

**WEST DUNBARTONSHIRE COUNCIL  
DRAFT ESTIMATES 2018/19  
INDICATIVE ESTIMATES 2019/20  
INDICATIVE ESTIMATES 2020/21**

**WEST DUNBARTONSHIRE COUNCIL**  
**2018/2019 DRAFT REVENUE ESTIMATES**  
**INDICATIVE REVENUE ESTIMATES 2019/20 AND 2020/21**  
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**WEST DUNBARTONSHIRE COUNCIL**  
**GENERAL SERVICES**  
**2018/2019 DRAFT REVENUE ESTIMATES**  
**INDICATIVE REVENUE ESTIMATES 2019/20 AND 2020/21**  
**SUMMARY**

|                                       | PAGES | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------------------|-------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| RESOURCES                             | 2     | 4,220,287                            | 4,183,128                           | 4,160,647                | 4,069,092                         | 4,085,365                              | 4,230,418                              |
| REGULATORY                            | 11    | 4,499,255                            | 4,559,048                           | 4,557,876                | 4,344,315                         | 4,354,235                              | 4,339,743                              |
| PEOPLE AND TECHNOLOGY                 | 18    | 5,707,996                            | 5,837,445                           | 5,826,132                | 5,754,519                         | 5,732,471                              | 5,780,035                              |
| COMMUNICATIONS, CULTURE,<br>COMMUNITY | 23    | 5,013,308                            | 5,191,953                           | 5,159,355                | 5,224,249                         | 5,265,013                              | 5,303,606                              |
| EDUCATION, LEARNING AND<br>ATTAINMENT | 32    | 88,614,879                           | 88,049,958                          | 88,011,845               | 88,164,406                        | 89,145,000                             | 89,704,170                             |
| ENVIRONMENT AND NEIGHBOURHOOD         | 52    | 27,180,090                           | 27,359,995                          | 27,349,612               | 26,418,977                        | 25,971,017                             | 26,065,403                             |
| HOUSING AND EMPLOYABILITY             | 73    | 4,115,241                            | 4,282,698                           | 4,278,702                | 4,242,319                         | 4,278,432                              | 4,355,473                              |
| REGENERATION                          | 80    | (1,977,536)                          | (2,018,710)                         | (2,078,789)              | (2,437,574)                       | (2,186,296)                            | (1,998,764)                            |
| MISCELLANEOUS                         | 87    | 5,939,042                            | 5,967,336                           | 6,045,050                | 5,655,374                         | 6,044,246                              | 6,235,028                              |
| ALLOCATION TO NON GAE                 |       | (5,702,440)                          | (5,702,439)                         | (5,702,439)              | (5,702,439)                       | (5,582,439)                            | (5,582,439)                            |
| <b>REQUISITIONS:</b>                  |       |                                      |                                     |                          |                                   |                                        |                                        |
| SPTA                                  |       | 1,784,000                            | 1,784,000                           | 1,784,000                | 1,784,000                         | 1,784,000                              | 1,784,000                              |
| VALUATION JOINT BOARD                 |       | 718,340                              | 718,340                             | 718,340                  | 718,340                           | 718,340                                | 718,340                                |
| HEALTH & SOCIAL CARE PARTNERSHIP      |       | 60,665,537                           | 60,613,537                          | 60,613,537               | 60,745,949                        | 60,606,949                             | 60,490,000                             |
| <b>SERVICE TOTAL</b>                  |       | <b>200,777,999</b>                   | <b>200,826,289</b>                  | <b>200,723,868</b>       | <b>198,981,526</b>                | <b>200,216,333</b>                     | <b>201,425,013</b>                     |
| LOAN CHARGES                          |       | 11,336,700                           | 11,442,789                          | 11,442,789               | 10,463,000                        | 10,945,000                             | 12,029,000                             |
| <b>PROJECTED BUDGET</b>               |       | <b>212,114,699</b>                   | <b>212,269,078</b>                  | <b>212,166,657</b>       | <b>209,444,526</b>                | <b>211,161,333</b>                     | <b>213,454,013</b>                     |
| ADD/(LESS) USE OF FREE BALANCES       |       | (2,200,700)                          | (2,200,700)                         | (2,200,700)              | 0                                 | 0                                      | 0                                      |
| <b>TOTAL TO BE FINANCED</b>           |       | <b>209,913,999</b>                   | <b>210,068,378</b>                  | <b>209,965,957</b>       | <b>209,444,526</b>                | <b>211,161,333</b>                     | <b>213,454,013</b>                     |
| <b>FINANCING:</b>                     |       |                                      |                                     |                          |                                   |                                        |                                        |
| SCOTTISH GOVERNMENT FUNDING           |       | (167,675,000)                        | (167,829,378)                       | (167,829,378)            | (162,713,000)                     | (158,227,400)                          | (153,532,000)                          |
| COUNCIL TAX                           |       | (42,239,000)                         | (42,239,000)                        | (42,239,000)             | (43,356,300)                      | (44,555,450)                           | (45,668,000)                           |
| <b>BALANCE TOTAL TO BE FINANCED</b>   |       | <b>0</b>                             | <b>0</b>                            | <b>(102,421)</b>         | <b>3,375,226</b>                  | <b>8,378,483</b>                       | <b>14,254,013</b>                      |

## Resources

| DESCRIPTION                       | PAGE | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/2019<br>£ | INDICATIVE<br>ESTIMATE<br>2019/2020<br>£ | INDICATIVE<br>ESTIMATE<br>2020/2021<br>£ |
|-----------------------------------|------|----------------------------------------|---------------------------------------|--------------------------|-------------------------------------|------------------------------------------|------------------------------------------|
| Audit                             | 3    | 251,048                                | 241,385                               | 230,452                  | 213,523                             | 220,300                                  | 226,481                                  |
| Finance                           | 4    | 1,418,942                              | 1,419,295                             | 1,476,949                | 1,415,027                           | 1,406,677                                | 1,423,481                                |
| Rent Rebates & Allowances         | 5    | 8,049                                  | 8,049                                 | (1,951)                  | 21,440                              | 53,803                                   | 69,095                                   |
| Revenue & Benefits                | 6    | 2,323,387                              | 2,314,873                             | 2,303,124                | 2,259,223                           | 2,231,005                                | 2,336,404                                |
| Finance Service Centre            | 7    | 295,906                                | 297,205                               | 264,167                  | 305,473                             | 302,382                                  | 305,729                                  |
| Cost of Collection of Rates       | 8    | 39,916                                 | 17,916                                | 17,816                   | 17,916                              | 17,916                                   | 17,916                                   |
| Cost of Collection of Council Tax | 9    | (755,152)                              | (769,152)                             | (770,763)                | (769,152)                           | (769,152)                                | (769,152)                                |
| Procurement                       | 10   | 638,191                                | 653,557                               | 640,853                  | 605,642                             | 622,434                                  | 620,464                                  |
| <b>Total for Resources</b>        |      | <b>4,220,287</b>                       | <b>4,183,128</b>                      | <b>4,160,647</b>         | <b>4,069,092</b>                    | <b>4,085,365</b>                         | <b>4,230,418</b>                         |

## Resources Audit

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------------|-----------------------------------|----------------------------------|---------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                          | £                                 | £                                | £                   | £                              | £                                   | £                                   |
| 354,277              | Others Basic Pay                         | 322,676                           | 322,937                          | 314,904             | 329,966                        | 335,205                             | 339,984                             |
| 11                   | Holiday Pay for Add Pay                  | 40                                | 40                               | 0                   | 40                             | 40                                  | 40                                  |
| 139                  | Others Variable OT at 1.5                | 150                               | 150                              | 0                   | 150                            | 150                                 | 150                                 |
| 35,235               | Others National Insurance Employers      | 32,339                            | 32,365                           | 31,680              | 33,117                         | 33,644                              | 34,124                              |
| 68,423               | Others Superannuation Employers          | 62,276                            | 62,326                           | 60,776              | 63,683                         | 64,694                              | 65,616                              |
| <b>458,085</b>       | <b>Employee Cost</b>                     | <b>417,481</b>                    | <b>417,818</b>                   | <b>407,360</b>      | <b>426,956</b>                 | <b>433,733</b>                      | <b>439,914</b>                      |
| 195                  | Rep & Maintenance                        | 0                                 | 0                                | 0                   | 0                              | 0                                   | 0                                   |
| <b>195</b>           | <b>Property Cost</b>                     | <b>0</b>                          | <b>0</b>                         | <b>0</b>            | <b>0</b>                       | <b>0</b>                            | <b>0</b>                            |
| 1,349                | Employee Related Travel                  | 983                               | 983                              | 1,278               | 983                            | 983                                 | 983                                 |
| <b>1,349</b>         | <b>Transport Cost</b>                    | <b>983</b>                        | <b>983</b>                       | <b>1,278</b>        | <b>983</b>                     | <b>983</b>                          | <b>983</b>                          |
| 90                   | Books                                    | 340                               | 340                              | 340                 | 340                            | 340                                 | 340                                 |
| 281                  | Mobile Phones                            | 259                               | 259                              | 280                 | 259                            | 259                                 | 259                                 |
| 1,173                | Membership Fees & Subscriptions          | 1,500                             | 1,500                            | 1,225               | 1,500                          | 1,500                               | 1,500                               |
| 60                   | Conference Fees                          | 200                               | 200                              | 330                 | 200                            | 200                                 | 200                                 |
| 5                    | Equip/Computer Purch & Repair            | 0                                 | 0                                | 1,101               | 0                              | 0                                   | 0                                   |
| 4,020                | Supplies & Services                      | 185                               | 185                              | 571                 | 185                            | 185                                 | 185                                 |
| <b>5,629</b>         | <b>Supplies services and Admin Costs</b> | <b>2,484</b>                      | <b>2,484</b>                     | <b>3,847</b>        | <b>2,484</b>                   | <b>2,484</b>                        | <b>2,484</b>                        |
| 2,718                | Payment to Other Bodies                  | 10,100                            | 10,100                           | 11,302              | 8,100                          | 8,100                               | 8,100                               |
| <b>2,718</b>         | <b>Payments to other Bodies</b>          | <b>10,100</b>                     | <b>10,100</b>                    | <b>11,302</b>       | <b>8,100</b>                   | <b>8,100</b>                        | <b>8,100</b>                        |
| <b>467,976</b>       | <b>Gross Expenditure</b>                 | <b>431,048</b>                    | <b>431,385</b>                   | <b>423,787</b>      | <b>438,523</b>                 | <b>445,300</b>                      | <b>451,481</b>                      |
| (115,730)            | Miscellaneous Income                     | (180,000)                         | (190,000)                        | (193,335)           | (225,000)                      | (225,000)                           | (225,000)                           |
| <b>(115,730)</b>     | <b>Income</b>                            | <b>(180,000)</b>                  | <b>(190,000)</b>                 | <b>(193,335)</b>    | <b>(225,000)</b>               | <b>(225,000)</b>                    | <b>(225,000)</b>                    |
| <b>(115,730)</b>     | <b>Gross Income</b>                      | <b>(180,000)</b>                  | <b>(190,000)</b>                 | <b>(193,335)</b>    | <b>(225,000)</b>               | <b>(225,000)</b>                    | <b>(225,000)</b>                    |
| <b>352,246</b>       | <b>Net Expenditure</b>                   | <b>251,048</b>                    | <b>241,385</b>                   | <b>230,452</b>      | <b>213,523</b>                 | <b>220,300</b>                      | <b>226,481</b>                      |

## Resources Finance

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------------|-----------------------------------|----------------------------------|---------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                          | £                                 | £                                | £                   | £                              | £                                   | £                                   |
| 1,210,581            | Others Basic Pay                         | 1,186,789                         | 1,187,767                        | 1,220,215           | 1,198,231                      | 1,192,236                           | 1,205,769                           |
| 2,724                | Other Pay                                | 0                                 | 0                                | 5,624               | 0                              | 0                                   | 0                                   |
| 3,836                | Overtime                                 | 500                               | 500                              | 2,799               | 500                            | 500                                 | 500                                 |
| 116,667              | Others National Insurance Employers      | 116,835                           | 117,271                          | 117,024             | 114,661                        | 114,090                             | 115,384                             |
| 235,715              | Others Superannuation Employers          | 229,512                           | 229,895                          | 235,293             | 231,258                        | 230,102                             | 232,714                             |
| <b>1,569,523</b>     | <b>Employee Cost</b>                     | <b>1,533,636</b>                  | <b>1,535,433</b>                 | <b>1,580,955</b>    | <b>1,544,650</b>               | <b>1,536,928</b>                    | <b>1,554,367</b>                    |
| 1,423                | Employee Related Travel                  | 2,198                             | 2,198                            | 1,000               | 998                            | 998                                 | 998                                 |
| <b>1,423</b>         | <b>Transport Cost</b>                    | <b>2,198</b>                      | <b>2,198</b>                     | <b>1,000</b>        | <b>998</b>                     | <b>998</b>                          | <b>998</b>                          |
| 6,674                | Publications                             | 3,625                             | 3,625                            | 5,058               | 1,500                          | 1,500                               | 1,500                               |
| 22                   | Postages                                 | 572                               | 572                              | 50                  | 100                            | 100                                 | 100                                 |
| 126                  | Telephone - Calls                        | 1,130                             | 1,130                            | 126                 | 1,130                          | 1,130                               | 1,130                               |
| 575                  | Mobile Phones                            | 329                               | 329                              | 329                 | 329                            | 329                                 | 329                                 |
| 70                   | Membership Fees & Subscriptions          | 300                               | 300                              | 300                 | 4,980                          | 4,980                               | 4,980                               |
| 890                  | Conference Fees                          | 0                                 | 0                                | 0                   | 0                              | 0                                   | 0                                   |
| 704                  | Purchase of Computer Equipment           | 0                                 | 0                                | 506                 | 0                              | 0                                   | 0                                   |
| 0                    | Tools & Equipment (Repairs & Maint.)     | 460                               | 460                              | 460                 | 460                            | 460                                 | 460                                 |
| 1,083                | Printer Rationalisation - Lease          | 1,640                             | 196                              | 0                   | 0                              | 0                                   | 0                                   |
| 1,884                | Printer Rationalisation - Copy Costs     | 2,760                             | 2,760                            | 2,956               | 2,956                          | 2,956                               | 2,956                               |
| 457                  | Supplies & Services                      | 600                               | 600                              | 251                 | 600                            | 600                                 | 600                                 |
| 2,966                | Bank and Security Charges                | 767                               | 767                              | 1,000               | 1,000                          | 1,000                               | 1,000                               |
| <b>15,451</b>        | <b>Supplies services and Admin Costs</b> | <b>12,183</b>                     | <b>10,739</b>                    | <b>11,036</b>       | <b>13,055</b>                  | <b>13,055</b>                       | <b>13,055</b>                       |
| 2,054                | Payment to Other Bodies                  | 2,000                             | 2,000                            | 2,000               | 2,000                          | 2,000                               | 2,000                               |
| <b>2,054</b>         | <b>Payments to other Bodies</b>          | <b>2,000</b>                      | <b>2,000</b>                     | <b>2,000</b>        | <b>2,000</b>                   | <b>2,000</b>                        | <b>2,000</b>                        |
| <b>1,588,451</b>     | <b>Gross Expenditure</b>                 | <b>1,550,017</b>                  | <b>1,550,370</b>                 | <b>1,594,991</b>    | <b>1,560,703</b>               | <b>1,552,981</b>                    | <b>1,570,420</b>                    |
| (21,932)             | Commission                               | (22,988)                          | (22,988)                         | (22,988)            | 0                              | 0                                   | 0                                   |
| (32,874)             | Miscellaneous Income                     | (46,220)                          | (46,220)                         | (32,850)            | (32,850)                       | (32,850)                            | (32,850)                            |
| (68,508)             | Int Rech - Staff Costs                   | (61,867)                          | (61,867)                         | (62,204)            | (112,826)                      | (113,454)                           | (114,089)                           |
| <b>(123,314)</b>     | <b>Income</b>                            | <b>(131,075)</b>                  | <b>(131,075)</b>                 | <b>(118,042)</b>    | <b>(145,676)</b>               | <b>(146,304)</b>                    | <b>(146,939)</b>                    |
| <b>(123,314)</b>     | <b>Gross Income</b>                      | <b>(131,075)</b>                  | <b>(131,075)</b>                 | <b>(118,042)</b>    | <b>(145,676)</b>               | <b>(146,304)</b>                    | <b>(146,939)</b>                    |
| <b>1,465,137</b>     | <b>Net Expenditure</b>                   | <b>1,418,942</b>                  | <b>1,419,295</b>                 | <b>1,476,949</b>    | <b>1,415,027</b>               | <b>1,406,677</b>                    | <b>1,423,481</b>                    |

## Resources

### Rent Rebates & Allowances

| OUTTURN<br>2016/2017 | DESCRIPTION                    | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|--------------------------------|-----------------------------------|----------------------------------|---------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                | £                                 | £                                | £                   | £                              | £                                   | £                                   |
| 1,939,348            | Discretionary Housing Payments | 1,617,003                         | 1,617,003                        | 1,617,003           | 1,617,003                      | 1,617,003                           | 1,617,003                           |
| 22,518,823           | Rent Allowances- Computer      | 19,623,641                        | 19,623,641                       | 19,602,025          | 19,623,641                     | 19,623,641                          | 19,623,641                          |
| 222,474              | Rent Allowances- Manual        | 0                                 | 0                                | 21,616              | 0                              | 0                                   | 0                                   |
| 21,673,714           | Rent Rebates                   | 26,997,326                        | 26,997,326                       | 26,997,326          | 27,567,645                     | 28,946,027                          | 29,597,312                          |
| (885,538)            | H B - Overpayment Recovery     | (1,086,600)                       | (1,086,600)                      | (1,096,600)         | (1,086,600)                    | (1,086,600)                         | (1,086,600)                         |
| <b>45,468,821</b>    | <b>Payments to Clients</b>     | <b>47,151,370</b>                 | <b>47,151,370</b>                | <b>47,141,370</b>   | <b>47,721,689</b>              | <b>49,100,071</b>                   | <b>49,751,356</b>                   |
| <b>45,468,821</b>    | <b>Gross Expenditure</b>       | <b>47,151,370</b>                 | <b>47,151,370</b>                | <b>47,141,370</b>   | <b>47,721,689</b>              | <b>49,100,071</b>                   | <b>49,751,356</b>                   |
| (43,407,213)         | Benefit Subsidy                | (45,526,318)                      | (45,526,318)                     | (45,526,318)        | (46,083,246)                   | (47,429,265)                        | (48,065,258)                        |
| (406,910)            | DWP Income                     | (406,788)                         | (406,788)                        | (406,788)           | (406,788)                      | (406,788)                           | (406,788)                           |
| (1,532,560)          | DHP Income via RSG             | (1,210,215)                       | (1,210,215)                      | (1,210,215)         | (1,210,215)                    | (1,210,215)                         | (1,210,215)                         |
| <b>(45,346,683)</b>  | <b>Income</b>                  | <b>(47,143,321)</b>               | <b>(47,143,321)</b>              | <b>(47,143,321)</b> | <b>(47,700,249)</b>            | <b>(49,046,268)</b>                 | <b>(49,682,261)</b>                 |
| <b>(45,346,683)</b>  | <b>Gross Income</b>            | <b>(47,143,321)</b>               | <b>(47,143,321)</b>              | <b>(47,143,321)</b> | <b>(47,700,249)</b>            | <b>(49,046,268)</b>                 | <b>(49,682,261)</b>                 |
| <b>122,138</b>       | <b>Net Expenditure</b>         | <b>8,049</b>                      | <b>8,049</b>                     | <b>(1,951)</b>      | <b>21,440</b>                  | <b>53,803</b>                       | <b>69,095</b>                       |

## Resources Revenue & Benefits

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/2019<br>£ | INDICATIVE<br>ESTIMATE<br>2019/2020<br>£ | INDICATIVE<br>ESTIMATE<br>2020/2021<br>£ |
|---------------------------|------------------------------------------|----------------------------------------|---------------------------------------|--------------------------|-------------------------------------|------------------------------------------|------------------------------------------|
| 1,687,991                 | Others Basic Pay                         | 1,705,723                              | 1,700,299                             | 1,688,025                | 1,592,423                           | 1,489,481                                | 1,494,231                                |
| 8,120                     | Other Pay                                | 1,730                                  | 1,730                                 | 5,724                    | 1,730                               | 1,730                                    | 1,730                                    |
| 28,080                    | Overtime                                 | 10,864                                 | 10,864                                | 32,000                   | 10,864                              | 10,864                                   | 10,864                                   |
| 124,736                   | Others National Insurance Employers      | 123,698                                | 123,199                               | 125,012                  | 115,884                             | 108,468                                  | 108,812                                  |
| 310,594                   | Others Superannuation Employers          | 312,547                                | 311,401                               | 308,178                  | 290,551                             | 271,778                                  | 272,645                                  |
| 0                         | Others Professional Subscriptions        | 270                                    | 270                                   | 0                        | 270                                 | 270                                      | 270                                      |
| <b>2,159,521</b>          | <b>Employee Cost</b>                     | <b>2,154,832</b>                       | <b>2,147,763</b>                      | <b>2,158,939</b>         | <b>2,011,722</b>                    | <b>1,882,591</b>                         | <b>1,888,552</b>                         |
| 6,312                     | Employee Related Travel                  | 6,455                                  | 6,455                                 | 5,688                    | 7,455                               | 6,955                                    | 6,455                                    |
| <b>6,312</b>              | <b>Transport Cost</b>                    | <b>6,455</b>                           | <b>6,455</b>                          | <b>5,688</b>             | <b>7,455</b>                        | <b>6,955</b>                             | <b>6,455</b>                             |
| 9,882                     | Printing                                 | 5,500                                  | 4,055                                 | 2,055                    | 2,638                               | 4,055                                    | 4,055                                    |
| 29,799                    | Postages                                 | 16,400                                 | 16,400                                | 16,400                   | 16,400                              | 16,400                                   | 16,400                                   |
| 1,862                     | Mobile Phones                            | 1,356                                  | 1,356                                 | 1,356                    | 1,338                               | 1,338                                    | 1,338                                    |
| 5,990                     | Central Telephones                       | 6,080                                  | 6,080                                 | 8,236                    | 6,080                               | 6,080                                    | 6,080                                    |
| 1,724                     | Membership Fees & Subscriptions          | 1,580                                  | 1,580                                 | 1,580                    | 1,580                               | 1,580                                    | 1,580                                    |
| 896                       | Conference Fees                          | 1,580                                  | 1,580                                 | 1,580                    | 1,580                               | 1,580                                    | 1,580                                    |
| 36,816                    | Computer Software                        | 0                                      | 0                                     | 692                      | 0                                   | 0                                        | 0                                        |
| 19,938                    | Purchase of Computer Equipment           | 0                                      | 0                                     | 0                        | 0                                   | 0                                        | 0                                        |
| 380                       | Machine Rentals And Leasing              | 380                                    | 380                                   | 380                      | 380                                 | 380                                      | 380                                      |
| 1,622                     | Small Office Equip/Computer Purch & Repa | 2,500                                  | 2,500                                 | 2,536                    | 2,500                               | 2,500                                    | 2,500                                    |
| 1,805                     | Printer Rationalisation - Lease          | 0                                      | 0                                     | 0                        | 0                                   | 0                                        | 0                                        |
| 3,072                     | Printer Rationalisation - Copy Costs     | 0                                      | 0                                     | 2,000                    | 1,417                               | 1,417                                    | 1,417                                    |
| 17,458                    | Supplies & Services                      | 317                                    | 317                                   | 281                      | 317                                 | 317                                      | 317                                      |
| <b>131,244</b>            | <b>Supplies services and Admin Costs</b> | <b>35,693</b>                          | <b>34,248</b>                         | <b>37,096</b>            | <b>34,230</b>                       | <b>35,647</b>                            | <b>35,647</b>                            |
| 77,078                    | Payment to Other Bodies                  | 40,426                                 | 40,426                                | 40,426                   | 40,426                              | 40,426                                   | 40,426                                   |
| 869,744                   | Other Funding                            | 815,428                                | 815,428                               | 815,428                  | 797,732                             | 797,732                                  | 797,732                                  |
| <b>946,822</b>            | <b>Payments to other Bodies</b>          | <b>855,854</b>                         | <b>855,854</b>                        | <b>855,854</b>           | <b>838,158</b>                      | <b>838,158</b>                           | <b>838,158</b>                           |
| <b>3,243,899</b>          | <b>Gross Expenditure</b>                 | <b>3,052,834</b>                       | <b>3,044,320</b>                      | <b>3,057,577</b>         | <b>2,891,565</b>                    | <b>2,763,351</b>                         | <b>2,768,812</b>                         |
| (798,026)                 | Admin Subsidy                            | (727,118)                              | (727,118)                             | (730,790)                | (630,790)                           | (530,790)                                | (430,790)                                |
| (1,688)                   | Arrestment Handling Fee Payroll          | (2,329)                                | (2,329)                               | (1,534)                  | (1,552)                             | (1,556)                                  | (1,618)                                  |
| (154,402)                 | Miscellaneous Income                     | 0                                      | 0                                     | (22,129)                 | 0                                   | 0                                        | 0                                        |
| <b>(954,116)</b>          | <b>Income</b>                            | <b>(729,447)</b>                       | <b>(729,447)</b>                      | <b>(754,453)</b>         | <b>(632,342)</b>                    | <b>(532,346)</b>                         | <b>(432,408)</b>                         |
| <b>(954,116)</b>          | <b>Gross Income</b>                      | <b>(729,447)</b>                       | <b>(729,447)</b>                      | <b>(754,453)</b>         | <b>(632,342)</b>                    | <b>(532,346)</b>                         | <b>(432,408)</b>                         |
| <b>2,289,783</b>          | <b>Net Expenditure</b>                   | <b>2,323,387</b>                       | <b>2,314,873</b>                      | <b>2,303,124</b>         | <b>2,259,223</b>                    | <b>2,231,005</b>                         | <b>2,336,404</b>                         |

**Resources**  
**Finance Service Centre**

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------------|-----------------------------------|----------------------------------|---------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                          | £                                 | £                                | £                   | £                              | £                                   | £                                   |
| 239,303              | Others Basic Pay                         | 192,831                           | 193,861                          | 162,935             | 194,909                        | 192,532                             | 195,106                             |
| 158                  | Others - Other Allowances                | 364                               | 364                              | 2,941               | 364                            | 364                                 | 364                                 |
| 176                  | Holiday Pay for Add Pay                  | 750                               | 750                              | 28                  | 40                             | 40                                  | 40                                  |
| 19,693               | Others National Insurance Employers      | 14,490                            | 14,567                           | 14,795              | 20,800                         | 20,545                              | 20,822                              |
| 46,337               | Others Superannuation Employers          | 35,821                            | 36,013                           | 31,446              | 37,618                         | 37,159                              | 37,655                              |
| <b>305,667</b>       | <b>Employee Cost</b>                     | <b>244,256</b>                    | <b>245,555</b>                   | <b>212,145</b>      | <b>253,731</b>                 | <b>250,640</b>                      | <b>253,987</b>                      |
| 0                    | Repairs & Maintenance                    | 360                               | 360                              | 0                   | 360                            | 360                                 | 360                                 |
| <b>0</b>             | <b>Property Cost</b>                     | <b>360</b>                        | <b>360</b>                       | <b>0</b>            | <b>360</b>                     | <b>360</b>                          | <b>360</b>                          |
| 118                  | Other Travel Costs                       | 50                                | 50                               | 66                  | 52                             | 52                                  | 52                                  |
| 5                    | Employee Related Travel                  | 180                               | 180                              | 164                 | 270                            | 270                                 | 270                                 |
| <b>123</b>           | <b>Transport Cost</b>                    | <b>230</b>                        | <b>230</b>                       | <b>230</b>          | <b>322</b>                     | <b>322</b>                          | <b>322</b>                          |
| 40,444               | Postages                                 | 38,590                            | 38,590                           | 38,590              | 38,590                         | 38,590                              | 38,590                              |
| 0                    | Equip/Computer Purch & Repair            | 470                               | 470                              | 200                 | 470                            | 470                                 | 470                                 |
| 3,259                | Supplies & Services                      | 0                                 | 0                                | 1,002               | 0                              | 0                                   | 0                                   |
| 9,704                | Legal Expenses                           | 12,000                            | 12,000                           | 12,000              | 12,000                         | 12,000                              | 12,000                              |
| <b>53,407</b>        | <b>Supplies services and Admin Costs</b> | <b>51,060</b>                     | <b>51,060</b>                    | <b>51,792</b>       | <b>51,060</b>                  | <b>51,060</b>                       | <b>51,060</b>                       |
| 2,100                | Payment to Other Bodies                  | 0                                 | 0                                | 0                   | 0                              | 0                                   | 0                                   |
| <b>2,100</b>         | <b>Payments to other Bodies</b>          | <b>0</b>                          | <b>0</b>                         | <b>0</b>            | <b>0</b>                       | <b>0</b>                            | <b>0</b>                            |
| <b>361,297</b>       | <b>Gross Expenditure</b>                 | <b>295,906</b>                    | <b>297,205</b>                   | <b>264,167</b>      | <b>305,473</b>                 | <b>302,382</b>                      | <b>305,729</b>                      |
| <b>361,297</b>       | <b>Net Expenditure</b>                   | <b>295,906</b>                    | <b>297,205</b>                   | <b>264,167</b>      | <b>305,473</b>                 | <b>302,382</b>                      | <b>305,729</b>                      |

**Resources**  
**Cost of Collection of Rates**

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------------|-----------------------------------|----------------------------------|---------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                          | £                                 | £                                | £                   | £                              | £                                   | £                                   |
| 5,460                | Legal Expenses                           | 9,000                             | 9,000                            | 9,000               | 9,000                          | 9,000                               | 9,000                               |
| <b>5,460</b>         | <b>Supplies services and Admin Costs</b> | <b>9,000</b>                      | <b>9,000</b>                     | <b>9,000</b>        | <b>9,000</b>                   | <b>9,000</b>                        | <b>9,000</b>                        |
| 93,198               | Discretionary Rates Relief               | 95,816                            | 93,816                           | 93,816              | 93,816                         | 93,816                              | 93,816                              |
| 0                    | Payment to Other Bodies                  | 100                               | 100                              | 0                   | 100                            | 100                                 | 100                                 |
| <b>93,198</b>        | <b>Payments to other Bodies</b>          | <b>95,916</b>                     | <b>93,916</b>                    | <b>93,816</b>       | <b>93,916</b>                  | <b>93,916</b>                       | <b>93,916</b>                       |
| <b>98,658</b>        | <b>Gross Expenditure</b>                 | <b>104,916</b>                    | <b>102,916</b>                   | <b>102,816</b>      | <b>102,916</b>                 | <b>102,916</b>                      | <b>102,916</b>                      |
| (99,067)             | Statutory Additions                      | (65,000)                          | (85,000)                         | (85,000)            | (85,000)                       | (85,000)                            | (85,000)                            |
| <b>(99,067)</b>      | <b>Income</b>                            | <b>(65,000)</b>                   | <b>(85,000)</b>                  | <b>(85,000)</b>     | <b>(85,000)</b>                | <b>(85,000)</b>                     | <b>(85,000)</b>                     |
| <b>(99,067)</b>      | <b>Gross Income</b>                      | <b>(65,000)</b>                   | <b>(85,000)</b>                  | <b>(85,000)</b>     | <b>(85,000)</b>                | <b>(85,000)</b>                     | <b>(85,000)</b>                     |
| <b>(409)</b>         | <b>Net Expenditure</b>                   | <b>39,916</b>                     | <b>17,916</b>                    | <b>17,816</b>       | <b>17,916</b>                  | <b>17,916</b>                       | <b>17,916</b>                       |

**Resources**  
**Cost of Collection of Council Tax**

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------------|-----------------------------------|----------------------------------|---------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                          | £                                 | £                                | £                   | £                              | £                                   | £                                   |
| 0                    | Printing                                 | 1,500                             | 1,500                            | 0                   | 1,500                          | 1,500                               | 1,500                               |
| 0                    | Publications                             | 480                               | 480                              | 0                   | 480                            | 480                                 | 480                                 |
| 44,205               | Postages                                 | 38,970                            | 38,970                           | 38,970              | 38,970                         | 38,970                              | 38,970                              |
| 50,928               | Legal Expenses                           | 35,000                            | 35,000                           | 35,000              | 35,000                         | 35,000                              | 35,000                              |
| <b>95,133</b>        | <b>Supplies services and Admin Costs</b> | <b>75,950</b>                     | <b>75,950</b>                    | <b>73,970</b>       | <b>75,950</b>                  | <b>75,950</b>                       | <b>75,950</b>                       |
| 40,797               | Payment to Other Bodies                  | 45,500                            | 41,500                           | 41,500              | 41,500                         | 41,500                              | 41,500                              |
| <b>40,797</b>        | <b>Payments to other Bodies</b>          | <b>45,500</b>                     | <b>41,500</b>                    | <b>41,500</b>       | <b>41,500</b>                  | <b>41,500</b>                       | <b>41,500</b>                       |
| <b>135,930</b>       | <b>Gross Expenditure</b>                 | <b>121,450</b>                    | <b>117,450</b>                   | <b>115,470</b>      | <b>117,450</b>                 | <b>117,450</b>                      | <b>117,450</b>                      |
| (516,671)            | Statutory Additions                      | (505,000)                         | (515,000)                        | (515,000)           | (515,000)                      | (515,000)                           | (515,000)                           |
| (368,782)            | Water Authority                          | (368,782)                         | (368,782)                        | (368,782)           | (368,782)                      | (368,782)                           | (368,782)                           |
| (2,955)              | Miscellaneous Income                     | (2,820)                           | (2,820)                          | (2,451)             | (2,820)                        | (2,820)                             | (2,820)                             |
| <b>(888,408)</b>     | <b>Income</b>                            | <b>(876,602)</b>                  | <b>(886,602)</b>                 | <b>(886,233)</b>    | <b>(886,602)</b>               | <b>(886,602)</b>                    | <b>(886,602)</b>                    |
| <b>(888,408)</b>     | <b>Gross Income</b>                      | <b>(876,602)</b>                  | <b>(886,602)</b>                 | <b>(886,233)</b>    | <b>(886,602)</b>               | <b>(886,602)</b>                    | <b>(886,602)</b>                    |
| <b>(752,478)</b>     | <b>Net Expenditure</b>                   | <b>(755,152)</b>                  | <b>(769,152)</b>                 | <b>(770,763)</b>    | <b>(769,152)</b>               | <b>(769,152)</b>                    | <b>(769,152)</b>                    |

## Resources Procurement

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------------|-----------------------------------|----------------------------------|---------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                          | £                                 | £                                | £                   | £                              | £                                   | £                                   |
| 638,127              | Others Basic Pay                         | 673,965                           | 686,401                          | 723,706             | 731,663                        | 750,511                             | 769,049                             |
| 66,165               | Others National Insurance Employers      | 69,963                            | 70,963                           | 74,892              | 75,937                         | 77,891                              | 79,816                              |
| 123,079              | Others Superannuation Employers          | 129,767                           | 131,697                          | 139,675             | 141,211                        | 144,849                             | 148,426                             |
| 7,142                | Other costs                              | 0                                 | 0                                | 1,520               | 0                              | 0                                   | 0                                   |
| <b>834,513</b>       | <b>Employee Cost</b>                     | <b>873,695</b>                    | <b>889,061</b>                   | <b>939,793</b>      | <b>948,811</b>                 | <b>973,251</b>                      | <b>997,291</b>                      |
| 756                  | Employee Related Travel                  | 1,438                             | 1,438                            | 600                 | 1,438                          | 1,438                               | 1,438                               |
| <b>756</b>           | <b>Transport Cost</b>                    | <b>1,438</b>                      | <b>1,438</b>                     | <b>600</b>          | <b>1,438</b>                   | <b>1,438</b>                        | <b>1,438</b>                        |
| 323                  | Mobile Phones                            | 244                               | 244                              | 344                 | 244                            | 244                                 | 244                                 |
| 320                  | Hospitality                              | 100                               | 100                              | 100                 | 100                            | 100                                 | 100                                 |
| 1,025                | Membership Fees & Subscriptions          | 0                                 | 0                                | 0                   | 0                              | 0                                   | 0                                   |
| 795                  | Conference Fees                          | 200                               | 200                              | 200                 | 200                            | 200                                 | 200                                 |
| 0                    | Purchase of Computer Equipment           | 0                                 | 0                                | 1,680               | 19,150                         | 19,150                              | 19,150                              |
| 2,357                | Equip/Computer Purch & Repair            | 100                               | 100                              | 1,752               | 100                            | 100                                 | 100                                 |
| 6                    | Office/Computer Supplies                 | 100                               | 100                              | 0                   | 100                            | 100                                 | 100                                 |
| 635                  | Supplies & Services                      | 60                                | 60                               | 1,622               | 60                             | 60                                  | 60                                  |
| <b>5,461</b>         | <b>Supplies services and Admin Costs</b> | <b>804</b>                        | <b>804</b>                       | <b>5,698</b>        | <b>19,954</b>                  | <b>19,954</b>                       | <b>19,954</b>                       |
| 68,763               | Payment To Other Local Authorities       | 71,808                            | 71,808                           | 71,808              | 71,808                         | 71,808                              | 71,808                              |
| <b>68,763</b>        | <b>Payments to other Bodies</b>          | <b>71,808</b>                     | <b>71,808</b>                    | <b>71,808</b>       | <b>71,808</b>                  | <b>71,808</b>                       | <b>71,808</b>                       |
| <b>909,493</b>       | <b>Gross Expenditure</b>                 | <b>947,745</b>                    | <b>963,111</b>                   | <b>1,017,899</b>    | <b>1,042,011</b>               | <b>1,066,451</b>                    | <b>1,090,491</b>                    |
| 0                    | Miscellaneous Income                     | 0                                 | 0                                | 0                   | (40,000)                       | (60,000)                            | (80,000)                            |
| (280,987)            | Other Accounts of the Authority          | (309,554)                         | (309,554)                        | (377,046)           | (396,369)                      | (384,017)                           | (390,027)                           |
| <b>(280,987)</b>     | <b>Income</b>                            | <b>(309,554)</b>                  | <b>(309,554)</b>                 | <b>(377,046)</b>    | <b>(436,369)</b>               | <b>(444,017)</b>                    | <b>(470,027)</b>                    |
| <b>(280,987)</b>     | <b>Gross Income</b>                      | <b>(309,554)</b>                  | <b>(309,554)</b>                 | <b>(377,046)</b>    | <b>(436,369)</b>               | <b>(444,017)</b>                    | <b>(470,027)</b>                    |
| <b>628,506</b>       | <b>Net Expenditure</b>                   | <b>638,191</b>                    | <b>653,557</b>                   | <b>640,853</b>      | <b>605,642</b>                 | <b>622,434</b>                      | <b>620,464</b>                      |

## Regulatory

| DESCRIPTION                              | PAGE | ORIGINAL         | REVISED          | PROBABLE         | DRAFT            | INDICATIVE       | INDICATIVE       |
|------------------------------------------|------|------------------|------------------|------------------|------------------|------------------|------------------|
|                                          |      | ESTIMATE         | ESTIMATE         |                  | ESTIMATE         | ESTIMATE         | ESTIMATE         |
|                                          |      | 2017/2018        | 2017/2018        |                  | 2018/2019        | 2019/2020        | 2020/2021        |
|                                          |      | £                | £                | £                | £                | £                | £                |
| Democratic & Registration Service        | 12   | 645,360          | 640,596          | 662,176          | 648,689          | 657,404          | 665,210          |
| Environmental Health & Trading Standards | 13   | 1,115,892        | 1,107,917        | 1,118,104        | 1,027,785        | 1,033,157        | 1,036,120        |
| Central Administration Support (CAS)     | 14   | 1,847,178        | 1,870,188        | 1,826,588        | 1,696,169        | 1,651,038        | 1,693,696        |
| Licensing                                | 15   | (178,953)        | (178,614)        | (185,610)        | (174,403)        | (157,889)        | (173,334)        |
| Legal Services                           | 16   | 646,734          | 646,001          | 629,396          | 654,817          | 662,909          | 671,073          |
| Planning & Building                      | 17   | 423,044          | 472,960          | 507,222          | 491,258          | 507,616          | 446,978          |
| <b>Total for Regulatory</b>              |      | <b>4,499,255</b> | <b>4,559,048</b> | <b>4,557,876</b> | <b>4,344,315</b> | <b>4,354,235</b> | <b>4,339,743</b> |

**Regulatory  
Democratic & Registration Service**

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|------------------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                          | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 585,264              | Others Basic Pay                         | 594,416                         | 590,585                        | 598,534             | 596,465                      | 603,437                           | 609,701                           |
| 6,542                | Others - Other Pay                       | 100                             | 100                            | 6,060               | 100                          | 100                               | 100                               |
| 507                  | Holiday Pay for Add Pay                  | 340                             | 340                            | 532                 | 482                          | 482                               | 482                               |
| 327                  | Overtime                                 | 992                             | 992                            | 0                   | 992                          | 992                               | 992                               |
| 54,602               | Others National Insurance Employers      | 48,257                          | 47,895                         | 55,141              | 54,458                       | 55,091                            | 55,665                            |
| 110,460              | Others Superannuation Employers          | 112,070                         | 111,499                        | 112,350             | 112,055                      | 113,365                           | 114,541                           |
| 2,471                | Others Miscellaneous Staff Costs         | 519                             | 519                            | 0                   | 519                          | 519                               | 519                               |
| <b>760,173</b>       | <b>Employee Cost</b>                     | <b>756,694</b>                  | <b>751,930</b>                 | <b>772,617</b>      | <b>765,071</b>               | <b>773,986</b>                    | <b>782,000</b>                    |
| 2,271                | Employee Related Travel                  | 2,000                           | 2,000                          | 2,000               | 2,000                        | 2,000                             | 2,000                             |
| <b>2,271</b>         | <b>Transport Cost</b>                    | <b>2,000</b>                    | <b>2,000</b>                   | <b>2,000</b>        | <b>2,000</b>                 | <b>2,000</b>                      | <b>2,000</b>                      |
| 807                  | Stationery                               | 686                             | 686                            | 7                   | 0                            | 686                               | 686                               |
| 563                  | Postages                                 | 178                             | 178                            | 200                 | 178                          | 178                               | 178                               |
| 195                  | Telephone Rentals                        | 0                               | 0                              | 152                 | 152                          | 152                               | 152                               |
| 327                  | Mobile Phones                            | 226                             | 226                            | 226                 | 226                          | 226                               | 226                               |
| 2,307                | Hospitality                              | 2,226                           | 2,226                          | 2,226               | 2,226                        | 2,226                             | 2,226                             |
| 762                  | Printer Rationalisation - Lease          | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 89                   | Printer Rationalisation - Copy Costs     | 0                               | 0                              | 1,100               | 686                          | 0                                 | 0                                 |
| 1,200                | Clothing, Uniforms etc                   | 900                             | 900                            | 1,200               | 900                          | 900                               | 900                               |
| 1,282                | Office/Computer Supplies                 | 500                             | 500                            | 250                 | 500                          | 500                               | 500                               |
| 6,331                | Supplies & Services                      | 1,050                           | 1,050                          | 764                 | 1,050                        | 1,050                             | 1,050                             |
| 4,809                | Children's Panel Members Exps            | 0                               | 0                              | 1,482               | 0                            | 0                                 | 0                                 |
| 3,361                | Other Admin Costs                        | 1,100                           | 1,100                          | 1,155               | 1,100                        | 1,100                             | 1,100                             |
| 455                  | Bank and Security Charges                | 0                               | 0                              | 496                 | 0                            | 0                                 | 0                                 |
| <b>22,488</b>        | <b>Supplies services and Admin Costs</b> | <b>6,866</b>                    | <b>6,866</b>                   | <b>9,258</b>        | <b>7,018</b>                 | <b>7,018</b>                      | <b>7,018</b>                      |
| <b>784,932</b>       | <b>Gross Expenditure</b>                 | <b>765,560</b>                  | <b>760,796</b>                 | <b>783,875</b>      | <b>774,089</b>               | <b>783,004</b>                    | <b>791,018</b>                    |
| (109,889)            | Marriage Fees                            | (119,200)                       | (119,200)                      | (110,522)           | (124,400)                    | (124,600)                         | (124,808)                         |
| (11,903)             | Registration Fees                        | 0                               | 0                              | (8,678)             | 0                            | 0                                 | 0                                 |
| (10,270)             | Other Fees                               | (1,000)                         | (1,000)                        | (2,499)             | (1,000)                      | (1,000)                           | (1,000)                           |
| <b>(132,062)</b>     | <b>Income</b>                            | <b>(120,200)</b>                | <b>(120,200)</b>               | <b>(121,699)</b>    | <b>(125,400)</b>             | <b>(125,600)</b>                  | <b>(125,808)</b>                  |
| <b>(132,062)</b>     | <b>Gross Income</b>                      | <b>(120,200)</b>                | <b>(120,200)</b>               | <b>(121,699)</b>    | <b>(125,400)</b>             | <b>(125,600)</b>                  | <b>(125,808)</b>                  |
| <b>652,870</b>       | <b>Net Expenditure</b>                   | <b>645,360</b>                  | <b>640,596</b>                 | <b>662,176</b>      | <b>648,689</b>               | <b>657,404</b>                    | <b>665,210</b>                    |

## Regulatory Environmental Health & Trading Standards

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                                | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|--------------------------------------------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 880,696                   | Others Basic Pay                           | 869,799                              | 870,597                             | 910,464                  | 830,031                           | 829,303                                | 830,690                                |
| 8,194                     | Other costs                                | 0                                    | 0                                   | 440                      | 0                                 | 0                                      | 0                                      |
| 89,493                    | Others National Insurance Employers        | 88,414                               | 88,495                              | 92,034                   | 83,711                            | 83,637                                 | 83,776                                 |
| 175,876                   | Others Superannuation Employers            | 173,449                              | 173,608                             | 175,718                  | 160,194                           | 160,055                                | 160,324                                |
| 0                         | Others Miscellaneous Staff Costs           | 40,000                               | 40,000                              | 6,000                    | 40,000                            | 40,000                                 | 0                                      |
| <b>1,154,259</b>          | <b>Employee Cost</b>                       | <b>1,171,662</b>                     | <b>1,172,700</b>                    | <b>1,184,656</b>         | <b>1,113,936</b>                  | <b>1,112,995</b>                       | <b>1,074,790</b>                       |
| 9,448                     | Pest Control                               | 9,000                                | 9,000                               | 8,406                    | 9,000                             | 9,000                                  | 9,000                                  |
| <b>9,448</b>              | <b>Property Cost</b>                       | <b>9,000</b>                         | <b>9,000</b>                        | <b>8,406</b>             | <b>9,000</b>                      | <b>9,000</b>                           | <b>9,000</b>                           |
| 4,573                     | Internal Fleet Maintenance Charge          | 4,616                                | 4,616                               | 5,016                    | 3,616                             | 3,616                                  | 3,616                                  |
| 4,624                     | Garaging Charges Internal                  | 4,599                                | 4,599                               | 4,220                    | 4,499                             | 4,499                                  | 4,499                                  |
| 23                        | Tyres                                      | 50                                   | 50                                  | 143                      | 50                                | 50                                     | 50                                     |
| 3,014                     | Diesel Internal                            | 3,852                                | 3,852                               | 3,852                    | 3,452                             | 3,452                                  | 3,452                                  |
| 215                       | Repair/Maint Veh & Plant                   | 310                                  | 310                                 | 200                      | 310                               | 310                                    | 310                                    |
| 11,107                    | Employee Related Travel                    | 9,364                                | 9,364                               | 8,664                    | 9,364                             | 9,364                                  | 9,364                                  |
| 2,212                     | Other Transport Costs External             | 200                                  | 200                                 | 900                      | 200                               | 200                                    | 200                                    |
| <b>25,768</b>             | <b>Transport Cost</b>                      | <b>22,991</b>                        | <b>22,991</b>                       | <b>22,995</b>            | <b>21,491</b>                     | <b>21,491</b>                          | <b>21,491</b>                          |
| 3,203                     | Publications                               | 3,383                                | 3,383                               | 371                      | 3,383                             | 3,383                                  | 3,383                                  |
| 40                        | Postages                                   | 304                                  | 304                                 | 50                       | 304                               | 304                                    | 304                                    |
| 3,506                     | Mobile Phones                              | 903                                  | 903                                 | 903                      | 903                               | 903                                    | 903                                    |
| 475                       | Membership Fees & Subscriptions            | 270                                  | 270                                 | 270                      | 270                               | 270                                    | 270                                    |
| 0                         | Conference Fees                            | 360                                  | 360                                 | 360                      | 360                               | 360                                    | 360                                    |
| 3,192                     | Public Health Protection                   | 10,059                               | 7,059                               | 7,059                    | 7,059                             | 7,059                                  | 7,059                                  |
| 1,204                     | Machine Rentals And Leasing                | 1,205                                | 1,205                               | 1,205                    | 1,205                             | 1,205                                  | 1,205                                  |
| 9,701                     | Tools & Equipment (Repairs & Maintenanc    | 12,279                               | 10,279                              | 10,855                   | 10,279                            | 10,279                                 | 10,279                                 |
| 1,346                     | Printer Rationalisation - Lease            | 0                                    | 0                                   | 0                        | 0                                 | 0                                      | 0                                      |
| 2,338                     | Printer Rationalisation - Copy Costs       | 1,020                                | 1,980                               | 1,980                    | 1,980                             | 1,980                                  | 1,980                                  |
| 0                         | Trading Standards Protection               | 300                                  | 300                                 | 300                      | 300                               | 300                                    | 300                                    |
| 2,560                     | Internments                                | 5,650                                | 3,650                               | 3,650                    | 3,650                             | 3,650                                  | 3,650                                  |
| 316                       | Clothing, Uniforms etc                     | 650                                  | 650                                 | 650                      | 650                               | 650                                    | 650                                    |
| 6,561                     | Supplies & Services                        | 8,926                                | 6,953                               | 6,372                    | 5,946                             | 5,946                                  | 5,946                                  |
| 2,986                     | Other Admin Costs                          | 500                                  | 500                                 | 500                      | 500                               | 500                                    | 500                                    |
| <b>37,428</b>             | <b>Supplies services and Admin Costs</b>   | <b>45,809</b>                        | <b>37,796</b>                       | <b>34,525</b>            | <b>36,789</b>                     | <b>36,789</b>                          | <b>36,789</b>                          |
| 3,371                     | Payment to Other Bodies                    | 4,000                                | 3,400                               | 3,400                    | 3,400                             | 3,400                                  | 3,400                                  |
| 81,431                    | Public Analyst                             | 82,500                               | 82,100                              | 82,100                   | 75,560                            | 75,560                                 | 75,560                                 |
| 369                       | Payment To Other Local Authorities         | 370                                  | 370                                 | 370                      | 370                               | 370                                    | 370                                    |
| <b>85,171</b>             | <b>Payments to other Bodies</b>            | <b>86,870</b>                        | <b>85,870</b>                       | <b>85,870</b>            | <b>79,330</b>                     | <b>79,330</b>                          | <b>79,330</b>                          |
| <b>1,312,074</b>          | <b>Gross Expenditure</b>                   | <b>1,336,332</b>                     | <b>1,328,357</b>                    | <b>1,336,452</b>         | <b>1,260,546</b>                  | <b>1,259,605</b>                       | <b>1,221,400</b>                       |
| (6,580)                   | Non Specific Other Govt Grants             | (40,000)                             | (40,000)                            | (43,000)                 | (40,000)                          | (40,000)                               | 0                                      |
| (2,274)                   | Licensing - Animals                        | (1,879)                              | (1,879)                             | (1,879)                  | (4,607)                           | (4,397)                                | (4,397)                                |
| (1,330)                   | Licensing - Leisure & Public Entertainment | (3,472)                              | (3,472)                             | (3,536)                  | (2,677)                           | (1,699)                                | (3,656)                                |
| (4,753)                   | HMO Licenses                               | (7,558)                              | (7,558)                             | (7,558)                  | (8,502)                           | (7,758)                                | (7,758)                                |
| (3,797)                   | Civic Government Premises                  | (2,278)                              | (2,278)                             | (2,278)                  | (3,948)                           | (3,158)                                | (5,527)                                |
| (2,152)                   | Licensing Safety                           | (1,141)                              | (1,141)                             | (1,344)                  | (167)                             | (140)                                  | (568)                                  |
| (29,078)                  | Fees & Charges                             | (20,114)                             | (20,114)                            | (20,782)                 | (21,102)                          | (21,946)                               | (22,824)                               |
| (21,563)                  | Pest Control                               | (28,369)                             | (28,369)                            | (23,000)                 | (30,684)                          | (31,911)                               | (33,187)                               |
| (48,356)                  | Private Landlord Registration              | (31,960)                             | (31,960)                            | (31,960)                 | (28,116)                          | (33,737)                               | (31,957)                               |
| (56,879)                  | Other Accounts of the Authority            | (61,979)                             | (61,979)                            | (60,000)                 | (69,717)                          | (72,506)                               | (75,406)                               |
| (21,242)                  | Int Rech - Staff Costs                     | (21,690)                             | (21,690)                            | (23,011)                 | (23,241)                          | (9,196)                                | 0                                      |
| <b>(198,004)</b>          | <b>Income</b>                              | <b>(220,440)</b>                     | <b>(220,440)</b>                    | <b>(218,348)</b>         | <b>(232,761)</b>                  | <b>(226,448)</b>                       | <b>(185,280)</b>                       |
| <b>(198,004)</b>          | <b>Gross Income</b>                        | <b>(220,440)</b>                     | <b>(220,440)</b>                    | <b>(218,348)</b>         | <b>(232,761)</b>                  | <b>(226,448)</b>                       | <b>(185,280)</b>                       |
| <b>1,114,070</b>          | <b>Net Expenditure</b>                     | <b>1,115,892</b>                     | <b>1,107,917</b>                    | <b>1,118,104</b>         | <b>1,027,785</b>                  | <b>1,033,157</b>                       | <b>1,036,120</b>                       |

