

APPENDIX 6

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Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
Red								
Projects are forecast to be overspent and/or experience material delay to completion	36	39.1%	58,260	29.7%	36	39.1%	368	26.0%
Amber								
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Green								
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	56	60.9%	138,163	70.3%	56	60.9%	1,046	74.0%
TOTAL EXPENDITURE	92	100%	196,423	100%	92	100%	1,415	100%

Project Status Analysis	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Actual Variance £000	Re-profiling £000	Over/ (Under) £000
Red										
Projects are forecast to be overspent and/or significant delay to completion	60,618	58,260	63,107	2,489	13,152	368	13,163	11	0	11
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	0	0	0	0	0	0	0	0	0	0
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	300,265	138,163	299,522	(743)	79,661	1,046	79,661	0	0	0
TOTAL EXPENDITURE	360,883	196,423	362,629	1,746	92,814	1,415	92,825	11	0	11

TOTAL RESOURCES	(360,883)	(196,423)	(362,629)	(1,746)	(92,814)	(1,415)	(92,825)	(11)
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NET EXPENDITURE	0	0	(0)	(0)	(0)	(0)	(0)	(0)
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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
1	Valuation Joint Board - Requisition of ICT Equipment						
	Project Life Financials	15	6	38%	16	1	4%
	Current Year Financials	2	2	119%	2	0	19%
	Project Description	Requisition ICT Equipment.					
	Project Manager	Russell Hewton					
	Chief Officer	Russell Hewton					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Replacement of laptops, monitors and other ICT equipment. No further spend anticipated.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Requisition of ICT Equipment.						
2	Payment Card Industry Data Security Standard (PCIDSS)						
	Project Life Financials	10	20	199%	20	10	99%
	Current Year Financials	0	0	0%	10	10	13594%
	Project Description	Module would ensure that WDC were compliant with the current requirements of PCIDSS for card payments without the need for numerous costly workarounds					
	Project Manager	Karen Shannon					
	Chief Officer	Laurence Slavin					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Budget was rephased to 2022-2023 as version upgrade of the Council's cash receipting system is required beforehand and is currently underway. The Module for this has been secured and anticipated timescales for Go Live is May 2023.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Upgraded version with PCI compliant telephone payment system.						
3	Electronic Insurance System						
	Project Life Financials	50	51	101%	51	1	1%
	Current Year Financials	7	0	0%	8	1	10%
	Project Description	Acquisition of a claims/incident management system supported by an electronic document management system.					
	Project Manager	Karen Shannon					
	Chief Officer	Laurence Slavin					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	The various claim forms and departmental reports have been reviewed and updated and the relevant online request forms were submitted to the Digital Sub-Group to be converted to Online Achieve Forms. The various claim forms and departmental reports have now been converted to Online Achieve Forms and are in the process of being tested. Once complete, the supplier will take matters forward with their design team. An anticipated timeline for completion of the project, taking into account the various stages i.e. development, testing, going live etc. will be drawn up in conjunction with the supplier at that time. Budget spend anticipated in 2023/2024.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Upgraded Electronic Insurance System.						
4	Enhancements to Cash Receipting System						
	Project Life Financials	40	40	100%	40	(0)	0%
	Current Year Financials	35	0	0%	35	0	0%
	Project Description	To enhance the cash receipting system in the way payments are made and allocated to back office by increasing the level of security that is required for online payments made by customers					
	Project Manager	Karen Shannon					
	Chief Officer	Laurence Slavin					
	Project Lifecycle	Planned End Date	30-Sep-23	Forecast End Date		30-Nov-23	
	Main Issues / Reason for Variance						
	Budget has been reprofiled to Financial Year 2023-2024. Version 2 of the upgrade was completed Jan 2023. Currently working on Call Secure Module with an anticipated go live late Autumn 2023.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Enhancements to the cash receipting system including PCI compliant telephone payment system.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
5	Agresso development						
	Project Life Financials	30	30	100%	30	0	0%
	Current Year Financials	23	0	0%	23	0	0%
	Project Description	The purpose of this project is to carry out an upgrade of the Agresso Finance System which was last upgraded in 2015. The requirement to upgrade is to maintain a level of support available from Unit 4 who have advised that support for older versions of the system is being reduced.					
	Project Manager	Adrian Gray					
	Chief Officer	Laurence Slavin					
	Project Lifecycle	Planned End Date		31-Mar-27	Forecast End Date		31-Mar-27
	Main Issues / Reason for Variance						
	Work done during May and June, plus ongoing. Not invoiced until July.						
	Mitigating Action						
	None required						
	Anticipated Outcome						
	Anticipate completion of upgrade during 23-24 financial year.						
6	IFRS 16 Database						
	Project Life Financials	5	5	100%	5	0	0%
	Current Year Financials	5	0	0%	5	0	0%
	Project Description	This is a system which will ensure that WDC has the correct level of information and adheres to correct reporting of IFRS16 - Leasing.					
	Project Manager	Jackie Nicol Thomson					
	Chief Officer	Laurence Slavin					
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	IFRS16 has been postponed and is due for implementation this financial year. It is anticipated that full spend will be incurred by 31 March 2024						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Completion of project by 31 March 2024						
7	Cost of Living						
	Project Life Financials	1,000	250	25%	1,000	0	0%
	Current Year Financials	250	0	0%	250	0	0%
	Project Description	To support Council and community organisations with capital costs for cost of living initiatives.					
	Project Manager	Adrian Gray					
	Chief Officer	Laurence Slavin					
	Project Lifecycle	Planned End Date		31-Mar-26	Forecast End Date		31-Mar-26
	Main Issues / Reason for Variance						
	No variances currently anticipated.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project will be delivered on time and on budget						
8	Legal Case Management System						
	Project Life Financials	33	33	100%	33	0	0%
	Current Year Financials	33	0	0%	33	0	0%
	Project Description	Legal Case Management System					
	Project Manager	Alan Douglas					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Budget has been repahsed from 2022/23. Project was originally delayaed due to COVID19 restrictions and a decision was made to resume project once micosroft 365 was implemented. It is anticipated that the project will complete by 31 March 2024						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project will be delivered on budget						

