

WEST DUNBARTONSHIRE COUNCIL
Report by the Strategic Lead - Resources
Performance & Monitoring Review Group: 27 March 2019

**Subject: General Services Budgetary Control Report to 28 February 2019
(Period 11)**

1. Purpose

- 1.1** The purpose of this report is to advise on both the General Services revenue budget and the approved capital programme to 28 February 2019.

2. Recommendations

- 2.1** Council is asked to:

- i) note that the revenue account currently shows a projected annual favourable variance of £0.118m (0.06% of the total budget); and
- ii) note that the capital account shows that planned expenditure and resource for 2018/19 is lower than budgeted by £29.213m (34.87% of the budget), made up of £29.573m relating to project slippage, partially offset by £0.360m relating to an in year overspend.

3. Background

Revenue

- 3.1** At the meeting of West Dunbartonshire Council on 5 March 2018, Members agreed the revenue estimates for 2018/2019. A total net budget of £214.183m was approved for General Services.
- 3.2** Other movements which have affected the net budget are listed below, resulting in a budget being monitored of £214.523m:

	£m
Original budget agreed	214.183
Additional funding for Greenspace approved by Council in May 2018	0.270
Reversal of management adjustment in respect of Trade Union posts approved by Council in May 2018	0.050
Funding of lost equipment for Work Connect following the fire at Havoc Dumbarton (transfer from prudential reserve approved by Council in May 2018)	0.020
Revised Budget	214.523

- 3.3** Following the completion of the Annual Accounts 2017/18, an exercise was completed to identify recurring variances in all service areas. This has resulted in movement between services, which has now been incorporated into the report.

Capital

- 3.4** At the meeting of Council on 5 March 2018, Members also agreed the updated 10 year General Services Capital Plan for 2018/2019 to 2025/26. The next three years from 2018/19 to 2020/21 have been approved in detail with the remaining years being indicative at this stage.
- 3.5** Since then, budget adjustments have taken place (through 2017/18 capital slippage and additional external funding), revising the project life budget to £332.417m, as follows:

	£m
Budget Agreed March 2018	311.061
Additional slippage carried forward from 2017/18	6.180
Additional funding for District Heating project approved at June Council	3.000
Additional grant funding from Scottish Government re Early Years	5.300
Additional grant funding from Strathclyde Partnership for Transport for works to A814, Balloch Station Park & Ride and Cycle Route Improvements at Alexandria Station	0.425
Funding from Lawn Tennis Association towards construction of 3 All Weather Tennis Courts at Argyll Park	0.038
Budget increased for OLSP Pitches approved at August Council	0.050
Funding from Transport Scotland re Electrical Vehicle Charging points	0.165
Additional budget re Exxon City Deal approved at November Council	6.153
Funding from Sports Scotland towards construction of 3 All Weather Tennis Courts at Argyll Park	0.040
CFCR towards the purchase of a new GIS system	0.005
Revised Budget	332.417

4. Main Issues

Revenue

- 4.1** The summary report at Appendix 1 currently identifies a projected annual favourable variance (underspend) of £0.118m (0.06% of the total budget) and service reports by Strategic Leads are attached as Appendix 2.
- 4.2** Notes on the projected annual variances in excess of £0.050m are highlighted and noted within Appendix 3, with additional information on action being taken to minimise or mitigate overspends where possible.
- 4.3** Agreed savings and management adjustments actioned within 2018/19 are monitored with current indications showing that of the total target being monitored (£1.097m) and £0.033m is currently projected not to be achieved.
- 4.4** The most recent budgetary control report to the Health and Social Care Partnership Board on 20 February 2019 showed a projected outturn with an

adverse position of £0.228m. At this stage it is anticipated that management within the HSCP will be taking appropriate action to minimise and reduce this projection by the financial year end. Therefore it is not expected that the Council will be required to contribute any additional funds to the HSCP within this financial year.

Capital

- 4.5** The current progress on the capital plan is shown in Appendices 5 to 8.
- 4.6** The overall programme summary report at Appendix 5 shows that planned expenditure and resource for 2018/19 is lower than budgeted by £29.213m (34.87% of the annual budget). This is made up of £29.573m relating to project slippage, partially offset by £0.360m relating to an in-year overspend.
- 4.7** Appendix 5 also provides both an analysis of the overall programme at each alert status and a summary budgetary control report. The tables at the top detail both the number of projects and the corresponding spend as a percentage of the overall programme currently at red, amber or green alert status for project life and the current year.
- 4.8** Appendix 6 details financial analysis of projects at red status, with additional information on action being taken to minimise or mitigate under or overspends where possible, while Appendix 7 provides an analysis of projects at green status where the variance is over £0.050m. Appendix 8 provides an analysis of resources where the variance is over £0.050m.
- 4.9** From the analysis within the appendices it can be seen that there are eight projects with material slippage, these are listed as follows:

Project Name	Current Slippage (£m)	Previous Period Slippage (£m)
New Early Years Funding	2.210	2.218
Vehicle Replacement	3.972	3.972
Posties Park Sports Hub	1.667	1.712
Local Economic Development	1.864	1.763
Queens Quay – Regeneration	1.824	1.824
Queens Quay District Heating Network	0.403	1.153
Regeneration Fund	1.700	1.650
Replace Elderly Care Homes and Day Care Centres	5.924	5.924

5. Option Appraisal

5.1 No option appraisal was required for this report.

6. People Implications

6.1 There are no people implications.

7. Financial and Procurement Implications

7.1 The report notes the projected in-year financial position for both General Services revenue and capital budgets.

8. Risk Analysis

8.1 The main risks are as follows:

- (a) The present variances should be viewed in the knowledge that there are a number of variable factors which could arise between now and 31 March and which could affect the year end results for both the revenue and capital budgets; and
- (b) As a consequence of current market conditions, capital receipts may either not be received or they may be less than anticipated.

9. Equalities Impact Assessment (EIA)

9.1 No equalities impact assessment was required in relation to this report.

10. Environmental Sustainability

10.1 No assessment of environmental sustainability was required in relation to this report.

11. Consultation

11.1 All services involved in delivering the revenue and capital budgets have been consulted in the compilation of this report.

12. Strategic Assessment

12.1 Proper budgetary control and sound financial practice are cornerstones of good governance and support Council and officers to pursue the strategic priorities of the Council's current Strategic Plan. This report forms part of the financial governance of the Council.

