WEST DUNBARTONSHIRE COUNCIL GENERAL SERVICES CAPITAL PROGRAMME OVERALL PROGRAMME SUMMARY

MONTH END DATE

31 March 2019

PERIOD

Year End

		Project Life Sta	atus Analysis		Current Year Project Status Analysis					
Project Status Analysis	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	-	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status		
Red										
Projects are forecast to be overspent and/or experience material delay to completion	45	45.5%	94,090	54.2%	45	45.5%	37,992	76.9%		
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	17	17.2%	38,854	22.4%	17	17.2%	6,093	12.3%		
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	37	37.4%	40,737	23.5%	37	37.4%	5,291	10.7%		
TOTAL EXPENDITURE	99	100%	173,682	100%	99	100%	49,377	100%		
	1	Project Life	Financials		Current Year Financials					
Project Status Analysis	Budget £000	Spend to Date	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000		Actual Variance £000	Slippage £000	Over/ (Under) £000
Red										
Projects are forecast to be overspent and/or significant delay to completion	202,472	94,090	203,485	1,013	69,565	37,992	37,992	(31,572)	(32,128)	555
Amber								T		
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	82,947	38,854	82,708	(238)	8,339	6,093	6,093	(2,246)	(2,078)	(168)
Green									ł	
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	46,998	40,737	46,908	(90)	5,873	5,291	5,291	(583)	(590)	7
	46,998 332,417	40,737 173,682	46,908 333,102	(90) 685	5,873 83,777	5,291 49,377	5,291 49,377	(583) (34,400)	(590) (34,795)	7 394
stages in the project life cycle and no issues are anticipated at this time TOTAL EXPENDITURE	332,417	173,682	333,102	685	83,777	49,377	49,377	(34,400)	(34,795)	7 394
stages in the project life cycle and no issues are anticipated at this time	,	,	-		,		,		(34,795)	7 394

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	Project Life Financials							
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Variance			
	£000	£000	%	£000	£000	%		
Transformation of Infrastructure	Libraries and Museums							
Project Life Financials	421	5	1%	421	0	0%		
Current Year Financials	421	5	1%	5	(416)	-99%		
Project Description	To improve performance a	and efficiency of Council's Lib	raries and Cult	tural Services.				
Project Lifecycle	Planned End Date	31-M	lar-19 Fo	precast End Date	31	-Mar-20		
Main Issues / Reason for Varianc	е							
The capital project to transform the priorities within other Council teams project successfully in 2019/20 so re	supporting this project. Of	ficers are disappointed the in	vestment is no	ot being made as planned b	5			
Mitigating Action								
None available at this time.								
Anticipated Outcome								
Project will be delivered although will	ill be later than originally pla	inned.						

			Project Life Fina	ancials		
Budget Details	Budget	Spend to Date	Fo	orecast/ Actual Spend	Forecast Variand	ce
	£000	£000	%	£000	£000	%
Choices Programme - to as	ssist young people who require ad	ditional support				
Project Life Financials	750	565	75%	750	(0)	0%
Current Year Financials	731	547	75%	547	(185)	-25%
Project Description	Bringing together Central Su	pport Services which will	include relocation o	of Choices Programme.		
Project Lifecycle	Planned End Date	•		End Date		-Aug-19
Main Issues / Reason for V	ariance					Ū
required to roof trusses (whic	elayed to May 2019 due to various co ch was unknown until the areas were poor condition of the stone/brickwor	exposed), and various s	tructural works (aga	in which were unknow	n until exposed). Previou	us plaster
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budg	et albeit later than anticipated.					

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PERIOD				Year End			
	Project Life Financials						
Budget Details	Budget	Spend to Date	F	orecast/ Actual Spend	Forecast Variance		
	£000	£000	%	£000	£000		

2%
-92%
30-Nov-17

Main Issues / Reason for Variance

Phase 2 physical works completed and practical completion achieved. WDC continue to request missing asbestos information from Hub West Scotland, however some of this information has been received and is being assessed. Project was physically complete November 2017 with retentions due to be paid as soon as all defects and snagging items have been rectified. At this time there are 2 defects still to be resolved. It is anticipated retention release will occur in 2019/20. Japanese Knotweed reliance letter is in place, however the final account (including final asbestos costs) is still outstanding and anticipated to exceed budget with the most recently reported overspend being circa £0.247m however there is a risk that this figure could be exceeded.

Mitigating Action

MONTH END DATE

Opportunities to mitigate are limited. We are contractually obliged to pay for the asbestos removal if and when adequate documentation and records are provided. We are also contractually obliged to pay retention monies at the point when the Making Good Defects certificate is issued.

Anticipated Outcome

Final account is yet to be agreed. The project is anticipated to exceed available budget and is forecast to overspend.

%

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	Project Life Financials								
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance				
	£000	£000	%	£000	£000	%			
OLSP - New Build									
Project Life Financials	3,677	4,084	111%	4,084	407	11%			
Current Year Financials	177	584	329%	584	407	229%			
Project Description	Design and construction of r	new Secondary School in B	ellsmyre, Dum	barton.					
Project Lifecycle	Planned End Date	•	•	precast End Date	3	1-Mar-19			
Main Issues / Reason for Variand	e								
Project handed over and school op £0.264 was contained within the bu 2020. The remaining overspend of	dget for demolition but this wa	as exceeded by £0.134m.	Demolition is n						
Mitigating Action None available at this time due to c Anticipated Outcome	ost of demolition being in exce	ess of budgetary provision.							
New Build opened to pupils on 25 0 of budgetary provision the project w	-	-	o late contracto	or change notices and the te	ender for the demolition	being in excess			

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	Project Life Financials								
Budget Details	Budget Spend to Date		F	Forecast/ Actual Spend	Forecast Variance				
	£000	£000	%	000£	£000	%			
New Balloch Campus									
Project Life Financials	16,464	16,667	101%	16,704	240	1%			
Current Year Financials	206	414	201%	414	208	101%			
Project Description	Construction of new primary	school in Balloch to incorp	oorate St Kessog	's PS, Haldane PS and J	amestown PS and EE&C	CC).			
Project Lifecycle Main Issues / Reason for Varianc	Planned End Date e	28-F	eb-19 Fore	cast End Date	31	I-Mar-19			
The main construction project reach 2018 Tendering Committee. Demo overspend of £0.240m at this time a	lition works commenced on sit	te December 2018 and we	ere certified comp		e				
Mitigating Action									
Continue to meet with contractor me demolition with retention release du	-	ations. Final account is co	oncluded for the n	nain works, however spe	nd continues for the Hal	dane			
Anticipated Outcome									
Delivery of project greater than orig	inally budgeted.								

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	Project Life Financials							
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance			
	£000	£000	%	£000	£000	%		
Early Years Early Learning and C	nildcare Funding							
Project Life Financials	8,522	2,085	24%	8,562	40	0%		
Current Year Financials	3,383	446	13%	446	(2,937)	-87%		
Project Description	Early learning and childcare to 1140 hours from August 2	•	Dunbartonshir	re Council to facilitate the ex	xpansion in entitlement t	o funded ELCC		
Project Lifecycle Main Issues / Reason for Variance	Planned End Date	31-	Mar-18 F	orecast End Date	3	81-Mar-21		

from August 2020. Works complete to Ferryfield, Auchnacraig, and St Mary's. Works onsite at Andrew Cameron, Braehead, Levenvale and Dalmonach due to complete in 2019/20. Following care inspectorate engagement and analysis of need within West Dunbartonshire Council, the implementation plan has been approved. This includes various amendments to the original scope of works required and accordingly reprofiling of projects and spend resulting in project reprofiling of £2.937m. All projects will be complete by August 2020 with the possible exception of Renton depending on capacity of building services.

Mitigating Action

None available at this time.

Anticipated Outcome

The project will be delivered but at a later date than originally planned.

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	Project Life Financials							
Budget Details	Budget	Budget Spend to Date			Forecast Variance			
	£000	£000	%	£000	£000	%		
Vehicle Replacement								
Project Life Financials	4,012	(34)	-1%	4,012	0	0%		
Current Year Financials	4,012	(34)	-1%	(34)	(4,046)	-101%		
Project Description	Replacement of vehicles which	ch have reached end of	programmed li	fespan (7 year heavy vehic	es, 10 year light vehicle	es).		
Project Lifecycle Main Issues / Reason for Va	Planned End Date	31	-Mar-19 F	Forecast End Date		31-Mar-20		

The Contract Authorisation Report for the Provision of Heavy Goods Vehicles (HGV's) and Refuse Collection Vehicles (RCV's) and Associated Services was submitted to and approved at the Tendering Committee held on 14 November 2018 and orders have now been placed for the vehicles in this category. The Contract Authorisation Report for the Provision of Passenger Buses is scheduled for the September 2019 Tendering Committee and the Contract Authorisation Report for Light Commercial Vehicles and Cars is provisionally scheduled for the October 2019 Tendering Committee. Due to the vehicle build and delivery lead time associated with the HGV's, RCV's & Passenger Buses and the delivery lead time from the date of supply order placement for Light Commercial Vehicles and Cars, it is anticipated that delivery and receipt of the 2018/19 scheduled replacement vehicles will be delayed to 2019/20. The Safe Stop installation programme is currently ongoing with 17 vehicles having had the Safe Stop system fitted (but not yet commissioned due to a technical issue which is currently being addressed) and 3 vehicles are pending for installation and commissioning. On this basis there will be slippage of £4.046m to 2019/20.

Mitigating Action

None available at this time due to build lead in times for HGV and buses.

Anticipated Outcome

Replacement of fleet later than anticipated.

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		Project Life Financials							
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance				
	£000	£000	%	£000	£000	%			
Allotment Development									
Project Life Financials	400	0	0%	400	0	0%			
Current Year Financials	400	0	0%	0	(400)	-100%			
Project Description	To develop an allotment site.								
Project Lifecycle	Planned End Date	31-	Mar-19 Fo	orecast End Date	3	1-Mar-20			
Main Issues / Reason for Va	riance								

Proposed main site (Townend Road) is anticipated to cost £0.300m and was previously identified on the local plan for housing. This has resulted in an initial delay to the project while Estates marketed the site as such, however due to lack of demand for housing in this site it has now been agreed that the site can be used for allotments. Site investigation works returned a positive result that the site can indeed be used for allotments as intended. Plans are now being made to progress with meetings set with procurement and consultancy services early 2019/20 to progress the project. 2 further satellite sites have been identified and are estimated to cost £0.093m in total - again site investigation works are ongoing to determine the suitability of these sites for use as allotment developments and are due to be returned in due course. At this time both the main site and satellite sites are anticipated to be completed by 31 March 2020 with retentions due in March 2021, however these dates are subject to favourable site investigation results for the further 2 satellite sites. Plans for a further mini site at Alexandria Library budgeted to cost approximately £0.007m are ongoing with Work Connect having commenced work on the smaller area of garden immediately behind the rear entrance to the library, although works however have been delayed slightly due to scaffolding that has been erected in the allotment area to replace library windows. Full budget is therefore required to be rephased to 2019/20.

Mitigating Action

Ability to mitigate has been limited due to requirement for officers to assess site suitability with Environmental Health.