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Budget Details		Project Life Financials					
		Budget		Spend to Date		Forecast Spend	Variance
		£000	£000	%	£000	£000	%
9	Installation of Solar PV at Clydebank Leisure Centre						
	Project Life Financials	61	61	100%	61	(0)	0%
	Current Year Financials	58	0	0%	58	0	0%
	Project Description	Installation of Solar PV at Clydebank Leisure Centre.					
	Project Manager	Steven Milne					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Tender works delayed due to Energy Officer being involved in other priority work. Aim to be tendered within this financial year but works will not be completed.						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
	Works to be undertaken in 24/25						
10	Replace failed heating controls/valves & recommission						
	Project Life Financials	20	20	100%	20	0	0%
	Current Year Financials	7	0	0%	7	0	0%
	Project Description	Replace failed heating controls/valves & recommission.					
	Project Manager	Steven Milne					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Expect full spend before 31 March 2024.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Delivery of project with full budget spend.						
11	Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing						
	Project Life Financials	290	290	100%	290	0	0%
	Current Year Financials	227	0	0%	227	0	0%
	Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
	Project Manager	Steven Milne					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Expecting full spend prior to 31 March 2024. Other priority projects have contributed to delay. Also require to appoint structural engineer to progress report and it is anticipated that this will be undertaken in the near future.						
	Mitigating Action						
	Liasing with Leisure to see if opportunity to carry works between Dec and March . Appoint new external structural engineer to provide SER.						
	Anticipated Outcome						
	It is anticipated that Tender will go out this financial year. Depending on feedback from leisure re opportunity to close centre for AHU works, it is hoped Civil works will at least be initiated this financial year with AHU works completed next financial year.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
12	Place Based Investment Programme						
	Project Life Financials	1,456	1,456	100%	1,456	0	0%
	Current Year Financials	676	0	0%	676	0	0%
	Project Description	Scottish Government Funding to establish a Place-Based Investment Programme to ensure that all place based investments are shaped by the needs and aspirations of local communities.					
	Project Manager	Gillian McNamara					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Projects continue to be progressed and expected to complete this financial year						
	Mitigating Action						
	None required at this time						
	Anticipated Outcome						
	Projects delivered on budget						
13	Clydebank Can On The Canal						
	Project Life Financials	747	747	100%	747	0	0%
	Current Year Financials	707	0	0%	707	0	0%
	Project Description	New activities centre in Clydebank Town Centre.					
	Project Manager	Gillian McNamara					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Dec-22	Forecast End Date		30-Jun-24	
	Main Issues / Reason for Variance						
	Kier is appointed to design and deliver the Activities Centre at Clydebank Town Centre. Design of the project is underway.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Projects delivered on budget						
14	Levelling Up						
	Project Life Financials	125	125	100%	125	0	0%
	Current Year Financials	26	0	0%	26	0	0%
	Project Description	Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.					
	Project Manager	Gillian McNamara					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		30-Jun-24	
	Main Issues / Reason for Variance						
	This capacity funding was awarded by UK Government to assist with development of LUF bids. WDC has been awarded a grant from LUF Round 1 and the capacity funding will be used in part to produce Artizan Centre redevelopment options. The balance will be used for Roads/Transportation to develop a major transportation bid for LUF2.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Projects delivered on budget						
15	Heritage Capital Fund						
	Project Life Financials	2,749	2,762	100%	2,762	13	0%
	Current Year Financials	814	(248)	-30%	814	0	0%
	Project Description	Heritage Capital Fund.					
	Project Manager	Sarah Christie/Michelle Lynn					
	Chief Officer	Amanda Graham					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	The original projected spend has been affected by internal and external delays due to the Covid 19 recovery, a reduction in the scope of the Clydebank Town Hall project, a change in the delivery date for the Clydebank Museum at Clydebank Library during the contract award stage, while the new Dalmuir Library and Gallery had to be rescheduled for approval in August 2021. Officers are now making progress to get projects back on track, projects will still be delivered in full.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Projects delivered on budget						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
16	New Sports Changing Facility at Lusset Glen in Old Kilpatrick						
	Project Life Financials	150	150	100%	150	0	0%
	Current Year Financials	134	0	0%	134	0	0%
	Project Description	New Sports Changing Facility at Lusset Glen in Old Kilpatrick					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Project was delayed due to a number of COVID-19 related issues and utilities issues. Unit is now in production but delay to site due to the utility disconnection and demolition works. Demolition works complete and waiting for a date for installation.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To deliver new sports changing facility.						
17	New Westbridgend Community Centre						
	Project Life Financials	2,375	1,175	49%	2,375	(0)	0%
	Current Year Financials	1,085	6	1%	1,085	0	0%
	Project Description	New Westbridgend Community Centre					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Various delays due to Covid and other utility issues. Planning was previously delayed but now resolved. Building warrant applications submitted and tender to be issued.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	New build community facility.						
18	Kilmaronock Cemetery Extension						
	Project Life Financials	50	50	100%	50	(0)	0%
	Current Year Financials	13	0	0%	13	0	0%
	Project Description	Extension of existing cemetery at Kilmaronock.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	This budget will be used to develop an area of the existing Cemetery for additional burials. Project scope has now been developed and will be tendered under the minor civils framework. Budget spend anticipated in 2023/2024.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Sustainable burial environment for local residents.						
19	Posties Park Sports Hub - New sports hub to include gym & running track						
	Project Life Financials	2,712	5,305	196%	5,305	2,593	96%
	Current Year Financials	864	421	49%	864	0	0%
	Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Nov-23		
	Main Issues / Reason for Variance						
	Project start was delayed due to planning issues and COVID-19 restrictions. Work commenced January 2021 with a proposed completion date of March 2022 which was extended to May 2023 due to design changes required by Planning. There is still a significant amount of work to be undertaken to complete the project and the cost of this work has been affected by Covid, Brexit and supply chain issues. The project overspent on budget last year and the project will overspend overall. Ongoing connection issues with Scottish Water. Delay issues have been highlighted at a senior level within Scottish Water and communication seems to be improving. Expected completion date is estimated to be November 2023. However, this is dependent on when water connection is made.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	New sports Hub delivered						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
20	Large bins for high traffic areas (pilot)						
	Project Life Financials	25	25	100%	25	0	0%
	Current Year Financials	6	0	0%	6	0	0%
	Project Description	Supply and install extra large litter bins as a pilot project within hotspot problem areas.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Supply and install extra large litter bins as a pilot project within hotspot problem areas. Project has commenced.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Large bins provided for high traffic areas						
21	Bus Rapid Deployment Fund						
	Project Life Financials	217	217	100%	217	0	0%
	Current Year Financials	214	0	0%	214	0	0%
	Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Officers working with external partners to identify projects to support funding. Project carried forwrd from 2022/23						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To improve journey times and reliability of bus services.						
22	Auld Street Clydebank - Bond						
	Project Life Financials	400	400	100%	400	0	0%
	Current Year Financials	42	0	0%	42	0	0%
	Project Description	Completion of roadworks associated with Auld Street housing development. Creation of a footpath to Golden Jubilee Hospital.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Road construction works completed in previous years. Remaining funds are insufficient to complete footpath construction. Works on hold until such time as additional funds can be secured.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To complete remaining civil works required.						
23	Electrical Charging Points - Rapid Charge						
	Project Life Financials	314	314	100%	314	(0)	0%
	Current Year Financials	56	0	0%	56	0	0%
	Project Description	Funding has been awarded from Transport Scotland for the Installation of electrical charging points					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Charging points to be installed at Moss O' Balloch park - project carried forward from 2022/23						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To provide Electric Vehicle Charging points within West Dunbartonshire.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
24	Flood Risk Management						
	Project Life Financials	2,485	350	14%	2,485	0	0%
	Current Year Financials	237	16	7%	237	0	0%
	Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act 2009.					
	Project Manager	Raymond Walsh/ Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	A detailed design for Gruggies Burn will be undertaken. Project has been carried forward from 2022/23						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project should be complete within budget.						
25	Flood Prevention						
	Project Life Financials	500	500	100%	500	0	0%
	Current Year Financials	500	0	0%	500	0	0%
	Project Description	Various flood prevention projects.					
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Plans are under consideration by officers and will be submitted to Elected Members for approval. Project has been carried forward from 2022/23						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Projects should be complete within budget.						
26	Clydebank Charrette, A814						
	Project Life Financials	4,300	4,300	100%	4,300	(0)	0%
	Current Year Financials	138	0	0%	138	0	0%
	Project Description	Clydebank Charrette, A814					
	Project Manager	Sharron Worthington					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Works substantially complete. Additional works as a compensation event started on Wallace street in July 2022.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project will enhance the A814 through Clydebank.						
27	Purchase of gritters						
	Project Life Financials	400	400	100%	400	0	0%
	Current Year Financials	400	0	0%	400	0	0%
	Project Description	Purchase of gritters.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Delivery delayed by the supplier. Full budget spend expected before the end of the financial year.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered within budget.						