**Regulatory  
Central Administration Support (CAS)**

| OUTTURN<br>2016/2017 |                                          | ORIGINAL<br>ESTIMATE | REVISED<br>ESTIMATE | PROBABLE         | DRAFT<br>ESTIMATE | INDICATIVE<br>ESTIMATE | INDICATIVE<br>ESTIMATE |
|----------------------|------------------------------------------|----------------------|---------------------|------------------|-------------------|------------------------|------------------------|
| £                    | DESCRIPTION                              | 2017/18<br>£         | 2017/18<br>£        | 2017/18<br>£     | 2018/19<br>£      | 2019/20<br>£           | 2020/21<br>£           |
| 2,139,116            | Others Basic Pay                         | 2,175,579            | 2,195,987           | 2,179,858        | 2,102,202         | 2,073,954              | 2,109,404              |
| 10,328               | Others - Other Pay                       | 5,420                | 5,420               | 20,868           | 5,474             | 5,529                  | 5,529                  |
| 3,134                | Holiday Pay for Add Pay                  | 2,892                | 2,892               | 4,339            | 2,920             | 2,948                  | 2,948                  |
| 1,383                | Others Variable OT at 1.0                | 0                    | 0                   | 2,758            | 0                 | 0                      | 0                      |
| 8,966                | Others Variable OT at 1.5                | 12,712               | 12,712              | 13,158           | 12,839            | 12,967                 | 12,967                 |
| 10,055               | Others Variable OT at 2.0                | 11,430               | 11,430              | 15,601           | 11,545            | 11,660                 | 11,660                 |
| 153,405              | Others National Insurance Employers      | 207,799              | 209,901             | 153,553          | 146,390           | 144,400                | 146,899                |
| 382,520              | Others Superannuation Employers          | 390,535              | 394,035             | 400,977          | 386,800           | 381,492                | 388,011                |
| <b>2,708,907</b>     | <b>Employee Cost</b>                     | <b>2,806,367</b>     | <b>2,832,377</b>    | <b>2,791,112</b> | <b>2,668,170</b>  | <b>2,632,950</b>       | <b>2,677,418</b>       |
| 1,401                | Employee Related Travel                  | 3,056                | 3,056               | 2,200            | 3,056             | 3,056                  | 3,056                  |
| <b>1,401</b>         | <b>Transport Cost</b>                    | <b>3,056</b>         | <b>3,056</b>        | <b>2,200</b>     | <b>3,056</b>      | <b>3,056</b>           | <b>3,056</b>           |
| 15,581               | Stationery                               | 19,021               | 16,021              | 14,542           | 16,021            | 16,021                 | 16,021                 |
| <b>15,581</b>        | <b>Supplies services and Admin Costs</b> | <b>19,021</b>        | <b>16,021</b>       | <b>14,542</b>    | <b>16,021</b>     | <b>16,021</b>          | <b>16,021</b>          |
| <b>2,725,889</b>     | <b>Gross Expenditure</b>                 | <b>2,828,444</b>     | <b>2,851,454</b>    | <b>2,807,854</b> | <b>2,687,247</b>  | <b>2,652,027</b>       | <b>2,696,495</b>       |
| (936,553)            | Other Accounts of the Authority          | (981,266)            | (981,266)           | (981,266)        | (991,078)         | (1,000,989)            | (1,002,799)            |
| <b>(936,553)</b>     | <b>Income</b>                            | <b>(981,266)</b>     | <b>(981,266)</b>    | <b>(981,266)</b> | <b>(991,078)</b>  | <b>(1,000,989)</b>     | <b>(1,002,799)</b>     |
| <b>(936,553)</b>     | <b>Gross Income</b>                      | <b>(981,266)</b>     | <b>(981,266)</b>    | <b>(981,266)</b> | <b>(991,078)</b>  | <b>(1,000,989)</b>     | <b>(1,002,799)</b>     |
| <b>1,789,336</b>     | <b>Net Expenditure</b>                   | <b>1,847,178</b>     | <b>1,870,188</b>    | <b>1,826,588</b> | <b>1,696,169</b>  | <b>1,651,038</b>       | <b>1,693,696</b>       |

## Regulatory Licensing

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                                     | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|-------------------------------------------------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 147,140                   | Others Basic Pay                                | 143,276                              | 143,538                             | 149,188                  | 145,541                           | 146,997                                | 148,468                                |
| 0                         | Overtime                                        | 807                                  | 807                                 | 0                        | 807                               | 807                                    | 807                                    |
| 14,471                    | Others National Insurance Employers             | 14,130                               | 14,156                              | 14,741                   | 14,289                            | 14,433                                 | 14,576                                 |
| 28,398                    | Others Superannuation Employers                 | 27,652                               | 27,703                              | 28,843                   | 28,090                            | 28,370                                 | 28,653                                 |
| <b>190,009</b>            | <b>Employee Cost</b>                            | <b>185,865</b>                       | <b>186,204</b>                      | <b>192,772</b>           | <b>188,727</b>                    | <b>190,607</b>                         | <b>192,504</b>                         |
| 1,100                     | Employee Related Travel                         | 1,373                                | 1,373                               | 1,000                    | 1,100                             | 1,100                                  | 1,100                                  |
| <b>1,100</b>              | <b>Transport Cost</b>                           | <b>1,373</b>                         | <b>1,373</b>                        | <b>1,000</b>             | <b>1,100</b>                      | <b>1,100</b>                           | <b>1,100</b>                           |
| 525                       | Publications                                    | 340                                  | 340                                 | 340                      | 340                               | 340                                    | 340                                    |
| 0                         | Advertising                                     | 0                                    | 0                                   | 591                      | 0                                 | 0                                      | 0                                      |
| 149                       | Mobile Phones                                   | 59                                   | 59                                  | 59                       | 59                                | 59                                     | 59                                     |
| 0                         | Hospitality                                     | 100                                  | 100                                 | 100                      | 100                               | 100                                    | 100                                    |
| 0                         | Office/Computer Supplies                        | 400                                  | 400                                 | 0                        | 400                               | 400                                    | 400                                    |
| 4,940                     | Supplies & Services                             | 3,500                                | 3,500                               | 13,519                   | 3,500                             | 3,500                                  | 3,500                                  |
| 36,518                    | Legal Expenses                                  | 1,000                                | 1,000                               | (27,867)                 | 1,000                             | 1,000                                  | 1,000                                  |
| <b>42,132</b>             | <b>Supplies services and Admin Costs</b>        | <b>5,399</b>                         | <b>5,399</b>                        | <b>(13,258)</b>          | <b>5,399</b>                      | <b>5,399</b>                           | <b>5,399</b>                           |
| 2,500                     | Payment to Other Bodies                         | 8,000                                | 8,000                               | 5,500                    | 8,000                             | 8,000                                  | 8,000                                  |
| <b>2,500</b>              | <b>Payments to other Bodies</b>                 | <b>8,000</b>                         | <b>8,000</b>                        | <b>5,500</b>             | <b>8,000</b>                      | <b>8,000</b>                           | <b>8,000</b>                           |
| <b>235,741</b>            | <b>Gross Expenditure</b>                        | <b>200,637</b>                       | <b>200,976</b>                      | <b>186,014</b>           | <b>203,226</b>                    | <b>205,106</b>                         | <b>207,003</b>                         |
| (11,298)                  | CGA Street Traders & Window Cleaners            | (13,262)                             | (13,262)                            | (12,448)                 | (13,158)                          | (13,788)                               | (10,008)                               |
| (3,673)                   | Licensing - Animals                             | (2,818)                              | (2,818)                             | (2,722)                  | (3,071)                           | (2,932)                                | (2,932)                                |
| (4,225)                   | Licensing - Leisure & Public Entertainment      | (12,106)                             | (12,106)                            | (12,042)                 | (11,609)                          | (4,432)                                | (12,261)                               |
| (6,269)                   | HMO Licenses                                    | (5,038)                              | (5,038)                             | (3,106)                  | (6,550)                           | (2,620)                                | (3,930)                                |
| (3,297)                   | Alcohol - Occasional                            | (2,400)                              | (2,400)                             | (3,140)                  | (2,400)                           | (2,400)                                | (2,400)                                |
| (34,407)                  | Civic Government Premises                       | (27,221)                             | (27,221)                            | (25,641)                 | (29,166)                          | (33,781)                               | (28,580)                               |
| (93,793)                  | Alcohol - Premises Licences                     | (84,660)                             | (84,660)                            | (86,262)                 | (84,660)                          | (84,660)                               | (84,660)                               |
| (6,882)                   | Alcohol - Personal Licences                     | (4,000)                              | (4,000)                             | (3,695)                  | (3,000)                           | (3,000)                                | (3,000)                                |
| (15,540)                  | Gambling                                        | (14,160)                             | (14,160)                            | (14,120)                 | (13,960)                          | (13,960)                               | (13,960)                               |
| (78,601)                  | Taxi Licences (CGSA)                            | (83,538)                             | (83,538)                            | (79,298)                 | (69,864)                          | (57,368)                               | (66,316)                               |
| (2,101)                   | Licensing Safety                                | (760)                                | (760)                               | (2,756)                  | (111)                             | (94)                                   | (378)                                  |
| (125,600)                 | Taxi/Private Hire Care Driver's Licences (CGSA) | (128,081)                            | (128,081)                           | (121,832)                | (138,472)                         | (142,352)                              | (150,304)                              |
| (11,290)                  | Private Hire Car Licences (CGSA)                | 0                                    | 0                                   | (2,954)                  | 0                                 | 0                                      | 0                                      |
| (1,546)                   | Taxi Booking Office Licences (CGSA)             | (1,546)                              | (1,546)                             | (1,608)                  | (1,608)                           | (1,608)                                | (1,608)                                |
| <b>(398,522)</b>          | <b>Income</b>                                   | <b>(379,590)</b>                     | <b>(379,590)</b>                    | <b>(371,624)</b>         | <b>(377,629)</b>                  | <b>(362,995)</b>                       | <b>(380,337)</b>                       |
| <b>(398,522)</b>          | <b>Gross Income</b>                             | <b>(379,590)</b>                     | <b>(379,590)</b>                    | <b>(371,624)</b>         | <b>(377,629)</b>                  | <b>(362,995)</b>                       | <b>(380,337)</b>                       |
| <b>(162,781)</b>          | <b>Net Expenditure</b>                          | <b>(178,953)</b>                     | <b>(178,614)</b>                    | <b>(185,610)</b>         | <b>(174,403)</b>                  | <b>(157,889)</b>                       | <b>(173,334)</b>                       |

## Regulatory Legal Services

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|------------------------------------------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 551,769                   | Others Basic Pay                         | 584,452                              | 584,629                             | 571,947                  | 592,415                           | 599,375                                | 606,399                                |
| 58,860                    | Others National Insurance Employers      | 62,771                               | 62,790                              | 60,842                   | 62,881                            | 63,621                                 | 64,367                                 |
| 106,043                   | Others Superannuation Employers          | 112,799                              | 112,833                             | 110,385                  | 114,336                           | 115,680                                | 117,036                                |
| 9,088                     | Others Professional Subscriptions        | 10,000                               | 10,000                              | 10,000                   | 10,000                            | 10,000                                 | 10,000                                 |
| <b>725,760</b>            | <b>Employee Cost</b>                     | <b>770,022</b>                       | <b>770,252</b>                      | <b>753,174</b>           | <b>779,632</b>                    | <b>788,676</b>                         | <b>797,802</b>                         |
| 1,172                     | Employee Related Travel                  | 1,190                                | 1,190                               | 1,603                    | 1,190                             | 1,190                                  | 1,190                                  |
| <b>1,172</b>              | <b>Transport Cost</b>                    | <b>1,190</b>                         | <b>1,190</b>                        | <b>1,603</b>             | <b>1,190</b>                      | <b>1,190</b>                           | <b>1,190</b>                           |
| 5,178                     | Publications                             | 6,000                                | 6,000                               | 6,000                    | 6,000                             | 6,000                                  | 6,000                                  |
| 124                       | Mobile Phones                            | 444                                  | 444                                 | 400                      | 444                               | 444                                    | 444                                    |
| 158                       | Hospitality                              | 200                                  | 200                                 | 100                      | 200                               | 200                                    | 200                                    |
| 150                       | Conference Fees                          | 0                                    | 0                                   | 190                      | 0                                 | 0                                      | 0                                      |
| 2,220                     | Equip/Computer Purch & Repair            | 1,000                                | 1,000                               | 818                      | 1,000                             | 1,000                                  | 1,000                                  |
| 963                       | Printer Rationalisation - Lease          | 700                                  | 0                                   | 0                        | 0                                 | 0                                      | 0                                      |
| 1,724                     | Printer Rationalisation - Copy Costs     | 2,500                                | 2,237                               | 2,237                    | 2,237                             | 2,237                                  | 2,237                                  |
| 1,373                     | Office/Computer Supplies                 | 1,415                                | 1,415                               | 1,415                    | 1,415                             | 1,415                                  | 1,415                                  |
| 1,991                     | Legal Expenses                           | 600                                  | 600                                 | 800                      | 600                               | 600                                    | 600                                    |
| 2,495                     | Records Management                       | 3,000                                | 3,000                               | 3,000                    | 3,000                             | 3,000                                  | 3,000                                  |
| <b>16,376</b>             | <b>Supplies services and Admin Costs</b> | <b>15,859</b>                        | <b>14,896</b>                       | <b>14,960</b>            | <b>14,896</b>                     | <b>14,896</b>                          | <b>14,896</b>                          |
| <b>743,308</b>            | <b>Gross Expenditure</b>                 | <b>787,071</b>                       | <b>786,338</b>                      | <b>769,737</b>           | <b>795,718</b>                    | <b>804,762</b>                         | <b>813,888</b>                         |
| (65,381)                  | Other Fees                               | (10,265)                             | (10,265)                            | (25,661)                 | (10,265)                          | (10,265)                               | (10,265)                               |
| (100)                     | Property Income                          | (30,396)                             | (30,396)                            | (15,004)                 | (30,396)                          | (30,396)                               | (30,396)                               |
| 0                         | Other Accounts of the Authority          | (5,000)                              | (5,000)                             | (5,000)                  | (5,000)                           | (5,000)                                | (5,000)                                |
| (93,739)                  | Int Rech - Staff Costs                   | (94,676)                             | (94,676)                            | (94,676)                 | (95,240)                          | (96,192)                               | (97,154)                               |
| <b>(159,220)</b>          | <b>Income</b>                            | <b>(140,337)</b>                     | <b>(140,337)</b>                    | <b>(140,341)</b>         | <b>(140,901)</b>                  | <b>(141,853)</b>                       | <b>(142,815)</b>                       |
| <b>(159,220)</b>          | <b>Gross Income</b>                      | <b>(140,337)</b>                     | <b>(140,337)</b>                    | <b>(140,341)</b>         | <b>(140,901)</b>                  | <b>(141,853)</b>                       | <b>(142,815)</b>                       |
| <b>584,088</b>            | <b>Net Expenditure</b>                   | <b>646,734</b>                       | <b>646,001</b>                      | <b>629,396</b>           | <b>654,817</b>                    | <b>662,909</b>                         | <b>671,073</b>                         |

## Regulatory Planning & Building

| OUTTURN<br>2016/2017 |                                          | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|------------------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    | DESCRIPTION                              | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 637,991              | Others Basic Pay                         | 680,560                         | 703,521                        | 697,762             | 732,728                      | 747,010                           | 716,587                           |
| 4,525                | Others - Other Pay                       | 455                             | 455                            | 1,115               | 455                          | 455                               | 455                               |
| 103                  | Overtime                                 | 0                               | 0                              | 100                 | 0                            | 0                                 | 0                                 |
| 64,470               | Others National Insurance Employers      | 65,857                          | 68,084                         | 70,691              | 74,110                       | 75,553                            | 72,477                            |
| 128,271              | Others Superannuation Employers          | 130,819                         | 135,250                        | 134,666             | 141,178                      | 143,929                           | 138,069                           |
| 10,230               | Others Agency Staff                      | 0                               | 0                              | 18,420              | 0                            | 0                                 | 0                                 |
| <b>845,590</b>       | <b>Employee Cost</b>                     | <b>877,691</b>                  | <b>907,310</b>                 | <b>922,754</b>      | <b>948,471</b>               | <b>966,947</b>                    | <b>927,588</b>                    |
| 5,585                | Employee Related Travel                  | 6,500                           | 6,500                          | 6,082               | 6,500                        | 6,500                             | 6,500                             |
| <b>5,585</b>         | <b>Transport Cost</b>                    | <b>6,500</b>                    | <b>6,500</b>                   | <b>6,082</b>        | <b>6,500</b>                 | <b>6,500</b>                      | <b>6,500</b>                      |
| 187                  | Printing                                 | 0                               | 0                              | 108                 | 0                            | 0                                 | 0                                 |
| 5,471                | Advertising                              | 6,000                           | 6,000                          | 6,000               | 6,000                        | 6,000                             | 6,000                             |
| 744                  | Mobile Phones                            | 710                             | 710                            | 710                 | 710                          | 710                               | 710                               |
| 453                  | Conference Fees                          | 1,400                           | 1,400                          | 1,400               | 1,400                        | 1,400                             | 1,400                             |
| 988                  | Equip/Computer Purch & Repair            | 1,500                           | 1,500                          | 1,615               | 1,500                        | 1,500                             | 1,500                             |
| 963                  | Printer Rationalisation - Lease          | 1,000                           | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 1,711                | Printer Rationalisation - Copy Costs     | 2,000                           | 2,037                          | 2,000               | 2,037                        | 2,037                             | 2,037                             |
| 450                  | Clothing, Uniforms etc                   | 450                             | 450                            | 450                 | 450                          | 450                               | 450                               |
| 0                    | Design Panel                             | 0                               | 46,260                         | 46,260              | 23,397                       | 21,279                            | 0                                 |
| 2,039                | Legal Expenses                           | 0                               | 0                              | 600                 | 0                            | 0                                 | 0                                 |
| <b>13,006</b>        | <b>Supplies services and Admin Costs</b> | <b>13,060</b>                   | <b>58,357</b>                  | <b>59,143</b>       | <b>35,494</b>                | <b>33,376</b>                     | <b>12,097</b>                     |
| 43,186               | Payment to Other Bodies                  | 120,870                         | 35,870                         | 35,870              | 35,870                       | 35,870                            | 35,870                            |
| 68                   | Antonine Wall Costs                      | 0                               | 10,000                         | 10,000              | 10,000                       | 10,000                            | 10,000                            |
| 66,713               | Structural Plan Core Team                | 72,438                          | 72,438                         | 72,438              | 72,438                       | 72,438                            | 72,438                            |
| 7,699                | Planning Archaeological Serv.            | 12,000                          | 12,000                         | 12,000              | 12,000                       | 12,000                            | 12,000                            |
| <b>117,666</b>       | <b>Payments to other Bodies</b>          | <b>205,308</b>                  | <b>130,308</b>                 | <b>130,308</b>      | <b>130,308</b>               | <b>130,308</b>                    | <b>130,308</b>                    |
| <b>981,847</b>       | <b>Gross Expenditure</b>                 | <b>1,102,559</b>                | <b>1,102,475</b>               | <b>1,118,287</b>    | <b>1,120,773</b>             | <b>1,137,131</b>                  | <b>1,076,493</b>                  |
| (233,109)            | Building Warrant Fees                    | (311,000)                       | (261,000)                      | (255,600)           | (261,000)                    | (261,000)                         | (261,000)                         |
| (246,647)            | Planning Application Fees                | (266,650)                       | (266,650)                      | (265,400)           | (266,650)                    | (266,650)                         | (266,650)                         |
| (12,265)             | Other Fees                               | 0                               | 0                              | (12,200)            | 0                            | 0                                 | 0                                 |
| (500)                | Property Enquiry Fees                    | 0                               | 0                              | (500)               | 0                            | 0                                 | 0                                 |
| (6,077)              | Charges For Planning App'                | 0                               | 0                              | (6,100)             | 0                            | 0                                 | 0                                 |
| (10,012)             | Letters Of Comfort                       | (20,000)                        | (20,000)                       | (10,000)            | (20,000)                     | (20,000)                          | (20,000)                          |
| (177)                | Income From Private Parties              | (20,600)                        | (20,600)                       | 0                   | (20,600)                     | (20,600)                          | (20,600)                          |
| (60,579)             | Int Rech - Staff Costs                   | (61,265)                        | (61,265)                       | (61,265)            | (61,265)                     | (61,265)                          | (61,265)                          |
| <b>(569,366)</b>     | <b>Income</b>                            | <b>(679,515)</b>                | <b>(629,515)</b>               | <b>(611,065)</b>    | <b>(629,515)</b>             | <b>(629,515)</b>                  | <b>(629,515)</b>                  |
| <b>(569,366)</b>     | <b>Gross Income</b>                      | <b>(679,515)</b>                | <b>(629,515)</b>               | <b>(611,065)</b>    | <b>(629,515)</b>             | <b>(629,515)</b>                  | <b>(629,515)</b>                  |
| <b>412,481</b>       | <b>Net Expenditure</b>                   | <b>423,044</b>                  | <b>472,960</b>                 | <b>507,222</b>      | <b>491,258</b>               | <b>507,616</b>                    | <b>446,978</b>                    |

## People & Technology

| DESCRIPTION                              | PAGE | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|------------------------------------------|------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| Transactional Services                   | 19   | 673,937                              | 682,635                             | 691,322                  | 650,125                           | 616,573                                | 626,149                                |
| Human Resources                          | 20   | 1,222,209                            | 1,221,853                           | 1,222,821                | 1,219,642                         | 1,199,652                              | 1,210,922                              |
| Information Services                     | 21   | 3,382,791                            | 3,468,536                           | 3,472,473                | 3,512,876                         | 3,537,903                              | 3,560,201                              |
| Change Support                           | 22   | 429,059                              | 464,421                             | 439,516                  | 371,876                           | 378,343                                | 382,763                                |
| <b>Total for People &amp; Technology</b> |      | <b>5,707,996</b>                     | <b>5,837,445</b>                    | <b>5,826,132</b>         | <b>5,754,519</b>                  | <b>5,732,471</b>                       | <b>5,780,035</b>                       |

## People & Technology Transactional Services

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|------------------------------------------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 534,738                   | Others Basic Pay                         | 520,405                              | 527,021                             | 532,791                  | 517,046                           | 491,871                                | 500,825                                |
| 105                       | Holiday Pay for Add Pay                  | 150                                  | 150                                 | 92                       | 150                               | 150                                    | 150                                    |
| 1,498                     | Overtime                                 | 0                                    | 0                                   | 823                      | 0                                 | 0                                      | 0                                      |
| 46,933                    | Others National Insurance Employers      | 45,691                               | 46,428                              | 47,110                   | 45,358                            | 42,007                                 | 42,859                                 |
| 101,230                   | Others Superannuation Employers          | 98,621                               | 99,966                              | 101,287                  | 100,433                           | 95,407                                 | 95,177                                 |
| 14                        | Others Miscellaneous Staff Costs         | 0                                    | 0                                   | (254)                    | 0                                 | 0                                      | 0                                      |
| <b>684,518</b>            | <b>Employee Cost</b>                     | <b>664,867</b>                       | <b>673,565</b>                      | <b>681,849</b>           | <b>662,987</b>                    | <b>629,435</b>                         | <b>639,011</b>                         |
| 506                       | Employee Related Travel                  | 320                                  | 320                                 | 526                      | 320                               | 320                                    | 320                                    |
| <b>506</b>                | <b>Transport Cost</b>                    | <b>320</b>                           | <b>320</b>                          | <b>526</b>               | <b>320</b>                        | <b>320</b>                             | <b>320</b>                             |
| 276                       | Printing                                 | 280                                  | 280                                 | 280                      | 280                               | 280                                    | 280                                    |
| 5,825                     | Postages                                 | 8,130                                | 8,130                               | 8,130                    | 8,130                             | 8,130                                  | 8,130                                  |
| 124                       | Telephone Rentals                        | 340                                  | 340                                 | 0                        | 340                               | 340                                    | 340                                    |
| 2,233                     | Supplies & Services                      | 0                                    | 0                                   | 787                      | 0                                 | 0                                      | 0                                      |
| <b>8,458</b>              | <b>Supplies services and Admin Costs</b> | <b>8,750</b>                         | <b>8,750</b>                        | <b>9,197</b>             | <b>8,750</b>                      | <b>8,750</b>                           | <b>8,750</b>                           |
| <b>693,482</b>            | <b>Gross Expenditure</b>                 | <b>673,937</b>                       | <b>682,635</b>                      | <b>691,572</b>           | <b>672,057</b>                    | <b>638,505</b>                         | <b>648,081</b>                         |
| (475)                     | Mortgage Reference Admin Fees            | 0                                    | 0                                   | (250)                    | 0                                 | 0                                      | 0                                      |
| 0                         | Commission                               | 0                                    | 0                                   | 0                        | (21,932)                          | (21,932)                               | (21,932)                               |
| <b>(475)</b>              | <b>Income</b>                            | <b>0</b>                             | <b>0</b>                            | <b>(250)</b>             | <b>(21,932)</b>                   | <b>(21,932)</b>                        | <b>(21,932)</b>                        |
| <b>(475)</b>              | <b>Gross Income</b>                      | <b>0</b>                             | <b>0</b>                            | <b>(250)</b>             | <b>(21,932)</b>                   | <b>(21,932)</b>                        | <b>(21,932)</b>                        |
| <b>693,007</b>            | <b>Net Expenditure</b>                   | <b>673,937</b>                       | <b>682,635</b>                      | <b>691,322</b>           | <b>650,125</b>                    | <b>616,573</b>                         | <b>626,149</b>                         |

## People & Technology Human Resources

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|------------------------------------------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 763,065                   | Others Basic Pay                         | 708,081                              | 708,582                             | 710,823                  | 719,004                           | 703,344                                | 712,003                                |
| 0                         | Holiday Pay for Add Pay                  | 20                                   | 20                                  | (1)                      | 20                                | 20                                     | 20                                     |
| 79,006                    | Others National Insurance Employers      | 74,100                               | 74,153                              | 72,434                   | 71,850                            | 70,276                                 | 71,132                                 |
| 139,571                   | Others Superannuation Employers          | 127,131                              | 127,221                             | 127,478                  | 127,179                           | 124,423                                | 125,941                                |
| 1,781                     | Others Miscellaneous Staff Costs         | 300                                  | 0                                   | 149                      | 0                                 | 0                                      | 0                                      |
| <b>983,423</b>            | <b>Employee Cost</b>                     | <b>909,632</b>                       | <b>909,976</b>                      | <b>910,883</b>           | <b>918,053</b>                    | <b>898,063</b>                         | <b>909,096</b>                         |
| 53                        | Water Rates                              | 14                                   | 14                                  | 52                       | 52                                | 52                                     | 52                                     |
| 2,420                     | Rates - Non Domestic                     | 2,410                                | 2,410                               | 2,420                    | 2,420                             | 2,420                                  | 2,420                                  |
| 8,760                     | Rents                                    | 8,760                                | 8,760                               | 8,760                    | 8,760                             | 8,760                                  | 8,760                                  |
| 3,941                     | Electricity                              | 3,675                                | 3,675                               | 3,200                    | 3,859                             | 3,859                                  | 4,052                                  |
| 144                       | Gas                                      | 1,430                                | 1,430                               | 150                      | 1,473                             | 1,473                                  | 1,517                                  |
| 77                        | Pest Control                             | 0                                    | 0                                   | 0                        | 0                                 | 0                                      | 0                                      |
| <b>15,395</b>             | <b>Property Cost</b>                     | <b>16,289</b>                        | <b>16,289</b>                       | <b>14,582</b>            | <b>16,564</b>                     | <b>16,564</b>                          | <b>16,801</b>                          |
| 3,698                     | Employee Related Travel                  | 4,531                                | 3,438                               | 3,438                    | 3,438                             | 3,438                                  | 3,438                                  |
| <b>3,698</b>              | <b>Transport Cost</b>                    | <b>4,531</b>                         | <b>3,438</b>                        | <b>3,438</b>             | <b>3,438</b>                      | <b>3,438</b>                           | <b>3,438</b>                           |
| 9,280                     | Publications                             | 2,900                                | 2,900                               | 2,900                    | 1,818                             | 1,818                                  | 1,818                                  |
| 478                       | Telephone - Calls                        | 650                                  | 650                                 | 650                      | 650                               | 650                                    | 650                                    |
| 1,579                     | Mobile Phones                            | 1,065                                | 1,065                               | 1,355                    | 1,065                             | 1,065                                  | 1,065                                  |
| 309                       | Hospitality                              | 220                                  | 220                                 | 220                      | 220                               | 220                                    | 220                                    |
| 238                       | Membership Fees & Subscriptions          | 190                                  | 190                                 | 190                      | 190                               | 190                                    | 190                                    |
| 83                        | Conference Fees                          | 0                                    | 0                                   | 515                      | 0                                 | 0                                      | 0                                      |
| 6                         | Subsistence                              | 80                                   | 80                                  | 80                       | 80                                | 80                                     | 80                                     |
| 495                       | Clothing, Uniforms etc                   | 900                                  | 900                                 | 900                      | 900                               | 900                                    | 900                                    |
| 1,511                     | Supplies & Services                      | 300                                  | 300                                 | 400                      | 300                               | 300                                    | 300                                    |
| <b>13,979</b>             | <b>Supplies services and Admin Costs</b> | <b>6,305</b>                         | <b>6,305</b>                        | <b>7,210</b>             | <b>5,223</b>                      | <b>5,223</b>                           | <b>5,223</b>                           |
| 161,723                   | Occupational Health                      | 171,831                              | 171,831                             | 171,831                  | 162,350                           | 162,350                                | 162,350                                |
| 17,483                    | Employee Counselling Service             | 18,000                               | 18,000                              | 18,860                   | 18,000                            | 18,000                                 | 18,000                                 |
| 40,599                    | Payment to Other Bodies                  | 40,449                               | 40,449                              | 40,500                   | 40,449                            | 40,449                                 | 40,449                                 |
| 35,322                    | Payment To Other Local Authorities       | 55,172                               | 55,565                              | 55,565                   | 55,565                            | 55,565                                 | 55,565                                 |
| <b>255,127</b>            | <b>Payments to other Bodies</b>          | <b>285,452</b>                       | <b>285,845</b>                      | <b>286,756</b>           | <b>276,364</b>                    | <b>276,364</b>                         | <b>276,364</b>                         |
| <b>1,271,622</b>          | <b>Gross Expenditure</b>                 | <b>1,222,209</b>                     | <b>1,221,853</b>                    | <b>1,222,869</b>         | <b>1,219,642</b>                  | <b>1,199,652</b>                       | <b>1,210,922</b>                       |
| 0                         | Miscellaneous Income                     | 0                                    | 0                                   | (48)                     | 0                                 | 0                                      | 0                                      |
| <b>0</b>                  | <b>Income</b>                            | <b>0</b>                             | <b>0</b>                            | <b>(48)</b>              | <b>0</b>                          | <b>0</b>                               | <b>0</b>                               |
| <b>0</b>                  | <b>Gross Income</b>                      | <b>0</b>                             | <b>0</b>                            | <b>(48)</b>              | <b>0</b>                          | <b>0</b>                               | <b>0</b>                               |
| <b>1,271,622</b>          | <b>Net Expenditure</b>                   | <b>1,222,209</b>                     | <b>1,221,853</b>                    | <b>1,222,821</b>         | <b>1,219,642</b>                  | <b>1,199,652</b>                       | <b>1,210,922</b>                       |

## People & Technology Information Services

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|------------------------------------------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 1,208,582                 | Others Basic Pay                         | 1,390,077                            | 1,427,106                           | 1,454,666                | 1,451,213                         | 1,471,165                              | 1,488,886                              |
| 731                       | Others - Other Allowances                | 730                                  | 730                                 | 732                      | 768                               | 768                                    | 768                                    |
| 681                       | Holiday Pay for Add Pay                  | 200                                  | 200                                 | 596                      | 400                               | 400                                    | 400                                    |
| 6,378                     | Overtime                                 | 1,998                                | 1,998                               | 2,000                    | 1,900                             | 1,900                                  | 1,900                                  |
| 114,947                   | Others National Insurance Employers      | 135,233                              | 138,220                             | 142,750                  | 141,925                           | 143,876                                | 145,609                                |
| 216,854                   | Others Superannuation Employers          | 249,261                              | 256,365                             | 273,915                  | 272,331                           | 276,074                                | 279,400                                |
| 1,988                     | Others Miscellaneous Staff Costs         | 500                                  | 500                                 | 0                        | 500                               | 500                                    | 500                                    |
| <b>1,550,161</b>          | <b>Employee Cost</b>                     | <b>1,777,999</b>                     | <b>1,825,119</b>                    | <b>1,874,659</b>         | <b>1,869,037</b>                  | <b>1,894,683</b>                       | <b>1,917,463</b>                       |
| 1,442                     | Rep & Maintenance                        | 0                                    | 0                                   | 0                        | 0                                 | 0                                      | 0                                      |
| <b>1,442</b>              | <b>Property Cost</b>                     | <b>0</b>                             | <b>0</b>                            | <b>0</b>                 | <b>0</b>                          | <b>0</b>                               | <b>0</b>                               |
| 672                       | Internal Fleet Maintenance Charge        | 660                                  | 660                                 | 723                      | 660                               | 660                                    | 660                                    |
| (5)                       | Garaging Charges Internal                | 1,150                                | 150                                 | 0                        | 150                               | 150                                    | 150                                    |
| 210                       | Diesel Internal                          | 500                                  | 500                                 | 500                      | 500                               | 500                                    | 500                                    |
| (24)                      | Other Travel Costs                       | 0                                    | 0                                   | 626                      | 0                                 | 0                                      | 0                                      |
| 3,956                     | Employee Related Travel                  | 4,000                                | 4,000                               | 2,700                    | 4,000                             | 4,000                                  | 4,000                                  |
| <b>4,809</b>              | <b>Transport Cost</b>                    | <b>6,310</b>                         | <b>5,310</b>                        | <b>4,549</b>             | <b>5,310</b>                      | <b>5,310</b>                           | <b>5,310</b>                           |
| 11,193                    | Printing                                 | 12,072                               | 12,072                              | 12,072                   | 12,072                            | 12,072                                 | 12,072                                 |
| 24,956                    | Telephones                               | 0                                    | 0                                   | 25,013                   | 0                                 | 0                                      | 0                                      |
| 289,965                   | Communication Maint/ISDN Rental          | 273,416                              | 275,306                             | 263,000                  | 337,306                           | 337,306                                | 337,306                                |
| 4,850                     | Mobile Phones                            | 3,675                                | 3,675                               | 3,675                    | 3,675                             | 3,675                                  | 3,675                                  |
| 58,354                    | Central Telephones                       | 0                                    | 0                                   | 52,290                   | 0                                 | 0                                      | 0                                      |
| 1,229,557                 | Computer Software                        | 1,257,878                            | 1,375,878                           | 1,375,878                | 1,423,989                         | 1,423,847                              | 1,423,847                              |
| (2,847)                   | Purchase of Computer Equipment           | 0                                    | 0                                   | 196                      | 0                                 | 0                                      | 0                                      |
| 31,706                    | Machine Rentals And Leasing              | 36,241                               | 36,241                              | 36,241                   | 36,241                            | 36,241                                 | 36,241                                 |
| 1,458                     | Equip/Computer Purch & Repair            | 500                                  | 500                                 | 500                      | 500                               | 500                                    | 500                                    |
| 12,187                    | Printer Rationalisation - Lease          | 0                                    | 101,386                             | 93,077                   | 101,386                           | 101,386                                | 101,386                                |
| 7,182                     | Printer Rationalisation - Copy Costs     | 0                                    | 0                                   | 8,309                    | 0                                 | 0                                      | 0                                      |
| 156                       | Clothing, Uniforms etc                   | 200                                  | 200                                 | 200                      | 200                               | 200                                    | 200                                    |
| 855                       | Office/Computer Supplies                 | 3,420                                | 3,420                               | 3,420                    | 3,420                             | 3,420                                  | 3,420                                  |
| 500                       | Supplies & Services                      | 0                                    | 0                                   | 0                        | 0                                 | 0                                      | 0                                      |
| <b>1,670,072</b>          | <b>Supplies services and Admin Costs</b> | <b>1,587,402</b>                     | <b>1,808,678</b>                    | <b>1,873,871</b>         | <b>1,918,789</b>                  | <b>1,918,647</b>                       | <b>1,918,647</b>                       |
| 12,584                    | Payment to Other Bodies                  | 11,080                               | 11,080                              | 11,080                   | 11,080                            | 11,080                                 | 11,080                                 |
| <b>12,584</b>             | <b>Payments to other Bodies</b>          | <b>11,080</b>                        | <b>11,080</b>                       | <b>11,080</b>            | <b>11,080</b>                     | <b>11,080</b>                          | <b>11,080</b>                          |
| <b>3,239,068</b>          | <b>Gross Expenditure</b>                 | <b>3,382,791</b>                     | <b>3,650,187</b>                    | <b>3,764,159</b>         | <b>3,804,216</b>                  | <b>3,829,720</b>                       | <b>3,852,500</b>                       |
| (17,269)                  | Miscellaneous Income                     | 0                                    | (3,651)                             | (3,686)                  | (3,651)                           | (3,651)                                | (3,651)                                |
| 0                         | Other Accounts of the Authority          | 0                                    | (178,000)                           | (240,000)                | (240,000)                         | (240,000)                              | (240,000)                              |
| 0                         | Int Rech - Staff Costs                   | 0                                    | 0                                   | (48,000)                 | (47,689)                          | (48,166)                               | (48,648)                               |
| <b>(17,269)</b>           | <b>Income</b>                            | <b>0</b>                             | <b>(181,651)</b>                    | <b>(291,686)</b>         | <b>(291,340)</b>                  | <b>(291,817)</b>                       | <b>(292,299)</b>                       |
| <b>(17,269)</b>           | <b>Gross Income</b>                      | <b>0</b>                             | <b>(181,651)</b>                    | <b>(291,686)</b>         | <b>(291,340)</b>                  | <b>(291,817)</b>                       | <b>(292,299)</b>                       |
| <b>3,221,799</b>          | <b>Net Expenditure</b>                   | <b>3,382,791</b>                     | <b>3,468,536</b>                    | <b>3,472,473</b>         | <b>3,512,876</b>                  | <b>3,537,903</b>                       | <b>3,560,201</b>                       |

## People & Technology Change Support

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|------------------------------------------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 279,340                   | Others Basic Pay                         | 326,184                              | 326,496                             | 306,794                  | 211,771                           | 213,774                                | 217,190                                |
| 78,710                    | Others Training Costs                    | 80,038                               | 114,996                             | 114,996                  | 100,496                           | 100,496                                | 100,496                                |
| 28,076                    | Others National Insurance Employers      | 33,251                               | 33,283                              | 30,974                   | 21,305                            | 21,507                                 | 21,851                                 |
| 53,811                    | Others Superannuation Employers          | 62,255                               | 62,315                              | 59,308                   | 40,941                            | 41,329                                 | 41,989                                 |
| <b>439,937</b>            | <b>Employee Cost</b>                     | <b>501,728</b>                       | <b>537,090</b>                      | <b>512,072</b>           | <b>374,513</b>                    | <b>377,106</b>                         | <b>381,526</b>                         |
| 724                       | Employee Related Travel                  | 620                                  | 620                                 | 500                      | 620                               | 620                                    | 620                                    |
| <b>724</b>                | <b>Transport Cost</b>                    | <b>620</b>                           | <b>620</b>                          | <b>500</b>               | <b>620</b>                        | <b>620</b>                             | <b>620</b>                             |
| 280                       | Mobile Phones                            | 207                                  | 207                                 | 100                      | 207                               | 207                                    | 207                                    |
| 472                       | Hospitality                              | 410                                  | 410                                 | 750                      | 410                               | 410                                    | 410                                    |
| <b>752</b>                | <b>Supplies services and Admin Costs</b> | <b>617</b>                           | <b>617</b>                          | <b>850</b>               | <b>617</b>                        | <b>617</b>                             | <b>617</b>                             |
| <b>441,413</b>            | <b>Gross Expenditure</b>                 | <b>502,965</b>                       | <b>538,327</b>                      | <b>513,422</b>           | <b>375,750</b>                    | <b>378,343</b>                         | <b>382,763</b>                         |
| (440)                     | Int Rech - Staff Costs                   | (73,906)                             | (73,906)                            | (73,906)                 | (3,874)                           | 0                                      | 0                                      |
| <b>(440)</b>              | <b>Income</b>                            | <b>(73,906)</b>                      | <b>(73,906)</b>                     | <b>(73,906)</b>          | <b>(3,874)</b>                    | <b>0</b>                               | <b>0</b>                               |
| <b>(440)</b>              | <b>Gross Income</b>                      | <b>(73,906)</b>                      | <b>(73,906)</b>                     | <b>(73,906)</b>          | <b>(3,874)</b>                    | <b>0</b>                               | <b>0</b>                               |
| <b>440,973</b>            | <b>Net Expenditure</b>                   | <b>429,059</b>                       | <b>464,421</b>                      | <b>439,516</b>           | <b>371,876</b>                    | <b>378,343</b>                         | <b>382,763</b>                         |

## Communications, Culture and Communities

| DESCRIPTION                                              | PAGE | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/2019<br>£ | INDICATIVE<br>ESTIMATE<br>2019/2020<br>£ | INDICATIVE<br>ESTIMATE<br>2020/2021<br>£ |
|----------------------------------------------------------|------|----------------------------------------|---------------------------------------|--------------------------|-------------------------------------|------------------------------------------|------------------------------------------|
| Communications and Marketing                             | 24   | 296,183                                | 296,343                               | 295,725                  | 319,256                             | 324,263                                  | 329,297                                  |
| Customer Services                                        | 25   | 1,250,655                              | 1,254,881                             | 1,187,504                | 1,256,777                           | 1,273,232                                | 1,288,157                                |
| Policy Planning and Performance                          | 26   | 412,752                                | 337,431                               | 333,027                  | 304,352                             | 307,560                                  | 311,864                                  |
| Libraries                                                | 27   | 1,909,646                              | 2,150,249                             | 2,034,141                | 2,160,966                           | 2,177,214                                | 2,188,633                                |
| Culture                                                  | 29   | 772,657                                | 775,732                               | 875,647                  | 796,609                             | 810,379                                  | 819,673                                  |
| Museums                                                  | 30   | 121,887                                | 122,788                               | 132,669                  | 112,446                             | 106,083                                  | 106,835                                  |
| Clydebank Town Hall                                      | 31   | 249,529                                | 254,529                               | 300,642                  | 273,842                             | 266,281                                  | 259,148                                  |
| <b>Total for Communications Culture,<br/>Communities</b> |      | <b>5,013,308</b>                       | <b>5,191,953</b>                      | <b>5,159,355</b>         | <b>5,224,249</b>                    | <b>5,265,013</b>                         | <b>5,303,606</b>                         |

**Communications, Culture and Communities  
Communications and Marketing**

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                        | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/2019<br>£ | INDICATIVE<br>ESTIMATE<br>2019/2020<br>£ | INDICATIVE<br>ESTIMATE<br>2020/2021<br>£ |
|---------------------------|------------------------------------|----------------------------------------|---------------------------------------|----------------------------|-------------------------------------|------------------------------------------|------------------------------------------|
| 183,870                   | Others Basic Pay                   | 209,827                                | 209,975                               | 213,227                    | 228,970                             | 232,886                                  | 236,821                                  |
| 19,091                    | National Insurance Employers       | 21,219                                 | 21,224                                | 22,081                     | 23,652                              | 24,056                                   | 24,462                                   |
| 30,517                    | Superannuation Employers           | 38,600                                 | 38,608                                | 37,930                     | 40,211                              | 40,898                                   | 41,590                                   |
| <b>233,478</b>            | <b>Employee Cost</b>               | <b>269,647</b>                         | <b>269,807</b>                        | <b>273,238</b>             | <b>292,832</b>                      | <b>297,839</b>                           | <b>302,873</b>                           |
| 248                       | Other Travel Costs                 | 362                                    | 362                                   | 0                          | 250                                 | 250                                      | 250                                      |
| 290                       | Employee Related Travel            | 250                                    | 250                                   | 266                        | 250                                 | 250                                      | 250                                      |
| <b>538</b>                | <b>Transport Cost</b>              | <b>612</b>                             | <b>612</b>                            | <b>266</b>                 | <b>500</b>                          | <b>500</b>                               | <b>500</b>                               |
| 734                       | Newspapers                         | 673                                    | 673                                   | 500                        | 673                                 | 673                                      | 673                                      |
| 3,629                     | Advertising                        | 5,877                                  | 5,877                                 | 5,877                      | 5,877                               | 5,877                                    | 5,877                                    |
| 16,204                    | Publicity & Promotions             | 6,638                                  | 6,638                                 | 5,000                      | 6,638                               | 6,638                                    | 6,638                                    |
| 1,073                     | Mobile Phones                      | 586                                    | 586                                   | 846                        | 586                                 | 586                                      | 586                                      |
| 645                       | Small Office Equip/Computer        | 0                                      | 0                                     | 1,198                      | 0                                   | 0                                        | 0                                        |
| 11,309                    | Events                             | 8,800                                  | 8,800                                 | 8,000                      | 8,800                               | 8,800                                    | 8,800                                    |
| <b>35,790</b>             | <b>Supplies services and Admin</b> | <b>22,574</b>                          | <b>22,574</b>                         | <b>21,421</b>              | <b>22,574</b>                       | <b>22,574</b>                            | <b>22,574</b>                            |
| 2,975                     | Payment to Other Bodies            | 3,350                                  | 3,350                                 | 800                        | 3,350                               | 3,350                                    | 3,350                                    |
| <b>2,975</b>              | <b>Payments to other Bodies</b>    | <b>3,350</b>                           | <b>3,350</b>                          | <b>800</b>                 | <b>3,350</b>                        | <b>3,350</b>                             | <b>3,350</b>                             |
| <b>272,781</b>            | <b>Gross Expenditure</b>           | <b>296,183</b>                         | <b>296,343</b>                        | <b>295,725</b>             | <b>319,256</b>                      | <b>324,263</b>                           | <b>329,297</b>                           |
| (6,181)                   | Events Income                      | 0                                      | 0                                     | 0                          | 0                                   | 0                                        | 0                                        |
| <b>(6,181)</b>            | <b>Income</b>                      | <b>0</b>                               | <b>0</b>                              | <b>0</b>                   | <b>0</b>                            | <b>0</b>                                 | <b>0</b>                                 |
| <b>(6,181)</b>            | <b>Gross Income</b>                | <b>0</b>                               | <b>0</b>                              | <b>0</b>                   | <b>0</b>                            | <b>0</b>                                 | <b>0</b>                                 |
| <b>266,600</b>            | <b>Net Expenditure</b>             | <b>296,183</b>                         | <b>296,343</b>                        | <b>295,725</b>             | <b>319,256</b>                      | <b>324,263</b>                           | <b>329,297</b>                           |

