

# **Raising Attainment 2012-13**

# **Dumbarton Academy**

# Action Plan Evaluation June 2013

Appendix 4						
Priority/target area: Continue	Focus QI: 5.3, 8.4, 1.1					
<ul> <li>Expected Impact:</li> <li>Raised attainment and achiev</li> <li>Enhanced staff skills in learni</li> <li>Increased pace and challenge</li> </ul>	Other Monitoring Strategies: Attainment and achievement data, clas observations, SMT meetings with link departments, prelim analysis meetings, MidYIS analysis, staff/pupil feedback, self evaluation audit documents					
Actions	Impact	Lead Staff	Resources	Timescale	Monitoring and Evaluation	
Learning and Teaching						
<ul> <li>Co-operative learning to be developed further</li> <li>Further staff training encapsulating AifL and Coop Learning</li> </ul>	Improved Challenge and depth of understanding More interactive learning experiences for pupils Improved pupil confidence, commitment and attainment. Young people given more responsibility for their own learning and lead lessons more regularly, particularly at Senior level.	Co-op Steering Group CPD Coordinator	WDC Training	June 2013	CPD Records, Classroom observation pupil feedback Classroom visits by SMT and Peers Peer Mentoring through TLC's	
• Formation of Teaching Learning Communities (TLC)	Creation of a learning culture across the school. Research backed teaching practices reviewed and practised leading to improved L&T	TLC Leaders	WDC Training	June 2014	SMT Classroom visits and feedback through Peer Mentoring in TLC's Skills and Abilities Audit Sharing the Classroom experience	

<b>Priority/target area : Continue</b>	to raise attainment and a	achievement			Focus QI: 5.3, 8.4, 1.1
<ul> <li>Expected Impact:</li> <li>Raised attainment and achieve</li> <li>Enhanced staff skills in learnin</li> <li>Increased pace and challenge i</li> </ul>	Other Monitoring Strategies: Attainment and achievement data, class observations, SMT meetings with link departments, prelim analysis meetings, MidYIS analysis, staff/pupil feedback, self evaluation audit documents				
Actions	Impact	Lead Staff	Resources	Timescale	Monitoring and Evaluation
• Embed Formative Assessment and develop effective questioning techniques	Staff in regular discussion about pedagogy, working together to improve young people's outcomes	All staff	TLC Materials, time	Throughout Session	HGIOS, DIP, Sharing the classroom experience, classroom observations
• Formalise Collaborative planning to enhance Learning and Teaching.					Calendar / Programme of shared classroom experiences.
• Staff implement strategies to increase the pace of lessons and increase the level of challenge provided for young people	Maintain engagement of all students leading to raising attainment	All staff	Time	Throughout Session	Classroom visits by SMT and Peers Pupil Feedback
<ul> <li>Continue to investigate other schools' practices through professional discussions at departmental level using information from network meetings. (See attached SQA Analysis 2012 – Draft STACS ACTION PLAN sheets)</li> </ul>	Good practice disseminated and results improved. For individual targets see attached STACS ACTION PLAN sheets.	PTs Subject	Time/Travelling Expenses	Throughout Session	Feedback at Departmental Meetings and SMT Link Meetings Attainment Data

### Impact:

- Increased pace and challenge in all classes to support raising attainment and achievement.
- Enhanced skills of learners with respect to literacy and numeracy and skills for learning, life and work.
- Enhanced staff skills, knowledge and confidence in implementing a variety of teaching strategies to motivate and engage learners.
- Learners are motivated, challenged and engaged in their learning.
- Enhanced curriculum planning within and across departments to support the implementation of CfE.
- Enhanced cluster working with primary colleagues to share understanding of standards and to ensure learner progression.

- Continue to develop a more consistent approach to the implementation of Cooperative Learning and AifL strategies to enhance pace and challenge and the learning experience of all young people.
- Continue to develop TLCs to embed formative assessment and improve learning and teaching to support raising attainment and achievement.
- Continue to formalise collaborative curriculum planning across the school and cluster to enhance learning and teaching.
- Continue to develop responsibilities for all with respect to literacy, numeracy and health and wellbeing.
- Continue to embed effective questioning techniques to deepen learner understanding.
- Continue to engage in professional dialogue across departments, schools and authorities to enhance outcomes for learners.