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		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
28	AV Equipment - Education						
	Project Life Financials	869	659	76%	869	(0)	0%
	Current Year Financials	397	0	0%	397	0	0%
	Project Description	Purchase of AV Equipment for Education.					
	Project Manager	David Jones/ Julie McGrogan					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date		31-Mar-29	Forecast End Date		31-Mar-29
	Main Issues / Reason for Variance	Although there is slippage caused mainly by the academic year starting several months after the financial year the project is still on track to be completed by the planned end date.					
	Mitigating Action	None required at this time.					
	Anticipated Outcome	Purchase of AV Equipment for Education.					
29	Digital Inclusion						
	Project Life Financials	376	376	100%	376	(0)	0%
	Current Year Financials	41	0	0%	41	0	0%
	Project Description	Increase the ratio of chrome book devices for most disadvantaged children and families and support for families with remote access.					
	Project Manager	David Jones/ Julie McGrogan					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
	Main Issues / Reason for Variance	Although there is slippage caused mainly by the academic year starting several months after the financial year the project is still on track to be completed by the planned end date.					
	Mitigating Action	None required at this time.					
	Anticipated Outcome	Increase the Chromebook ratio for most disadvantaged children.					
30	Schools Estate Improvement Plan						
	Project Life Financials	20,621	19,766	96%	20,308	(313)	-2%
	Current Year Financials	4,222	169	4%	4,222	0	0%
	Project Description	Improvement of Schools Estate.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance	Phase 1 of the project was handed over on Monday 18 October 2021, with pupils returning to the new school campus on Wednesday 20 October 2021. Phase 2 handed over on 25th July 2022. Ongoing work to conclude Final Defects and release final retention Note to Sarah. Forecast is required for retention plus any other money to be spent. Also Financial End date needs to be amended to the renton payment date. Thereafter no further payments will be made.					
	Mitigating Action	None Required					
	Anticipated Outcome	Project delivered within budget and to the revised programme, following COVID-19.					
31	Free School Meals						
	Project Life Financials	2,011	2,011	100%	2,011	0	0%
	Current Year Financials	1,439	12	1%	1,439	0	0%
	Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance	Project is complete other than snagging works which can only be completed when school is closed however project end date is still on target. Additional budget required in relation to electrical phasing which was unknown at the time of project inception.					
	Mitigating Action	None available at this time.					
	Anticipated Outcome	Project delivered within amended timescales.					