**Communications, Culture and Communities  
Customer Service**

| OUTTURN<br>2016/2017 | DESCRIPTION                        | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                    | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 832,111              | Others Basic Pay                   | 925,360                           | 931,596                          | 866,660               | 932,676                        | 945,642                             | 957,493                             |
| 64,762               | National Insurance Employers       | 72,331                            | 73,017                           | 71,718                | 71,457                         | 72,595                              | 73,523                              |
| 150,228              | Superannuation Employers           | 167,134                           | 168,317                          | 152,308               | 169,761                        | 172,112                             | 174,258                             |
| <b>1,047,101</b>     | <b>Employee Cost</b>               | <b>1,164,824</b>                  | <b>1,172,930</b>                 | <b>1,090,686</b>      | <b>1,173,894</b>               | <b>1,190,349</b>                    | <b>1,205,274</b>                    |
| 1,620                | Metered Water                      | 2,046                             | 2,046                            | 1,597                 | 2,046                          | 2,046                               | 2,046                               |
| 16,200               | Rates - Non Domestic               | 16,200                            | 16,200                           | 15,728                | 16,200                         | 16,200                              | 16,200                              |
| 33,500               | Rents                              | 35,000                            | 35,000                           | 35,000                | 35,000                         | 35,000                              | 35,000                              |
| 2,983                | Electricity                        | 3,713                             | 3,713                            | 3,713                 | 3,713                          | 3,713                               | 3,713                               |
| 2,605                | Gas                                | 1,805                             | 1,805                            | 1,805                 | 1,805                          | 1,805                               | 1,805                               |
| 637                  | Window Cleaning                    | 660                               | 660                              | 660                   | 660                            | 660                                 | 660                                 |
| 6,344                | Other Property Costs               | 6,678                             | 3,848                            | 3,848                 | 4,000                          | 4,000                               | 4,000                               |
| <b>63,889</b>        | <b>Property Cost</b>               | <b>66,272</b>                     | <b>63,272</b>                    | <b>62,351</b>         | <b>63,424</b>                  | <b>63,424</b>                       | <b>63,424</b>                       |
| 662                  | Employee Related Travel            | 1,666                             | 1,666                            | 3,788                 | 1,666                          | 1,666                               | 1,666                               |
| <b>662</b>           | <b>Transport Cost</b>              | <b>1,666</b>                      | <b>1,666</b>                     | <b>3,788</b>          | <b>1,666</b>                   | <b>1,666</b>                        | <b>1,666</b>                        |
| 3,683                | Printing / Stationery              | 7,000                             | 6,220                            | 1,205                 | 3,100                          | 3,100                               | 3,100                               |
| (792)                | Telephones                         | 100                               | 0                                | 3,900                 | 3,900                          | 3,900                               | 3,900                               |
| 447                  | Mobile Phones                      | 293                               | 293                              | 610                   | 293                            | 293                                 | 293                                 |
| 22,457               | Web Costs                          | 8,500                             | 8,500                            | 8,500                 | 8,500                          | 8,500                               | 8,500                               |
| 0                    | Computer Software                  | 1,000                             | 1,000                            | 14,016                | 1,000                          | 1,000                               | 1,000                               |
| 0                    | Computer Repairs                   | 100                               | 100                              | 100                   | 100                            | 100                                 | 100                                 |
| <b>25,795</b>        | <b>Supplies services and Admin</b> | <b>16,993</b>                     | <b>16,113</b>                    | <b>28,331</b>         | <b>16,893</b>                  | <b>16,893</b>                       | <b>16,893</b>                       |
| 0                    | Payment to Other Bodies            | 900                               | 900                              | 2,348                 | 900                            | 900                                 | 900                                 |
| <b>2,135</b>         | <b>Payments to other Bodies</b>    | <b>900</b>                        | <b>900</b>                       | <b>2,348</b>          | <b>900</b>                     | <b>900</b>                          | <b>900</b>                          |
| <b>1,139,582</b>     | <b>Gross Expenditure</b>           | <b>1,250,655</b>                  | <b>1,254,881</b>                 | <b>1,187,504</b>      | <b>1,256,777</b>               | <b>1,273,232</b>                    | <b>1,288,157</b>                    |
| <b>1,139,582</b>     | <b>Net Expenditure</b>             | <b>1,250,655</b>                  | <b>1,254,881</b>                 | <b>1,187,504</b>      | <b>1,256,777</b>               | <b>1,273,232</b>                    | <b>1,288,157</b>                    |

**Communications, Culture and Communities  
Policy Planning and Performance**

| OUTTURN<br>2016/2017 | DESCRIPTION                        | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                    | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 319,951              | Others Basic Pay                   | 307,176                           | 249,176                          | 239,887               | 212,847                        | 216,076                             | 219,401                             |
| 33,544               | National Insurance Employers       | 27,345                            | 21,034                           | 25,033                | 15,498                         | 14,854                              | 15,191                              |
| 65,457               | Superannuation Employers           | 55,821                            | 44,811                           | 46,187                | 48,998                         | 49,620                              | 50,263                              |
| <b>418,965</b>       | <b>Employee Cost</b>               | <b>390,342</b>                    | <b>315,021</b>                   | <b>311,107</b>        | <b>277,342</b>                 | <b>280,550</b>                      | <b>284,854</b>                      |
| 612                  | Employee Related Travel            | 1,090                             | 1,090                            | 600                   | 1,090                          | 1,090                               | 1,090                               |
| <b>612</b>           | <b>Transport Cost</b>              | <b>1,090</b>                      | <b>1,090</b>                     | <b>600</b>            | <b>1,090</b>                   | <b>1,090</b>                        | <b>1,090</b>                        |
| 220                  | Printing / Stationery              | 500                               | 500                              | 500                   | 500                            | 500                                 | 500                                 |
| 265                  | Mobile Phones                      | 220                               | 220                              | 220                   | 820                            | 820                                 | 820                                 |
| 438                  | Hospitality                        | 500                               | 500                              | 500                   | 500                            | 500                                 | 500                                 |
| 0                    | Conference Fees                    | 1,000                             | 1,000                            | 1,000                 | 1,000                          | 1,000                               | 1,000                               |
| 889                  | Office/Computer Supplies           | 200                               | 200                              | 200                   | 200                            | 200                                 | 200                                 |
| 0                    | Supplies & Services                | 400                               | 400                              | 400                   | 4,400                          | 4,400                               | 4,400                               |
| 143                  | Other Admin Costs                  | 2,500                             | 2,500                            | 2,500                 | 2,500                          | 2,500                               | 2,500                               |
| <b>1,955</b>         | <b>Supplies services and Admin</b> | <b>5,320</b>                      | <b>5,320</b>                     | <b>5,320</b>          | <b>9,920</b>                   | <b>9,920</b>                        | <b>9,920</b>                        |
| 26,356               | Community Engagement               | 16,000                            | 16,000                           | 16,000                | 16,000                         | 16,000                              | 16,000                              |
| <b>26,356</b>        | <b>Payments to other Bodies</b>    | <b>16,000</b>                     | <b>16,000</b>                    | <b>16,000</b>         | <b>16,000</b>                  | <b>16,000</b>                       | <b>16,000</b>                       |
| <b>447,888</b>       | <b>Gross Expenditure</b>           | <b>412,752</b>                    | <b>337,431</b>                   | <b>333,027</b>        | <b>304,352</b>                 | <b>307,560</b>                      | <b>311,864</b>                      |
| <b>447,888</b>       | <b>Net Expenditure</b>             | <b>412,752</b>                    | <b>337,431</b>                   | <b>333,027</b>        | <b>304,352</b>                 | <b>307,560</b>                      | <b>311,864</b>                      |

**Communications, Culture and Communities  
Libraries**

| OUTTURN<br>2016/2017 | DESCRIPTION                    | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|--------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 14,013               | Teachers Basic Pay             | 14,448                            | 14,448                           | 14,448                | 14,448                         | 14,592                              | 14,739                              |
| 536                  | National Insurance Employers   | 863                               | 863                              | 863                   | 863                            | 872                                 | 882                                 |
| 2,277                | Superannuation Employers       | 2,485                             | 2,485                            | 2,485                 | 2,485                          | 2,510                               | 2,536                               |
| 1,452,837            | Others Basic Pay               | 1,162,653                         | 1,286,283                        | 1,159,359             | 1,290,110                      | 1,301,318                           | 1,311,889                           |
| 0                    | Overtime                       | 0                                 | 0                                | 25,642                | 0                              | 0                                   | 0                                   |
| 592                  | Training Costs                 | 2,615                             | 0                                | 660                   | 0                              | 0                                   | 0                                   |
| 75,014               | National Insurance Employers   | 85,814                            | 101,701                          | 83,571                | 98,661                         | 98,789                              | 98,830                              |
| 248,988              | Superannuation Employers       | 211,383                           | 236,075                          | 208,378               | 235,863                        | 237,529                             | 239,061                             |
| <b>1,794,257</b>     | <b>Employee Cost</b>           | <b>1,480,262</b>                  | <b>1,641,855</b>                 | <b>1,495,406</b>      | <b>1,642,430</b>               | <b>1,655,611</b>                    | <b>1,667,936</b>                    |
| 10,189               | Metered Water                  | 9,003                             | 9,003                            | 9,871                 | 8,101                          | 9,567                               | 9,567                               |
| 1,570                | Water Rates                    | 1,656                             | 1,656                            | 1,568                 | 1,656                          | 1,656                               | 1,656                               |
| 107,757              | Rates - Non Domestic           | 109,718                           | 109,718                          | 107,054               | 107,749                        | 108,499                             | 108,499                             |
| 10,850               | Rents                          | 10,830                            | 10,830                           | 10,830                | 10,830                         | 10,830                              | 10,830                              |
| 1,301                | Council Tax Payments           | 1,300                             | 1,300                            | 1,313                 | 1,313                          | 1,313                               | 1,313                               |
| 52,833               | Electricity                    | 64,000                            | 56,500                           | 54,000                | 59,127                         | 60,127                              | 60,127                              |
| 19,169               | Gas                            | 20,719                            | 14,719                           | 14,000                | 13,431                         | 13,431                              | 13,431                              |
| 2,659                | Fixtures & Fittings            | 3,562                             | 2,062                            | 3,500                 | 2,062                          | 2,062                               | 2,062                               |
| 346                  | Cleaning Materials             | 1,093                             | 1,093                            | 750                   | 1,093                          | 1,093                               | 1,093                               |
| 17,899               | Rep & Maintenance              | 17,340                            | 25,340                           | 60,340                | 55,340                         | 55,340                              | 55,340                              |
| 5,361                | Refuse Collection              | 4,265                             | 4,265                            | 0                     | 3,013                          | 3,267                               | 3,267                               |
| <b>229,934</b>       | <b>Property Cost</b>           | <b>243,486</b>                    | <b>236,486</b>                   | <b>263,226</b>        | <b>263,715</b>                 | <b>267,185</b>                      | <b>267,185</b>                      |
| 213                  | Hire Of Vehicles               | 1,323                             | 1,323                            | 1,323                 | 1,323                          | 1,323                               | 1,323                               |
| 11,445               | Internal Fleet Maintenance Chg | 11,604                            | 11,604                           | 10,155                | 11,604                         | 11,604                              | 11,604                              |
| 1,068                | Garaging Charges Internal      | 1,550                             | 1,550                            | 1,083                 | 1,550                          | 1,550                               | 1,706                               |
| 5,219                | Diesel Internal                | 4,800                             | 4,800                            | 4,800                 | 4,800                          | 4,800                               | 4,800                               |
| (589)                | Repair/Maint Veh & Plant       | 120                               | 120                              | 6,000                 | 120                            | 120                                 | 120                                 |
| 13,068               | Employee Related Travel        | 16,108                            | 10,948                           | 11,000                | 6,512                          | 6,000                               | 6,000                               |
| <b>30,424</b>        | <b>Transport Cost</b>          | <b>35,505</b>                     | <b>30,345</b>                    | <b>34,361</b>         | <b>25,909</b>                  | <b>25,397</b>                       | <b>25,553</b>                       |

**Communications, Culture and Communities  
Libraries**

| OUTTURN<br>2016/2017 | DESCRIPTION                        | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                    | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 4,740                | Printing                           | 5,000                             | 5,000                            | 2,500                 | 5,000                          | 5,000                               | 5,000                               |
| 4,317                | Stationery                         | 5,000                             | 5,000                            | 3,308                 | 5,000                          | 5,000                               | 5,000                               |
| 114,780              | School Stationery                  | 101,784                           | 126,603                          | 126,603               | 126,704                        | 126,704                             | 126,704                             |
| 3,653                | Junior Library                     | 3,000                             | 3,000                            | 3,000                 | 3,000                          | 3,000                               | 3,000                               |
| 10,119               | Newspapers                         | 4,700                             | 5,850                            | 5,850                 | 5,850                          | 5,850                               | 5,850                               |
| 4,416                | Archive Materials                  | 6,000                             | 6,000                            | 2,318                 | 6,000                          | 6,000                               | 6,000                               |
| 0                    | Photocopying                       | 2,600                             | 1,661                            | 0                     | 1,661                          | 1,661                               | 1,661                               |
| 5,072                | Postages                           | 800                               | 800                              | 2,580                 | 800                            | 800                                 | 800                                 |
| 1,738                | Telephone - Calls                  | 1,838                             | 1,838                            | 1,053                 | 1,760                          | 1,922                               | 1,922                               |
| 6,529                | Telephone Rentals                  | 6,964                             | 6,964                            | 6,500                 | 6,808                          | 7,238                               | 7,238                               |
| 4,465                | Mobile Phones                      | 1,686                             | 1,686                            | 1,686                 | 1,686                          | 1,686                               | 1,686                               |
| 185                  | Hospitality                        | 380                               | 380                              | 380                   | 380                            | 380                                 | 380                                 |
| 7,594                | Memberships/ Subscriptions         | 8,450                             | 8,450                            | 8,450                 | 8,450                          | 8,450                               | 8,450                               |
| 125                  | Medicals                           | 100                               | 100                              | 30                    | 100                            | 100                                 | 100                                 |
| 0                    | Computer Software                  | 0                                 | 0                                | 21,775                | 0                              | 0                                   | 0                                   |
| 31,935               | Purchase of Computer Equip         | 22,000                            | 22,000                           | 22,000                | 22,000                         | 22,000                              | 22,000                              |
| 5,935                | Machine Rentals And Leasing        | 6,292                             | 6,292                            | 1,419                 | 6,292                          | 6,292                               | 6,292                               |
| 184                  | Small Office Equip/Computer        | 1,000                             | 1,000                            | 1,000                 | 1,000                          | 1,000                               | 1,000                               |
| 6,943                | Printer - Lease                    | 5,522                             | 0                                | 0                     | 0                              | 0                                   | 0                                   |
| 9,593                | Printer - Copy Costs               | 10,107                            | 9,839                            | 9,839                 | 9,839                          | 10,159                              | 10,159                              |
| 723                  | Clothing, Uniforms etc             | 200                               | 200                              | 200                   | 200                            | 200                                 | 200                                 |
| 7,302                | Resaleable Goods                   | 6,800                             | 6,800                            | 6,800                 | 6,800                          | 6,800                               | 6,800                               |
| 5,609                | Classroom Materials                | 1,854                             | 1,854                            | 1,854                 | 1,854                          | 1,854                               | 1,854                               |
| 23,625               | Supplies & Services                | 13,845                            | 23,845                           | 24,146                | 13,845                         | 13,845                              | 13,845                              |
| 18,858               | Audio Purchases                    | 13,426                            | 16,713                           | 10,000                | 16,713                         | 16,713                              | 16,713                              |
| 12,672               | Video Purchases                    | 6,714                             | 8,357                            | 8,357                 | 8,357                          | 8,357                               | 8,357                               |
| <b>291,112</b>       | <b>Supplies services and Admin</b> | <b>236,062</b>                    | <b>270,232</b>                   | <b>271,648</b>        | <b>260,099</b>                 | <b>261,011</b>                      | <b>261,011</b>                      |
| 6,720                | Payment to Other Bodies            | 0                                 | 0                                | 3,430                 | 0                              | 0                                   |                                     |
| <b>6,720</b>         | <b>Payments to other Bodies</b>    | <b>0</b>                          | <b>0</b>                         | <b>3,430</b>          | <b>0</b>                       | <b>0</b>                            | <b>0</b>                            |
| <b>2,352,447</b>     | <b>Gross Expenditure</b>           | <b>1,995,315</b>                  | <b>2,178,918</b>                 | <b>2,068,071</b>      | <b>2,192,153</b>               | <b>2,209,204</b>                    | <b>2,221,685</b>                    |
| (51,591)             | Income From Other Agencies         | (5,500)                           | (5,500)                          | (5,364)               | (5,500)                        | (5,500)                             | (5,500)                             |
| (2,344)              | Sales General                      | (6,515)                           | (622)                            | (1,052)               | (1,154)                        | (1,196)                             | (1,244)                             |
| (6,815)              | Fees & Charges                     | (15,501)                          | (6,501)                          | (6,108)               | (7,609)                        | (7,853)                             | (8,168)                             |
| (18,075)             | Miscellaneous Income               | (23,248)                          | (7,407)                          | (14,840)              | (8,340)                        | (8,563)                             | (8,905)                             |
| (12,704)             | Library Income                     | (34,905)                          | (8,639)                          | (6,566)               | (8,584)                        | (8,878)                             | (9,235)                             |
| <b>(91,529)</b>      | <b>Income</b>                      | <b>(85,669)</b>                   | <b>(28,669)</b>                  | <b>(33,930)</b>       | <b>(31,187)</b>                | <b>(31,990)</b>                     | <b>(33,052)</b>                     |
| <b>(91,529)</b>      | <b>Gross Income</b>                | <b>(85,669)</b>                   | <b>(28,669)</b>                  | <b>(33,930)</b>       | <b>(31,187)</b>                | <b>(31,990)</b>                     | <b>(33,052)</b>                     |
| <b>2,260,918</b>     | <b>Net Expenditure</b>             | <b>1,909,646</b>                  | <b>2,150,249</b>                 | <b>2,034,141</b>      | <b>2,160,966</b>               | <b>2,177,214</b>                    | <b>2,188,633</b>                    |

## Communications, Culture and Communities Cultural Projects

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                        | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/2019<br>£ | INDICATIVE<br>ESTIMATE<br>2019/2020<br>£ | INDICATIVE<br>ESTIMATE<br>2020/2021<br>£ |
|---------------------------|------------------------------------|----------------------------------------|---------------------------------------|----------------------------|-------------------------------------|------------------------------------------|------------------------------------------|
| 299,567                   | Teachers Basic Pay                 | 324,719                                | 311,655                               | 294,639                    | 323,733                             | 330,734                                  | 335,387                                  |
| 19,244                    | National Insurance Employers       | 27,783                                 | 26,383                                | 22,630                     | 27,405                              | 27,998                                   | 28,391                                   |
| 51,768                    | Superannuation Employers           | 60,297                                 | 57,777                                | 48,493                     | 60,016                              | 61,314                                   | 62,177                                   |
| 385,088                   | Others Basic Pay                   | 397,825                                | 397,827                               | 513,896                    | 402,913                             | 405,630                                  | 408,327                                  |
| 26,277                    | National Insurance Employers       | 33,804                                 | 33,804                                | 49,052                     | 32,486                              | 32,700                                   | 32,914                                   |
| 73,632                    | Superannuation Employers           | 75,443                                 | 75,443                                | 100,147                    | 72,250                              | 72,727                                   | 73,199                                   |
| <b>855,576</b>            | <b>Employee Cost</b>               | <b>919,871</b>                         | <b>902,889</b>                        | <b>1,028,857</b>           | <b>918,802</b>                      | <b>931,102</b>                           | <b>940,396</b>                           |
| 10,424                    | Employee Related Travel            | 9,535                                  | 9,535                                 | 9,426                      | 9,535                               | 9,535                                    | 9,535                                    |
| <b>10,424</b>             | <b>Transport Cost</b>              | <b>9,535</b>                           | <b>9,535</b>                          | <b>9,426</b>               | <b>9,535</b>                        | <b>9,535</b>                             | <b>9,535</b>                             |
| 397                       | Printing                           | 620                                    | 620                                   | 0                          | 620                                 | 620                                      | 620                                      |
| 434                       | Telephones                         | 671                                    | 671                                   | 421                        | 671                                 | 671                                      | 671                                      |
| 0                         | Hospitality                        | 100                                    | 100                                   | 100                        | 100                                 | 100                                      | 100                                      |
| 0                         | Conference Fees                    | 290                                    | 290                                   | 290                        | 290                                 | 290                                      | 290                                      |
| 2,060                     | Classroom Materials                | 1,289                                  | 1,289                                 | 1,200                      | 1,289                               | 1,289                                    | 1,289                                    |
| 18,524                    | Supplies & Services                | 15,470                                 | 15,180                                | 10,767                     | 15,180                              | 15,180                                   | 15,180                                   |
| 5,237                     | Education Activity Grant           | 10,907                                 | 10,907                                | 10,900                     | 10,907                              | 10,907                                   | 10,907                                   |
| <b>26,652</b>             | <b>Supplies services and Admin</b> | <b>29,347</b>                          | <b>29,057</b>                         | <b>23,678</b>              | <b>29,057</b>                       | <b>29,057</b>                            | <b>29,057</b>                            |
| 36,534                    | Arts & Events                      | 3,747                                  | 3,747                                 | 3,747                      | 3,747                               | 3,747                                    | 3,747                                    |
| 15,013                    | Library Exhibitions                | 0                                      | 9,700                                 | 8,500                      | 9,700                               | 9,700                                    | 9,700                                    |
| 25,013                    | Arts Development                   | 3,514                                  | 16,912                                | 16,912                     | 16,912                              | 16,912                                   | 16,912                                   |
| 32,820                    | Payment to Other Bodies            | 17,700                                 | 14,749                                | 17,000                     | 17,700                              | 17,700                                   | 17,700                                   |
| <b>109,380</b>            | <b>Payments to other Bodies</b>    | <b>24,961</b>                          | <b>45,108</b>                         | <b>46,159</b>              | <b>48,059</b>                       | <b>48,059</b>                            | <b>48,059</b>                            |
| <b>1,002,032</b>          | <b>Gross Expenditure</b>           | <b>983,714</b>                         | <b>986,589</b>                        | <b>1,108,120</b>           | <b>1,005,453</b>                    | <b>1,017,753</b>                         | <b>1,027,047</b>                         |
| (2,939)                   | Income From Other Local Auth.      | (4,130)                                | (4,130)                               | (4,130)                    | (4,130)                             | (4,130)                                  | (4,130)                                  |
| (179,888)                 | Income From Other Agencies         | (153,761)                              | (153,761)                             | (153,761)                  | (151,420)                           | (149,616)                                | (149,616)                                |
| (43,613)                  | Grants C/F Non Government          | (43,730)                               | (43,730)                              | (47,000)                   | (43,730)                            | (43,730)                                 | (43,730)                                 |
| 0                         | Sales General                      | (594)                                  | (594)                                 | (594)                      | (618)                               | (643)                                    | (643)                                    |
| (12,287)                  | Fees & Charges                     | (879)                                  | (772)                                 | (6,058)                    | (807)                               | (839)                                    | (839)                                    |
| 0                         | Income From Private Parties        | (5,979)                                | (5,979)                               | (18,725)                   | (6,218)                             | (6,467)                                  | (6,467)                                  |
| (2,361)                   | Miscellaneous Income               | (746)                                  | (653)                                 | (653)                      | (683)                               | (711)                                    | (711)                                    |
| (43,361)                  | Events Income                      | (1,238)                                | (1,238)                               | (1,552)                    | (1,238)                             | (1,238)                                  | (1,238)                                  |
| <b>(284,449)</b>          | <b>Income</b>                      | <b>(211,057)</b>                       | <b>(210,857)</b>                      | <b>(232,473)</b>           | <b>(208,844)</b>                    | <b>(207,374)</b>                         | <b>(207,374)</b>                         |
| <b>(284,449)</b>          | <b>Gross Income</b>                | <b>(211,057)</b>                       | <b>(210,857)</b>                      | <b>(232,473)</b>           | <b>(208,844)</b>                    | <b>(207,374)</b>                         | <b>(207,374)</b>                         |
| <b>717,583</b>            | <b>Net Expenditure</b>             | <b>772,657</b>                         | <b>775,732</b>                        | <b>875,647</b>             | <b>796,609</b>                      | <b>810,379</b>                           | <b>819,673</b>                           |

## Communications, Culture and Communities Museums

| OUTTURN<br>2016/2017 | DESCRIPTION                        | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                    | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 113,643              | Others Basic Pay                   | 107,760                           | 107,760                          | 128,616               | 99,203                         | 94,100                              | 95,042                              |
| 1,590                | Training Costs                     | 645                               | 0                                | 645                   | 0                              | 0                                   | 0                                   |
| 6,305                | National Insurance Employers       | 8,189                             | 8,189                            | 6,662                 | 7,539                          | 7,151                               | 7,222                               |
| 19,271               | Superannuation Employers           | 18,444                            | 18,443                           | 18,030                | 16,979                         | 16,105                              | 16,266                              |
| <b>140,809</b>       | <b>Employee Cost</b>               | <b>135,038</b>                    | <b>134,392</b>                   | <b>153,953</b>        | <b>123,720</b>                 | <b>117,357</b>                      | <b>118,530</b>                      |
| 70                   | Fixtures & Fittings                | 1,630                             | 1,630                            | 1,630                 | 1,630                          | 1,630                               | 1,630                               |
| 15,800               | Allocation From Municipal Builds   | 16,000                            | 16,000                           | 16,418                | 17,075                         | 17,075                              | 17,075                              |
| <b>15,870</b>        | <b>Property Cost</b>               | <b>17,630</b>                     | <b>17,630</b>                    | <b>18,048</b>         | <b>18,705</b>                  | <b>18,705</b>                       | <b>18,705</b>                       |
| 1,563                | Employee Related Travel            | 540                               | 540                              | 540                   | 540                            | 540                                 | 540                                 |
| <b>2,141</b>         | <b>Transport Cost</b>              | <b>540</b>                        | <b>540</b>                       | <b>540</b>            | <b>540</b>                     | <b>540</b>                          | <b>540</b>                          |
| 11                   | Printing /Stationery               | 450                               | 450                              | 399                   | 450                            | 450                                 | 450                                 |
| 0                    | School Stationery                  | 250                               | 250                              | 250                   | 250                            | 250                                 | 250                                 |
| 152                  | Advertising                        | 20                                | 20                               | 100                   | 20                             | 20                                  | 20                                  |
| 433                  | Printer - Lease                    | 428                               | 0                                | 0                     | 0                              | 0                                   | 0                                   |
| 276                  | Printer - Copy Costs               | 500                               | 475                              | 1,160                 | 500                            | 500                                 | 500                                 |
| 4,308                | Resaleable Goods                   | 0                                 | 0                                | 2,968                 | 0                              | 0                                   | 0                                   |
| 3,012                | Supplies & Services                | 645                               | 645                              | 3,040                 | 645                            | 645                                 | 645                                 |
| 1,626                | Other Admin Costs                  | 770                               | 770                              | 770                   | 770                            | 770                                 | 770                                 |
| <b>10,022</b>        | <b>Supplies services and Admin</b> | <b>3,063</b>                      | <b>2,610</b>                     | <b>8,687</b>          | <b>2,635</b>                   | <b>2,635</b>                        | <b>2,635</b>                        |
| 5,972                | Library Exhibitions                | 2,550                             | 2,550                            | 2,550                 | 2,550                          | 2,550                               | 2,550                               |
| 4,130                | Payment to Other Bodies            | 1,390                             | 1,390                            | 2,355                 | 1,390                          | 1,390                               | 1,390                               |
| <b>10,102</b>        | <b>Payments to other Bodies</b>    | <b>3,940</b>                      | <b>3,940</b>                     | <b>4,905</b>          | <b>3,940</b>                   | <b>3,940</b>                        | <b>3,940</b>                        |
| <b>178,944</b>       | <b>Gross Expenditure</b>           | <b>160,211</b>                    | <b>159,112</b>                   | <b>186,133</b>        | <b>149,540</b>                 | <b>143,177</b>                      | <b>144,350</b>                      |
| (24,859)             | Income From Other Agencies         | (26,527)                          | (26,527)                         | (26,527)              | (26,527)                       | (26,527)                            | (26,527)                            |
| 0                    | Other Non Govt Grants              | (50)                              | (50)                             | (21,506)              | (50)                           | (50)                                | (50)                                |
| (9,292)              | Sales General                      | (7,461)                           | (5,461)                          | (4,256)               | (5,903)                        | (5,903)                             | (6,139)                             |
| (1,776)              | Miscellaneous Income               | (500)                             | (500)                            | (500)                 | (520)                          | (520)                               | (541)                               |
| (1,616)              | Events Income                      | (3,786)                           | (3,786)                          | (675)                 | (4,094)                        | (4,094)                             | (4,258)                             |
| <b>(37,543)</b>      | <b>Income</b>                      | <b>(38,324)</b>                   | <b>(36,324)</b>                  | <b>(53,464)</b>       | <b>(37,094)</b>                | <b>(37,094)</b>                     | <b>(37,515)</b>                     |
| <b>(37,543)</b>      | <b>Gross Income</b>                | <b>(38,324)</b>                   | <b>(36,324)</b>                  | <b>(53,464)</b>       | <b>(37,094)</b>                | <b>(37,094)</b>                     | <b>(37,515)</b>                     |
| <b>141,401</b>       | <b>Net Expenditure</b>             | <b>121,887</b>                    | <b>122,788</b>                   | <b>132,669</b>        | <b>112,446</b>                 | <b>106,083</b>                      | <b>106,835</b>                      |

**Communications, Culture and Communities**  
**Clydebank Town Hall**

| OUTTURN<br>2016/2017 | DESCRIPTION                        | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|------------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                    | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 176,484              | Others Basic Pay                   | 178,271                           | 178,271                          | 178,090               | 181,047                        | 184,807                             | 187,305                             |
| 10,490               | Other Pay                          | 9,973                             | 9,973                            | 9,197                 | 10,160                         | 10,341                              | 10,444                              |
| 750                  | Other Allowances                   | 730                               | 730                              | 500                   | 730                            | 730                                 | 730                                 |
| 47,587               | Overtime                           | 27,027                            | 27,027                           | 51,521                | 46,450                         | 46,450                              | 46,450                              |
| 18,858               | National Insurance Employers       | 17,721                            | 17,721                           | 20,043                | 17,473                         | 17,760                              | 17,228                              |
| 33,923               | Superannuation Employers           | 35,042                            | 35,042                           | 39,398                | 34,551                         | 35,117                              | 34,063                              |
| <b>288,092</b>       | <b>Employee Cost</b>               | <b>268,764</b>                    | <b>268,764</b>                   | <b>298,749</b>        | <b>290,411</b>                 | <b>295,204</b>                      | <b>296,220</b>                      |
| 13,631               | Metered Water                      | 6,000                             | 6,000                            | 5,294                 | 6,000                          | 6,000                               | 6,000                               |
| 90,525               | Rates - Non Domestic               | 90,525                            | 90,525                           | 92,250                | 92,250                         | 92,250                              | 92,250                              |
| 24,839               | Electricity                        | 25,411                            | 25,411                           | 27,000                | 25,411                         | 25,411                              | 25,411                              |
| 18,841               | Gas                                | 26,523                            | 26,523                           | 17,000                | 17,000                         | 17,000                              | 17,000                              |
| 728                  | Fixtures & Fittings                | 500                               | 500                              | 500                   | 500                            | 500                                 | 500                                 |
| 5,808                | Cleaning Materials                 | 1,500                             | 1,500                            | 1,000                 | 1,500                          | 1,500                               | 1,500                               |
| 386                  | Window Cleaning                    | 386                               | 386                              | 386                   | 386                            | 386                                 | 386                                 |
| 8,329                | Rep & Maintenance                  | 5,000                             | 5,000                            | 5,867                 | 5,000                          | 5,000                               | 5,000                               |
| 3,810                | Refuse Collection                  | 0                                 | 0                                | 3,400                 | 3,400                          | 3,400                               | 3,400                               |
| <b>169,770</b>       | <b>Property Cost</b>               | <b>155,845</b>                    | <b>155,845</b>                   | <b>152,697</b>        | <b>151,447</b>                 | <b>151,447</b>                      | <b>151,447</b>                      |
| 1,375                | Printing / Stationery              | 3,000                             | 3,000                            | 1,266                 | 3,000                          | 3,000                               | 3,000                               |
| 1,950                | Telephone Rentals                  | 1,700                             | 1,700                            | 1,302                 | 1,700                          | 1,700                               | 1,700                               |
| 191                  | Tools & Equipment                  | 500                               | 500                              | 500                   | 500                            | 500                                 | 500                                 |
| 33,987               | Food, Provisions                   | 20,219                            | 20,219                           | 31,350                | 20,219                         | 20,219                              | 20,219                              |
| 33,818               | Supplies & Services                | 15,000                            | 15,000                           | 24,853                | 15,000                         | 15,000                              | 15,000                              |
| <b>77,081</b>        | <b>Supplies services and Admin</b> | <b>40,419</b>                     | <b>40,419</b>                    | <b>59,271</b>         | <b>40,419</b>                  | <b>40,419</b>                       | <b>40,419</b>                       |
| <b>534,943</b>       | <b>Gross Expenditure</b>           | <b>465,028</b>                    | <b>465,028</b>                   | <b>510,717</b>        | <b>482,277</b>                 | <b>487,070</b>                      | <b>488,086</b>                      |
| (187,943)            | Town Hall Income                   | (198,424)                         | (193,424)                        | (193,000)             | (191,360)                      | (203,714)                           | (211,863)                           |
| (16,418)             | Other Accounts of the Authority    | (17,075)                          | (17,075)                         | (17,075)              | (17,075)                       | (17,075)                            | (17,075)                            |
| <b>(204,361)</b>     | <b>Income</b>                      | <b>(215,499)</b>                  | <b>(210,499)</b>                 | <b>(210,075)</b>      | <b>(208,435)</b>               | <b>(220,789)</b>                    | <b>(228,938)</b>                    |
| <b>(204,361)</b>     | <b>Gross Income</b>                | <b>(215,499)</b>                  | <b>(210,499)</b>                 | <b>(210,075)</b>      | <b>(208,435)</b>               | <b>(220,789)</b>                    | <b>(228,938)</b>                    |
| <b>330,582</b>       | <b>Net Expenditure</b>             | <b>249,529</b>                    | <b>254,529</b>                   | <b>300,642</b>        | <b>273,842</b>                 | <b>266,281</b>                      | <b>259,148</b>                      |

## Education, Learning and Attainment

| DESCRIPTION                                 | PAGE | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/2019<br>£ | INDICATIVE<br>ESTIMATE<br>2019/2020<br>£ | INDICATIVE<br>ESTIMATE<br>2020/2021<br>£ |
|---------------------------------------------|------|----------------------------------------|---------------------------------------|----------------------------|-------------------------------------|------------------------------------------|------------------------------------------|
| Schools - Primary                           | 33   | 25,050,472                             | 24,793,059                            | 24,787,566                 | 24,806,263                          | 24,981,708                               | 25,176,162                               |
| Schools - Secondary                         | 35   | 23,535,310                             | 23,660,576                            | 23,657,802                 | 23,534,348                          | 23,629,370                               | 23,602,353                               |
| Specialist Educational Provision            | 37   | 14,513,677                             | 14,551,919                            | 14,659,629                 | 14,397,667                          | 14,536,623                               | 14,620,469                               |
| Psychological Services                      | 39   | 607,613                                | 489,206                               | 485,545                    | 523,658                             | 531,534                                  | 537,607                                  |
| Sports Develop./Active Schools              | 40   | 553,040                                | 553,040                               | 553,040                    | 558,570                             | 564,156                                  | 564,156                                  |
| Early Learning & Childcare                  | 41   | 7,710,720                              | 7,494,688                             | 7,308,231                  | 7,494,654                           | 7,648,320                                | 7,644,315                                |
| PPP                                         | 43   | 14,192,349                             | 14,253,311                            | 14,287,521                 | 14,346,713                          | 14,747,155                               | 14,984,181                               |
| Curriculum Development                      | 44   | 438,765                                | 244,828                               | 244,828                    | 438,785                             | 438,785                                  | 438,805                                  |
| Central Admin                               | 46   | 264,852                                | 247,466                               | 285,840                    | 294,927                             | 285,282                                  | 286,301                                  |
| Workforce/CPD                               | 46   | 344,853                                | 337,069                               | 337,324                    | 341,303                             | 344,407                                  | 343,760                                  |
| Performance and Improvement                 | 47   | 332,951                                | 391,203                               | 390,713                    | 455,656                             | 460,402                                  | 466,419                                  |
| Education Development                       | 48   | 1,070,277                              | 1,033,593                             | 1,013,806                  | 971,862                             | 977,258                                  | 1,039,642                                |
| Raising Attainment - Primary                | 49   | 0                                      | 0                                     | 0                          | 0                                   | 0                                        | 0                                        |
| Raising Attainment - Secondary              | 50   | 0                                      | 0                                     | 0                          | 0                                   | 0                                        | 0                                        |
| Pupil Equity Funding                        | 51   | 0                                      | 0                                     | 0                          | 0                                   | 0                                        | 0                                        |
| <b>Education, Learning &amp; Attainment</b> |      | <b>88,614,879</b>                      | <b>88,049,958</b>                     | <b>88,011,845</b>          | <b>88,164,406</b>                   | <b>89,145,000</b>                        | <b>89,704,170</b>                        |

## Education, Learning and Attainment

### Schools - Primary

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 15,256,813         | Teachers Basic Pay                       | 15,570,244                      | 15,570,244                     | 15,565,657          | 15,396,983                   | 15,490,789                        | 15,645,697                        |
| 116,884            | Teachers Other Pay                       | 0                               | 0                              | 104,359             | 0                            | 0                                 | 0                                 |
| 1,626,652          | Teachers National Insurance Employers    | 1,694,825                       | 1,694,825                      | 1,634,632           | 1,663,364                    | 1,673,308                         | 1,690,041                         |
| 2,626,614          | Teachers Superannuation Employers        | 2,649,914                       | 2,649,914                      | 2,664,956           | 2,596,518                    | 2,612,652                         | 2,638,778                         |
| 247,139            | Cover School Funded                      | 67,577                          | 77,225                         | 53,580              | 68,256                       | 68,938                            | 69,628                            |
| 124,778            | Cover H Q Funded                         | 94,244                          | 94,244                         | 130,525             | 130,186                      | 196,138                           | 198,099                           |
| 1,239,629          | Others Basic Pay                         | 1,187,166                       | 1,168,711                      | 1,165,996           | 1,250,982                    | 1,228,653                         | 1,204,081                         |
| 1,830              | Others Paternity / Maternity             | 0                               | 0                              | 810                 | 0                            | 0                                 | 0                                 |
| 7,063              | Others - Other Allowances                | 8,060                           | 8,130                          | 1,758               | 8,060                        | 8,060                             | 8,141                             |
| 17,310             | Others Training Costs                    | 24,333                          | 24,532                         | 24,534              | 25,843                       | 25,843                            | 26,094                            |
| 64,446             | Others National Insurance Employers      | 103,373                         | 104,090                        | 54,970              | 61,840                       | 60,099                            | 58,852                            |
| 205,583            | Others Superannuation Employers          | 204,783                         | 206,486                        | 199,223             | 216,019                      | 211,821                           | 207,483                           |
| <b>21,534,741</b>  | <b>Employee Cost</b>                     | <b>21,604,519</b>               | <b>21,627,257</b>              | <b>21,601,000</b>   | <b>21,418,051</b>            | <b>21,576,300</b>                 | <b>21,746,893</b>                 |
| 174,394            | Metered Water                            | 221,056                         | 192,056                        | 214,189             | 203,910                      | 203,910                           | 203,910                           |
| 1,196,914          | Rates - Non Domestic                     | 1,252,243                       | 1,252,243                      | 1,244,494           | 1,334,913                    | 1,334,913                         | 1,334,913                         |
| 1,660              | Rents                                    | 3,741                           | 3,741                          | 4,254               | 3,741                        | 3,741                             | 3,741                             |
| 4,013              | Council Tax Payments                     | 6,679                           | 6,679                          | 2,901               | 2,468                        | 2,468                             | 2,468                             |
| 413,599            | Electricity                              | 482,058                         | 432,054                        | 432,058             | 475,320                      | 500,515                           | 526,954                           |
| 195,643            | Gas                                      | 281,211                         | 206,211                        | 206,211             | 225,256                      | 233,294                           | 241,572                           |
| 70,278             | Heating Oil                              | 147,303                         | 75,304                         | 75,304              | 75,304                       | 75,304                            | 75,304                            |
| 16,078             | Fixtures & Fittings                      | 990                             | 1,896                          | 1,896               | 1,001                        | 1,001                             | 1,001                             |
| 0                  | Cleaning Materials                       | 1,122                           | 593                            | 593                 | 1,096                        | 1,096                             | 1,096                             |
| 732                | Window Cleaning                          | 8,330                           | 6,125                          | 6,125               | 8,316                        | 8,316                             | 8,316                             |
| 117,913            | Upkeep Of Grounds                        | 118,651                         | 118,651                        | 118,651             | 131,607                      | 136,870                           | 142,347                           |
| 35,135             | Rep & Maintenance                        | 48,532                          | 30,376                         | 30,376              | 46,361                       | 46,361                            | 46,361                            |
| 118,677            | Refuse Collection                        | 124,961                         | 124,961                        | 124,961             | 124,961                      | 124,961                           | 124,961                           |
| 2,005              | Pest Control                             | 3,424                           | 2,889                          | 2,889               | 3,230                        | 3,230                             | 3,230                             |
| 41,858             | Security & Patrols Contracts             | 0                               | 0                              | 13,695              | 0                            | 0                                 | 0                                 |
| 1,628              | Other Property Costs                     | 5,424                           | 1,538                          | 1,538               | 4,612                        | 4,612                             | 4,612                             |
| <b>2,390,527</b>   | <b>Property Cost</b>                     | <b>2,705,725</b>                | <b>2,455,317</b>               | <b>2,480,135</b>    | <b>2,642,097</b>             | <b>2,680,593</b>                  | <b>2,720,787</b>                  |
| 19,602             | Driver Recharges                         | 15,713                          | 16,258                         | 16,258              | 15,752                       | 15,791                            | 15,950                            |
| 17,101             | Taxis                                    | 23,478                          | 17,843                         | 17,843              | 17,478                       | 17,478                            | 17,653                            |
| 264,555            | Educ Pupils Transpt                      | 265,000                         | 265,000                        | 265,018             | 265,000                      | 265,000                           | 267,650                           |
| 3,418              | Employee Related Travel                  | 17,651                          | 3,579                          | 3,579               | 5,521                        | 5,521                             | 5,521                             |
| <b>304,676</b>     | <b>Transport Cost</b>                    | <b>321,842</b>                  | <b>302,680</b>                 | <b>302,698</b>      | <b>303,751</b>               | <b>303,790</b>                    | <b>306,774</b>                    |
| 23,853             | Health & Safety                          | 77,373                          | 21,278                         | 21,278              | 27,162                       | 27,162                            | 27,162                            |
| 4,541              | Printing                                 | 22,868                          | 20,539                         | 20,615              | 22,947                       | 22,947                            | 22,947                            |
| 1,091              | Photocopying                             | 3,587                           | 3,587                          | 3,587               | 3,587                        | 3,587                             | 3,587                             |
| 3,322              | Postages                                 | 9,731                           | 8,017                          | 8,017               | 9,566                        | 9,566                             | 9,566                             |
| 3,620              | Telephone - Calls                        | 7,761                           | 7,761                          | 7,761               | 8,013                        | 8,013                             | 8,013                             |
| 19,840             | Telephone Rentals                        | 20,991                          | 20,991                         | 21,111              | 20,991                       | 20,991                            | 20,991                            |
| 4,465              | Mobile Phones                            | 3,460                           | 3,460                          | 3,460               | 3,496                        | 3,496                             | 3,496                             |
| 1,359              | Hospitality                              | 0                               | 158                            | 288                 | 0                            | 0                                 | 0                                 |
| 2,311              | Membership Fees & Subscriptions          | 0                               | 924                            | 1,459               | 0                            | 0                                 | 0                                 |
| 107                | Medicals                                 | 112                             | 6                              | 6                   | 112                          | 112                               | 112                               |
| 28,737             | Purchase of Computer Equipment           | 1,980                           | 4,262                          | 5,026               | 1,980                        | 1,980                             | 1,980                             |
| 1,802              | Equip/Computer Purch & Repair            | 8,771                           | 7,451                          | 7,451               | 8,411                        | 8,411                             | 8,411                             |
| 172,636            | Schools - CIRF                           | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 29,604             | Printer Rationalisation - Lease          | 25,409                          | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 77,864             | Printer Rationalisation - Copy Costs     | 19,994                          | 29,472                         | 35,285              | 20,300                       | 20,300                            | 20,300                            |
| 4,184              | Skip Hire Charges                        | 0                               | 357                            | 1,578               | 0                            | 0                                 | 0                                 |
| 151,679            | School Milk                              | 125,100                         | 125,100                        | 125,100             | 125,100                      | 125,100                           | 125,100                           |
| 246,846            | Classroom Materials                      | 151,008                         | 166,062                        | 157,408             | 151,005                      | 151,005                           | 151,005                           |
| 13,275             | Supplies & Services                      | 1,056                           | 1,056                          | 1,056               | 1,056                        | 1,056                             | 1,056                             |
| 67,523             | Parent Counsel Administration            | 84,306                          | 82,561                         | 82,561              | 84,267                       | 84,267                            | 84,267                            |
| 8,193              | PE Facilities                            | 14,462                          | 11,176                         | 11,170              | 14,528                       | 14,528                            | 14,528                            |
| 901                | Other Admin Costs                        | 3,466                           | 2,290                          | 2,290               | 3,565                        | 3,565                             | 3,565                             |
| 27,728             | Education Activity Grant                 | 32,263                          | 32,765                         | 32,765              | 30,710                       | 30,710                            | 30,710                            |
| 70,869             | Curriculum for Excellence                | 0                               | 26,149                         | 26,149              | 0                            | 0                                 | 0                                 |
| 4,074              | Inclusion Resources                      | 0                               | 2,000                          | 2,000               | 0                            | 0                                 | 0                                 |
| 5,585              | Supported Study Material                 | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 7,426              | Bank and Security Charges                | 15,609                          | 15,609                         | 15,609              | 15,609                       | 15,609                            | 15,609                            |
| <b>983,435</b>     | <b>Supplies services and Admin Costs</b> | <b>629,307</b>                  | <b>593,031</b>                 | <b>593,030</b>      | <b>552,405</b>               | <b>552,405</b>                    | <b>552,405</b>                    |

**Education, Learning and Attainment**  
**Schools - Primary**

| OUTTURN<br>2016/17 | DESCRIPTION                     | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|---------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                 | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 15,691             | Payment to Other Bodies         | 33,910                          | 18,640                         | 18,640              | 18,910                       | 18,910                            | 18,910                            |
| 285,100            | Clothing Grants                 | 288,000                         | 288,000                        | 288,000             | 288,000                      | 288,000                           | 290,880                           |
| <b>300,791</b>     | <b>Payments to other Bodies</b> | <b>321,910</b>                  | <b>306,640</b>                 | <b>306,640</b>      | <b>306,910</b>               | <b>306,910</b>                    | <b>309,790</b>                    |
| <b>25,514,170</b>  | <b>Gross Expenditure</b>        | <b>25,583,303</b>               | <b>25,284,925</b>              | <b>25,283,503</b>   | <b>25,223,214</b>            | <b>25,419,998</b>                 | <b>25,636,649</b>                 |
| (456,128)          | Sale of Meals                   | (513,053)                       | (478,053)                      | (478,600)           | (389,272)                    | (410,611)                         | (432,808)                         |
| (24,768)           | Income From Other Agencies      | (1,342)                         | (5,377)                        | (8,901)             | (9,243)                      | (9,243)                           | (9,243)                           |
| (12,448)           | Non Specific Other Govt Grants  | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| (7,628)            | Income From Private Parties     | (18,436)                        | (8,436)                        | (8,436)             | (18,436)                     | (18,436)                          | (18,436)                          |
| (1,041)            | Other Accounts of the Authority | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| <b>(502,013)</b>   | <b>Income</b>                   | <b>(532,831)</b>                | <b>(491,866)</b>               | <b>(495,937)</b>    | <b>(416,951)</b>             | <b>(438,290)</b>                  | <b>(460,487)</b>                  |
| <b>(502,013)</b>   | <b>Gross Income</b>             | <b>(532,831)</b>                | <b>(491,866)</b>               | <b>(495,937)</b>    | <b>(416,951)</b>             | <b>(438,290)</b>                  | <b>(460,487)</b>                  |
| <b>25,012,157</b>  | <b>NET EXPENDITURE</b>          | <b>25,050,472</b>               | <b>24,793,059</b>              | <b>24,787,566</b>   | <b>24,806,263</b>            | <b>24,981,708</b>                 | <b>25,176,162</b>                 |