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Strategic Lead - Resources

Date: 20 March 2019

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Appendices:

- Appendix 1 - Revenue Budgetary Control 2018/19
– Corporate Summary
- Appendix 2 - Revenue Budgetary Control 2018/19
– Strategic Lead Summaries
- Appendix 3 - Analysis of Revenue Variances over
£50,000
- Appendix 4 - 2018/19 Savings and Management
Adjustments Monitoring
- Appendix 5 - Overall Capital Programme Summary
Financials
- Appendix 6 - Analysis of Projects at Red Status
- Appendix 7 - Analysis of Projects at Amber Status
- Appendix 8 - Analysis of Projects at Green Status over
£50,000
- Appendix 9 - Analysis of Resources

Background Papers: Ledger output – period 11
General Services Revenue Estimates 2018/19
General Services 10 Year Capital Plan Update - Council 5
March 2018

Wards Affected All Wards

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
SUMMARY

APPENDIX 1

PERIOD END DATE

28 February 2019

Department Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19		Annual RAG Status
	£000	£000	£000	£000	%	
Resources	6,509	11,932	6,449	(60)	-1%	↑
Regulatory	2,696	2,008	2,492	(204)	-8%	↑
People & Technology	5,928	5,380	5,941	13	0%	↓
Communications, Culture and Community	5,871	4,641	5,830	(40)	-1%	↑
Education, Learning and Attainment	89,671	79,014	90,558	887	1%	↓
Environment and Neighbourhood	24,963	22,762	25,087	123	0%	↓
Housing and Employability	4,394	3,418	4,189	(205)	-5%	↑
Regeneration	(2,233)	(3,052)	(2,359)	(126)	6%	↑
Miscellaneous Services	6,035	5,462	6,022	(13)	0%	↑
Loan Charges	10,609	9,542	10,409	(200)	-2%	↑
Requisition (VJB)	718	658	718	0	0%	→
Requisition (SPT)	1,748	1,602	1,748	0	0%	→
Requisition (HSCP)	64,204	58,854	64,204	0	0%	→
Non GAE Allocation	(6,833)	(6,264)	(6,833)	0	0%	→
Contingency Fund	243	0	0	(243)	-100%	↑
Total Expenditure	214,523	195,958	214,455	(68)	0%	↑
Council Tax/CT Replacement Scheme	(33,448)	(31,062)	(33,498)	(50)	0%	↑
Revenue Support Grant/ NDR	(180,931)	(176,565)	(180,931)	0	0%	→
Use of Reserves	(144)	(132)	(144)	0	0%	→
Total Resources	(214,523)	(207,759)	(214,573)	(50)	0%	↑
Net Expenditure	(0)	(11,801)	(118)	(118)	-0.06%	↑

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
RESOURCES SUMMARY

APPENDIX 2

PERIOD END DATE

28 February 2019

Service / Subjective Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19		Annual RAG Status
Service Summary	£000	£000	£000	£000	%	
Audit	211	353	210	(1)	0%	↑
Central Administration Support	2,497	2,123	2,434	(63)	-3%	↑
Finance	1,454	1,469	1,478	24	2%	↓
Rent Rebates & Allowances	21	5,092	21	0	0%	→
Revenues & Benefits	2,154	2,008	2,120	(34)	-2%	↑
Finance Business Centre	310	243	293	(17)	-5%	↑
Cost of Collection of Rates	18	11	25	7	39%	↓
Cost of Collection of Council Tax	(771)	(249)	(765)	6	-1%	↓
Procurement	615	882	633	18	3%	↓
Total Net Expenditure	6,509	11,932	6,449	(60)	-1%	↑

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
REGULATORY SUMMARY

APPENDIX 2

PERIOD END DATE

28 February 2019

Service / Subjective Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19		Annual RAG Status
	£000	£000	£000	£000	%	
Democratic and Registration Service	679	583	671	(8)	-1%	↑
Environmental Health/ Trading Standards	732	580	737	5	1%	↓
Licensing	(172)	(201)	(191)	(19)	11%	↑
Legal Services	914	865	894	(20)	-2%	↑
Planning	543	181	381	(162)	-30%	↑
Total Net Expenditure	2,696	2,008	2,492	(204)	-8%	↑

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
PEOPLE AND TECHNOLOGY

APPENDIX 2

PERIOD END DATE

28 February 2019

Service / Subjective Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19		Annual RAG Status
Service Summary	£000	£000	£000	£000	%	
Transactional Services	663	589	699	36	5%	↓
Human Resources (including risk)	1,219	964	1,175	(44)	-4%	↑
Information Services	3,679	3,510	3,701	22	1%	↓
Change Support	367	317	366	(1)	0%	↑
Total Net Expenditure	5,928	5,380	5,941	13	0%	↓

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
COMMUNICATIONS, CULTURE AND COMMUNITIES

APPENDIX 2

PERIOD END DATE

28 February 2019

Service / Subjective Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19		Annual RAG Status
Service Summary	£000	£000	£000	£000	%	
Communications & Marketing	371	319	366	(5)	-1%	↑
Citizen Services	1,263	1,055	1,230	(33)	-3%	↑
Performance & Strategy	323	274	330	7	2%	↓
Libraries, Museums, Culture	1,714	1,285	1,687	(27)	-2%	↑
Arts and Heritage	475	455	475	(0)	0%	↑
Office Accommodation	1,421	1,022	1,470	49	3%	↓
Clydebank Town Hall	302	232	272	(30)	-10%	↑
Total Net Expenditure	5,871	4,641	5,830	(40)	-1%	↑

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
EDUCATION, LEARNING AND ATTAINMENT

APPENDIX 2

PERIOD END DATE

28 February 2019

Service / Subjective Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19		Annual RAG Status
Service Summary	£000	£000	£000	£000	%	
Primary Schools	25,433	22,842	25,461	28	0%	↓
Secondary Schools	23,903	21,745	24,082	179	1%	↓
Specialist Educational Provision	13,925	12,362	14,652	727	5%	↓
Psychological Services	495	407	480	(15)	-3%	↑
Sport Development / Active Schools	559	486	555	(4)	-1%	↑
Early Education	7,892	5,941	7,886	(6)	0%	↑
PPP	14,746	12,925	14,733	(13)	0%	↑
Cultural Services	479	404	479	0	0%	↓
Curriculum for Excellence	167	70	166	(1)	0%	↑
Central Admin	160	298	150	(10)	-6%	↑
Workforce CPD	356	295	339	(17)	-5%	↑
Performance & Improvement	454	389	460	6	1%	↓
Education Development	1,101	852	1,114	13	1%	↓
Raising Attainment - Primary	0	(0)	0	0	0%	→
Raising Attainment - Secondary	0	0	0	0	0%	→
Pupil Equity Fund (including LAC PEF)	0	0	0	0	0%	→
Total Net Expenditure	89,671	79,014	90,558	887	1%	↓

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
ENVIRONMENT AND NEIGHBOURHOOD

APPENDIX 2

PERIOD END DATE

28 February 2019

Service / Subjective Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19	Annual RAG Status	
Service Summary	£000	£000	£000	£000	%	
Transport, Fleet & Maintenance Services	(398)	(173)	(398)	(0)	0%	↑
Catering Services	4,048	3,404	4,064	16	0%	↓
Building Cleaning	1,448	1,329	1,445	(3)	0%	↑
Building Cleaning PPP	(227)	(280)	(250)	(23)	10%	↑
Facilities Assistants	2,051	1,563	1,861	(190)	-9%	↑
Facilities Management	354	246	316	(38)	-11%	↑
Roads Operations	(671)	(797)	(662)	9	-1%	↓
Roads Services	4,089	3,688	4,078	(11)	0%	↑
Grounds Maintenance & Street Cleaning Client	7,366	6,752	7,366	(0)	0%	↑
Outdoor Services	229	240	264	35	15%	↓
Leisure Management	3,358	3,802	3,391	33	1%	↓
Events	118	119	112	(6)	-5%	↑
Burial Grounds	(148)	(429)	(154)	(6)	4%	↑
Crematorium	(907)	(640)	(825)	82	-9%	↓
Waste Services	6,980	6,418	7,183	202	3%	↓
CPP Investments	0	0	0	0	0%	→
Depots	0	0	0	0	0%	→
Ground Maintenance & Street Cleaning Trading A/c	(2,727)	(2,480)	(2,704)	23	-1%	↓
Total Net Expenditure	24,963	22,762	25,087	123	0%	↓

