,000	8,000
3,096	Members Other Costs	1,600	1,600	500	1,600	1,600	1,600
<b>16,873</b>	<b>Supplies services and Admin Costs</b>	<b>25,400</b>	<b>25,400</b>	<b>16,817</b>	<b>21,340</b>	<b>21,340</b>	<b>21,340</b>
<b>571,901</b>	<b>Gross Expenditure</b>	<b>597,448</b>	<b>597,448</b>	<b>582,595</b>	<b>605,414</b>	<b>622,896</b>	<b>640,902</b>
<b>571,901</b>	<b>Net Expenditure</b>	<b>597,448</b>	<b>597,448</b>	<b>582,595</b>	<b>605,414</b>	<b>622,896</b>	<b>640,902</b>

## Miscellaneous Services CPP

OUTTURN 2018/2019		ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
2018/2019	DESCRIPTION	2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
£		£	£	£	£	£	£
27,000	Payments to other Bodies	14,000	0	0	0	0	0
<b>27,000</b>	<b>Payments to Other Bodies</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>27,000</b>	<b>Gross Expenditure</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>27,000</b>	<b>Total CPP</b>	<b>14,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Miscellaneous Services European Employability

OUTTURN 2018/2019 £	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020 £	REVISED ESTIMATE 2019/2020 £	PROBABLE ESTIMATE 2019/2020 £	ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £
510,000	Other Accounts of the Authority	510,000	510,000	510,000	510,000	510,000	510,000
<b>510,000</b>	<b>Payments to Other Bodies</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>
<b>510,000</b>	<b>Gross Expenditure</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>
<b>510,000</b>	<b>Total European Employability</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>	<b>510,000</b>

**Miscellaneous Services**  
**Chief Exec, Directors & Str Leads**

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL	REVISED	PROBABLE	ESTIMATE	INDICATIVE	INDICATIVE
		ESTIMATE	ESTIMATE				
£		2019/2020	2019/2020	2019/2020	2020/2021	2021/2022	2022/2023
		£	£	£	£	£	£
1,011,967	Others Basic Pay	1,039,342	949,847	986,024	1,016,067	1,046,397	1,077,643
126,602	Others National Insurance Employers	129,455	123,144	122,253	130,389	134,282	138,291
195,310	Others Superannuation Employers	200,593	189,837	190,776	196,597	202,467	208,511
0	Others Miscellaneous Staff Costs	0	0	2,151	0	0	0
<b>1,333,879</b>	<b>Employee Cost</b>	<b>1,369,390</b>	<b>1,262,828</b>	<b>1,301,204</b>	<b>1,343,053</b>	<b>1,383,146</b>	<b>1,424,445</b>
5,945	Employee Related Travel	5,500	5,500	5,500	5,500	5,500	5,500
<b>5,945</b>	<b>Transport Cost</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>	<b>5,500</b>
1,130	Telephone Rentals	2,500	2,500	739	2,500	2,500	2,500
1,734	Hospitality	5,000	5,000	4,729	5,000	5,000	5,000
6,822	Membership Fees & Subscriptions	6,800	6,800	6,987	6,800	6,800	6,800
270	Conference Fees	2,370	2,370	2,370	2,370	2,370	2,370
2,089	Supplies & Services	2,300	2,300	84	2,300	2,300	2,300
<b>12,045</b>	<b>Supplies services and Admin Cost:</b>	<b>18,970</b>	<b>18,970</b>	<b>14,909</b>	<b>18,970</b>	<b>18,970</b>	<b>18,970</b>
194	Payment to Other Bodies	0	0	0	0	0	0
<b>194</b>	<b>Payments to other Bodies</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,352,063</b>	<b>Gross Expenditure</b>	<b>1,393,860</b>	<b>1,287,298</b>	<b>1,321,613</b>	<b>1,367,523</b>	<b>1,407,616</b>	<b>1,448,915</b>
(618)	Miscellaneous Income	0	0	(129)	0	0	0
<b>(618)</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>(129)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>(618)</b>	<b>Gross Income</b>	<b>0</b>	<b>0</b>	<b>(129)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,351,445</b>	<b>Net Expenditure</b>	<b>1,393,860</b>	<b>1,287,298</b>	<b>1,321,484</b>	<b>1,367,523</b>	<b>1,407,616</b>	<b>1,448,915</b>