Priority/target area : Continue	Priority/target area : Continue to raise attainment and achievement						
<ul> <li>Expected Impact:</li> <li>Raised attainment and achieve</li> <li>Enhanced staff skills in learnin</li> <li>Increased pace and challenge i</li> </ul>	Other Monitoring Strategies: Attainment and achievement data, class observations, SMT meetings with link departments, prelim analysis meetings, MidYIS analysis, staff/pupil feedback, self evaluation audit documents						
Actions	Impact	Lead Staff	Resources	Timescale	Monitoring and Evaluation		
<ul> <li>Departments</li> <li>Implement strategic DM's to look at issues rising from tracking, presentations, prelims and relevant documentation to focus on learning and teaching</li> </ul>	To maintain a collegiate focus on attainment and how we can continually improve.	PT's Subject	As appropriate Time	Throughout session	Record of DM's for all subjects		
• Continue to develop the consistent use of pupil self-evaluations and	Quality of teaching & learning improved as a result	L McMahon & Self	Time	Throughout session	Self-Evaluation Calendar		

questionnaires in departments to improve students' learning experiences and the way they learn.	of findings from questionnaires.	Evaluation Working Group			
Continue to raise the profile of home learning and use of early interventions with students who need support.	Completion rate of homework improved. Raised attainment.	SMT, PTs Subject	Time	Throughout session	Record of Homework on Seemis Mentor Staff meetings Pupil Feedback
Pastoral Care will ensure raising attainment is a priority at assemblies and student interviews.	Continued focus on attainment for all students at all stages	Pastoral Staff	Time	Throughout session	Record of Assemblies and Student Interviews

Impact:

- Enhanced staff skills, knowledge and confidence in implementing a variety of teaching strategies to motivate and engage learners.
- All teaching staff engaged in professional dialogue to support the raising of attainment and achievement.
- Increase in number of pupils completing homework.
- Learners are motivated, challenged and engaged in their learning.
- Learners have more responsibility for their own learning.
- Higher profile of Pastoral Staff in supporting the raising of attainment and achievement.

- Continue to implement strategic meetings with a focus on attainment data and strategies for improvement.
- Continue to investigate the use of SEEMIS interventions to keep parents and staff informed of progress.
- Continue to develop pupil voice re consistent use of pupil feedback to improve learning and teaching.
- Update homework policy and launch new homework diary to support home learning.
- Continue to raise profile of role of Pastoral Staff with regard to raising attainment.

nent of all learners				Other Monitoring Strategies:		
<ul> <li>Expected Impact:</li> <li>Raised attainment and achievement of all learners</li> <li>Enhanced staff skills in learning and teaching</li> <li>Increased pace and challenge in the development of learning and teaching</li> </ul>						
Impact	Lead Staff	Resources	Timescale	Monitoring and Evaluation		
More leadership opportunities for staff to engage in	STAR Mentors	Mentor resource packs	August 2012	The number of students who volunteer to sign up Feedback from pupils and staff		
Raise the profile of attainment. Empower students with the choice to sign up. Greater student engagement and raised attainment.	STAR	Time	September 2012	Mentor meetings and STAR meetings with mentors		
Targeted support leading to raising attainment	STAR	Time	September 2012	Monitor students' progress through tracking. Exam performance.		
Students are able to make more informed choices. Increased accountability for students with greater parental involvement.	STAR	Time	October 2012	Student numbers attending supported study can be tracked. Questionnaires requesting student's views on supported study.		
	More leadership opportunities for staff to engage in Raise the profile of attainment. Empower students with the choice to sign up. Greater student engagement and raised attainment. Targeted support leading to raising attainment Students are able to make more informed choices. Increased accountability for students with greater	More leadership opportunities for staff to engage inSTAR MentorsRaise the profile of attainment. Empower students with the choice to sign up. Greater student engagement and raised attainment.STARTargeted support leading to raising attainmentSTARStudents are able to make more informed choices. Increased accountability for students with greaterSTAR	More leadership opportunities for staff to engage inSTAR MentorsMentor resource packsRaise the profile of attainment. Empower students with the choice to sign up. Greater student engagement and raised attainment.STARTimeTargeted support leading to raising attainmentSTARTimeStudents are able to make more informed choices. Increased accountability for students with greaterSTARTime	More leadership opportunities for staff to engage inSTAR MentorsMentor resource packsAugust 2012Raise the profile of attainment. Empower students with the choice to sign up. Greater student engagement and raised attainment.STARTimeSeptember 2012Targeted support leading to raising attainmentSTARTimeSeptember 2012Students are able to make more informed choices. Increased accountability for students with greaterSTARTimeOctober 2012		

• Use of S6 buddy system to talk to focus groups of pupils re	To increase student confidence by learning from	Mentors / STAR	Time	Throughout session	Student Evaluations in April STAR meetings with Mentors
preparation for examination.	another students experience				

### Impact:

- Increase in number of staff volunteering to be involved in the mentoring scheme (24 in 2012-13 from 11 in 2011-12).
- Staff meetings reported that student's engagement with the process was varied. Some students had plans and were very well organised others had to be convinced of the merits of such actions.
- Enhanced mentor programme as a result of student feedback from last year. This resulted in a more diverse group signing up. Numbers were consistent with 90 students involved.
- Improved student attendance at organised meetings.
- Students who never signed up were still targeted and encouraged to join the programme.
- Staff voiced concerns regarding time to fully implement the programme of support. Staff have fed back that they have met with students less than what they had hoped for.