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
HOUSING AND EMPLOYABILITY

APPENDIX 2

PERIOD END DATE

28 February 2019

Service / Subjective Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19		Annual RAG Status
	£000	£000	£000	£000	%	
Working 4 U	2,799	2,241	2,684	(115)	-4%	↑
Communities	791	614	801	10	1%	↓
Homeless Persons	148	107	135	(13)	-9%	↑
Private Sector housing	46	23	40	(6)	-13%	↑
Anti Social Behaviour	610	433	529	(81)	-13%	↑
Total Net Expenditure	4,394	3,418	4,189	(205)	-5%	↑

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
REGENERATION

APPENDIX 2

PERIOD END DATE

28 February 2019







Service / Subjective Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19	Annual RAG Status
Service Summary	£000	£000	£000	£000	%
Housing Maintenance Trading A/c	(1,586)	(1,608)	(1,590)	(4)	0%
Housing Asset and Investment	40	5	5	(35)	-88%
Corporate Assets and Capital Investment Programme	(2,042)	(2,252)	(2,156)	(114)	6%
Economic Development	353	244	354	1	0%
Central Repairs & Maintenance	(42)	(122)	(51)	(9)	21%
Private Sector Housing Grants	82	(147)	82	0	0%
Consultancy Services	962	828	997	35	4%
Total Net Expenditure	(2,233)	(3,052)	(2,359)	(126)	6%

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2018/2019
MISCELLANEOUS

APPENDIX 2

PERIOD END DATE

28 February 2019

Service / Subjective Summary	Total Budget 2018/19	Spend to Date 2018/19	Projected Spend	Variance 2018/19	Annual RAG Status
Service Summary	£000	£000	£000	£000	%
Sundry Services	3,554	3,269	3,542	(12)	0% 
Members Allowances, etc	590	521	593	3	1% 
CPP	27	25	27	0	0% 
European Employability	510	468	510	0	0% 
Chief Executive, Directors and Strategic Leads	1,354	1,180	1,350	(4)	0% 
Total Net Expenditure	6,035	5,462	6,022	(13)	0% 

YEAR END DATE

28 February 2019

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

Resources

Central Administration Support	2,497	2,434	(63)	-3%	↑
Service Description	This services deals with the administration functions and Democratic Services within the Authority				
Main Issues / Reason for Variance	The main reason for the favourable variance is vacancies				
Mitigating Action	None required although the service will continually monitored throughout the year.				
Anticipated Outcome	It is anticipated that the underspend will continue throughout the year				

Regulatory

Planning	543	381	(162)	-30%	↑
Service Description	This Service provides Building & Planning services				
Main Issues / Reason for Variance	The main reason for the favourable variance is income is higher than budgeted this year. This is a demand led budget and can fluctuate throughout the year.				
Mitigating Action	No action required				
Anticipated Outcome	Underspend is anticipated				

Education , Learning and Attainment

Secondary Schools	23,903	24,082	179	1%	↓
Service Description	This service area includes all Secondary Schools.				
Main Issues / Reason for Variance	Property Costs are over budget due to higher than anticipated costs relating to non-domestic rates. The overspend on staff costs has been partially offset by additional income from school lets and a staff secondment.				
Mitigating Action	Officers will continue to monitor the budget				
Anticipated Outcome	The overspend in rates will continue as will the upward pressure on teacher costs				

Specialist Educational Provision	13,925	14,652	727	5%	↓
Service Description	This service area covers all ASN Services.				
Main Issues / Reason for Variance	Payments to Other Bodies are currently overspent due to more children being placed within daycare (up 5% to February on last year) and residential placements (up 6% to February on last year). Both Daycare and Residential services are demand-led and can fluctuate throughout the year. In addition, there has been a sharp decline in income from other local authorities for placements within WDC schools.				
Mitigating Action	The requirement for Daycare and Residential Placements are demand-led services taken jointly with HSCP following a joint assessment of the best option for all concerned. The actual usage throughout the year is reviewed regularly to identify where there is scope to reduce the number of placements. Currently investigating the capacity of transferring some of the external day care placements to internal facilities. This will be considered on a case by case basis.				
Anticipated Outcome	Given current levels of demand the Daycare and Residential budgets will overspend.				

YEAR END DATE

28 February 2019

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Environment and Neighbourhood					
Facilities Assistants	2,051	1,861	(190)	-9%	↑
Service Description	This service provides Facility Assistants throughout WDC buildings				
Main Issues / Reason for Variance	There has been a reduction in Facilities Assistant costs for a variety of reasons - such as: rationalisation of schools estate and campus approach; timing of filling vacant posts; reduction in overtime due to less out of hours requests				
Mitigating Action	The vacancies have been managed throughout the year taking cognisance of demand from service users to ensure no effect on service delivery				
Anticipated Outcome	Underspend will be achieved				
Crematorium	(907)	(825)	82	-9%	↓
Service Description	This service provides crematorium services within the Council area				
Main Issues / Reason for Variance	The main reason for the adverse variance is due to income from cremations being less than anticipated				
Mitigating Action	This service is dependant on mortality rates in the area. Costs are mainly fixed and as such minimal reductions are evident				
Anticipated Outcome	Shortfall In Income				
Waste Services	6,980	7,183	202	3%	↓
Service Description	Waste Collection and Refuse disposal services				
Main Issues / Reason for Variance	Estimated additional costs incurred resulting from the closure of Greenlight. Cover costs are higher than anticipated and this is partially offset by additional income from external parties				
Mitigating Action	Managers will aim to re-provide services previously carried out by Greenlight in most efficient way possible				
Anticipated Outcome	An overspend is likely				
Housing and Employability					
Working 4 U	2,799	2,684	(115)	-4%	↑
Service Description	This is the provision of Working 4u service				
Main Issues / Reason for Variance	This favourable variance is to several factors: staffing favourable variance (£68K) is due to vacancies; payments to other bodies underspend (£115K) is due to a few projects starting later than anticipated when the budget was set. These are partially offset by income being less than budgeted (£65K).				
Mitigating Action	No mitigating action required as variance is favourable and projects now underway.				
Anticipated Outcome	Underspend will be achieved				
Anti Social Behaviour	610	529	(81)	-13%	↑
Service Description	This is the provision of the anti social behaviour service within the Council area				
Main Issues / Reason for Variance	This favourable variance is due to vacant posts being held pending service restructure however this does not impact on service delivery.				
Mitigating Action	No mitigating action required as variance is favourable.				
Anticipated Outcome	Underspend will be achieved				

YEAR END DATE

28 February 2019

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

Regeneration

Corporate Assets and Capital Investment Programme	(2,042)	(2,156)	(114)	6%	↑
Service Description	This service provides asset and estate management				
Main Issues / Reason for Variance	The main reason for the anticipated underspend is due to staff vacancies in the current year				
Mitigating Action	Managers working to fill current vacancies				
Anticipated Outcome	An underspend will be achieved				

Other

Loan Charges	10,609	10,409	(200)	-2%	↑
Service Description	This budget covers the servicing of the Council's external borrowing				
Main Issues / Reason for Variance	A favourable variance is anticipated due to a combination of the final level of capital borrowing required in 2017/18 & the projection of interest charges likely				
Mitigating Action	No mitigating action required as variance is favourable.				
Anticipated Outcome	Underspend will be achieved				

Contingency Fund	243	0	(243)	-100%	↑
Service Description	The contingency fund is used to accommodate externally influenced movements in service budgets				
Main Issues / Reason for Variance	The balance held in the contingency fund relates the completion of the annual recurring variance exercise				
Mitigating Action	No mitigating action required as variance is favourable.				
Anticipated Outcome	Underspend will be achieved				