# **HRA Revenue Estimates**

## HRA

OUTTURN 2018/2019	DESCRIPTION	ORIGINAL ESTIMATE 2019/2020	PROBABLE 2019/2020	ESTIMATE 2020/2021
£000		£000	£000	£000
4,489	Employee Costs	5,232	5,199	5,559
1,639	Property Costs	1,776	1,818	1,836
81	Transport Costs	83	80	80
347	Supplies, Services and Admin	308	357	316
2,562	Support Services	2,557	2,585	2,661
436	Other Expenditure	404	453	464
11,885	Repairs & Maintenance	12,088	12,088	12,917
763	Bad Debt Provision	1,060	1,060	1,060
866	Void Loss (Council Tax/Lost Rents)	870	777	739
25,101	Loan Charges	18,826	18,826	17,730
<b>48,169</b>	<b>Total Expenditure</b>	<b>43,204</b>	<b>43,243</b>	<b>43,362</b>
40,678	House Rents	41,517	41,553	41,642
228	Lockup Rents	231	208	209
1,159	Factoring/Insurance Charges	1,170	1,189	1,202
115	Other rents	123	114	115
93	Interest on Revenue Balance	62	93	93
6,152	Miscellaneous Income	101	101	101
<b>48,425</b>	<b>Total Income</b>	<b>43,204</b>	<b>43,258</b>	<b>43,362</b>
<b>(256)</b>	<b>Net Expenditure</b>	<b>0</b>	<b>(15)</b>	<b>0</b>



# **General Services Capital**

WEST DUNBARTONSHIRE COUNCIL  
GENERAL SERVICES CAPITAL PLAN UPDATE 2019/20 TO 2028/29 - SPEND

Project	Prior year spend	Budget 2019/20	Forecast Outturn 2019/20	Updated Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29	Budget 2019/20 to 2028/29	Projected Life Budget	Projected Life Spend
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>RECURRING</b>															
Special Needs - Aids & Adaptations for HSCP clients		757	757	877	802	824	850	875	902	902	902	902	8,592	8,592	8,592
Building Upgrades and H&S - lifecycle & reactive building upgrades		4,078	4,078	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	3,090	31,888	31,888	31,888
ICT Modernisation		1,101	997	855	753	755	757	759	761	763	765	767	7,932	7,932	7,932
ICT Security & DR		450	450	390	402	1,000	0	0	0	0	0	0	2,242	2,242	2,242
Infrastructure - Flooding		161	80	181	100	100	100	100	100	100	100	100	1,061	1,061	1,061
Infrastructure - Roads		5,478	4,984	3,674	3,180	3,180	3,180	3,180	3,180	3,180	3,180	3,180	34,098	34,098	34,098
Vehicle Replacement		4,605	1,068	4,900	631	218	1,300	1,300	1,300	1,300	1,300	1,300	14,617	14,617	14,617
Flood Risk Management		781	263	1,018	350	350	350	350	350	350	350	350	4,081	4,081	4,081
Cycling, Walking and Safer Streets		147	147	146	117	117	117	117	117	117	117	117	1,229	1,229	1,229
Footways/Cycle Path Upgrades		90	90	100	100	100	100	100	100	100	100	100	990	990	990
Street lighting and associated electrical infrastructure		187	187	100	100	100	100	100	100	100	100	100	1,087	1,087	1,087
Public non-adopted paths and roads		548	548	450	450	450	450	450	450	450	450	450	4,598	4,598	4,598
Regeneration/Local Economic Development		2,642	2,408	1,233	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	11,642	11,642	11,642
Direct Project Support		3,022	3,502	3,502	3,502	3,502	1,586	1,586	1,586	1,586	1,586	1,586	23,524	23,524	23,524
<b>RESOURCES</b>															
