# Supplementary Agenda



# **Educational Services Committee**

**Date:** Wednesday, 5 September 2018

**Time:** 14:00

**Venue:** Council Chamber, Clydebank Town Hall,

Dumbarton Road, Clydebank

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**Contact:** Scott Kelly, Committee Officer

Tel: 01389 737220 scott.kelly@west-dunbarton.gov.uk

Dear Member

#### **ITEM TO FOLLOW**

I refer to the agenda for the above Meeting of the Educational Services Committee which was issued on 23 August 2018 and now enclose a copy of the undernoted report which was not available for issue at that time.

Yours faithfully

#### **JOYCE WHITE**

Chief Executive

#### Note referred to:-

# 12 EDUCATIONAL SERVICES BUDGETARY CONTROL REPORT TO 31 JULY 2018 (PERIOD 4)

85 - 105

Submit report by the Chief Education Officer providing an update on the financial performance of Educational Services to 31 July 2018 (Period 4).

#### **Distribution:**

Councillor K. Conaghan (Chair)

Councillor J. Brown

Councillor I. Dickson

Councillor D. Docherty

Councillor J. Finn

Provost W. Hendrie

Councillor D. Lennie

Councillor C. McAllister (Vice Chair)

Councillor J. McColl

Councillor J. Millar

Councillor J. Mooney

Councillor S. Page

Councillor M. Rooney

Vacancy

Mrs B. Barnes

Ms L. Bonnar

Mr G. Corrigan

Mr I. Ellis

Miss E. McBride

Miss S. Rennie

Ms J. Strang

All other Councillors for information

Strategic Director – Transformation & Public Service Reform Chief Education Officer

Date of Issue: 24 August 2018

#### WEST DUNBARTONSHIRE COUNCIL

#### Report by the Chief Education Officer

**Educational Services Committee: 5 September 2018** 

Subject: Educational Services Budgetary Control Report to 31 July 2018 (Period 4).

#### 1. Purpose

1.1 The purpose of the report is to provide Committee with an update on the financial performance of Educational Services to 31 July 2018 (Period 4).

#### 2. Recommendations

- **2.1** Committee is asked to:
  - (a) note that the revenue account currently shows a projected annual favourable revenue variance of £0.013m (less than 0.1%); and
  - (b) note that the capital account shows a projected annual favourable variance of £0.846m (13.4% of the budget), made up of £1.184m relating to project re-phasing, partially offset by £0.338m relating to an in year overspend;

#### 3. Background

#### Revenue

3.1 At the meeting of West Dunbartonshire Council on 5 March 2018, Members agreed the revenue estimates for 2018/2019, including a total net Educational Services Committee budget of £88.436m. Since then the following budget adjustments have taken place revising the budget to £88.204m.

| Budget Agreed by Council 5 March 2018  | £88.436m                            |
|--|-------------------------------------|
| Central Administration Service – centralisation of budget<br>Printer Lease Charges – centralisation of budget<br>Contribution to ERS<br>Recurring variances adjustment | (£0.107m)<br>(£0.115m)<br>(£0.010m) |
| Revised Budget   | £88.204m                            |

#### Capital

3.2 At Council on 5 March 2018, Members also agreed the updated 10 year General Services Capital Plan for 2018/19 to 2025/26. The next three years from 2018/19 to 2020/21 have been approved in detail with the remaining years being indicative at this stage.

#### 4. Main Issues

#### **Revenue Budget**

- **4.1** The current departmental budgetary position is summarised in Appendix 1, with detailed analysis by service in Appendix 2.
- **4.2** The overall projected full year variance is £0.013m favourable. Information and all individual variances of over £50,000 are detailed in Appendix 3.
- 4.3 Agreed savings and management adjustments for 2018/19 are monitored and of the total being monitored (£0.259m), it is anticipated that all will be achieved (see Appendix 4).

#### Capital

- **4.4** The current progress on the capital plan is shown in Appendices 5 to 7.
- 4.5 The overall programme summary report at Appendix 5 shows that planned expenditure and resource for 2018/19 is lower than previously anticipated by £0.846m (13.4% of the annual budget) ). This is made up of £1.184m relating to project re-phasing, partially offset by £0.338m relating to an in-year overspend.
- 4.7 Based upon current assumptions, over the life of the projects planned expenditure and resource is higher than anticipated by £0.265m (0.34% of a total budget of £77m). The present variances should be viewed in the knowledge that there are a number of variable factors which could arise between now and project end dates which could affect the overall capital programme.
- 4.8 Appendix 5 also provides both an analysis of the overall programme at each alert status and a summary budgetary control report. The tables at the top detail both the number of projects and the corresponding spend as a percentage of the overall programme currently at red, amber or green alert status for project life and the current year.
- 4.9 Appendix 6 details financial analysis of projects at red status, with additional information on action being taken to minimise or mitigate under or overspends where possible, while Appendix 7 provides an analysis of projects at green status where the variance is over £0.050m.

#### 5. People Implications

**5.1** There are no direct people implications.

#### 6. Financial and Procurement Implications

6.1 Other than the financial position noted above and within the appendices, there are no financial or procurement implications of the budgetary control report.

#### 7. Risk Analysis

7.1 The main financial risks to the ongoing financial position relate to unforeseen cost being identified between now and the end of the financial year. Finance staff are in regular discussion with budget holders to ensure potential issues are identified as early as possible in order to mitigate this risk.

#### 8. Equalities Impact Assessment (EIA)

**8.1** The report is for noting and therefore, no Equalities Impact Assessment was completed for this report.

#### 9. Consultation

**9.1** The views of both Finance and Legal services have been requested on this report and they have advised there are neither any issues nor concerns with the proposal. As the report is for noting no further consultation is envisaged.