Council Tax	(33,448)	(33,498)	(50)	0%	↑
Service Description	This details amounts of income anticipated to be collected from residents in the form of Council tax				
Main Issues / Reason for Variance	Level of Council Tax charges are anticipated to be higher than budgeted due to the level of debt write off through sequestration, etc being less than anticipated, leading to a reduced level of bad debt provision top up				
Mitigating Action	No mitigating action required as variance is favourable.				
Anticipated Outcome	Underspend will be achieved				

WEST DUNBARTONSHIRE COUNCIL
MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2018/19

Appendix 4

Efficiency reference	Efficiency Detail	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
SO1	Reduce the Curriculum for Excellence budget	42,000	42,000	-	
SO4	Reduce payments to Parent Councils	75,000	75,000	-	
SO5	Remove Additional Educational Maintenance Payments	82,000	82,000	-	
SO - various	Provision of Greenspace	416,000	416,000	-	This is net of the £270k increase to budget following council decision
SO25	Undertake a review of Community Facilities operated by WDLT	40,000	-	40,000	Consultations now complete but no savings possible in current year
SO29	Transfer cash payments by residents to the Post Office and PayPoint shops and stores.	7,500	7,500	-	
SO31	Increase Food Export Certificate Charges	25,000	25,000	-	
SO34	Review grants to voluntary organisations	50,000	50,000	-	
SO35	Reduce funding to strategic partner organisations	24,000	30,710	(6,710)	Saving allocation agreed at Committee higher than budgeted
MA	Remove post in legal	29,296	29,296	-	
MA	Training budget provision	10,000	10,000	-	
MA	Reduce post payroll	11,182	11,182	-	
MA	Educational psychology staffing	41,000	41,000	-	
MA	Reduce workforce development within early years	19,000	19,000	-	
MA	Primary professional learning and development	10,000	10,000	-	
MA	Building cleaning specification	70,000	70,000	-	
MA	Police Scotland out of hours	60,000	60,000	-	
MA	Charge IJB for internal audit work	10,000	10,000	-	
MA	Water as an accompaniment in Primary	55,000	55,000	-	
MA	Town Centre Regeneration budget	20,000	20,000	-	
		1,096,978	1,063,688	33,290	

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
OVERALL PROGRAMME SUMMARY

APPENDIX 5

MONTH END DATE 28 February 2019

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Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
Red								
Projects are forecast to be overspent and/or experience material delay to completion	47	48.5%	67,933	43.9%	47	48.5%	22,346	72.2%
Amber								
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	5	5.2%	5,516	3.6%	5	5.2%	4,080	13.2%
Green								
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	45	46.4%	81,193	52.5%	45	46.4%	4,523	14.6%
TOTAL EXPENDITURE	97	100%	154,642	100%	97	100%	30,949	100%

Project Status Analysis	Project Life Financials				Current Year Financials			
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000
Red								
Projects are forecast to be overspent and/or significant delay to completion	187,307	67,933	188,023	716	64,909	22,346	37,119	(27,790)
Amber								
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	9,691	5,516	9,731	40	8,202	4,080	7,783	(420)
Green								
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	135,419	81,193	135,074	(345)	10,665	4,523	9,662	(1,003)
TOTAL EXPENDITURE	332,417	154,642	332,828	411	83,777	30,949	54,564	(29,213)

TOTAL RESOURCES	(332,417)	(154,642)	(332,828)	(411)	(83,777)	(30,949)	(54,564)	29,213
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NET EXPENDITURE	0	(0)	0	0	(0)	0	0	
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1	Transformation of Infrastructure Libraries and Museums						
	Project Life Financials	421	0	0%	421	0	0%
	Current Year Financials	421	0	0%	50	(371)	-88%
	Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-20		
Main Issues / Reason for Variance							
The capital project to transform the infrastructure of Libraries and Museums has slipped due to unplanned absences in the senior management team, and competing priorities within other Council teams supporting this project. Officers are disappointed the investment is not being made as planned but are committed to delivering this project successfully in 2019/20.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Project will be delivered although will be later than originally planned.							

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

MONTH END DATE

28 February 2019

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Budget Details	Project Life Financials				
	Budget	Spend to Date		Forecast Spend	Forecast Variance
	£000	£000	%	£000	£000

2	Choices Programme - to assist young people who require additional support					
	Project Life Financials	750	422	56%	750	(0) 0%
	Current Year Financials	731	403	55%	600	(131) -18%
	Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.				
	Project Lifecycle	Planned End Date	01-Feb-19	Actual End Date	31-Aug-19	
	Main Issues / Reason for Variance					
	Further works have been delayed to May 2019 due to various contributing factors resulting in delay and include the prioritisation of resources, unknown volume of rot work, repair to roof trusses which was unknown until the areas were exposed and various structural works again which were unknown until exposed - previous plaster finishes have covered up the poor condition of the stone/brickwork behind and the unsafe roof structure bearing on this.					
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget albeit later than anticipated.						

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3	OLSP - New Build						
	Project Life Financials	3,677	4,084	111%	4,084	407	11%
	Current Year Financials	177	584	330%	584	407	230%
	Project Description	Design and construction of new Secondary School in Bellsmyre, Dumbarton.					
	Project Lifecycle	Planned End Date	31-Mar-16	Forecast End Date	31-Mar-19		
Main Issues / Reason for Variance							
Project handed over and school opened on 25 October 2017, snagging process is complete and being reviewed by the Project Team. The contract for the demolition was awarded following the receipt of the full asbestos report (which was received in April 2018) however the contract sum of £0.420m is in excess of the remaining budget giving rise to an anticipated overspend on this element of the project £0.407m. Demolition is now complete and retentions on demolition are due January 2020.							
Mitigating Action							
None available at this time due to cost of demolition being in excess of budgetary provision.							
Anticipated Outcome							
New Build opened to pupils on 25 October 2017 in line with the programme, however due to the tender for the demolition being in excess of budgetary provision the project will report an overspend of £0.407m.							

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4	New Balloch Campus						
	Project Life Financials	16,464	16,364	99%	16,714	250	2%
	Current Year Financials	206	111	54%	456	250	121%
	Project Description	Construction of new primary school in Balloch to incorporate St Kessog's PS, Haldane PS and Jamestown PS and EE&CC).					
	Project Lifecycle	Planned End Date	28-Feb-19	Forecast End Date	31-Mar-19		
	Main Issues / Reason for Variance						
	The main construction project reached the end of the defect rectification period on 9 February 2019. The Demolition Contract was awarded following approval at the October 2018 Tendering Committee. Demolition works commenced on site December 2018 and are due to be certified complete by end February 2019. The overall project is reporting an anticipated overspend of £0.250m at this time and is expected to be financially complete by 31 March 2020.						
	Mitigating Action						
	Continue to meet with contractor monthly to review defect rectifications. Final account is concluded for the main works, however spend continues for the Haldane demolition.						
	Anticipated Outcome						
Delivery of project greater than originally budgeted.							