Valuation Joint Board - Requisition of ICT Equipment	0	3	3	0	0	0	0	0	0	0	0	0	3	3	3
Making Tax Digital	0	40	0	40	0	0	0	0	0	0	0	0	40	40	40
Electronic Insurance System - claim/incident management system	43	7	7	0	0	0	0	0	0	0	0	0	7	50	50
<b>REGULATORY</b>															
Legal Case Management System	0	33	33	0	0	0	0	0	0	0	0	0	33	33	33
Air Quality Monitoring	28	2	1	1	0	0	0	0	0	0	0	0	2	30	30
Trading Standards Scam Prevention	6	4	4	0	0	0	0	0	0	0	0	0	4	10	10
Replacement GIS system and upgrade to eDevelopment Planning system.	0	51	51	0	0	0	0	0	0	0	0	0	51	51	51
<b>CCCF</b>															
Civic Heart Works - Refurbishment of Clydebank Town Hall	271	24	24	0	0	0	0	0	0	0	0	0	24	271	295
Transformation of Infrastructure Libraries and Museums	5	416	194	222	0	0	0	0	0	0	0	0	416	421	421
Upgrade of Clydebank Library	487	13	16	0	0	0	0	0	0	0	0	0	16	500	503
Online Payment System for Education Establishments	94	52	0	52	0	0	0	0	0	0	0	0	52	146	146
Free School Meals	68	131	31	100	0	0	0	0	0	0	0	0	131	199	199
Heritage Capital Fund	0	597	195	851	1,803	1,151	0	0	0	0	0	0	4,000	4,000	4,000
Telephone System Upgrade	0	15	0	15	0	0	0	0	0	0	0	0	15	15	15
Multi-Channel Queries -Webchat Technology	33	0	(17)	0	0	0	0	0	0	0	0	0	(17)	33	16
<b>REGENERATION</b>															
New Balloch Campus	16,667	18	28	16	0	0	0	0	0	0	0	0	44	16,464	16,711
Pappert Woodland Wind Farm	37	4	0	0	0	0	0	0	0	0	0	0	0	6,900	37
Office Rationalisation	21,472	490	558	9	0	0	0	0	0	0	0	0	567	21,702	22,039
Depot Rationalisation	51	1,084	80	150	4,000	4,000	254	0	0	0	0	0	8,484	8,535	8,535
Solar Panel Installation	0	135	8	127	0	0	0	0	0	0	0	0	135	259	259
Clydebank Community Sports Hub	3,813	52	30	62	0	0	0	0	0	0	0	0	92	3,865	3,905
New Clydebank Leisure Centre	23,755	3	3	0	0	0	0	0	0	0	0	0	3	23,810	23,758
Choices Programme - to assist young people who require additional support	565	185	185	0	0	0	0	0	0	0	0	0	185	750	750
Schools Estate Refurbishment Plan	5,486	22	22	0	0	0	0	0	0	0	0	0	22	5,508	5,508
Early Years Early Learning and Childcare Funding	2,085	2,977	2,977	2,100	1,400	0	0	0	0	0	0	0	6,477	8,562	8,562
New Levenvale Primary School All Weather Pitch	250	0	13	0	0	0	0	0	0	0	0	0	13	263	263
St. Patrick's PS New Play Upgrades	106	94	104	0	0	0	0	0	0	0	0	0	104	200	209
Dalmonach CE Centre	269	806	806	75	0	0	0	0	0	0	0	0	881	1,150	1,150
New Sports Changing Facility Dumbarton West (Old OLSP site)	0	333	10	340	0	0	0	0	0	0	0	0	350	350	350
Depot Urgent Spend	206	1	1	0	0	0	0	0	0	0	0	0	1	207	207
Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing	59	231	6	215	10	0	0	0	0	0	0	0	231	290	290
Kilpatrick School - New Build	10,515	56	173	270	0	0	0	0	0	0	0	0	443	10,571	10,958
OLSP - New Build	4,084	0	8	0	0	0	0	0	0	0	0	0	8	3,677	4,092
Aitkenbar PS, St Peters PS, Andrew Cameron EE&CC	10,318	108	66	0	0	0	0	0	0	0	0	0	66	10,636	10,384
Upgrade Lighting	0	95	95	0	0	0	0	0	0	0	0	0	95	95	95
Water Meter Downsize	0	16	16	0	0	0	0	0	0	0	0	0	16	16	16
Urinal Controls	0	45	30	15	0	0	0	0	0	0	0	0	45	45	45
Electricity Automatic meters	0	28	18	10	0	0	0	0	0	0	0	0	28	28	28