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APPENDIX 7

PERIOD END DATE

30 June 2023

PERIOD

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
32	Choices Programme - to assist young people who require additional support						
	Project Life Financials	750	750	100%	750	0	0%
	Current Year Financials	112	0	0%	112	0	0%
	Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Works progressing and budget spend anticipated in 2023/24						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered on budget.						
33	Schools Estate Refurbishment Plan						
	Project Life Financials	5,508	5,508	100%	5,508	(0)	0%
	Current Year Financials	0	0	0%	0	0	0%
	Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		30-Apr-23
	Main Issues / Reason for Variance						
	Works progressing and budget spend anticipated in 2023/24						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Project delivered on time and within budget						
34	Early Years Early Learning and Childcare Funding						
	Project Life Financials	8,628	8,820	102%	8,820	192	2%
	Current Year Financials	287	(11)	-4%	287	0	0%
	Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
	Main Issues / Reason for Variance						
	Works progressing and budget spend anticipated in 2023/24						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	The project will be completed to deliver the requirements of the Early Years expansion plans.						
35	Dalmonach CE Centre						
	Project Life Financials	1,150	1,150	100%	1,150	(0)	0%
	Current Year Financials	5	0	0%	5	0	0%
	Project Description	To create new community facilities with additional space for early years provisions.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		30-Apr-23
	Main Issues / Reason for Variance						
	Project complete and final account to be agreed.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	To create new community facilities with additional space for early years provisions.						

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APPENDIX 8

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	2000	2000	%	2000	2000	%
Solicitor Project Support for Capital Projects						
Project Life Financials	53	48	90%	48	(5)	-10%
Current Year Financials	7	0	0%	7	0	0%
Project Description	Solicitor costs to directly support capital projects					
Project Manager	Alan Douglas					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date	31-Mar-24	
Main Issues / Reason for Variance						
Trainee solicitor in place. Budget will be fully spent.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Solicitor support for Capital Projects, with full budget spend anticipated.						
Re -imagine Antonine Wall						
Project Life Financials	30	20	67%	30	0	0%
Current Year Financials	10	0	0%	10	0	0%
Project Description	Council's capital contribution towards the multi-partner (five local authorities and Historic Environment Scotland) Rediscovering the Antonine Wall project which is also funded by the Heritage Lottery Fund.					
Project Manager	Pamela Clifford					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date	31-Mar-24	
Main Issues / Reason for Variance						
This goes into the overall Antonine Project budget.						
Mitigating Action						
No action required						
Anticipated Outcome						
Anticipate full budget spend.						
Demolition 215 Main Street Alexandria						
Project Life Financials	155	155	100%	155	0	0%
Current Year Financials	10	0	0%	10	0	0%
Project Description	Demolition of 215 Main Street Alexandria.					
Project Manager	Pamela Clifford					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date	31-Mar-24	
Main Issues / Reason for Variance						
This outstanding money is being sought through the recharging order and through debtors.						
Mitigating Action						
No action required at this time in the hands of Legal						
Anticipated Outcome						
Continue to pursue repayment						
ZeroCarbon						
Project Life Financials	450	193	43%	193	(258)	-57%
Current Year Financials	0	0	0%	0	0	0%
Project Description	Zero Carbon					
Project Manager	Steven Milne					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date	31-Mar-24	
Main Issues / Reason for Variance						
This project has been completed. However a credit is outstanding and should be received this financial year.						
Mitigating Action						
Officers will continue to pursue the credit note						
Anticipated Outcome						
Credit note received and project closed						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
5	Regeneration/Local Economic Development						
	Project Life Financials	5,064	3,527	70%	4,527	(538)	-11%
	Current Year Financials	2,933	50	0%	2,933	0	0%
	Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire, aligned to the Economic Strategy.					
	Project Manager	Gillian McNamara					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Projects in progress and anticipate to complete on time						
	Mitigating Action						
	none required						
	Anticipated Outcome						
	projects delivered on time and on budget						
6	Regeneration Fund						
	Project Life Financials	16,155	8,997	56%	13,997	(2,158)	-13%
	Current Year Financials	4,098	0	0%	4,098	0	0%
	Project Description	Funding to implement major regeneration projects linked to community charrettes.					
	Project Manager	Gillian McNamara					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Projects ongoing and expected be delivered on time and on budget						
	Mitigating Action						
	None required						
	Anticipated Outcome						
	Projects delivered on time and on budget						
7	LUF						
	Project Life Financials	22,213	22,100	99%	22,100	(113)	-1%
	Current Year Financials	19,984	120	1%	19,984	0	0%
	Project Description	Year one LUF spend includes acquisition cost of Artizan Centre, and design development for Glencairn House and Connecting Dumbarton					
	Project Manager	Gillian McNamara					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Following completion of the Developments Strategy the delivery plan has been revised and updated.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Projects delivered on budget						
8	District Heating Network Expansion						
	Project Life Financials	11,220	7,365	66%	11,220	0	0%
	Current Year Financials	7,209	150	2%	7,209	0	0%
	Project Description	District Heating Network Expansion.					
	Project Manager	Patricia Rowley/ Craig Jardine					
	Chief Officer	Alan Douglas					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Network expansion to GJNH (Golden Jubilee National Hospital) will commence pending approval to proceed by the GJNH Board including agreeing tariff rates . Unable to confirm exact programme until approval has been given.						
	Mitigating Action						
	Network expansion to Golden Jubilee is discussed at every District Heating Project Board						
	Anticipated Outcome						
	Project to be delivered on programme and within budget once it has been fully set.						