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5	Early Years Early Learning and Childcare Funding						
	Project Life Financials	8,522	2,056	24%	8,522	0	0%
	Current Year Financials	3,383	417	12%	1,173	(2,210)	-65%
	Project Description Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.						
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance							
This budget relates to early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020. Expenditure of £1.173m is anticipated in 2018/19 with the main elements being £0.475m related to the early years element of the Dalmonach CE project, £0.248m for adaptations to Ferryfield EE&CC, £0.120m for works at Andrew Cameron, £0.120m for works at Levenvale, £0.096m for provision of ELCC at Braehead, and £0.07m for Whitecrook. Following care inspectorate engagement and analysis of need within West Dunbartonshire Council, the implementation plan has been approved. This includes various amendments to the original scope of works required and accordingly reprofiling of projects and spend resulting in project reprofiling of £2.210m.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
The project will be delivered but at a later date than originally planned.							

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6	New Levenvale Primary School All Weather Pitch						
	Project Life Financials	250	2	1%	250	0	0%
	Current Year Financials	250	2	1%	75	(175)	-70%
	Project Description	New Levenvale Primary School All Weather Pitch.					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	30-Apr-19		
Main Issues / Reason for Variance							
Site start delayed until 4 March 2019 due to access issues which have now been resolved. A revised 8 week programme has been implemented giving an anticipated completion date of end of April 2019.							
Mitigating Action							
Continue to monitor and liaise with legal and procurement and monitoring meetings in relation to spend will be ongoing.							
Anticipated Outcome							
Project to be delivered on budget but later than originally planned.							

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Allotment Development						
Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	37	(363)	-91%
Project Description	To develop an allotment site.					
Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	30-Sep-19		
Main Issues / Reason for Variance						
<p>Proposed main site (Townend Road) is anticipated to cost £0.300m and was previously identified on the local plan for housing. This has resulted in an initial delay to the project while Estates marketed the site as such, however due to lack of demand for housing in this site it has now been agreed that the site can be used for allotments providing site investigation results are favourable and there is no contamination. Site investigation works are ongoing with results anticipated to be received in due course. If the site is deemed suitable as an allotment site, the local plan will have to be amended in April 2019 and community consultation will also be required - based on anticipated timescales it is likely that spend in 2018/19 will only be for consultancy fees of circa £0.020m. 2 further satellite sites have been identified and are estimated to cost £0.093m in total - again site investigation works are ongoing to determine the suitability of these sites for use as allotment developments and are due to be returned in due course. Results will determine if projects can go ahead and at this time spend of circa £0.010m is anticipated for professional fees only. At this time both the main site and satellite sites are anticipated to be completed in September 2019 with retentions due in September 2020, however these dates are subject to favourable site investigation results. Plans for a further mini site at Alexandria Library anticipated to cost approximately £0.007m are ongoing with Work Connect having commenced work on the smaller area of garden immediately behind the rear entrance to the library and have expressed interest in carrying out the remainder of the work. Officers have arranged to meet with Work Connect to discuss this further and an update will be provided when available. The Leamy Foundation have also been approached and they are keen to promote and maintain the site long-term as they envisage using it for community gardening activities with local organisations and schools.</p>						
Mitigating Action						
Ability to mitigate in is limited due to requirement for officers to assess site suitability with Environmental Health.						
Anticipated Outcome						
Development of allotments to take pressure off current 10 year waiting list.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

Project Life Financials	3,431	2,738	80%	3,609	178	5%
Current Year Financials	1,454	583	40%	935	(518)	-36%
Project Description	Upgrade and improve recreational facilities throughout West Dunbartonshire.					
Project Lifecycle	Planned End Date	31-Mar-17	Forecast End Date	31-Oct-19		

Item	Actual	Budget	Variance	Main Issues / Reason for Variance
1.000000	1.000000	1.000000	0.000000	
2.000000	2.000000	2.000000	0.000000	
3.000000	3.000000	3.000000	0.000000	
4.000000	4.000000	4.000000	0.000000	
5.000000	5.000000	5.000000	0.000000	
6.000000	6.000000	6.000000	0.000000	
7.000000	7.000000	7.000000	0.000000	
8.000000	8.000000	8.000000	0.000000	
9.000000	9.000000	9.000000	0.000000	
10.000000	10.000000	10.000000	0.000000	
11.000000	11.000000	11.000000	0.000000	
12.000000	12.000000	12.000000	0.000000	
13.000000	13.000000	13.000000	0.000000	
14.000000	14.000000	14.000000	0.000000	
15.000000	15.000000	15.000000	0.000000	
16.000000	16.000000	16.000000	0.000000	
17.000000	17.000000	17.000000	0.000000	
18.000000	18.000000	18.000000	0.000000	
19.000000	19.000000	19.000000	0.000000	
20.000000	20.000000	20.000000	0.000000	
21.000000	21.000000	21.000000	0.000000	
22.000000	22.000000	22.000000	0.000000	
23.000000	23.000000	23.000000	0.000000	
24.000000	24.000000	24.000000	0.000000	
25.000000	25.000000	25.000000	0.000000	
26.000000	26.000000	26.000000	0.000000	
27.000000	27.000000	27.000000	0.000000	
28.000000	28.000000	28.000000	0.000000	
29.000000	29.000000	29.000000	0.000000	
30.000000	30.000000	30.000000	0.000000	
31.000000	31.000000	31.000000	0.000000	
32.000000	32.000000	32.000000	0.000000	
33.000000	33.000000	33.000000	0.000000	
34.000000	34.000000	34.000000	0.000000	
35.000000	35.000000	35.000000	0.000000	
36.000000	36.000000	36.000000	0.000000	
37.000000	37.000000	37.000000	0.000000	
38.000000	38.000000	38.000000	0.000000	
39.000000	39.000000	39.000000	0.000000	
40.000000	40.000000	40.000000	0.000000	
41.000000	41.000000	41.000000	0.000000	
42.000000	42.000000	42.000000	0.000000	
43.000000	43.000000	43.000000	0.000000	
44.000000	44.000000	44.000000	0.000000	
45.000000	45.000000	45.000000	0.000000	
46.000000	46.000000	46.000000	0.000000	
47.000000	47.000000	47.000000	0.000000	
48.000000	48.000000	48.000000	0.000000	
49.000000	49.000000	49.000000	0.000000	
50.000000	50.000000	50.000000	0.000000	
51.000000	51.000000	51.000000	0.000000	
52.000000	52.000000	52.000000	0.000000	
53.000000	53.000000	53.000000	0.000000	
54.000000	54.000000	54.000000	0.000000	
55.000000	55.000000	55.000000	0.000000	
56.000000	56.000000	56.000000	0.000000	
57.000000	57.000000	57.000000	0.000000	
58.00000				

Slippage relates to £0.287m for Inler Park Upgrade works, £0.080m for Balloch Park Slipway, £0.030m for Castlehill Upgrade MUGA, £0.040m Dillichip Park, and £0.081m which remains unallocated at this time. With regards to Inler Park, this project had an anticipated start date of February 2018 but was delayed due to engineering problems. Discussions have been ongoing with SEPA & Planning to come up with an engineering solution and is nearing conclusion. Tender was issued in September 2018 with works forecast to commence end of March 2019 and due to achieve physical completion by October 2019 with retentions due by October 2020. Balloch Park Slipway was anticipated to be complete in 2018/19 but due to limited resources it is now being rephased with the expectation to be complete early in 2019/20. Castlehill Upgrade to MUGA had been delayed following a meeting with procurement and consultancy services during which it became apparent that Specialist Sports Field Consultants would be required. Consultants were appointed to pull together tender documentation. Tenders have now been returned and contract was awarded December 2018. Pre start meeting took place in January with physical works planned to commence late March/ early April 2019 with an expected completion of early 2019/20. Works at Dillichip Park commenced February 2019 and are expected to complete April 2019.