**Education, Learning and Attainment  
Schools - Secondary**

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 15,181,541         | Teachers Basic Pay                       | 15,695,390                      | 15,695,390                     | 15,622,303          | 15,641,520                   | 15,881,110                        | 15,881,110                        |
| 246,432            | Teachers Other Pay                       | 0                               | 17,892                         | 89,887              | 0                            | 0                                 | 0                                 |
| 1,629,102          | Teachers National Insurance Employers    | 1,695,669                       | 1,695,669                      | 1,655,718           | 1,685,272                    | 1,718,190                         | 1,718,190                         |
| 2,595,158          | Teachers Superannuation Employers        | 2,675,286                       | 2,675,286                      | 2,624,742           | 2,660,035                    | 2,708,450                         | 2,708,450                         |
| 399,153            | Cover School Funded                      | 70,879                          | 69,279                         | 49,632              | 172,588                      | 174,314                           | 176,057                           |
| 187,837            | Cover H Q Funded                         | 205,084                         | 205,084                        | 281,244             | 156,135                      | 107,196                           | 107,196                           |
| 1,185,127          | Others Basic Pay                         | 1,068,451                       | 1,074,468                      | 1,128,948           | 1,075,438                    | 1,089,652                         | 1,084,507                         |
| 17,151             | Others Training Costs                    | 4,760                           | 4,760                          | 5,910               | 4,686                        | 4,686                             | 4,686                             |
| 96,318             | Others National Insurance Employers      | 78,959                          | 79,618                         | 78,015              | 79,456                       | 70,763                            | 71,506                            |
| 229,108            | Others Superannuation Employers          | 188,862                         | 190,428                        | 193,214             | 191,715                      | 175,927                           | 175,967                           |
| <b>21,766,927</b>  | <b>Employee Cost</b>                     | <b>21,683,340</b>               | <b>21,707,874</b>              | <b>21,729,612</b>   | <b>21,666,845</b>            | <b>21,930,289</b>                 | <b>21,927,670</b>                 |
| (5,378)            | Metered Water                            | 59,296                          | 54,296                         | 54,296              | 35,684                       | 37,442                            | 37,442                            |
| 489,345            | Rates - Non Domestic                     | 489,345                         | 489,345                        | 489,345             | 471,336                      | 455,190                           | 455,190                           |
| 1,587              | Council Tax Payments                     | 1,587                           | 1,587                          | 0                   | 1,587                        | 1,587                             | 1,587                             |
| 27,497             | Accidental/Malicious Damage              | 22,000                          | 22,743                         | 25,515              | 22,000                       | 22,000                            | 22,000                            |
| 124,222            | Electricity                              | 143,878                         | 128,878                        | 128,878             | 142,114                      | 155,835                           | 163,626                           |
| 19,053             | Gas                                      | 32,188                          | 22,188                         | 22,188              | 24,480                       | 33,578                            | 34,585                            |
| 111,518            | Heating Oil                              | 76,000                          | 55,500                         | 55,500              | 55,500                       | 55,500                            | 55,500                            |
| 6,154              | Fixtures & Fittings                      | 14,078                          | 1,746                          | 1,746               | 7,033                        | 7,033                             | 7,033                             |
| 29                 | Cleaning Materials                       | 450                             | 180                            | 180                 | 450                          | 450                               | 450                               |
| 692                | Window Cleaning                          | 7,877                           | 1,017                          | 1,017               | 4,377                        | 4,377                             | 4,377                             |
| 48,939             | Upkeep Of Grounds                        | 53,454                          | 52,454                         | 52,454              | 56,979                       | 59,051                            | 61,205                            |
| 15,886             | Rep & Maintenance                        | 10,990                          | 5,257                          | 9,438               | 10,990                       | 15,980                            | 15,980                            |
| 62,337             | Refuse Collection                        | 64,245                          | 64,245                         | 64,245              | 64,245                       | 64,245                            | 64,245                            |
| 461                | Other Property Costs                     | 2,480                           | 900                            | 1,408               | 2,860                        | 2,860                             | 2,860                             |
| <b>902,342</b>     | <b>Property Cost</b>                     | <b>977,868</b>                  | <b>900,336</b>                 | <b>906,210</b>      | <b>899,635</b>               | <b>915,127</b>                    | <b>926,079</b>                    |
| 2,117              | Hire Of Vehicles                         | 0                               | 0                              | 966                 | 0                            | 0                                 | 0                                 |
| 39,929             | Driver Recharges                         | 30,786                          | 30,766                         | 28,887              | 30,789                       | 30,792                            | 30,795                            |
| 205                | Diesel Internal                          | 60                              | 60                             | 225                 | 60                           | 60                                | 60                                |
| 4,721              | Repair/Maint Veh & Plant                 | 0                               | 0                              | 667                 | 0                            | 0                                 | 0                                 |
| 37,211             | Taxis                                    | 46,800                          | 46,944                         | 47,025              | 46,800                       | 46,800                            | 46,800                            |
| 5,974              | Employee Related Travel                  | 10,102                          | 4,602                          | 4,602               | 4,932                        | 4,932                             | 4,932                             |
| 435,046            | Educ Pupils Transpt                      | 487,978                         | 487,978                        | 487,978             | 527,978                      | 527,978                           | 527,978                           |
| <b>525,203</b>     | <b>Transport Cost</b>                    | <b>575,726</b>                  | <b>570,350</b>                 | <b>570,350</b>      | <b>610,559</b>               | <b>610,562</b>                    | <b>610,565</b>                    |
| 21,246             | Health & Safety                          | 22,555                          | 22,555                         | 22,555              | 22,554                       | 22,554                            | 22,554                            |
| 8,998              | Printing                                 | 18,542                          | 15,003                         | 15,003              | 16,050                       | 16,050                            | 16,050                            |
| 67,683             | Photocopying                             | 0                               | 2,900                          | 11,208              | 0                            | 0                                 | 0                                 |
| 9,992              | Postages                                 | 6,461                           | 4,710                          | 2,436               | 6,433                        | 6,433                             | 6,433                             |
| 6,644              | Telephone - Calls                        | 6,505                           | 6,505                          | 6,505               | 6,472                        | 6,472                             | 6,472                             |
| 7,803              | Telephone Rentals                        | 5,888                           | 5,888                          | 6,308               | 5,888                        | 5,888                             | 5,888                             |
| 2,335              | Mobile Phones                            | 2,650                           | 2,650                          | 2,650               | 2,599                        | 2,599                             | 2,599                             |
| 5,337              | Hospitality                              | 760                             | 1,400                          | 2,879               | 760                          | 760                               | 760                               |
| 2,155              | Membership Fees & Subscriptions          | 1,635                           | 1,308                          | 1,348               | 1,635                        | 1,635                             | 1,635                             |
| 25,170             | Purchase of Computer Equipment           | 305                             | 9,381                          | 9,381               | 305                          | 305                               | 305                               |
| 12,078             | Small Office Equip/Computer Purch & Rep  | 20,963                          | 16,963                         | 16,963              | 19,892                       | 19,892                            | 19,892                            |
| 33,566             | Schools - CIRF                           | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 25,799             | Printer Rationalisation - Lease          | 23,100                          | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 19,585             | Printer Rationalisation - Copy Costs     | 84,071                          | 63,271                         | 63,271              | 78,408                       | 78,408                            | 78,408                            |
| 0                  | School Milk                              | 730                             | 730                            | 730                 | 730                          | 730                               | 730                               |
| 305,883            | Classroom Materials                      | 204,368                         | 233,401                        | 225,313             | 201,416                      | 201,416                           | 201,416                           |
| 3,741              | Text Books                               | 20,020                          | 20,020                         | 20,106              | 19,977                       | 19,977                            | 19,977                            |
| 291                | TV Licences                              | 1,050                           | 630                            | 630                 | 1,050                        | 1,050                             | 1,050                             |
| 1,769              | Work Experience Scheme Expenses          | 7,038                           | 4,330                          | 4,330               | 6,996                        | 6,996                             | 6,996                             |
| 59,758             | Parent Counsel Administration            | 2,800                           | 57,800                         | 57,800              | 2,800                        | 2,800                             | 2,800                             |
| 4,082              | PE Facilities                            | 20,880                          | 20,380                         | 20,380              | 20,754                       | 20,754                            | 20,754                            |
| 1,910              | Other Admin Costs                        | 1,305                           | 1,042                          | 1,042               | 1,305                        | 1,305                             | 1,305                             |
| 15,639             | Education Activity Grant                 | 36,388                          | 45,913                         | 45,913              | 34,132                       | 34,132                            | 34,132                            |
| 3,113              | Education Mini Bus                       | 3,980                           | 4,980                          | 4,980               | 3,980                        | 3,980                             | 3,980                             |
| 41,163             | Curriculum for Excellence                | 0                               | 18,317                         | 18,346              | 0                            | 0                                 | 0                                 |
| 3,808              | Bank and Security Charges                | 4,860                           | 4,860                          | 4,860               | 4,860                        | 4,860                             | 4,860                             |
| <b>689,548</b>     | <b>Supplies services and Admin Costs</b> | <b>496,854</b>                  | <b>564,937</b>                 | <b>564,937</b>      | <b>458,996</b>               | <b>458,996</b>                    | <b>458,996</b>                    |
| 444,137            | Pupils/Students Scot Exam-Sceeb          | 455,780                         | 455,780                        | 455,780             | 455,780                      | 455,780                           | 455,780                           |
| 23,249             | Payment to Other Bodies                  | 9,600                           | 9,600                          | 9,600               | 9,600                        | 9,600                             | 9,600                             |
| 15,125             | Invigilators Expenses                    | 11,518                          | 11,518                         | 11,518              | 11,448                       | 11,448                            | 11,448                            |
| <b>482,511</b>     | <b>Payments to other Bodies</b>          | <b>476,898</b>                  | <b>476,898</b>                 | <b>476,898</b>      | <b>476,828</b>               | <b>476,828</b>                    | <b>476,828</b>                    |

**Education, Learning and Attainment  
Schools - Secondary**

| OUTTURN<br>2016/17<br>£ | DESCRIPTION                         | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|-------------------------|-------------------------------------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 175,500                 | Clothing Grants                     | 177,000                              | 177,000                             | 177,000                  | 177,000                           | 177,000                                | 177,000                                |
| 447,622                 | EMA Payments                        | 684,600                              | 684,600                             | 684,600                  | 684,600                           | 684,600                                | 684,600                                |
| <b>623,122</b>          | <b>Payments to Clients</b>          | <b>861,600</b>                       | <b>861,600</b>                      | <b>861,600</b>           | <b>861,600</b>                    | <b>861,600</b>                         | <b>861,600</b>                         |
| <b>24,989,653</b>       | <b>Gross Expenditure</b>            | <b>25,072,286</b>                    | <b>25,081,995</b>                   | <b>25,109,607</b>        | <b>24,974,463</b>                 | <b>25,253,403</b>                      | <b>25,261,738</b>                      |
| (21,469)                | Income From Other Local Authorities | 0                                    | 0                                   | 21,469                   | 21,469                            | 21,469                                 | 21,469                                 |
| (130,321)               | Income From Other Agencies          | (7,960)                              | (25,511)                            | (34,740)                 | (23,345)                          | (7,960)                                | (7,960)                                |
| 23,249                  | Grants C/F Government               | 0                                    | (2,892)                             | (23,249)                 | (23,249)                          | 0                                      | 0                                      |
| 19,054                  | Grants C/F Non Government           | 0                                    | 0                                   | (19,054)                 | (19,054)                          | 0                                      | 0                                      |
| (404,792)               | Non Specific Other Govt Grants      | (555,600)                            | (555,600)                           | (555,600)                | (555,600)                         | (555,600)                              | (555,600)                              |
| (660,159)               | Sale of Meals                       | (739,285)                            | (692,285)                           | (695,000)                | (692,362)                         | (833,602)                              | (868,954)                              |
| (83,630)                | Income From Private Parties         | (174,131)                            | (85,131)                            | (85,131)                 | (86,975)                          | (188,340)                              | (188,340)                              |
| (20,360)                | Miscellaneous Income                | 0                                    | 0                                   | (500)                    | (1,000)                           | 0                                      | 0                                      |
| (60,153)                | Other Accounts of the Authority     | (60,000)                             | (60,000)                            | (60,000)                 | (60,000)                          | (60,000)                               | (60,000)                               |
| <b>(1,338,581)</b>      | <b>Income</b>                       | <b>(1,536,976)</b>                   | <b>(1,421,419)</b>                  | <b>(1,451,805)</b>       | <b>(1,440,116)</b>                | <b>(1,624,033)</b>                     | <b>(1,659,385)</b>                     |
| <b>(1,338,581)</b>      | <b>Gross Income</b>                 | <b>(1,536,976)</b>                   | <b>(1,421,419)</b>                  | <b>(1,451,805)</b>       | <b>(1,440,116)</b>                | <b>(1,624,033)</b>                     | <b>(1,659,385)</b>                     |
| <b>23,651,072</b>       | <b>NET EXPENDITURE</b>              | <b>23,535,310</b>                    | <b>23,660,576</b>                   | <b>23,657,802</b>        | <b>23,534,348</b>                 | <b>23,629,370</b>                      | <b>23,602,353</b>                      |

**Education, Learning and Attainment  
Specialist Educational Provision**

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 3,305,702          | Teachers Basic Pay                       | 3,479,041                       | 3,468,794                      | 3,379,066           | 3,586,479                    | 3,630,897                         | 3,668,064                         |
| 28,626             | Teachers Paternity / Maternity           | 0                               | 0                              | 9,885               | 0                            | 0                                 | 0                                 |
| 353,153            | Teachers National Insurance Employers    | 281,488                         | 281,488                        | 363,714             | 386,118                      | 390,519                           | 394,121                           |
| 580,697            | Teachers Superannuation Employers        | 664,956                         | 664,956                        | 588,496             | 625,509                      | 633,207                           | 639,639                           |
| 28,441             | Cover School Funded                      | 24,847                          | 24,847                         | 24,847              | 17,531                       | 33,213                            | 33,213                            |
| 0                  | Cover H Q Funded                         | 5,499                           | 5,499                          | 5,716               | 5,654                        | 5,711                             | 5,711                             |
| 4,083,884          | Others Basic Pay                         | 4,024,643                       | 4,189,789                      | 4,115,539           | 4,027,621                    | 4,070,531                         | 4,086,528                         |
| 3,687              | Others - Other Allowances                | 1,260                           | 1,260                          | 6,876               | 2,667                        | 1,273                             | 1,273                             |
| 9,836              | Others Training Costs                    | 21,438                          | 3,744                          | 3,744               | 3,791                        | 3,791                             | 3,791                             |
| 220,815            | Others National Insurance Employers      | 255,025                         | 259,523                        | 179,485             | 228,843                      | 231,515                           | 233,211                           |
| 724,269            | Others Superannuation Employers          | 699,565                         | 710,473                        | 646,901             | 697,665                      | 704,781                           | 706,995                           |
| <b>9,339,110</b>   | <b>Employee Cost</b>                     | <b>9,457,762</b>                | <b>9,610,373</b>               | <b>9,324,269</b>    | <b>9,581,878</b>             | <b>9,705,439</b>                  | <b>9,772,544</b>                  |
| 9,997              | Metered Water                            | 4,322                           | 9,322                          | 12,017              | 12,017                       | 12,017                            | 12,017                            |
| 42,869             | Rents                                    | 0                               | 0                              | 42,486              | 21,243                       | 0                                 | 0                                 |
| 47,927             | Electricity                              | 32,280                          | 32,280                         | 36,000              | 37,683                       | 39,567                            | 41,545                            |
| 13,638             | Gas/ Heating Oil                         | 32,232                          | 25,000                         | 41,976              | 46,099                       | 47,482                            | 48,906                            |
| 5,599              | Upkeep Of Grounds                        | 5,529                           | 5,529                          | 5,529               | 5,901                        | 5,901                             | 6,137                             |
| 3,239              | Rep & Maintenance                        | 585                             | 585                            | 585                 | 585                          | 585                               | 585                               |
| 3,311              | Refuse Collection                        | 6,894                           | 3,894                          | 3,894               | 3,894                        | 3,894                             | 3,894                             |
| 558                | Pest Control                             | 589                             | 589                            | 350                 | 589                          | 589                               | 589                               |
| <b>127,138</b>     | <b>Property Cost</b>                     | <b>82,431</b>                   | <b>77,199</b>                  | <b>142,837</b>      | <b>128,011</b>               | <b>110,035</b>                    | <b>113,673</b>                    |
| 25,433             | Internal Fleet Maintenance Charge        | 21,786                          | 21,786                         | 21,786              | 21,786                       | 21,786                            | 21,786                            |
| 11,634             | Garaging Charges Internal                | 9,180                           | 9,180                          | 9,180               | 9,270                        | 9,270                             | 9,363                             |
| 22,740             | Driver Recharges                         | 15,080                          | 15,080                         | 15,080              | 15,683                       | 15,683                            | 16,311                            |
| 389                | Deisel External                          | 400                             | 400                            | 400                 | 400                          | 400                               | 400                               |
| 9,013              | Diesel Internal                          | 10,061                          | 10,061                         | 8,000               | 10,061                       | 10,061                            | 10,061                            |
| 449,300            | SLA Transport                            | 444,900                         | 444,900                        | 444,900             | 462,696                      | 462,696                           | 481,204                           |
| 3,373              | Repair/Maint Veh & Plant                 | 650                             | 650                            | 650                 | 650                          | 650                               | 650                               |
| 546,036            | Taxis                                    | 494,650                         | 494,650                        | 494,650             | 500,650                      | 500,650                           | 500,650                           |
| 10,109             | Pupils Transpt Tickets Bus/Train         | 12,913                          | 12,913                         | 12,913              | 12,913                       | 12,913                            | 12,913                            |
| 12,487             | Employee Related Travel                  | 24,544                          | 14,544                         | 14,111              | 14,544                       | 14,544                            | 14,544                            |
| 1,225              | Other Transport Costs External           | 1,430                           | 1,430                          | 1,430               | 1,430                        | 1,430                             | 1,430                             |
| <b>1,091,739</b>   | <b>Transport Cost</b>                    | <b>1,035,594</b>                | <b>1,025,594</b>               | <b>1,023,100</b>    | <b>1,050,083</b>             | <b>1,050,083</b>                  | <b>1,069,312</b>                  |
| 6,350              | Health & Safety                          | 10,067                          | 10,067                         | 6,500               | 6,500                        | 6,500                             | 6,500                             |
| 949                | Postages                                 | 985                             | 985                            | 985                 | 985                          | 985                               | 985                               |
| 1,487              | Telephone - Calls                        | 841                             | 841                            | 2,456               | 841                          | 841                               | 841                               |
| 4,201              | Telephone Rentals                        | 3,324                           | 3,324                          | 7,208               | 7,324                        | 7,324                             | 7,324                             |
| 1,554              | Mobile Phones                            | 1,229                           | 1,229                          | 1,000               | 1,229                        | 1,229                             | 1,229                             |
| 857                | Hospitality                              | 519                             | 519                            | 519                 | 519                          | 519                               | 519                               |
| 196                | Subsistence                              | 579                             | 579                            | 579                 | 579                          | 579                               | 579                               |
| 1,210              | Machine Rentals And Leasing              | 1,205                           | 1,205                          | 1,205               | 1,205                        | 1,205                             | 1,205                             |
| 23,245             | Tools & Equipment (Repairs & Maint.)     | 10,620                          | 10,620                         | 10,620              | 10,620                       | 10,620                            | 10,620                            |
| 0                  | Printer Rationalisation - Lease          | 2,297                           | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 7,225              | Printer Rationalisation - Copy Costs     | 2,776                           | 2,776                          | 2,776               | 2,776                        | 2,776                             | 2,776                             |
| 3,042              | Food, Provisions                         | 5,000                           | 5,000                          | 5,000               | 5,000                        | 5,000                             | 5,000                             |
| 11,063             | Supplies & Services                      | 17,775                          | 20,625                         | 22,330              | 20,625                       | 20,625                            | 20,625                            |
| 41,817             | Classroom Materials                      | 30,470                          | 33,472                         | 32,236              | 28,159                       | 28,159                            | 28,159                            |
| 50                 | Work Experience Scheme Expenses          | 60                              | 60                             | 60                  | 60                           | 60                                | 60                                |
| 1,289              | Parent Counsel Administration            | 290                             | 290                            | 290                 | 290                          | 290                               | 290                               |
| 991                | Other Admin Costs                        | 360                             | 360                            | 0                   | 360                          | 360                               | 360                               |
| 0                  | Misc.Expenditure                         | 210                             | 210                            | 0                   | 210                          | 210                               | 210                               |
| 6,645              | Education Activity Grant                 | 3,527                           | 3,527                          | 3,527               | 3,527                        | 3,527                             | 3,527                             |
| 11,397             | Curriculum for Excellence                | 0                               | 0                              | 327                 | 0                            | 0                                 | 0                                 |
| 29,490             | Inclusion Resources                      | 46,500                          | 59,248                         | 59,543              | 54,196                       | 54,196                            | 54,196                            |
| 438                | Bank and Security Charges                | 952                             | 952                            | 0                   | 952                          | 952                               | 952                               |
| <b>153,496</b>     | <b>Supplies services and Admin Costs</b> | <b>139,586</b>                  | <b>155,889</b>                 | <b>157,161</b>      | <b>145,957</b>               | <b>145,957</b>                    | <b>145,957</b>                    |
| 11,700             | Clothing Grants                          | 12,500                          | 12,500                         | 12,500              | 12,500                       | 12,500                            | 12,500                            |
| <b>11,700</b>      | <b>Payments to Clients</b>               | <b>12,500</b>                   | <b>12,500</b>                  | <b>12,500</b>       | <b>12,500</b>                | <b>12,500</b>                     | <b>12,500</b>                     |

**Education, Learning and Attainment  
Specialist Educational Provision**

| OUTTURN<br>2016/17 | DESCRIPTION                         | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|-------------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                     | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 7,554              | Pupils/Students Scot Exam-Sceeb     | 7,656                           | 7,656                          | 7,652               | 7,656                        | 7,656                             | 7,656                             |
| 77,722             | Payment to Other Bodies             | 36,494                          | 74,766                         | 87,000              | 45,266                       | 45,266                            | 45,266                            |
| 0                  | Other Accounts of the Authority     | 85,175                          | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 1,959,818          | Day Care                            | 1,590,802                       | 1,590,802                      | 1,953,772           | 1,590,802                    | 1,590,802                         | 1,590,802                         |
| 1,344,453          | Residential Care                    | 1,574,749                       | 1,462,287                      | 1,465,000           | 1,465,000                    | 1,465,000                         | 1,465,000                         |
| 384,033            | Payment To Other Local Authorities  | 480,771                         | 480,771                        | 400,000             | 400,000                      | 400,000                           | 400,000                           |
| 246,224            | Payments To Health Bodies           | 291,605                         | 251,605                        | 251,605             | 136,243                      | 176,243                           | 176,243                           |
| <b>4,019,804</b>   | <b>Payments to other Bodies</b>     | <b>4,067,252</b>                | <b>3,867,887</b>               | <b>4,165,029</b>    | <b>3,644,967</b>             | <b>3,684,967</b>                  | <b>3,684,967</b>                  |
| <b>14,742,987</b>  | <b>Gross Expenditure</b>            | <b>14,795,125</b>               | <b>14,749,442</b>              | <b>14,824,896</b>   | <b>14,563,396</b>            | <b>14,708,981</b>                 | <b>14,798,953</b>                 |
| (133,262)          | Income From Other Local Authorities | (175,067)                       | (179,045)                      | (140,000)           | (147,251)                    | (153,141)                         | (159,267)                         |
| (15,625)           | Income From Other Agencies          | (87,903)                        | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 0                  | Non Specific Other Govt Grants      | 0                               | 0                              | (2,668)             | 0                            | 0                                 | 0                                 |
| (18,483)           | Sale of Meals                       | (18,478)                        | (18,478)                       | (18,714)            | (18,478)                     | (19,217)                          | (19,217)                          |
| (4,506)            | Int Rech - Staff Costs              | 0                               | 0                              | (3,885)             | 0                            | 0                                 | 0                                 |
| <b>(171,876)</b>   | <b>Income</b>                       | <b>(281,448)</b>                | <b>(197,523)</b>               | <b>(165,267)</b>    | <b>(165,729)</b>             | <b>(172,358)</b>                  | <b>(178,484)</b>                  |
| <b>(171,876)</b>   | <b>Gross Income</b>                 | <b>(281,448)</b>                | <b>(197,523)</b>               | <b>(165,267)</b>    | <b>(165,729)</b>             | <b>(172,358)</b>                  | <b>(178,484)</b>                  |
| <b>14,571,111</b>  | <b>NET EXPENDITURE</b>              | <b>14,513,677</b>               | <b>14,551,919</b>              | <b>14,659,629</b>   | <b>14,397,667</b>            | <b>14,536,623</b>                 | <b>14,620,469</b>                 |

## Education, Learning and Attainment Schools - Psychological Services

| OUTTURN<br>2016/17<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/18<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|-------------------------|------------------------------------------|--------------------------------------|-------------------------------------|--------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 463,053                 | Teachers Basic Pay                       | 429,333                              | 429,333                             | 430,230                  | 428,744                           | 435,260                                | 440,721                                |
| 52,258                  | Teachers National Insurance Employer     | 47,460                               | 47,460                              | 50,413                   | 45,961                            | 46,661                                 | 47,245                                 |
| 81,034                  | Teachers Superannuation Employers        | 75,939                               | 75,939                              | 76,736                   | 69,836                            | 70,898                                 | 71,787                                 |
| 16,902                  | Others Basic Pay                         | 40,157                               | 13,526                              | 16,839                   | 0                                 | 0                                      | 0                                      |
| 0                       | Others - Other Allowances                | 381                                  | 381                                 | 0                        | 381                               | 381                                    | 381                                    |
| 0                       | Others Training Costs                    | 524                                  | 524                                 | 0                        | 524                               | 524                                    | 524                                    |
| 921                     | Others National Insurance Employers      | 3,216                                | 1,077                               | 1,143                    | 0                                 | 0                                      | 0                                      |
| 3,446                   | Others Superannuation Employers          | 6,519                                | 1,332                               | 3,251                    | 0                                 | 0                                      | 0                                      |
| <b>617,614</b>          | <b>Employee Cost</b>                     | <b>603,529</b>                       | <b>569,572</b>                      | <b>578,612</b>           | <b>545,446</b>                    | <b>553,724</b>                         | <b>560,658</b>                         |
| 7,768                   | Employee Related Travel                  | 7,530                                | 7,530                               | 5,000                    | 7,530                             | 7,530                                  | 7,530                                  |
| <b>7,768</b>            | <b>Transport Cost</b>                    | <b>7,530</b>                         | <b>7,530</b>                        | <b>5,000</b>             | <b>7,530</b>                      | <b>7,530</b>                           | <b>7,530</b>                           |
| 409                     | Postages                                 | 800                                  | 800                                 | 800                      | 800                               | 800                                    | 800                                    |
| 293                     | Telephone - Calls                        | 550                                  | 550                                 | 550                      | 550                               | 550                                    | 550                                    |
| 689                     | Telephone Rentals                        | 718                                  | 718                                 | 776                      | 718                               | 718                                    | 718                                    |
| 1,170                   | Mobile Phones                            | 1,086                                | 1,086                               | 900                      | 1,186                             | 1,186                                  | 1,186                                  |
| 491                     | Printer Rationalisation - Lease          | 450                                  | 0                                   | 0                        | 0                                 | 0                                      | 0                                      |
| 1,148                   | Printer Rationalisation - Copy Costs     | 250                                  | 250                                 | 984                      | 1,200                             | 1,650                                  | 1,650                                  |
| 0                       | Classroom Materials                      | 320                                  | 320                                 | 320                      | 320                               | 320                                    | 320                                    |
| 8,269                   | Supplies & Services                      | 4,380                                | 4,380                               | 9,603                    | 7,380                             | 7,380                                  | 7,380                                  |
| <b>12,469</b>           | <b>Supplies services and Admin Costs</b> | <b>8,554</b>                         | <b>8,104</b>                        | <b>13,933</b>            | <b>12,154</b>                     | <b>12,604</b>                          | <b>12,604</b>                          |
| <b>637,851</b>          | <b>Gross Expenditure</b>                 | <b>619,613</b>                       | <b>585,206</b>                      | <b>597,545</b>           | <b>565,130</b>                    | <b>573,858</b>                         | <b>580,792</b>                         |
| (107,773)               | Income From Other Agencies               | (12,000)                             | (96,000)                            | (112,000)                | (41,472)                          | (42,324)                               | (43,185)                               |
| <b>(107,773)</b>        | <b>Income</b>                            | <b>(12,000)</b>                      | <b>(96,000)</b>                     | <b>(112,000)</b>         | <b>(41,472)</b>                   | <b>(42,324)</b>                        | <b>(43,185)</b>                        |
| <b>(107,773)</b>        | <b>Gross Income</b>                      | <b>(12,000)</b>                      | <b>(96,000)</b>                     | <b>(112,000)</b>         | <b>(41,472)</b>                   | <b>(42,324)</b>                        | <b>(43,185)</b>                        |
| <b>530,078</b>          | <b>NET EXPENDITURE</b>                   | <b>607,613</b>                       | <b>489,206</b>                      | <b>485,545</b>           | <b>523,658</b>                    | <b>531,534</b>                         | <b>537,607</b>                         |

## Education, Learning and Attainment Sports Development/Active Schools

| OUTTURN<br>2016/17 | DESCRIPTION                     | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|---------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                 | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 838,926            | Payment to Other Bodies         | 553,040                         | 553,040                        | 845,839             | 558,570                      | 564,156                           | 564,156                           |
| <b>838,926</b>     | <b>Payments to other Bodies</b> | <b>553,040</b>                  | <b>553,040</b>                 | <b>845,839</b>      | <b>558,570</b>               | <b>564,156</b>                    | <b>564,156</b>                    |
| <b>838,926</b>     | <b>Gross Expenditure</b>        | <b>553,040</b>                  | <b>553,040</b>                 | <b>845,839</b>      | <b>558,570</b>               | <b>564,156</b>                    | <b>564,156</b>                    |
| (221,724)          | Income From Other Agencies      | 0                               | 0                              | (292,799)           | 0                            | 0                                 | 0                                 |
| (71,075)           | Grants C/F Non Government       | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| <b>(292,799)</b>   | <b>Income</b>                   | <b>0</b>                        | <b>0</b>                       | <b>(292,799)</b>    | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| <b>(292,799)</b>   | <b>Gross Income</b>             | <b>0</b>                        | <b>0</b>                       | <b>(292,799)</b>    | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| <b>546,127</b>     | <b>NET EXPENDITURE</b>          | <b>553,040</b>                  | <b>553,040</b>                 | <b>553,040</b>      | <b>558,570</b>               | <b>564,156</b>                    | <b>564,156</b>                    |

**Education, Learning and Attainment  
Early Learning & Childcare**

| OUTTURN          |                                          | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE        |
|------------------|------------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| 2016/17          | DESCRIPTION                              | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE          |
| £                |                                          | 2017/18          | 2017/18          | 2017/18          | 2018/19          | 2019/20          | 2020/21           |
|                  |                                          | £                | £                | £                | £                | £                | £                 |
| 59,404           | Teachers Basic Pay                       | 121,082          | 61,082           | 32,303           | 660,729          | 766,044          | 766,044           |
| 6,551            | Teachers National Insurance Employers    | 13,539           | 8,739            | 6,116            | 7,216            | 12,224           | 12,224            |
| 9,446            | Teachers Superannuation Employers        | 20,448           | 8,808            | 7,024            | 28,280           | 47,429           | 47,429            |
| 4,572,241        | Others Basic Pay                         | 5,173,155        | 4,926,664        | 5,056,082        | 6,144,473        | 6,498,546        | 8,160,096         |
| 9,590            | Others - Other Pay                       | 10,565           | 7,867            | 5,230            | 8,341            | 8,341            | 8,341             |
| 1,271            | Others Training Costs                    | 9,780            | 9,901            | 9,604            | 9,998            | 9,876            | 9,876             |
| 362,839          | Others National Insurance Employers      | 353,830          | 391,243          | 362,629          | 490,322          | 487,028          | 487,410           |
| 866,407          | Others Superannuation Employers          | 994,883          | 738,506          | 885,693          | 1,185,114        | 1,164,983        | 1,165,952         |
| 20               | Others Miscellaneous Staff Costs         | 1,811            | 1,811            | 0                | 0                | 0                | 0                 |
| <b>5,887,769</b> | <b>Employee Cost</b>                     | <b>6,699,093</b> | <b>6,154,621</b> | <b>6,364,681</b> | <b>8,534,473</b> | <b>8,994,470</b> | <b>10,657,371</b> |
| 9,954            | Metered Water                            | 13,199           | 13,199           | 12,348           | 13,199           | 13,199           | 13,199            |
| 68,220           | Rates - Non Domestic                     | 68,174           | 68,174           | 71,260           | 65,471           | 65,471           | 65,471            |
| 2,073            | Repairs & Maintenance                    | 2,785            | 126              | 126              | 126              | 126              | 126               |
| 95,928           | Electricity                              | 86,060           | 86,060           | 80,000           | 103,221          | 108,342          | 113,277           |
| 9,699            | Gas                                      | 14,897           | 14,897           | 15,500           | 17,171           | 17,686           | 18,190            |
| 40,096           | Fixtures & Fittings                      | 5,559            | 25,559           | 25,559           | 5,559            | 5,559            | 5,559             |
| 0                | Window Cleaning                          | 1,400            | 1,400            | 1,400            | 1,400            | 1,400            | 1,400             |
| 11,210           | Upkeep Of Grounds                        | 8,539            | 8,539            | 8,539            | 9,114            | 9,114            | 9,479             |
| 11,612           | Rep & Maintenance                        | 30,323           | 32,982           | 30,323           | 29,409           | 29,409           | 29,409            |
| 16,096           | Refuse Collection                        | 12,436           | 12,436           | 12,436           | 12,436           | 12,436           | 12,436            |
| 938              | Pest Control                             | 1,864            | 1,864            | 1,864            | 1,795            | 1,864            | 1,864             |
| 569              | Other Property Costs                     | 816              | 816              | 816              | 2,446            | 2,446            | 2,446             |
| <b>266,395</b>   | <b>Property Cost</b>                     | <b>246,052</b>   | <b>266,052</b>   | <b>260,171</b>   | <b>261,347</b>   | <b>267,052</b>   | <b>272,856</b>    |
| 9,244            | Driver Recharges                         | 5,425            | 5,425            | 12,303           | 12,754           | 12,754           | 13,263            |
| 0                | Hire Of Vehicles                         | 27               | 27               | 27               | 27               | 27               | 27                |
| 6,815            | Employee Related Travel                  | 11,097           | 11,097           | 1,751            | 11,097           | 11,097           | 11,097            |
| <b>16,059</b>    | <b>Transport Cost</b>                    | <b>16,549</b>    | <b>16,549</b>    | <b>14,081</b>    | <b>23,878</b>    | <b>23,878</b>    | <b>24,387</b>     |
| 3,672            | Health & Safety                          | 0                | 0                | 0                | 0                | 0                | 0                 |
| 874              | Postages                                 | 2,276            | 2,276            | 2,276            | 2,276            | 2,276            | 2,276             |
| 800              | Telephone - Calls                        | 2,362            | 1,971            | 1,968            | 2,362            | 2,362            | 2,362             |
| 5,737            | Telephone Rentals                        | 7,240            | 4,824            | 5,274            | 4,635            | 5,385            | 5,385             |
| 3,003            | Mobile Phones                            | 0                | 2,851            | 2,851            | 2,812            | 0                | 0                 |
| 539              | Hospitality                              | 2,040            | 2,040            | 2,040            | 2,040            | 4,345            | 4,345             |
| 15,284           | Purchase of Computer Equipment           | 0                | 0                | 0                | 183              | 183              | 183               |
| 2,632            | Printer Rationalisation - Lease          | 0                | 0                | 0                | 0                | 0                | 0                 |
| 7,267            | Printer Rationalisation - Copy Costs     | 4,622            | 2,315            | 11,000           | 4,639            | 4,639            | 4,639             |
| 936              | Skip Hire Charges                        | 0                | 0                | 0                | 0                | 0                | 0                 |
| 24,639           | School Milk                              | 22,790           | 22,790           | 22,790           | 22,790           | 22,790           | 27,790            |
| 85,683           | Food, Provisions                         | 0                | 160,000          | 160,000          | 213,240          | 213,240          | 213,240           |
| 274,506          | Supplies & Services                      | 94,401           | 145,512          | 133,445          | 229,551          | 114,551          | 134,551           |
| 138              | Other Admin Costs                        | 1,000            | 700              | 700              | 700              | 700              | 700               |
| 24,848           | Curriculum for Excellence                | 300              | 450              | 3,249            | 0                | 0                | 0                 |
| 2,675            | Inclusion Resources                      | 0                | 0                | 0                | 0                | 0                | 0                 |
| 6,763            | Bank and Security Charges                | 3,814            | 3,814            | 3,814            | 3,814            | 3,814            | 3,814             |
| 12,508           | Payment to Consultants                   | 0                | 0                | 0                | 0                | 0                | 0                 |
| <b>472,504</b>   | <b>Supplies services and Admin Costs</b> | <b>140,845</b>   | <b>349,543</b>   | <b>349,407</b>   | <b>489,042</b>   | <b>374,285</b>   | <b>399,285</b>    |

**Education, Learning and Attainment  
Early Learning & Childcare**

| OUTTURN<br>2016/17 | DESCRIPTION                     | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|---------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                 | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 68,127             | Payment to Other Bodies         | 119,023                         | 119,023                        | 100,000             | 119,319                      | 119,319                           | 119,319                           |
| 828,472            | Pre5 Commisioned Places         | 783,300                         | 883,300                        | 883,300             | 883,300                      | 883,300                           | 1,400,000                         |
| 12,982             | Payments To Childminders        | 10,000                          | 10,000                         | 10,000              | 40,000                       | 70,000                            | 100,000                           |
| <b>909,581</b>     | <b>Payments to other Bodies</b> | <b>912,323</b>                  | <b>1,012,323</b>               | <b>993,300</b>      | <b>1,042,619</b>             | <b>1,072,619</b>                  | <b>1,619,319</b>                  |
| <b>7,552,308</b>   | <b>Gross Expenditure</b>        | <b>8,014,862</b>                | <b>7,799,088</b>               | <b>7,981,640</b>    | <b>10,351,359</b>            | <b>10,732,304</b>                 | <b>12,973,218</b>                 |
| (15,368)           | Non Specific Other Govt Grants  | (22,000)                        | (22,000)                       | (348,000)           | (2,596,679)                  | (2,854,833)                       | (5,213,572)                       |
| (132,555)          | Fees & Charges                  | (122,672)                       | (122,684)                      | (117,776)           | (122,473)                    | (127,373)                         | (11,659)                          |
| (23,867)           | Sale of Meals                   | (23,762)                        | (23,762)                       | (23,762)            | (24,714)                     | (25,703)                          | (25,703)                          |
| (92,372)           | Out Of School Care Charges      | (106,989)                       | (107,235)                      | (155,152)           | (45,535)                     | (47,356)                          | (49,249)                          |
| (38,828)           | Int Rech - Staff Costs          | (28,719)                        | (28,719)                       | (28,719)            | (67,304)                     | (28,719)                          | (28,719)                          |
| <b>(302,990)</b>   | <b>Income</b>                   | <b>(304,142)</b>                | <b>(304,400)</b>               | <b>(673,409)</b>    | <b>(2,856,705)</b>           | <b>(3,083,984)</b>                | <b>(5,328,902)</b>                |
| <b>(302,990)</b>   | <b>Gross Income</b>             | <b>(304,142)</b>                | <b>(304,400)</b>               | <b>(673,409)</b>    | <b>(2,856,705)</b>           | <b>(3,083,984)</b>                | <b>(5,328,902)</b>                |
| <b>7,249,318</b>   | <b>NET EXPENDITURE</b>          | <b>7,710,720</b>                | <b>7,494,688</b>               | <b>7,308,231</b>    | <b>7,494,654</b>             | <b>7,648,320</b>                  | <b>7,644,315</b>                  |

## Education, Learning and Attainment PPP

| OUTTURN<br>2016/17 | DESCRIPTION                     | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|---------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                 | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 100,565            | Metered Water                   | 85,433                          | 89,502                         | 138,591             | 138,597                      | 139,583                           | 139,583                           |
| 1,315,545          | Rates - Non Domestic            | 1,315,545                       | 1,315,545                      | 1,315,545           | 1,315,545                    | 1,315,545                         | 1,315,545                         |
| 0                  | Trade Effluent Charge           | 9,130                           | 23,523                         | 23,523              | 23,523                       | 23,523                            | 23,523                            |
| 435,021            | Electricity                     | 441,809                         | 441,809                        | 441,809             | 464,910                      | 488,155                           | 512,563                           |
| 111,292            | Gas                             | 116,333                         | 116,333                        | 101,641             | 105,239                      | 108,396                           | 111,647                           |
| 852,542            | Contract Cleaning               | 865,327                         | 886,827                        | 886,640             | 921,772                      | 958,643                           | 996,988                           |
| 76,340             | Upkeep Of Grounds               | 61,375                          | 82,375                         | 82,375              | 84,928                       | 88,325                            | 91,858                            |
| <b>2,891,305</b>   | <b>Property Cost</b>            | <b>2,894,952</b>                | <b>2,955,914</b>               | <b>2,990,124</b>    | <b>3,054,514</b>             | <b>3,122,170</b>                  | <b>3,191,707</b>                  |
| 11,187,601         | Payment to Other Bodies         | 11,502,277                      | 11,643,923                     | 11,643,923          | 11,643,923                   | 11,981,985                        | 12,154,828                        |
| <b>11,187,601</b>  | <b>Payments to other Bodies</b> | <b>11,502,277</b>               | <b>11,643,923</b>              | <b>11,643,923</b>   | <b>11,643,923</b>            | <b>11,981,985</b>                 | <b>12,154,828</b>                 |
| <b>14,078,906</b>  | <b>Gross Expenditure</b>        | <b>14,397,229</b>               | <b>14,599,837</b>              | <b>14,634,047</b>   | <b>14,698,437</b>            | <b>15,104,155</b>                 | <b>15,346,536</b>                 |
| (204,880)          | Miscellaneous Income            | (204,880)                       | (346,526)                      | (346,526)           | (351,724)                    | (357,000)                         | (362,355)                         |
| <b>(204,880)</b>   | <b>Income</b>                   | <b>(204,880)</b>                | <b>(346,526)</b>               | <b>(346,526)</b>    | <b>(351,724)</b>             | <b>(357,000)</b>                  | <b>(362,355)</b>                  |
| <b>(204,880)</b>   | <b>Gross Income</b>             | <b>(204,880)</b>                | <b>(346,526)</b>               | <b>(346,526)</b>    | <b>(351,724)</b>             | <b>(357,000)</b>                  | <b>(362,355)</b>                  |
| <b>13,874,026</b>  | <b>NET EXPENDITURE</b>          | <b>14,192,349</b>               | <b>14,253,311</b>              | <b>14,287,521</b>   | <b>14,346,713</b>            | <b>14,747,155</b>                 | <b>14,984,181</b>                 |

## Education, Learning and Attainment Curriculum Development

| OUTTURN        |                                          | ORIGINAL       | REVISED        |                | DRAFT          | INDICATIVE     | INDICATIVE     |
|----------------|------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 2016/17        | DESCRIPTION                              | ESTIMATE       | ESTIMATE       | PROBABLE       | ESTIMATE       | ESTIMATE       | ESTIMATE       |
| £              |                                          | 2017/18        | 2017/18        | 2017/18        | 2018/19        | 2019/20        | 2020/21        |
|                |                                          | £              | £              | £              | £              | £              | £              |
| 0              | Teachers Other Pay                       | 120,709        | 70,709         | 70,709         | 120,709        | 120,709        | 120,709        |
| 0              | Others Training Costs                    | 35,228         | 10,937         | 10,937         | 35,228         | 35,228         | 35,228         |
| <b>0</b>       | <b>Employee Cost</b>                     | <b>155,937</b> | <b>81,646</b>  | <b>81,646</b>  | <b>155,937</b> | <b>155,937</b> | <b>155,937</b> |
| 0              | Driver Recharges                         | 2,000          | 2,000          | 2,000          | 2,020          | 2,020          | 2,040          |
| <b>0</b>       | <b>Transport Cost</b>                    | <b>2,000</b>   | <b>2,000</b>   | <b>2,000</b>   | <b>2,020</b>   | <b>2,020</b>   | <b>2,040</b>   |
| 4,383          | Hospitality                              | 0              | 0              | 1,180          | 0              | 0              | 0              |
| 6,622          | Conference Fees                          | 0              | 0              | 0              | 0              | 0              | 0              |
| 1,838          | Supplies & Services                      | 20,000         | 20,000         | 18,820         | 20,000         | 20,000         | 20,000         |
| 0              | Parent Council Admin (downloaded)        | 56,000         | 0              | 0              | 56,000         | 56,000         | 56,000         |
| 191,375        | Curriculum for Excellence                | 86,818         | 23,172         | 32,172         | 204,828        | 204,828        | 204,828        |
| <b>204,218</b> | <b>Supplies services and Admin Costs</b> | <b>162,818</b> | <b>43,172</b>  | <b>52,172</b>  | <b>280,828</b> | <b>280,828</b> | <b>280,828</b> |
| 5,620          | Payment to Other Bodies                  | 118,010        | 118,010        | 118,010        | 0              | 0              | 0              |
| <b>5,620</b>   | <b>Payments to other Bodies</b>          | <b>118,010</b> | <b>118,010</b> | <b>118,010</b> | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>209,838</b> | <b>Gross Expenditure</b>                 | <b>438,765</b> | <b>244,828</b> | <b>253,828</b> | <b>438,785</b> | <b>438,785</b> | <b>438,805</b> |
| (480)          | Income From Other Agencies               | 0              | 0              | (3,000)        | 0              | 0              | 0              |
| 0              | Grants C/F Government                    | 0              | 0              | (6,000)        | 0              | 0              | 0              |
| (5,334)        | Non Specific Other Govt Grants           | 0              | 0              | 0              | 0              | 0              | 0              |
| <b>(5,814)</b> | <b>Income</b>                            | <b>0</b>       | <b>0</b>       | <b>(9,000)</b> | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>(5,814)</b> | <b>Gross Income</b>                      | <b>0</b>       | <b>0</b>       | <b>(9,000)</b> | <b>0</b>       | <b>0</b>       | <b>0</b>       |
| <b>204,024</b> | <b>NET EXPENDITURE</b>                   | <b>438,765</b> | <b>244,828</b> | <b>244,828</b> | <b>438,785</b> | <b>438,785</b> | <b>438,805</b> |

## Education, Learning and Attainment Central Admin

| OUTTURN          |                                          | ORIGINAL        | REVISED         |                 | DRAFT           | INDICATIVE      | INDICATIVE      |
|------------------|------------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| 2016/17          | DESCRIPTION                              | ESTIMATE        | ESTIMATE        | PROBABLE        | ESTIMATE        | ESTIMATE        | ESTIMATE        |
| £                |                                          | 2017/18         | 2017/18         | 2017/18         | 2018/19         | 2019/20         | 2020/21         |
|                  |                                          | £               | £               | £               | £               | £               | £               |
| 45,116           | Teachers Basic Pay                       | 39,381          | 39,381          | 31,193          | 39,775          | 31,820          | 32,138          |
| 4,869            | Teachers National Insurance Employers    | 4,174           | 4,174           | 3,180           | 4,216           | 3,373           | 3,407           |
| 7,760            | Teachers Superannuation Employers        | 6,773           | 6,773           | 5,364           | 6,841           | 5,473           | 5,527           |
| 49,294           | Others Basic Pay                         | 18,033          | 18,172          | 36,351          | 43,292          | 43,670          | 44,098          |
| 0                | Others Training Costs                    | 359             | 359             | 359             | 359             | 359             | 359             |
| 4,709            | Others National Insurance Employers      | 2,385           | 2,385           | 3,890           | 2,121           | 2,142           | 2,167           |
| 6,297            | Others Superannuation Employers          | 4,285           | 4,285           | 7,016           | 6,905           | 6,974           | 7,053           |
| 0                | Others Miscellaneous Staff Costs         | 110             | 110             | 110             | 110             | 110             | 110             |
| <b>118,045</b>   | <b>Employee Cost</b>                     | <b>75,500</b>   | <b>75,639</b>   | <b>87,463</b>   | <b>103,619</b>  | <b>93,921</b>   | <b>94,859</b>   |
| 0                | Metered Water                            | 762             | 762             | 762             | 762             | 762             | 762             |
| 7,971            | Rates - Non Domestic                     | 2,912           | 2,912           | 2,912           | 2,912           | 2,912           | 2,912           |
| 83,069           | Rents                                    | 71,880          | 71,880          | 71,880          | 71,880          | 71,880          | 71,880          |
| 4,742            | Repairs & Maintenance                    | 30,174          | 30,174          | 30,174          | 30,174          | 30,174          | 30,174          |
| (8,855)          | Electricity                              | 1,409           | 1,409           | 1,409           | 1,562           | 1,615           | 1,696           |
| 32,790           | Other Property Costs                     | 5,000           | 5,000           | 5,000           | 5,000           | 5,000           | 5,000           |
| <b>119,717</b>   | <b>Property Cost</b>                     | <b>112,137</b>  | <b>112,137</b>  | <b>112,137</b>  | <b>112,290</b>  | <b>112,343</b>  | <b>112,424</b>  |
| 239              | Employee Related Travel                  | 9,990           | 490             | 490             | 490             | 490             | 490             |
| 0                | Other Transport Costs External           | 150             | 150             | 150             | 150             | 150             | 150             |
| <b>239</b>       | <b>Transport Cost</b>                    | <b>10,140</b>   | <b>640</b>      | <b>640</b>      | <b>640</b>      | <b>640</b>      | <b>640</b>      |
| 2,921            | Health & Safety                          | 5,000           | 5,000           | 7,354           | 5,000           | 5,000           | 5,000           |
| 316              | Stationery                               | 100             | 100             | 0               | 100             | 100             | 100             |
| 341              | Telephone Rentals                        | 746             | 746             | 746             | 746             | 746             | 746             |
| 3,607            | Mobile Phones                            | 2,066           | 2,066           | 2,066           | 2,066           | 2,066           | 2,066           |
| 3,077            | Hospitality                              | 3,500           | 3,500           | 2,500           | 3,500           | 3,500           | 3,500           |
| 142              | Conference Fees                          | 300             | 300             | 300             | 300             | 300             | 300             |
| 0                | Computer Software                        | 0               | 0               | 6,860           | 0               | 0               | 0               |
| 0                | Equip/Computer Purch & Repair            | 110             | 110             | 110             | 110             | 110             | 110             |
| 2,103            | Printer Rationalisation - Lease          | 1,230           | 0               | 0               | 0               | 0               | 0               |
| 7,192            | Printer Rationalisation - Copy Costs     | 10,000          | 7,205           | 6,205           | 7,205           | 7,205           | 7,205           |
| 0                | Office/Computer Supplies                 | 1,830           | 1,830           | 830             | 1,830           | 1,830           | 1,830           |
| 6,054            | Supplies & Services                      | 4,809           | 809             | 5,495           | 809             | 809             | 809             |
| <b>25,753</b>    | <b>Supplies services and Admin Costs</b> | <b>29,691</b>   | <b>21,666</b>   | <b>32,466</b>   | <b>21,666</b>   | <b>21,666</b>   | <b>21,666</b>   |
| 101,389          | Payment to Other Bodies                  | 50,384          | 50,384          | 69,900          | 69,712          | 69,712          | 69,712          |
| 5,921            | Other Accounts of the Authority          | 47,000          | 47,000          | 47,000          | 47,000          | 47,000          | 47,000          |
| <b>107,310</b>   | <b>Payments to other Bodies</b>          | <b>97,384</b>   | <b>97,384</b>   | <b>116,900</b>  | <b>116,712</b>  | <b>116,712</b>  | <b>116,712</b>  |
| <b>371,064</b>   | <b>Gross Expenditure</b>                 | <b>324,852</b>  | <b>307,466</b>  | <b>349,606</b>  | <b>354,927</b>  | <b>345,282</b>  | <b>346,301</b>  |
| (105,206)        | Other Accounts of the Authority          | (60,000)        | (60,000)        | (63,766)        | (60,000)        | (60,000)        | (60,000)        |
| <b>(105,206)</b> | <b>Income</b>                            | <b>(60,000)</b> | <b>(60,000)</b> | <b>(63,766)</b> | <b>(60,000)</b> | <b>(60,000)</b> | <b>(60,000)</b> |
| <b>(105,206)</b> | <b>Gross Income</b>                      | <b>(60,000)</b> | <b>(60,000)</b> | <b>(63,766)</b> | <b>(60,000)</b> | <b>(60,000)</b> | <b>(60,000)</b> |
| <b>265,858</b>   | <b>NET EXPENDITURE</b>                   | <b>264,852</b>  | <b>247,466</b>  | <b>285,840</b>  | <b>294,927</b>  | <b>285,282</b>  | <b>286,301</b>  |