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PERIOD END DATE

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Project Life Financials						
Budget Details	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Exxon City Deal						
Project Life Financials	33,491	15,790	47%	34,049	558	2%
Current Year Financials	11,845	352	3%	11,845	0	0%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Manager	Patricia Rowley/ Craig Jardine					
Chief Officer	Alan Douglas					
Project Lifecycle	Planned End Date	31-Mar-27	Forecast End Date	31-Mar-27		
Main Issues / Reason for Variance						
Regular updates are provided at every Council meeting and monthly Project Board meetings and to City Deal. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. WDC Consultants are monitoring the remediation process to ensure compliance with specification, also Esso are independently monitoring the remediation works. Final Business Case submission was June 2023. Through the Scape framework we are working closely with Balfour Beatty to achieve a formal pre construction agreement to allow the detailed design works to commence and the full construction programme to be developed. Agreements in principle are progressing with third party land owners. Note for Patricia - needs narrative on underbridge not happening this financial year and impact on budget spend for 23/24. Forecast will need to be amended.						
Mitigating Action						
None Required						
Anticipated Outcome						
Delivery of the project on time and within the increased budget						
Transformation of Infrastructure Libraries and Museums						
Project Life Financials	421	421	100%	421	(0)	0%
Current Year Financials	116	0	0%	116	0	0%
Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
Project Manager	David Main					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Budget has been rephased to this financial year for Dalmuir library as work was scheduled for 2023/2024.						
Mitigating Action						
None required.						
Anticipated Outcome						
Projects delivered on budget						
Strathleven Place						
Project Life Financials	1,590	1,590	100%	1,590	0	0%
Current Year Financials	1,590	0	0%	1,590	0	0%
Project Description	Re-development of Strathleven.					
Project Manager	Michelle Lynn/ Sarah Christie					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
This project is linked to Glencairn House and Depot Rationalisation and will free up the current museum store and office space in Poplar Road. Opportunities exist to attract external funding.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Project delivered on budget						
Depot Rationalisation						
Project Life Financials	8,535	2,583	30%	8,535	(0)	0%
Current Year Financials	2,238	10	0%	2,238	0	0%
Project Description	Depot Rationalisation.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
A number of H&S works have been carried out in depots with other works planned in the coming months. Scope and design of future works are currently being developed.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Deliver project outcomes within agreed budget						

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Project Life Financials							
Budget Details		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
13	Building Upgrades and H&S - lifecycle & reactive building upgrades						
	Project Life Financials	25,439	2,030	8%	24,278	(1,161)	-5%
	Current Year Financials	2,030	(59)	-3%	2,030	0	0%
	Project Description	Lifecycle and reactive building upgrades.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Works progressing.						
	Mitigating Action						
	None required at this time						
	Anticipated Outcome						
	Full budget spend anticipated.						
14	New Sports Changing Facility Dumbarton West (Old OLSP site)						
	Project Life Financials	349	349	100%	349	0	0%
	Current Year Financials	340	0	0%	340	0	0%
	Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	The budget for this project was been rephased to FY 2023/2024.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To deliver new sports changing facility.						
15	Invest in "Your Community Initiative"						
	Project Life Financials	912	912	100%	912	0	0%
	Current Year Financials	6	(0)	0%	6	0	0%
	Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory					
	Project Manager	Elaine Troup					
	Chief Officer	Peter Barry					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	The budget will continue to support and contribute to building capacity in communities.						
	Mitigating Action						
	None required						
	Anticipated Outcome						
	Full spend is anticipated on this year's budget.						
16	Public non-adopted paths and roads						
	Project Life Financials	2,430	630	26%	2,430	0	0%
	Current Year Financials	478	0	0%	478	0	0%
	Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Projects are currently being developed to deliver better access in our parks, cemeteries and open spaces. Full budget spend anticipated in 2023/2024.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Better access with parks, cemeteries and open spaces.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
17	Allotment Development						
	Project Life Financials	449	492	110%	492	44	10%
	Current Year Financials	446	0	0%	446	0	0%
	Project Description	To develop an allotment site.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Works progressing						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Additional allotments delivered within budget						
18	Cemetery Extension, North Dalnotter						
	Project Life Financials	250	250	100%	250	0	0%
	Current Year Financials	250	0	0%	250	0	0%
	Project Description	00 January 1900					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Works progressing						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Sustainable burial environment for local residents.						
19	Sports Facilities Upgrades - Argyll Park - Construction of 3 All Weather Tennis Courts						
	Project Life Financials	221	221	100%	221	0	0%
	Current Year Financials	8	0	0%	8	0	0%
	Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date		03-Apr-21	Forecast End Date		31-Mar-23
	Main Issues / Reason for Variance						
	Project works complete. Retentions to be paid						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	New all weather tennis courts.						
20	Vale of Leven Cemetery Extension						
	Project Life Financials	817	817	100%	817	(0)	0%
	Current Year Financials	529	0	0%	529	0	0%
	Project Description	Extension of existing cemetery in Vale of Leven.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Project is now being developed for tendering, with project commencing May 2023 and completion expected by 31 March 2024.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Extension to existing cemetery providing a sustainable burial environment.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
21	East End Park Resurfacing						
	Project Life Financials	200	200	100%	200	0	0%
	Current Year Financials	200	0	0%	200	0	0%
	Project Description	Resurfacing of 3G pitch at East End Park.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Consultant and design team fees for resurfacing of 3G pitch at East End Park.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Resurfacing of 3G pitch at East End Park.						
22	Play Parks Grant Funding						
	Project Life Financials	739	439	59%	739	(0)	0%
	Current Year Financials	380	33	9%	380	0	0%
	Project Description	Renew and replace play park equipment					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-28	Forecast End Date	31-Mar-28		
	Main Issues / Reason for Variance						
	Development of play areas to improve accessibility and inclusiveness of play areas throughout West Dunbartonshire. Projects are being developed for implementation over the next five years.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Renewal of play parks						
23	Balloch Mountain Bike Track						
	Project Life Financials	210	210	100%	210	0	0%
	Current Year Financials	210	0	0%	210	0	0%
	Project Description	Develop a mountain bike skills trail at Balloch Castle Country Park.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	30-Nov-23	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Design fees to develop Mountain bike skills trail in Balloch country park. Invoice for project received						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Mountain bike track						
24	Nature Restoration Fund						
	Project Life Financials	485	485	100%	485	0	0%
	Current Year Financials	430	0	0%	430	0	0%
	Project Description	Nature resource for Fairley Community					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Additional fudning received and projects will be allocated.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	completion of project on time and on budget						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
25	Cycling, Walking and Safer Streets						
	Project Life Financials	1,244	1,051	84%	1,051	(193)	-16%
	Current Year Financials	905	0	0%	905	0	0%
	Project Description Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West Dunbartonshire.						
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	To develop projects including Balloch Cycle Way (Pier Road to Mollanbowie/Boturich Road), and other projects principally around National Cycle Network 7 including Angus Street/Bonhill Bridge and Atlas Street/Cart Street, Clydebank and pedestrian dropped kerbs. Additional funding has been received and will be allocated to appropriate projects.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To improve connectivity and enhanced Cycling routes within West Dunbartonshire.						
26	Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road						
	Project Life Financials	60	60	100%	60	0	0%
	Current Year Financials	5	0	0%	5	0	0%
	Project Description Funding has been received from Turnberry Homes and will be used to introduce traffic calming and traffic management measures to mitigate the impact of additional traffic accessing the housing development off Castle Road, Dumbarton.						
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Consultation completed 2021/2022 and speed humps installed prior to 31 March 2023.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Traffic calming to be installed in Dumbarton East.						
27	River Leven Flood Prevention Scheme						
	Project Life Financials	800	800	100%	800	0	0%
	Current Year Financials	620	0	0%	620	0	0%
	Project Description River Leven Flood Prevention Scheme.						
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Awaiting outcome of Scottish Government & SEPA deliberations - project has been carried forward from 2022/23						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project should be completed within budget.						
28	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides						
	Project Life Financials	2,277	2,277	100%	2,277	0	0%
	Current Year Financials	1,480	0	0%	1,480	0	0%
	Project Description Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.						
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Work will be undertaken during this financial year for A8014 Kilbowie Road, Balloch Station Park and Ride and Bus Infrastructure Improvements. A814 Congestion measures contractor arrived on site mid-August. Works are progressing well. The budget for Balloch Station will be used for consultancy works and planning application fees. Additional funding has been received and appropriate projects will be identified.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Improve accessibility to Public Transport and improve journey time reliability.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
29	Infrastructure - Roads						
	Project Life Financials	24,658	6,872	28%	27,224	2,565	10%
	Current Year Financials	2,195	(64)	-3%	2,195	0	0%
	Project Description	Infrastructure - Roads.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Roads Operations are progressing an extensive surfacing program and have a number of schemes to be completed by the end of the financial year.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Intention is to complete various surfacing works by the end of March 2024.						
30	Street lighting and associated electrical infrastructure						
	Project Life Financials	881	112	13%	912	32	4%
	Current Year Financials	84	4	5%	84	0	0%
	Project Description	WDC is responsible for the maintenance of 18,000 street lighting columns and associated illuminated signs and bollards. This budget is required for this infrastructure.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Budget will be allocated to ensure maintenance of street lighting.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Intention is to complete works within budget.						
31	Depot Improvement Works						
	Project Life Financials	97	97	100%	97	(0)	0%
	Current Year Financials	29	2	7%	29	0	0%
	Project Description	Improvement of WDC Roads Depot.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	This budget will be utilised for depot rationalisation works during the financial year.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Intention is to complete works within budget.						
32	Gruggies Burn Flood Prevention						
	Project Life Financials	15,053	1,984	13%	15,053	(0)	0%
	Current Year Financials	1,530	0	0%	1,530	0	0%
	Project Description	Commission of Gruggies Flood Prevention Scheme.					
	Project Manager	Sharron Worthington					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Budget to be used for a detailed design for Gruggies Burn.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project should be completed within budget.						