Anticipated Outcome

Development of allotments to take pressure off current 10 year waiting list.

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Year End

			Project Life	e Financials		
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance	e
	£000	£000	%	£000	£000	%
Community Capital Fund						
Project Life Financials	3,431	3,043	89%	3,611	180	5%
Current Year Financials	1,454	887	61%	887	(566)	-39%
Project Description	Upgrade and improve recreational facilities throughout West Dunbartonshire.					
Project Lifecycle	Planned End Date	31	-Mar-17 F	orecast End Date	31	-Oct-19

Main Issues / Reason for Variance

Slippage of £0.566m relates to Balloch Park Slip Way Play Area, Dillichip Park, Castlehill MUGA upgrade, and Inler park, park upgrade. With regards to Balloch Park Slipway, plans are currently being developed and expected to progress in early 2019/20. At Dillichip Park, works commenced February 2019 and due to be complete early 2019/20. The Castlehill MUGA upgrade delay was due to specialist consultants being appointed to pull together tender documentation. Works commenced March 2019 with completion expected in 2019/20. With Inler Park, this project had an anticipated start date of February 2018 but was delayed due to engineering problems. Discussions were ongoing with SEPA & Planning to come up with an engineering solution and subsequently tenders returned over budget therefore value engineering was required, which delayed the project further. Works commenced March 2019 and are expected to complete October 2019. As a result of the issues noted, the remaining budget is required to be rephased to 2019/20.

Mitigating Action

Discussions are ongoing with SEPA & Planning to come up with engineering solution to mitigate flooding risk - these discussions re nearing completion, however further mitigation with regard to project slippage is limited to due to the nature of the works involved and the timescales of when this work is suited to being carried out.

Anticipated Outcome

Improved recreational facilities throughout WDC anticipated to be delivered slightly over budget and later than anticipated.

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Budget Details		Project Life Financials						
	Budget	Spend to Date	F	orecast/ Actual Spend	Forecast Variance			
	£000	£000	%	£000£	£000	%		
Holm Park & Yoker Athletic	FC							
Project Life Financials	750	436	58%	750	0	0%		
Current Year Financials	750	436	58%	436	(314)	-42%		
Project Description	Develop a new 3G pitch to a	ct as a home venue for	Clydebank FC with	extensive community ad	ccess.			
Project Lifecycle	Planned End Date	31	-Mar-17 Fore	cast End Date	3	1-Jul-19		
Main Issues / Reason for Va	riance							
	ecember 2018 and progressing towa ning budget of £0.314m is required t			2019. Additional works	have been scoped and w	vill commence		
Mitigating Action								
Project progress will be monitor	ored through regular site meetings.							
Anticipated Outcome								
Project to be delivered on bud	get but later than expected.							

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		Project Life Financials							
Budget Details	Budget	Spend to Date	F	orecast/ Actual Spend	Forecast Varian	ice			
	£000	£000	%	£000£	£000	%			
Environmental Improvemen	t Fund								
Project Life Financials	1,690	1,077	64%	1,690	0	0%			
Current Year Financials	915	301	33%	301	(614)	-67%			
Project Description	This fund has been created t	o deliver environmental	improvement project	ts for communities thro	ughout West Dunbarton	shire.			
Project Lifecycle Main Issues / Reason for Va	Planned End Date ariance	31	1-Mar-18 Forec	cast End Date	3	31-Aug-19			
were required to pull together	f the work required for Mountblow 30 tender documentation. Tender was lue in August 2020. £0.614m require	awarded in October 20	018 and works comn						
Mitigating Action									
None available at this time.									
Anticipated Outcome									
Mountblow 3G pitch to be cor	npleted within available budget albei	t later than anticipated.							

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			Project Life	Financials				
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Variand	ce		
	£000	£000	%	£000	£000	%		
Dalmonach CE Centre								
Project Life Financials	1,150	269	23%	1,150	(0)	0%		
Current Year Financials	1,110	229	21%	229	(881)	-79%		
Project Description	To create new community f	acilities with additional spa	ce for early yea	ars provisions.				
Project Lifecycle	Planned End Date	31-	Mar-18 Fo	orecast End Date	3	1-Jul-19		
Main Issues / Reason for Va	riance							

Project was delayed in the early stage due to initial costs being in excess of the available budget. Following clarification and value engineering, the additional costs related to early learning and childcare enhancements will be funded from new early years funding advised in May 2018. Works are progressing on site and it is anticipated that the project will be physically complete end of July 2019 therefore the remaining budget of £0.881m is required to be rephased to 2019/20.

Mitigating Action

Project being reported and monitored through WDC Leisure Management Meetings, Schools Estate Board Meetings and SAMG updates. Officers have assessed the required spend on the Early Years element of the project and there is expected to be sufficient capacity within the Scottish Government capital grant funding from Early Years to fund the Early Years element of this project.

Anticipated Outcome

To create a new community facilities with additional space for early years provisions, over original budget and later than first anticipated.

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APPENDIX 6

Year End

			Project Life Fir	nancials		
Budget Details	Budget	Spend to Date	F	orecast/ Actual Spend	Forecast Variand	се
	£000	£000	%	£000	£000	%
Kilmaronock Cemetery Exter	sion					
Project Life Financials	225	8	4%	225	0	0%
Current Year Financials	225	8	0%	8	(217)	-96%
Project Description	Extension of existing ceme	terv at Kilmaronock.	0,0	0	(=)	007
Project Lifecycle	Planned End Date		Mar-18 Fored	cast End Date	3	1-Mar-20
Main Issues / Reason for Var	iance					
potentially being suitable, howe	extend the current cemetery is no ever this land is currently owned b	by Church of Scotland. Es	tates have made c	ontact with Church of Se	cotland who have acknow	wledged the
	ed permission to carry out the nec of Scotland and Estates are ongoi				-	
	n Council control, £0.217m is requ			icers will be required to		alternatives.
Mitigating Action	•	·				
	irch of Scotland regarding possibl	e use of land in field adjac	cent to take the pro	ject forward.		
Anticipated Outcome						
To provide further burial space	at Kilmaronock Cemetery although	gh later than anticipated.				

PERIOD Year End **Project Life Financials** Budget Details Forecast/ Actual Spend to Date **Forecast Variance** Budget Spend £000 £000 % £000 £000 % Posties Park Sports Hub - New sports hub to include Gym & running track 14 Project Life Financials 3% 1,802 (0)0% 1,802 60 **Current Year Financials** 1,742 0 0% (1,742)-100% 0 Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the Project Description budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line and anticipated match funding from Sports Scotland. Project Lifecycle Planned End Date 30-Sep-16 Forecast End Date 30-Apr-20 Main Issues / Reason for Variance Initial cost estimates indicated a budget shortfall of £0.300m due to ground conditions meaning that the foundations had to be designed to be more substantial than first anticipated and decontamination was required due to asbestos discovered on site, however value engineering exercises have been undertaken and designs were amended. Tenders were returned at end of 2018/19 and in excess of allocated budget so as a result follow up meetings are scheduled with procurement, design team and preferred contractor to investigate value engineering options with a view of getting the tender on budget in 2019/20. It is still hopeful physical completion will be achieved by April 2020 and retentions of 5% due by April 2021. Mitigating Action Value engineering options being explored. Anticipated Outcome Creation of sports hub later than first anticipated of December 2018 but now April 2020.

APPENDIX 6

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Budget Details		Project Life Financials					
	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Variance		
	£000	£000	%	£000	£000	%	
Sports Facilities Upgrades							
Project Life Financials	124	2	1%	124	0	0%	
Current Year Financials	124	2	1%	2	(122)	-99%	
Project Description	Project is part of wider invest to wider WDC strategic prior	tment in sporting facilities and is ities.	dependen	t on match funding from	Sport Scotland. Agree	ment in principle	
Project Lifecycle	Planned End Date	31-Mar-18	Fore	ecast End Date		31-Jan-20	
Main Issues / Reason for Varia	ance						

The budget has been allocated for construction of 3 All weather tennis courts at Argyll Park. This project is estimated to cost £0.650m and it was hopeful that with application to The Lawn Tennis Association, match funding would be received, however following discussions with The Lawn Tennis Association in April 2018 they have only offered 25% funding. Match funding of 25% has been provided by Sports Scotland. Project has been tendered for specialist sports field consultants to develop designs for tender issue. Work anticipated to commence August 2019 and complete January 2020, with retentions then due January 2021, therefore budget on this project will be required to be rephased to future years. As it stands for 2019/20, £0.080m external funding has been granted, £0.040m internal capital funds, £0.040m funded by revenue.

Mitigating Action

None available at this time.

Anticipated Outcome

To deliver project within budget albeit later than first anticipated.

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			Project Life	e Financials		
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance	
	£000	£000	%	£000	£000	%
Vale of Leven Cemetery Ext	ension					
Project Life Financials	650	165	25%	650	0	0%
Current Year Financials	490	4	1%	4	(485)	-99%
Project Description	Extension of existing cemete	ry in Vale of Leven.				
Project Lifecycle	Planned End Date	31	-Mar-16 F	Forecast End Date	3	1-Jul-20
Main Issues / Reason for Va	ariance					
suitable in October 2018. Neg concluding the purchase. On	preferred site resulted in early delays gotiations are now complete and app ce purchase is complete the project so remaining budget is required to b	proval granted at Febru will go to tender and it	ary IRED comm is hopeful works	ittee to purchase land and L	egal are now in the proc	ess of
Mitigating Action						

Opportunities to mitigate are limited due to ongoing discussions with regards to purchase of land.

Anticipated Outcome

A suitable site has been identified and is in the process of being purchased to provide a sustainable burial environment, the project will be delivered on budget albeit later than originally planned.

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			Project Life Fina	ncials		
Budget Details	Budget	Spend to Date	For	recast/ Actual Spend	Forecast Varian	ce
	£000	£000	%	£000	£000	%
New Westbridgend Commu	unity Centre					
Project Life Financials	675	40	6%	675	(0)	0%
Current Year Financials	635	0	0%	0	(635)	-100%
Project Description	New Westbridgend Communi	ty Centre.				
Project Lifecycle	Planned End Date	31	-Mar-19 Foreca	st End Date	3	1-Mar-20
Main Issues / Reason for Va	ariance					
Community Centre was carrie	the new community group, changes t ed out in 2018/19 which was complet ay 2019 and is progressing into next f	ed end of October 2017	with retentions paid	October 2018. An app		
Mitigating Action						
None available at this time du	ue to the difficulty in forming commun	ity group, and changing	group members.			
Anticipated Outcome						
Project to be delivered later the	han anticipated due to difficulty in for	ning community group l	but still anticipated to	deliver within budget.		