Mitigating Action

Discussions are ongoing with SEPA & Planning to come up with engineering solution to mitigate flooding risk - these discussions re nearing completion, however further mitigation with regard to project slippage is limited to due to the nature of the works involved and the timescales of when this work is suited to being carried out.

Anticipated Outcome

Improved recreational facilities throughout WDC anticipated to be delivered slightly over budget and later than anticipated.

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10	Holm Park & Yoker Athletic FC						
	Project Life Financials	750	0	0%	750	0	0%
	Current Year Financials	750	0	0%	400	(350)	-47%
	Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
	Project Lifecycle	Planned End Date	31-Mar-17	Forecast End Date	31-Jul-19		
	Main Issues / Reason for Variance						
	Works commenced on site December 2018 and progressing towards an anticipated completion date of July 2019.						
Mitigating Action							
Project progress will be monitored through regular site meetings.							
Anticipated Outcome							
Project to be delivered on budget but later than expected.							

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11	Environmental Improvement Fund						
	Project Life Financials	1,690	991	59%	1,690	0	0%
	Current Year Financials	915	216	24%	663	(252)	-28%
	Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Aug-19		
Main Issues / Reason for Variance							
Due to the specialist nature of the work required for Mountblow 3G Pitch the Council has been required to engage the services of Specialist Sports Field Consultants who were required to pull together tender documentation. Tender was awarded in October 2018 and works commenced January 2019. The revised physical completion date is August 2019 with retentions due in August 2020.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Mountblow 3G pitch to be completed within available budget albeit later than anticipated.							

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GENERAL SERVICES CAPITAL PROGRAMME
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APPENDIX 6

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

12	Dalmonach CE Centre						
	Project Life Financials	1,150	134	12%	1,150	(0)	0%
	Current Year Financials	1,110	93	8%	800	(310)	-28%
	Project Description	To create new community facilities with additional space for early years provisions.					
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Jul-19		
	Main Issues / Reason for Variance						
	Project was delayed in the early stage due to initial costs being in excess of the available budget. Following clarification and value engineering the additional costs related to early learning and childcare enhancements and will be funded from new early years funding advised in May 2018. Works are progressing on site and it is anticipated that the project will be physically complete end of July 2019.						
Mitigating Action							
Project being reported and monitored through WDC Leisure Management Meetings, Schools Estate Board Meetings and SAMG updates. Officers have assessed the required spend on the Early Years element of the project and there is expected to be sufficient capacity within the Scottish Government capital grant funding from Early Years to fund the Early Years element of this project.							
Anticipated Outcome							
To create a new community facilities with additional space for early years provisions, over original budget and later than first anticipated.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

13	Kilmaronock Cemetery Extension						
	Project Life Financials	225	8	4%	225	0	0%
	Current Year Financials	225	8	0%	25	(200)	-89%
	Project Description	Extension of existing cemetery at Kilmaronock.					
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Mar-20		
	Main Issues / Reason for Variance						
	The original planned project to extend the current cemetery is no longer viable due to soil depth and land being unsuitable. Another field adjacent to the church has been identified as potentially being suitable, however this land is currently owned by Church of Scotland. Estates have made contact with Church of Scotland and are awaiting response and permission to carry out site investigation works to see if the ground is suitable to be used for the cemetery extension.						
Mitigating Action							
Officers to engage with Church of Scotland regarding possible use of land in field adjacent to take the project forward.							
Anticipated Outcome							
To provide further burial space at Kilmaronock Cemetery although later than anticipated.							

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Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000

14	Posties Park Sports Hub - New sports hub to include Gym & running track					
Project Life Financials	1,802	131	7%	1,802	(0)	0%
Current Year Financials	1,742	70	4%	75	(1,667)	-96%
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line and anticipated match funding from Sports Scotland.					
Project Lifecycle	Planned End Date	30-Sep-16	Forecast End Date	30-Apr-20		
Main Issues / Reason for Variance						
Initial cost estimates indicated a budget shortfall of £0.300m due to ground conditions meaning that the foundations had to be designed to be more substantial than first anticipated and decontamination that was required due to asbestos discovered on site, however value engineering exercises have been undertaken and designs are being amended. Tender has been issued and returns expected before the end 2018/19 with works due to commence early 2019/20. Physical completion is forecast by April 2020 and retentions of 5% due by April 2021. Spend of £0.075m anticipated in this financial year, with £1.667 being repensed to 2019/20.						
Mitigating Action						
Project will be tendered following value engineering exercise and design amendment.						
Anticipated Outcome						
Creation of sports hub later than first anticipated of December 2018 but now April 2020.						

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Sports Facilities Upgrades						
Project Life Financials	124	0	0%	124	0	0%
Current Year Financials	124	0	0%	30	(94)	-76%
Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sport Scotland. Agreement in principle to wider WDC strategic priorities.					
Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Jan-20		
Main Issues / Reason for Variance						
The budget has been allocated for construction of 3 All weather tennis courts at Argyll Park. This project is estimated to cost £0.150m and it was hopeful that with application to The Lawn Tennis Association, match funding would be received, however following discussions with The Lawn Tennis Association in April 2018 they have only offered 25% funding. Match funding of 25% has been provided by Sports Scotland. Project has been tendered for specialist sports field consultants to develop designs for tender issue. Work anticipated to commence April 2019 and complete January 2020, with retentions then due January 2021, therefore budget on this project will be required to be rephased to future years.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To deliver project within budget albeit later than first anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

16	Vale of Leven Cemetery Extension						
	Project Life Financials	650	165	25%	650	0	0%
	Current Year Financials	490	4	1%	150	(340)	-69%
	Project Description	Extension of existing cemetery in Vale of Leven.					
	Project Lifecycle	Planned End Date	31-Mar-16	Forecast End Date	31-Jul-20		
	Main Issues / Reason for Variance						
	Difficulties in purchasing the preferred site resulted in early delays to this project. Site investigation works on the preferred site are now complete and the land was deemed suitable in October 2018. Negotiations are now complete and approval granted at February IRED committee to purchase land and Legal are now in the process of concluding the purchase. Once purchase is complete the project will go to tender and it is hopeful works will commence July 2019, with physical completion by July 2020 and retentions due July 2021.						
Mitigating Action							
Opportunities to mitigate are limited due to ongoing discussions with regards to purchase of land.							
Anticipated Outcome							
A suitable site has been identified and is in the process of being purchased to provide a sustainable burial environment, the project will be delivered on budget albeit later than originally planned.							

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Budget Details	Project Life Financials				
	Budget	Spend to Date		Forecast Spend	Forecast Variance
	£000	£000	%	£000	£000
					%

17	New Westbridgend Community Centre						
	Project Life Financials	675	41	6%	675	(0)	0%
	Current Year Financials	635	0	0%	4	(631)	-99%
	Project Description	New Westbridgend Community Centre.					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-20		
	Main Issues / Reason for Variance						
	The demolition of the old Community Centre was completed end of October 2017 with retentions paid October 2018. Meeting with newly constituted community group has taken place and once it has been confirmed that they are in a position to take over running the establishment officers will progress to the design of the new community centre. At this time it is expected that only demolition retention costs will occur in 2018/19 due to the delays in forming the group and therefore the difficulty faced in taking the project forward. Delay incurred due to changes to office bearers in community group and time required to take forward Oscar application.						
Mitigating Action							
None available at this time due to the difficulty in forming community group, and changing group members.							
Anticipated Outcome							
Project to be delivered later than anticipated due to difficulty in forming community group but still anticipated to deliver within budget.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

18	New Sports Changing Facility at Duntocher						
	Project Life Financials	300	0	0%	300	0	0%
	Current Year Financials	300	0	0%	0	(300)	-100%
	Project Description	New Sports Changing Facility at Duntocher.					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-May-19		
	Main Issues / Reason for Variance						
	Resource issues have delayed project commencement. Planning application is being prepared for submission with works expected to be rephased to 2019/20 to commence April 2019 and complete by August 2019. Retentions will then be due August 2020.						
Mitigating Action							
Continue to liaise with consultancy services to take the project forward and prevent further delay.							
Anticipated Outcome							
New sports facility within budget but albeit later than first anticipated.							