- Embed the use of a buddy system into the mentoring programme.
- Formalise what students cover and when so that there is a greater dialogue in the mentor programme.
- Develop a programme of mentor meetings with a clear timeline to ensure meetings take place.
- Investigate the use of SEEMIS interventions to improve communication with staff and parents and provide greater detail of progress.
- Review Supported Study programme to ensure that flexibility exists when starting programmes.
- Continue to monitor and encourage student attendance at supported study.

Priority/target area:. Continue to raise attainment and achievement	Focus QI: 5.3, 8.4, 1.1
<ul> <li>Expected Impact:</li> <li>Raised attainment and achievement of all learners</li> <li>Enhanced staff skills in learning and teaching</li> <li>Increased pace and challenge in the development of learning and teaching</li> </ul>	<b>Other Monitoring Strategies:</b> Attainment and achievement data, class observations, SMT meetings with link departments, prelim analysis meetings, MidYIS analysis, staff/pupil feedback, self evaluation audit documents

Actions	Impact	Lead Staff	Resources	Timescale	Monitoring and Evaluation	
Parental Partnership						
<ul> <li>Consult with Parent Council on how to raise Parent Commitment to raising attainment</li> </ul>	Better partnerships with pupils and parents, parents have better understanding of how to support pupils	Head Teacher & G MacKay	Time	By March 2012	Parent Council Minutes Parents Evening Evaluations & attendance records	
<ul> <li>Improve Parent partnership – Parent Focus Group Meetings/Information Evenings arranged</li> </ul>	Parents have a better understanding of how to support their children's education. Parents work more closely with the school/relationships improved. Good use made of feedback from Parents	SMT / STAR	Time	Throughout session	Notes from Focus Group Meetings Parent Evening Evaluations	
<ul> <li>Impact: <ul> <li>Parents/carers more involved in and supportive of their child's learning.</li> <li>Enhanced partnerships with parents/carers.</li> <li>Enhanced communication with parents.</li> <li>High attendance and positive feedback from parents of pupils who were involved in the mentoring scheme.</li> <li>Resources provided for parents online through the school website have been used to support students.</li> </ul> </li> <li>Next Steps: <ul> <li>Continue to work in partnership with parents/carers to support the raising of attainment and achievement and improve outcomes for learners.</li> <li>Plan and implement workshops for parents of P7 pupils on how they can support the development of literacy and numeracy skills.</li> <li>Continue to research and implement ways to further enhance communication and partnership working with parents.</li> </ul> </li> </ul>						

Priority/target area : Continue	Focus QI: 5.3, 8.4, 1.1				
<ul> <li>Expected Impact:</li> <li>Raised attainment and achiever</li> <li>Enhanced staff skills in learnin</li> <li>Increased pace and challenge in</li> </ul>	Other Monitoring Strategies: Attainment and achievement data, class observations, SMT meetings with link departments, prelim analysis meetings, MidYIS analysis, staff/pupil feedback, self evaluation audit documents				
Actions	Impact	Lead Staff	Resources	Timescale	Monitoring and Evaluation
• Enhance communication with parents through telephone, text and e-mail regarding progress and strategies for improvement	Greater parental involvement in students education	SMT, Pastoral, Mentor, STAR	Time	Throughout session	Star meetings with Mentors SMT and Pastoral staff through seemis
• Parents contacted by text when pupil fails a NAB and informed of date of resit	Students well prepared for resits	PTs Subject	Time	As appropriate	Records of SMS sent Feedback from parents
Improvement Planning			1		
• Develop further the use of our Skills and Abilities Audit to improve our PRD process and the planning of CPD	Quality of L&T has improved – attainment improved.	Self- Evaluation Committee SMT	Time for staff to meet/observe good practice	April 2013	Skills and abilities audit
• Continue to regularly address assemblies reinforcing a focus on high expectations and aspirations.	Maintain a focus on Raising Attainment	SMT / Pastoral Staff	Time	Throughout session	Record of assemblies
• Rigorous SMT / PT monitoring and evaluating of DIP / S&Q and Action Plan.	Consistent application of working towards planned targets.	SMT / PT's subject	Time	Throughout session	DM's / Link Meetings