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			Project Life Fina	ancials		
Budget Details	Budget	Spend to Date	Fc	orecast/ Actual Spend	Forecast Varian	ce
	£000	£000	%	£000	£000	0
New Sports Changing Facil	ity at Duntocher					
Project Life Financials	300	0	0%	300	0	0%
Current Year Financials	300	0	0%	0	(300)	-100%
Project Description	New Sports Changing Facilit	ty at Duntocher.				
Project Lifecycle	Planned End Date	31	-Mar-19 Foreca	ast End Date	3	1-Dec-19
Main Issues / Reason for Va	ariance					
	d project commencement, however and value engineering process is o				osts have been returned	from contracto
Mitigating Action						
Continue to liaise with consult	tancy services to take the project for	rward and prevent furthe	er delay.			
Anticipated Outcome						
Now coorte facility within budy	get but albeit later than first anticipa	to d				

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			Project Life	Financials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Varian	се
	£000	£000	%	£000	£000	%
9 Online Payment System for Educ	ation Establishments					
Project Life Financials	52	0	0%	52	0	0%
Current Year Financials	52	0	0%	0	(52)	-100%
Project Description	Cashless Catering within Prin	mary Schools.				
Project Lifecycle	Planned End Date	31-	Mar-18 Fo	orecast End Date	3	1-Mar-20
Main Issues / Reason for Variance	9					

The Funding was allocated to roll out cashless catering in a number of primary schools which is being co-ordinated and led by Educational Services and the contract for the provision of online school payments was approved at the Tendering Committee on 15 November 2017. Due to the timescales for contract initiation it is wasn't possible to make progress in 2017/18 resulting in the budget being rephased into 2018/19. The current position is that Education is progressing with the pilot of their Parentpay system. There however appears to be some issues in relation to integrating the Parentpay system with the existing CRB cashless modules. Until such time as this has been resolved there will be no further spend on rollout of the CRB system. There has been no further progress in 2018/19 given that there have been a number of compatibility issues between the existing system and the overarching new automated payments system installed by Education. Work is ongoing to resolve the issues and it is hopeful Officers will be in a better position to expand the Cashless system in 2019/20 resulting in the project being rephased to next financial year.

Mitigating Action

None available at this time.

Anticipated Outcome

To provide payment system for schools within budget albeit later than first anticipated.

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Year End

			Project Life	Financials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Varian	се
	£000	£000	%	£000	£000	%
Free School Meals						
Project Life Financials	200	68	34%	200	0	0%
Current Year Financials	138	6	4%	6	(132)	-96%
Project Description	Provision of Capital Funding	g from Scottish Governme	nt to implemen	t free school meal initiative.		
Project Lifecycle	Planned End Date	31-	Mar-18 F	orecast End Date	3	1-Mar-20
Main Issues / Reason for Var	riance					
	ilding Services that they can carry quired to be carried out during holi					

Mitigating Action

Opportunities to mitigate are limited due to need for work to be carried out around school holidays and building services resources. Officers will continue to discuss with both building services and facilities management to minimise further delay and look at other options should building services be unable to complete works.

Anticipated Outcome

Project completed within budget albeit later than anticipated.

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Year End

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			Project Life Fina	ancials		
Budget Details	Budget	Spend to Date	Fo	orecast/ Actual Spend	Forecast Varian	ice
	£000	£000	%	£000	£000	%
Auld Street Clydebank - Bor	nd					
Project Life Financials	400	212	53%	400	0	0%
Current Year Financials	188	0	0%	0	(188)	-100%
Project Description	Completion of roadworks ass	sociated with Auld Stree	t housing developme	ent.		
Project Lifecycle	Planned End Date	31	-Mar-18 Forec	ast End Date	3	31-Mar-20
Main Issues / Reason for Va	riance					
	ve been dependent on the progress n of completion, after which the Cou					es his works.
Mitigating Action						
None available due to depend	ency on 3rd party contractor.					
Anticipated Outcome						
Works complete within budge	t albeit later than anticipated.					

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			Project Life Fina	ancials		
Budget Details	Budget	Spend to Date	Fo	orecast/ Actual Spend	Forecast Variance	ce
	£000	£000	%	£000	£000	%
Flood Risk Management						
Project Life Financials	757	176	23%	757	0	0%
Current Year Financials	757	176	23%	176	(581)	-77%
Project Description	Enhancement of drainage inf	rastructure to ensure co	ompliance with Flood	Risk Management Act	2009.	
Project Lifecycle	Planned End Date	31	-Mar-18 Forec	ast End Date	31	1-Oct-19
Main Issues / Reason for Varia	nce					
Contractor has been engaged to and other projects were under co capacity. Works to Carrochan Bu will be reissued through quick qu	nstruction along with works to in urn (Balloch) were anticipated to	nprove water courses Ba commence February 20	alloch and Dumbarto)19, however have n	n, however works delay ow been put on hold du	yed to 2019/20 due to cor ue to poor contractor resp	nsultants
Mitigating Action Ability to mitigate is limited due to Anticipated Outcome		ns and delay to contrac	tual arrangements.			
Project completed within budget	albeit later than anticipated.					

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Year End

			Project Life Fina	incials		
Budget Details	Budget	Spend to Date	Fo	recast/ Actual Spend	Forecast Variance	ce
	£000	£000	%	£000	£000	%
Footways/Cycle Path Upgra	des					
Project Life Financials	180	34	19%	180	0	0%
Current Year Financials	180	34	19%	34	(146)	-81%
Project Description	Renewal and/or enhancemer	nt of failed footpaths/cycle p	oaths through Wes	st Dunbartonshire.		
Project Lifecycle	Planned End Date	31-Ma	ar-18 Foreca	st End Date	31	1-Mar-20
Main Issues / Reason for Va	riance					
by Network Rail and then eme	ave not progressed as planned due ergency gas works by Scottish Gas I ad, and the Cycle Path along the A8	Networks. Works now re-s	cheduled for 2019	/20 include resurfacing	g of Glasgow Road from	St James'
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project completed within budg	et, albeit later than first anticipated.					

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Year End

			Project Life Fi	inancials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Variance	ce .
	£000	£000	%	£000	£000	%
24 Gruggies Burn Flood Preventi	on					
Project Life Financials	15,000	195	1%	15,000	(0)	0%
Current Year Financials	349	44	13%	44	(305)	-87%
Project Description	Commission of Gruggies F	lood Prevention Scheme.				
Project Lifecycle	Planned End Date	31	-Mar-18 Fore	ecast End Date	31	-Mar-22
Main Issues / Reason for Varia	ince					
Project design is ongoing as opti longer than anticipated) and a So commence early summer 2019 of complete in 2022 with retentions	cottish Environment Protection vith works expected to take a fe	Agency (SEPA) contracto	r to produce a build officers will be in a	dability statement. Grour	nd investigation works du	e to
Mitigating Action None available at this time.						
Anticipated Outcome Project delivered within budget a	Ithough later than anticipated.					

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Year End

			Project Life	Financials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Variance	e
	£000	£000	%	£000£	£000	%
5 Infrastructure - Roads						
Project Life Financials	5,016	4,379	87%	5,016	0	0%
Current Year Financials	5,016	4,379	87%	4,379	(638)	-13%
Project Description	Infrastructure - Roads.					
Project Lifecycle	Planned End Date	31	-Mar-19 F	orecast End Date	31	-Mar-20
Main Issues / Reason for Va	riance					

2018/19 budget is at full allocation, however some works are required to be rephased to 2019/20. Works scheduled in Dumbarton have not progressed as anticipated due to major road closures and diversion routes put in place as a subsequence of works firstly by Network Rail (which over ran) and then by emergency gas works by Scottish Gas Networks. £0.171m for work to resurface Renton Road was required to be delayed to 2019/20 as this road was used as a diversion route during Network Rail works. £0.223m relating to resurfacing works on A814 that were anticipated to be complete before March 2019, however are now required to be rephased to 2019/20 due to works being carried out by Scottish Gas Networks beforehand, £0.104m for retentions for works completed by external contractors in 2018/19 and the remaining £0.140m of rephasing relates to works to footpaths and structural patching in Dumbarton, Clydebank and Alexandria which is planned for 2019/20.

Mitigating Action

None available.

Anticipated Outcome

Projects completed later than anticipated.

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Year End

			Project Life Fin	ancials		
Budget Details	Budget	Spend to Date	Fo	orecast/ Actual Spend	Forecast Varian	ice
	£000	£000	%	£000	£000	%
Protective overcoating to 4	over bridges River Leven					
Project Life Financials	540	0	0%	540	0	0%
Current Year Financials	270	0	0%	0	(270)	-100%
Project Description	To overcoat 4 bridges over I	River Leven				
Project Lifecycle	Planned End Date	31	-Mar-19 Forec	ast End Date	3	30-Jun-20
Main Issues / Reason for Va	ariance					
preparation of tender docume 2020. Expenditure that was	onhill Bridge, Dumbarton Bridge, Art ents and work packages required for expected in 2018/19 related to prepa w be carried out immediately before	the structures. Physica aration works required be	I works anticipated t efore physical works	o commence summer 2	2019 and fully complete	by summer
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project will be delivered later	than originally anticipated.					

PERIOD

		F	Project Life Fina	ancials		
Budget Details	Budget	Spend to Date	Fo	orecast/ Actual Spend	Forecast Variance	e
	£000	£000	%	£000	£000	%
Strathclyde Partnership for	Transport - Bus, cycling and wall	king infrastructure improve	ements			
Project Life Financials	425	38	9%	38	(387)	-91%
Current Year Financials	425	38	9%	38	(387)	-91%
Project Description	Strathclyde Partnership for T	ransport - Bus, cycling and v	alking infrastru	cture improvements		
Project Lifecycle	Planned End Date	31-Mai	-19 Forec	ast End Date	31	-Mar-20
Main Issues / Reason for Va	ariance					
on the schematic design, whic anticipated to complete during	is anticipated in 2018/19. Congestic ch have caused a delay in progressi g 2018/19 but are now being rephas Partnership for Transport to be issue ements.	on. While lighting works we ed to 2019/20 due to service	e complete in 2 diversion issue	017/18 plans to comple s and possible dialogue	ete the central reservation with Scottish Canals. A	were s a result new

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		Project Life Financials						
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance			
	£000	£000	%	£000£	£000	%		
Street lighting and associat	ed electrical infrastructure							
Project Life Financials	109	22	20%	109	0	0%		
Current Year Financials	109	22	20%	22	(87)	-80%		
Project Lifecycle	in full capital plan refresh. Planned End Date	31-Ma	ar-18 Fore	ecast End Date	31	-Mar-20		
Main Issues / Reason for Va	ariance							
£0.014m is required for refurb	ere delayed due to the termination p ishment of two under passes in Dun ed works to replace control pillars. ٦	nbarton, £0.020m is require	ed for removal o	of old street lighting colur				
Mitigating Action None available.								
Anticipated Outcome	get albeit later than anticipated.							