30 June 2023

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
33	A813 Road Improvement Phase 1						
	Project Life Financials	1,700	1,700	100%	1,700	0	0%
	Current Year Financials	693	0	0%	693	0	0%
	Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24		Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Officers working with external partners to identify projects to support funding. Project carried frowrd from 2022/23						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To improve journey times and reliability of bus services.						
34	Roads Safety						
	Project Life Financials	134	134	100%	134	0	0%
	Current Year Financials	134	0	0%	134	0	0%
	Project Description	Roads Safety					
	Project Manager	Sharron Worthington					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24		Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	New funding which will be allocated to appropiate projects.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Projects delivered on time and on budget						
35	Roads Plant						
	Project Life Financials	80	80	100%	80	0	0%
	Current Year Financials	75	0	0%	75	0	0%
	Project Description	Purchase of Roads plant and equipment.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25		Forecast End Date		31-Mar-25
	Main Issues / Reason for Variance						
	New Plant to be purchased						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	To purchase equipment.						
36	Traffic Signal Upgrades						
	Project Life Financials	300	300	100%	300	0	0%
	Current Year Financials	26	0	0%	26	0	0%
	Project Description	Upgrade Traffic Signals					
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25		Forecast End Date		31-Mar-25
	Main Issues / Reason for Variance						
	The signalisation design of Kilbowie roundabout is underway and ocne complete construction will be programmed.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	To upgrade traffic signals.						

30 June 2023

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
37	Pavement improvements						
	Project Life Financials	1,000	1,000	100%	1,000	0	0%
	Current Year Financials	878	185	21%	878	0	0%
	Project Description	Various pavement improvement projects.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date		31-Mar-25	
	Main Issues / Reason for Variance						
	Projects and locations to be decided.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Improvement to pavements.						
38	Vehicle Replacement Strategy						
	Project Life Financials	1,000	1,000	100%	1,000	0	0%
	Current Year Financials	1,000	0	0%	1,000	0	0%
	Project Description	Replacement of refuse collection vehicles.					
	Project Manager	Gail MacFarlane					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date		31-Mar-25	
	Main Issues / Reason for Variance						
	Full budget allocated for this year including the procurement of large vehicles for waste collection.						
	Mitigating Action						
	None available.						
	Anticipated Outcome						
	Replacement of refuse collection vehicles.						
39	Vehicle Replacement						
	Project Life Financials	12,177	3,857	32%	12,177	0	0%
	Current Year Financials	3,314	29	1%	3,314	0	0%
	Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
	Project Manager	Gail MacFarlane					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Vehicles are being ordered for delivery in this financial year but larger vehicles have been delayed into financial year 2023/2024.						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
	Replacement of fleet within budget.						
40	Waste Transfer Station						
	Project Life Financials	1,980	1,980	100%	1,980	0	0%
	Current Year Financials	1,980	0	0%	1,980	0	0%
	Project Description	The design, development and construction of a recycling and bulk waste transfer facility that will ensure all recycling material can be sorted and disposed off appropriately to ensure compliance with landfill ban in 2025.					
	Project Manager	Gail MacFarlane					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Consultant project nearing completion and spend will be made thereafter.						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
	Project delivered within budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

