	Question	2010 score	Proposed Action	Cross - ref	Lead Officer	'(s)	Expected completion date
Sectio	on 1 - Procurement Leadership and Governance						
1.2.A	How effective is the organisation at managing relationships with internal stakeholders to ensure an effective procurement process.	1	Clarify procurement roles and responsiblities in relation to tendering and collaborative contracting and communicate through Procurement manual	3.1.B	K McGrath		30/09/2011
			Set up liaison groups with CHCP and HEED Construction personnel to discuss standardised approaches		A Wood, I Hutchison, A Grace, K McGrath		31/07/2011
			Identify network of devolved procurement practitioners and create distribution lists for dissemination of relevant procurement information		A Wood, I Hutchison		30/06/2011
1.2.B	How is Customer feedback incorporated into everything you do?	0	Design and issue customer feedback survey forms and analyse results		K McGrath		31/08/2011
1.3.A	How clear is the system of delegation and authority for procurement?	0	Develop a standardised scheme of delegation to include sub £50,000 spend and embed at Departmental level through Procurement Manual	2.2.D	A Wood, McGrath	К	30/06/2011
Sectio	on 2 - Procurement Strategy and Objectives						
2.1.A	How developed is the organisation's procurement strategy?	0	Develop revised Procurement Strategy		A Wood I Hutchison		30/09/2011
2.1.B	How well defined are the objectives and targets for procurement?	1					
2.2.D	Are procurement policies related to sourcing and supplier management integrated into core organisation's governance process?	1	Develop a WDC Procurement Manual aligned to Scottish Government toolkits e.g. Procurement Journey. To cover range of procurement processes from sourcing to supplier management.	3.1.D 4.1	A Wood, McGrath	K	30/06/2011
			Promote this among Procurement Practitioners with a view to embedding at departmental level		A Wood, McGrath	K	30/09/2011
			Develop a system of recording meetings with stakeholders where advice on policy is sought and given		All		Commenced and ongoing
2.3.B	Has the organisation developed an action plan from the Procurement Capability Assessment in previous year(s)?	0	Develop an improvement plan with specific timescales and signed off by CMT and members		A Wood		30/06/2011
Sectio	on 3 - Defining the Supply Need					\dashv	
	Are specifications for the procurement of goods and services developed using market intelligence, are output	0	Design a corporate contract register and ensure there are systems in place to populate this with contracts from across the		A Grace		30/09/2011

	Question	2010 score	Proposed Action	Cross - ref	Lead Officer(s)	Expected completion date
	technology roadmaps, legislation)?					
	To what extent does new product or service requirements / specification / projects (New Product Introduction - NPI) involve procurement expertise?	0	Clarify role of Procurement in specifying goods and services (as part of overall definition of roles and responsiblities - see 1.2.A above)	1.2.A	K McGrath A Grace	30/09/2011
Sectio	on 4 - Procurement Commodity / Project Strategies and C	ollabo	prative Procurement			
	How are commodity / project strategies developed and reviewed within your organisation?	0	Implement processes for developing commodity / project strategies as per the Procurement Journey and embed these at departmental level	2.2.D 3.1.D	K McGrath A Grace	Implemented and ongoing
Sectio	on 5 - Contract and Supplier Management					
	Are contracts publicised externally to ensure openness and transparency?	1	Through embedding of Procurement Manual across the organisation, ensure Public Contracts Scotland is used for publicising all contract notices and awards		A Wood	30/09/2011
Sectio	on 6 - Key Purchasing Systems and Processes					
6.1.A	No short term high priority issues identified in this section					
Sectio	on 7 - People					
7.1.A	How proactive is the Procurement department in terms of planning future resources?	0	Assess Procurement staff against Procurement Competency Framework and create individual training and development plans		l Hutchison A Wood	30/09/2011
Sectio	on 8 - Performance Measurement					
-	What are the criteria used to drive Procurement decisions and define benefits?	1	Implement procurement manual across organisation incorporating guidance on developing commodity strategies		A Wood, K McGrath	30/09/2011