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	Project Life Financials							
Budget Details	Budget	Spend to Date	Fo	recast/ Actual Spend	Forecast Variance	ce		
	£000	£000	%	£000	£000	%		
New Sports Changing Facility at	Lugget Clen in Old Kilnetria	k						
	-	ικ ο	00/	450	2	00/		
Project Life Financials	150	0	0%	150	0	0%		
Current Year Financials	150	0	0%	0	(150)	-100%		
Project Description	New Sports Changing Facilit	ty at Lusset Glen in Old Kil	patrick					
Project Lifecycle	Planned End Date	31-M	lar-19 Foreca	ast End Date	3	1-Jul-19		
Main Issues / Reason for Varianc	e							
Project is currently at design phase works due to complete in early 2019 engineering process is ongoing, the	9/20 and site investigation wo	rks will commence soon af	ter. Cost returned	-				
Mitigating Action								
None available due to gas works be	eing carried out.							
Anticipated Outcome								
Works to be carried out as planned								

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Budget Details		Project Life Financials							
	Budget	Spend to Date	Fo	recast/ Actual Spend	Forecast Varian	ce			
	000£	£000	%	£000	£000	%			
Mandatory 20mph Residen	tial communities								
Project Life Financials	500	5	1%	500	0	0%			
Current Year Financials	395	0	0%	0	(395)	-100%			
Project Description	Mandatory 20mph Residentia	al communities.							
Project Lifecycle	Planned End Date	31	-Mar-20 Foreca	st End Date	3	1-Mar-20			
Main Issues / Reason for V	ariance								
longer than anticipated result	e currently reviewing 20mph legislatic ting in only spend incurred in 2018/19 quired to be rephased to 2019/20 wh	being the retention pay	ment for traffic calmin			•			
Mitigating Action									
None available at this time as	s timing of review is out with Council	control.							
Anticipated Outcome									
Project to be delivered within	budget albeit later than first anticipat	ted.							

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		Project Life Financials						
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Varia	nce		
	£000	£000	%	£000	£000	%		
Invest in "Your Community I		572	57%	1 000	(0)	0%		
Project Life Financials Current Year Financials	1,000 565	137	57% 24%	1,000 137	(0) (428)	0% -76%		
Project Description	Capital budget to support the community need. This is cor (leading to less reliance on c communities.	nplemented by community	capacity buil	ding, empowering WD citiz	ens to do more for their o	own communities		
Project Lifecycle	Planned End Date	31-M	1ar-18 F	Forecast End Date	:	31-Mar-20		

Main Issues / Reason for Variance

The main element of this budget relates to the Improvement Fund which is subject to the work of a tactical group who meets every 6 weeks and are working to identify suitable projects (the focus being on environmental projects in response to individual neighbourhood needs). There is also a review ongoing of the Your Community Initiative the aim of which is to streamline processes and deliver projects in a more timely fashion. Delay in spend is due to the fact that to date many of the improvements delivered via the Your Community approach have been funded from existing service budgets, resulting in insufficient spend from the Improvement Fund. Officers are actively researching investment opportunities in which this capital budget can be spent in the most beneficial way for the communities, with latest investment being in the new MUGA's at Castlehill in partnership with the Community Capital Fund. Other various proposals to utilise this budget are being presented and being evaluated at present to take the project forward therefore £0.428m is required to be rephased to 2019/20.

Mitigating Action

Opportunities to mitigate have been limited due to the need to liaise with communities. The group continues to liaise with groups regularly to ensure funds are utilised for the benefit of the communities.

Anticipated Outcome

Full budget spend anticipated albeit later than originally planned.

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Year End

			Project Life Fi	nancials		
Budget Details	Budget	Spend to Date	F	Forecast/ Actual Spend	Forecast Variance	ce
	£000	£000	%	£000	£000	%
Pappert Woodland Wind Far	m					
Project Life Financials	6,900	37	1%	6,900	0	0%
Current Year Financials	169	6	0%	6	(163)	-97%
Project Description	Provision of new windfarm.					
Project Lifecycle	Planned End Date	31	-Mar-21 Fore	ecast End Date	31	I-Mar-21
Main Issues / Reason for Va	riance					
further meeting has taken place	explore partnership opportunities and e with WDC Planning to review optic				nan anticipated due to la	nd issues. A
Mitigating Action						
Project team will continue to c	onsult with Planning and other statute	ory consultees once re	vised scheme has	been finalised.		
Anticipated Outcome						
Project completion generates	savings in line with revised financial a	analysis.				

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Budget Details		Project Life Financials							
	Budget	Spend to Dat	e F	Forecast/ Actual Spend	Forecast Varian	ce			
	£000	£000	%	£000	£000	%			
Building Upgrades and H&S	- lifecycle & reactive building up	ogrades							
Project Life Financials	5,222	4,234	81%	5,222	(0)	0%			
Current Year Financials	5,222	4,234	81%	4,234	(988)	-19%			
Project Description	Lifecycle and reactive buildir	ig upgrades.							
Project Lifecycle	Planned End Date	:	31-Mar-19 Fore	ecast End Date	3	1-Mar-20			
Main Issues / Reason for Var	iance								
of rephasing is required to 2019	d in 2018/19 and Officers have ider 9/20 due to various factors includir idge Street Refurbishment, Mounth	g prioritisation of inter	nal resources and ca	pacity within external su	bcontractors. This princi	ipally effects			
Mitigating Action									
Ongoing regular meetings seek	king to mitigate any possible delays	s to projects.							
Anticipated Outcome									
Project delivered within budget	and amended timescales.								

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	Project Life Financials							
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance			
	£000	£000	%	£000	£000	%		
		050)						
Oil to Gas Conversion (Braehead		•		107	•			
Project Life Financials	187	0	0%	187	0	0%		
Current Year Financials	187	0	0%	0	(187)	-100%		
Project Description	Oil to Gas Conversion	(Braehead PS, Carleith PS &	Hub CEC).					
Project Lifecycle	Planned End Date	31	-Mar-19	Forecast End Date		31-Aug-19		
Main Issues / Reason for Variance	9							
Project has not progressed as origin closure so the project was being sco to be rephased to 2019/20.								
Mitigating Action								
None available at this time due to tir	ne required to fully scop	e project works.						
Anticipated Outcome								
Project will be delivered later than a	nticipated.							

Year End

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MONTH END DATE

			Project Life F	Financials		
Budget Details	Budget	Spend to Date		Date Forecast/ Actual Spend		Variance
	£000	£000	%	£000	£000	%
Eleisure Energy projects - air ha	ndling units, upgrade lighting	g, circulating pumps, and	draught proc	ofing		
Project Life Financials	277	59	21%	290	13	5%
Current Year Financials	244	27	11%	27	(218)	-89%
Designet Description	Measures to be installed at b	both Meadow Centre & Vale	of Leven Swi	imming Pool; new poo	ol hall Air Handling Un	its, upgrade lighting,
Project Description	circulating pumps Vale of Le	ven Swimming Pool, intern	al and external	I lighting and draught	proofing.	
Project Lifecycle	Planned End Date	31-M	ar-18 Foi	recast End Date		31-Mar-20

Main Issues / Reason for Variance

Main reason for variance is due to Air Handling Unit (AHU) upgrades at Meadow Centre/Vale Swimming Pool which is budgeted at £0.225m. This project was first delayed in 2017/18 due to an unsuccessful initial tender and higher priorities within the Procurement service in relation to other required procurement activities resulting in remaining budget of £0.244m required to be rephased into 2018/19 from 2017/18. Following this first delay it was then anticipated that this work would be carried out in November 2018 with project completion anticipated in 2018/19 and retentions being required to be rephased into 2019/20. To facilitate this workstream a 2nd tender was issued in June 2018 based on historic specification however only 3 returns were received at end of July 2018 with only one bid being a legitimate bid which was over budget (the others being discounted - one due to timing of submission and incomplete status of the other). Officers have subsequently been liaising with the Leisure Trust regarding possible solutions ranging from just a refurbishment of the unit to mounting a unit outside as it has become apparent that installing an internal unit would have a detrimental effect on the operation of the centre due to the significant down time involved. To mounting the unit outside would require structural approval, planning approval and a building warrant (not to mention a new specification) thereby making it impossible to meet the deadline workings that were set for end of November. Structural engineers have completed scheduled soil samples at The Meadow Centre and results have been received and confirmed the ground is suitable to build an external base for the required Air Handling Unit, however the project has been faced with further delay in that design and details of the new foundation slab requires to be re-configured due to the discovery of the unsually large projection of the foundation from the face of the main building. This has altered the concept of the design of the proposed foundations so further w

Mitigating Action

None available at this time as the tender return was over budget resulting in a new plan and specification/approval requirements.

Anticipated Outcome

To install air handling units, upgrade lighting, circulating pumps and draught proofing to improve energy efficiency in leisure centres. Project expected to deliver within budget albeit later than first anticipated.

MONTH END DATE

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Year End

			Project Life Fi	inancials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Varian	ice
	£000	£000	%	£000	£000	%
Installation of Solar Panels (OHR PS and Whitecrook PS)					
Project Life Financials	135	0	0%	135	0	0%
Current Year Financials	135	0	0%	0	(135)	-100%
Project Description	Installation of Solar Panels (C	OHR PS and Whitecrook F	°S).			
Project Lifecycle	Planned End Date	31-M	ar-19 Fore	ecast End Date	3	30-Apr-20
Main Issues / Reason for Var	riance					
	originally planned due to a change application, and expected to comple					spring 2019,
Mitigating Action						
None available at this time due	e to scoping and planning requireme	ents.				
Anticipated Outcome						
Project will be delivered later the	han anticipated.					

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Year End

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			Project Lit	fe Financials		
, ,	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Varian	nce
	£000	£000	%	£000	£000	%
Ungrado Lighting (Alexandri	a CEC Carloith PS Dumbarton	Library WDAC & Whiteere	ok BS)			
	95		0%	95	0	0%
-	95	0	0%	0	(95)	-100%
		ia CEC, Carleith PS, Dumba	• • •	y, WDAC & Whitecrook PS)	(00)	
Project Lifecycle	Planned End Date	31-Ma	-	Forecast End Date	3	81-Aug-19
Main Issues / Reason for Var	iance					-
works being rephased to 2019/ Centre, before progressing to C	originally planned due to a chang 20 when they are anticipated to c Carleith and White crook Primary for confirmation of install over su	commence early 2019/20 star School during the school sun	ting at Alex	xandria CEC, Dumbarton Libra ss. Carleith, White crook & Du	ry and West Dumbarto	on Activity
Mitigating Action None available at this time due Anticipated Outcome	to scoping requirements.					

Project will be delivered later than anticipated.

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Year End

			Project Life	e Financials		
Budget Details	Budget	Spend to Date	•	Forecast/ Actual Spend	Forecast Varia	ance
	£000	£000	%	000£	£000	%
Regeneration/Local Economic	c Development					
Project Life Financials	2,319	591	25%	2,174	(146)	-6%
Current Year Financials	2,319	591	25%	591	(1,728)	-75%
Project Description	Budget to facilitate the delive funding will be sought to may				the Economic Strategy 2	2015-20. External
Project Lifecycle	Planned End Date	3	1-Mar-19 F	Forecast End Date		31-Mar-20

Main Issues / Reason for Variance

There are two main issues to report with this budget. The first relates to the St Eunan's project where the anticipated cost is less than previously reported resulting in a projected underspend of £0.188m at this time. This underspend relates to the external grant funding from Green Infrastructure Fund so is not available for reallocation. This project also reports slippage of £1.3m due to the time taken to work through the legal and regulatory implications of an additional unanticipated conditions requested by Planning Committee, which has now been satisfied. Due to delay in executing the planning condition and with unrelated Scottish Water works required on-site the main works are now anticipated to commence in July 2019 with completion March 2020 and retention payments due March 2021. Costs in 2018/19 of £0.016m relate to contaminated land fees and site investigation works with the balance of £1.3m being required to be carried forward to future years. The second issue which should be noted relates to the Mitchell Way development site where spend will not take place until developer planning approval is achieved resulting in slippage of £0.250m. The Council is in discussions with Lidl as lead developer for the site and will progress the development over the next six months. There was also £0.030m budgeted for the resultate of Lomond Industrial Estate, however due to prioritisation of resources in the Roads department, this has had to be rephased to 2019/20.