WEST DUNBARTONSHIRE COUNCIL  
GENERAL SERVICES CAPITAL PLAN UPDATE 2019/20 TO 2028/29 - SPEND

Project	Prior year spend	Budget 2019/20	Forecast Outturn 2019/20	Updated Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29	Budget 2019/20 to 2028/29	Projected Life Budget	Projected Life Spend
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Energy Projects quick wins	0	10	10	20	30	0	0	0	0	0	0	0	60	60	60
Automatic Meter Readers	0	48	28	20	0	0	0	0	0	0	0	0	48	48	48
Oil to Gas Conversion	0	187	19	168	0	0	0	0	0	0	0	0	187	187	187
Purchase of 3 Welfare Units	0	78	0	78	0	0	0	0	0	0	0	0	78	78	78
Supporting the mobilisation of environmental health and trading standards officers	24	1	0	1	0	0	0	0	0	0	0	0	1	25	25
Queens Quay - Regeneration	11,341	4,279	3,383	896	0	0	0	0	0	0	0	0	4,279	15,620	15,620
Regeneration Fund	105	4,860	4,166	4,430	1,450	2,931	1,000	0	0	0	0	0	13,977	15,082	14,082
Town Centre Fund	0	859	30	829	0	0	0	0	0	0	0	0	859	859	859
New Sports Changing Facility at Duntocher	0	300	3	290	7	0	0	0	0	0	0	0	300	300	300
New Sports Changing Facility at Lussset Glen in Old Kilpatrick	0	150	0	150	0	0	0	0	0	0	0	0	150	150	150
Holm Park & Yoker Athletic FC	436	314	307	7	0	0	0	0	0	0	0	0	314	750	750
New Westbridgend Community Centre	40	635	1	634	0	0	0	0	0	0	0	0	635	675	675
Exxon City Deal	1,317	1,096	200	650	1,500	9,000	9,000	9,000	3,383	0	0	0	32,733	34,050	34,050
Queens Quay District Heating Network	12,321	6,726	6,726	453	0	0	0	0	0	0	0	0	7,179	19,500	19,500
<b>HOUSING &amp; EMPLOYABILITY</b>															
Invest in "Your Community Initiative"	572	158	158	90	90	90	0	0	0	0	0	0	428	1,000	1,000
Integrated Housing Management System	437	187	187	0	0	0	0	0	0	0	0	0	187	624	624
<b>ENVIRONMENT &amp; NEIGHBOURHOOD</b>															
Allotment Development	0	400	0	400	0	0	0	0	0	0	0	0	400	400	400
Community Capital Fund	3,043	568	568	0	0	0	0	0	0	0	0	0	568	3,431	3,610
Community Sports Fund	380	92	92	0	0	0	0	0	0	0	0	0	92	472	472
Environmental Improvement Fund	1,077	614	590	24	0	0	0	0	0	0	0	0	614	1,690	1,690
Kilmarnock Cemetery Extension	0	217	20	197	0	0	0	0	0	0	0	0	217	217	217
Levensgrove Park - Restoration & Regeneration	3,430	209	209	102	102	0	0	0	0	0	0	0	413	3,639	3,843
Posties Park Sports Hub - New sports hub to include Gym & running track	60	1,656	928	814	0	0	0	0	0	0	0	0	1,742	1,802	1,802
Sports Facilities Upgrades	2	180	60	120	0	0	0	0	0	0	0	0	180	1,476	1,476
Vale of Leven Cemetery Extension	165	485	0	485	0	0	0	0	0	0	0	0	485	650	650
New Play & Recreation at Radnor Park, including MUGA	98	162	144	18	0	0	0	0	0	0	0	0	162	260	260
Auld Street Clydebank - Bond	212	188	188	0	0	0	0	0	0	0	0	0	188	400	400
A813 Road Improvement Phase 1	714	836	160	826	0	0	0	0	625	0	0	0	1,611	2,325	2,325
A813 Road Improvement Phase 2	0	0	0	0	0	0	0	0	2,325	0	0	0	2,325	2,325	2,325
A811 Infrastructure Works	1,226	274	274	0	0	0	0	0	0	0	0	0	274	1,500	1,500
A811 Lomond Bridge	17	3,653	300	3,583	0	0	0	0	0	0	0	0	3,883	3,900	3,900
Elevated Platforms (Building Services)	0	45	0	45	0	0	0	0	0	0	0	0	45	45	45
Protective overcoating to 4 over bridges River Leven	0	270	320	220	0	270	0	270	0	0	0	0	1,080	1,080	1,080
Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides	0	550	550	0	0	0	0	0	0	0	0	0	550	2,453	2,453
Strathleven Park and Ride Car Park	250	35	52	0	0	0	0	0	0	0	0	0	52	285	302
Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road	53	7	0	7	0	0	0	0	0	0	0	0	7	60	60
Electrical Charging Points - Rapid Charge	0	170	170	0	0	0	0	0	0	0	0	0	170	170	170
Mandatory 20mph Residential communities	5	230	6	489	0	0	0	0	0	0	0	0	495	500	500
River Leven Flood Prevention Scheme	0	100	220	0	280	300	0	0	0	0	0	0	800	800	800
Gruggies Burn Flood Prevention	195	4,305	135	4,000	9,970	700	0	0	0	0	0	0	14,805	15,000	15,000
<b>EDUCATION</b>															
AV Equipment - Education	0	150	150	150	60	60	60	60	60	120	120	60	900	900	900
Schools Estate Improvement Plan	208	1,442	3,118	10,950	1,593	110	4,021	0	0	0	0	0	19,792	20,000	20,000
<b>HSCP</b>															
Replace Elderly Care Homes and Day Care Centres	16,297	8,824	8,472	2,223	471	0	0	0	0	0	0	0	11,166	27,463	27,463
<b>NEW PROJECTS</b>															
Glencairn House	0	0	0	300	2,300	2,450	0	0	0	0	0	0	5,050	5,050	5,050
Purchase of gritters	0	0	0	400	0	0	0	0	0	0	0	0	400	400	400
ICT Modernisation	0	0	0	100	100	100	100	100	100	100	100	100	900	900	900
AV Equipment - Education	0	0	0	150	60	0	0	0	0	0	0	0	210	210	210
Internet of Things Asset Tracking	0	0	0	240	0	0	0	0	0	0	0	0	240	240	240
IoT Employee Resilience Support	0	0	0	200	0	0	0	0	0	0	0	0	200	200	200
Education Software Licensing Refresh	0	0	0	30	30	30	30	30	30	30	30	30	270	270	270
365 Implementation	0	0	0	100	100	0	0	0	0	0	0	0	200	200	200
District Heating Network Expansion	0	0	0	5,000	5,000	0	0	0	0	0	0	0	10,000	10,000	10,000
Schools Estate Improvement Plan - next Phase	0	0	0	1,000	2,500	16,000	5,300	1,000	0	0	0	0	25,800	25,800	25,800
Integrated Housing Management System	0	0	0	10	10	0	0	0	0	0	0	0	20	20	20