#### 10. Strategic Assessment

10.1 Proper budgetary control and sound financial practice are cornerstones of good governance and support Council and officers to pursue the 5 strategic priorities of the Council's Strategic Plan. This report forms part of the financial governance of the Council.

#### Laura Mason Strategic Leader – Education, Learning and Attainment

Date: 20 August 2018

**Person to Contact:** Joe Reilly - Business Unit Finance Partner (Education),

Church St, Dumbarton, G82 1QL, telephone: 01389

737707, e-mail joe.reilly@west-dunbarton.gov.uk

**Appendices:** Appendix 1 - Revenue Budgetary Control 2018/2019

Summary Report

Appendix 2 - Revenue Budgetary Control 2018/2019

Service Reports

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Appendix 3 - Analysis of Revenue Variances over £50,000

Appendix 4 - Monitoring of Management Adjustments & Savings 2018/19

Appendix 5 - Capital Programme summary

Appendix 6 - Capital Projects at Red Status

Appendix 7 – Capital Projects at Green Status where the variance is over £50,000

**Background Papers:** Ledger output – period 4

General Services Revenue Estimates 2018/19

Wards Affected: All

### **EDUCATION SUMMARY**

87,912

Total Net Expenditure

MONTH END DATE 31 July 2018

PERIOD P4

| PERIOD                       | P4                                |                            |                      |  |                              |                     |      |               |
|------------------------------|-----------------------------------|----------------------------|----------------------|--|------------------------------|---------------------|------|---------------|
| Actual<br>Outturn<br>2017/18 | Departmental / Subjective Summary | Total<br>Budget<br>2018/19 | Year to date 2018/19 | % Spend<br>to Date of<br>Total<br>Budget | Forecast<br>Spend<br>2018/19 | Forecast V<br>2018/ |      | RAG<br>Status |
| £000                         | Departmental Summary              | £000                       | £000                 | %  | £000                         | £000                | %    |               |
| 24,772                       | Primary Schools                   | 24,988                     | 9,693                | 39%                                      | 24,986                       | (3)                 | 0%   | <b>→</b>      |
| 23,774                       | Secondary Schools                 | 23,484                     | 9,357                | 40%                                      | 23,477                       | (6)                 | 0%   | <b>→</b>      |
| 14,615                       | Special Schools                   | 13,566                     | 4,201                | 31%                                      | 13,776                       | 210                 | 2%   | <b>→</b>      |
| 519                          | Psychological Services            | 485                        | 175                  | 36%                                      | 485                          | (0)                 | 0%   | <b>→</b>      |
| 553                          | Miscellaneous                     | 559                        | 194                  | 35%                                      | 559                          | 0                   | 0%   | <b>→</b>      |
| 7,194                        | Pre 5s                            | 8,188                      | 1,267                | 15%                                      | 8,084                        | (104)               | -1%  | <b>→</b>      |
| 14,282                       | PPP                               | 14,709                     | 6,314                | 43%                                      | 14,709                       | 0                   | 0%   | <b>→</b>      |
| 281                          | Curriculum for Excellence         | 171                        | 7                    | 4%                                       | 131                          | (40)                | -23% | <b>→</b>      |
| 188                          | Central Admin                     | 180                        | 87                   | 49%                                      | 177                          | (3)                 | -2%  | <b>→</b>      |
| 287                          | Workforce CPD                     | 333                        | 60                   | 18%                                      | 299                          | (34)                | -10% | <b>→</b>      |
| 415                          | Performance & Improvement         | 459                        | 143                  | 31%                                      | 459                          | 0                   | 0%   | <b>→</b>      |
| 1,032                        | Education Development             | 1,083                      | 280                  | 26%                                      | 1,050                        | (33)                | -3%  | <b>→</b>      |
| 0                            | Raising Attainment - Primary      | 0                          | 0                    | 0%                                       | 0                            | 0                   | 0%   |               |
| 0                            | Raising Attainment - Secondary    | 0                          | 0                    | 0%                                       | 0                            | 0                   | 0%   |               |
| 0                            | Pupil Equity Fund - (PEF)         | 0                          | 0                    | 0%                                       | 0                            | 0                   | 0%   |               |

88,204

31,778

88,191

36%

(13)