• SMT using duty periods to check homework diaries and parental signatures	A consistent use of diaries with greater parental involvement	SMT	Time	Throughout session	
• Continue to work with WDC and QIOs to raise attainment.	Sharing of good practice across the authority Attainment has been improved	SMT & STAR	Time	Throughout session	Feedback from authority meeting by STAR at SMT meetings
• Use of external agencies to raise pupil commitment dependent on budget constraints.	To motivate and enable young people to realise their potential.	SMT Tree of Knowledge	Outside agency (Tree of Knowledge)	By April 2013	Tree of Knowledge Evaluations

### Impact:

- Increase in number of staff who undertook PRD process with a focus on enhancing staff skills to support learning and teaching.
- Increase in number of assemblies with focus on high expectations and ambition.
- Senior and middle leaders continue to implement rigorous and robust self evaluation and quality assurance processes.
- Increase in regular homework diary checks by SMT.
- Increase in number of pupils who experienced working with Tree of Knowledge to realise their potential (all S3, S4 and S5 pupils).

- Continue to investigate using SEEMIS interventions to keep parents and staff informed of progress.
- Continue to develop PRD process to support learning and teaching and to take account of staff coaching training.
- Continue to use assemblies as a platform to reinforce high expectations and aspirations.
- All staff continues to implement rigorous and robust self evaluation and quality assurance processes to inform planning for improvement.
- Update homework policy and launch new homework diary to support home learning.
- Continue to work with WDC and QIOs to support the raising of attainment and achievement.

## MAINTENANCE AGENDA

## SCHOOL: Dumbarton Academy

Year: 2012

Priority	Lead Staff	Actions	Impact
• Embed Good L&T Practice across the school - Staff seminars/carousels reflect development needs from <i>Sharing</i> <i>the Classroom Experience</i> , the PRD process and staff CPD needs.	Self-Evaluation Committee SMT	Time allocated at In-service days, Departmental meetings and at Collegiate Time for 'Carousels' and other staff led good practice seminars - e.g. PE department past paper spread sheet	Quality of L&T has improved. Greater use of the information gleaned from Sharing the Classroom Experience used to identify areas for improvement.
• Further develop whole-school /departmental, tracking, targeting, assessment and reporting Further development of use of MidYIS information	SMT, PTs Subject & STAR	Tracking is recorded allowing for focused data on each individuals progress including strengths and areas for improvement. Information shared with all staff.	SQA Attainment targets become more refined, accurate and improved, leading to better achievement of the targets. Ensure appropriate pupil option choices, pupil challenge and levels of presentation. Pupils individual needs are being evaluated and met Detailed data available – percentage on track to achieve 5+ at Levels 3, 4, 5, & 6
• Continue to use SQA STACS Analysis meetings to reflect on strengths and target areas for improvement.	SMT & Link Departments & STAR	Meetings at start of school year to discuss results	Allows staff to focus and plan on where they are now, where they would like to be and how they shall achieve this.

## MAINTENANCE AGENDA

## SCHOOL: Dumbarton Academy

Year: 2012

Pr	iority	Lead Staff	Actions	Impact
•	Post prelim Analysis Meetings – detailed discussions on individual performances and strategies to be used to improve performance.	SMT & Link Departments & STAR	Detailed knowledge of pupils underachieving. Accurate information re percentage pass rates at all levels.	All young people are challenged and supported
•	Departments produce a detailed Action Plan and implement strategies re raising attainment	Faculty Heads and subject PT's, SMT, STAR	Departmental targets are set Action plans are implemented and monitored through DM's A targeted approach that focuses on discussion of L&T	Improved outcomes for young people
•	Develop strategies to enhance pupils' awareness of strengths and development needs.	All staff	Deploy a range of strategies from "Mark Less to Achieve More" to self and peer assessment	Greater understanding of where strengths and weaknesses lie and how to improve
•	Further development of both literacy and numeracy across the curriculum	Main focus - English Department, Maths Department , however all staff have responsibility	Literacy policy launched with presentations to all staff Writing Exam practice prior to English prelims/exams Early Morning warm up session prior to Maths prelims/exams	Improved literacy and numeracy will support attainment in other subjects.
•	Easter Revision School offered to pupils S4-S6	SMT/All Staff, PFSW	An interactive programme where students are consulted on what they need most and staff lead teaching to address these needs	Improved exam preparation and technique. Gaps in course skills identified. Improved attainment