WEST DUNBARTONSHIRE COUNCIL  
GENERAL SERVICES CAPITAL PLAN UPDATE 2019/20 TO 2028/29 - SPEND

Project	Prior year spend	Budget 2019/20	Forecast Outturn 2019/20	Updated Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29	Budget 2019/20 to 2028/29	Projected Life Budget	Projected Life Spend
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Upgrade obsolete heating controls (BEMS) across Council estate	0	0	0	160	0	0	0	0	0	0	0	0	160	160	160
Replace failed heating controls/valves & recommission	0	0	0	20	0	0	0	0	0	0	0	0	20	20	20
Replace obsolete boilers (plant greater than 30 years old)	0	0	0	235	0	0	0	0	0	0	0	0	235	235	235
Replace existing main hall Air Handling unit at Clydebank Town Hall	0	0	0	85	0	0	0	0	0	0	0	0	85	85	85
Energy efficiency Quick win projects with payback of less than 4 years	0	0	0	20	0	0	0	0	0	0	0	0	20	20	20
Installation of Solar PV at Clydebank Leisure Centre	0	0	0	61	0	0	0	0	0	0	0	0	61	61	61
Alexandria Community Centre Sports Hall re-flooring	0	0	0	40	0	0	0	0	0	0	0	0	40	40	40
<b>TOTAL CAPITAL</b>	<b>154,796</b>	<b>77,767</b>	<b>57,281</b>	<b>66,937</b>	<b>47,443</b>	<b>51,978</b>	<b>32,745</b>	<b>23,467</b>	<b>19,559</b>	<b>13,288</b>	<b>13,290</b>	<b>13,232</b>	<b>339,219</b>	<b>464,923</b>	<b>458,600</b>

WEST DUNBARTONSHIRE COUNCIL  
GENERAL SERVICES CAPITAL PLAN UPDATE 2019/20 TO 2028/29 - RESOURCES

Resource	Actual 2018/19	Revised Budget 2019/20	Projected Outturn 2019/20	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29	Total 2019/20 to 2028/29
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
<b>Resources Carried Forward</b>	<b>36</b>	<b>285</b>	<b>278</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>278</b>
Auld Street Bond	0	188	188	0	0	0	0	0	0	0	0	0	188
Keil School Planning Gain	0	90	90	0	0	0	0	0	0	0	0	0	90
Turnberry Homes	0	7	0	0	0	0	0	0	0	0	0	0	0
<b>General Services Capital Grant</b>	<b>8,472</b>	<b>10,313</b>	<b>10,785</b>	<b>11,198</b>	<b>6,562</b>	<b>6,562</b>	<b>6,562</b>	<b>6,562</b>	<b>6,562</b>	<b>6,562</b>	<b>6,562</b>	<b>6,562</b>	<b>74,479</b>
General Grant Awarded	8,958	10,314	9,986	6,963	6,963	6,963	6,963	6,963	6,963	6,963	6,963	6,963	72,653
Gruggies Burn Grant Awarded	0	0	800	4,636	0	0	0	0	0	0	0	0	5,436
Gruggies Burn Grant	0	400	400	0	0	0	0	0	0	0	0	0	400
Less PSHG to HEEDS	(446)	(384)	(384)	(384)	(384)	(384)	(384)	(384)	(384)	(384)	(384)	(384)	(3,840)
Less Stairlift revenue maintenance to CHCP	(40)	(17)	(17)	(17)	(17)	(17)	(17)	(17)	(17)	(17)	(17)	(17)	(170)
<b>Ring-fenced Government Grant funding</b>	<b>6,721</b>	<b>8,699</b>	<b>3,396</b>	<b>6,929</b>	<b>9,387</b>	<b>1,617</b>	<b>7,317</b>	<b>7,317</b>	<b>7,317</b>	<b>2,288</b>	<b>117</b>	<b>117</b>	<b>45,802</b>