-0.01%

MONTH END DATE

31 July 2018

PERIOD

| Actual Outturn<br>2017/18 | Service Summary              | Total Budget<br>2018/19 | I INTERPORT I TOTAL I |      | 2018/19 Date of Total Spend 2018/19 Forecast Variance 2018/ |       | Forecast Variance 2018/19 |          |
|---------------------------|------------------------------|-------------------------|---|------|---|-------|---------------------------|----------|
| £000                      | All Services                 | £000                    | £000  | %    | £000  | £000  | %                         |          |
| 61,679                    | Employee                     | 64,456                  | 22,385  | 35%  | 63,860  | (596) | -1%                       | <b>+</b> |
| 6,939                     | Property                     | 6,981                   | 4,293   | 61%  | 7,283   | 301   | 4%                        | +        |
| 1,925                     | Transport and Plant          | 2,050                   | 975   | 48%  | 2,020   | (29)  | -1%                       | <b>↑</b> |
| 603                       | Supplies, Services and Admin | 1,625                   | 708   | 44%  | 1,663   | 38    | 2%                        | +        |
| 19,655                    | Payments to Other Bodies     | 21,802                  | 6,796   | 31%  | 22,326  | 524   | 2%                        | +        |
| 936                       | Other                        | 1,134                   | 412   | 36%  | 1,134   | 0     | 0%                        | <b>→</b> |
| 91,737                    | Gross Expenditure            | 98,048                  | 35,568  | 36%  | 98,286  | 238   | 0%                        | +        |
| (3,825)                   | Income                       | (9,845)                 | (3,790)   | 38%  | (10,095)  | (251) | 3%                        | <b>↑</b> |
| 87,912                    | Net Expenditure              | 88,204                  | 31,778  | 36%  | 88,191  | (13)  | 0%                        | <b>↑</b> |
| £000                      | Primary Schools              | £000                    | £000  | %    | £000  | £000  | %                         |          |
| 21,534                    | Employee                     | 21,673                  | 7,389   | 34%  | 21,566  | (107) | 0%                        | <b>↑</b> |
| 2,576                     | Property                     | 2,642                   |   | 70%  |   | 1     | 6%                        | +        |
| 300                       | Transport and Plant          | 320                     | 290   | 90%  | 320   | 0     | 0%                        | <b>→</b> |
| 597                       | Supplies, Services and Admin | 456                     | 124   | 27%  | 456   | 0     | 0%                        | +        |
| 16                        | Payments to Other Bodies     | 39                      | 0   | 0%   | 39  | 0     | 0%                        | <b>→</b> |
| 278                       | Other                        | 288                     | 186   | 64%  | 288   | 0     | 0%                        | <b>→</b> |
| 25,301                    | Gross Expenditure            | 25,418                  | 9,831   | 39%  | 25,469  | 51    | 0%                        | +        |
| (529)                     | Income                       | (430)                   | (139)   | 32%  | (484)   | (54)  | 13%                       | <b>↑</b> |
| 24,772                    | Net Expenditure              | 24,988                  | 9,693   | 39%  | 24,986  | (3)   | 0%                        | <b>↑</b> |
| 000£                      | Secondary Schools            | £000                    | £000  | %    | £000  | £000  | %                         |          |
| 21,978                    | Employee                     | 21,725                  | 7,514   | 35%  | 21,724  | (1)   | 0%                        | 1        |
| 987                       | Property                     | 960                     | 675   | 70%  | 999   |       | 4%                        | +        |
| 516                       | Transport and Plant          | 594                     | 502   | 85%  | 562   | (32)  | -5%                       | <b></b>  |
| 489                       | Supplies, Services and Admin | 408                     | 71  | 18%  | 408   |       | 0%                        | <b>→</b> |
| 469                       | Payments to Other Bodies     | 423                     | 437   | 103% | 423   | 0     | 0%                        | <b>→</b> |
| 647                       | Other                        | 834                     | 217   | 26%  | 834   | 0     | 0%                        | <b>→</b> |
| 25,086                    | Gross Expenditure            | 24,943                  | 9,416   | 38%  | 24,949  | 6     | 0%                        | +        |
| (1,312)                   | Income                       | (1,459)                 | (60)  | 4%   | (1,472)   | (13)  | 1%                        | <b>↑</b> |
| 23,774                    | Net Expenditure              | 23,484                  | 9,357   | 40%  | 23,477  | (6)   | 0%                        | <b></b>  |

MONTH END DATE

31 July 2018

PERIOD

| Actual Outturn<br>2017/18 | Service Summary              | Total Budget<br>2018/19 | Year to date 2018/19 | % Spend to Date of Total Budget | Forecast<br>Spend 2018/19 |          |      | RAG<br>Status |
|---------------------------|------------------------------|-------------------------|----------------------|---------------------------------|---------------------------|----------|------|---------------|
| £000                      | Special Schools              | £0                      | 000£                 | %                               | £000                      | 0 £000 % |      |               |
| 9,239                     | Employee                     | 8,75                    | 3,062                | 35%                             | 8,421                     | (334)    | -4%  | <b>↑</b>      |
| 115                       | Property                     | 1:                      | 28 32                | 25%                             | 135                       | 7        | 6%   | +             |
| 1,004                     | Transport and Plant          | 1,0                     | 50 146               | 14%                             | 1,049                     | (1)      | 0%   | <b>1</b>      |
| 115                       | Supplies, Services and Admin | 14                      | 12 16                | 11%                             | 143                       | 0        | 0%   | +             |
| 4,244                     | Payments to Other Bodies     | 3,6                     | 45 944               | 26%                             | 4,183                     | 538      | 15%  | +             |
| 11                        | Other                        |                         | 13 8                 | 67%                             | 13                        | 0        | 0%   | <b>→</b>      |
| 14,728                    | Gross Expenditure            | 13,7                    | 4,208                | 31%                             | 13,944                    | 211      | 2%   | +             |
| (113)                     | Income                       | (16                     | 6) (7)               | 4%                              | (167)                     | (1)      | 1%   | <b>↑</b>      |
| 14,615                    | Net Expenditure              | 13,5                    | 66 4,201             | 31%                             | 13,776                    | 210      | 2%   | +             |
| £000                      | Psychological Services       | £0                      | 000 £000             | %                               | £000                      | £000     | %    |               |
| 604                       | Employee                     | 5                       | 09 207               | 41%                             | 512                       | 2        | 0%   | +             |
| 0                         | Property                     |                         | 0 0                  | 0%                              | 0                         | 0        | 0%   | <b>→</b>      |
| 8                         | Transport and Plant          |                         | 8 2                  | 32%                             | 8                         | (0)      | 0%   | <b>↑</b>      |
| 10                        | Supplies, Services and Admin |                         | 10 6                 | 66%                             | 7                         | (2)      | -24% | <b>↑</b>      |
| 0                         | Payments to Other Bodies     |                         | 0 0                  | 0%                              | 0                         | 0        | 0%   | <b>→</b>      |
| 0                         | Other                        |                         | 0 0                  | 0%                              | 0                         | 0        | 0%   | <b>→</b>      |
| 622                       | Gross Expenditure            | 55                      | 27 216               | 41%                             | 526                       | (0)      | 0%   | <b>↑</b>      |
| (103)                     | Income                       | (4                      | 1) (41)              | 98%                             | (41)                      | 0        | 0%   | <b>→</b>      |
| 519                       | Net Expenditure              | 4                       | 35 175               | 36%                             | 485                       | (0)      | 0%   | <b></b>       |