Mitigating Action

Opportunities to further mitigate the slippage at St Eunan's is limited due to the timing of main works.

Anticipated Outcome

Significant progress with transformational projects including Dumbarton Waterfront, strategic disposal sites, Alexandria town centre and further progress with implementing Charrette Action Plans.

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31 March 2019

Year End

			Project Life F	inancials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Variance	e
	£000	£000	%	0003	£000	%
9 Queens Quay - Regeneration	1					
Project Life Financials	15,620	11,341	73%	15,620	0	0%
Current Year Financials	11,763	7,484	64%	7,484	(4,279)	-36%
Project Description	Queens Quay regeneration.					
Project Lifecycle	Planned End Date	30)-Jun-18 For	ecast End Date	30)-Nov-19
Main Issues / Reason for Var	riance					

This project has experienced delays compared to the original timetable in order to coordinate and deliver the benefits of New Clydebank Health Centre, Care Home, and District Heating, resulting in forecast end date being extended to November 2019. However the spend related to these works is now well underway. Work on Quay walls is complete, with the exception of The District Heating Pumping Chamber which is progressing as planned and cathodic protection which will all be completed by the end of May 2019. The remediation works around the care home site have now been completed and contractor is on site with steelwork coming out of the ground. Roads infrastructure works are now underway and will continue throughout the year with a completion date of early November 2019. Actual spend in 2018/19 was £7.484m with £4.279m required to be rephased to 2019/20 with only works on Titan Boulevard and landscaping being the major items still outstanding.

Mitigating Action

A number of mitigating actions are being monitored through the risk register by the Management Group. Fortnightly meetings with the development partner take place to progress the project and make every attempt to reduce delays and slippage.

Anticipated Outcome

Regeneration of Clydebank Waterfront in line with budget, but delayed to co-ordinate with District Heating project.

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			Project Life	e Financials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Variance	
	£000	£000	%	£000	£000	%
Exxon City Deal						
Project Life Financials	34,050	1,317	4%	34,050	(0)	0%
Current Year Financials	792	304	38%	304	(488)	-62%
Project Description	As part of the City Deal proje	ct the WDC Exxon site at E	owling rege	neration with alternative A8	2 route included.	

As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included. Project Lifecycle Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Until Exxon remediation strategy is approved and land transfer arrangements are resolved, only limited work can be undertaken (e.g. EIA) As the remediation strategy is being led by ESSO Mobil, at this time it is difficult to determine when it will be approved. ESSO Mobil is still in discussions with SEPA and WDC-Environmental Health to agree several items before it can be approved, however the timescales of this is out with Council control. £0.488m is required to be rephased to 2019/20.

Mitigating Action

Contained within Risk register monitored by Exxon Management Board. Technical reviews are being carried between our consultant PBA and Exxon consultants WSP to assess the proposed remediation strategy and to review historical data and reports. WDC officers are engaged with EXXON representatives in order to assess any programme implications. EXXON is progressing with the discussions with the planning department and SEPA as well as providing any technical information required.

Anticipated Outcome

Delivery of the project on time and within the increased budget.

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Year End

			Project Life F	inancials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Variance	÷
	£000	£000	%	000£	£000	%
41 Queens Quay District Heati	ng Network					
Project Life Financials	15,100	12,321	82%	15,100	0	0%
Current Year Financials	10,153	10,975	108%	10,975	821	8%
Project Description	Queens Quay District Heatin	g Network.				
Project Lifecycle	Planned End Date	3	1-Mar-19 Fore	ecast End Date	31-	Mar-20
Main Jacuan / Bacan for V	rianaa					

Main Issues / Reason for Variance

Delay to project is due to time taken to appointment of the Energy Centre Operator (ECO) contractor as the returned tenders were unaffordable resulting in the need to secure additional funding from the Council to cover the Capital costs. An additional £3m of capital funding approved by Members at June Council, has been phased into 2019/20 and tender negotiations have been finalised and Letters of Intent have been issued. The project is currently running behind programme, however an accelerated programme is in place which Officers are hopeful will help to minimise the delay now the ECO contractor has been appointed. The £6m grant funding has been fully spent which fulfils the grant conditions and protects this income resource. Grant income of £6.1m recorded in 2018/19 accounts, with £0.821m of budget accelerated from 2019/20 to 2018/19.

Mitigating Action

Further discussions are to take place to identify Value Engineering items which will identify savings. Once this work has been carried out, Project Board to decide next steps as required.

Anticipated Outcome

Project will be delivered over original budget but a recovery plan is in place to deliver no later than anticipated.

PERIOD

31 March 2019

Year End

			Project Life	e Financials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Varian	се
	£000	£000	%	£000	£000	%
2 Regeneration Fund						
Project Life Financials	12,400	105	1%	12,400	0	0%
Current Year Financials	1,850	105	6%	105	(1,745)	-94%
Project Description	Funding to implement major	regeneration projects link	ed to commun	nity charrettes. (Created thr	ough underspend from E	ducation)
Project Lifecycle Main Issues / Reason for Varia	Planned End Date nce	31-N	/lar-21 F	Forecast End Date	3	1-Mar-21

Final spend for 2018/19 £0.105m with the remaining £1.745m of the budget required to be rephased to 2019/20. Projects experiencing slippage are detailed below. It has been determined that the Bowling Basin project does not provide a sufficient return for either Scottish Canals or the Council to invest the necessary capital and the project is unlikely to progress as planned with a report being presented to November IRED committee confirming this, resulting in slippage of £0.250m. In relation to Dumbarton Charrette planned foreshore works have been delayed due to discovery of invasive species across the site. This has led to protracted discussions with the land owners regarding removal of invasive species and therefore £0.500m is required to be rephased into 2019/20. Works are ongoing to improve public realm at Balloch Village

Square. £0.105m has been spent this financial year on Balloch Village Square. These works commenced 21 January 2019 and expected to complete by the end of June 2019 resulting in the remaining budget of £0.495 being required to be rephased to 2019/20. In relation to Clydebank Charrette A814 a report was presented to Planning Committee in November 2018 and approved. The procurement process has commenced and the scape framework is being considered as an appropriate route for delivery, however no spend was anticipated in 2018/19 resulting in £0.500m being rephased to 2019/20 for this element of the project.

Mitigating Action

Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.

Anticipated Outcome

Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.

Project Life Financials Budget Details Forecast/ Actual Spend to Date Budget **Forecast Variance** Spend £000 £000 % £000 £000 % Purchase of 3 Welfare Units 43 Project Life Financials 78 0 0% 78 0 0% -100% Current Year Financials 78 0 0% 0 (78) At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal. Project Description Planned End Date 31-Mar-19 Forecast End Date 31-Mar-20 Project Lifecycle Main Issues / Reason for Variance Budget is required to be rephased into 2019/20 due to time taken to review available options, in which the purchase of mobile welfare units is deemed most suitable. Transport and procurement are sourcing mobile welfare units and reviewing Scotland Excel framework contract to allow purchase in-line with the council's procurement and financial regulation policies. It is anticipated this budget will be fully spent in 2019/20. Mitigating Action None required at this time. Anticipated Outcome Project will be delivered later than anticipated, in 2019/20.

PERIOD

MONTH END DATE

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			Project Life	Financials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Varian	ce
	£000	£000	%	£000£	£000	%
Replace Elderly Care Homes	s and Day Care Centres					
Project Life Financials	27,463	16,297	59%	27,463	(0)	0%
Current Year Financials	8,146	2,498	31%	2,498	(5,648)	-69%
Project Description	Design and construction of re	eplacement elderly care	homes and day	care centres in Dumbartor	and Clydebank areas.	
Project Lifecycle	Planned End Date	31	-Jan-19 Fc	precast End Date	3	0-Apr-20
Main Issues / Reason for Va	riance					

Dumbarton Care Home achieved practical completion on 28 April 2017. The Statement of Final Account was agreed between Hub West Scotland and WDC in March 2019 within agreed budget. The Making Good Defects certificate was issued on 26 March 2019 with the vast majority of retention monies released. There is one outstanding recorded defect yet to be rectified relating to the CHP engine and accordingly £0.005m retention has been withheld but forecast to be released in 2019/20. With regards to Clydebank Care Home, CCG have been in possession of the site since the end of October 2018 and are progressing well against programme generally, however, current contractor's report states a loss of 24 hours due to adverse weather. It is anticipated that works will be complete on site by end April 2020 and operational by Summer 2020.

Mitigating Action

Due to the complexity of both the relationships and co-dependencies with other neighbouring projects being developed at the same time the ability to mitigate within the project scope of control is limited – corporately, mitigation rests with delivery of programmes for overall Queens Quay Masterplan and in particular District Heating System. Now that the contract has been awarded there will be greater control over the project and it's spend.

Anticipated Outcome

New Care home provision in Clydebank currently delayed as indicated by the overall forecast end date above.

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			Project Life Fi	nancials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Vari	ance
	£000	£000	%	£000£	£000	%
Direct Project Support						
Project Life Financials	2,682	3,100	100%	3,100	418	16%
Current Year Financials	2,682	3,100	100%	3,100	418	16%
Project Description	Business support cost such		ects and project sur			
Project Lifecycle	Planned End Date			ecast End Date		31-Mar-19
Main Issues / Reason for Va	ariance					
Over budget due to additional	capital support in 2018/19.					
Mitigating Action						
	to year end central support realloc	ation.				
	to year end central support realloc	ation.				
Limited mitigating action due t		ation.				
Limited mitigating action due t Anticipated Outcome Direct project support costs al	llocated as appropriate.	ation.				
Limited mitigating action due t Anticipated Outcome Direct project support costs al TOTAL PROJECTS AT RED	llocated as appropriate.	ation.				
Limited mitigating action due t Anticipated Outcome Direct project support costs al TOTAL PROJECTS AT RED Project Life Financials	llocated as appropriate.					
Limited mitigating action due t Anticipated Outcome Direct project support costs al TOTAL PROJECTS AT RED Project Life Financials CSC	Ilocated as appropriate. STATUS 421	5	1%	421	0	0%
Limited mitigating action due t Anticipated Outcome Direct project support costs al TOTAL PROJECTS AT RED Project Life Financials CSC HSCP	Ilocated as appropriate. STATUS 421 27,463	5 16,297	59%	27,463	(0)	0%
Limited mitigating action due t Anticipated Outcome Direct project support costs al TOTAL PROJECTS AT RED Project Life Financials CSC HSCP IRED	Ilocated as appropriate. STATUS 421 27,463 130,722	5 16,297 40,133	59% 31%	27,463 130,383	(0) (339)	0% 0%
Limited mitigating action due t Anticipated Outcome Direct project support costs al TOTAL PROJECTS AT RED Project Life Financials CSC HSCP IRED H&C	llocated as appropriate. STATUS 421 27,463 130,722 1,000	5 16,297 40,133 572	59% 31% 57%	27,463 130,383 1,000	(0)	0% 0% 0%
Limited mitigating action due t Anticipated Outcome Direct project support costs al TOTAL PROJECTS AT RED Project Life Financials CSC HSCP IRED H&C EDUC	llocated as appropriate. STATUS 421 27,463 130,722 1,000 40,184	5 16,297 40,133 572 33,984	59% 31% 57% 85%	27,463 130,383 1,000 41,118	(0) (339) (0) 934	0% 0% 0% 2%
Limited mitigating action due t Anticipated Outcome Direct project support costs al TOTAL PROJECTS AT RED Project Life Financials CSC HSCP IRED H&C EDUC	llocated as appropriate. STATUS 421 27,463 130,722 1,000 40,184 2,682	5 16,297 40,133 572 33,984 3,100	59% 31% 57% 85% 0%	27,463 130,383 1,000 41,118 3,100	(0) (339) (0) 934 418	0% 0% 0% 2% 16%
Limited mitigating action due t Anticipated Outcome Direct project support costs al TOTAL PROJECTS AT RED Project Life Financials	llocated as appropriate. STATUS 421 27,463 130,722 1,000 40,184	5 16,297 40,133 572 33,984	59% 31% 57% 85%	27,463 130,383 1,000 41,118	(0) (339) (0) 934	0% 0% 0% 2%