<b>Scottish Government</b>													
Cycling, Walking, Safer Streets	51	147	147	146	117	117	117	117	117	117	117	117	1,229
Gruggies Burn Flood Prevention Scheme	44	3,120	0	0	6,120	0	0	0	0	0	0	0	6,120
Early Years	446	3,454	2,100	3,254	0	0	0	0	0	0	0	0	5,354
Town Centre Fund	0	859	30	829	0	0	0	0	0	0	0	0	859
District Heating Network Expansion	0	0	0	2,500	2,500	0	0	0	0	0	0	0	5,000
Exxon City Deal	80	1,119	1,119	200	650	1,500	7,200	7,200	7,200	2,171	0	0	27,240
<b>Match-funding/other grants &amp; contributions</b>	<b>3,508</b>	<b>5,178</b>	<b>2,078</b>	<b>1,732</b>	<b>2,552</b>	<b>1,446</b>	<b>30</b>	<b>480</b>	<b>930</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,248</b>
<b>Scottish Government</b>													
River Leven Flood Prevention	0	0	0	0	300	300	0	0	0	0	0	0	600
Scottish Government Match Funding - Digital Office Cyber Security	0	24	24	0	0	0	0	0	0	0	0	0	24
Sustrans	0	0	0	0	0	0	0	0	0	0	0	0	0
Footways/Cycle Path upgrades	2	60	60	30	30	30	30	30	30	0	0	0	240
Footways budget no longer available	0	(116)	(116)	0	0	0	0	0	0	0	0	0	(116)
Strathclyde Partnership for Transport	0	0	0	0	0	0	0	0	0	0	0	0	0
A813 Road Improvement Phase 1	0	0	0	0	0	0	0	450	450	0	0	0	900
Further SPT Funding Dalreoch P&R	0	15	15	0	0	0	0	0	0	0	0	0	15
Further SPT Funding Balloch P&R	0	35	35	0	0	0	0	0	0	0	0	0	35
SPT -bus infrastructure improvements	0	300	300	0	0	0	0	0	0	0	0	0	300
SPT -alexandria station link to NCN7	0	200	200	0	0	0	0	0	0	0	0	0	200
A813 Road Improvement Phase 2	0	0	0	0	0	0	0	0	450	0	0	0	450
<b>Historic Scotland</b>													
New Dumbarton Offices	100	50	50	0	0	0	0	0	0	0	0	0	50
<b>Heritage Lottery Fund</b>													
Levensgrove Park	2,165	525	525	0	0	0	0	0	0	0	0	0	525
<b>Others</b>													
Developer contributions re Dumbarton Walkway	0	0	0	0	682	0	0	0	0	0	0	0	682
Glencairn House - match funding	0	0	0	137	1,048	1,116	0	0	0	0	0	0	2,300
Clydebank Leisure	0	16	16	0	0	0	0	0	0	0	0	0	16
OLSP	0	30	30	0	0	0	0	0	0	0	0	0	30
Transport Scotland Electrical Charging Points	0	170	170	0	0	0	0	0	0	0	0	0	170
Sustrans (Connecting Clydebank)	0	182	182	1,326	493	0	0	0	0	0	0	0	2,000
Queens Quay District Heating - accrual of income	0	3,100	0	0	0	0	0	0	0	0	0	0	0
Green Infrastructure Fund	0	432	432	0	0	0	0	0	0	0	0	0	432
Lawn Tennis Association/ sports scotland	0	37	37	0	0	0	0	0	0	0	0	0	37
All Weather Tennis Court (Argyll Park) - sports scotland	0	40	40	0	0	0	0	0	0	0	0	0	40
Sports Scotland for Sports Upgrades	0	20	20	0	0	0	0	0	0	0	0	0	20
Community Capital Fund - Crown Avenue/Second Avenue	0	30	30	0	0	0	0	0	0	0	0	0	30