MONTH END DATE

31 July 2018

PERIOD

| Actual Outturn<br>2017/18 | Service Summary              | Total Budget<br>2018/19 | Year to date 2018/19 | % Spend to Date of Total Budget | Forecast<br>Spend 2018/19 |        |     | RAG<br>Status |
|---------------------------|------------------------------|-------------------------|----------------------|---------------------------------|---------------------------|--------|-----|---------------|
| £000                      | Miscellaneous                | £000                    | £000                 | %                               | £000                      | £000 % |     |               |
| 0                         | Employee                     | 0                       | 0                    | 0%                              | 0                         | 0      | 0%  | <b>+</b>      |
| 0                         | Property                     | 0                       | 0                    | 0%                              | 0                         | 0      | 0%  | <b>→</b>      |
| 0                         | Transport and Plant          | 0                       | 0                    | 0%                              | 0                         | 0      | 0%  | <b>→</b>      |
| 0                         | Supplies, Services and Admin | 0                       | 0                    | 0%                              | 0                         | 0      | 0%  | <b>→</b>      |
| 818                       | Payments to Other Bodies     | 866                     | 374                  | 43%                             | 866                       | 0      | 0%  | <b>→</b>      |
| 0                         | Other                        | 0                       | 0                    | 0%                              | 0                         | 0      | 0%  | <b>→</b>      |
| 818                       | Gross Expenditure            | 866                     | 374                  | 43%                             | 866                       | 0      | 0%  | <b>→</b>      |
| (265)                     | Income                       | (307)                   | (180)                | 59%                             | (307)                     | 0      | 0%  | <b>→</b>      |
| 553                       | Net Expenditure              | 559                     | 194                  | 35%                             | 559                       | 0      | 0%  | <b>→</b>      |
| £000                      | Pre 5s                       | £000£                   | £000                 | %                               | £000                      | £000   | %   |               |
| 6,440                     | Employee                     | 8,168                   | 2,399                | 29%                             | 8,086                     | (82)   | -1% | <b>↑</b>      |
| 204                       | Property                     | 196                     | 31                   | 16%                             | 202                       | 5      | 3%  | +             |
| 16                        | Transport and Plant          | 24                      | 9                    | 39%                             | 28                        | 4      | 17% | +             |
| 353                       | Supplies, Services and Admin | 428                     | 63                   | 15%                             | 428                       | (0)    | 0%  | <b>↑</b>      |
| 958                       | Payments to Other Bodies     | 1,043                   | 243                  | 23%                             | 1,024                     | (19)   | -2% | <b>↑</b>      |
| 0                         | Other                        | 0                       | 0                    | 0%                              | 0                         | 0      | 0%  | <b>→</b>      |
| 7,971                     | Gross Expenditure            | 9,859                   | 2,746                | 28%                             | 9,767                     | (92)   | -1% | <b>↑</b>      |
| (777)                     | Income                       | (1,671)                 | (1,479)              | 88%                             | (1,683)                   | (12)   | 1%  | <b>↑</b>      |
| 7,194                     | Net Expenditure              | 8,188                   | 1,267                | 15%                             | 8,084                     | (104)  | -1% | <b>↑</b>      |