## Education, Learning and Attainment Workforce CPD

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 142,998            | Teachers Basic Pay                       | 144,428                         | 144,428                        | 147,234             | 144,431                      | 145,875                           | 147,334                           |
| 16,170             | Teachers National Insurance Employers    | 16,321                          | 16,321                         | 15,987              | 16,321                       | 16,484                            | 16,649                            |
| 24,596             | Teachers Superannuation Employers        | 24,842                          | 24,842                         | 23,992              | 24,842                       | 25,091                            | 25,341                            |
| 94,659             | Others Basic Pay                         | 92,757                          | 93,473                         | 92,674              | 96,526                       | 97,492                            | 95,542                            |
| 9,661              | Others National Insurance Employers      | 8,837                           | 8,837                          | 9,398               | 9,214                        | 9,307                             | 9,121                             |
| 18,269             | Others Superannuation Employers          | 18,298                          | 18,298                         | 17,869              | 19,098                       | 19,289                            | 18,903                            |
| <b>306,353</b>     | <b>Employee Cost</b>                     | <b>305,483</b>                  | <b>306,199</b>                 | <b>307,154</b>      | <b>310,433</b>               | <b>313,537</b>                    | <b>312,890</b>                    |
| 1,400              | Employee Related Travel                  | 0                               | 1,500                          | 1,500               | 1,500                        | 1,500                             | 1,500                             |
| <b>1,400</b>       | <b>Transport Cost</b>                    | <b>0</b>                        | <b>1,500</b>                   | <b>1,500</b>        | <b>1,500</b>                 | <b>1,500</b>                      | <b>1,500</b>                      |
| 8,324              | Hospitality                              | 2,700                           | 2,700                          | 2,700               | 2,700                        | 2,700                             | 2,700                             |
| 13,951             | Conference Fees                          | 19,670                          | 19,670                         | 19,670              | 19,670                       | 19,670                            | 19,670                            |
| 2,273              | Supplies & Services                      | 11,000                          | 8,000                          | 8,048               | 8,000                        | 8,000                             | 8,000                             |
| 6,400              | Curriculum for Excellence                | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| <b>30,948</b>      | <b>Supplies services and Admin Costs</b> | <b>33,370</b>                   | <b>30,370</b>                  | <b>30,418</b>       | <b>30,370</b>                | <b>30,370</b>                     | <b>30,370</b>                     |
| 7,159              | Payment to Other Bodies                  | 6,000                           | 6,000                          | 6,000               | 6,000                        | 6,000                             | 6,000                             |
| <b>7,159</b>       | <b>Payments to other Bodies</b>          | <b>6,000</b>                    | <b>6,000</b>                   | <b>6,000</b>        | <b>6,000</b>                 | <b>6,000</b>                      | <b>6,000</b>                      |
| <b>345,860</b>     | <b>Gross Expenditure</b>                 | <b>344,853</b>                  | <b>344,069</b>                 | <b>345,072</b>      | <b>348,303</b>               | <b>351,407</b>                    | <b>350,760</b>                    |
| (808)              | Income From Other Agencies               | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| (8,560)            | Int Rech - Staff Costs                   | 0                               | (7,000)                        | (7,748)             | (7,000)                      | (7,000)                           | (7,000)                           |
| <b>(9,368)</b>     | <b>Income</b>                            | <b>0</b>                        | <b>(7,000)</b>                 | <b>(7,748)</b>      | <b>(7,000)</b>               | <b>(7,000)</b>                    | <b>(7,000)</b>                    |
| <b>(9,368)</b>     | <b>Gross Income</b>                      | <b>0</b>                        | <b>(7,000)</b>                 | <b>(7,748)</b>      | <b>(7,000)</b>               | <b>(7,000)</b>                    | <b>(7,000)</b>                    |
| <b>336,492</b>     | <b>NET EXPENDITURE</b>                   | <b>344,853</b>                  | <b>337,069</b>                 | <b>337,324</b>      | <b>341,303</b>               | <b>344,407</b>                    | <b>343,760</b>                    |

## Education, Learning and Attainment Performance & Improvement

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 257,392            | Teachers Basic Pay                       | 150,066                         | 210,066                        | 247,636             | 267,282                      | 269,955                           | 275,354                           |
| 31,084             | Teachers National Insurance Employer     | 21,754                          | 26,554                         | 31,326              | 38,745                       | 39,132                            | 39,915                            |
| 44,271             | Teachers Superannuation Employers        | 29,598                          | 41,238                         | 45,516              | 52,717                       | 53,244                            | 54,308                            |
| 67,641             | Others Basic Pay                         | 105,226                         | 106,038                        | 65,631              | 92,729                       | 93,657                            | 92,720                            |
| 7,117              | Others National Insurance Employers      | 10,102                          | 10,102                         | 6,887               | 8,902                        | 8,991                             | 8,843                             |
| 13,315             | Others Superannuation Employers          | 16,205                          | 16,205                         | 12,667              | 14,281                       | 14,423                            | 14,279                            |
| <b>420,820</b>     | <b>Employee Cost</b>                     | <b>332,951</b>                  | <b>410,203</b>                 | <b>409,663</b>      | <b>474,656</b>               | <b>479,402</b>                    | <b>485,419</b>                    |
| 1,928              | Employee Related Travel                  | 0                               | 2,000                          | 2,000               | 2,000                        | 2,000                             | 2,000                             |
| <b>1,928</b>       | <b>Transport Cost</b>                    | <b>0</b>                        | <b>2,000</b>                   | <b>2,000</b>        | <b>2,000</b>                 | <b>2,000</b>                      | <b>2,000</b>                      |
| 176                | Hospitality                              | 0                               | 0                              | 50                  | 0                            | 0                                 | 0                                 |
| 740                | Supplies & Services                      | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| 12,539             | Curriculum for Excellence                | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| <b>13,455</b>      | <b>Supplies services and Admin Costs</b> | <b>0</b>                        | <b>0</b>                       | <b>50</b>           | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| 89,475             | Payment to Other Bodies                  | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| <b>89,475</b>      | <b>Payments to other Bodies</b>          | <b>0</b>                        | <b>0</b>                       | <b>0</b>            | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| <b>525,678</b>     | <b>Gross Expenditure</b>                 | <b>332,951</b>                  | <b>412,203</b>                 | <b>411,713</b>      | <b>476,656</b>               | <b>481,402</b>                    | <b>487,419</b>                    |
| (21,978)           | Int Rech - Staff Costs                   | 0                               | (21,000)                       | (21,000)            | (21,000)                     | (21,000)                          | (21,000)                          |
| <b>(21,978)</b>    | <b>Income</b>                            | <b>0</b>                        | <b>(21,000)</b>                | <b>(21,000)</b>     | <b>(21,000)</b>              | <b>(21,000)</b>                   | <b>(21,000)</b>                   |
| <b>(21,978)</b>    | <b>Gross Income</b>                      | <b>0</b>                        | <b>(21,000)</b>                | <b>(21,000)</b>     | <b>(21,000)</b>              | <b>(21,000)</b>                   | <b>(21,000)</b>                   |
| <b>503,700</b>     | <b>NET EXPENDITURE</b>                   | <b>332,951</b>                  | <b>391,203</b>                 | <b>390,713</b>      | <b>455,656</b>               | <b>460,402</b>                    | <b>466,419</b>                    |

## Education, Learning and Attainment Education Development

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 209,518            | Teachers Basic Pay                       | 902,209                         | 11,250                         | 70,836              | 93,531                       | 93,531                            | 155,980                           |
| 18,701             | Teachers National Insurance Employers    | 69,716                          | 7,348                          | 7,055               | 10,287                       | 10,287                            | 17,738                            |
| 28,633             | Teachers Superannuation Employers        | 145,824                         | 3,271                          | 11,302              | 16,181                       | 16,181                            | 26,922                            |
| 644,625            | Others Basic Pay                         | 689,026                         | 694,342                        | 663,732             | 660,879                      | 664,849                           | 650,893                           |
| 1,024              | Others Training Costs                    | 0                               | 0                              | 17                  | 0                            | 0                                 | 0                                 |
| 63,496             | Others National Insurance Employers      | 62,859                          | 62,859                         | 57,930              | 62,192                       | 62,659                            | 61,252                            |
| 125,264            | Others Superannuation Employers          | 126,514                         | 126,514                        | 110,136             | 127,783                      | 128,742                           | 125,848                           |
| <b>1,091,261</b>   | <b>Employee Cost</b>                     | <b>1,996,148</b>                | <b>905,584</b>                 | <b>921,007</b>      | <b>970,853</b>               | <b>976,249</b>                    | <b>1,038,633</b>                  |
| 143,903            | Other property                           | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| <b>143,903</b>     | <b>Property Cost</b>                     | <b>0</b>                        | <b>0</b>                       | <b>0</b>            | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| 2,767              | Other Travel Costs                       | 0                               | 0                              | 504                 | 0                            | 0                                 | 0                                 |
| 4,855              | Employee Related Travel                  | 2,010                           | 3,010                          | 2,506               | 3,010                        | 3,010                             | 3,010                             |
| 76,883             | Other Transport Costs External           | 43,000                          | 43,000                         | 43,000              | 43,000                       | 43,000                            | 43,000                            |
| <b>84,505</b>      | <b>Transport Cost</b>                    | <b>45,010</b>                   | <b>46,010</b>                  | <b>46,010</b>       | <b>46,010</b>                | <b>46,010</b>                     | <b>46,010</b>                     |
| 0                  | Telephone - Calls                        | 794                             | 794                            | 794                 | 794                          | 794                               | 794                               |
| 1,674              | Mobile Phones                            | 466                             | 466                            | 466                 | 466                          | 466                               | 466                               |
| 11,887             | Internet Charges                         | 12,000                          | 12,000                         | 9,343               | 12,000                       | 12,000                            | 12,000                            |
| 4,129              | Hospitality                              | 0                               | 0                              | 2,657               | 0                            | 0                                 | 0                                 |
| 3,168              | Conference Fees                          | 420                             | 420                            | 420                 | 420                          | 420                               | 420                               |
| 213                | Training Equipment & Materials           | 0                               | 0                              | 97                  | 0                            | 0                                 | 0                                 |
| 1,534              | Tools & Equipment (Repairs & Maint.)     | 6,090                           | 6,090                          | 6,090               | 6,090                        | 6,090                             | 6,090                             |
| 7,987              | Classroom Materials                      | 0                               | 0                              | 5,403               | 0                            | 0                                 | 0                                 |
| 6,263              | Supplies & Services                      | 6,083                           | 6,083                          | 853                 | 6,083                        | 6,083                             | 6,083                             |
| 10,616             | MCMC                                     | 15,000                          | 13,000                         | 13,000              | 13,000                       | 13,000                            | 13,000                            |
| <b>47,471</b>      | <b>Supplies services and Admin Costs</b> | <b>40,853</b>                   | <b>38,853</b>                  | <b>39,123</b>       | <b>38,853</b>                | <b>38,853</b>                     | <b>38,853</b>                     |
| 310,560            | Payment to Other Bodies                  | 175,586                         | 171,586                        | 171,586             | 171,586                      | 171,586                           | 171,586                           |
| (64,365)           | Other Accounts of the Authority          | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| <b>246,195</b>     | <b>Payments to other Bodies</b>          | <b>175,586</b>                  | <b>171,586</b>                 | <b>171,586</b>      | <b>171,586</b>               | <b>171,586</b>                    | <b>171,586</b>                    |
| <b>1,613,335</b>   | <b>Gross Expenditure</b>                 | <b>2,257,597</b>                | <b>1,162,033</b>               | <b>1,177,726</b>    | <b>1,227,302</b>             | <b>1,232,698</b>                  | <b>1,295,082</b>                  |
| (7,306)            | Income From Other Agencies               | 0                               | 0                              | (12,938)            | (75,000)                     | (75,000)                          | (75,000)                          |
| 0                  | Grants C/F Government                    | 0                               | 0                              | (38,542)            | 0                            | 0                                 | 0                                 |
| (8,000)            | Grants C/F Non Government                | 0                               | 0                              | 0                   | 0                            | 0                                 | 0                                 |
| (720,718)          | Non Specific Other Govt Grants           | (1,186,880)                     | (128,000)                      | (112,000)           | (180,000)                    | (180,000)                         | (180,000)                         |
| (11,519)           | Other Accounts of the Authority          | (440)                           | (440)                          | (440)               | (440)                        | (440)                             | (440)                             |
| <b>(747,543)</b>   | <b>Income</b>                            | <b>(1,187,320)</b>              | <b>(128,440)</b>               | <b>(163,920)</b>    | <b>(255,440)</b>             | <b>(255,440)</b>                  | <b>(255,440)</b>                  |
| <b>(747,543)</b>   | <b>Gross Income</b>                      | <b>(1,187,320)</b>              | <b>(128,440)</b>               | <b>(163,920)</b>    | <b>(255,440)</b>             | <b>(255,440)</b>                  | <b>(255,440)</b>                  |
| <b>865,792</b>     | <b>NET EXPENDITURE</b>                   | <b>1,070,277</b>                | <b>1,033,593</b>               | <b>1,013,806</b>    | <b>971,862</b>               | <b>977,258</b>                    | <b>1,039,642</b>                  |

**Education, Learning and Attainment**  
**Raising Attainment - Primary**

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>ESTIMATE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|---------------------------------|--------------------------------|---------------------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                               | £                              | £                               | £                            | £                                 | £                                 |
| 737,003            | Teachers Basic Pay                       | 582,702                         | 1,473,661                      | 677,100                         | 424,591                      | 0                                 | 0                                 |
| 3,366              | Teachers Paternity / Maternity           | 178,000                         | 178,000                        | 172,459                         | 178,000                      | 0                                 | 0                                 |
| 2,341              | Teachers Other Pay                       | 0                               | 0                              | 0                               | 0                            | 0                                 | 0                                 |
| 79,698             | Teachers National Insurance Employers    | 70,380                          | 132,748                        | 43,743                          | 57,391                       | 0                                 | 0                                 |
| 126,216            | Teachers Superannuation Employers        | 117,129                         | 259,682                        | 85,307                          | 99,936                       | 0                                 | 0                                 |
| 180,834            | Raising Attainment Cover                 | 0                               | 0                              | 0                               | 0                            | 0                                 | 0                                 |
| 30,405             | Others Basic Pay                         | 38,790                          | 38,790                         | 87,256                          | 39,178                       | 0                                 | 0                                 |
| 43,977             | Others Training Costs                    | 0                               | 0                              | 25,338                          | 0                            | 0                                 | 0                                 |
| 5,292              | Others National Insurance Employers      | 3,425                           | 3,425                          | 7,832                           | 3,459                        | 0                                 | 0                                 |
| 11,458             | Others Superannuation Employers          | 7,483                           | 7,483                          | 16,902                          | 7,558                        | 0                                 | 0                                 |
| <b>1,220,590</b>   | <b>Employee Cost</b>                     | <b>997,909</b>                  | <b>2,093,789</b>               | <b>1,115,937</b>                | <b>810,113</b>               | <b>0</b>                          | <b>0</b>                          |
| 6,164              | Employee Related Travel                  | 2,000                           | 0                              | 4,278                           | 2,000                        | 0                                 | 0                                 |
| <b>6,164</b>       | <b>Transport Cost</b>                    | <b>2,000</b>                    | <b>0</b>                       | <b>4,278</b>                    | <b>2,000</b>                 | <b>0</b>                          | <b>0</b>                          |
| 1,118              | Printing                                 | 500                             | 500                            | 3,000                           | 500                          | 0                                 | 0                                 |
| 224                | Mobile Phones                            | 380                             | 380                            | 0                               | 380                          | 0                                 | 0                                 |
| 6,724              | Hospitality                              | 2,272                           | 2,272                          | 3,212                           | 2,272                        | 0                                 | 0                                 |
| 48                 | Subsistence                              | 77                              | 77                             | 0                               | 77                           | 0                                 | 0                                 |
| 18,586             | Classroom Materials                      | 0                               | 0                              | 0                               | 0                            | 0                                 | 0                                 |
| 16,178             | Supplies & Services                      | 32,742                          | 32,742                         | 44,572                          | 32,742                       | 0                                 | 0                                 |
| 880                | Education Activity Grant                 | 0                               | 0                              | 0                               | 0                            | 0                                 | 0                                 |
| <b>43,758</b>      | <b>Supplies services and Admin Costs</b> | <b>35,971</b>                   | <b>35,971</b>                  | <b>50,784</b>                   | <b>35,971</b>                | <b>0</b>                          | <b>0</b>                          |
| 51,938             | Payment to Other Bodies                  | 60,000                          | 60,000                         | 60,000                          | 60,000                       | 0                                 | 0                                 |
| <b>51,938</b>      | <b>Payments to other Bodies</b>          | <b>60,000</b>                   | <b>60,000</b>                  | <b>60,000</b>                   | <b>60,000</b>                | <b>0</b>                          | <b>0</b>                          |
| <b>1,322,450</b>   | <b>Gross Expenditure</b>                 | <b>1,095,880</b>                | <b>2,189,760</b>               | <b>1,230,999</b>                | <b>908,084</b>               | <b>0</b>                          | <b>0</b>                          |
| (1,322,450)        | Non Specific Other Govt Grants           | (1,095,880)                     | (2,189,760)                    | (1,230,999)                     | (908,084)                    | 0                                 | 0                                 |
| <b>(1,322,450)</b> | <b>Income</b>                            | <b>(1,095,880)</b>              | <b>(2,189,760)</b>             | <b>(1,230,999)</b>              | <b>(908,084)</b>             | <b>0</b>                          | <b>0</b>                          |
| <b>(1,322,450)</b> | <b>Gross Income</b>                      | <b>(1,095,880)</b>              | <b>(2,189,760)</b>             | <b>(1,230,999)</b>              | <b>(908,084)</b>             | <b>0</b>                          | <b>0</b>                          |
| <b>0</b>           | <b>NET EXPENDITURE</b>                   | <b>0</b>                        | <b>0</b>                       | <b>0</b>                        | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |

**Education, Learning and Attainment**  
**Raising Attainment - Secondary**

| OUTTURN          |                                         | ORIGINAL           | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|------------------|-----------------------------------------|--------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/17          | DESCRIPTION                             | ESTIMATE           | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
| £                |                                         | 2017/18            | 2017/18          | 2017/18          | 2018/19          | 2019/20          | 2020/21          |
|                  |                                         | £                  | £                | £                | £                | £                | £                |
| 81,346           | Teachers Basic Pay                      | 710,477            | 182,565          | 279,794          | 328,473          | 328,473          | 328,473          |
| 10,749           | Teachers National Insurance Employ      | 14,154             | 14,154           | 29,680           | 14,154           | 14,154           | 14,154           |
| 18,040           | Teachers Superannuation Employers       | 20,221             | 20,221           | 45,964           | 20,221           | 20,221           | 20,221           |
| 78,180           | Raising Attainment Cover                | 86,360             | 86,360           | 0                | 86,360           | 86,360           | 86,360           |
| 82,067           | Others Basic Pay                        | 241,892            | 241,892          | 216,233          | 241,892          | 241,892          | 241,892          |
| 0                | Training                                | 15,000             | 1,408            | 625              | 0                | 0                | 0                |
| 6,873            | Others National Insurance Employers     | 20,401             | 20,401           | 22,017           | 20,401           | 20,401           | 20,401           |
| 16,261           | Others Superannuation Employers         | 29,144             | 29,144           | 41,732           | 29,144           | 29,144           | 29,144           |
| <b>293,516</b>   | <b>Employee Cost</b>                    | <b>1,137,649</b>   | <b>596,145</b>   | <b>636,045</b>   | <b>740,645</b>   | <b>740,645</b>   | <b>740,645</b>   |
| 411              | Employee Related Travel                 | 0                  | 0                | 1,100            | 0                | 0                | 0                |
| <b>411</b>       | <b>Transport Cost</b>                   | <b>0</b>           | <b>0</b>         | <b>1,100</b>     | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| 12,459           | Supplies                                | 5,000              | 3,500            | 3,500            | 0                | 0                | 0                |
| <b>12,459</b>    | <b>Supplies services and Admin Cost</b> | <b>5,000</b>       | <b>3,500</b>     | <b>3,500</b>     | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| 45,775           | Payment to Other Bodies                 | 140,641            | 41,000           | 0                | 0                | 0                | 0                |
| 0                | Other accounts of the authority         | 0                  | 100,000          | 100,000          | 0                | 0                | 0                |
| <b>45,775</b>    | <b>Payments to other Bodies</b>         | <b>140,641</b>     | <b>141,000</b>   | <b>100,000</b>   | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>352,161</b>   | <b>Gross Expenditure</b>                | <b>1,283,290</b>   | <b>740,645</b>   | <b>740,645</b>   | <b>740,645</b>   | <b>740,645</b>   | <b>740,645</b>   |
| (352,161)        | Non Specific Other Govt Grants          | (1,283,290)        | (740,645)        | (740,645)        | (740,645)        | (740,645)        | (740,645)        |
| <b>(352,161)</b> | <b>Income</b>                           | <b>(1,283,290)</b> | <b>(740,645)</b> | <b>(740,645)</b> | <b>(740,645)</b> | <b>(740,645)</b> | <b>(740,645)</b> |
| <b>(352,161)</b> | <b>Gross Income</b>                     | <b>(1,283,290)</b> | <b>(740,645)</b> | <b>(740,645)</b> | <b>(740,645)</b> | <b>(740,645)</b> | <b>(740,645)</b> |
| <b>0</b>         | <b>NET EXPENDITURE</b>                  | <b>0</b>           | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |

## Education, Learning and Attainment Pupil Equity Fund

| OUTTURN<br>2016/17 | DESCRIPTION                     | ORIGINAL<br>ESTIMATE<br>2017/18 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/18 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|---------------------------------|---------------------------------|--------------------------------|---------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                 | £                               | £                              | £                   | £                            | £                                 | £                                 |
| 0                  | Payments to Other bodies        | 3,380,400                       | 3,380,400                      | 3,380,400           | 3,380,400                    | 3,380,400                         | 3,380,400                         |
| 0                  | <b>Payments to Other bodies</b> | <b>3,380,400</b>                | <b>3,380,400</b>               | <b>3,380,400</b>    | <b>3,380,400</b>             | <b>3,380,400</b>                  | <b>3,380,400</b>                  |
| 0                  | <b>Gross Expenditure</b>        | <b>3,380,400</b>                | <b>3,380,400</b>               | <b>3,380,400</b>    | <b>3,380,400</b>             | <b>3,380,400</b>                  | <b>3,380,400</b>                  |
| 0                  | Non Specific Other Govt Grants  | (3,380,400)                     | (3,380,400)                    | (3,380,400)         | (3,380,400)                  | (3,380,400)                       | (3,380,400)                       |
| 0                  | <b>Income</b>                   | <b>(3,380,400)</b>              | <b>(3,380,400)</b>             | <b>(3,380,400)</b>  | <b>(3,380,400)</b>           | <b>(3,380,400)</b>                | <b>(3,380,400)</b>                |
| 0                  | <b>Gross Income</b>             | <b>(3,380,400)</b>              | <b>(3,380,400)</b>             | <b>(3,380,400)</b>  | <b>(3,380,400)</b>           | <b>(3,380,400)</b>                | <b>(3,380,400)</b>                |
| 0                  | <b>NET EXPENDITURE</b>          | <b>0</b>                        | <b>0</b>                       | <b>0</b>            | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |

## Environment and Neighbourhood

| DESCRIPTION                                      | PAGE | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/18<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|--------------------------------------------------|------|----------------------------------------|-------------------------------------|----------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| Transport Fleet & Maintenance Services           | 53   | (161,928)                              | (401,174)                           | (407,216)                  | (415,589)                         | (405,924)                              | (395,018)                              |
| Roads Services                                   | 55   | 4,439,956                              | 4,418,040                           | 4,425,389                  | 4,422,137                         | 4,492,610                              | 4,519,107                              |
| Roads Operations                                 | 56   | (883,124)                              | (880,643)                           | (890,778)                  | (884,454)                         | (876,236)                              | (852,663)                              |
| Facilities Management                            | 57   | 343,627                                | 338,651                             | 335,841                    | 350,356                           | 355,548                                | 358,873                                |
| Ground Maintenance & Street Cleaning Clie        | 58   | 7,277,149                              | 7,463,349                           | 7,463,349                  | 7,644,734                         | 7,833,374                              | 8,029,559                              |
| Outdoor Services                                 | 59   | 225,078                                | 225,078                             | 219,670                    | 241,175                           | 241,985                                | 242,839                                |
| Leisure Management                               | 60   | 3,468,500                              | 3,449,500                           | 3,449,500                  | 2,929,045                         | 2,748,966                              | 2,693,324                              |
| Building Cleaning                                | 61   | 1,466,767                              | 1,453,091                           | 1,432,830                  | 1,423,354                         | 1,429,806                              | 1,436,071                              |
| Building Cleaning - PPP                          | 62   | (211,482)                              | (204,797)                           | (184,114)                  | (214,728)                         | (244,254)                              | (261,352)                              |
| Facilities Assistants                            | 63   | 2,198,620                              | 2,188,006                           | 2,044,907                  | 2,191,119                         | 2,210,946                              | 2,230,970                              |
| CPP Investments                                  | 64   | 0                                      | 39,986                              | 39,986                     | 40,250                            | 40,517                                 | 40,622                                 |
| Burial Grounds                                   | 65   | (46,651)                               | (46,651)                            | (6,967)                    | (15,382)                          | (36,788)                               | (59,045)                               |
| Crematorium                                      | 66   | (937,566)                              | (936,871)                           | (819,828)                  | (892,733)                         | (940,555)                              | (990,327)                              |
| Waste Services                                   | 67   | 6,956,734                              | 6,915,399                           | 6,891,079                  | 6,944,687                         | 7,008,827                              | 7,049,744                              |
| Office Accommodation                             | 68   | 1,340,293                              | 1,625,010                           | 1,689,165                  | 1,177,935                         | 1,193,090                              | 1,199,839                              |
| Events                                           | 69   | 123,050                                | 123,050                             | 123,050                    | 123,050                           | 123,050                                | 123,050                                |
| Depots                                           | 70   | 0                                      | 0                                   | 0                          | 0                                 | (400,000)                              | (400,000)                              |
| Catering Services                                | 71   | 4,041,628                              | 4,030,159                           | 4,000,418                  | 4,039,625                         | 4,060,237                              | 4,080,824                              |
| Ground Maintenance & SC Trading Acct             | 72   | (2,460,561)                            | (2,439,188)                         | (2,456,672)                | (2,685,604)                       | (2,864,180)                            | (2,981,018)                            |
| <b>Total for Environment &amp; Neighbourhood</b> |      | <b>27,180,090</b>                      | <b>27,359,995</b>                   | <b>27,349,612</b>          | <b>26,418,977</b>                 | <b>25,971,017</b>                      | <b>26,065,403</b>                      |

**Environment and Neighbourhood  
Transport Fleet & Maintenance Services**

| OUTTURN          |                                          | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|------------------|------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/2017        | DESCRIPTION                              | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
| £                |                                          | 2017/2018        | 2017/18          | 2017/2018        | 2018/19          | 2019/20          | 2020/21          |
| £                |                                          | £                | £                | £                | £                | £                | £                |
| 1,047,354        | Others Basic Pay                         | 1,066,538        | 1,071,507        | 1,064,995        | 1,074,474        | 1,090,166        | 1,104,560        |
| 218,055          | Overtime                                 | 174,100          | 174,100          | 172,600          | 174,100          | 174,100          | 174,100          |
| 24,394           | Others Training Costs                    | 11,700           | 11,700           | 23,800           | 11,700           | 11,700           | 11,700           |
| 123,917          | Others National Insurance Employers      | 121,050          | 121,050          | 124,221          | 125,076          | 126,834          | 130,573          |
| 209,378          | Others Superannuation Employers          | 210,405          | 211,785          | 209,242          | 210,835          | 213,777          | 216,065          |
| <b>1,623,098</b> | <b>Employee Cost</b>                     | <b>1,583,793</b> | <b>1,590,142</b> | <b>1,594,858</b> | <b>1,596,185</b> | <b>1,616,576</b> | <b>1,636,999</b> |
| 8,931            | Rates - Non Domestic                     | 2,100            | 2,100            | 2,100            | 2,100            | 2,100            | 2,100            |
| 3,100            | Electricity                              | 2,580            | 2,580            | 3,053            | 3,206            | 3,366            | 3,534            |
| 0                | Fixtures & Fittings                      | 150              | 150              | 150              | 150              | 150              | 150              |
| 1,297            | Cleaning Materials                       | 3,500            | 3,500            | 3,500            | 3,500            | 3,500            | 3,500            |
| 818              | Rep & Maintenance                        | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| 865              | Other Property Costs                     | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| 85,853           | Dso Allocation - Depot                   | 85,696           | 85,696           | 85,696           | 85,517           | 85,491           | 82,439           |
| <b>100,864</b>   | <b>Property Cost</b>                     | <b>96,026</b>    | <b>96,026</b>    | <b>96,499</b>    | <b>96,473</b>    | <b>96,607</b>    | <b>93,723</b>    |
| 585,589          | Hire Of Vehicles                         | 520,000          | 298,000          | 298,000          | 298,000          | 298,000          | 298,000          |
| 6,542            | Internal Fleet Maintenance Charge        | 21,200           | 21,200           | 21,200           | 21,200           | 21,200           | 21,200           |
| 0                | Driver Recharges                         | 3,000            | 3,000            | 3,000            | 3,030            | 3,060            | 3,091            |
| 110,186          | Tyres                                    | 107,000          | 107,000          | 107,000          | 107,000          | 107,000          | 107,000          |
| 945,148          | Diesel Internal                          | 922,700          | 922,700          | 922,700          | 922,700          | 922,700          | 922,700          |
| 76,118           | Licences                                 | 84,500           | 84,500           | 84,500           | 84,500           | 84,500           | 84,500           |
| 17,347           | M.O.T                                    | 21,250           | 19,600           | 19,950           | 19,950           | 19,950           | 19,950           |
| 76,933           | Repair/Maint Veh & Plant                 | 41,100           | 41,100           | 41,100           | 30,100           | 30,100           | 30,100           |
| 152              | Employee Related Travel                  | 500              | 500              | 500              | 500              | 600              | 600              |
| 13,441           | Other Transport Costs External           | 46,800           | 48,450           | 48,100           | 48,450           | 48,450           | 48,450           |
| <b>1,831,456</b> | <b>Transport Cost</b>                    | <b>1,768,050</b> | <b>1,546,050</b> | <b>1,546,050</b> | <b>1,535,430</b> | <b>1,535,560</b> | <b>1,535,591</b> |
| 2,605            | Printing                                 | 1,500            | 1,165            | 2,375            | 1,500            | 1,500            | 1,500            |
| 2,200            | Telephones/ mobiles                      | 2,460            | 2,460            | 1,550            | 2,350            | 2,350            | 2,350            |
| 1,976            | Membership Fees & Subscriptions          | 1,300            | 1,040            | 1,040            | 1,040            | 1,040            | 1,040            |
| 47,988           | Computer Software                        | 70,000           | 50,000           | 50,000           | 50,000           | 50,000           | 50,000           |
| 0                | Equip/Computer Purch & Repair            | 150              | 150              | 150              | 150              | 150              | 150              |
| 12,951           | Tools & Equipment (Repairs & Maint.)     | 6,600            | 10,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| 0                | Purchase of Tools & Equipment            | 5,300            | 5,300            | 5,000            | 5,300            | 5,300            | 5,300            |
| 14,984           | Clothing, Uniforms etc                   | 12,700           | 12,700           | 12,700           | 12,650           | 12,650           | 12,650           |
| 5,157            | Supplies & Services                      | 3,000            | 3,000            | 2,500            | 2,810            | 2,810            | 2,810            |
| 154,650          | Direct Purchases                         | 115,000          | 115,000          | 115,000          | 115,000          | 115,000          | 115,000          |
| 38,137           | Stock                                    | 25,750           | 25,750           | 25,750           | 25,750           | 25,750           | 25,750           |
| 759              | Other Admin Costs                        | 1,100            | 1,100            | 1,000            | 1,100            | 1,100            | 1,100            |
| 496              | Bank and Security Charges                | 500              | 500              | 500              | 500              | 500              | 500              |
| 149,846          | Sub Contractors Maintenance              | 150,200          | 143,800          | 146,800          | 146,800          | 146,800          | 146,800          |
| <b>431,749</b>   | <b>Supplies services and Admin Costs</b> | <b>395,560</b>   | <b>371,965</b>   | <b>374,365</b>   | <b>374,950</b>   | <b>374,950</b>   | <b>374,950</b>   |
| 44,710           | Other Accounts of the Authority          | 61,700           | 22,800           | 22,800           | 23,006           | 23,214           | 23,624           |
| 385              | Medical Fees                             | 750              | 750              | 750              | 750              | 750              | 750              |
| <b>45,095</b>    | <b>Payments to other Bodies</b>          | <b>62,450</b>    | <b>23,550</b>    | <b>23,550</b>    | <b>23,756</b>    | <b>23,964</b>    | <b>24,374</b>    |
| <b>4,032,262</b> | <b>Gross Expenditure</b>                 | <b>3,905,879</b> | <b>3,627,733</b> | <b>3,635,321</b> | <b>3,626,793</b> | <b>3,647,658</b> | <b>3,665,637</b> |

**Environment and Neighbourhood  
Transport Fleet & Maintenance Services**

| OUTTURN            |                                 | ORIGINAL           | REVISED            |                    | DRAFT              | INDICATIVE         | INDICATIVE         |
|--------------------|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2016/2017          | DESCRIPTION                     | ESTIMATE           | ESTIMATE           | PROBABLE           | ESTIMATE           | ESTIMATE           | ESTIMATE           |
| £                  |                                 | 2017/2018          | 2017/18            | 2017/2018          | 2018/19            | 2019/20            | 2020/21            |
| £                  |                                 | £                  | £                  | £                  | £                  | £                  | £                  |
| (27,603)           | Income From Other Agencies      | (30,000)           | (30,000)           | (30,000)           | (30,000)           | (30,000)           | (30,000)           |
| (51,717)           | Other Fees                      | (50,000)           | (50,000)           | (52,000)           | (50,000)           | (50,000)           | (50,000)           |
| (222,545)          | Sales General                   | (304,179)          | (304,179)          | (304,179)          | (304,179)          | (304,179)          | (304,179)          |
| (93,163)           | Miscellaneous Income            | (90,000)           | (90,000)           | (88,000)           | (96,520)           | (102,810)          | (102,810)          |
| 0                  | Other Accounts of the Authority | (8,000)            | (8,000)            | (8,000)            | (8,000)            | (8,000)            | (8,000)            |
| (449,300)          | SLA - Education                 | (448,800)          | (448,800)          | (448,800)          | (448,800)          | (448,800)          | (448,800)          |
| (50,354)           | Int Rech - Staff Costs          | (96,800)           | (57,900)           | (57,900)           | (57,900)           | (57,900)           | (57,900)           |
| (887,459)          | Int Rech - Transport Fuel       | (921,000)          | (921,000)          | (921,000)          | (921,000)          | (921,000)          | (921,000)          |
| (911,951)          | Int Rech - Trans Fleet Hire     | (831,992)          | (831,992)          | (831,992)          | (831,992)          | (831,992)          | (831,992)          |
| (532,627)          | Int Rech - Internal Hire        | (475,000)          | (475,000)          | (475,000)          | (475,000)          | (475,000)          | (475,000)          |
| (716,215)          | Int Rech - Drivers              | (695,530)          | (695,530)          | (709,160)          | (702,485)          | (707,395)          | (714,469)          |
| (44,545)           | Damaged Tyres                   | (55,000)           | (55,000)           | (55,000)           | (55,000)           | (55,000)           | (55,000)           |
| (60,191)           | Int Rech - Transport Other      | (61,506)           | (61,506)           | (61,506)           | (61,506)           | (61,506)           | (61,506)           |
| <b>(4,047,670)</b> | <b>Income</b>                   | <b>(4,067,807)</b> | <b>(4,028,907)</b> | <b>(4,042,537)</b> | <b>(4,042,382)</b> | <b>(4,053,582)</b> | <b>(4,060,656)</b> |
| <b>(4,047,670)</b> | <b>Gross Income</b>             | <b>(4,067,807)</b> | <b>(4,028,907)</b> | <b>(4,042,537)</b> | <b>(4,042,382)</b> | <b>(4,053,582)</b> | <b>(4,060,656)</b> |
| <b>(15,408)</b>    | <b>Net Expenditure</b>          | <b>(161,928)</b>   | <b>(401,174)</b>   | <b>(407,216)</b>   | <b>(415,589)</b>   | <b>(405,924)</b>   | <b>(395,018)</b>   |

## Environment and Neighbourhood Roads Services

| OUTTURN            |                                          | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|--------------------|------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/2017          | DESCRIPTION                              | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
| £                  |                                          | 2017/2018        | 2017/18          | 2017/2018        | 2018/19          | 2019/20          | 2020/21          |
|                    |                                          | £                | £                | £                | £                | £                | £                |
| 890,639            | Others Basic Pay                         | 908,059          | 908,870          | 885,257          | 894,943          | 907,430          | 916,504          |
| 16,627             | Others - Other Pay                       | 6,302            | 6,302            | 3,152            | 6,302            | 6,302            | 6,302            |
| 365                | Others - Other Allowances                | 300              | 300              | 300              | 300              | 300              | 300              |
| 27,670             | Overtime                                 | 27,756           | 27,756           | 37,500           | 27,756           | 27,756           | 27,756           |
| 83,132             | Others National Insurance Employers      | 77,963           | 77,963           | 82,061           | 82,511           | 83,725           | 84,251           |
| 164,187            | Others Superannuation Employers          | 165,234          | 165,437          | 160,528          | 161,588          | 163,891          | 165,530          |
| (191)              | Others Miscellaneous Staff Costs         | 2,180            | 0                | 2,180            | 0                | 0                | 0                |
| <b>1,182,429</b>   | <b>Employee Cost</b>                     | <b>1,187,794</b> | <b>1,186,628</b> | <b>1,170,978</b> | <b>1,173,400</b> | <b>1,189,404</b> | <b>1,200,643</b> |
| 7,820              | Water Rates                              | 0                | 0                | 7,317            | 7,300            | 7,300            | 7,300            |
| 76,810             | Rates - Non Domestic                     | 84,550           | 84,550           | 93,400           | 93,400           | 93,400           | 93,400           |
| 7,592              | Rents                                    | 7,592            | 7,592            | 7,542            | 7,592            | 7,592            | 7,592            |
| 746                | Electricity                              | 1,756            | 1,756            | 1,756            | 1,844            | 1,936            | 2,033            |
| 329                | Security & Patrols Contracts             | 800              | 800              | 800              | 800              | 800              | 800              |
| 296                | Other Property Costs                     | 750              | 750              | 750              | 750              | 750              | 750              |
| <b>93,593</b>      | <b>Property Cost</b>                     | <b>95,448</b>    | <b>95,448</b>    | <b>111,565</b>   | <b>111,686</b>   | <b>111,778</b>   | <b>111,875</b>   |
| 51,099             | Internal Fleet Maintenance Charge        | 43,000           | 43,000           | 51,000           | 51,000           | 51,000           | 51,000           |
| 873                | Tyres                                    | 100              | 100              | 0                | 100              | 100              | 100              |
| 5,858              | Repair/Maint Veh & Plant                 | 10,000           | 10,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| 5,911              | Employee Related Travel                  | 12,700           | 12,700           | 7,084            | 7,700            | 7,700            | 7,700            |
| 7,528              | Other Transport Costs External           | 3,500            | 3,500            | 1,000            | 3,500            | 3,500            | 3,500            |
| <b>71,269</b>      | <b>Transport Cost</b>                    | <b>69,300</b>    | <b>69,300</b>    | <b>69,084</b>    | <b>72,300</b>    | <b>72,300</b>    | <b>72,300</b>    |
| 420                | Advertising                              | 0                | 0                | 0                | 0                | 0                | 0                |
| 3,219              | Mobile Phones                            | 200              | 200              | 100              | 250              | 250              | 250              |
| 2,752              | Membership Fees & Subscriptions          | 3,750            | 3,000            | 3,550            | 3,000            | 3,000            | 3,000            |
| 28,140             | Computer Software                        | 27,750           | 27,750           | 27,750           | 27,750           | 27,750           | 27,750           |
| 2,140              | Machine Rentals And Leasing              | 1,700            | 1,700            | 6,700            | 1,700            | 1,700            | 1,700            |
| 72,612             | Winter Maintenance                       | 130,000          | 110,000          | 110,000          | 110,000          | 110,000          | 110,000          |
| 358,171            | Street Lighting Power                    | 310,000          | 310,000          | 337,927          | 347,316          | 363,397          | 380,283          |
| 4,675              | Clothing, Uniforms etc                   | 3,400            | 3,400            | 3,000            | 3,400            | 3,400            | 3,400            |
| 49,870             | Supplies & Services                      | 40,467           | 40,467           | 39,700           | 40,367           | 40,367           | 40,367           |
| 18,630             | Traffic Signs, Poles etc                 | 16,000           | 16,000           | 16,000           | 16,000           | 16,000           | 16,000           |
| 4,323              | Lighting Materials General               | 8,000            | 8,000            | 8,000            | 8,000            | 8,000            | 8,000            |
| 748                | Legal Expenses                           | 150              | 150              | 150              | 150              | 150              | 150              |
| 609,963            | Payment to Contractors Client            | 655,216          | 655,216          | 655,000          | 655,216          | 655,216          | 655,216          |
| 28,274             | Consultants-Material Testing             | 17,030           | 17,030           | 32,864           | 17,030           | 17,030           | 17,030           |
| <b>1,183,937</b>   | <b>Supplies services and Admin Costs</b> | <b>1,213,663</b> | <b>1,192,913</b> | <b>1,240,741</b> | <b>1,230,179</b> | <b>1,246,260</b> | <b>1,263,146</b> |
| 1,437,462          | Payments to Trading Accts - Statutory    | 2,310,600        | 2,310,600        | 2,270,600        | 2,273,677        | 2,313,709        | 2,313,740        |
| 965,399            | Payments to Trading Accts Non Stat.      | 180,100          | 180,100          | 180,100          | 180,000          | 180,000          | 180,000          |
| 230,985            | Payments to Roads Operation              | 0                | 0                | 0                | 0                | 0                | 0                |
| 2,711              | Payment To Other Local Authorities       | 5,741            | 5,741            | 5,741            | 5,741            | 5,741            | 5,741            |
| <b>2,636,557</b>   | <b>Payments to other Bodies</b>          | <b>2,496,441</b> | <b>2,496,441</b> | <b>2,456,441</b> | <b>2,459,418</b> | <b>2,499,450</b> | <b>2,499,481</b> |
| <b>5,167,785</b>   | <b>Gross Expenditure</b>                 | <b>5,062,646</b> | <b>5,040,730</b> | <b>5,048,809</b> | <b>5,046,982</b> | <b>5,119,193</b> | <b>5,147,445</b> |
| 0                  | Sales General                            | (6,000)          | (6,000)          | (6,000)          | (6,000)          | (6,000)          | (6,000)          |
| (134,184)          | Roads Recoverable Sales                  | (63,578)         | (63,578)         | (64,000)         | (63,578)         | (63,578)         | (63,578)         |
| (60,046)           | Miscellaneous Income                     | (59,600)         | (59,600)         | (26,000)         | (28,600)         | (28,600)         | (28,600)         |
| (503,635)          | Other Accounts of the Authority          | (151,712)        | (151,712)        | (185,600)        | (182,712)        | (182,712)        | (182,712)        |
| (316,841)          | Int Rech - Staff Costs                   | (341,800)        | (341,800)        | (341,820)        | (343,956)        | (345,693)        | (347,448)        |
| <b>(1,014,706)</b> | <b>Income</b>                            | <b>(622,690)</b> | <b>(622,690)</b> | <b>(623,420)</b> | <b>(624,846)</b> | <b>(626,583)</b> | <b>(628,338)</b> |
| <b>(1,014,706)</b> | <b>Gross Income</b>                      | <b>(622,690)</b> | <b>(622,690)</b> | <b>(623,420)</b> | <b>(624,846)</b> | <b>(626,583)</b> | <b>(628,338)</b> |
| <b>4,153,079</b>   | <b>Net Expenditure</b>                   | <b>4,439,956</b> | <b>4,418,040</b> | <b>4,425,389</b> | <b>4,422,137</b> | <b>4,492,610</b> | <b>4,519,107</b> |

## Environment and Neighbourhood Roads Operations

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|------------------------------------------|-----------------------------------|--------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                          | £                                 | £                              | £                     | £                            | £                                 | £                                 |
| 701,566              | Others Basic Pay                         | 737,936                           | 741,092                        | 727,826               | 758,437                      | 770,422                           | 780,393                           |
| 86,827               | Overtime                                 | 128,878                           | 123,878                        | 133,105               | 123,878                      | 123,878                           | 123,878                           |
| 3,788                | Others Training Costs                    | 301                               | 301                            | 2,600                 | 9,301                        | 301                               | 9,301                             |
| 77,685               | Others National Insurance Employers      | 83,186                            | 83,186                         | 70,044                | 73,046                       | 74,211                            | 75,177                            |
| 129,279              | Others Superannuation Employers          | 139,499                           | 140,288                        | 130,956               | 136,570                      | 138,748                           | 140,554                           |
| 17                   | Others Miscellaneous Staff Costs         | 500                               | 0                              | 0                     | 0                            | 0                                 | 0                                 |
| <b>999,162</b>       | <b>Employee Cost</b>                     | <b>1,090,300</b>                  | <b>1,088,744</b>               | <b>1,064,531</b>      | <b>1,101,233</b>             | <b>1,107,561</b>                  | <b>1,129,303</b>                  |
| 3,276                | Water Rates                              | 2,000                             | 2,000                          | 2,000                 | 2,000                        | 2,000                             | 2,000                             |
| 9,758                | Rents                                    | 9,758                             | 9,758                          | 9,758                 | 9,758                        | 9,758                             | 9,758                             |
| 6,392                | Electricity                              | 4,246                             | 4,246                          | 4,246                 | 4,458                        | 4,469                             | 4,469                             |
| 1,622                | Security & Patrols Contracts             | 1,900                             | 1,900                          | 1,900                 | 1,900                        | 1,900                             | 1,900                             |
| 1,617                | Other Property Costs                     | 1,500                             | 1,500                          | 1,500                 | 1,500                        | 1,500                             | 1,500                             |
| 61,752               | Dso Allocation - Depot                   | 62,583                            | 62,583                         | 62,500                | 62,583                       | 62,583                            | 62,583                            |
| <b>84,417</b>        | <b>Property Cost</b>                     | <b>81,987</b>                     | <b>81,987</b>                  | <b>81,904</b>         | <b>82,199</b>                | <b>82,210</b>                     | <b>82,210</b>                     |
| 47,778               | Internal Fleet Maintenance Charge        | 60,000                            | 60,000                         | 60,000                | 52,000                       | 52,000                            | 52,000                            |
| 71,635               | Leasing Charges Vehicles                 | 59,696                            | 59,696                         | 59,696                | 59,696                       | 59,696                            | 59,696                            |
| 261,219              | Roads Only Plant Hire                    | 386,880                           | 386,880                        | 386,900               | 386,880                      | 386,880                           | 386,880                           |
| 48,388               | Diesel Internal                          | 54,873                            | 54,873                         | 55,000                | 54,873                       | 54,873                            | 54,873                            |
| 22,021               | Repair/Maint Veh & Plant                 | 12,000                            | 12,000                         | 12,000                | 12,000                       | 12,000                            | 12,000                            |
| 7,479                | Payment to Garage/Engine-Roads Or        | 6,500                             | 6,500                          | 6,500                 | 6,500                        | 6,500                             | 6,500                             |
| 0                    | Employee Related Travel                  | 300                               | 300                            | 300                   | 300                          | 300                               | 300                               |
| 1,600                | Other Transport Costs External           | 8,900                             | 8,900                          | 8,900                 | 8,900                        | 8,900                             | 8,900                             |
| <b>460,120</b>       | <b>Transport Cost</b>                    | <b>589,149</b>                    | <b>589,149</b>                 | <b>589,296</b>        | <b>581,149</b>               | <b>581,149</b>                    | <b>581,149</b>                    |
| 25                   | Printing                                 | 500                               | 0                              | 0                     | 0                            | 0                                 | 0                                 |
| 2,733                | Phones                                   | 3,500                             | 3,500                          | 3,500                 | 3,500                        | 3,500                             | 3,500                             |
| 1,927                | Machine Rentals And Leasing              | 3,200                             | 3,200                          | 3,200                 | 3,200                        | 3,200                             | 3,200                             |
| 2,185                | Small Office Equip/Computer Purch &      | 400                               | 400                            | 400                   | 400                          | 400                               | 400                               |
| 15,404               | Equipment Roads                          | 17,500                            | 17,500                         | 17,500                | 17,500                       | 17,500                            | 17,500                            |
| 571,980              | Roads Bitumen, Asphalt                   | 1,025,000                         | 1,030,000                      | 1,030,000             | 1,005,644                    | 1,005,978                         | 1,006,248                         |
| 9,234                | Clothing, Uniforms etc                   | 8,000                             | 8,000                          | 8,000                 | 8,000                        | 8,000                             | 8,000                             |
| 21,925               | Roads Only Supplies & Services           | 12,522                            | 12,059                         | 12,059                | 12,059                       | 12,059                            | 12,059                            |
| 688,144              | Payment to Contractors Roads Op          | 520,000                           | 520,000                        | 520,000               | 520,000                      | 520,000                           | 520,000                           |
| <b>1,313,557</b>     | <b>Supplies services and Admin Costs</b> | <b>1,590,622</b>                  | <b>1,594,659</b>               | <b>1,594,659</b>      | <b>1,570,303</b>             | <b>1,570,637</b>                  | <b>1,570,907</b>                  |
| 152,992              | Other Accounts of the Authority          | 138,678                           | 138,678                        | 152,992               | 154,522                      | 156,067                           | 157,628                           |
| 65                   | Medical Fees                             | 300                               | 300                            | 0                     | 300                          | 300                               | 300                               |
| <b>153,057</b>       | <b>Payments to other Bodies</b>          | <b>138,978</b>                    | <b>138,978</b>                 | <b>152,992</b>        | <b>154,822</b>               | <b>156,367</b>                    | <b>157,928</b>                    |
| <b>3,010,313</b>     | <b>Gross Expenditure</b>                 | <b>3,491,036</b>                  | <b>3,493,517</b>               | <b>3,483,382</b>      | <b>3,489,706</b>             | <b>3,497,924</b>                  | <b>3,521,497</b>                  |
| (3,833,813)          | Other Accounts of the Authority          | (4,374,160)                       | (4,374,160)                    | (4,374,160)           | (4,374,160)                  | (4,374,160)                       | (4,374,160)                       |
| <b>(3,833,813)</b>   | <b>Income</b>                            | <b>(4,374,160)</b>                | <b>(4,374,160)</b>             | <b>(4,374,160)</b>    | <b>(4,374,160)</b>           | <b>(4,374,160)</b>                | <b>(4,374,160)</b>                |
| <b>(3,833,813)</b>   | <b>Gross Income</b>                      | <b>(4,374,160)</b>                | <b>(4,374,160)</b>             | <b>(4,374,160)</b>    | <b>(4,374,160)</b>           | <b>(4,374,160)</b>                | <b>(4,374,160)</b>                |
| <b>(823,500)</b>     | <b>Net Expenditure</b>                   | <b>(883,124)</b>                  | <b>(880,643)</b>               | <b>(890,778)</b>      | <b>(884,454)</b>             | <b>(876,236)</b>                  | <b>(852,663)</b>                  |