WEST DUNBARTONSHIRE COUNCIL  
GENERAL SERVICES CAPITAL PLAN UPDATE 2019/20 TO 2028/29 - RESOURCES

Resource	Actual 2018/19	Revised Budget 2019/20	Projected Outturn 2019/20	Budget 2020/21	Budget 2021/22	Budget 2022/23	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28	Budget 2028/29	Total 2019/20 to 2028/29
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Community Capital Fund - Community Park HCI	0	15	15	0	0	0	0	0	0	0	0	0	15
Levensale PS All Weather Pitch	0	13	13	0	0	0	0	0	0	0	0	0	13
Internet of Things Asset Tracking	0	0	0	120	0	0	0	0	0	0	0	0	120
IoT Employee Resilience Support	0	0	0	100	0	0	0	0	0	0	0	0	100
Alexandria Community Centre Sports Hall re-flooring	0	0	0	20	0	0	0	0	0	0	0	0	20
<b>Capital Receipts excluding from proposed projects</b>	<b>2,885</b>	<b>4,606</b>	<b>(400)</b>	<b>3,400</b>	<b>2,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>3,711</b>	<b>2,339</b>	<b>1,000</b>	<b>18,034</b>
Various	0	0	720	0	0	0	0	0	0	0	0	0	720
Site at 193 Dumbarton Road, Clydebank	0	50	50	0	0	0	0	0	0	0	0	0	50
102 Main Street, Alexandria (upper floors)	0	55	55	0	0	0	0	0	0	0	0	0	55
Land at Carrochan Road, Balloch	44	1,026	684	0	0	0	0	0	0	0	0	0	684
Land at St James Retail Park (Part 1)	0	1,000	0	1,000	0	0	0	0	0	0	0	0	1,000
Land at St James Retail Park(Part 2)	0	0	0	0	2,000	0	0	0	0	0	0	0	2,000
Former ATC, Auchentoshan Estate, Clydebank	0	75	75	0	0	0	0	0	0	0	0	0	75
Playdrome, Clydebank - was 20/21 £3.950m	0	0	0	0	0	0	0	0	0	2,611	1,339	0	3,950
OLSP	0	1,500	0	1,500	0	0	0	0	0	0	0	0	1,500
Marinecraft Pavillion - Posties Park Sports Hub - was £100k 20/21	0	0	0	0	0	0	0	0	0	100	0	0	100
Heather Avenue, Alexandria	0	650	0	650	0	0	0	0	0	0	0	0	650
Crosslet House	0	250	0	250	0	0	0	0	0	0	0	0	250
General assumption on capital receipts	(28)	0	0	0	0	1,000	1,000	1,000	1,000	1,000	1,000	1,000	7,000
Net adjustment of receipts used to repay principle in loan charges	(3,430)	(4,200)	(1,984)	(1,200)	(1,200)	0	0	0	0	0	0	0	(4,384)
<b>Specific Capital Receipts on proposed projects</b>	<b>545</b>	<b>7,986</b>	<b>400</b>	<b>10,818</b>	<b>2,435</b>	<b>2,777</b>	<b>2,931</b>	<b>1,370</b>	<b>2,140</b>	<b>726</b>	<b>0</b>	<b>0</b>	<b>23,597</b>
Rosebery Place	0	2,000	0	2,000	0	0	0	0	0	0	0	0	2,000
Garshake Road	0	2,500	0	2,500	0	0	0	0	0	0	0	0	2,500
Depot Rationalisation	0	0	0	0	0	0	0	830	0	0	0	0	830
Queens Quay	0	1,779	0	5,051	2,435	2,777	2,931	540	540	726	0	0	15,000
Exxon - city deal sale	0	0	0	0	0	0	0	0	1,600	0	0	0	1,600
Willow Park, Colquhoun Street, Dumbarton	0	290	290	0	0	0	0	0	0	0	0	0	290
Dalreoch Care Home, Dumbarton	0	617	0	617	0	0	0	0	0	0	0	0	617
Queen Mary	0	300	0	300	0	0	0	0	0	0	0	0	300
World of Golf	0	350	0	350	0	0	0	0	0	0	0	0	350
87 Bank Street	0	150	110	0	0	0	0	0	0	0	0	0	110
<b>Prudential Borrowing</b>	<b>30,640</b>	<b>40,618</b>	<b>40,707</b>	<b>32,859</b>	<b>24,507</b>	<b>38,576</b>	<b>14,905</b>	<b>6,738</b>	<b>1,610</b>	<b>0</b>	<b>4,272</b>	<b>5,553</b>	<b>169,728</b>
<b>Funded from Revenue</b>	<b>0</b>	<b>38</b>	<b>38</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38</b>
<b>Total - all</b>	<b>52,807</b>	<b>77,722</b>	<b>57,281</b>	<b>66,937</b>	<b>47,443</b>	<b>51,978</b>	<b>32,745</b>	<b>23,467</b>	<b>19,559</b>	<b>13,288</b>	<b>13,290</b>	<b>13,232</b>	<b>341,203</b>
Resources held on Balance Sheet	36	285	278	0	0	0	0	0	0	0	0	0	278
General Capital Grant	8,472	10,313	10,785	11,198	6,562	6,562	6,562	6,562	6,562	6,562	6,562	6,562	74,479
Ring Fenced Capital Grant	6,721	8,699	3,396	6,929	9,387	1,617	7,317	7,317	7,317	2,288	117	117	45,802
Match-funding	3,508	5,178	2,078	1,732	2,552	1,446	30	480	930	0	0	0	9,248
Capital Receipts	3,430	12,592	0	14,218	4,435	3,777	3,931	2,370	3,140	4,437	2,339	1,000	39,647
Required Prudential Borrowing	30,640	40,618	40,707	32,859	24,507	38,576	14,905	6,738	1,610	0	4,272	5,553	169,728
Revenue contributions	0	38	38	0	0	0	0	0	0	0	0	0	38
<b>TOTAL RESOURCES IDENTIFIED</b>	<b>52,807</b>	<b>77,722</b>	<b>57,281</b>	<b>66,937</b>	<b>47,443</b>	<b>51,978</b>	<b>32,745</b>	<b>23,467</b>	<b>19,559</b>	<b>13,288</b>	<b>13,290</b>	<b>13,232</b>	<b>339,219</b>
<b>TOTAL CAPITAL SPEND</b>		<b>77,722</b>	<b>57,281</b>	<b>66,937</b>	<b>47,443</b>	<b>51,978</b>	<b>32,745</b>	<b>23,467</b>	<b>19,559</b>	<b>13,288</b>	<b>13,290</b>	<b>13,232</b>	<b>339,219</b>