MONTH END DATE

31 July 2018

PERIOD

| Actual Outturn<br>2017/18 | Service Summary                | Total Budget<br>2018/19 | Year to date 2018/19 | % Spend to Date of Total Budget | Forecast<br>Spend 2018/19 | I FORECAST Variance 3 |      | RAG<br>Status |
|---------------------------|--------------------------------|-------------------------|----------------------|---------------------------------|---------------------------|-----------------------|------|---------------|
| £000£                     | PPP                            | £000                    | £000                 |                                 | £000                      | £000                  | %    |               |
| 0                         | Employee                       | 0                       | 0                    | 0%                              | 0                         | 0                     | 0%   | <b>→</b>      |
| 3,055                     | Property                       | 3,055                   | 1,694                | 55%                             | 3,144                     | 89                    | 3%   | +             |
| 0                         | Transport and Plant            | 0                       | 0                    | 0%                              | 0                         | 0                     | 0%   | <b>→</b>      |
| (1,156)                   | Supplies, Services and Admin   | 0                       | 0                    | 0%                              | 0                         | 0                     | 0%   | <b>→</b>      |
| 12,760                    | Payments to Other Bodies       | 12,006                  | 4,620                | 38%                             | 12,006                    | 0                     | 0%   | <b>→</b>      |
| 0                         | Other                          | 0                       | 0                    | 0%                              | 0                         | 0                     | 0%   | <b>→</b>      |
| 14,659                    | Gross Expenditure              | 15,060                  | 6,314                | 42%                             | 15,150                    | 89                    | 1%   | +             |
| (377)                     | Income                         | (352)                   | 0                    | 0%                              | (441)                     | (89)                  | 25%  | <b>↑</b>      |
| 14,282                    | Net Expenditure                | 14,709                  | 6,314                | 43%                             | 14,709                    | 0                     | 0%   | +             |
| 000£                      | £000 Curriculum for Excellence |                         | £000                 | %                               | £000                      | £000                  | %    |               |
| 71                        | Employee                       | 100                     | 0                    | 0%                              | 60                        | (40)                  | -40% | <b>↑</b>      |
| 0                         | Property                       | 0                       | 0                    | 0%                              | 0                         | Ó                     | 0%   | <b>→</b>      |
| 2                         | Transport and Plant            | 2                       | 0                    | 0%                              | 2                         | 0                     | 0%   | <b>→</b>      |
| 99                        | Supplies, Services and Admin   | 64                      | 2                    | 3%                              | 64                        | 0                     | 0%   | +             |
| 118                       | Payments to Other Bodies       | 5                       | 5                    | 100%                            | 5                         | 0                     | 0%   | <b>→</b>      |
| 0                         | Other                          | 0                       | 0                    | 0%                              | 0                         | 0                     | 0%   | <b>→</b>      |
| 290                       | Gross Expenditure              | 171                     | 7                    | 4%                              | 131                       | (40)                  | -23% | <b>↑</b>      |
| (9)                       | Income                         | 0                       | 0                    | 0%                              | 0                         | 0                     | 0%   | <b>→</b>      |
| 281                       | Net Expenditure                | 171                     | 7                    | 4%                              | 131                       | (40)                  | -23% | <u> </u>      |
| £000                      | Central Admin                  | £000                    | £000                 | %                               | £000                      | £000                  | %    |               |
| 88                        | Employee                       | 104                     | 31                   | 30%                             | 93                        | (11)                  | -11% | <b>↑</b>      |
| (1)                       | Property                       | 1                       | 0                    | 59%                             | 1                         | 0                     | 0%   | <b>→</b>      |
| 0                         | Transport and Plant            | 1                       | 0                    | 0%                              | 1                         | 0                     | 0%   | <b>→</b>      |
| 35                        | Supplies, Services and Admin   | 23                      | 19                   | 85%                             | 35                        | 12                    | 52%  | +             |
| 125                       | Payments to Other Bodies       | 112                     | 55                   | 49%                             | 107                       | (5)                   | -4%  | <b>1</b>      |
| 0                         | Other                          | 0                       | 0                    | 0%                              | 0                         | 0                     | 0%   | <b>→</b>      |
| 247                       | Gross Expenditure              | 240                     | 106                  | 44%                             | 236                       | (5)                   | -2%  | 1             |
| (59)                      | Income                         | (60)                    | (19)                 | 31%                             | ` ,                       |                       | -2%  | +             |
| 188                       | Net Expenditure                | 180                     | 87                   | 49%                             | 177                       | (3)                   | -2%  | <b>↑</b>      |

MONTH END DATE

31 July 2018

PERIOD

| PERIOD                    | F4                             | <u> </u>                |                      |                                       |                           |                   |         |               |
|---------------------------|--------------------------------|-------------------------|----------------------|---------------------------------------|---------------------------|-------------------|---------|---------------|
| Actual Outturn<br>2017/18 | Service Summary                | Total Budget<br>2018/19 | Year to date 2018/19 | % Spend to<br>Date of Total<br>Budget | Forecast<br>Spend 2018/19 | Forecast Variance | 2018/19 | RAG<br>Status |
| £000                      | Workforce CPD                  | £000                    | £000                 | %                                     | £000                      | £000              | %       |               |
| 292                       | Employee                       | 312                     | 75                   | 24%                                   | 288                       | (24)              | -8%     | <b>1</b>      |
| 1                         | Property                       | 0                       | 0                    | 0%                                    | 0                         | 0                 | 0%      | , ->          |
| 1                         | Transport and Plant            | 2                       | 0                    | 18%                                   | 2                         | 0                 | 0%      | , ->          |
| 16                        | Supplies, Services and Admin   | 20                      | 1                    | 5%                                    | 20                        | 0                 | 0%      | , ->          |
| 12                        | Payments to Other Bodies       | 6                       | 0                    | 0%                                    | 6                         | 0                 | 0%      | , ->          |
| 0                         | Other                          | 0                       | 0                    | 0%                                    | 0                         | 0                 | 0%      | <b>→</b>      |
| 322                       | Gross Expenditure              | 340                     | 77                   | 23%                                   | 316                       | (24)              | -7%     | <b>↑</b>      |
| (35)                      | Income                         | (7)                     | (17)                 | 245%                                  | (17)                      | (10)              | 145%    | <b>↑</b>      |
| 287                       | Net Expenditure                | 333                     | 60                   | 18%                                   | 299                       | (34)              | -10%    | <b>1</b>      |
| 000£                      | £000 Performance & Improvement |                         | £000                 | %                                     | £000£                     | £000              | %       |               |
| 435                       | Employee                       | 478                     | 139                  | 29%                                   | 468                       | (10)              | -2%     | <b>1</b>      |
| 0                         | Property                       | 0                       | 0                    | 0%                                    | 0                         |                   | 0%      | <b>→</b>      |
| 2                         | Transport and Plant            | 2                       | 1                    | 69%                                   | 2                         | 0                 | 0%      | <b>→</b>      |
| 0                         | Supplies, Services and Admin   | 0                       | 0                    | 0%                                    | 0                         | 0                 | 0%      | <b>→</b>      |
| 0                         | Payments to Other Bodies       | 0                       | 10                   | 0%                                    | 10                        | 10                | 0%      | +             |
| 0                         | Other                          | 0                       | 0                    | 0%                                    | 0                         | 0                 | 0%      | <b>→</b>      |
| 437                       | Gross Expenditure              | 480                     | 150                  | 31%                                   | 480                       | 0                 | 0%      | +             |
| (22)                      | Income                         | (21)                    | (8)                  | 36%                                   | (21)                      | 0                 | 0%      | <b>→</b>      |
| 415                       | Net Expenditure                | 459                     | 143                  | 31%                                   | 459                       | 0                 | 0%      | +             |
| £000                      | Education Development          | 000£                    | £000                 | %                                     | £000                      | £000              | %       |               |
| 998                       | Employee                       | 1,082                   | 315                  | 29%                                   | 1,092                     | 10                | 1%      | +             |
| 2                         | Property                       | 0                       | 1                    | 0%                                    | 1                         | 1                 | 0%      | •             |
| 76                        | Transport and Plant            | 46                      | 19                   | 41%                                   | 46                        | 0                 | 0%      | <b>→</b>      |
| 45                        | Supplies, Services and Admin   | 39                      | 4                    | 10%                                   | 68                        | 29                | 74%     | +             |
| 135                       | Payments to Other Bodies       | 172                     | 1                    | 1%                                    | 172                       | 0                 | 0%      | <b>→</b>      |
| 0                         | Other                          | 0                       | 0                    | 0%                                    | 0                         | 0                 | 0%      | <b>→</b>      |
| 1,256                     | Gross Expenditure              | 1,338                   | 340                  | 25%                                   | 1,379                     | 40                | 3%      | +             |
| (224)                     | Income                         | (255)                   | (59)                 | 23%                                   | (329)                     | (73)              | 29%     | <b>↑</b>      |
| 1,032                     | Net Expenditure                | 1,083                   | 280                  | 26%                                   | 1,050                     | (33)              | -3%     | <b></b>       |