MONTH END DATE

PERIOD

31 March 2019

Year End

		Project Life Financials								
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance					
	£000	£000	%	£000	£000	0				
Replacement GIS system a	nd upgrade to									
Project Life Financials	51	0	0%	51	0	09				
Current Year Financials	51	0	0%	0	(51)	-1009				
Project Description	Replacement GIS system ar	nd upgrade to								
Project Lifecycle	Planned End Date	31-	-Mar-18 Fore	cast End Date	3	31-Mar-20				
Main Issues / Reason for Va	ariance									
project will cost £0.051m which	ne supply and maintenance of a new ch will be funded by the existing cap ed to be rephased to the new financ	ital budget of £0.046m a								
Mitigating Action										
None Required										
Anticipated Outcome										
GP/GIS in Planning.										

MONTH END DATE

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		Project Life Financials								
Budget Details	Budget	Spend to Date	F	Forecast/ Actual Spend	Forecast Variance					
	£000	£000	%	£000	£000	%				
ICT Modernisation										
Project Life Financials	1,265	890	70%	1,292	27	2%				
Current Year Financials	1,265	890	70%	890	(402)	-32%				
Project Description	This budget is to facilitate IC	T infrastructure and mod	ernise working pra	actices.						
Project Lifecycle	Planned End Date	31-	Mar-18 Fore	ecast End Date	3′	I-Mar-20				
Main Issues / Reason for Variar	nce									
Device replacement spend comm required to be rephased to 2019/2 therefore remaining budget will be	20 for device replacement. Awa	aiting supplier to bill WDC	for ICT modernisa	ation retention value follo						
Mitigating Action										
The ability to mitigate is limited as	retentions held until resilience	test is successfully comp	leted.							
Anticipated Outcome										
To update ICT systems within buc	dget albeit later than first anticip	ated.								

MONTH END DATE

			Project Life Fina	ancials		
Budget Details	Budget	Spend to Date	Fo	orecast/ Actual Spend	Forecast Variand	ce
	£000£	£000	%	£000	£000	%
Aitkenbar PS, St Peters PS,	Andrew Cameron EE&CC					
Project Life Financials	10,636	10,318	97%	10,426	(210)	-2%
Current Year Financials	460	142	31%	142	(318)	-69%
Project Description	Construction of new primary	school in Balloch to incorp	orate St Kessog's	PS, Haldane PS and J	amestown PS and EE&C	CC).
Project Lifecycle	Planned End Date	30-N	lov-17 Forec	ast End Date	3′	1-Mar-20
Main Issues / Reason for Va	ariance					
completion of one remaining expected to be carried out du	ntractor was expected to be released defect regarding drainage in which the ring summer recess to minimise disr e and repairs have been successfull	ne contractor continues to uption to staff and pupils.	work to rectify. The As a result there	his had not been compl	eted as at 31 March 201	9 with works
Mitigating Action						
None required.						
Anticipated Outcome						
Delivery of project on program	nme and under budget.					

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		Project Life Financials							
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance				
	£000	£000	%	£000	£000	%			
Schools Estate Improvemer	nt Plan								
Project Life Financials	20,000	208	1%	20,000	0	0%			
Current Year Financials	570	208	36%	208	(362)	-64%			
Project Description	Completion of condition surv	eys has been carried out	to identify work	s required to bring various	schools from Condition (C to Condition			
Project Lifecycle	Planned End Date	31-1	Mar-20 Fo	precast End Date	3	1-Mar-20			

Main Issues / Reason for Variance

At the Educational Services Committee on 06 June 2018, members approved appraisal which includes St Marys' refurbishment and the new build Renton PS. The new build of Renton PS includes the new language & communication unit, and Riverside ELCC new build. With regards to Renton Campus phase 1 (new building) is due to be complete and in operation by August 2021 with phase 2 (MUGA pitch, demolition of existing Renton PS) due to be complete April 2022. Project life forecast to end with release of the final retention April 2023. There was a slight overspend of £0.008m in 2018/19 which has been accelerated from the 2019/20 budget for site investigations, survey works and professional fees within the professional services contract. With regards to St Marys, St Mary's works commenced June 2018 and internal condition survey works were due to complete by March 2019 but due to nature of the works, these will now extend into 2019/20 to complete early 2019/20 due to prioritisation of resources. As of March there was a delay in scheduled roofing works due to weather and further unforeseen issues. Multi Use Games Area (MUGA) is due to commence in summer recess and dining kitchen extension is at design phase at 31 March 2019. £0.370m is required to be rephased to 2019/20 for this element of the project. At this time £4m remains unallocated from the overall budget until a revised school estate management plan is approved.

Mitigating Action

Project monitored regularly with site meetings and reported to Schools Estate Project Board.

Anticipated Outcome

Funds anticipated to be utilised by 2020 subject to consultation.

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		Project Life Financials								
Budget Details	Budget	Budget Spend to Date		Forecast/ Actual Spend	Forecast Variance					
	£000	£000	%	£000	£000	%				
St. Patrick's PS New Play U	ogrades									
Project Life Financials	200	106	53%	200	0	0%				
Current Year Financials	200	106	53%	106	(94)	-47%				
Project Description	Purchase of Education ICT A	ctive equipment.								
Project Lifecycle	Planned End Date	3	1-Mar-19 Fo	precast End Date	31	-May-19				
Main Issues / Reason for Va	riance									
	complete by 31 March 2019 howeve					lue to be				
	etentions due 12 months thereafter	Remaining budget of	£0.094m required	d to be rephased to 2019/20	Э.					
Mitigating Action										
Continue to monitor and liaise	with legal and procurement and mo	nitoring meetings in re	lation to spend wi	ll be ongoing.						
Anticipated Outcome										
Project to be delivered on bud	get but later than originally planned.									

MONTH END DATE

Budget Details

PERIOD

31 March 2019

			rear End	
	Р	roject Life Fina	incials	
Budget	Spend to Date	Fo	recast/ Actual Spend	Forecast Variance
£000	£000	%	£000	£000

6	Clydebank Community Spor	rts Hub					
	Project Life Financials	3,865	3,861	100%	3,915	50	1%
	Current Year Financials	2,386	2,436	102%	2,436	50	2%
	Project Description	Upgrade and improve recreati	onal facilities through	out West Dunbartonsh	nire.		
	Project Lifecycle	Planned End Date	3	1-Aug-19 Foreca	ast End Date	30	-Jun-19
	Main Issues / Reason for Va	riance		-			
	Practical completion was achi	eved 26 October 2018 and facility be	came available for us	e. Officers were advis	ed of the outcome of an	adjudication proceedin	g between

CBC and one of their Sub-Contractors which required WDC to pay extra over variation costs for site de-watering and an apportionment of legal cost in March 2019. This led to an overspend in the region of £0.040m which will require to be funded from WDC capital. Officers continue to work with CBC to agree the Final Account and forecast spend in 2019/20 relates to the final retention release and pitch maintenance payments due until November 2019.

Mitigating Action

We are contractually obliged to pay the projected overspend. We continue to meet with the project QS and CBC regularly, with a view to agreeing the final account at the earliest opportunity.

Anticipated Outcome

Project handed over and open to the public in line with target of October 2018. Project reporting a projected overspend.

%

MONTH END DATE

31 March 2019

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	Project Life Financials								
Budget Details	Budget	Budget Spend to Date		orecast/ Actual Spend	Forecast Variance				
	£000	£000	%	000£	£000	%			
Public non-adopted paths a	nd roads								
Project Life Financials	179	81	45%	179	0	0%			
Current Year Financials	179	81	45%	81	(98)	-55%			
Project Description	Upgrades to drainage and lig	hting to enhance the life	espan of paths and i	roads within facilities in	public parks, cemeteries	and civic			
Project Lifecycle	Planned End Date	31	-Mar-19 Fored	cast End Date	31	-Mar-20			
Main Issues / Reason for Va	riance								
Numerous projects have been 2019/20.	identified and will be carried out by	Roads Services, howev	ver due to prioritisat	ion of resources, £0.098	Im is required to be repha	sed into			
Mitigating Action									
Works to be complete as soor	n as possible.								
Anticipated Outcome									
Upgraded footpaths.									

MONTH END DATE

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		Project Life Financials								
Budget Details	Budget	Budget Spend to Date		orecast/ Actual Spend	Forecast Variance					
	£000	£000	%	£000	£000	%				
New Sports Changing Facili	ity Dumbarton West (Old OLSP si	te)								
Project Life Financials	350	, 0	0%	350	0	0%				
Current Year Financials	150	0	0%	0	(150)	0%				
Project Description	New Sports Changing Facilit	y Dumbarton West (Old C	DLSP site).							
Project Lifecycle	Planned End Date	31-N	Aay-19 Fored	ast End Date	31	-Mar-20				
Main Issues / Reason for Va	riance									
which was required to comple	e investigations complete. Start da te pitch work as approved by Memb gineering process is ongoing, there	ers in August 2018 and n	ow included in the	2019/20 budget. Cost	•					
Mitigating Action None available at this time due Anticipated Outcome	e to timescale of demolition of schoo	ol building. Request for a	dditional capital w	ill be made to Council to	o fund anticipated overspe	end.				

To deliver new sports changing facility, on time albeit over budget.

MONTH END DATE

PERIOD

31 March 2019

Year End

			Project Life Fina	ancials		
Budget Details	Budget	Spend to Date	Fo	orecast/ Actual Spend	Forecast Variand	ce
	£000	£000	%	£000£	£000	%
9 Cycling, Walking and Safer	Streets					
Project Life Financials	114	52	45%	52	(63)	-55%
Current Year Financials	114	52	45%	52	(63)	-55%
Project Description	Introduction of enhanced wal	king routes and traffic calm	ning schemes to ir	ntroduce safer streets v	within West Dunbartonsh	ire.
Project Lifecycle	Planned End Date	31-M	ar-18 Foreca	ast End Date	31	1-Mar-20
Main Issues / Reason for V	ariance					
Station Road footpath resurfa	n 2018/19 as anticipated due to prior ace, New cycle barrier installed betwe Dumbuck Road in the winter with fur	een Dumbarton and Cardro	oss. Plans for 201	9/20 include resurfacir		
Mitigating Action	aan aa aanibla					
Aiming to complete works as	soon as possible.					
Anticipated Outcome	at all ait latas than antiais at al					
works complete within budge	et albeit later than anticipated.					