30 June 2023

PERIOD

3

		Project Life Financials						
Budget Details		Budget	Spend to Date		Forecast Spend	Variance		
		£000	£000	%	£000	£000	%	
41	Replacement of compactors at Dalmoak civic amenity site							
	Project Life Financials	179	80	45%	160	(19)	-10%	
	Current Year Financials	9	0	0%	9	0	0%	
	Project Description	The purchase of 2 compactors for the Council civic amenity site at Dalmoak.						
	Project Manager	Gail MacFarlane						
	Chief Officer	Gail MacFarlane						
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance							
	Compactors have now been delivered.							
	Mitigating Action							
	None Required.							
	Anticipated Outcome							
	Project delivered within budget.							
42	2022/23 GRANT OFFER FOR ELECTRIC VEHICLE INFRASTRUCTURE							
	Project Life Financials	60	60	100%	60	0	0%	
	Current Year Financials	16	0	0%	16	0	0%	
	Project Description	2022/23 GRANT OFFER FOR ELECTRIC VEHICLE INFRASTRUCTURE						
	Project Manager	Gail MacFarlane						
	Chief Officer	Gail MacFarlane						
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance							
	Project in progress							
	Mitigating Action							
	None Required.							
	Anticipated Outcome							
	Project delivered within budget.							
43	2022/23 GRANT OFFER FOR ELECTRIC VEHICLE INFRASTRUCTURE							
	Project Life Financials	79	79	100%	79	0	0%	
	Current Year Financials	79	0	0%	79	0	0%	
	Project Description	Smarter Choices, Smarter Places						
	Project Manager	Gail MacFarlane						
	Chief Officer	Gail MacFarlane						
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance							
	New Funding - Project in progress							
	Mitigating Action							
	None Required.							
	Anticipated Outcome							
	Project delivered within budget.							
44	River bank erosion repair - Levenhowe							
	Project Life Financials	20	20	100%	20	0	0%	
	Current Year Financials	20	0	0%	20	0	0%	
	Project Description	River bank erosion repair in the Levenhowe area						
	Project Manager	Gail MacFarlane						
	Chief Officer	Gail MacFarlane						
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance							
	Project in progress							
	Mitigating Action							
	None Required.							
	Anticipated Outcome							
	Project delivered within budget.							

30 June 2023

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
45	Park Improvements and Mult Games Area - Goldenhill Park						
	Project Life Financials	150	150	100%	150	0	0%
	Current Year Financials	150	0	0%	150	0	0%
	Project Description	River bank erosion repair in the Levenhowe area					
	Project Manager	Gail MacFarlane					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Project in progress						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
	Project delivered within budget.						
46	Schools Estate Improvement Plan - next Phase - Faifley Campus						
	Project Life Financials	35,714	4,395	12%	35,714	(0)	0%
	Current Year Financials	3,495	81	2%	3,495	0	0%
	Project Description	Improvement of Schools Estate.					
	Project Manager	Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date		31-Mar-26	Forecast End Date		31-Jul-27
	Main Issues / Reason for Variance						
	The next phase of the Schools Estate Improvement Plan involves the development of a new Campus provision in the Faifley area. WDC has been successful in securing funding from the Scottish Government Learning Estate Improvement Programme. SFT confirmed the indicative funding allocation for this project at £18.416m on the 4 May 2021, this will be received as a revenue stream over the 25 years of the Scottish Government financial support (subject to the Council adhering to the funding criteria). Site Options Appraisal has taken place and Members approved the recommendation to proceed with the new Faifley Campus on the St Joseph's site at Education Committee on 9th June 2021. The design team and main contractor have been appointed and the next phase will see the design development for the new Campus taking place. The statutory consultation process was launched in September 2021 and a report was brought back to the Educational Services committee in March 2022 concluding the process. RIBA Stage 4 is now complete with an expected Planning Committee date of September/October 2023.						
	Mitigating Action						
	None required at this time						
	Anticipated Outcome						
	Delivery of the project within budget and on time.						
47	Aids & Adaptations - Special Needs Adaptations & Equipment						
	Project Life Financials	7,886	1,773	22%	7,886	0	0%
	Current Year Financials	845	1	0%	845	0	0%
	Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
	Project Manager	Julie Slavin					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
	Main Issues / Reason for Variance						
	Anticipate the budget to be fully spent in 2023/24						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Provision of adaptations and equipment to HSCP clients as anticipated.						
48	HSCP ICT Upgrade of systems						
	Project Life Financials	214	125	58%	214	0	0%
	Current Year Financials	125	3	3%	125	0	0%
	Project Description	Review/replace the current case management systems.					
	Project Manager	Alastair Handley					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Anticipate the budget to be fully spent in 2023/24						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Review/replace the current case management systems.						

30 June 2023

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
49	Community Alarm upgrade						
	Project Life Financials	924	308	33%	924	0	0%
	Current Year Financials	308	0	0%	308	0	0%
	Project Description	To upgrade Community Alarm					
	Project Manager	Julie Slavin					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Anticipate the budget to be fully spent in 2023/24						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Community Alarm Upgrade						
50	Criminal Justice Adaptations						
	Project Life Financials	73	73	100%	73	0	0%
	Current Year Financials	19	0	0%	19	0	0%
	Project Description	Renovation of Unit 11 Levenside Business Court.					
	Project Manager	Julie Slavin					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Anticipate the budget to be fully spent in 2023/24						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Renovation of Unit 11 Levenside Business Court						
51	Replace Elderly Care Homes and Day Care Centres						
	Project Life Financials	27,550	27,550	100%	27,550	0	0%
	Current Year Financials	277	0	0%	277	0	0%
	Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
	Project Manager	Craig Jardine					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Project complete with a slight overspend due to additional works required in relation to roof vents which required to be installed. Acceleration of budget has been requested in relation to an overspend in the current year.						
	Mitigating Action						
	The statement of final account has been signed and financial risk exposure should be reduced through efforts to dispose of the existing properties at the earliest opportunity.						
	Anticipated Outcome						
	Dumbarton Care Home opened 2017. Clydebank Care Home was certified complete on 9 November 2020.						
52	ICT Modernisation						
	Project Life Financials	11,413	2,127	19%	11,325	(87)	-1%
	Current Year Financials	1,332	13	1%	1,332	0	0%
	Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
	Project Manager	James Gallacher					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	This budget will be utilised facilitate ICT infrastructure and modernise working practices.						
	Mitigating Action						
	none required						
	Anticipated Outcome						
	projects delivered on time and on budget						