| Primary Schools (Laura Mason)     | 24,988   | 24,986  | (3) | 0% | <b>↑</b> |  |  |  |  |
|-----------------------------------|--|---|-----|----|----------|--|--|--|--|
| Service Description               | This service area inc  | This service area includes all Primary Schools. |     |    |          |  |  |  |  |
| Main Issues / Reason for Variance | Property Costs are over budget due to higher than anticipated costs relating to non-domestic rates. The underspend in employee costs is within APT&C staffing. Teacher costs are over budget due to the unfunded element in the teachers' pay award last year. Income from school meals is also likely to exceed budget. |   |     |    |          |  |  |  |  |
| Mitigating Action                 | Officers will continue to monitor the budget .   |   |     |    |          |  |  |  |  |
| Anticipated Outcome               | The overspend on ra  | ates will continue.                             |     |    |          |  |  |  |  |

| Special Schools (Claire Cusick)   | 13,566  | 13,776             | 210            | 2%        | +   |  |  |  |
|-----------------------------------|---|--------------------|----------------|-----------|-----|--|--|--|
| Service Description               | This service area cov   | ers all ASN Servi  | ces.           |           |     |  |  |  |
| Main Issues / Reason for Variance | Employee Costs are showing an underspend mainly due to staff vacancies. Payments to Other Bodies are currently overspent due to more children being placed within daycare and residential placements. Both Daycare and Residential services are demand-led and can fluctuate throughout the year.                       |                    |                |           |     |  |  |  |
| Mitigating Action                 | The requirement for Daycare and Residential Placements are demand-led services taken jointly with HSCP following a joint assessment of the best option for all concerned. However, the actual usage throughout the year will be reviewed regularly to identify where there is scope to reduce the number of placements. |                    |                |           |     |  |  |  |
| Anticipated Outcome               | If current levels of der<br>and Residential budg<br>problems an undersp   | ets will overspend | d though giver | recruitme | ent |  |  |  |

| A | I                 |                     | HOLLIDE | COUNCIL |  |
|---|-------------------|---------------------|---------|---------|--|
| w | / <b>– &gt;</b> I | $\Delta R I \cap I$ | //HIKE  |         |  |
|   |                   |                     |         |         |  |

**APPENDIX 3** 

| Pre 5s ( Laura Mason)             | 8,188   | 8,084               | (104)          | -1%        | <b></b>  |  |  |
|-----------------------------------|---|---------------------|----------------|------------|----------|--|--|
| Service Description               | This services area incontraction Dunbartonshire.  | cludes all Early Ye | ears establish | ments with | nin West |  |  |
| Main Issues / Reason for Variance | Employee Costs are showing an underspend mainly due to staff vacancies.                           |                     |                |            |          |  |  |
| Mitigating Action                 | Officers will continue to monitor the budget taking appropriate action to minimise the overspend. |                     |                |            |          |  |  |
| Anticipated Outcome               | It is anticipated that E  | mployee Costs w     | vill overspend | by the yea | ır end.  |  |  |

| PPP (Laura Mason)                 | 14,709   | 14,709               | 0             | 0%         | +         |
|-----------------------------------|--|----------------------|---------------|------------|-----------|
| Service Description               | This service area inc<br>the Apostle High Sch<br>charged to this servi | nools and St Eunan   | 's Primary So | chool. The | e costs   |
| Main Issues / Reason for Variance | Property Costs are or relating non-domesti from the sinking fund       | c rates. However, tl | _             | -          |           |
| Mitigating Action                 | Officers will continue minimise overspends                             |                      | get taking ap | propriate  | action to |
| Anticipated Outcome               | It is anticipated that   | Property Costs will  | overspend by  | / the year | end.      |

| WEST DUNBARTONSHIRE COUNCIL       | -                    |  |       |     | APPENDIX 3 |
|-----------------------------------|----------------------|--|-------|-----|------------|
| Education Development             | 1,083                | 1,050  | (33)  | -3% | <b>+</b>   |
| Service Description               |                      | les spend in areas su<br>me, vocational progra |       |     | *          |
| Main Issues / Reason for Variance | Grant income grea    | ater than anticipated                          |       |     |            |
| Mitigating Action                 | Officers will contin | ue to monitor the bud                          | get . |     |            |