APPENDIX 6

MONTH END DATE

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			Project Life	e Financials		
Budget Details	Budget Spend to Date F		Forecast/ Actual Spend	Forecast Variance	ce	
	£000	£000	%	£000	£000	%
Infrastructure - Flooding	100	20	000/	400	0	00/
Project Life Financials	100	39	39%	100	0	0%
Current Year Financials	100	39	39%	39	(61)	-61%
Project Description		drainage assets to minimise	flood risk wi	thin West Dunbartonshire.		
Project Lifecycle	Planned End Date	31-M	ar-18 F	Forecast End Date	31	I-Mar-20
Main Issues / Reason for Varianc	e					
Works at Dumbarton Road and Dur	ntocher installation of draina	age kerb works complete Apri	I 2018. Furt	her drainage works complete	in July 2018 at Taylor S	treet
Clydebank, Old Luss Rd, and Main	St Renton. Works schedule	ed for 2019/20 include works	at Shandon	Crescent with inspection of w	atercourses with further	r works to
follow. A810 Duntocher Main Stree	t works imminent and Living	gstone Street flooding works	due to be ca	rried out prior to scheduled re	surfacing, which is now	being
rephased to 2019/20 due to prioritis	ation of resources.					
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project completed on time and with	in budget.					

APPENDIX 6

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Year End

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		Project Life Financials						
Budget Details	Budget	Budget Spend to Date £000 £000		Forecast/ Actual Spend	Forecast Variance			
	£000			6000 £	£000	0		
A811 Infrastructure Works								
Project Life Financials	1,500	1,226	82%	6 1,500	0	0%		
Current Year Financials	1,500	1,226	82%	6 1,226	(274)	-18%		
Project Description	A811 Infrastructure Works							
Project Lifecycle	Planned End Date		31-Mar-19	Forecast End Date	;	31-Mar-20		
Main Issues / Reason for Va	riance							
Road reconstruction requirem	ents spanning Drymen Road, Balloc	h to Kilmaronock C	hurch have been	identified with infrastructure in	nprovement with new d	rainage. Project		
is substantially complete howe	ever £0.274m is required to be repha	ased to 2019/20 for	retention paymer	nt for first element of resurfaci	ng works, further resurfa	acing due,		
	loops, and also for a signage reviev							
Mitigating Action								
None available at this time.								
None available at this time. Anticipated Outcome								
Anticipated Outcome	ne and within budget with slippage re	elated to retention p	payments only.					
Anticipated Outcome Project will be delivered on tin	ne and within budget with slippage re	elated to retention p	payments only.					
Anticipated Outcome Project will be delivered on tin A811 Lomond Bridge				/ 3 000		00		
Anticipated Outcome Project will be delivered on tin A811 Lomond Bridge Project Life Financials	3,900	17	0%	- /	0 (83)	0%		
Anticipated Outcome Project will be delivered on tin A811 Lomond Bridge Project Life Financials Current Year Financials	3,900 100			- /	0 (83)	09 -839		
Anticipated Outcome Project will be delivered on tim A811 Lomond Bridge Project Life Financials Current Year Financials Project Description	3,900 100 Upgrade of Lomond Bridge	17	0% 17%	6 17	(83)	-83%		
Anticipated Outcome Project will be delivered on tim A811 Lomond Bridge Project Life Financials Current Year Financials Project Description Project Lifecycle	3,900 100 Upgrade of Lomond Bridge Planned End Date	17	0%	- /	(83)			
Anticipated Outcome Project will be delivered on tim A811 Lomond Bridge Project Life Financials Current Year Financials Project Description Project Lifecycle Main Issues / Reason for Va	3,900 100 Upgrade of Lomond Bridge Planned End Date riance	17 17	0% 17% 31-Mar-20	6 17 Forecast End Date	(83)	-83% 31-Mar-20		
Anticipated Outcome Project will be delivered on tim A811 Lomond Bridge Project Life Financials Current Year Financials Project Description Project Lifecycle Main Issues / Reason for Va There has been a delay in pro	3,900 100 Upgrade of Lomond Bridge Planned End Date	17 17	0% 17% 31-Mar-20	6 17 Forecast End Date	(83)	-83% 31-Mar-20		
Anticipated Outcome Project will be delivered on tim A811 Lomond Bridge Project Life Financials Current Year Financials Project Description Project Lifecycle Main Issues / Reason for Va There has been a delay in pro and as a result £0.083m is reco	3,900 100 Upgrade of Lomond Bridge Planned End Date riance ject progression due to external con	17 17	0% 17% 31-Mar-20	6 17 Forecast End Date	(83)	-83% 31-Mar-20		
Anticipated Outcome Project will be delivered on tim A811 Lomond Bridge Project Life Financials Current Year Financials Project Description Project Lifecycle Main Issues / Reason for Va There has been a delay in pro and as a result £0.083m is rec Mitigating Action	3,900 100 Upgrade of Lomond Bridge Planned End Date riance ject progression due to external con	17 17	0% 17% 31-Mar-20	6 17 Forecast End Date	(83)	-839 31-Mar-20		
Anticipated Outcome Project will be delivered on tim A811 Lomond Bridge Project Life Financials Current Year Financials Project Description Project Lifecycle Main Issues / Reason for Va There has been a delay in pro	3,900 100 Upgrade of Lomond Bridge Planned End Date riance ject progression due to external con	17 17	0% 17% 31-Mar-20	6 17 Forecast End Date	(83)	-839 31-Mar-20		

Project Life Financials Budget Details Forecast/ Actual Spend to Date Budget **Forecast Variance** Spend £000 £000 % £000 £000 % **Electrical Charging Points - Rapid Charge** 13 Project Life Financials 165 0 0% 0 (165) -100% Current Year Financials 165 0 0% 0 -100% (165) Funding has been awarded from Transport Scotland for the Installation of electrical charging points Project Description Planned End Date Forecast End Date Project Lifecycle 31-Mar-19 31-Mar-20 Main Issues / Reason for Variance Funding of £0.165m has been awarded from Transport Scotland for the installation of Rapid Charge electrical car charging points. Locations have been confirmed for Kilbowie Road Clydebank Park & Ride and Woodyard Road in Dumbarton and the intention is also to install a charging point at a Richmond Street Depot. Procurement process is taking longer than originally anticipated due to lack of in-house resource so project is now expected to complete in 2019/20 with Transport Scotland confirmed that new grant offer will be issued in 2019/20. Mitigating Action None required at this time. Anticipated Outcome Installation of rapid charge electrical car charging points.

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			Project Life Fina	ancials		
Budget Details	Budget	Spend to Date	Fo	recast/ Actual Spend	Forecast Varianc	e
	£000	£000	%	£000	£000	%
New Play & Recreation at Radnor	Park, including MUGA					
Project Life Financials	260	98	38%	260	0	0%
Current Year Financials	250	88	35%	88	(162)	-65%
Project Description	New Play & Recreation at R	adnor Park, including MUG	Α.			
Project Lifecycle	Planned End Date	31-M	ar-18 Foreca	ast End Date	31	-Oct-19
Main Issues / Reason for Varianc	e					
Phase 1 (play area) of works is now completion date for Phase 2 is 31 C						ised
Mitigating Action						
Opportunities to mitigate so far have revised timescales.	e been limited as there was a	need for public consultatio	n, however contra	ctor has been appointe	d and project should prog	gress to
Anticipated Outcome						
Provision of new Play & Recreation	at Radnor Park, including ML	JGA delivered within budge	et.			

WEST DUNBARTONSHIRE COUNCIL ANALYSIS OF PROJECTS AT AMBER ALERT STATUS

Project Life Financials Budget Details Forecast/ Actual Spend to Date **Forecast Variance** Budget Spend £000 £000 % £000 £000 % Integrated Housing Management System 15 Project Life Financials 624 437 70% 624 0 0% Current Year Financials 331 213 0% 213 0% (117)Project Description This is a budget to support the necessary development and on-going requirements of implementing the Council's Integrated Housing Planned End Date Forecast End Date Proiect Lifecvcle 31-Mar-17 31-Mar-19 Main Issues / Reason for Variance The IHMS Project will enter the go-live phase of implementation on 17 June 2019 with the final switch on of the system to happen in summer 2019, with the final date pending agreement of the final stage project plan and agreement of consultant availability with the system supplier, Aareon. Logic and evaluation of risk was based on safety for staff, potential financial loss to the organisation, tenant satisfaction, ensuring business continuity and maximising buy-in for the 670 staff members who will utilise the system on a daily basis. User Acceptance testing was carried out thoroughly across all service areas and all issues identified have been attributed with a RAG rating for Impact and Probability. Based on the status issues deemed critical will receive the final required changes to ensure go-live readiness. All remaining non-critical issues will be managed as per an updated project plan throughout the go-live stage and 2019. A full project review will be completed upon conclusion of the project and presented to Change Board and Committee in 2019. Mitigating Action Officers will continue to seek opportunities to mitigate any further delays to the project. Anticipated Outcome

Project is to delivered in-line with rephased project timeline and within project life budget.

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			Project L	ife Financials		
Budget Details	Budget	Spend to	Date	Forecast/ Actual Spend	Forecast Varian	се
	£000	£000	%		£000	%
16 Office Rationalisation						
Project Life Financials	21.702	21,472	99%	21,825	123	1%
Current Year Financials	418	580	139%	,	163	39%
Project Description	Delivery of office ration		10970	500	105	5370
Project Lifecycle	Planned End Date	ansation programme.	22-Dec-18	Forecast End Date	3	0-Sep-19
Main Issues / Reason for			22 200 10			
New Dumbarton Office has	been opened to staff from 21 Ma	ay 2018. Historic Enviro	onment Scotland (H	IES) have contacted the Cou	uncil regarding the remain	ing £0.050m of
	cotland Grant due and all docum					
	2018, are now complete, and fina					
	demolition for Garshake. Demol		bruary with a 36 we	eek programme. The forecas	sted project life overspend	l is due to
	e demolition being higher than o	riginally anticipated.				
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project delivered later than a	anticipated.					

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Year End

	Project Life Financials							
Budget Details	Budget	Budget Spend to Date		orecast/ Actual Spend	Forecast Variand	ce		
	£000	£000	%	£000	£000	%		
Depot Rationalisation								
Project Life Financials	18,035	51	0%	18,035	0	0%		
Current Year Financials	100	16	16%	16	(84)	-84%		
Project Description	Depot Rationalisation.							
Project Lifecycle	Planned End Date	31-	Mar-22 Forec	ast End Date	31	1-Mar-22		
Main Issues / Reason for Varia	nce							
Revised business case is in the p involves research and consultation and consultation stage. The rem postponed confirmation of the co	on is near completion and mana naining current year budget of £	agers and staff workshops 0.084m is required to be r	are also underway. ephased to 2019/20	Spend incurred in 20 ⁴ due to the delay in the	8/19 of £0.016m relates	to the research		
Mitigating Action None required at this time.								