## Environment and Neighbourhood Facilities Management

| OUTTURN<br>2016/2017 | DESCRIPTION                             | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|-----------------------------------------|-----------------------------------|--------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                         | £                                 | £                              | £                     | £                            | £                                 | £                                 |
| 265,416              | Others Basic Pay                        | 258,761                           | 259,024                        | 248,842               | 263,609                      | 267,619                           | 270,186                           |
| 454                  | Overtime                                | 1,400                             | 1,400                          | 0                     | 1,400                        | 1,400                             | 1,400                             |
| 2,243                | Others Training Costs                   | 800                               | 800                            | 4,470                 | 800                          | 800                               | 800                               |
| 27,687               | Others National Insurance Employer:     | 23,101                            | 23,101                         | 25,364                | 26,906                       | 27,315                            | 27,577                            |
| 51,273               | Others Superannuation Employers         | 47,463                            | 47,529                         | 48,027                | 50,876                       | 51,650                            | 52,146                            |
| <b>347,073</b>       | <b>Employee Cost</b>                    | <b>331,525</b>                    | <b>331,854</b>                 | <b>326,702</b>        | <b>343,592</b>               | <b>348,784</b>                    | <b>352,109</b>                    |
| 114                  | Hire Of Vehicles                        | 100                               | 100                            | 1,960                 | 100                          | 100                               | 100                               |
| 2,572                | Employee Related Travel                 | 4,867                             | 2,867                          | 1,946                 | 2,534                        | 2,534                             | 2,534                             |
| <b>2,686</b>         | <b>Transport Cost</b>                   | <b>4,967</b>                      | <b>2,967</b>                   | <b>3,906</b>          | <b>2,634</b>                 | <b>2,634</b>                      | <b>2,634</b>                      |
| 1,169                | Mobile Phones                           | 1,600                             | 1,600                          | 284                   | 1,200                        | 1,200                             | 1,200                             |
| 193                  | Hospitality                             | 1,000                             | 500                            | 500                   | 500                          | 500                               | 500                               |
| 225                  | Membership Fees & Subscriptions         | 540                               | 432                            | 432                   | 432                          | 432                               | 432                               |
| 390                  | Conference Fees                         | 995                               | 798                            | 798                   | 798                          | 798                               | 798                               |
| 1,189                | Supplies & Services                     | 3,000                             | 500                            | 3,219                 | 1,200                        | 1,200                             | 1,200                             |
| <b>3,166</b>         | <b>Supplies services and Admin Cost</b> | <b>7,135</b>                      | <b>3,830</b>                   | <b>5,233</b>          | <b>4,130</b>                 | <b>4,130</b>                      | <b>4,130</b>                      |
| <b>352,925</b>       | <b>Gross Expenditure</b>                | <b>343,627</b>                    | <b>338,651</b>                 | <b>335,841</b>        | <b>350,356</b>               | <b>355,548</b>                    | <b>358,873</b>                    |
| <b>0</b>             | <b>Gross Income</b>                     | <b>0</b>                          | <b>0</b>                       | <b>0</b>              | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| <b>352,925</b>       | <b>Net Expenditure</b>                  | <b>343,627</b>                    | <b>338,651</b>                 | <b>335,841</b>        | <b>350,356</b>               | <b>355,548</b>                    | <b>358,873</b>                    |

**Environment and Neighbourhood  
Ground Maintenance & Street Cleaning Client**

| OUTTURN          |                                 | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|------------------|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/2017        | DESCRIPTION                     | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
| £                |                                 | 2017/2018        | 2017/18          | 2017/2018        | 2018/19          | 2019/20          | 2020/21          |
| £                |                                 | £                | £                | £                | £                | £                | £                |
|                  | 0 Payments to Other Agencies    | 0                | 186,200          | 186,200          | 186,200          | 186,200          | 186,200          |
| 7,102,741        | Other Accounts of the Authority | 7,277,149        | 7,277,149        | 7,277,149        | 7,458,534        | 7,647,174        | 7,843,359        |
| <b>7,102,741</b> | <b>Payments to other Bodies</b> | <b>7,277,149</b> | <b>7,463,349</b> | <b>7,463,349</b> | <b>7,644,734</b> | <b>7,833,374</b> | <b>8,029,559</b> |
| <b>7,102,741</b> | <b>Gross Expenditure</b>        | <b>7,277,149</b> | <b>7,463,349</b> | <b>7,463,349</b> | <b>7,644,734</b> | <b>7,833,374</b> | <b>8,029,559</b> |
| <b>7,102,741</b> | <b>Net Expenditure</b>          | <b>7,277,149</b> | <b>7,463,349</b> | <b>7,463,349</b> | <b>7,644,734</b> | <b>7,833,374</b> | <b>8,029,559</b> |

## Environment and Neighbourhood Outdoor Services

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL              | REVISED             | PROBABLE        | DRAFT               | INDICATIVE          | INDICATIVE          |
|----------------------|------------------------------------------|-----------------------|---------------------|-----------------|---------------------|---------------------|---------------------|
|                      |                                          | ESTIMATE<br>2017/2018 | ESTIMATE<br>2017/18 |                 | ESTIMATE<br>2018/19 | ESTIMATE<br>2019/20 | ESTIMATE<br>2020/21 |
| £                    |                                          | £                     | £                   | £               | £                   | £                   | £                   |
| 276,659              | Others Basic Pay                         | 73,580                | 72,380              | 66,228          | 75,004              | 75,742              | 76,487              |
| 24,777               | Overtime                                 | 4,340                 | 5,540               | 5,597           | 4,340               | 4,340               | 4,340               |
| 20,619               | Others National Insurance Employers      | 2,508                 | 2,508               | 6,102           | 5,759               | 5,798               | 5,836               |
| 48,735               | Others Superannuation Employers          | 12,794                | 12,794              | 12,136          | 13,773              | 13,844              | 13,915              |
| <b>370,790</b>       | <b>Employee Cost</b>                     | <b>93,222</b>         | <b>93,222</b>       | <b>90,063</b>   | <b>98,876</b>       | <b>99,723</b>       | <b>100,579</b>      |
| 33,619               | Metered Water                            | 19,000                | 19,000              | 15,312          | 14,757              | 14,757              | 14,757              |
| 20,760               | Rates - Non Domestic                     | 13,000                | 13,000              | 13,416          | 21,700              | 21,700              | 21,700              |
| 1,307                | Council Tax Payments                     | 1,500                 | 1,500               | 1,500           | 1,500               | 1,500               | 1,500               |
| 77,043               | Electricity                              | 17,500                | 17,500              | 17,500          | 18,375              | 18,419              | 18,421              |
| 12,196               | Gas                                      | 2,000                 | 2,000               | 5,940           | 2,060               | 2,062               | 2,062               |
| 960                  | Cleaning Materials                       | 1,700                 | 1,700               | 1,700           | 1,700               | 1,700               | 1,700               |
| 2,752                | Rep & Maintenance                        | 1,000                 | 1,000               | 1,000           | 1,000               | 1,000               | 1,000               |
| 7,877                | Other Property Costs                     | 3,000                 | 3,000               | 3,000           | 3,000               | 3,000               | 3,000               |
| <b>156,514</b>       | <b>Property Cost</b>                     | <b>58,700</b>         | <b>58,700</b>       | <b>59,368</b>   | <b>64,092</b>       | <b>64,138</b>       | <b>64,140</b>       |
| 429                  | Printing                                 | 341                   | 341                 | 583             | 341                 | 341                 | 341                 |
| 0                    | Telephone - Calls                        | 0                     | 60                  | 369             | 360                 | 360                 | 360                 |
| 6,631                | Telephone Rentals                        | 365                   | 305                 | 140             | 140                 | 140                 | 140                 |
| 106                  | Machine Rentals And Leasing              | 50                    | 50                  | 0               | 0                   | 0                   | 0                   |
| 8,552                | Supplies & Services                      | 0                     | 0                   | 0               | 0                   | 0                   | 0                   |
| 93,941               | Payment to Contractors                   | 93,000                | 93,000              | 95,016          | 93,000              | 93,000              | 93,000              |
| <b>109,659</b>       | <b>Supplies services and Admin Costs</b> | <b>93,756</b>         | <b>93,756</b>       | <b>96,108</b>   | <b>93,841</b>       | <b>93,841</b>       | <b>93,841</b>       |
| 34,681               | Payment to Other Bodies                  | 36,000                | 36,000              | 35,685          | 36,000              | 36,000              | 36,000              |
| 7,046                | Payments Other Accounts of Authority     | 0                     | 0                   | 1,046           | 7,046               | 7,046               | 7,046               |
| <b>41,727</b>        | <b>Payments to other Bodies</b>          | <b>36,000</b>         | <b>36,000</b>       | <b>36,731</b>   | <b>43,046</b>       | <b>43,046</b>       | <b>43,046</b>       |
| <b>678,690</b>       | <b>Gross Expenditure</b>                 | <b>281,678</b>        | <b>281,678</b>      | <b>282,270</b>  | <b>299,855</b>      | <b>300,748</b>      | <b>301,606</b>      |
| (2,047)              | Income From Other Agencies               | (1,500)               | (1,500)             | (1,500)         | (1,500)             | (1,500)             | (1,500)             |
| (16,035)             | Rents                                    | (2,800)               | (2,800)             | (2,800)         | (2,800)             | (2,800)             | (2,800)             |
| (139,481)            | Fees & Charges                           | (52,000)              | (52,000)            | (58,000)        | (54,080)            | (54,163)            | (54,167)            |
| 0                    | Events Income                            | (300)                 | (300)               | (300)           | (300)               | (300)               | (300)               |
| <b>(157,563)</b>     | <b>Income</b>                            | <b>(56,600)</b>       | <b>(56,600)</b>     | <b>(62,600)</b> | <b>(58,680)</b>     | <b>(58,763)</b>     | <b>(58,767)</b>     |
| <b>(157,563)</b>     | <b>Gross Income</b>                      | <b>(56,600)</b>       | <b>(56,600)</b>     | <b>(62,600)</b> | <b>(58,680)</b>     | <b>(58,763)</b>     | <b>(58,767)</b>     |
| <b>521,127</b>       | <b>Net Expenditure</b>                   | <b>225,078</b>        | <b>225,078</b>      | <b>219,670</b>  | <b>241,175</b>      | <b>241,985</b>      | <b>242,839</b>      |

## Environment and Neighbourhood Leisure Management

| OUTTURN<br>2016/2017 | DESCRIPTION                          | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|--------------------------------------|-----------------------------------|--------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                      | £                                 | £                              | £                     | £                            | £                                 | £                                 |
| 2,149                | Rep & Maintenance                    | 0                                 | 0                              | 0                     | 0                            | 0                                 | 0                                 |
| <b>2,149</b>         | <b>Property Cost</b>                 | <b>0</b>                          | <b>0</b>                       | <b>0</b>              | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| 50,000               | Grants - Paymts to Strategic Partner | 50,000                            | 50,000                         | 50,000                | 50,000                       | 50,000                            | 50,000                            |
| 119,887              | Payment to Other Bodies              | 150,000                           | 150,000                        | 120,000               | 120,000                      | 120,000                           | 120,000                           |
| 3,957,440            | Other Accounts of the Authority      | 3,971,540                         | 3,952,540                      | 3,952,540             | 3,437,615                    | 3,263,122                         | 3,213,122                         |
| <b>4,127,327</b>     | <b>Payments to other Bodies</b>      | <b>4,171,540</b>                  | <b>4,152,540</b>               | <b>4,122,540</b>      | <b>3,607,615</b>             | <b>3,433,122</b>                  | <b>3,383,122</b>                  |
| <b>4,129,476</b>     | <b>Gross Expenditure</b>             | <b>4,171,540</b>                  | <b>4,152,540</b>               | <b>4,122,540</b>      | <b>3,607,615</b>             | <b>3,433,122</b>                  | <b>3,383,122</b>                  |
| (119,887)            | Income From Other Agencies           | (150,000)                         | (150,000)                      | (120,000)             | (120,000)                    | (120,000)                         | (120,000)                         |
| (546,127)            | Other Accounts of the Authority      | (553,040)                         | (553,040)                      | (553,040)             | (558,570)                    | (564,156)                         | (569,798)                         |
| <b>(666,014)</b>     | <b>Income</b>                        | <b>(703,040)</b>                  | <b>(703,040)</b>               | <b>(673,040)</b>      | <b>(678,570)</b>             | <b>(684,156)</b>                  | <b>(689,798)</b>                  |
| <b>(666,014)</b>     | <b>Gross Income</b>                  | <b>(703,040)</b>                  | <b>(703,040)</b>               | <b>(673,040)</b>      | <b>(678,570)</b>             | <b>(684,156)</b>                  | <b>(689,798)</b>                  |
| <b>3,463,462</b>     | <b>Net Expenditure</b>               | <b>3,468,500</b>                  | <b>3,449,500</b>               | <b>3,449,500</b>      | <b>2,929,045</b>             | <b>2,748,966</b>                  | <b>2,693,324</b>                  |

## Environment and Neighbourhood Building Cleaning

| OUTTURN               |                                          | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|-----------------------|------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/2017 DESCRIPTION |                                          | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
| 2017/2018             |                                          | 2017/2018        | 2017/18          | 2017/2018        | 2018/19          | 2019/20          | 2020/21          |
| £                     |                                          | £                | £                | £                | £                | £                | £                |
| 1,277,347             | Others Basic Pay                         | 1,319,259        | 1,307,878        | 1,285,641        | 1,295,957        | 1,308,916        | 1,322,006        |
| 41,671                | Overtime                                 | 78,500           | 78,500           | 54,000           | 78,500           | 78,500           | 78,500           |
| 1,500                 | Others Training Costs                    | 1,500            | 1,500            | 1,500            | 1,500            | 1,500            | 1,500            |
| 33,906                | Others National Insurance Employers      | 37,435           | 35,435           | 32,736           | 33,912           | 34,251           | 34,594           |
| 154,849               | Others Superannuation Employers          | 172,923          | 173,328          | 156,666          | 157,109          | 158,680          | 160,267          |
| 0                     | Others Miscellaneous Staff Costs         | 700              | 0                | 0                | 0                | 0                | 0                |
| <b>1,509,273</b>      | <b>Employee Cost</b>                     | <b>1,610,317</b> | <b>1,596,641</b> | <b>1,530,542</b> | <b>1,566,978</b> | <b>1,581,848</b> | <b>1,596,866</b> |
| 38,221                | Cleaning Materials                       | 40,000           | 40,000           | 79,280           | 40,000           | 40,000           | 40,000           |
| 329                   | Cleaning Equipment                       | 300              | 300              | 300              | 300              | 300              | 300              |
| 1,478                 | Window Cleaning                          | 0                | 0                | 0                | 634              | 634              | 634              |
| 1,582                 | Refuse Collection                        | 0                | 0                | 0                | 0                | 0                | 0                |
| 175                   | Security & Patrols Contracts             | 300              | 300              | 325              | 300              | 300              | 300              |
| 3,292                 | Dso Allocation - Depot                   | 3,499            | 3,499            | 3,499            | 3,499            | 3,499            | 3,499            |
| <b>45,077</b>         | <b>Property Cost</b>                     | <b>44,099</b>    | <b>44,099</b>    | <b>83,404</b>    | <b>44,733</b>    | <b>44,733</b>    | <b>44,733</b>    |
| 1,671                 | Employee Related Travel                  | 700              | 700              | 1,654            | 1,346            | 1,346            | 1,346            |
| 0                     | Other Transport Costs                    | 1,400            | 1,400            | 0                | 0                | 0                | 0                |
| <b>1,671</b>          | <b>Transport Cost</b>                    | <b>2,100</b>     | <b>2,100</b>     | <b>1,654</b>     | <b>1,346</b>     | <b>1,346</b>     | <b>1,346</b>     |
| 1,046                 | Postages                                 | 0                | 0                | 1,272            | 1,046            | 1,046            | 1,046            |
| 22                    | Phones                                   | 40               | 40               | 22               | 22               | 22               | 22               |
| 9,892                 | Tools & Equipment (Repairs & Maint.)     | 12,500           | 12,500           | 9,592            | 9,900            | 9,900            | 9,900            |
| 4,388                 | Purchase of Tools & Equipment            | 2,000            | 2,000            | 2,476            | 3,554            | 3,554            | 3,554            |
| 2,083                 | Clothing, Uniforms etc                   | 4,700            | 4,700            | 4,174            | 4,700            | 4,700            | 4,700            |
| 32,274                | Supplies & Services                      | 2,500            | 2,500            | 2,026            | 1,500            | 1,500            | 1,500            |
| <b>49,705</b>         | <b>Supplies services and Admin Costs</b> | <b>21,740</b>    | <b>21,740</b>    | <b>19,562</b>    | <b>20,722</b>    | <b>20,722</b>    | <b>20,722</b>    |
| <b>1,605,726</b>      | <b>Gross Expenditure</b>                 | <b>1,678,256</b> | <b>1,664,580</b> | <b>1,635,162</b> | <b>1,633,779</b> | <b>1,648,649</b> | <b>1,663,667</b> |
| (141,557)             | Fees & Charges                           | (154,749)        | (154,749)        | (146,916)        | (152,792)        | (158,904)        | (165,260)        |
| (53,285)              | Int Rech - Other Contracts               | (56,740)         | (56,740)         | (55,416)         | (57,633)         | (59,938)         | (62,336)         |
| <b>(194,842)</b>      | <b>Income</b>                            | <b>(211,489)</b> | <b>(211,489)</b> | <b>(202,332)</b> | <b>(210,425)</b> | <b>(218,842)</b> | <b>(227,596)</b> |
| <b>(194,842)</b>      | <b>Gross Income</b>                      | <b>(211,489)</b> | <b>(211,489)</b> | <b>(202,332)</b> | <b>(210,425)</b> | <b>(218,842)</b> | <b>(227,596)</b> |
| <b>1,410,884</b>      | <b>Net Expenditure</b>                   | <b>1,466,767</b> | <b>1,453,091</b> | <b>1,432,830</b> | <b>1,423,354</b> | <b>1,429,806</b> | <b>1,436,071</b> |

## Environment and Neighbourhood Building Cleaning - PPP

| OUTTURN          |                                          | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|------------------|------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/2017        | DESCRIPTION                              | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
|                  |                                          | 2017/2018        | 2017/18          | 2017/2018        | 2018/19          | 2019/20          | 2020/21          |
| £                |                                          | £                | £                | £                | £                | £                | £                |
| 522,019          | Others Basic Pay                         | 508,210          | 513,558          | 529,716          | 543,694          | 549,131          | 557,687          |
| 14,131           | Overtime                                 | 25,000           | 25,000           | 14,268           | 14,268           | 14,268           | 25,000           |
| 11,969           | Others National Insurance Employers      | 14,744           | 14,744           | 12,544           | 12,396           | 12,731           | 12,858           |
| 66,351           | Others Superannuation Employers          | 68,091           | 69,428           | 70,221           | 73,484           | 74,007           | 74,747           |
| <b>614,470</b>   | <b>Employee Cost</b>                     | <b>616,045</b>   | <b>622,730</b>   | <b>626,749</b>   | <b>643,842</b>   | <b>650,137</b>   | <b>670,292</b>   |
| 32,136           | Cleaning Materials                       | 21,000           | 21,000           | 33,438           | 25,000           | 25,000           | 25,000           |
| <b>32,136</b>    | <b>Property Cost</b>                     | <b>21,000</b>    | <b>21,000</b>    | <b>33,438</b>    | <b>25,000</b>    | <b>25,000</b>    | <b>25,000</b>    |
| 244              | Phones                                   | 250              | 250              | 216              | 250              | 250              | 250              |
| 3,849            | Tools & Equipment (Repairs & Maint.)     | 2,500            | 2,500            | 2,500            | 2,500            | 2,500            | 2,500            |
| 6,585            | Purchase of Tools & Equipment            | 12,160           | 12,160           | 12,160           | 8,500            | 8,500            | 8,500            |
| 953              | Clothing, Uniforms etc                   | 690              | 690              | 690              | 690              | 690              | 690              |
| 0                | Other Admin Costs                        | 1,100            | 1,100            | 1,100            | 0                | 0                | 0                |
| 0                | Misc. Expenditure                        | 100              | 100              | 100              | 0                | 0                | 0                |
| <b>11,631</b>    | <b>Supplies services and Admin Costs</b> | <b>16,800</b>    | <b>16,800</b>    | <b>16,766</b>    | <b>11,940</b>    | <b>11,940</b>    | <b>11,940</b>    |
| <b>658,237</b>   | <b>Gross Expenditure</b>                 | <b>653,845</b>   | <b>660,530</b>   | <b>676,953</b>   | <b>680,782</b>   | <b>687,077</b>   | <b>707,232</b>   |
| (852,542)        | Int Rech - Other Contracts               | (865,327)        | (865,327)        | (861,067)        | (895,510)        | (931,331)        | (968,584)        |
| <b>(852,542)</b> | <b>Income</b>                            | <b>(865,327)</b> | <b>(865,327)</b> | <b>(861,067)</b> | <b>(895,510)</b> | <b>(931,331)</b> | <b>(968,584)</b> |
| <b>(852,542)</b> | <b>Gross Income</b>                      | <b>(865,327)</b> | <b>(865,327)</b> | <b>(861,067)</b> | <b>(895,510)</b> | <b>(931,331)</b> | <b>(968,584)</b> |
| <b>(194,305)</b> | <b>Net Expenditure</b>                   | <b>(211,482)</b> | <b>(204,797)</b> | <b>(184,114)</b> | <b>(214,728)</b> | <b>(244,254)</b> | <b>(261,352)</b> |

## Environment and Neighbourhood Facilities Assistants

| OUTTURN          |                                          | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|------------------|------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/2017        | DESCRIPTION                              | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
| £                |                                          | 2017/2018        | 2017/18          | 2017/2018        | 2018/19          | 2019/20          | 2020/21          |
|                  |                                          | £                | £                | £                | £                | £                | £                |
| 1,444,052        | Others Basic Pay                         | 1,579,973        | 1,566,282        | 1,491,637        | 1,581,945        | 1,597,764        | 1,613,742        |
| 144,916          | Overtime                                 | 160,000          | 160,000          | 110,000          | 145,000          | 145,000          | 145,000          |
| 950              | Others Training Costs                    | 1,000            | 1,000            | 1,932            | 1,000            | 1,000            | 1,000            |
| 118,527          | Others National Insurance Employers      | 131,637          | 131,637          | 117,180          | 123,931          | 125,170          | 126,422          |
| 244,116          | Others Superannuation Employers          | 263,040          | 267,117          | 261,307          | 276,769          | 279,536          | 282,332          |
| 0                | Others Miscellaneous Staff Costs         | 1,000            | 0                | 0                | 0                | 0                | 0                |
| <b>1,952,561</b> | <b>Employee Cost</b>                     | <b>2,136,650</b> | <b>2,126,036</b> | <b>1,982,056</b> | <b>2,128,644</b> | <b>2,148,471</b> | <b>2,168,495</b> |
| 7,702            | Personal Hygiene                         | 7,500            | 7,500            | 7,992            | 7,702            | 7,702            | 7,702            |
| 934              | Security & Patrols Contracts             | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            | 1,000            |
| 2,876            | Dso Allocation - Depot                   | 3,060            | 3,060            | 3,060            | 3,060            | 3,060            | 3,060            |
| <b>11,512</b>    | <b>Property Cost</b>                     | <b>11,560</b>    | <b>11,560</b>    | <b>12,052</b>    | <b>11,762</b>    | <b>11,762</b>    | <b>11,762</b>    |
| 1,863            | Employee Related Travel                  | 1,500            | 1,500            | 2,176            | 1,863            | 1,863            | 1,863            |
| <b>1,863</b>     | <b>Transport Cost</b>                    | <b>1,500</b>     | <b>1,500</b>     | <b>2,176</b>     | <b>1,863</b>     | <b>1,863</b>     | <b>1,863</b>     |
| 69,312           | Contract Janitorial Supplies             | 65,500           | 65,500           | 65,500           | 65,500           | 65,500           | 65,500           |
| 0                | Employee Telephone Costs                 | 100              | 100              | 0                | 0                | 0                | 0                |
| 521              | Tools & Equipment (Repairs & Maint.)     | 1,000            | 1,000            | 606              | 1,000            | 1,000            | 1,000            |
| 2,305            | Clothing, Uniforms etc                   | 2,250            | 2,250            | 2,250            | 2,250            | 2,250            | 2,250            |
| 57               | Supplies & Services                      | 60               | 60               | 267              | 100              | 100              | 100              |
| <b>72,195</b>    | <b>Supplies services and Admin Costs</b> | <b>68,910</b>    | <b>68,910</b>    | <b>68,623</b>    | <b>68,850</b>    | <b>68,850</b>    | <b>68,850</b>    |
| <b>2,038,131</b> | <b>Gross Expenditure</b>                 | <b>2,218,620</b> | <b>2,208,006</b> | <b>2,064,907</b> | <b>2,211,119</b> | <b>2,230,946</b> | <b>2,250,970</b> |
| (61,093)         | Fees & Charges                           | (20,000)         | (20,000)         | (20,000)         | (20,000)         | (20,000)         | (20,000)         |
| <b>(61,093)</b>  | <b>Income</b>                            | <b>(20,000)</b>  | <b>(20,000)</b>  | <b>(20,000)</b>  | <b>(20,000)</b>  | <b>(20,000)</b>  | <b>(20,000)</b>  |
| <b>(61,093)</b>  | <b>Gross Income</b>                      | <b>(20,000)</b>  | <b>(20,000)</b>  | <b>(20,000)</b>  | <b>(20,000)</b>  | <b>(20,000)</b>  | <b>(20,000)</b>  |
| <b>1,977,038</b> | <b>Net Expenditure</b>                   | <b>2,198,620</b> | <b>2,188,006</b> | <b>2,044,907</b> | <b>2,191,119</b> | <b>2,210,946</b> | <b>2,230,970</b> |

## Environment and Neighbourhood CPP Investments

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|------------------------------------------|-----------------------------------|--------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                          | £                                 | £                              | £                     | £                            | £                                 | £                                 |
| 16,456               | Others Basic Pay                         | 21,000                            | 21,000                         | 21,000                | 21,210                       | 21,422                            | 21,636                            |
| 1,351                | Others National Insurance Employers      | 1,400                             | 1,400                          | 1,400                 | 1,414                        | 1,428                             | 1,400                             |
| 3,176                | Others Superannuation Employers          | 4,000                             | 4,000                          | 4,000                 | 4,040                        | 4,080                             | 4,000                             |
| <b>20,983</b>        | <b>Employee Cost</b>                     | <b>26,400</b>                     | <b>26,400</b>                  | <b>26,400</b>         | <b>26,664</b>                | <b>26,931</b>                     | <b>27,036</b>                     |
| 10,992               | Supplies & Services                      | 1,015                             | 1,015                          | 1,015                 | 1,015                        | 1,015                             | 1,015                             |
| <b>10,992</b>        | <b>Supplies services and Admin Costs</b> | <b>1,015</b>                      | <b>1,015</b>                   | <b>1,015</b>          | <b>1,015</b>                 | <b>1,015</b>                      | <b>1,015</b>                      |
| 24,244               | Payment to Other Bodies                  | 23,134                            | 12,571                         | 12,571                | 12,571                       | 12,571                            | 12,571                            |
| <b>24,244</b>        | <b>Payments to other Bodies</b>          | <b>23,134</b>                     | <b>12,571</b>                  | <b>12,571</b>         | <b>12,571</b>                | <b>12,571</b>                     | <b>12,571</b>                     |
| <b>56,219</b>        | <b>Gross Expenditure</b>                 | <b>50,549</b>                     | <b>39,986</b>                  | <b>39,986</b>         | <b>40,250</b>                | <b>40,517</b>                     | <b>40,622</b>                     |
| (56,219)             | Other Accounts of the Authority          | (50,549)                          | 0                              | 0                     | 0                            | 0                                 | 0                                 |
| <b>(56,219)</b>      | <b>Income</b>                            | <b>(50,549)</b>                   | <b>0</b>                       | <b>0</b>              | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| <b>(56,219)</b>      | <b>Gross Income</b>                      | <b>(50,549)</b>                   | <b>0</b>                       | <b>0</b>              | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| <b>0</b>             | <b>Net Expenditure</b>                   | <b>0</b>                          | <b>39,986</b>                  | <b>39,986</b>         | <b>40,250</b>                | <b>40,517</b>                     | <b>40,622</b>                     |

## Environment and Neighbourhood Burial Grounds

| OUTTURN          |                                   | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|------------------|-----------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/2017        | DESCRIPTION                       | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
| £                |                                   | 2017/2018        | 2017/18          | 2017/2018        | 2018/19          | 2019/20          | 2020/21          |
| £                |                                   | £                | £                | £                | £                | £                | £                |
| 2,287            | Metered Water                     | 1,500            | 1,500            | 2,287            | 2,287            | 2,287            | 2,287            |
| 644              | Water Rates                       | 600              | 600              | 604              | 644              | 644              | 644              |
| 20,788           | Rates - Non Domestic              | 19,773           | 19,773           | 19,773           | 20,788           | 20,788           | 20,788           |
| 4,100            | Repairs & Maintenance             | 0                | 0                | 0                | 0                | 0                | 0                |
| 7,168            | Electricity                       | 7,956            | 7,956            | 7,168            | 7,526            | 7,903            | 8,298            |
| <b>34,987</b>    | <b>Property Cost</b>              | <b>29,829</b>    | <b>29,829</b>    | <b>29,832</b>    | <b>31,245</b>    | <b>31,622</b>    | <b>32,017</b>    |
| 0                | Employee Related Travel           | 319              | 319              | 0                | 0                | 0                | 0                |
| <b>0</b>         | <b>Transport Cost</b>             | <b>319</b>       | <b>319</b>       | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| 460,346          | Other Accounts of the Authority   | 478,760          | 478,760          | 478,760          | 497,910          | 497,910          | 497,910          |
| <b>460,346</b>   | <b>Payments to other Bodies</b>   | <b>478,760</b>   | <b>478,760</b>   | <b>478,760</b>   | <b>497,910</b>   | <b>497,910</b>   | <b>497,910</b>   |
| <b>495,333</b>   | <b>Gross Expenditure</b>          | <b>508,908</b>   | <b>508,908</b>   | <b>508,592</b>   | <b>529,156</b>   | <b>529,532</b>   | <b>529,927</b>   |
| (3,172)          | Rents Houses and Garages          | (3,170)          | (3,170)          | (3,170)          | (3,308)          | (3,440)          | (3,578)          |
| (176,012)        | Burial Ground Lairs               | (202,619)        | (202,619)        | (182,619)        | (190,497)        | (198,117)        | (206,042)        |
| (300,779)        | Interments                        | (331,359)        | (331,359)        | (311,359)        | (313,405)        | (325,941)        | (338,979)        |
| (15,486)         | Sales Burial Grounds/ Crematorium | (18,411)         | (18,411)         | (18,411)         | (37,328)         | (38,821)         | (40,373)         |
| <b>(495,449)</b> | <b>Income</b>                     | <b>(555,559)</b> | <b>(555,559)</b> | <b>(515,559)</b> | <b>(544,538)</b> | <b>(566,319)</b> | <b>(588,972)</b> |
| <b>(495,449)</b> | <b>Gross Income</b>               | <b>(555,559)</b> | <b>(555,559)</b> | <b>(515,559)</b> | <b>(544,538)</b> | <b>(566,319)</b> | <b>(588,972)</b> |
| <b>(116)</b>     | <b>Net Expenditure</b>            | <b>(46,651)</b>  | <b>(46,651)</b>  | <b>(6,967)</b>   | <b>(15,382)</b>  | <b>(36,788)</b>  | <b>(59,045)</b>  |

## Environment and Neighbourhood Crematorium

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE | REVISED<br>ESTIMATE | PROBABLE           | DRAFT<br>ESTIMATE  | INDICATIVE<br>ESTIMATE | INDICATIVE<br>ESTIMATE |
|----------------------|------------------------------------------|----------------------|---------------------|--------------------|--------------------|------------------------|------------------------|
|                      |                                          | 2017/2018            | 2017/18             | 2017/2018          | 2018/19            | 2019/20                | 2020/21                |
| £                    |                                          | £                    | £                   | £                  | £                  | £                      | £                      |
| 96,261               | Others Basic Pay                         | 105,939              | 106,495             | 97,511             | 95,988             | 96,848                 | 97,716                 |
| 34,541               | Overtime                                 | 25,081               | 25,081              | 34,494             | 35,653             | 35,653                 | 35,653                 |
| 13,605               | Others National Insurance Employers      | 13,584               | 13,584              | 13,222             | 13,085             | 13,202                 | 13,320                 |
| 18,569               | Others Superannuation Employers          | 19,020               | 19,159              | 18,951             | 18,699             | 18,866                 | 19,036                 |
| <b>162,976</b>       | <b>Employee Cost</b>                     | <b>163,624</b>       | <b>164,319</b>      | <b>164,178</b>     | <b>163,425</b>     | <b>164,569</b>         | <b>165,726</b>         |
| 4,622                | Metered Water                            | 4,600                | 4,600               | 4,622              | 4,622              | 4,622                  | 4,622                  |
| 66,555               | Rates - Non Domestic                     | 67,197               | 67,197              | 67,197             | 67,197             | 67,197                 | 67,197                 |
| 1,471                | Council Tax Payments                     | 1,835                | 1,835               | 1,471              | 1,471              | 1,471                  | 1,471                  |
| 5,384                | Electricity                              | 23,811               | 23,811              | 12,000             | 12,600             | 13,230                 | 13,892                 |
| 25,084               | Gas                                      | 42,720               | 42,720              | 25,049             | 25,659             | 26,429                 | 27,222                 |
| 1,218                | Cleaning                                 | 730                  | 730                 | 1,062              | 992                | 992                    | 992                    |
| 36,202               | Rep & Maintenance                        | 18,000               | 18,000              | 60,000             | 42,000             | 42,000                 | 42,000                 |
| <b>140,536</b>       | <b>Property Cost</b>                     | <b>158,893</b>       | <b>158,893</b>      | <b>171,401</b>     | <b>154,541</b>     | <b>155,941</b>         | <b>157,396</b>         |
| 2,049                | Printing                                 | 1,575                | 1,575               | 2,082              | 2,498              | 2,498                  | 2,498                  |
| 130                  | Stationery                               | 100                  | 100                 | 294                | 110                | 110                    | 110                    |
| 1,785                | Telephones                               | 250                  | 250                 | 1,653              | 1,207              | 1,207                  | 1,207                  |
| 1,622                | Tools & Equipment (Repairs & Maint.)     | 1,000                | 1,000               | 1,000              | 1,000              | 1,000                  | 1,000                  |
|                      | Emissions Testing                        | 3,600                | 3,600               | 2,495              | 3,600              | 3,600                  | 3,600                  |
| 1,418                | Clothing, Uniforms etc                   | 500                  | 500                 | 500                | 500                | 500                    | 500                    |
| 6,154                | Resaleable Goods                         | 2,200                | 2,200               | 5,686              | 6,823              | 6,823                  | 6,823                  |
| 373                  | Supplies & Services                      | 1,200                | 1,200               | 854                | 1,025              | 1,025                  | 1,025                  |
| 3,008                | Misc. Expenditure                        | 1,000                | 1,000               | 0                  | 0                  | 0                      | 0                      |
| 496                  | Bank and Security Charges                | 600                  | 600                 | 330                | 396                | 396                    | 396                    |
| <b>17,035</b>        | <b>Supplies services and Admin Costs</b> | <b>12,025</b>        | <b>12,025</b>       | <b>14,894</b>      | <b>17,160</b>      | <b>17,160</b>          | <b>17,160</b>          |
| 24,717               | Payment to Other Bodies                  | 20,590               | 20,590              | 30,738             | 29,846             | 29,846                 | 29,846                 |
| 1,737                | Other Accounts of the Authority          | 1,465                | 1,465               | 1,465              | 1,465              | 1,465                  | 1,465                  |
| <b>26,454</b>        | <b>Payments to other Bodies</b>          | <b>22,055</b>        | <b>22,055</b>       | <b>32,203</b>      | <b>31,311</b>      | <b>31,311</b>          | <b>31,311</b>          |
| <b>347,001</b>       | <b>Gross Expenditure</b>                 | <b>356,597</b>       | <b>357,292</b>      | <b>382,676</b>     | <b>366,438</b>     | <b>368,982</b>         | <b>371,593</b>         |
| (5,310)              | Other Fees                               | (3,703)              | (3,703)             | (3,703)            | (5,554)            | (5,777)                | (6,008)                |
| (1,133,460)          | Cremations                               | (1,290,460)          | (1,290,460)         | (1,198,801)        | (1,253,616)        | (1,303,761)            | (1,355,911)            |
| <b>(1,138,770)</b>   | <b>Income</b>                            | <b>(1,294,163)</b>   | <b>(1,294,163)</b>  | <b>(1,202,504)</b> | <b>(1,259,171)</b> | <b>(1,309,538)</b>     | <b>(1,361,919)</b>     |
| <b>(1,138,770)</b>   | <b>Gross Income</b>                      | <b>(1,294,163)</b>   | <b>(1,294,163)</b>  | <b>(1,202,504)</b> | <b>(1,259,171)</b> | <b>(1,309,538)</b>     | <b>(1,361,919)</b>     |
| <b>(791,769)</b>     | <b>Net Expenditure</b>                   | <b>(937,566)</b>     | <b>(936,871)</b>    | <b>(819,828)</b>   | <b>(892,733)</b>   | <b>(940,555)</b>       | <b>(990,327)</b>       |

## Environment and Neighbourhood Waste Services

| OUTTURN          |                                          | ORIGINAL         | REVISED          |                    | DRAFT              | INDICATIVE         | INDICATIVE         |
|------------------|------------------------------------------|------------------|------------------|--------------------|--------------------|--------------------|--------------------|
| 2016/2017        | DESCRIPTION                              | ESTIMATE         | ESTIMATE         | PROBABLE           | ESTIMATE           | ESTIMATE           | ESTIMATE           |
| £                |                                          | 2017/2018        | 2017/18          | 2017/2018          | 2018/19            | 2019/20            | 2020/21            |
|                  |                                          | £                | £                | £                  | £                  | £                  | £                  |
| 1,611,746        | Others Basic Pay                         | 1,574,151        | 1,583,491        | 1,594,497          | 1,584,211          | 1,602,882          | 1,602,882          |
| 174,773          | Overtime                                 | 180,333          | 180,333          | 181,549            | 180,333            | 180,333            | 180,333            |
| 3,899            | Others Training Costs                    | 1,000            | 1,000            | 1,000              | 1,000              | 1,000              | 1,000              |
| 166,504          | Others National Insurance Employers      | 162,392          | 162,392          | 164,607            | 164,380            | 166,317            | 166,317            |
| 301,472          | Others Superannuation Employers          | 310,324          | 312,659          | 302,797            | 301,726            | 305,282            | 305,282            |
| 0                | Others Miscellaneous Staff Costs         | 800              | 0                | 0                  | 0                  | 0                  | 0                  |
| <b>2,258,394</b> | <b>Employee Cost</b>                     | <b>2,229,000</b> | <b>2,239,875</b> | <b>2,244,449</b>   | <b>2,231,649</b>   | <b>2,255,814</b>   | <b>2,255,814</b>   |
| 1,883            | Water Rates                              | 2,000            | 2,000            | 1,943              | 2,000              | 2,000              | 2,000              |
| 12,874           | Rates - Non Domestic                     | 14,500           | 14,500           | 12,874             | 12,874             | 12,874             | 12,874             |
| 7,500            | Rents                                    | 7,800            | 7,800            | 7,800              | 7,800              | 7,800              | 7,800              |
| 6,221            | Electricity                              | 5,000            | 5,000            | 6,221              | 6,532              | 6,859              | 7,202              |
| 2,236            | Cleaning Materials                       | 1,300            | 1,300            | 224                | 1,300              | 1,300              | 1,300              |
| 12,349           | Other Property Costs                     | 13,250           | 13,250           | 9,940              | 13,250             | 13,250             | 13,250             |
| 60,101           | Dso Allocation - Depot                   | 63,836           | 63,836           | 63,836             | 63,836             | 63,836             | 63,836             |
| <b>103,164</b>   | <b>Property Cost</b>                     | <b>107,686</b>   | <b>107,686</b>   | <b>102,838</b>     | <b>107,592</b>     | <b>107,919</b>     | <b>108,262</b>     |
| 34,832           | Hire Of Vehicles                         | 51,200           | 51,200           | 34,743             | 34,743             | 34,743             | 34,743             |
| 380,589          | Internal Fleet Maintenance Charge        | 377,100          | 377,100          | 395,078            | 397,326            | 397,326            | 397,326            |
| 5,486            | Gas Oil Internal                         | 0                | 0                | 6,621              | 6,621              | 6,621              | 6,621              |
| 18,739           | Tyres                                    | 19,500           | 19,500           | 15,464             | 14,247             | 14,247             | 14,247             |
| 237,371          | Diesel Internal                          | 235,000          | 235,000          | 244,224            | 237,240            | 237,240            | 237,240            |
| 0                | Insurance Excess                         | 500              | 500              | 500                | 500                | 500                | 500                |
| 85,119           | Repair/Maint Veh & Plant                 | 72,000           | 72,000           | 58,824             | 78,331             | 78,331             | 78,331             |
| 1,582            | Employee Related Travel                  | 2,000            | 2,000            | 1,918              | 2,000              | 2,000              | 2,000              |
| <b>763,718</b>   | <b>Transport Cost</b>                    | <b>757,300</b>   | <b>757,300</b>   | <b>757,372</b>     | <b>771,008</b>     | <b>771,008</b>     | <b>771,008</b>     |
| 910              | Printing                                 | 1,500            | 1,500            | 750                | 750                | 750                | 750                |
| 2,945            | Telephone Rentals                        | 3,563            | 3,563            | 2,944              | 3,563              | 3,563              | 3,563              |
| 7,175            | Machine Rentals And Leasing              | 7,500            | 7,500            | 6,424              | 7,500              | 7,500              | 7,500              |
| 3,610            | Tools & Equipment (Repairs & Mainten:    | 2,100            | 2,100            | 4,518              | 2,100              | 2,100              | 2,100              |
| 0                | Purchase of Tools & Equipment            | 4,900            | 4,900            | 4,900              | 4,900              | 4,900              | 4,900              |
| 62,102           | Bin Replacement                          | 55,000           | 55,000           | 55,000             | 55,000             | 55,000             | 55,000             |
| 4,152,993        | Waste Removal                            | 4,252,885        | 4,252,885        | 4,252,885          | 4,317,054          | 4,383,148          | 4,451,225          |
| 3,784            | Recycling Initiatives                    | 25,000           | 25,000           | 25,000             | 25,000             | 25,000             | 25,000             |
| 15,233           | Clothing, Uniforms etc                   | 8,950            | 8,950            | 10,953             | 9,500              | 9,500              | 9,500              |
| 25,060           | Supplies & Services/Skip Hire            | 19,200           | 19,200           | 19,781             | 25,060             | 25,060             | 25,060             |
| 2,610            | Stock Issue General Materials            | 3,500            | 3,500            | 858                | 3,500              | 3,500              | 3,500              |
| 434              | Other Admin Costs                        | 1,050            | 840              | 46                 | 280                | 280                | 280                |
| 45,666           | Payment to Contractors                   | 50,600           | 50,600           | 50,600             | 50,600             | 50,600             | 50,600             |
| <b>4,322,522</b> | <b>Supplies services and Admin Costs</b> | <b>4,435,748</b> | <b>4,435,538</b> | <b>4,434,659</b>   | <b>4,504,807</b>   | <b>4,570,901</b>   | <b>4,638,978</b>   |
| 40,278           | Payment to Other Bodies                  | 12,000           | 12,000           | 16,702             | 15,503             | 15,503             | 15,503             |
| 137,036          | Other Accounts of the Authority          | 150,000          | 138,000          | 138,000            | 138,000            | 138,000            | 138,000            |
| 80               | Medical Fees                             | 350              | 350              | 350                | 350                | 350                | 350                |
| 197,840          | Payment To Greenlight                    | 200,000          | 200,000          | 200,000            | 200,000            | 200,000            | 200,000            |
| <b>375,234</b>   | <b>Payments to other Bodies</b>          | <b>362,350</b>   | <b>350,350</b>   | <b>355,052</b>     | <b>353,853</b>     | <b>353,853</b>     | <b>353,853</b>     |
| <b>7,823,032</b> | <b>Gross Expenditure</b>                 | <b>7,892,084</b> | <b>7,890,749</b> | <b>7,894,370</b>   | <b>7,968,910</b>   | <b>8,059,494</b>   | <b>8,127,914</b>   |
| (122,152)        | Sales General                            | (95,000)         | (115,000)        | (128,530)          | (132,588)          | (137,892)          | (143,407)          |
| (363,443)        | Commercial Refuse Collection             | (385,000)        | (385,000)        | (363,101)          | (363,101)          | (363,101)          | (363,101)          |
| (205,490)        | Other Accounts of the Authority          | (175,350)        | (195,350)        | (213,710)          | (218,666)          | (227,412)          | (236,509)          |
| (286,490)        | Int Rech - Other Rechargeables           | (280,000)        | (280,000)        | (297,950)          | (309,868)          | (322,262)          | (335,153)          |
| <b>(977,575)</b> | <b>Income</b>                            | <b>(935,350)</b> | <b>(975,350)</b> | <b>(1,003,291)</b> | <b>(1,024,222)</b> | <b>(1,050,667)</b> | <b>(1,078,170)</b> |
| <b>(977,575)</b> | <b>Gross Income</b>                      | <b>(935,350)</b> | <b>(975,350)</b> | <b>(1,003,291)</b> | <b>(1,024,222)</b> | <b>(1,050,667)</b> | <b>(1,078,170)</b> |
| <b>6,845,457</b> | <b>Net Expenditure</b>                   | <b>6,956,734</b> | <b>6,915,399</b> | <b>6,891,079</b>   | <b>6,944,687</b>   | <b>7,008,827</b>   | <b>7,049,744</b>   |

## Environment and Neighbourhood Office Accommodation

| OUTTURN               |                                          | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|-----------------------|------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/2017 DESCRIPTION |                                          | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
| £                     |                                          | 2017/2018        | 2017/18          | 2017/2018        | 2018/19          | 2019/20          | 2020/21          |
| £                     |                                          | £                | £                | £                | £                | £                | £                |
| 83,299                | Others Basic Pay                         | 88,535           | 89,422           | 86,219           | 85,217           | 86,207           | 87,069           |
| 7,251                 | Others - Other Pay                       | 7,815            | 7,815            | 6,783            | 6,980            | 6,980            | 6,980            |
| 2,739                 | Overtime                                 | 2,706            | 2,706            | 2,891            | 2,706            | 2,706            | 2,706            |
| 220                   | Others Training Costs                    | 55               | 55               | 0                | 55               | 55               | 55               |
| 7,223                 | Others National Insurance Employers      | 7,701            | 7,701            | 7,576            | 7,557            | 7,644            | 7,721            |
| 17,348                | Others Superannuation Employers          | 18,491           | 18,713           | 17,772           | 17,580           | 17,784           | 17,962           |
| <b>118,080</b>        | <b>Employee Cost</b>                     | <b>125,303</b>   | <b>126,412</b>   | <b>121,242</b>   | <b>120,094</b>   | <b>121,376</b>   | <b>122,493</b>   |
| 47,518                | Metered Water                            | 41,195           | 54,549           | 65,200           | 27,320           | 28,374           | 28,374           |
| 627,810               | Rates - Non Domestic                     | 571,372          | 633,076          | 565,544          | 659,946          | 659,946          | 659,946          |
| 287,583               | Rents                                    | 293,500          | 445,023          | 439,847          | 494,023          | 494,023          | 494,023          |
| 0                     | Property Insurance                       | 0                | 4,169            | 4,169            | 4,169            | 4,169            | 4,169            |
| 15,870                | Repairs & Maintenance                    | 6,872            | 6,872            | 8,048            | 6,872            | 6,872            | 6,872            |
| 180,710               | Electricity                              | 114,642          | 141,681          | 176,477          | 77,979           | 81,878           | 85,972           |
| 12,051                | Gas                                      | 16,079           | 23,082           | 25,531           | 28,132           | 28,976           | 29,846           |
| 58,307                | Heating Oil                              | 40,716           | 40,716           | 58,307           | 0                | 0                | 0                |
| 6,597                 | Cleaning Materials                       | 9,457            | 9,507            | 10,298           | 6,238            | 6,238            | 6,238            |
| 494                   | Personal Hygiene                         | 183              | 183              | 100              | 100              | 100              | 100              |
| 280                   | Window Cleaning                          | 435              | 435              | 664              | 604              | 604              | 604              |
| 22,124                | Upkeep Of Grounds                        | 17,499           | 17,499           | 9,699            | 0                | 0                | 0                |
| 2,008                 | Rep & Maintenance                        | 7,965            | 7,965            | 8,455            | 7,035            | 7,035            | 7,035            |
| 30,123                | Refuse Collection                        | 20,630           | 20,630           | 29,144           | 16,108           | 16,753           | 17,423           |
| 7,597                 | Other Property Costs                     | 0                | 0                | 48,033           | 304,621          | 312,052          | 312,052          |
| <b>1,299,072</b>      | <b>Property Cost</b>                     | <b>1,140,545</b> | <b>1,405,387</b> | <b>1,449,516</b> | <b>1,633,148</b> | <b>1,647,020</b> | <b>1,652,654</b> |
| 1,396                 | Employee Related Travel                  | 1,448            | 1,448            | 1,448            | 1,000            | 1,000            | 1,000            |
| <b>1,396</b>          | <b>Transport Cost</b>                    | <b>1,448</b>     | <b>1,448</b>     | <b>1,448</b>     | <b>1,000</b>     | <b>1,000</b>     | <b>1,000</b>     |
| 13,749                | Contract Janitorial Supplies             | 13,799           | 13,799           | 5,854            | 13,800           | 13,800           | 13,800           |
| 270                   | Health & Safety                          | 350              | 350              | 1,158            | 350              | 350              | 350              |
| 56,932                | Postages                                 | 61,488           | 66,113           | 79,022           | 66,113           | 66,113           | 66,113           |
| 0                     | Telephone - Calls                        | 0                | 2,106            | 2,106            | 2,106            | 2,106            | 2,106            |
| (2,407)               | Telephone Rentals                        | 734              | 6,182            | 6,122            | 6,042            | 6,042            | 6,042            |
| 0                     | Telephone Other Costs                    | 0                | 140              | 140              | 140              | 140              | 140              |
| 0                     | Communication Maint./ISDN Rental         | 0                | 0                | 1,016            | 1,013            | 1,013            | 1,013            |
| 4,432                 | Machine Rentals And Leasing              | 4,915            | 4,920            | 5,829            | 4,638            | 4,638            | 4,638            |
| 0                     | Equip/Computer Purch & Repair            | 3,080            | 3,080            | 0                | 0                | 0                | 0                |
| 1,838                 | Tools & Equipment (Repairs & Maint.)     | 667              | 667              | 2,766            | 335              | 335              | 335              |
| 80                    | Purchase of Tools & Equipment            | 500              | 500              | 500              | 500              | 500              | 500              |
| 1,725                 | Printer Rationalisation - Lease          | 0                | 0                | 0                | 0                | 0                | 0                |
| 1,127                 | Printer Rationalisation - Copy Costs     | 0                | 8,122            | 8,122            | 8,122            | 8,122            | 8,122            |
| 186                   | Clothing, Uniforms etc                   | 858              | 858              | 600              | 858              | 858              | 858              |
| 1,894                 | Supplies & Services                      | 8,235            | 6,555            | 4,234            | 6,555            | 6,555            | 6,555            |
| 121                   | TV Licences                              | 121              | 121              | 121              | 121              | 121              | 121              |
| 0                     | Office Rationalisation Efficiencies      | 0                | 0                | 0                | (600,000)        | (600,000)        | (600,000)        |
| <b>79,947</b>         | <b>Supplies services and Admin Costs</b> | <b>94,747</b>    | <b>113,513</b>   | <b>117,590</b>   | <b>(489,307)</b> | <b>(489,307)</b> | <b>(489,307)</b> |
| <b>1,498,495</b>      | <b>Gross Expenditure</b>                 | <b>1,362,043</b> | <b>1,646,760</b> | <b>1,689,795</b> | <b>1,264,935</b> | <b>1,280,090</b> | <b>1,286,839</b> |
| (210)                 | Sales General                            | (21,750)         | (21,750)         | (630)            | (87,000)         | (87,000)         | (87,000)         |
| <b>(210)</b>          | <b>Income</b>                            | <b>(21,750)</b>  | <b>(21,750)</b>  | <b>(630)</b>     | <b>(87,000)</b>  | <b>(87,000)</b>  | <b>(87,000)</b>  |
| <b>(210)</b>          | <b>Gross Income</b>                      | <b>(21,750)</b>  | <b>(21,750)</b>  | <b>(630)</b>     | <b>(87,000)</b>  | <b>(87,000)</b>  | <b>(87,000)</b>  |
| <b>1,498,285</b>      | <b>Net Expenditure</b>                   | <b>1,340,293</b> | <b>1,625,010</b> | <b>1,689,165</b> | <b>1,177,935</b> | <b>1,193,090</b> | <b>1,199,839</b> |