Anticipated Outcome

It is anticipated that the favourable variance will continue

# WEST DUNBARTONSHIRE COUNCIL MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2018/19

#### Appendix 4

| Efficiency | Efficiency Detail                                  | budgeted | Projection of Total | Projection of Total | Comment |  |
|------------|--|----------|---------------------|---------------------|---------|--|
| reference  |  | Amount £ | Saved £             | Not Saved £         |         |  |
| SO1        | Reduce the Curriculum for Excellence budget        | 42,000   | 42,000              | •                   |         |  |
| SO4        | Reduce payments to Parent Councils                 | 75,000   | 75,000              | -                   |         |  |
| SO5        | Remove Additional Educational Maintenance Payments | 82,000   | 82,000              | -                   |         |  |
| MA         | Educational psychology staffing                    | 41,000   | 41,000              | -                   |         |  |
| MA         | Reduce workforce development within early years    | 19,000   | 19,000              | -                   |         |  |
|            |  | 259,000  | 259,000             | -                   |         |  |

#### WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME OVERALL PROGRAMME SUMMARY

| MONTH END | DATE |
|-----------|------|
|-----------|------|

31 July 2018

**PERIOD** 

4

|   |  | Project Life St             | atus Analysis             |                              | Cur                                    | rent Year Proje             | ect Status Anal |          |                    |                          |
|---|--|-----------------------------|---------------------------|------------------------------|--|-----------------------------|-----------------|----------|--------------------|--------------------------|
| Project Status Analysis   | Number of<br>Projects at<br>RAG Status | % Projects at<br>RAG Status | Spend to<br>Date<br>£000  | Spend at                     | Number of<br>Projects at<br>RAG Status | % Projects at<br>RAG Status |                 | Spend at |                    |                          |
| Red   |  |                             |                           |                              |  |                             |                 |          |                    |                          |
| Projects are forecast to be overspent and/or experience material delay to completion  | 5                                      | 36%                         | 21,622                    | 45%                          | 5                                      | 36%                         | 230             | 78%      |                    |                          |
| Amber   |  |                             |                           |                              |  |                             |                 |          |                    |                          |
| Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time | 0                                      | 0%                          | 0                         | 0%                           | 0                                      | 0%                          | 0               | 0%       |                    |                          |
| Green   |  |                             |                           |                              |  |                             |                 |          |                    |                          |
| Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time  | 9                                      | 64%                         | 26,203                    | 55%                          | 9                                      | 64%                         | 64              | 22%      |                    |                          |
| TOTAL EXPENDITURE   | 14                                     | 100%                        | 47,825                    | 100%                         | 14                                     | 100%                        | 294             | 100%     |                    |                          |
|   |  | Project Life                |                           |                              | Current Year Financials                |                             |                 |          |                    |                          |
| Project Status Analysis   | Budget<br>£000                         | Spend to<br>Date<br>£000    | Forecast<br>Spend<br>£000 | Forecast<br>Variance<br>£000 | Budget<br>£000                         | Spend to<br>Date<br>£000    | Spend           |          | Re-Phasing<br>£000 | Over/<br>(Under)<br>£000 |
| Red   |  |                             |                           |                              |  |                             |                 |          |                    |                          |
| Projects are forecast to be overspent and/or significant delay to completion  | 23,813                                 | 21,622                      | 24,361                    | 548                          | 2,986                                  | 230                         | 2,350           | (636)    | (1,184)            | 548                      |
| Amber   |  |                             |                           |                              |  |                             |                 |          |                    |                          |
| Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time | 0                                      | 0                           | 0                         | 0                            | 0                                      | 0                           | 0               | 0        | 0                  | 0                        |
| Green   |  |                             |                           |                              |  |                             |                 |          |                    |                          |
| Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time  | 53,028                                 | 26,203                      | 52,745                    | (283)                        | 3,317                                  | 64                          | 3,106           | (210)    | 0                  | (210)                    |
| TOTAL EXPENDITURE   | 76,841                                 | 47,825                      | 77,106                    | 265                          | 6,303                                  | 294                         | 5,456           | (846)    | (1,184)            | 338                      |

25-Oct-17

WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

MONTH FND DATE

31 July 2018

PERIOD

| Budget Details |        |               |   |                |                   |   |
|----------------|--------|---------------|---|----------------|-------------------|---|
| Budget Details | Budget | Spend to Date |   | Forecast Spend | Forecast Variance |   |
|                | 000£   | £000          | % | £000           | £000              | % |

OLSP - New Build

Project Life Financials 3.677 3,634 99% 4.054 377 109 urrent Year Financials Design and construction of new Secondary School in Bellsmyre, Dumbarton

Project Description Project Lifecycle Actual End Date Planned End Date 31-Mar-16

Main Issues / Reason for Variance

Project handed over and school opened on 25 October 2017, snagging process is near completion and being monitored by the Project Team. Retentions are due to be paid October 2018. The contract for the demolition has been awarded following the receipt of the full asbestos report (which was received in April 2018) however the contract sum of £0.420m is in excess of the remaining budget giving rise to an anticipated overspend on this element of the project £0.377m.