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	Budget	Spend to Date	Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000

19 **Online Payment System for Education Establishments**

Project Life Financials	52	0	0%	52	0	0%
Current Year Financials	52	0	0%	0	(52)	-100%

Project Description Cashless Catering within Primary Schools.

Project Lifecycle Planned End Date 31-Mar-18 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

The Funding was allocated to roll out cashless catering in a number of primary schools which is being co-ordinated and led by Educational Services and the contract for the provision of online school payments was approved at the Tendering Committee on 15 November 2017. Due to the timescales for contract initiation it is wasn't possible to make progress in 2017/18 resulting in the budget being rephased into this financial year. The current position is that Education is progressing with the pilot of their Parentpay system. There however appears to be some issues in relation to integrating the Parentpay system with the existing CRB cashless modules. Until such time as this has been resolved there will be no further spend on rollout of the CRB system. At this time it is expected that the earliest that the integration may happen will be late 2018/19 therefore it is unlikely that there will be any spend on rollout of the Cashless catering module within this financial year resulting in the project being rephased to 2019/20.

Mitigating Action

None available at this time.

Anticipated Outcome

To provide payment system for schools within budget albeit later than first anticipated.

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20	Free School Meals						
	Project Life Financials	200	64	32%	200	0	0%
	Current Year Financials	138	1	1%	10	(128)	-93%
	Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Mar-20		
Main Issues / Reason for Variance							
Awaiting confirmation from DLO that they can carry out enabling costs for works to Christie Park and Gavinburn. Due to the nature of the newly assessed works this will be required to be carried out during holiday period and a new programme will be confirmed with £0.128m being required to be rephased to 2019/20.							
Mitigating Action							
Opportunities to mitigate are limited due to need for work to be carried out around school holidays and building services resources. Officers will continue to discuss with both building services and facilities management to minimise further delay and look at other options should building services be unable to complete works.							
Anticipated Outcome							
Project completed within budget albeit later than anticipated.							

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	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

21	Auld Street Clydebank - Bond						
	Project Life Financials	400	212	53%	400	0	0%
	Current Year Financials	188	0	0%	0	(188)	-100%
	Project Description	Completion of roadworks associated with Auld Street housing development.					
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Mar-20		
	Main Issues / Reason for Variance						
	The timing of further works have been dependent on the progress of the builder on site, as the Council cannot proceed until the builder substantially completes his works. Currently awaiting confirmation of completion, after which the Council works can proceed. At this time it is anticipated works will be rephased to 2019/20.						
Mitigating Action							
None available due to dependency on 3rd party contractor.							
Anticipated Outcome							
Works complete within budget albeit later than anticipated.							

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22	Flood Risk Management						
	Project Life Financials	757	153	20%	757	0	0%
	Current Year Financials	757	153	20%	200	(557)	-74%
	Project Description Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act 2009.						
	Project Lifecycle	Planned End Date		31-Mar-18	Forecast End Date		31-Oct-19
	Main Issues / Reason for Variance						
	Contractor has been engaged to take on flood risk management. Renton Road installation of new drainage completed in February. While flood modelling of River Leven and other projects were under construction along with works to improve water courses Balloch and Dumbarton, however works delayed to 2019/20 due to consultants capacity. Works to Carrochan Burn (Balloch) were anticipated to commence February 2019, however have now been put on hold due to poor contractor response. Tender will be reissued through quick quote system in 2019/20 to take the project forward.						
	Mitigating Action						
	Ability to mitigate is limited due to time lost due to SEPA restrictions and delay to contractual arrangements.						
	Anticipated Outcome						
	Project completed within budget albeit later than anticipated.						

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	Budget	Spend to Date		Forecast Spend	Forecast Variance
	£000	£000	%	£000	£000
					%

23	Footways/Cycle Path Upgrades						
	Project Life Financials	180	0	0%	180	0	0%
	Current Year Financials	180	0	0%	0	(180)	-100%
	Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Mar-19		
	Main Issues / Reason for Variance						
	Works planned for 2018/19 have not progressed as planned due to prioritisation of resources. Proposed works at Park Street postponed due to Network Rail road closure.						
	Works now planned for 2019/20 include resurface of Glasgow Road from St James Retail Park to Greenhead Road. This work will be programmed during School recess and is dependent on other utilities functioning such as Network Rail.						
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Project completed within budget, albeit later than first anticipated.							

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	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

24	Gruggies Burn Flood Prevention						
	Project Life Financials	15,000	180	1%	15,000	(0)	0%
	Current Year Financials	349	29	8%	100	(249)	-71%
	Project Description	Commission of Gruggies Flood Prevention Scheme.					
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Project design is ongoing as optioneering has produced alternative design solutions. Project yet to be tendered as discussions ongoing with consultants (these are taking longer than anticipated) and a Scottish Environment Protection Agency (SEPA) contractor to produce a buildability statement, however a Public Information Notice has been issued in October 2018 to facilitate shortlisting of qualified contractors. Ground investigation works were delayed due to Public Information Notice and now anticipated to commence in early March 2019. Works are expected to take a few weeks following which officers will be in a position to take a design to tender in 2019/20. Project expected to complete in 2022 with retentions due in 2023.							
Mitigating Action							
Once consultants report has been delivered, further survey works will be procured. Revised report with updated methodology will give results to topographic survey and will determine next course of action.							
Anticipated Outcome							
Project delivered within budget although later than anticipated.							

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	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

25	Infrastructure - Roads						
	Project Life Financials	5,016	1,999	40%	5,016	0	0%
	Current Year Financials	5,016	1,999	40%	4,452	(564)	-11%
	Project Description	Infrastructure - Roads.					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	30-Jun-19		
	Main Issues / Reason for Variance						
	2018/19 budget is at full allocation and works continue to progress towards the end of the financial year, with some required rephasing to 2019/20. The main projects that have slipped to 2019/20 are (1) £0.222m relating to resurfacing works on A814 that were anticipated to be complete before March 2019, however are now required to be rephased to 2019/20 due to works being carried out by Scottish Gas Networks beforehand (2) £0.123m relating to works to Hardgate Roundabout which were scheduled to be carried out in January 2019 but have been delayed due to weather. And (3) £0.168m relating to Renton Road resurfacing which is required to be delayed until approximately April 2019 due to Renton Road being the diversion route for Network Rail works at Dumbarton Central Bridge which have overrun to approximately April so as a result Renton Road will not be able to commence until Network Rail works are complete and Renton Road is no longer a diversion route. Remaining rephasing relates to works to footpaths in Dumbarton, Clydebank and Alexandria which have commenced with partial completion anticipated by March 2019.						
Mitigating Action							
None available.							
Anticipated Outcome							
Projects completed later than anticipated.							