# **HRA Capital**

WEST DUNBARTONSHIRE COUNCIL  
HRA CAPITAL PROGRAMME  
FINANCIAL YEAR 2020-25

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	
	Revised Slippage	Annual Budget	Annual Budget	Annual Budget	Annual Budget	Annual Budget	
	£000	£000	£000	£000	£000	£000	
<b>CAPITAL EXPENDITURE</b>							
<b>OTHER CAPITAL EXPENDITURE</b>	<b>0</b>	<b>1,494</b>	<b>1,119</b>	<b>1,141</b>	<b>1,139</b>	<b>1,163</b>	
Special needs adaptations	0	462	473	485	498	511	
Capitalised minor works	0	615	420	431	442	453	
Better Homes Priority Budget	0	200	200	200	200	200	
QL Development	0	25	25	25	0	0	
Airport Noise	0	192	0	0	0	0	
<b>MAJOR COMPONENT REPLACEMENTS</b>	<b>1,183</b>	<b>13,282</b>	<b>10,170</b>	<b>10,166</b>	<b>10,420</b>	<b>10,680</b>	
Targeted EESSH compliance works	0	5,228	3,625	3,715	3,808	3,903	
Building external component renewals, roofs/chimneys/flashings/fascias/gutters/svp	0	3,075	3,152	2,972	3,047	3,123	
Doors/window component renewals	648	1,538	1,576	1,615	1,656	1,697	
External stores/garages/bin stores/drainage compor	0	72	42	43	44	45	
Secure entry component renewals	0	72	42	43	44	45	
Statutory/regulatory compliance works (lifts/electrical/legionella/fire etc)	535	1,538	105	108	110	113	
Heating improvement works	0	923	946	969	993	1,018	
Energy improvements/energy efficiency works	0	51	53	54	55	57	
Modern facilities and services	0	707	630	646	662	679	
Improvement works (Risk St)	0	80	0	0	0	0	
<b>VOID CAPITAL</b>	<b>0</b>	<b>2,050</b>	<b>1,576</b>	<b>1,615</b>	<b>1,656</b>	<b>1,697</b>	
Void house strategy programme	0	2,050	1,576	1,615	1,656	1,697	
<b>CONTINGENCIES</b>	<b>0</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	
Contingencies	0	100	100	100	100	100	
<b>STRUCTURAL &amp; ENVIRONMENTAL</b>	<b>0</b>	<b>2,243</b>	<b>1,786</b>	<b>1,831</b>	<b>1,876</b>	<b>1,923</b>	
Defective structures/component renewals	0	615	630	646	662	679	
Environmental renewal works, paths/fences/walls/parking area's	0	923	946	969	993	1,018	
Asbestos management works	0	205	210	215	221	226	
MSF Fire Risk Assesment Works	0	500	0	0	0	0	
<b>SUPPORT COSTS</b>	<b>0</b>	<b>2,302</b>	<b>2,371</b>	<b>2,442</b>	<b>2,515</b>	<b>2,591</b>	
Salaries/central support/offices	0	2,302	2,371	2,442	2,515	2,591	
<b>AFFORDABLE SUPPLY PROGRAMME</b>	<b>1,479</b>	<b>38,536</b>	<b>15,357</b>	<b>10,000</b>	<b>9,562</b>	<b>9,024</b>	
Buy Backs	1,479	1,000	600	600	600	600	<b>Project Life Budgets for new builds</b>
St Andrews School	0	9,969	664	0	0	0	20,705
Haldane Primary School	0	7,264	336	0	0	0	10,740
Aitkenbar Primary School	0	6,525	291	0	0	0	10,140
Clydebank East	0	500	7,500	1,000	50	0	12,640
Creveul Court	0	1,954	114	0	0	0	3,825
Dumbarton Harbour Ph 3	0	3,505	215	0	0	0	6,235
Queens Quay	0	5,269	167	0	0	0	5,550
Future Developments	0	1,850	4,750	8,000	8,500	8,000	31,100
Fees and Staffing Costs	0	700	721	400	412	424	
<b>ANNUAL TOTAL EXPENDITURE</b>	<b>2,662</b>	<b>60,006</b>	<b>32,479</b>	<b>27,295</b>	<b>27,269</b>	<b>27,179</b>	





WEST DUNBARTONSHIRE COUNCIL  
HRA CAPITAL PROGRAMME  
FINANCIAL YEAR 2020-25

**ANTICIPATED RESOURCES**

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	
	Revised Slippage	Annual Budget	Annual Budget	Annual Budget	Annual Budget	Annual Budget	
	£000	£000	£000	£000	£000	£000	Project Life Income Budget for new builds
St Andrews WG		0	0	0	0	0	8,188
Haldane		0	0	0	0	0	3,776
Aitkenbar		1,577	0	0	0	0	3,068
Clydebank East		500	3,522	0	0	0	3,186
Creveul Court		510	0	0	0	0	1,180
Dumbarton H		0	0	0	0	0	2,655
Queens Quay		1,569	0	0	0	0	1,770
Future Dev		850	1,270	3,190	1,770	3,319	10,399
<b>New Build Grant</b>	<b>0</b>	<b>5,006</b>	<b>4,792</b>	<b>3,190</b>	<b>1,770</b>	<b>3,319</b>	
Other Income		96					
Prudential Borrowing	0	46,988	21,235	18,831	20,811	20,114	
CFCR	0	7,916	6,451	5,274	4,688	3,746	
<b>TOTAL ANTICIPATED RESOURCES</b>	<b>0</b>	<b>60,006</b>	<b>32,479</b>	<b>27,295</b>	<b>27,269</b>	<b>27,179</b>	