Mitigating Action

None available at this time due to cost of demolition being in excess of budgetary provision

New Build opened to pupils on 25 October 2017 in line with the programme, however due to the tender for the demoltion being in excess of budgetary provision the project will report an overspend of £0.377m.

New Balloch Campus

Project Life Financials 16,464 16,303 16,726 262 Current Year Financials 206 50 24% 468 262 1279 Project Description Construction of new primary school in Balloch to incorporate St Kessog's PS, Haldane PS and Jamestown PS and EE&CC)

Planned End Date Forecast End Date 09-Feb-18 28-Feb-19 Project Lifecycle

Main Issues / Reason for Variance

Handover successfully achieved on programme on 9 February 2018 with the school opening to staff and pupils on 19 February 2018. The majority of the snagging works were addressed during the school Easter holidays. While works for the new build are complete, works are ongoing with the demolition of Haldane Primary School which is expected to cost circa £0.220m. Project reporting an overspend £0.262m due to 2% rebate (£.0293m) not being returned to the project as previously forecasted. The project is expected to be financially complete by 31 March 2020.

Mitigating Action

Continue to meet with contractor on a weekly basis until snagging items and final account is concluded.

Anticipated Outcome

Delivery of project over budge

Children and Young Persons / Early Years

Project Life Financials 3 222 1,685 52% 3,131 (91) Current Year Financials 718

31-Mar-18

New funding announced July 2014 re the implementation of the Children and Young Persons Bill in relation to 2,3 and 4 year olds looked after or Project Description

under a kinship order and additional 2 year olds from households in receipt of certain out of work benefits Forecast End Date Planned End Date

Project Lifecycle Main Issues / Reason for Variance

Slippage of £0.773m relates mainly to works for 7 properties where works required to be re-phased to 2019/20 and 2020/21 following discussions with the Care Inspectorate and the Scottish Government while an underspend of £0.091m is related to works to 2 properties where the works are on hold following discussion with the Care Inspectorate on delivery of

Mitigating Action

e available at this time as slippage identified following discussions with Care Inspectorate and Scottish Government

Anticipated Outcome

The project will be delivered but at a later date than originally planned

New Levenvale Primary School All Weather Pitch

Project Life Financials 0 0% 250 0 09 Current Year Financials 250 0% 20 (230)-92% 0

New Levenvale Primary School All Weather Pitch Project Description

Planned End Date 31-Mar-19 Forecast End Date 31-Oct-19

Project Lifecycle

Main Issues / Reason for Variance

Design works were finalised in April 2018 and there are ongoing discussions with legal and procurement to take the project to the next stage. Start date anticipated Spring 2019 due to type of works required with physical completion anticipated by October 2019 with retentions due October 2020. Only cost in 2018/19 will be related to design fees.

Continue to monitor and liaise with legal and procurement and monitoring meetings in relation to spend will be ongoing.

Anticipated Outcome

Project to be delivered on budget but later than originally planned

St. Patrick's PS New Play Upgrades

0% Project Life Financials O 200 200 0% Current Year Financials 200 0% (180) 20 -90%

New MUGA for St. Patricks Primary School and playground improvements Project Description

Planned End Date 31-Mar-19 Forecast End Date

Main Issues / Reason for Variance

Design works were finalised in April 2018 and there are ongoing discussions with legal and procurement to take the project to the next stage. Start date anticipated Spring 2019 due to type of works with physical completion anticipated by October 2019 with retentions due October 2020. Only cost in 2018/19 will be related to design fees.

Mitigating Action

Continue to monitor and liaise with legal and procurement and monitoring meetings in relation to spend will be ongoing.

Anticipated Outcome

Project to be delivered on budget but later than originally planned.

| TOTAL PROJECTS AT RED STATUS |        |        |     |        |       |      |
|------------------------------|--------|--------|-----|--------|-------|------|
| Project Life Financials      |        |        |     |        |       |      |
| EDUC                         | 23,813 | 21,622 | 91% | 24,361 | 548   | 2%   |
| Current Year Financials      |        |        |     |        |       |      |
| EDUC                         | 2,986  | 230    | 8%  | 2,350  | (636) | -21% |

**APPENDIX 7** 

WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS WHERE CURRENT YEAR VARIANCE IS OVER £0.050M

| MONTH END DATE | 31 July 2018 |  |  |  |
|----------------|--------------|--|--|--|
| PERIOD         | 4            |  |  |  |

| Budget Details | Project Life Financials |               |   |                |                   |  |  |  |
|----------------|-------------------------|---------------|---|----------------|-------------------|--|--|--|
|                | Budget                  | Spend to Date |   | Forecast Spend | Forecast Variance |  |  |  |
|                | £000                    | £000          | % | £000           | £000 %            |  |  |  |

Aitkenbar PS, St Peters PS, Andrew Cameron EE&CC

Project Life Financials Current Year Financials (210) (210) 10,636 10,201 96% 10,426 -2% 6% 250 -46% 460 26

Project Description
Project Lifecycle Design and construction of new co-located school to replace 3 separate establishments

30-Nov-17 23-Aug-16

Main Issues / Reason for Variance

School opened 23rd August 2016 as per programme. Snagging works are complete and outstanding acoustic fence was installed during the Easter break in April 2018. The final account and acoustic fence is anticipated to be £0.250m giving rise to a £0.210 saving. Final retention payment to contractor expected to be released by the end of August 2018.

Mitigating Action
None required

Anticipated Outcome

Delivery of main project and acoustic fence.