## Environment and Neighbourhood Events

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|------------------------------------------|-----------------------------------|--------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                          | £                                 | £                              | £                     | £                            | £                                 | £                                 |
| 182,602              | Supplies & Services                      | 161,500                           | 173,050                        | 183,500               | 183,500                      | 183,500                           | 183,500                           |
| <b>182,602</b>       | <b>Supplies services and Admin Costs</b> | <b>161,500</b>                    | <b>173,050</b>                 | <b>183,500</b>        | <b>183,500</b>               | <b>183,500</b>                    | <b>183,500</b>                    |
| 0                    | Payment to Other Bodies                  | 11,550                            | 0                              | 0                     | 0                            | 0                                 | 0                                 |
| <b>0</b>             | <b>Payments to other Bodies</b>          | <b>11,550</b>                     | <b>0</b>                       | <b>0</b>              | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| <b>182,602</b>       | <b>Gross Expenditure</b>                 | <b>173,050</b>                    | <b>173,050</b>                 | <b>183,500</b>        | <b>183,500</b>               | <b>183,500</b>                    | <b>183,500</b>                    |
| (68,779)             | Events Income                            | (50,000)                          | (50,000)                       | (60,450)              | (60,450)                     | (60,450)                          | (60,450)                          |
| <b>(68,779)</b>      | <b>Income</b>                            | <b>(50,000)</b>                   | <b>(50,000)</b>                | <b>(60,450)</b>       | <b>(60,450)</b>              | <b>(60,450)</b>                   | <b>(60,450)</b>                   |
| <b>(68,779)</b>      | <b>Gross Income</b>                      | <b>(50,000)</b>                   | <b>(50,000)</b>                | <b>(60,450)</b>       | <b>(60,450)</b>              | <b>(60,450)</b>                   | <b>(60,450)</b>                   |
| <b>113,823</b>       | <b>Net Expenditure</b>                   | <b>123,050</b>                    | <b>123,050</b>                 | <b>123,050</b>        | <b>123,050</b>               | <b>123,050</b>                    | <b>123,050</b>                    |

## Environment and Neighbourhood Depots

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL              | REVISED             | DRAFT            | INDICATIVE          | INDICATIVE          |
|----------------------|------------------------------------------|-----------------------|---------------------|------------------|---------------------|---------------------|
|                      |                                          | ESTIMATE<br>2017/2018 | ESTIMATE<br>2017/18 |                  | ESTIMATE<br>2019/20 | ESTIMATE<br>2020/21 |
| £                    |                                          | £                     | £                   | £                | £                   | £                   |
| 13,216               | Metered Water                            | 27,000                | 27,000              | 46,984           | 27,000              | 27,000              |
| 134,895              | Rates - Non Domestic                     | 130,400               | 130,400             | 130,400          | 130,400             | 130,400             |
| 24,400               | Rents                                    | 24,400                | 24,400              | 24,400           | 24,400              | 24,400              |
| 0                    | Repairs & Maintenance                    | 1,500                 | 1,500               | 1,500            | 1,500               | 1,500               |
| 86,779               | Electricity                              | 80,000                | 80,000              | 86,779           | 91,118              | 95,674              |
| 18,121               | Gas                                      | 28,000                | 28,000              | 18,121           | 18,665              | 19,225              |
| 0                    | Efficiency Target                        | 0                     | 0                   | 0                | (400,000)           | (400,000)           |
| 115,587              | Security & Patrols Contracts             | 115,000               | 115,000             | 115,587          | 115,000             | 115,000             |
| 4,866                | Other Property Costs                     | 6,492                 | 6,562               | 3,261            | 3,000               | 3,000               |
| <b>397,864</b>       | <b>Property Cost</b>                     | <b>412,792</b>        | <b>412,862</b>      | <b>427,032</b>   | <b>411,083</b>      | <b>16,198</b>       |
| 0                    | Printing                                 | 50                    | 50                  | 0                | 50                  | 50                  |
| 505                  | Stationery                               | 1,000                 | 500                 | 500              | 500                 | 500                 |
| 3,990                | Telephone - Calls                        | 6,000                 | 4,500               | 3,646            | 4,500               | 4,500               |
| 10,974               | Telephone Rentals                        | 9,700                 | 8,700               | 4,294            | 8,700               | 8,700               |
| 613                  | Machine Rentals And Leasing              | 1,347                 | 1,347               | 996              | 1,347               | 1,347               |
| 0                    | Tools & Equipment (Repairs & Maint.)     | 200                   | 200                 | 0                | 200                 | 200                 |
| 38                   | Purchase of Tools & Equipment            | 200                   | 200                 | 233              | 200                 | 200                 |
| 963                  | Printer Rationalisation - Lease          | 964                   | 0                   | 0                | 0                   | 0                   |
| 1,327                | Printer Rationalisation - Copy Costs     | 2,375                 | 2,339               | 1,375            | 2,339               | 2,339               |
| 1,563                | Supplies & Services                      | 2,600                 | 1,600               | 1,594            | 1,600               | 1,600               |
| <b>19,973</b>        | <b>Supplies services and Admin Costs</b> | <b>24,436</b>         | <b>19,436</b>       | <b>12,638</b>    | <b>19,436</b>       | <b>19,436</b>       |
| <b>417,837</b>       | <b>Gross Expenditure</b>                 | <b>437,228</b>        | <b>432,298</b>      | <b>439,669</b>   | <b>430,519</b>      | <b>35,634</b>       |
| (417,837)            | Other Accounts of the Authority          | (437,228)             | (432,298)           | (439,669)        | (430,519)           | (435,634)           |
| <b>(417,837)</b>     | <b>Income</b>                            | <b>(437,228)</b>      | <b>(432,298)</b>    | <b>(439,669)</b> | <b>(430,519)</b>    | <b>(435,634)</b>    |
| <b>(417,837)</b>     | <b>Gross Income</b>                      | <b>(437,228)</b>      | <b>(432,298)</b>    | <b>(439,669)</b> | <b>(430,519)</b>    | <b>(435,634)</b>    |
| <b>0</b>             | <b>Net Expenditure</b>                   | <b>0</b>              | <b>0</b>            | <b>0</b>         | <b>(400,000)</b>    | <b>(400,000)</b>    |

## Environment and Neighbourhood Catering Services

| OUTTURN               |                                          | ORIGINAL         | REVISED          |                  | DRAFT            | INDICATIVE       | INDICATIVE       |
|-----------------------|------------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 2016/2017 DESCRIPTION |                                          | ESTIMATE         | ESTIMATE         | PROBABLE         | ESTIMATE         | ESTIMATE         | ESTIMATE         |
| £                     |                                          | 2017/2018        | 2017/18          | 2017/2018        | 2018/19          | 2019/20          | 2020/21          |
| £                     |                                          | £                | £                | £                | £                | £                | £                |
| 2,240,414             | Others Basic Pay                         | 2,222,454        | 2,245,839        | 2,268,866        | 2,268,297        | 2,290,980        | 2,313,890        |
| 33,276                | Overtime                                 | 55,000           | 55,000           | 27,986           | 55,000           | 55,000           | 55,000           |
| 1,004                 | Others Training Costs                    | 4,350            | 3,350            | 3,350            | 3,350            | 3,350            | 3,350            |
| 107,683               | Others National Insurance Employers      | 104,943          | 104,943          | 114,917          | 114,171          | 115,313          | 116,466          |
| 355,973               | Others Superannuation Employers          | 355,171          | 361,017          | 354,906          | 349,312          | 352,805          | 356,333          |
| 0                     | Others Miscellaneous Staff Costs         | 1,000            | 1,000            | 0                | 0                | 0                | 0                |
| <b>2,738,350</b>      | <b>Employee Cost</b>                     | <b>2,742,918</b> | <b>2,771,149</b> | <b>2,770,025</b> | <b>2,790,131</b> | <b>2,817,449</b> | <b>2,845,040</b> |
| 56,232                | Cleaning Materials                       | 46,000           | 46,000           | 46,000           | 46,000           | 46,000           | 46,000           |
| 302                   | Personal Hygiene                         | 400              | 400              | 182              | 400              | 400              | 400              |
| 3,765                 | Other Property Costs                     | 2,000            | 2,000            | 0                | 2,000            | 2,000            | 2,000            |
| 5,764                 | Dso Allocation - Depot                   | 6,121            | 6,121            | 6,121            | 6,121            | 6,121            | 6,121            |
| <b>66,063</b>         | <b>Property Cost</b>                     | <b>54,521</b>    | <b>54,521</b>    | <b>52,303</b>    | <b>54,521</b>    | <b>54,521</b>    | <b>54,521</b>    |
| 0                     | Hire Of Vehicles                         | 500              | 500              | 0                | 0                | 0                | 0                |
| 3,937                 | Internal Fleet Maintenance Charge        | 3,700            | 3,700            | 3,099            | 4,200            | 4,200            | 4,200            |
| 86,779                | Driver Recharges                         | 98,000           | 98,000           | 91,889           | 98,980           | 99,970           | 100,969          |
| 92                    | Tyres                                    | 100              | 100              | 100              | 100              | 100              | 100              |
| 1,632                 | Diesel Internal                          | 2,243            | 2,243            | 1,947            | 1,947            | 1,947            | 1,947            |
| 101                   | Repair/Maint Veh & Plant                 | 200              | 200              | 0                | 200              | 200              | 200              |
| 2,679                 | Employee Related Travel                  | 2,500            | 2,500            | 1,992            | 2,500            | 2,500            | 2,500            |
| <b>95,220</b>         | <b>Transport Cost</b>                    | <b>107,243</b>   | <b>107,243</b>   | <b>99,027</b>    | <b>107,927</b>   | <b>108,917</b>   | <b>109,916</b>   |
| 29                    | Printing                                 | 0                | 0                | 1,500            | 1,500            | 1,500            | 1,500            |
| 443                   | Stationery                               | 3,000            | 3,000            | 272              | 500              | 500              | 500              |
| 462                   | Telephone - Calls                        | 600              | 600              | 408              | 400              | 400              | 400              |
| 4,337                 | Telephone Rentals                        | 5,000            | 5,000            | 4,088            | 3,800            | 3,800            | 3,800            |
| 477                   | Kitchen Purchases                        | 700              | 700              | 70               | 700              | 700              | 700              |
| 14,076                | Machine Rentals And Leasing              | 30,000           | 30,000           | 15,180           | 30,000           | 30,000           | 30,000           |
| 3,770                 | Tools & Equipment (Repairs & Maint.)     | 1,500            | 1,500            | 1,500            | 1,500            | 1,500            | 1,500            |
| 18,061                | Purchase of Tools & Equipment            | 17,000           | 17,000           | 17,000           | 17,000           | 17,000           | 17,000           |
| 11,348                | Clothing, Uniforms etc                   | 9,540            | 9,540            | 9,540            | 9,540            | 9,540            | 9,540            |
| 1,102,042             | Food, Provisions                         | 1,124,000        | 1,177,000        | 1,193,000        | 1,177,000        | 1,177,000        | 1,177,000        |
| 4,252                 | Supplies & Services                      | 4,000            | 4,300            | 4,000            | 4,000            | 4,000            | 4,000            |
| 4,212                 | Stock Adjustment                         | 2,000            | 2,000            | 2,000            | 2,000            | 2,000            | 2,000            |
| <b>1,163,509</b>      | <b>Supplies services and Admin Costs</b> | <b>1,197,340</b> | <b>1,250,640</b> | <b>1,248,558</b> | <b>1,247,940</b> | <b>1,247,940</b> | <b>1,247,940</b> |
| 29,686                | Kitchen Equipment Repairs                | 31,600           | 31,600           | 31,500           | 31,500           | 31,500           | 31,500           |
| <b>29,686</b>         | <b>Payments to other Bodies</b>          | <b>31,600</b>    | <b>31,600</b>    | <b>31,500</b>    | <b>31,500</b>    | <b>31,500</b>    | <b>31,500</b>    |
| <b>4,092,828</b>      | <b>Gross Expenditure</b>                 | <b>4,133,622</b> | <b>4,215,153</b> | <b>4,201,412</b> | <b>4,232,019</b> | <b>4,260,326</b> | <b>4,288,917</b> |
| (145,978)             | Other Accounts of the Authority          | (91,994)         | (184,994)        | (200,994)        | (192,394)        | (200,090)        | (208,093)        |
| <b>(145,978)</b>      | <b>Income</b>                            | <b>(91,994)</b>  | <b>(184,994)</b> | <b>(200,994)</b> | <b>(192,394)</b> | <b>(200,090)</b> | <b>(208,093)</b> |
| <b>(145,978)</b>      | <b>Gross Income</b>                      | <b>(91,994)</b>  | <b>(184,994)</b> | <b>(200,994)</b> | <b>(192,394)</b> | <b>(200,090)</b> | <b>(208,093)</b> |
| <b>3,946,850</b>      | <b>Net Expenditure</b>                   | <b>4,041,628</b> | <b>4,030,159</b> | <b>4,000,418</b> | <b>4,039,625</b> | <b>4,060,237</b> | <b>4,080,824</b> |

**Environment and Neighbourhood  
Ground Maintenance & SC Trading Account**

| OUTTURN<br>2016/2017 | DESCRIPTION                       | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/18 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|-----------------------------------|-----------------------------------|--------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                   | £                                 | £                              | £                     | £                            | £                                 | £                                 |
| 4,969,725            | Employee Cost                     | 4,905,149                         | 4,933,733                      | 4,928,882             | 4,889,144                    | 4,932,534                         | 5,031,439                         |
| 330,729              | Property Cost                     | 313,131                           | 307,131                        | 323,302               | 317,842                      | 318,379                           | 318,934                           |
| 643,369              | Transport Cost                    | 688,465                           | 688,465                        | 675,253               | 675,253                      | 675,253                           | 675,253                           |
| 878,918              | Supplies services and Admin Costs | 836,762                           | 835,551                        | 873,737               | 877,333                      | 877,371                           | 877,410                           |
| 513,814              | Payments to other Bodies          | 505,000                           | 505,000                        | 521,878               | 526,959                      | 532,090                           | 537,272                           |
| 170,787              | Support Services                  | 238,877                           | 238,877                        | 170,787               | 170,787                      | 170,787                           | 170,787                           |
| 186,563              | Capital Financing Charges         | 163,723                           | 163,723                        | 186,563               | 186,563                      | 186,563                           | 186,563                           |
| 7,693,905            | Gross Expenditure                 | 7,651,107                         | 7,672,480                      | 7,680,402             | 7,643,880                    | 7,692,977                         | 7,797,659                         |
| (9,856,095)          | Income                            | (10,126,547)                      | (10,126,547)                   | (10,148,830)          | (10,341,241)                 | (10,568,914)                      | (10,790,433)                      |
| (9,856,095)          | Gross Income                      | (10,126,547)                      | (10,126,547)                   | (10,148,830)          | (10,341,241)                 | (10,568,914)                      | (10,790,433)                      |
| 11,757               | Capital Financing Charges         | 14,879                            | 14,879                         | 11,757                | 11,757                       | 11,757                            | 11,757                            |
| (2,150,433)          | Net Expenditure                   | (2,460,561)                       | (2,439,188)                    | (2,456,672)           | (2,685,604)                  | (2,864,180)                       | (2,981,018)                       |

## Housing & Employability

| DESCRIPTION                                  | PAGE | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|----------------------------------------------|------|----------------------------------------|---------------------------------------|----------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| Homeless Persons                             | 74   | 187,266                                | 22,980                                | 80,712                     | 10,748                            | 55,145                                 | 99,037                                 |
| Private Sector Housing                       | 75   | 45,658                                 | 45,658                                | 47,532                     | 45,249                            | 46,781                                 | 48,411                                 |
| Anti Social Behaviour                        | 76   | 689,636                                | 718,775                               | 670,871                    | 688,344                           | 692,752                                | 697,461                                |
| Private Sector Housing Grants                | 77   | (21,973)                               | 92,027                                | 91,062                     | 91,480                            | 92,798                                 | 93,139                                 |
| Communities                                  | 78   | 781,837                                | 788,971                               | 776,636                    | 767,597                           | 772,511                                | 777,473                                |
| Working4U                                    | 79   | 2,432,817                              | 2,614,287                             | 2,611,888                  | 2,638,902                         | 2,618,444                              | 2,639,952                              |
| <b>Total for Housing &amp; Employability</b> |      | <b>4,115,241</b>                       | <b>4,282,698</b>                      | <b>4,278,702</b>           | <b>4,242,319</b>                  | <b>4,278,432</b>                       | <b>4,355,473</b>                       |

## Housing & Employability Homeless Persons

| OUTTURN            |                                      | ORIGINAL           | REVISED            |                    | DRAFT              | INDICATIVE         | INDICATIVE         |
|--------------------|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 2016/17            | DESCRIPTION                          | ESTIMATE           | ESTIMATE           | PROBABLE           | ESTIMATE           | ESTIMATE           | ESTIMATE           |
| £                  |                                      | 2017/2018          | 2017/2018          | 2017/2018          | 2018/19            | 2019/20            | 2020/21            |
|                    |                                      | £                  | £                  | £                  | £                  | £                  | £                  |
| 983,675            | Others Basic Pay                     | 1,000,610          | 1,017,201          | 1,024,959          | 1,054,213          | 1,067,762          | 1,080,339          |
| 42,971             | Others - Other Pay                   | 0                  | 43,000             | 43,000             | 43,430             | 43,864             | 44,303             |
| 1,463              | Others - Other Allowances            | 1,464              | 1,464              | 2,742              | 1,464              | 1,464              | 1,464              |
| 3,885              | Holiday Pay for Add Pay              | 3,838              | 3,838              | 3,838              | 3,838              | 3,838              | 3,838              |
| 11,125             | overtime                             | 15,000             | 15,000             | 6,228              | 15,000             | 15,000             | 15,000             |
| 2,440              | Others Training Costs                | 5,000              | 5,000              | 5,000              | 5,000              | 5,000              | 5,000              |
| 98,572             | Others National Insurance Emplo      | 94,336             | 99,890             | 102,811            | 105,644            | 107,032            | 108,312            |
| 175,166            | Others Superannuation Employer       | 168,575            | 182,243            | 180,884            | 185,488            | 187,925            | 190,173            |
| 391                | Others Agency Staff                  | 2,000              | 2,300              | 300                | 2,300              | 2,300              | 2,300              |
| <b>1,319,688</b>   | <b>Employee Cost</b>                 | <b>1,290,823</b>   | <b>1,369,936</b>   | <b>1,369,763</b>   | <b>1,416,376</b>   | <b>1,434,185</b>   | <b>1,450,729</b>   |
| (119)              | Metered Water                        | 0                  | 0                  | 369                | 369                | 369                | 369                |
| 3,089              | Water Rates                          | 0                  | 0                  | 2,545              | 2,427              | 2,427              | 2,427              |
| 16,811             | Rates - Non Domestic                 | 24,200             | 30,200             | 30,200             | 36,200             | 36,200             | 36,200             |
| 870,176            | Rents                                | 870,092            | 896,622            | 896,622            | 945,568            | 969,207            | 993,437            |
| 40,167             | Council Tax Payments                 | 46,820             | 46,820             | 46,820             | 46,820             | 46,820             | 46,820             |
| 52,566             | Electricity                          | 33,900             | 36,900             | 36,900             | 54,561             | 57,289             | 60,154             |
| 46,792             | Gas                                  | 64,000             | 69,500             | 46,792             | 49,042             | 50,513             | 52,029             |
| 1,942              | Contract Cleaning                    | 0                  | 0                  | 2,084              | 1,898              | 1,898              | 1,898              |
| 192,158            | Rep & Maintenance                    | 185,200            | 195,200            | 185,200            | 195,200            | 195,200            | 195,200            |
| <b>1,223,582</b>   | <b>Property Cost</b>                 | <b>1,224,212</b>   | <b>1,275,242</b>   | <b>1,247,532</b>   | <b>1,332,085</b>   | <b>1,359,923</b>   | <b>1,388,533</b>   |
| 6,348              | Hires Furniture Removals             | 6,250              | 6,250              | 6,250              | 6,250              | 6,250              | 6,250              |
| 1,086              | Internal Fleet Maintenance           | 715                | 715                | 451                | 715                | 715                | 715                |
| 92                 | Tyres                                | 220                | 220                | 55                 | 220                | 220                | 220                |
| 1,184              | Diesel Internal                      | 630                | 630                | 158                | 630                | 630                | 630                |
| 124                | Repair/Maint Veh & Plant             | 120                | 120                | 30                 | 120                | 120                | 120                |
| 1,312              | Other Travel Costs                   | 1,460              | 1,460              | 1,460              | 1,460              | 1,460              | 1,460              |
| 14,054             | Employee Related Travel              | 16,000             | 16,000             | 16,000             | 16,000             | 16,000             | 16,000             |
| 91                 | Other Transport Costs External       | 60                 | 60                 | 60                 | 60                 | 60                 | 60                 |
| <b>24,291</b>      | <b>Transport Cost</b>                | <b>25,455</b>      | <b>25,455</b>      | <b>24,464</b>      | <b>25,455</b>      | <b>25,455</b>      | <b>25,455</b>      |
| 630                | Printing                             | 1,200              | 18                 | 200                | 981                | 981                | 981                |
| 4,558              | Telephone                            | 4,208              | 4,208              | 6,538              | 4,208              | 4,208              | 4,208              |
| 601                | Subsistence                          | 480                | 480                | 480                | 480                | 480                | 480                |
| 823                | Computer Software                    | 4,010              | 4,010              | 823                | 4,010              | 4,010              | 4,010              |
| 718                | Equip/Computer Purch & Repair        | 1,000              | 1,000              | 84                 | 1,000              | 1,000              | 1,000              |
| 15                 | Clothing, Uniforms etc               | 500                | 500                | 100                | 500                | 500                | 500                |
| 26,835             | Supplies & Services                  | 11,362             | 11,362             | 12,982             | 10,399             | 10,399             | 10,399             |
| 172,425            | Domestic/White Goods                 | 150,000            | 150,000            | 150,000            | 150,000            | 150,000            | 150,000            |
| <b>206,605</b>     | <b>Supplies services and Admin C</b> | <b>172,760</b>     | <b>171,578</b>     | <b>171,207</b>     | <b>171,578</b>     | <b>171,578</b>     | <b>171,578</b>     |
| 636,391            | Payment to Other Bodies              | 882,000            | 650,000            | 646,687            | 558,000            | 558,000            | 558,000            |
| 11,896             | Other Accounts of the Authority      | 85,500             | 32,283             | 31,896             | 32,606             | 32,932             | 33,261             |
| <b>648,287</b>     | <b>Payments to other Bodies</b>      | <b>967,500</b>     | <b>682,283</b>     | <b>678,583</b>     | <b>590,606</b>     | <b>590,932</b>     | <b>591,261</b>     |
| <b>3,422,453</b>   | <b>Gross Expenditure</b>             | <b>3,680,750</b>   | <b>3,524,494</b>   | <b>3,491,549</b>   | <b>3,536,100</b>   | <b>3,582,073</b>   | <b>3,627,556</b>   |
| (2,790,687)        | Rent Other                           | (2,724,061)        | (2,765,091)        | (2,833,855)        | (2,820,761)        | (2,820,761)        | (2,820,761)        |
| (259,422)          | supported Accommodation              | (533,650)          | (533,650)          | (378,512)          | (499,880)          | (499,880)          | (499,880)          |
| (41,055)           | Fuel Token / Utility recharge        | (47,148)           | (47,148)           | (40,204)           | (47,148)           | (47,148)           | (47,148)           |
| (161,478)          | Int Rech - Staff Costs               | (188,625)          | (155,625)          | (158,265)          | (157,563)          | (159,138)          | (160,730)          |
| <b>(3,252,642)</b> | <b>Income</b>                        | <b>(3,493,484)</b> | <b>(3,501,514)</b> | <b>(3,410,837)</b> | <b>(3,525,352)</b> | <b>(3,526,928)</b> | <b>(3,528,519)</b> |
| <b>(3,252,642)</b> | <b>Gross Income</b>                  | <b>(3,493,484)</b> | <b>(3,501,514)</b> | <b>(3,410,837)</b> | <b>(3,525,352)</b> | <b>(3,526,928)</b> | <b>(3,528,519)</b> |
| <b>169,811</b>     | <b>Net Expenditure</b>               | <b>187,266</b>     | <b>22,980</b>      | <b>80,712</b>      | <b>10,748</b>      | <b>55,145</b>      | <b>99,037</b>      |

## Housing & Employability Private Sector Housing

| OUTTURN<br>2016/17<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|-------------------------|------------------------------------------|----------------------------------------|---------------------------------------|----------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 15,351                  | Others Basic Pay                         | 29,604                                 | 29,604                                | 20,605                     | 29,136                            | 30,285                                 | 31,510                                 |
| 1,549                   | Others National Insurance Employers      | 2,932                                  | 2,932                                 | 2,138                      | 3,041                             | 3,161                                  | 3,289                                  |
| 2,963                   | Others Superannuation Employers          | 5,714                                  | 5,714                                 | 3,977                      | 5,623                             | 5,845                                  | 6,081                                  |
| <b>19,863</b>           | <b>Employee Cost</b>                     | <b>38,250</b>                          | <b>38,250</b>                         | <b>26,719</b>              | <b>37,800</b>                     | <b>39,291</b>                          | <b>40,879</b>                          |
| 152                     | Employee Related Travel                  | 300                                    | 300                                   | 210                        | 300                               | 300                                    | 300                                    |
| <b>152</b>              | <b>Transport Cost</b>                    | <b>300</b>                             | <b>300</b>                            | <b>210</b>                 | <b>300</b>                        | <b>300</b>                             | <b>300</b>                             |
| 184                     | Mobile Phones                            | 225                                    | 225                                   | 403                        | 225                               | 225                                    | 225                                    |
| <b>184</b>              | <b>Supplies services and Admin Costs</b> | <b>225</b>                             | <b>225</b>                            | <b>403</b>                 | <b>225</b>                        | <b>225</b>                             | <b>225</b>                             |
| 4,592                   | Payment to Other Bodies                  | 2,803                                  | 2,803                                 | 2,803                      | 2,803                             | 2,803                                  | 2,803                                  |
| 57,935                  | Other Accounts of the Authority          | 25,382                                 | 25,382                                | 25,382                     | 25,636                            | 25,892                                 | 26,151                                 |
| <b>62,527</b>           | <b>Payments to other Bodies</b>          | <b>28,185</b>                          | <b>28,185</b>                         | <b>28,185</b>              | <b>28,439</b>                     | <b>28,695</b>                          | <b>28,954</b>                          |
| <b>82,726</b>           | <b>Gross Expenditure</b>                 | <b>66,960</b>                          | <b>66,960</b>                         | <b>55,517</b>              | <b>66,764</b>                     | <b>68,512</b>                          | <b>70,359</b>                          |
| (9,173)                 | Fees & Charges                           | (21,302)                               | (21,302)                              | (7,985)                    | (21,515)                          | (21,730)                               | (21,947)                               |
| <b>(9,173)</b>          | <b>Income</b>                            | <b>(21,302)</b>                        | <b>(21,302)</b>                       | <b>(7,985)</b>             | <b>(21,515)</b>                   | <b>(21,730)</b>                        | <b>(21,947)</b>                        |
| <b>(9,173)</b>          | <b>Gross Income</b>                      | <b>(21,302)</b>                        | <b>(21,302)</b>                       | <b>(7,985)</b>             | <b>(21,515)</b>                   | <b>(21,730)</b>                        | <b>(21,947)</b>                        |
| <b>73,553</b>           | <b>Net Expenditure</b>                   | <b>45,658</b>                          | <b>45,658</b>                         | <b>47,532</b>              | <b>45,249</b>                     | <b>46,781</b>                          | <b>48,411</b>                          |

## Housing & Employability Anti Social Behaviour

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|-----------------------------------|----------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                                 | £                                | £                     | £                            | £                                 | £                                 |
| 349,884            | Others Basic Pay                         | 359,568                           | 332,391                          | 308,875               | 309,934                      | 312,963                           | 315,392                           |
| 4,830              | Overtime                                 | 7,500                             | 7,500                            | 7,516                 | 7,500                        | 7,500                             | 7,500                             |
| 271                | Others Training Costs                    | 5,500                             | 356                              | 356                   | 356                          | 356                               | 356                               |
| 34,942             | Others National Insurance Employers      | 44,083                            | 42,602                           | 30,655                | 38,951                       | 39,275                            | 40,609                            |
| 54,218             | Others Superannuation Employers          | 63,187                            | 58,161                           | 46,126                | 54,537                       | 55,078                            | 55,506                            |
| 0                  | Others Miscellaneous Staff Costs         | 500                               | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| <b>444,145</b>     | <b>Employee Cost</b>                     | <b>480,338</b>                    | <b>441,010</b>                   | <b>393,529</b>        | <b>411,277</b>               | <b>415,172</b>                    | <b>419,362</b>                    |
| 13,572             | Hire Of Vehicles                         | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 2,835              | Diesel Internal                          | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 1,685              | Repair/Maint Veh & Plant                 | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 3,941              | Employee Related Travel                  | 1,500                             | 5,500                            | 5,500                 | 5,500                        | 5,500                             | 5,500                             |
| <b>22,033</b>      | <b>Transport Cost</b>                    | <b>1,500</b>                      | <b>5,500</b>                     | <b>5,500</b>          | <b>5,500</b>                 | <b>5,500</b>                      | <b>5,500</b>                      |
| 3,283              | Printing                                 | 200                               | 200                              | 1,703                 | 2,461                        | 2,461                             | 2,461                             |
| 1,212              | Stationery                               | 0                                 | 0                                | 636                   | 500                          | 500                               | 500                               |
| 3,626              | Postages                                 | 2,213                             | 2,213                            | 2,213                 | 2,213                        | 2,213                             | 2,213                             |
| 0                  | Publicity & Promotions                   | 4,380                             | 4,380                            | 4,380                 | 4,380                        | 4,380                             | 4,380                             |
| 6,781              | Telephone                                | 6,100                             | 6,100                            | 7,034                 | 6,100                        | 6,100                             | 6,100                             |
| 7,241              | Office/Computer Supplies                 | 3,500                             | 3,500                            | 3,676                 | 3,500                        | 3,500                             | 3,500                             |
| 46,529             | Supplies & Services                      | 35,200                            | 46,667                           | 42,967                | 42,967                       | 42,967                            | 42,967                            |
| 498                | Other Admin Costs                        | 100                               | 100                              | 100                   | 100                          | 100                               | 100                               |
| <b>69,170</b>      | <b>Supplies services and Admin Costs</b> | <b>51,693</b>                     | <b>63,160</b>                    | <b>62,709</b>         | <b>62,221</b>                | <b>62,221</b>                     | <b>62,221</b>                     |
| 43,677             | Payment to Other Bodies                  | 43,000                            | 63,000                           | 69,000                | 63,000                       | 63,000                            | 63,000                            |
| 139,293            | Other Accounts of the Authority          | 113,105                           | 146,105                          | 140,413               | 146,625                      | 147,150                           | 147,680                           |
| <b>182,970</b>     | <b>Payments to other Bodies</b>          | <b>156,105</b>                    | <b>209,105</b>                   | <b>209,413</b>        | <b>209,625</b>               | <b>210,150</b>                    | <b>210,680</b>                    |
| <b>718,318</b>     | <b>Gross Expenditure</b>                 | <b>689,636</b>                    | <b>718,775</b>                   | <b>671,151</b>        | <b>688,624</b>               | <b>693,043</b>                    | <b>697,764</b>                    |
| (280)              | Fees & Charges                           | 0                                 | 0                                | (280)                 | (280)                        | (291)                             | (303)                             |
| (9,563)            | Int Rech - Staff Costs                   | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| <b>(9,843)</b>     | <b>Income</b>                            | <b>0</b>                          | <b>0</b>                         | <b>(280)</b>          | <b>(280)</b>                 | <b>(291)</b>                      | <b>(303)</b>                      |
| <b>(9,843)</b>     | <b>Gross Income</b>                      | <b>0</b>                          | <b>0</b>                         | <b>(280)</b>          | <b>(280)</b>                 | <b>(291)</b>                      | <b>(303)</b>                      |
| <b>708,475</b>     | <b>Net Expenditure</b>                   | <b>689,636</b>                    | <b>718,775</b>                   | <b>670,871</b>        | <b>688,344</b>               | <b>692,752</b>                    | <b>697,461</b>                    |

## Housing & Employability Private Sector Housing Grants

| OUTTURN<br>2016/17<br>£ | DESCRIPTION                           | INDICATIVE                             |                                       |                                |                                   |                               |                                        |
|-------------------------|---------------------------------------|----------------------------------------|---------------------------------------|--------------------------------|-----------------------------------|-------------------------------|----------------------------------------|
|                         |                                       | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABL<br>E<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | E<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
| 4,564                   | Others Basic Pay                      | 26,866                                 | 26,866                                | 25,174                         | 25,490                            | 26,514                        | 26,779                                 |
| 110                     | Others National Insurance Employe     | 994                                    | 994                                   | 2,368                          | 2,406                             | 2,503                         | 2,528                                  |
| 320                     | Others Superannuation Employers       | 5,510                                  | 5,510                                 | 4,864                          | 4,927                             | 5,125                         | 5,176                                  |
| <b>4,994</b>            | <b>Employee Cost</b>                  | <b>33,370</b>                          | <b>33,370</b>                         | <b>32,405</b>                  | <b>32,823</b>                     | <b>34,141</b>                 | <b>34,482</b>                          |
| 31,250                  | PSHG - General Repairs                | 94,000                                 | 94,000                                | 94,000                         | 94,000                            | 94,000                        | 94,000                                 |
| 227,011                 | PSHG - Care and Repair                | 201,504                                | 161,504                               | 161,504                        | 161,504                           | 161,504                       | 161,504                                |
| 0                       | PSHG - Lead Pipe Replacement          | 5,000                                  | 5,000                                 | 5,000                          | 5,000                             | 5,000                         | 5,000                                  |
| <b>258,261</b>          | <b>Property Cost</b>                  | <b>300,504</b>                         | <b>260,504</b>                        | <b>260,504</b>                 | <b>260,504</b>                    | <b>260,504</b>                | <b>260,504</b>                         |
| 326                     | Employee Related Travel               | 700                                    | 700                                   | 700                            | 700                               | 700                           | 700                                    |
| <b>326</b>              | <b>Transport Cost</b>                 | <b>700</b>                             | <b>700</b>                            | <b>700</b>                     | <b>700</b>                        | <b>700</b>                    | <b>700</b>                             |
| 1,000                   | Supplies & Services                   | 12,453                                 | 12,453                                | 10,767                         | 12,453                            | 12,453                        | 12,453                                 |
| (4,391)                 | Legal Expenses                        | 0                                      | 0                                     | 1,686                          | 0                                 | 0                             | 0                                      |
| <b>(3,391)</b>          | <b>Supplies services and Admin Co</b> | <b>12,453</b>                          | <b>12,453</b>                         | <b>12,453</b>                  | <b>12,453</b>                     | <b>12,453</b>                 | <b>12,453</b>                          |
| 231,000                 | Grants To Other Bodies                | 231,000                                | 231,000                               | 231,000                        | 231,000                           | 231,000                       | 231,000                                |
| <b>231,000</b>          | <b>Payments to other Bodies</b>       | <b>231,000</b>                         | <b>231,000</b>                        | <b>231,000</b>                 | <b>231,000</b>                    | <b>231,000</b>                | <b>231,000</b>                         |
| <b>491,190</b>          | <b>Gross Expenditure</b>              | <b>578,027</b>                         | <b>538,027</b>                        | <b>537,062</b>                 | <b>537,480</b>                    | <b>538,798</b>                | <b>539,139</b>                         |
| (512,016)               | Non Specific Other Govt Grants        | (600,000)                              | (446,000)                             | (446,000)                      | (446,000)                         | (446,000)                     | (446,000)                              |
| <b>(512,016)</b>        | <b>Income</b>                         | <b>(600,000)</b>                       | <b>(446,000)</b>                      | <b>(446,000)</b>               | <b>(446,000)</b>                  | <b>(446,000)</b>              | <b>(446,000)</b>                       |
| <b>(512,016)</b>        | <b>Gross Income</b>                   | <b>(600,000)</b>                       | <b>(446,000)</b>                      | <b>(446,000)</b>               | <b>(446,000)</b>                  | <b>(446,000)</b>              | <b>(446,000)</b>                       |
| <b>(20,826)</b>         | <b>Net Expenditure</b>                | <b>(21,973)</b>                        | <b>92,027</b>                         | <b>91,062</b>                  | <b>91,480</b>                     | <b>92,798</b>                 | <b>93,139</b>                          |

## Housing & Employability Communities

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>ESTIMATE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|-----------------------------------|----------------------------------|-----------------------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                                 | £                                | £                                 | £                            | £                                 | £                                 |
| 351,881            | Others Basic Pay                         | 342,870                           | 382,240                          | 352,061                           | 343,414                      | 347,248                           | 351,121                           |
| 33,557             | Others National Insurance Employers      | 33,111                            | 36,182                           | 32,176                            | 31,590                       | 33,222                            | 33,578                            |
| 67,596             | Others Superannuation Employers          | 72,060                            | 79,619                           | 67,662                            | 66,270                       | 65,718                            | 66,451                            |
| <b>453,034</b>     | <b>Employee Cost</b>                     | <b>448,041</b>                    | <b>498,041</b>                   | <b>451,900</b>                    | <b>441,274</b>               | <b>446,188</b>                    | <b>451,150</b>                    |
| 1,792              | Electricity                              | 0                                 | 0                                | 0                                 | 0                            | 0                                 | 0                                 |
| 261,000            | CCTV Maintenance                         | 252,710                           | 267,551                          | 267,752                           | 267,592                      | 267,592                           | 267,592                           |
| <b>261,000</b>     | <b>Property Costs</b>                    | <b>252,710</b>                    | <b>267,551</b>                   | <b>267,752</b>                    | <b>267,592</b>               | <b>267,592</b>                    | <b>267,592</b>                    |
| 1,948              | Employee Related Travel                  | 4,226                             | 2,226                            | 1,524                             | 2,226                        | 2,226                             | 2,226                             |
| <b>1,948</b>       | <b>Transport Cost</b>                    | <b>4,226</b>                      | <b>2,226</b>                     | <b>1,524</b>                      | <b>2,226</b>                 | <b>2,226</b>                      | <b>2,226</b>                      |
| 1,947              | Central Telephones                       | 5,030                             | 5,030                            | 5,030                             | 2,000                        | 2,000                             | 2,000                             |
| 552                | Hospitality                              | 600                               | 600                              | 600                               | 600                          | 600                               | 600                               |
| 9,929              | Supplies & Services                      | 0                                 | 0                                | 90                                | 90                           | 90                                | 90                                |
| 903                | Other Admin Costs                        | 1,980                             | 1,980                            | 1,906                             | 1,980                        | 1,980                             | 1,980                             |
| <b>13,331</b>      | <b>Supplies services and Admin Costs</b> | <b>7,610</b>                      | <b>7,610</b>                     | <b>7,626</b>                      | <b>4,670</b>                 | <b>4,670</b>                      | <b>4,670</b>                      |
| 142,092            | Payment to Other Bodies                  | 216,500                           | 160,793                          | 156,793                           | 160,793                      | 160,793                           | 160,793                           |
| <b>142,092</b>     | <b>Payments to other Bodies</b>          | <b>216,500</b>                    | <b>160,793</b>                   | <b>156,793</b>                    | <b>160,793</b>               | <b>160,793</b>                    | <b>160,793</b>                    |
| <b>873,197</b>     | <b>Gross Expenditure</b>                 | <b>929,087</b>                    | <b>936,221</b>                   | <b>885,594</b>                    | <b>876,555</b>               | <b>881,469</b>                    | <b>886,431</b>                    |
| (163,197)          | Other Accounts of the Authority          | (147,250)                         | (147,250)                        | (108,958)                         | (108,958)                    | (108,958)                         | (108,958)                         |
| <b>(163,197)</b>   | <b>Income</b>                            | <b>(147,250)</b>                  | <b>(147,250)</b>                 | <b>(108,958)</b>                  | <b>(108,958)</b>             | <b>(108,958)</b>                  | <b>(108,958)</b>                  |
| <b>(163,197)</b>   | <b>Gross Income</b>                      | <b>(147,250)</b>                  | <b>(147,250)</b>                 | <b>(108,958)</b>                  | <b>(108,958)</b>             | <b>(108,958)</b>                  | <b>(108,958)</b>                  |
| <b>710,000</b>     | <b>Net Expenditure</b>                   | <b>781,837</b>                    | <b>788,971</b>                   | <b>776,636</b>                    | <b>767,597</b>               | <b>772,511</b>                    | <b>777,473</b>                    |

## Housing & Employability Working4U

| OUTTURN<br>2016/17 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|--------------------|------------------------------------------|-----------------------------------|----------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                  |                                          | £                                 | £                                | £                     | £                            | £                                 | £                                 |
| 1,855,015          | Others Basic Pay                         | 1,948,246                         | 1,467,420                        | 1,409,047             | 1,484,520                    | 1,506,145                         | 1,522,725                         |
| 0                  | Modern Apprentices Basic Pay             | 0                                 | 473,596                          | 300,748               | 31,329                       | 0                                 | 0                                 |
| 0                  | Overtime                                 | 0                                 | 7,230                            | 7,233                 | 0                            | 0                                 | 0                                 |
| 43,913             | Others Training Costs                    | 41,888                            | 2,562                            | 2,562                 | 4,068                        | 4,068                             | 4,068                             |
| 56,845             | Training - Modern Apprentices            | 0                                 | 39,326                           | 39,326                | 13,047                       | 0                                 | 0                                 |
| 137,470            | Others National Insurance Employers      | 144,861                           | 144,861                          | 137,603               | 146,586                      | 148,684                           | 150,321                           |
| 334,718            | Others Superannuation Employers          | 297,040                           | 297,040                          | 320,284               | 298,674                      | 298,869                           | 302,159                           |
| 0                  | GRFW Bonus for Training                  | 1,965                             | 1,965                            | 0                     | 0                            | 0                                 | 0                                 |
| 28,342             | Skillseekers Allowance                   | 98,120                            | 98,120                           | 28,342                | 16,500                       | 16,500                            | 16,500                            |
| <b>2,456,303</b>   | <b>Employee Cost</b>                     | <b>2,532,120</b>                  | <b>2,532,120</b>                 | <b>2,245,144</b>      | <b>1,994,724</b>             | <b>1,974,266</b>                  | <b>1,995,773</b>                  |
| 1,175              | Other property                           | 700                               | 700                              | 700                   | 0                            | 0                                 | 0                                 |
| <b>1,175</b>       | <b>Property Cost</b>                     | <b>700</b>                        | <b>700</b>                       | <b>700</b>            | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| 780                | Hire Of Vehicles                         | 400                               | 400                              | 1,393                 | 1,170                        | 1,170                             | 1,170                             |
| 3,488              | Internal Fleet Maintenance Charge        | 4,500                             | 4,500                            | 3,148                 | 3,639                        | 3,639                             | 3,639                             |
| 1,773              | Driver Recharges                         | 2,463                             | 2,463                            | 2,463                 | 1,808                        | 1,808                             | 1,808                             |
| 842                | Diesel Internal                          | 710                               | 710                              | 710                   | 710                          | 710                               | 710                               |
| 6,681              | Other Travel Costs                       | 21,000                            | 21,000                           | 4,806                 | 4,638                        | 4,638                             | 4,638                             |
| 17,882             | Employee Related Travel                  | 22,000                            | 22,000                           | 13,194                | 17,271                       | 17,271                            | 17,271                            |
| <b>31,446</b>      | <b>Transport Cost</b>                    | <b>51,073</b>                     | <b>51,073</b>                    | <b>25,714</b>         | <b>29,236</b>                | <b>29,236</b>                     | <b>29,236</b>                     |
| 352                | Books                                    | 5,398                             | 5,398                            | 5,398                 | 5,398                        | 5,398                             | 5,398                             |
| 367                | Postages                                 | 492                               | 492                              | 492                   | 492                          | 492                               | 492                               |
| 90                 | Telephone Rentals                        | 805                               | 805                              | 805                   | 253                          | 253                               | 253                               |
| 7,548              | Telephones / Mobile Phones               | 4,839                             | 4,839                            | 4,839                 | 7,424                        | 7,424                             | 7,424                             |
| 182                | Central Telephones                       | 2,003                             | 2,003                            | 2,003                 | 182                          | 182                               | 182                               |
| 422                | Hospitality                              | 492                               | 492                              | 492                   | 492                          | 492                               | 492                               |
| 2,494              | Membership Fees & Subscriptions          | 6,047                             | 4,838                            | 4,838                 | 4,838                        | 4,838                             | 4,838                             |
| 2,260              | Conference Fees                          | 2,089                             | 1,671                            | 1,671                 | 1,671                        | 1,671                             | 1,671                             |
| 532                | Subsistence                              | 574                               | 574                              | 574                   | 408                          | 408                               | 408                               |
| 1,441              | Computer Software                        | 500                               | 500                              | 500                   | 500                          | 500                               | 500                               |
| 241                | Machine Rentals And Leasing              | 202                               | 202                              | 202                   | 202                          | 202                               | 202                               |
| 289                | Equip/Computer Purch & Repair            | 527                               | 527                              | 527                   | 527                          | 527                               | 527                               |
| 8,756              | Printer Costs                            | 12,550                            | 9,862                            | 3,194                 | 3,819                        | 3,819                             | 3,819                             |
| 333                | Clothing, Uniforms etc                   | 1,700                             | 1,700                            | 1,700                 | 1,700                        | 1,700                             | 1,700                             |
| 2,440              | Supplies & Services                      | 1,182                             | 1,182                            | 1,182                 | 1,748                        | 1,748                             | 1,748                             |
| 3,046              | Other Admin Costs                        | 586                               | 586                              | 586                   | 586                          | 586                               | 586                               |
| <b>30,793</b>      | <b>Supplies services and Admin Costs</b> | <b>39,986</b>                     | <b>35,671</b>                    | <b>29,003</b>         | <b>30,240</b>                | <b>30,240</b>                     | <b>30,240</b>                     |
| 937,510            | Payment to Other Bodies                  | 941,109                           | 1,306,894                        | 1,243,556             | 1,283,966                    | 1,283,966                         | 1,283,966                         |
| 392                | Payment To Other Local Authorities       | 1,000                             | 1,000                            | 1,000                 | 1,000                        | 1,000                             | 1,000                             |
| <b>937,902</b>     | <b>Payments to other Bodies</b>          | <b>942,109</b>                    | <b>1,307,894</b>                 | <b>1,244,556</b>      | <b>1,284,966</b>             | <b>1,284,966</b>                  | <b>1,284,966</b>                  |
| <b>3,457,619</b>   | <b>Gross Expenditure</b>                 | <b>3,565,988</b>                  | <b>3,927,458</b>                 | <b>3,545,117</b>      | <b>3,339,167</b>             | <b>3,318,708</b>                  | <b>3,340,216</b>                  |
| (93,378)           | Income From Other Agencies               | (288,921)                         | (290,144)                        | (24,420)              | (125,743)                    | (125,743)                         | (125,743)                         |
| (391,486)          | D.E. Income                              | (455,911)                         | (573,911)                        | (393,810)             | (393,810)                    | (393,810)                         | (393,810)                         |
| (152,467)          | Miscellaneous Income                     | (124,611)                         | (180,000)                        | (151,609)             | (140,711)                    | (140,711)                         | (140,711)                         |
| (40,000)           | Other Accounts of the Authority          | (96,612)                          | (40,000)                         | (40,000)              | (40,000)                     | (40,000)                          | (40,000)                          |
| (499,000)          | Income Earmarked Balances                | (167,116)                         | (229,116)                        | (323,391)             | 0                            | 0                                 | 0                                 |
| <b>(1,176,331)</b> | <b>Income</b>                            | <b>(1,133,171)</b>                | <b>(1,313,171)</b>               | <b>(933,229)</b>      | <b>(700,264)</b>             | <b>(700,264)</b>                  | <b>(700,264)</b>                  |
| <b>(1,176,331)</b> | <b>Gross Income</b>                      | <b>(1,133,171)</b>                | <b>(1,313,171)</b>               | <b>(933,229)</b>      | <b>(700,264)</b>             | <b>(700,264)</b>                  | <b>(700,264)</b>                  |
| <b>2,281,288</b>   | <b>Net Expenditure</b>                   | <b>2,432,817</b>                  | <b>2,614,287</b>                 | <b>2,611,888</b>      | <b>2,638,902</b>             | <b>2,618,444</b>                  | <b>2,639,952</b>                  |