	ONTH END DATE			31 March 2019		
PERIOD				Year End		
			Project Life Fi	nancials		
Budget Details	Budget	Budget Spend to Date		orecast/ Actual Spend	Variance	
	£000	£000	%	£000	£000	%
1 Community Sports Fund	170	200	0.10/	470	<u>^</u>	00
Project Life Financials	472	380	81%	472	0	0%
Current Year Financials	201	109	54%	109	(92)	-46%
Project Description	Match funding of up to 75% for	•	•	•		
Project Lifecycle Main Issues / Reason for V	Planned End Date	3	1-Mar-18 Forecas	st End Date	31	1-Mar-20
Mitigating Action	however some are not expected to be		C C			
	with community groups to ensure prog	ress is made with project	nto			
Inticipated Outcome			515			
Anticipated Outcome			515			
-	vide range of organisations WDC.		515			
Improve sport facilities to a w	vide range of organisations WDC.		515			
Improve sport facilities to a w 2 New Clydebank Leisure Ce	vide range of organisations WDC.	23,755	100%	23,758	(52)	0%
Improve sport facilities to a w	vide range of organisations WDC.			23,758 377	(52) (55)	
 Improve sport facilities to a w New Clydebank Leisure Ce Project Life Financials Current Year Financials 	vide range of organisations WDC.	23,755 377	100%		(52) (55)	
 Improve sport facilities to a w New Clydebank Leisure Ce Project Life Financials 	vide range of organisations WDC. entre 23,810 432	23,755 377 e.	100% 87%		(55)	
 Improve sport facilities to a w New Clydebank Leisure Ce Project Life Financials Current Year Financials Project Description 	vide range of organisations WDC. entre 23,810 432 Provision of new leisure centre Planned End Date	23,755 377 e.	100% 87%	377	(55)	-13%
 Improve sport facilities to a w New Clydebank Leisure Ce Project Life Financials Current Year Financials Project Description Project Lifecycle Main Issues / Reason for V Currently concluding final min 	vide range of organisations WDC. entre 23,810 432 Provision of new leisure centre Planned End Date	23,755 377 Э.	100% 87% 1-Mar-18 Actual B	377 End Date	(55)	-13% 1-Mar-17
Improve sport facilities to a w2New Clydebank Leisure CeProject Life FinancialsCurrent Year FinancialsProject DescriptionProject LifecycleMain Issues / Reason for VaCurrently concluding final minyear.	vide range of organisations WDC. entre 23,810 432 Provision of new leisure centre Planned End Date ariance	23,755 377 Э.	100% 87% 1-Mar-18 Actual B	377 End Date	(55)	-139 1-Mar-17
 Improve sport facilities to a w New Clydebank Leisure Ce Project Life Financials Current Year Financials Project Description Project Lifecycle Main Issues / Reason for V Currently concluding final min year. Mitigating Action 	vide range of organisations WDC. entre 23,810 432 Provision of new leisure centre Planned End Date ariance	23,755 377 Э.	100% 87% 1-Mar-18 Actual B	377 End Date	(55)	-139 1-Mar-17
 Improve sport facilities to a w New Clydebank Leisure Ce Project Life Financials Current Year Financials Project Description Project Lifecycle Main Issues / Reason for V Currently concluding final min year. Mitigating Action None required at this time. 	vide range of organisations WDC. entre 23,810 432 Provision of new leisure centre Planned End Date ariance	23,755 377 Э.	100% 87% 1-Mar-18 Actual B	377 End Date	(55)	
 Improve sport facilities to a w New Clydebank Leisure Ce Project Life Financials Current Year Financials Project Description Project Lifecycle Main Issues / Reason for V Currently concluding final min year. Mitigating Action 	vide range of organisations WDC. entre 23,810 432 Provision of new leisure centre Planned End Date ariance nor expenditure items with an undersp	23,755 377 Э.	100% 87% 1-Mar-18 Actual B	377 End Date	(55)	-139 1-Mar-17

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31 March 2019

Year End

			Project Life F	inancials	
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	
	000£	£000	%	£000	
Levengrove Park - Restorat	ion & Regeneration				
Project Life Financials	3,639	3,430	94%	3,639	
Current Year Financials	2,160	1,951	90%	1,951	
Project Description	Restoration and Regeneration	of Levengrove Park.			
Project Lifecycle	Planned End Date	30	0-Aug-18 Foreca	ast End Date	
Main Issues / Reason for Va	ariance				
	s involved in securing external fundin the depot remain outstanding and are apital expenditure.				
Mitigating Action None required.					
Anticipated Outcome					

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Variance	
£000	%
0	0%
(209)	-10%
	31-Mar-20
and Pavilion is now is required to be re	v complete and ephased to 2019/20

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			Project l	Life Financials		
Budget Details	Budget	Spend to Date	Forecast/ Actual Spend		Forecast Variance	
	£000	£000	%	£000	£000	%
Resources Carried Forwa	rd					
Project Life Financials	(964)	(232)	24%	(916)	48	-5%
Current Year Financials	(765)	(81)	11%	(81)	684	-89%
Project Description			•	rs relating to ICT Modernisat Sports Hub and Auld Street		IRA
Project Lifecycle Main Issues / Reason for	Planned End Date Variance	31-Ma	ar-18 I	Forecast End Date	31	-Mar-20
	ired in 2018/19 and those that gies Burn (0.400m) with the rea	•		•		,.
Anticipated Outcome	ed within the appropriate statu					

Application of resources held on balance sheet in 2018/19 as appropriate.

General services capital grant applied to capital spend slightly less than forecast.

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			Project	Life Financials		
Budget Details	Budget	Spend to Date		Forecast/ Actual Spend	Forecast Variance	9
	£000	£000	%	£000£	£000	%
General Services Capital	Grant					
Project Life Financials	(95,055)	(36,085)	38%	(94,970)	85	0%
Current Year Financials	(8,557)	(8,472)	99%	(8,472)	85	-1%
Project Description	This is a general grant rec	eived from the Scottish G	overnmei	nt in relation to General Service	ces capital spend	
Project Lifecycle	Planned End Date	31-Ma	ar-26	Forecast End Date	31	-Mar-26
Main Issues / Reason for	Variance					
General services capital gr	ant applied to capital spend sl	ightly less than forecast.				
Mitigating Action						
None required at this time						
Anticipated Outcome						

31 March 2019 MONTH END DATE PERIOD Year End **Project Life Financials** Budget Details Forecast/ Actual Budget Spend to Date **Forecast Variance** Spend £000 £000 % £000 £000 % 3 Ring Fenced Government Grant Funding Project Life Financials (54,715) (14,993)27% (53, 844)-2% 871 Current Year Financials 77% (8,682)(6,677) (6,677) 2,005 -23% This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Project Description Cycling, Walking, Safer Streets, Early Years, Gruggies Burn Flood works, Early Years funding and City Deal Project Lifecycle Planned End Date 31-Mar-26 Forecast End Date 31-Mar-26 Main Issues / Reason for Variance Main variance relates to Exxon City Deal grant not received and Early Years funding not fully applied in 2018/19 due to spend as detailed in the red status update. Mitigating Action Mitigating actions are detailed within the appropriate status updates. Anticipated Outcome Specific grants received were less anticipated in 2018/19

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			Project L	ife Financials.		
Budget Details	Budget	Spend to Dat	e	Forecast/ Actual Spend	Forecast Varianc	e
	£000	£000	%	£000	£000	%
Match Funding / Other Gra	ants and Contributions					
Project Life Financials	(19,341)	(4,158)	21%	(6,995)	12,345	-64%
Current Year Financials	(10,822)	(3,508)	32%	(3,508)	7,314	-68%
Project Description	This is match funding from Clydebank Community Spo		he main fundin	ng being anticipated for Leve	ngrove Park, Posties Pa	rk and
Project Lifecycle	Planned End Date	31	I-Mar-19 F	Forecast End Date	3′	1-Mar-20
Main Issues / Reason for	Variance					
Main variance relates to an regeneration project.	underachievement of income i	n 2018/19 related to	Queens Quay	v district heating income accr	ual and income related t	o St Eunan's
Mitigating Action						
Anticipated Outcome	ed within the appropriate statu	s updates.				
Capital receipts received les	ss than forecast					

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Budget Details	Project Life Financials							
	Budget Spend to Date		Forecast/ Actual Spend		Forecast Variance			
	£000	£000	%	£000	£000	%		
Capital Receipts								
Project Life Financials	(39,895)	(4,427)	11%	(37,940)	1,955	-5%		
Current Year Financials	(10,264)	0	0%	0	10,264	-100%		
Project Lifecycle Main Issues / Reason for	Planned End Date Variance	31-Ma	ar-26 F	orecast End Date	ecast End Date 31-N			
Although capital receipts o	f £3.472m were received in yea pacting on the level of prudenti	-						
Mitigating Action	e out with officers control all po	tantial receipte will be av	related					
Anticipated Outcome	e out with onicers control all po		cpiorea.					
Capital receipts received le	ess than forecast							

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Anticipated Outcome

MONTH END DATE			31 March 2019						
PERIOD			[Year End					
Budget Details	Project Life Financials								
	Budget	Spend to D	ate	Forecast/ Actual Spend	Forecast Variance				
	£000	£000	%		£000	0			
Prudential Borrowing									
Project Life Financials	(119,728)	(113,131)	94%	(135,962)	(16,234)	149			
Current Year Financials	(44,316)	(30,639)	69%	(30,639)	13,676	-31%			
Project Description	Prudential borrowing is lor expenditure	ng term borrowing fr	om financial ins	titutions that has been appro	oved for the purposes of f	unding capital			
Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date	3	1-Mar-26			
Main Issues / Reason for Prudential borrowing in 20 Mitigating Action	Variance 18/19 less than budgeted due	to programme re-pł	nasing.						

While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the programme life.

Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis.

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%

14%

-31%

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Budget Details	Project Life Financials								
	Budget	Spend to	Date	Forecast/ Actual Spend	Forecast Variance				
	£000	£000	%	£000	£000	%			
CFCR									
Project Life Financials Current Year Financials	(2,721) (370)	<mark>(656)</mark> 0	24% 0%		245 370	-9% 100%-			
Project Description	This is capital spend which is funded by revenue budgets								
Project Lifecycle Main Issues / Reason for	Planned End Date Variance		31-Mar-19	Forecast End Date		31-Mar-20			
CFCR was not applied in 2	018/19 due to lack of spend or	n the Wind Turbir	ne project, online	payments for educational e	stablishments and rege	eneration activity.			
Mitigating Action Mitigating actions are detai Anticipated Outcome CFCR required less than a	led within the appropriate statu nticipated in 2018/19	is updates.							
TOTAL RESOURCES Project Life Financials	(332,417)	(173,682)	52%	(333,102)	(685)	0%			
Current Year Financials	(83,777)	(49,377)	59%		34,400	-41%			

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