30 June 2023

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Budget Details		Project Life Financials					
		Budget	Spend to Date	Forecast Spend	Variance		
		£000	£000	%	£000	£000	%
53	ICT Security & DR						
	Project Life Financials	2,026	2,026	100%	2,026	0	0%
	Current Year Financials	873	112	13%	873	0	0%
	Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the disaster recovery capabilities of WDC.					
	Project Manager	James Gallacher					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the disaster recovery capabilities of WDC. Projects will be undertaken throughout bthe year to support this						
	Mitigating Action						
	none required						
	Anticipated Outcome						
	projects delivered on time and on budget						
54	365 Implementation						
	Project Life Financials	503	503	100%	503	0	0%
	Current Year Financials	185	(7)	-4%	185	0	0%
	Project Description	Project services to delivery Microsoft 365 Implementation including 3rd party supplier, training, technical consultancy etc.					
	Project Manager	James Gallacher					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	30-Sep-23	Forecast End Date	30-Sep-23		
	Main Issues / Reason for Variance						
	Project spend relates to internal and external resources to implement new systems, processes and user training skills. Mailbox migration aspect of the project now being resumed as cloud backup solution is in place. Implementation of device management functionality in 365 is live for corporate devices but full rollout is linked to mailbox migrations. Information governance work stream in progress. Project resourcing issues continue due to competing demands and competitive environment for recruitment.						
	Mitigating Action						
	none required						
	Anticipated Outcome						
	projects delivered on time and on budget						
55	Development of Workforce Management System						
	Project Life Financials	379	88	23%	379	(0)	0%
	Current Year Financials	46	0	0%	46	0	0%
	Project Description	Project to develop the Workforce Management System.					
	Project Manager	Arun Menon					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
	Main Issues / Reason for Variance						
	Work continues on developments resulting in some spend in the current year.						
	Mitigating Action						
	none required						
	Anticipated Outcome						
	Work continues on developments resulting in some spend in the current year.						
56	Direct Project Support						
	Project Life Financials	17,776	5,678	32%	18,366	590	3%
	Current Year Financials	1,586	31	2%	1,586	0	0%
	Project Description	Business support cost such as reallocation of architects and project support at year end.					
	Project Manager	N/A					
	Chief Officer	N/A					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Salary Capitalisation in 2023/2024.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Direct project support costs allocated as appropriate.						

APPENDIX 9

30 June 2023

3

Budget Details		Project Life Financials				
		Budget	Spend to Date	Forecast Spend	Forecast Variance	
		£000	£000	%	£000	£000
1 Resources Carried Forward						
Project Life Financials	(2,169)	(2,070)	95%	(2,169)	(0)	0%
Current Year Financials	(2,070)	0	0%	(2,070)	0	0%
Project Description	These are resources that have been received in previous years relating to Turnberry Homes, Town Centre Fund Grant, Digital Inclusion, Clydebank Can on the Canal, Internet of Things Asset Tracking, Renew Playparks, Knowes Nature Reserve,Flood Prevention, District Heating Electric Vehicle Infrastructure and Auld Street Bond.					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Application of resources is dependent on capital project progressing in year as planned.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Application of resources held on balance sheet as at 31 March 2023 as appropriate.						
2 General Services Capital Grant						
Project Life Financials	(92,560)	(41,875)	45%	(93,795)	(1,236)	1%
Current Year Financials	(7,453)	(2,416)	32%	(7,453)	0	0%
Project Description	This is a general grant received from the Scottish Government in relation to General Services capital spend					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
General services capital grant is anticipated to be received as forecast.						
Mitigating Action						
None required at this time						
Anticipated Outcome						
General services capital grant is anticipated to be received as forecast.						
3 Ring Fenced Government Grant Funding						
Project Life Financials	(41,410)	(22,826)	55%	(43,449)	(2,039)	5%
Current Year Financials	(15,890)	(123)	1%	(15,890)	0	0%
Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Regeneration Placed Based Investment Programme, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Application of resources is dependent on capital project progressing in year as planned.						
Mitigating Action						
Mitigating actions are detailed within the appropriate status updates.						
Anticipated Outcome						
Application of resources as appropriate.						
4 Match Funding / Other Grants and Contributions						
Project Life Financials	(11,176)	(11,264)	101%	(12,741)	(1,565)	14%
Current Year Financials	(3,824)	50	-1%	(3,824)	0	0%
Project Description	Match Funding / Other Grants and Contributions					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Application of resources is dependent on capital project progressing in year as planned.						
Mitigating Action						
None required.						
Anticipated Outcome						
Match funding received.						

PERIOD END DATE

30 June 2023

PERIOD

3

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

5	Prudential Borrowing					
	Project Life Financials	(213,569)	(118,388)	55%	(210,475)	3,094 -1%
	Current Year Financials	(63,578)	1,074	-2%	(63,589)	(11) 0%
	Project Description	Prudential borrowing is long term borrowing from financial institutions that has been approved for the purposes of funding capital expenditure				
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26	
	Main Issues / Reason for Variance					
	Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis.					
	Mitigating Action					
	None available at this time.					
	Anticipated Outcome					
	While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the programme life.					