## Regeneration

| DESCRIPTION                         | PAGE | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|-------------------------------------|------|----------------------------------------|---------------------------------------|----------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| Housing Maintenance Trading Account | 81   | (1,518,249)                            | (1,507,100)                           | (1,277,191)                | (1,742,048)                       | (1,560,970)                            | (1,399,815)                            |
| Central Repairs & Maintenance       | 82   | 1,297,478                              | 1,247,970                             | 974,992                    | 999,441                           | 1,006,755                              | 1,013,996                              |
| Corporate Assets                    | 83   | (3,218,870)                            | (3,226,270)                           | (3,237,326)                | (3,058,274)                       | (3,054,648)                            | (3,050,440)                            |
| Capital Investment Team             | 84   | 0                                      | 0                                     | 0                          | 0                                 | 0                                      | 0                                      |
| Consultancy Services                | 85   | 980,292                                | 982,961                               | 975,115                    | 984,081                           | 994,893                                | 1,005,460                              |
| Economic Development                | 86   | 481,813                                | 483,729                               | 485,621                    | 379,226                           | 427,673                                | 432,035                                |
| <b>Total</b>                        |      | <b>(1,977,536)</b>                     | <b>(2,018,710)</b>                    | <b>(2,078,789)</b>         | <b>(2,437,574)</b>                | <b>(2,186,296)</b>                     | <b>(1,998,764)</b>                     |

**Regeneration  
Housing Maintenance Trading Account**

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                       | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|-----------------------------------|----------------------------------------|---------------------------------------|----------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 11,336,374                | Employee Cost                     | 12,664,507                             | 12,676,619                            | 11,991,312                 | 12,790,835                        | 12,953,265                             | 13,094,998                             |
| 70,691                    | Property Cost                     | 60,000                                 | 60,000                                | 103,748                    | 60,400                            | 60,417                                 | 60,835                                 |
| 1,020,046                 | Transport Cost                    | 1,042,050                              | 1,042,050                             | 799,839                    | 1,042,050                         | 1,042,050                              | 1,042,050                              |
| 5,664,774                 | Supplies services and Admin Costs | 5,498,344                              | 5,497,381                             | 6,377,899                  | 5,490,817                         | 5,509,448                              | 5,528,452                              |
| 141,410                   | Payments to other Bodies          | 114,550                                | 114,550                               | 114,550                    | 114,550                           | 114,550                                | 114,550                                |
| 790,232                   | Support Services                  | 863,000                                | 863,000                               | 531,000                    | 531,000                           | 531,000                                | 531,000                                |
| 0                         | Capital Financing Costs           | 5,000                                  | 5,000                                 | 5,000                      | 5,000                             | 5,000                                  | 5,000                                  |
| 19,023,527                | Gross Expenditure                 | 20,247,451                             | 20,258,600                            | 19,923,348                 | 20,034,652                        | 20,215,730                             | 20,376,885                             |
| (20,156,428)              | Income                            | (21,765,700)                           | (21,765,700)                          | (21,200,539)               | (21,776,700)                      | (21,776,700)                           | (21,776,700)                           |
| (20,156,428)              | Gross Income                      | (21,765,700)                           | (21,765,700)                          | (21,200,539)               | (21,776,700)                      | (21,776,700)                           | (21,776,700)                           |
| (1,132,901)               | Net Expenditure                   | (1,518,249)                            | (1,507,100)                           | (1,277,191)                | (1,742,048)                       | (1,560,970)                            | (1,399,815)                            |

**Regeneration  
Central Repairs and Maintenance**

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|------------------------------------------|-----------------------------------|----------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                          | £                                 | £                                | £                     | £                            | £                                 | £                                 |
| 702,890              | Others Basic Pay                         | 638,912                           | 640,464                          | 687,073               | 538,221                      | 543,929                           | 549,579                           |
| 8,916                | Others - Other Pay                       | 0                                 | 0                                | 5,372                 | 0                            | 0                                 | 0                                 |
| 384                  | Others Variable OT at 1.0                | 6,000                             | 6,000                            | 6,000                 | 6,000                        | 6,000                             | 6,000                             |
| 60,334               | Others Variable OT at 1.5                | 28,950                            | 28,950                           | 28,950                | 28,950                       | 28,950                            | 28,950                            |
| 950                  | Others Training Costs                    | 390                               | 390                              | 0                     | 390                          | 390                               | 390                               |
| 74,446               | Others National Insurance Employers      | 66,131                            | 66,353                           | 70,469                | 55,709                       | 56,300                            | 56,885                            |
| 123,000              | Others Superannuation Employers          | 113,738                           | 114,181                          | 124,966               | 95,813                       | 96,829                            | 97,835                            |
| (19,382)             | Others Miscellaneous Staff Costs         | 500                               | 500                              | 500                   | 500                          | 500                               | 500                               |
| <b>951,538</b>       | <b>Employee Cost</b>                     | <b>854,621</b>                    | <b>856,838</b>                   | <b>923,330</b>        | <b>725,584</b>               | <b>732,898</b>                    | <b>740,139</b>                    |
| 1,090,824            | Int Recha - Central Repairs              | 1,085,500                         | 1,085,500                        | 1,029,336             | 1,055,500                    | 1,055,500                         | 1,055,500                         |
| 81,673               | Rep & Maintenance                        | 0                                 | 0                                | 56,560                | 0                            | 0                                 | 0                                 |
| 44,460               | Dso Allocation - Depot                   | 47,220                            | 47,220                           | 47,220                | 47,220                       | 47,220                            | 47,220                            |
| <b>1,216,957</b>     | <b>Property Cost</b>                     | <b>1,132,720</b>                  | <b>1,132,720</b>                 | <b>1,133,116</b>      | <b>1,102,720</b>             | <b>1,102,720</b>                  | <b>1,102,720</b>                  |
| 5,755                | Hire Of Vehicles                         | 12,300                            | 6,300                            | 6,300                 | 6,300                        | 6,300                             | 6,300                             |
| 6,383                | Internal Fleet Maintenance Charge        | 5,700                             | 5,700                            | 5,700                 | 5,700                        | 5,700                             | 5,700                             |
| 1,980                | Leased Plant                             | 11,000                            | 7,000                            | 7,000                 | 7,000                        | 7,000                             | 7,000                             |
| 106                  | Tyres                                    | 500                               | 500                              | 500                   | 500                          | 500                               | 500                               |
| 9,639                | Diesel Internal                          | 9,000                             | 9,000                            | 9,000                 | 9,000                        | 9,000                             | 9,000                             |
| 1,407                | Repair/Maint Veh & Plant                 | 2,000                             | 2,000                            | 2,000                 | 2,000                        | 2,000                             | 2,000                             |
| 2,925                | Employee Related Travel                  | 4,500                             | 4,500                            | 4,500                 | 4,500                        | 4,500                             | 4,500                             |
| 339                  | Other Transport Costs External           | 500                               | 500                              | 620                   | 500                          | 500                               | 500                               |
| <b>28,534</b>        | <b>Transport Cost</b>                    | <b>45,500</b>                     | <b>35,500</b>                    | <b>35,620</b>         | <b>35,500</b>                | <b>35,500</b>                     | <b>35,500</b>                     |
| 2,102                | Mobile Phones                            | 637                               | 637                              | 637                   | 637                          | 637                               | 637                               |
| 863                  | Machine Rentals And Leasing              | 800                               | 800                              | 800                   | 800                          | 800                               | 800                               |
| 1,825                | Tools & Equipment (Repairs & Maint.)     | 1,500                             | 1,500                            | 1,500                 | 1,500                        | 1,500                             | 1,500                             |
| 0                    | Purchase of Tools & Equipment            | 1,000                             | 1,000                            | 869                   | 1,000                        | 1,000                             | 1,000                             |
| 0                    | Clothing, Uniforms etc                   | 500                               | 500                              | 5,398                 | 500                          | 500                               | 500                               |
| 275                  | Supplies & Services                      | 500                               | 0                                | 0                     | 500                          | 500                               | 500                               |
| 129,100              | Direct Purchases                         | 130,800                           | 130,800                          | 130,800               | 130,800                      | 130,800                           | 130,800                           |
| 183,481              | Stock                                    | 228,900                           | 187,675                          | 187,675               | 159,900                      | 159,900                           | 159,900                           |
| 92,479               | Payment to Contractors                   | 20,000                            | 20,000                           | 218,108               | 20,000                       | 20,000                            | 20,000                            |
| <b>410,125</b>       | <b>Supplies services and Admin Costs</b> | <b>384,637</b>                    | <b>342,912</b>                   | <b>545,787</b>        | <b>315,637</b>               | <b>315,637</b>                    | <b>315,637</b>                    |
| 0                    | Other accounts of the authority          | 0                                 | 0                                | 63,329                | 0                            | 0                                 | 0                                 |
| <b>0</b>             | <b>Payments to other Bodies</b>          | <b>0</b>                          | <b>0</b>                         | <b>63,329</b>         | <b>0</b>                     | <b>0</b>                          | <b>0</b>                          |
| <b>2,607,154</b>     | <b>Gross Expenditure</b>                 | <b>2,417,478</b>                  | <b>2,367,970</b>                 | <b>2,701,182</b>      | <b>2,179,441</b>             | <b>2,186,755</b>                  | <b>2,193,996</b>                  |
| (1,123,740)          | Sales General                            | (1,090,000)                       | (1,090,000)                      | (1,690,000)           | (1,150,000)                  | (1,150,000)                       | (1,150,000)                       |
| (75,747)             | Miscellaneous Income                     | (30,000)                          | (30,000)                         | (36,190)              | (30,000)                     | (30,000)                          | (30,000)                          |
| (10,835)             | Other Accounts of the Authority          | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| (224,528)            | Dlo Recharges Schedule Of Rates          | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| <b>(1,434,850)</b>   | <b>Income</b>                            | <b>(1,120,000)</b>                | <b>(1,120,000)</b>               | <b>(1,726,190)</b>    | <b>(1,180,000)</b>           | <b>(1,180,000)</b>                | <b>(1,180,000)</b>                |
| <b>(1,434,850)</b>   | <b>Gross Income</b>                      | <b>(1,120,000)</b>                | <b>(1,120,000)</b>               | <b>(1,726,190)</b>    | <b>(1,180,000)</b>           | <b>(1,180,000)</b>                | <b>(1,180,000)</b>                |
| <b>1,172,304</b>     | <b>Net Expenditure</b>                   | <b>1,297,478</b>                  | <b>1,247,970</b>                 | <b>974,992</b>        | <b>999,441</b>               | <b>1,006,755</b>                  | <b>1,013,996</b>                  |

## Regeneration Corporate Assets

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|------------------------------------------|-----------------------------------|----------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                          | £                                 | £                                | £                     | £                            | £                                 | £                                 |
| 764,882              | Others Basic Pay                         | 749,214                           | 751,034                          | 773,663               | 754,002                      | 760,148                           | 766,698                           |
| 2,181                | Overtime                                 | 250                               | 250                              | 1,081                 | 250                          | 250                               | 250                               |
| 77,158               | Others National Insurance Employers      | 85,664                            | 85,924                           | 78,609                | 76,560                       | 77,184                            | 77,849                            |
| 148,336              | Others Superannuation Employers          | 151,093                           | 151,613                          | 149,834               | 146,195                      | 147,386                           | 148,656                           |
| 441                  | Others Miscellaneous Staff Costs         | 2,000                             | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| <b>992,998</b>       | <b>Employee Cost</b>                     | <b>988,221</b>                    | <b>988,821</b>                   | <b>1,003,190</b>      | <b>977,007</b>               | <b>984,969</b>                    | <b>993,453</b>                    |
| 7,020                | Water Rates                              | 0                                 | 0                                | 12,672                | 0                            | 0                                 | 0                                 |
| 259,691              | Rates - Non Domestic                     | 146,000                           | 146,000                          | 177,994               | 135,500                      | 135,500                           | 135,500                           |
| 25,700               | Rents                                    | 18,500                            | 18,500                           | 37,000                | 18,500                       | 18,500                            | 18,500                            |
| 4,913                | Council Tax Payments                     | 0                                 | 0                                | 867                   | 0                            | 0                                 | 0                                 |
| 70                   | Repairs & Maintenance                    | 0                                 | 0                                | 4,709                 | 0                            | 0                                 | 0                                 |
| 30,085               | Electricity                              | 33,221                            | 33,221                           | 45,239                | 34,550                       | 35,879                            | 37,314                            |
| 5,519                | Gas                                      | 14,112                            | 6,112                            | 6,112                 | 6,295                        | 6,479                             | 6,673                             |
| 11,139               | Contract Cleaning                        | 9,000                             | 9,000                            | 9,855                 | 9,000                        | 9,000                             | 9,000                             |
| 24,288               | Upkeep Of Grounds                        | 23,000                            | 23,000                           | 23,000                | 23,000                       | 23,000                            | 23,000                            |
| 164,145              | Rep & Maintenance                        | 154,000                           | 154,000                          | 120,015               | 154,000                      | 154,000                           | 154,000                           |
| 30,916               | Security & Patrols Contracts             | 0                                 | 0                                | 5,314                 | 0                            | 0                                 | 0                                 |
| 19,907               | Other Property Costs                     | 400                               | 400                              | 23,558                | 400                          | 400                               | 400                               |
| <b>583,393</b>       | <b>Property Cost</b>                     | <b>398,233</b>                    | <b>390,233</b>                   | <b>466,335</b>        | <b>381,245</b>               | <b>382,757</b>                    | <b>384,387</b>                    |
| 7,633                | Employee Related Travel                  | 9,100                             | 9,100                            | 9,100                 | 9,100                        | 9,100                             | 9,100                             |
| <b>7,633</b>         | <b>Transport Cost</b>                    | <b>9,100</b>                      | <b>9,100</b>                     | <b>9,100</b>          | <b>9,100</b>                 | <b>9,100</b>                      | <b>9,100</b>                      |
| 4,807                | Advertising                              | 15,000                            | 15,000                           | 15,000                | 15,000                       | 15,000                            | 15,000                            |
| 2,167                | Telephone - Calls                        | 3,400                             | 3,400                            | 3,400                 | 3,400                        | 3,400                             | 3,400                             |
| 248                  | Hospitality                              | 0                                 | 0                                | 55                    | 0                            | 0                                 | 0                                 |
| 1,070                | Conference Fees                          | 800                               | 800                              | 800                   | 800                          | 800                               | 800                               |
| 30,634               | Computer Software                        | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 449                  | Equip/Computer Purch & Repair            | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 321                  | Printer Rationalisation - Lease          | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 2,237                | Printer Rationalisation - Copy Costs     | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 8,077                | Supplies & Services                      | 44,788                            | 44,788                           | 44,788                | 44,788                       | 44,788                            | 44,788                            |
| 6,442                | Legal Expenses                           | 2,200                             | 2,200                            | 4,717                 | 2,200                        | 2,200                             | 2,200                             |
| 6,552                | Capital Schemes Maintenance              | 6,552                             | 6,552                            | 6,552                 | 6,552                        | 6,552                             | 6,552                             |
| 1,244                | Other Admin Costs                        | 20,000                            | 20,000                           | 20,000                | 20,000                       | 20,000                            | 20,000                            |
| (180,107)            | Development & Modernisation              | (300,000)                         | (300,000)                        | (300,000)             | (300,000)                    | (300,000)                         | (300,000)                         |
| 18,555               | Misc.Expenditure                         | 0                                 | 0                                | 36,316                | 0                            | 0                                 | 0                                 |
| <b>(97,304)</b>      | <b>Supplies services and Admin Costs</b> | <b>(207,260)</b>                  | <b>(207,260)</b>                 | <b>(168,372)</b>      | <b>(207,260)</b>             | <b>(207,260)</b>                  | <b>(207,260)</b>                  |
| 375,284              | Payment to Other Bodies                  | 368,285                           | 368,285                          | 329,285               | 368,285                      | 368,285                           | 368,285                           |
| <b>375,284</b>       | <b>Payments to other Bodies</b>          | <b>368,285</b>                    | <b>368,285</b>                   | <b>329,285</b>        | <b>368,285</b>               | <b>368,285</b>                    | <b>368,285</b>                    |
| <b>1,862,004</b>     | <b>Gross Expenditure</b>                 | <b>1,556,579</b>                  | <b>1,549,179</b>                 | <b>1,639,538</b>      | <b>1,528,378</b>             | <b>1,537,851</b>                  | <b>1,547,965</b>                  |
| (198,447)            | Income From Other Agencies               | 0                                 | 0                                | (1,822)               | 0                            | 0                                 | 0                                 |
| (15,751)             | Non Specific Other Govt Grants           | 0                                 | 0                                | (33,756)              | 0                            | 0                                 | 0                                 |
| (28,010)             | Rent Other                               | (5,900)                           | (5,900)                          | (19,378)              | (5,900)                      | (5,900)                           | (5,900)                           |
| (2,522,043)          | Rents Shops & Offices                    | (4,128,622)                       | (4,128,622)                      | (3,506,748)           | (3,965,834)                  | (3,965,834)                       | (3,965,834)                       |
| (1,224,323)          | Rents Industrial Units                   | 0                                 | 0                                | (612,227)             | 0                            | 0                                 | 0                                 |
| (8,314)              | Sales General                            | (22,750)                          | (22,750)                         | (23,428)              | (22,879)                     | (22,879)                          | (22,879)                          |
| (11,851)             | Miscellaneous Income                     | (7,280)                           | (7,280)                          | (5,280)               | (7,280)                      | (7,280)                           | (7,280)                           |
| (612,952)            | Int Rech - Staff Costs                   | (610,897)                         | (610,897)                        | (674,225)             | (584,758)                    | (590,606)                         | (596,512)                         |
| <b>(4,621,691)</b>   | <b>Income</b>                            | <b>(4,775,449)</b>                | <b>(4,775,449)</b>               | <b>(4,876,864)</b>    | <b>(4,586,651)</b>           | <b>(4,592,499)</b>                | <b>(4,598,405)</b>                |
| <b>(4,621,691)</b>   | <b>Gross Income</b>                      | <b>(4,775,449)</b>                | <b>(4,775,449)</b>               | <b>(4,876,864)</b>    | <b>(4,586,651)</b>           | <b>(4,592,499)</b>                | <b>(4,598,405)</b>                |
| <b>(2,759,687)</b>   | <b>Net Expenditure</b>                   | <b>(3,218,870)</b>                | <b>(3,226,270)</b>               | <b>(3,237,326)</b>    | <b>(3,058,274)</b>           | <b>(3,054,648)</b>                | <b>(3,050,440)</b>                |

**Regeneration  
Capital Investment Team**

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|------------------------------------------|----------------------------------------|---------------------------------------|----------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 415,756                   | Others Basic Pay                         | 490,531                                | 490,531                               | 454,367                    | 535,209                           | 543,309                                | 409,403                                |
| 3,447                     | Others Training Costs                    | 0                                      | 0                                     | 0                          | 0                                 | 0                                      | 0                                      |
| 44,951                    | Others National Insurance Employers      | 54,658                                 | 54,658                                | 50,358                     | 58,166                            | 59,047                                 | 44,494                                 |
| 80,259                    | Others Superannuation Employers          | 99,227                                 | 99,227                                | 87,692                     | 103,297                           | 104,861                                | 79,017                                 |
| <b>544,413</b>            | <b>Employee Cost</b>                     | <b>644,416</b>                         | <b>644,416</b>                        | <b>592,417</b>             | <b>696,672</b>                    | <b>707,216</b>                         | <b>532,913</b>                         |
| 3,385                     | Employee Related Travel                  | 5,900                                  | 5,900                                 | 5,900                      | 5,900                             | 5,900                                  | 5,900                                  |
| <b>3,385</b>              | <b>Transport Cost</b>                    | <b>5,900</b>                           | <b>5,900</b>                          | <b>5,900</b>               | <b>5,900</b>                      | <b>5,900</b>                           | <b>5,900</b>                           |
| 1,618                     | Mobile Phones                            | 1,500                                  | 1,500                                 | 750                        | 1,500                             | 1,500                                  | 1,500                                  |
| 238                       | Hospitality                              | 0                                      | 0                                     | 38                         | 0                                 | 0                                      | 0                                      |
| 374                       | Purchase of Computer Equipment           | 0                                      | 0                                     | 827                        | 0                                 | 0                                      | 0                                      |
| 372                       | Office/Computer Supplies                 | 500                                    | 500                                   | 3,008                      | 500                               | 500                                    | 500                                    |
| 1,440                     | Supplies & Services                      | 2,200                                  | 2,200                                 | 628                        | 2,200                             | 2,200                                  | 2,200                                  |
| 480                       | Other Admin Costs                        | 500                                    | 500                                   | 662                        | 500                               | 500                                    | 500                                    |
| <b>4,522</b>              | <b>Supplies services and Admin Costs</b> | <b>4,700</b>                           | <b>4,700</b>                          | <b>5,913</b>               | <b>4,700</b>                      | <b>4,700</b>                           | <b>4,700</b>                           |
| <b>552,320</b>            | <b>Gross Expenditure</b>                 | <b>655,016</b>                         | <b>655,016</b>                        | <b>604,230</b>             | <b>707,272</b>                    | <b>717,816</b>                         | <b>543,513</b>                         |
| (552,320)                 | Int Rech - Staff Costs                   | (655,016)                              | (655,016)                             | (604,230)                  | (707,272)                         | (717,816)                              | (543,513)                              |
| <b>(552,320)</b>          | <b>Income</b>                            | <b>(655,016)</b>                       | <b>(655,016)</b>                      | <b>(604,230)</b>           | <b>(707,272)</b>                  | <b>(717,816)</b>                       | <b>(543,513)</b>                       |
| <b>(552,320)</b>          | <b>Gross Income</b>                      | <b>(655,016)</b>                       | <b>(655,016)</b>                      | <b>(604,230)</b>           | <b>(707,272)</b>                  | <b>(717,816)</b>                       | <b>(543,513)</b>                       |
| <b>0</b>                  | <b>Net Expenditure</b>                   | <b>0</b>                               | <b>0</b>                              | <b>0</b>                   | <b>0</b>                          | <b>0</b>                               | <b>0</b>                               |

## Regeneration Consultancy Services

| OUTTURN<br>2016/2017 | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/19 | INDICATIVE<br>ESTIMATE<br>2019/20 | INDICATIVE<br>ESTIMATE<br>2020/21 |
|----------------------|------------------------------------------|-----------------------------------|----------------------------------|-----------------------|------------------------------|-----------------------------------|-----------------------------------|
| £                    |                                          | £                                 | £                                | £                     | £                            | £                                 | £                                 |
| 786,394              | Others Basic Pay                         | 769,250                           | 771,118                          | 760,962               | 777,886                      | 786,834                           | 794,952                           |
| 451                  | Overtime                                 | 1,000                             | 1,000                            | 1,000                 | 1,000                        | 1,000                             | 1,000                             |
| 4,072                | Others Training Costs                    | 1,543                             | 1,543                            | 1,543                 | 1,543                        | 1,543                             | 1,543                             |
| 79,577               | Others National Insurance Employers      | 79,913                            | 80,180                           | 78,299                | 84,540                       | 85,513                            | 86,395                            |
| 151,886              | Others Superannuation Employers          | 152,161                           | 152,695                          | 146,891               | 150,134                      | 151,861                           | 153,428                           |
| 16,668               | Others Agency Staff                      | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 17                   | Others Miscellaneous Staff Costs         | 750                               | 750                              | 750                   | 750                          | 750                               | 750                               |
| <b>1,039,065</b>     | <b>Employee Cost</b>                     | <b>1,004,617</b>                  | <b>1,007,286</b>                 | <b>989,445</b>        | <b>1,015,853</b>             | <b>1,027,501</b>                  | <b>1,038,068</b>                  |
| 7,698                | Employee Related Travel                  | 8,000                             | 8,000                            | 6,100                 | 8,000                        | 8,000                             | 8,000                             |
| <b>7,698</b>         | <b>Transport Cost</b>                    | <b>8,000</b>                      | <b>8,000</b>                     | <b>6,100</b>          | <b>8,000</b>                 | <b>8,000</b>                      | <b>8,000</b>                      |
| 2,995                | Printing                                 | 1,100                             | 1,100                            | 1,100                 | 1,100                        | 1,100                             | 1,100                             |
| 0                    | Publications                             | 1,000                             | 1,000                            | 1,000                 | 1,000                        | 1,000                             | 1,000                             |
| 1,184                | Telephones                               | 1,250                             | 1,250                            | 799                   | 1,250                        | 1,250                             | 1,250                             |
| 380                  | Hospitality                              | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 0                    | Membership Fees & Subscriptions          | 1,500                             | 1,500                            | 750                   | 1,500                        | 1,500                             | 1,500                             |
| 455                  | Equip/Computer Purch & Repair            | 500                               | 500                              | 9,617                 | 500                          | 500                               | 500                               |
| 2,558                | Printer Rationalisation - Lease/ copy    | 0                                 | 0                                | 0                     | 0                            | 0                                 | 0                                 |
| 42                   | Clothing, Uniforms etc                   | 1,500                             | 1,500                            | 1,500                 | 1,500                        | 1,500                             | 1,500                             |
| 466                  | Supplies & Services                      | 1,000                             | 1,000                            | 1,014                 | 1,000                        | 1,000                             | 1,000                             |
| <b>8,080</b>         | <b>Supplies services and Admin Costs</b> | <b>7,850</b>                      | <b>7,850</b>                     | <b>15,780</b>         | <b>7,850</b>                 | <b>7,850</b>                      | <b>7,850</b>                      |
| 40,380               | Other Accounts of the Authority          | 36,000                            | 36,000                           | 36,000                | 36,000                       | 36,000                            | 36,000                            |
| <b>40,380</b>        | <b>Payments to other Bodies</b>          | <b>36,000</b>                     | <b>36,000</b>                    | <b>36,000</b>         | <b>36,000</b>                | <b>36,000</b>                     | <b>36,000</b>                     |
| <b>1,095,223</b>     | <b>Gross Expenditure</b>                 | <b>1,056,467</b>                  | <b>1,059,136</b>                 | <b>1,047,325</b>      | <b>1,067,703</b>             | <b>1,079,351</b>                  | <b>1,089,918</b>                  |
| (139,625)            | Int Rech - Staff Costs                   | (76,175)                          | (76,175)                         | (72,210)              | (83,622)                     | (84,459)                          | (84,459)                          |
| <b>(139,625)</b>     | <b>Income</b>                            | <b>(76,175)</b>                   | <b>(76,175)</b>                  | <b>(72,210)</b>       | <b>(83,622)</b>              | <b>(84,459)</b>                   | <b>(84,459)</b>                   |
| <b>(139,625)</b>     | <b>Gross Income</b>                      | <b>(76,175)</b>                   | <b>(76,175)</b>                  | <b>(72,210)</b>       | <b>(83,622)</b>              | <b>(84,459)</b>                   | <b>(84,459)</b>                   |
| <b>955,598</b>       | <b>Net Expenditure</b>                   | <b>980,292</b>                    | <b>982,961</b>                   | <b>975,115</b>        | <b>984,081</b>               | <b>994,893</b>                    | <b>1,005,460</b>                  |

## Regeneration Economic Development

| OUTTURN<br>2016/2017<br>£ | DESCRIPTION                              | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/19<br>£ | INDICATIVE<br>ESTIMATE<br>2019/20<br>£ | INDICATIVE<br>ESTIMATE<br>2020/21<br>£ |
|---------------------------|------------------------------------------|----------------------------------------|---------------------------------------|----------------------------|-----------------------------------|----------------------------------------|----------------------------------------|
| 541,003                   | Others Basic Pay                         | 552,157                                | 553,498                               | 547,956                    | 541,215                           | 549,584                                | 553,997                                |
| 55,228                    | Others National Insurance Employers      | 55,221                                 | 55,413                                | 57,218                     | 56,893                            | 57,759                                 | 58,216                                 |
| 110,231                   | Others Superannuation Employers          | 111,706                                | 112,089                               | 110,678                    | 110,987                           | 112,676                                | 113,567                                |
| <b>706,462</b>            | <b>Employee Cost</b>                     | <b>719,084</b>                         | <b>721,000</b>                        | <b>715,851</b>             | <b>709,094</b>                    | <b>720,019</b>                         | <b>725,780</b>                         |
| 5,543                     | Rents                                    | 10,000                                 | 10,000                                | 5,100                      | 10,000                            | 10,000                                 | 10,000                                 |
| 124                       | Electricity                              | 127                                    | 127                                   | 127                        | 132                               | 137                                    | 143                                    |
| <b>5,667</b>              | <b>Property Cost</b>                     | <b>10,127</b>                          | <b>10,127</b>                         | <b>5,227</b>               | <b>10,132</b>                     | <b>10,137</b>                          | <b>10,143</b>                          |
| 3,568                     | Employee Related Travel                  | 3,550                                  | 3,550                                 | 3,550                      | 3,550                             | 3,550                                  | 3,550                                  |
| <b>3,568</b>              | <b>Transport Cost</b>                    | <b>3,550</b>                           | <b>3,550</b>                          | <b>3,550</b>               | <b>3,550</b>                      | <b>3,550</b>                           | <b>3,550</b>                           |
| 0                         | Stationery                               | 1,200                                  | 1,200                                 | 1,200                      | 1,200                             | 1,200                                  | 1,200                                  |
| 17,643                    | Publicity & Promotions                   | 0                                      | 0                                     | 20,000                     | 20,000                            | 20,000                                 | 20,000                                 |
| 1,900                     | Telephone - Calls                        | 3,350                                  | 3,350                                 | 3,350                      | 3,350                             | 3,350                                  | 3,350                                  |
| 378                       | Hospitality                              | 500                                    | 500                                   | 500                        | 500                               | 500                                    | 500                                    |
| 649                       | Conference Fees                          | 1,000                                  | 1,000                                 | 1,000                      | 1,000                             | 1,000                                  | 1,000                                  |
| 1,176                     | Supplies & Services                      | 1,045                                  | 1,045                                 | 1,045                      | 1,045                             | 1,045                                  | 1,045                                  |
| <b>21,746</b>             | <b>Supplies services and Admin Costs</b> | <b>7,095</b>                           | <b>7,095</b>                          | <b>27,095</b>              | <b>27,095</b>                     | <b>27,095</b>                          | <b>27,095</b>                          |
| 251,255                   | Payment to Other Bodies                  | 323,049                                | 323,049                               | 315,000                    | 295,840                           | 295,840                                | 295,840                                |
| 117,940                   | Scheme Allocation - Other Initiatives    | 150,770                                | 150,770                               | 150,770                    | 150,770                           | 150,770                                | 150,770                                |
| 57,166                    | Other Funding                            | 60,000                                 | 60,000                                | 60,000                     | 45,500                            | 45,500                                 | 45,500                                 |
| 0                         | Strategic Regeneration Fund              | 0                                      | 0                                     | 37,916                     | 0                                 | 0                                      | 0                                      |
| 12,615                    | Youth Employment Grant                   | 0                                      | 0                                     | 0                          | 0                                 | 0                                      | 0                                      |
| 33,161                    | Town Centre Regeneration Fund            | 33,550                                 | 33,550                                | 33,550                     | 5,050                             | 5,050                                  | 5,050                                  |
| <b>472,137</b>            | <b>Payments to other Bodies</b>          | <b>567,369</b>                         | <b>567,369</b>                        | <b>597,236</b>             | <b>497,160</b>                    | <b>497,160</b>                         | <b>497,160</b>                         |
| <b>1,209,580</b>          | <b>Gross Expenditure</b>                 | <b>1,307,225</b>                       | <b>1,309,141</b>                      | <b>1,348,959</b>           | <b>1,247,031</b>                  | <b>1,257,962</b>                       | <b>1,263,728</b>                       |
| (165,914)                 | Income From Other Local Authorities      | 0                                      | 0                                     | 0                          | 0                                 | 0                                      | 0                                      |
| (64,159)                  | Non Specific Other Govt Grants           | (579,540)                              | (579,540)                             | (617,456)                  | (579,540)                         | (579,540)                              | (579,540)                              |
| (305,615)                 | Other Non Govt Grants                    | 0                                      | 0                                     | 0                          | (40,000)                          | 0                                      | 0                                      |
| (138,632)                 | Miscellaneous Income                     | (137,742)                              | (137,742)                             | (137,752)                  | (139,055)                         | (140,445)                              | (141,850)                              |
| (104,314)                 | Int Rech - Staff Costs                   | (108,130)                              | (108,130)                             | (108,130)                  | (109,211)                         | (110,303)                              | (110,303)                              |
| <b>(778,634)</b>          | <b>Income</b>                            | <b>(825,412)</b>                       | <b>(825,412)</b>                      | <b>(863,338)</b>           | <b>(867,806)</b>                  | <b>(830,288)</b>                       | <b>(831,693)</b>                       |
| <b>(778,634)</b>          | <b>Gross Income</b>                      | <b>(825,412)</b>                       | <b>(825,412)</b>                      | <b>(863,338)</b>           | <b>(867,806)</b>                  | <b>(830,288)</b>                       | <b>(831,693)</b>                       |
| <b>430,946</b>            | <b>Net Expenditure</b>                   | <b>481,813</b>                         | <b>483,729</b>                        | <b>485,621</b>             | <b>379,226</b>                    | <b>427,673</b>                         | <b>432,035</b>                         |

## Miscellaneous Services

| DESCRIPTION                    | PAGE | ORIGINAL<br>ESTIMATE<br>2017/2018<br>£ | REVISED<br>ESTIMATE<br>2017/2018<br>£ | PROBABLE<br>2017/2018<br>£ | DRAFT<br>ESTIMATE<br>2018/2019<br>£ | INDICATIVE<br>ESTIMATE<br>2019/2020<br>£ | INDICATIVE<br>ESTIMATE<br>2020/2021<br>£ |
|--------------------------------|------|----------------------------------------|---------------------------------------|----------------------------|-------------------------------------|------------------------------------------|------------------------------------------|
| Sundry Services                | 88   | 3,121,614                              | 3,583,822                             | 3,609,964                  | 3,244,989                           | 3,615,266                                | 3,787,719                                |
| Members Allowances             | 89   | 569,579                                | 569,579                               | 574,721                    | 577,294                             | 582,762                                  | 588,284                                  |
| CPP                            | 90   | 460,914                                | 27,000                                | 27,000                     | 27,000                              | 27,000                                   | 27,000                                   |
| European Employability         | 91   | 510,000                                | 510,000                               | 510,000                    | 510,000                             | 510,000                                  | 510,000                                  |
| CE, Directors, Strategic Leads | 92   | 1,276,935                              | 1,276,935                             | 1,323,365                  | 1,296,091                           | 1,309,218                                | 1,322,024                                |
| <b>Miscellaneous Services</b>  |      | <b>5,939,042</b>                       | <b>5,967,336</b>                      | <b>6,045,050</b>           | <b>5,655,374</b>                    | <b>6,044,246</b>                         | <b>6,235,028</b>                         |

**Miscellaneous Services**  
**Sundry Services**

| OUTTURN<br>2016/2017 | DESCRIPTION                          | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|--------------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                      | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 0                    | Corporate Staff Savings Target       | (261,000)                         | 0                                | 0                     | 0                              | 0                                   | 0                                   |
| (5,678)              | Others Basic Pay                     | 2,000                             | 2,000                            | 15,000                | 2,000                          | 2,000                               | 2,000                               |
| 2,892,033            | Others Pension Increases             | 3,000,000                         | 3,000,000                        | 3,000,000             | 3,100,000                      | 3,100,000                           | 3,100,000                           |
| 0                    | Future Operating Model               | (432,223)                         | (110,264)                        | (110,264)             | (110,132)                      | (110,000)                           | (110,000)                           |
| 0                    | Customer Services Saving             | (100,000)                         | 0                                | 0                     | 0                              | 0                                   | 0                                   |
| 44,207               | Others - Death in Service            | 75,890                            | 75,890                           | 75,890                | 75,890                         | 75,890                              | 75,890                              |
| <b>2,930,562</b>     | <b>Employee Cost</b>                 | <b>2,284,667</b>                  | <b>2,967,626</b>                 | <b>2,980,626</b>      | <b>3,067,758</b>               | <b>3,067,890</b>                    | <b>3,067,890</b>                    |
| 0                    | Pooled Cars Target Saving            | (26,700)                          | 0                                | 0                     | 0                              | 0                                   | 0                                   |
| <b>0</b>             | <b>Transport Cost</b>                | <b>(26,700)</b>                   | <b>0</b>                         | <b>0</b>              | <b>0</b>                       | <b>0</b>                            | <b>0</b>                            |
| 1,067,784            | Insurance                            | 903,944                           | 903,944                          | 903,944               | 903,944                        | 903,944                             | 903,944                             |
| 65,682               | Hospitality/ Provost's Hospitality   | 39,000                            | 39,000                           | 39,000                | 39,000                         | 39,000                              | 39,000                              |
| 0                    | Community Council Support            | 2,000                             | 2,000                            | 0                     | 2,000                          | 2,000                               | 2,000                               |
| 1,322                | Elections                            | 142,000                           | 142,000                          | 142,000               | 0                              | 0                                   | 0                                   |
| 221,837              | Misc. Expenditure                    | 352,505                           | 52,505                           | 49,183                | 303,537                        | 1,464,862                           | 2,537,315                           |
| 0                    | Apprenticeship Levy                  | 680,000                           | 680,000                          | 680,000               | 680,000                        | 680,000                             | 680,000                             |
| 0                    | Training Savings Target              | (42,949)                          | 0                                | 0                     | 0                              | 0                                   | 0                                   |
| 258,810              | Audit Fees                           | 257,670                           | 257,670                          | 257,670               | 257,670                        | 257,670                             | 257,670                             |
| 63,201               | Contribution To COSLA                | 63,201                            | 63,201                           | 63,201                | 63,201                         | 63,201                              | 63,201                              |
| <b>1,678,636</b>     | <b>Supplies services &amp; Admin</b> | <b>2,397,371</b>                  | <b>2,140,320</b>                 | <b>2,134,998</b>      | <b>2,249,352</b>               | <b>3,410,677</b>                    | <b>4,483,130</b>                    |
| 31,289               | Grants To Vol Orgs                   | 12,000                            | 12,000                           | 12,000                | 12,000                         | 12,000                              | 12,000                              |
| 189,779              | Grants General                       | 200,000                           | 200,000                          | 200,000               | 200,000                        | 200,000                             | 200,000                             |
| 155,500              | Elderly Grant Payment                | 150,000                           | 150,000                          | 150,000               | 150,000                        | 150,000                             | 150,000                             |
| 50,000               | Payment to Other Bodies              | 50,000                            | 50,000                           | 50,000                | 50,000                         | 50,000                              | 50,000                              |
| 26,886               | Disclosure Scotland                  | 52,434                            | 52,434                           | 25,000                | 52,434                         | 52,434                              | 52,434                              |
| 150,000              | Womans Aid                           | 150,000                           | 150,000                          | 150,000               | 150,000                        | 150,000                             | 150,000                             |
| 150,000              | Contribution to CTRS                 | 150,000                           | 150,000                          | 150,000               | 150,000                        | 150,000                             | 150,000                             |
| 75,000               | Modern Apprentices                   | 75,000                            | 75,000                           | 75,000                | 75,000                         | 75,000                              | 75,000                              |
| 0                    | Transformational Efficiency Target   | 0                                 | 0                                | 0                     | (250,000)                      | (500,000)                           | (1,000,000)                         |
| (12,500)             | Shared Services                      | (500,000)                         | (500,000)                        | (500,000)             | (213,000)                      | (213,000)                           | (213,000)                           |
| <b>815,954</b>       | <b>Payments to other Bodies</b>      | <b>339,434</b>                    | <b>339,434</b>                   | <b>312,000</b>        | <b>376,434</b>                 | <b>126,434</b>                      | <b>(373,566)</b>                    |
| <b>5,425,152</b>     | <b>Gross Expenditure</b>             | <b>4,994,772</b>                  | <b>5,447,380</b>                 | <b>5,427,624</b>      | <b>5,693,544</b>               | <b>6,605,001</b>                    | <b>7,177,454</b>                    |
| (2,350,896)          | Miscellaneous Income                 | (1,873,158)                       | (1,863,558)                      | (1,817,660)           | (2,448,555)                    | (2,989,735)                         | (3,389,735)                         |
| <b>(2,350,896)</b>   | <b>Income</b>                        | <b>(1,873,158)</b>                | <b>(1,863,558)</b>               | <b>(1,817,660)</b>    | <b>(2,448,555)</b>             | <b>(2,989,735)</b>                  | <b>(3,389,735)</b>                  |
| <b>(2,350,896)</b>   | <b>Gross Income</b>                  | <b>(1,873,158)</b>                | <b>(1,863,558)</b>               | <b>(1,817,660)</b>    | <b>(2,448,555)</b>             | <b>(2,989,735)</b>                  | <b>(3,389,735)</b>                  |
| <b>3,074,256</b>     | <b>Total Sundry Services</b>         | <b>3,121,614</b>                  | <b>3,583,822</b>                 | <b>3,609,964</b>      | <b>3,244,989</b>               | <b>3,615,266</b>                    | <b>3,787,719</b>                    |

## Miscellaneous Services Members Allowances

| OUTTURN<br>2016/2017 | DESCRIPTION                    | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|--------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 443,500              | Others Basic Pay               | 447,903                           | 447,903                          | 442,091               | 444,598                        | 449,044                             | 453,534                             |
| 36,574               | Others National Insurance      | 32,810                            | 32,810                           | 35,749                | 33,138                         | 33,469                              | 33,804                              |
| 48,098               | Others Superannuation          | 49,816                            | 49,816                           | 65,325                | 69,054                         | 69,745                              | 70,442                              |
| <b>528,172</b>       | <b>Employee Cost</b>           | <b>530,529</b>                    | <b>530,529</b>                   | <b>543,165</b>        | <b>546,790</b>                 | <b>552,258</b>                      | <b>557,780</b>                      |
| 826                  | Fleet Maintenance Charge       | 1,000                             | 1,000                            | 1,000                 | 900                            | 900                                 | 900                                 |
| 436                  | Diesel                         | 1,382                             | 1,382                            | 1,382                 | 430                            | 430                                 | 430                                 |
| 10,403               | Members Trav & Subs            | 12,630                            | 12,630                           | 10,000                | 11,000                         | 11,000                              | 11,000                              |
| <b>11,665</b>        | <b>Transport Cost</b>          | <b>15,012</b>                     | <b>15,012</b>                    | <b>12,382</b>         | <b>12,330</b>                  | <b>12,330</b>                       | <b>12,330</b>                       |
| 0                    | Postages                       | 700                               | 700                              | 0                     | 0                              | 0                                   | 0                                   |
| 0                    | Advertising                    | 2,200                             | 2,200                            | 0                     | 0                              | 0                                   | 0                                   |
| 5,894                | Telephones / Mobile Phones     | 6,500                             | 6,500                            | 6,000                 | 6,000                          | 6,000                               | 6,000                               |
| 774                  | Hospitality                    | 0                                 | 0                                | 500                   | 500                            | 500                                 | 500                                 |
| 0                    | Membership Fees                | 1,400                             | 1,400                            | 200                   | 200                            | 200                                 | 200                                 |
| 978                  | Conference Fees                | 1,800                             | 1,800                            | 1,000                 | 1,000                          | 1,000                               | 1,000                               |
| 0                    | Office Equip/Computer          | 600                               | 600                              | 0                     | 0                              | 0                                   | 0                                   |
| 963                  | Printer - Lease                | 1,926                             | 0                                | 0                     | 0                              | 0                                   | 0                                   |
| 2,232                | Printer - Copy Costs           | 2,174                             | 4,100                            | 3,174                 | 2,174                          | 2,174                               | 2,174                               |
| 705                  | Office/Computer Supplies       | 1,000                             | 1,000                            | 700                   | 700                            | 700                                 | 700                                 |
| 2,749                | Supplies & Services            | 500                               | 500                              | 1,000                 | 1,000                          | 1,000                               | 1,000                               |
| 4,691                | Members Surgeries              | 2,000                             | 2,000                            | 5,000                 | 5,000                          | 5,000                               | 5,000                               |
| 1,610                | Members Other Costs            | 3,000                             | 3,000                            | 1,600                 | 1,600                          | 1,600                               | 1,600                               |
| 0                    | JP Expenses                    | 238                               | 238                              | 0                     | 0                              | 0                                   | 0                                   |
| <b>20,596</b>        | <b>Supplies &amp; Admin</b>    | <b>24,038</b>                     | <b>24,038</b>                    | <b>19,174</b>         | <b>18,174</b>                  | <b>18,174</b>                       | <b>18,174</b>                       |
| <b>560,433</b>       | <b>Gross Expenditure</b>       | <b>569,579</b>                    | <b>569,579</b>                   | <b>574,721</b>        | <b>577,294</b>                 | <b>582,762</b>                      | <b>588,284</b>                      |
| <b>560,433</b>       | <b>Total Members Allowance</b> | <b>569,579</b>                    | <b>569,579</b>                   | <b>574,721</b>        | <b>577,294</b>                 | <b>582,762</b>                      | <b>588,284</b>                      |

## Miscellaneous Services CPP

| OUTTURN<br>2016/2017 | DESCRIPTION                     | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|---------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                 | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 460,914              | Payments to other Bodies        | 460,914                           | 27,000                           | 27,000                | 27,000                         | 27,000                              | 27,000                              |
| <b>460,914</b>       | <b>Payments to Other Bodies</b> | <b>460,914</b>                    | <b>27,000</b>                    | <b>27,000</b>         | <b>27,000</b>                  | <b>27,000</b>                       | <b>27,000</b>                       |
| <b>460,914</b>       | <b>Gross Expenditure</b>        | <b>460,914</b>                    | <b>27,000</b>                    | <b>27,000</b>         | <b>27,000</b>                  | <b>27,000</b>                       | <b>27,000</b>                       |
| <b>460,914</b>       | <b>Total CPP</b>                | <b>460,914</b>                    | <b>27,000</b>                    | <b>27,000</b>         | <b>27,000</b>                  | <b>27,000</b>                       | <b>27,000</b>                       |

## Miscellaneous Services European Employability

| OUTTURN<br>2016/2017 | DESCRIPTION                         | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|-------------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                     | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 510,000              | Other Accounts of the Authority     | 510,000                           | 510,000                          | 510,000               | 510,000                        | 510,000                             | 510,000                             |
| <b>510,000</b>       | <b>Payments to Other Bodies</b>     | <b>510,000</b>                    | <b>510,000</b>                   | <b>510,000</b>        | <b>510,000</b>                 | <b>510,000</b>                      | <b>510,000</b>                      |
| <b>510,000</b>       | <b>Gross Expenditure</b>            | <b>510,000</b>                    | <b>510,000</b>                   | <b>510,000</b>        | <b>510,000</b>                 | <b>510,000</b>                      | <b>510,000</b>                      |
| <b>510,000</b>       | <b>Total European Employability</b> | <b>510,000</b>                    | <b>510,000</b>                   | <b>510,000</b>        | <b>510,000</b>                 | <b>510,000</b>                      | <b>510,000</b>                      |

**Miscellaneous Services**  
**Chief Executive, Directors and Strategic Leads**

| OUTTURN<br>2016/2017 | DESCRIPTION                                            | ORIGINAL<br>ESTIMATE<br>2017/2018 | REVISED<br>ESTIMATE<br>2017/2018 | PROBABLE<br>2017/2018 | DRAFT<br>ESTIMATE<br>2018/2019 | INDICATIVE<br>ESTIMATE<br>2019/2020 | INDICATIVE<br>ESTIMATE<br>2020/2021 |
|----------------------|--------------------------------------------------------|-----------------------------------|----------------------------------|-----------------------|--------------------------------|-------------------------------------|-------------------------------------|
| £                    |                                                        | £                                 | £                                | £                     | £                              | £                                   | £                                   |
| 980,729              | Others Basic Pay                                       | 953,757                           | 953,757                          | 992,415               | 963,685                        | 973,652                             | 983,363                             |
| 121,819              | Others National Insurance                              | 117,281                           | 117,281                          | 118,209               | 120,345                        | 121,586                             | 122,802                             |
| 190,579              | Others Superannuation                                  | 176,124                           | 176,124                          | 183,671               | 185,991                        | 187,910                             | 189,789                             |
| 2,795                | Other - training                                       | 0                                 | 0                                | 3,000                 | 0                              | 0                                   | 0                                   |
| <b>1,293,127</b>     | <b>Employee Cost</b>                                   | <b>1,247,162</b>                  | <b>1,247,162</b>                 | <b>1,297,295</b>      | <b>1,270,021</b>               | <b>1,283,148</b>                    | <b>1,295,954</b>                    |
| 6,027                | Employee Related Travel                                | 6,425                             | 6,425                            | 6,000                 | 6,000                          | 6,000                               | 6,000                               |
| <b>6,027</b>         | <b>Transport Cost</b>                                  | <b>6,425</b>                      | <b>6,425</b>                     | <b>6,000</b>          | <b>6,000</b>                   | <b>6,000</b>                        | <b>6,000</b>                        |
| 3,867                | Telephones                                             | 6,250                             | 6,250                            | 3,900                 | 3,900                          | 3,900                               | 3,900                               |
| 2,643                | Hospitality                                            | 2,000                             | 2,000                            | 5,000                 | 5,000                          | 5,000                               | 5,000                               |
| 6,503                | Membership Fees & Subscriptions                        | 6,847                             | 6,847                            | 6,500                 | 6,500                          | 6,500                               | 6,500                               |
| 1,398                | Conference Fees                                        | 7,670                             | 7,670                            | 2,670                 | 2,670                          | 2,670                               | 2,670                               |
| 1,669                | Supplies & Services                                    | 581                               | 581                              | 2,000                 | 2,000                          | 2,000                               | 2,000                               |
| <b>16,080</b>        | <b>Supplies services &amp; Admin</b>                   | <b>23,348</b>                     | <b>23,348</b>                    | <b>20,070</b>         | <b>20,070</b>                  | <b>20,070</b>                       | <b>20,070</b>                       |
| <b>1,318,029</b>     | <b>Gross Expenditure</b>                               | <b>1,276,935</b>                  | <b>1,276,935</b>                 | <b>1,323,365</b>      | <b>1,296,091</b>               | <b>1,309,218</b>                    | <b>1,322,024</b>                    |
| (8,000)              | Other Accounts of the Authority                        | 0                                 | 0                                | 0                     | 0                              | 0                                   | 0                                   |
| <b>(8,000)</b>       | <b>Income</b>                                          | <b>0</b>                          | <b>0</b>                         | <b>0</b>              | <b>0</b>                       | <b>0</b>                            | <b>0</b>                            |
| <b>1,310,029</b>     | <b>Total CE, Exec. Directors &amp; Strategic Leads</b> | <b>1,276,935</b>                  | <b>1,276,935</b>                 | <b>1,323,365</b>      | <b>1,296,091</b>               | <b>1,309,218</b>                    | <b>1,322,024</b>                    |