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	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

26	Protective overcoating to 4 over bridges River Leven						
	Project Life Financials	540	0	0%	540	0	0%
	Current Year Financials	270	0	0%	0	(270)	-100%
	Project Description	To overcoat 4 bridges over River Leven					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	30-Jun-20		
	Main Issues / Reason for Variance						
	Remedial work required to Bonhill Bridge, Dumbarton Bridge, Artizan Bridge and Footbridge from Renton to Vale of Leven Industrial Estate. Works delayed due to preparation of tender documents and work packages required for the structures. Physical works anticipated to commence summer 2019 and fully complete by summer 2020. Expenditure that was expected in 2018/19 related to preparation works required before physical works commence however this has now been rephased to 2019/20 and preparation works will now be carried out immediately before physical works commence.						
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Project will be delivered later than originally anticipated.							

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27	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements						
	Project Life Financials	425	1	0%	425	0	0%
	Current Year Financials	425	1	0%	115	(310)	-73%
	Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-20		
Main Issues / Reason for Variance							
Slippage of £0.250m relates to congestion works on the A814 and is due to discussions with stakeholders on the schematic design which have caused a delay in progressing. While lighting works were complete in 2017/18 plans to complete the central reservation were anticipated to complete during 2018/19 but are now being rephased to 2019/20 due to service diversion issues and possible dialogue with Scottish Canals. Further slippage of £0.060m relates to cycle route improvements which have been delayed due to the development of the plan which is anticipated to be finalised summer 2019.							
Mitigating Action							
None Required at this time as request being made to carry forward funds to 2019/20.							
Anticipated Outcome							
To deliver improved specified, bus, cycling and walking routes within West Dunbartonshire.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

Project Life Financials	285	2	1%	285	0	0%
Current Year Financials	285	2	1%	178	(108)	-38%

Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Mar-20
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The project was delayed in the early stages due to ongoing dispute over land ownership and access issues. These have now been resolved and works have commenced with over 50% of works expected to be complete by 31 March 2019.

None Required at this time.

Project completed within budget albeit later than anticipated.

Project Life Financials	109	21	20%	109	0	0%
Current Year Financials	109	21	20%	34	(75)	-69%

[illegible]

delayed due to the termination period of street lighting contracts. Work will be carried out in house or through quick quote in 2019/20.

Mitigating Action

Anticipated Outcomes:

Project completed on time and within budget.

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30	New Sports Changing Facility at Lusset Glen in Old Kilpatrick						
	Project Life Financials	150	0	0%	150	0	0%
	Current Year Financials	150	0	0%	0	(150)	-100%
	Project Description New Sports Changing Facility at Lusset Glen in Old Kilpatrick Project Lifecycle Planned End Date 31-Mar-19 Forecast End Date 31-Jul-19						
Main Issues / Reason for Variance							
Project is currently at design phase and is anticipated to be delivered during 2019/20 due to work being carried out by Scottish Gas Networks. Gas pipe to be removed with plans ongoing for the removal. Removal will be followed by reinstatement works to the park which is anticipated to be complete by March 2019 (to be paid for by Scottish Gas Networks). Main work will commence May 2019 with completion by July 2019 with retentions due July 2020.							
Mitigating Action							
None available due to gas works being carried out.							
Anticipated Outcome							
Works to be carried out as planned.							
31	Mandatory 20mph Residential communities						
	Project Life Financials	500	5	1%	500	0	0%
	Current Year Financials	395	0	0%	30	(365)	-92%
	Project Description Mandatory 20mph Residential communities. Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20						
Main Issues / Reason for Variance							
The Scottish Government are currently reviewing 20mph legislation and officers are currently awaiting clarity from them before works can resume. This review is taking longer than anticipated with limited spend in 2018/19. It is anticipated on signage works that would be undertaken regardless of outcome of review. Currently this includes traffic management measures with signs and bollards works at Old Mill Road and Dalvaird Road.							
Mitigating Action							
None available at this time as timing of review is out with Council control.							
Anticipated Outcome							
Project to be delivered within budget albeit later than first anticipated.							

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	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

32	Invest in "Your Community Initiative"					
	Project Life Financials	1,000	521	52%	1,000	(0)0%
	Current Year Financials	565	86	15%	155	(410)-73%
	Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complemented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.				
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Mar-20	
	Main Issues / Reason for Variance					
	The main element of this budget relates to the Improvement Fund which is subject to the work of a tactical group who meets every 6 weeks and are working to identify suitable projects (the focus being on environmental projects in response to individual neighbourhood needs). There is also a review ongoing of the Your Community Initiative the aim of which is to streamline processes and deliver projects in a more timely fashion. Delay in spend is due to the fact that to date many of the improvements delivered via the Your Community approach have been funded from existing service budgets, resulting in insufficient spend from the Improvement Fund. Officers are actively researching investment opportunities in which this capital budget can be spent in the most beneficial way for the communities, with latest investment being in the new MUGA's at Castlehill in partnership with the Community Capital Fund. Other various proposals to utilise this budget are being presented and being evaluated at present to take the project forward.					
Mitigating Action						
Opportunities to mitigate have been limited due to the need to liaise with communities. The group continues to liaise with groups regularly to ensure funds are utilised for the benefit of the communities.						
Anticipated Outcome						
Full budget spend anticipated albeit later than originally planned.						

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	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

33

Pappert Woodland Wind Farm						
Project Life Financials	6,900	37	1%	6,900	0	0%
Current Year Financials	169	6	0%	6	(163)	-96%
Project Description	Provision of new windfarm.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The project team continues to explore partnership opportunities and consult with statutory consultees, however this is taking longer than anticipated due to land issues. A further meeting has taken place with WDC Planning to review options and further consult with statutory consultees.						
Mitigating Action						
Project team will continue to consult with Planning and other statutory consultees once revised scheme has been finalised.						
Anticipated Outcome						
Project completion generates savings in line with revised financial analysis.						

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	£000	£000	%	£000	£000	%

34	Oil to Gas Conversion (Braehead PS, Carleith PS & Hub CEC)						
	Project Life Financials	187	0	0%	187	0	0%
	Current Year Financials	187	0	0%	0	(187)	-100%
	Project Description	Oil to Gas Conversion (Braehead PS, Carleith PS & Hub CEC).					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Aug-19		
	Main Issues / Reason for Variance						
	Project has not progressed as originally planned due to a change in personnel and prioritisation of workload and resources. Works have to be completed during school closure so the project is being scoped in this financial year with works to be carried out during school summer recess in summer 2019.						
Mitigating Action							
None available at this time due to time required to fully scope project works.							
Anticipated Outcome							
Project will be delivered later than anticipated.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

Project Life Financials	135	0	0%	135	0	0%
Current Year Financials	135	0	0%	0	(135)	-100%
Project Description	Installation of Solar Panels (OHR PS and Whitecrook PS).					
Project Lifecycle	Planned End Date		31-Mar-19	Forecast End Date		30-Apr-20

Project has not progressed as originally planned due to a change in personnel and prioritisation of workload and resources. Works are anticipated to start in spring 2019, following approval of planning application, and expected to complete in 2019/20.

None available at this time due to scoping and planning requirements.

Project will be delivered later than anticipated.

Project Life Financials	45	0	0%	45	0	0%
Current Year Financials	45	0	0%	0	(45)	-100%
Project Description	Elevated Platforms (Building Services).					
Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-20		

Part of modernising the maintenance and repair service is continuous evaluation of how this and projects are delivered. Recently changes have been identified which may reduce the reliance on scaffolding being erected at some project sites by the external contractor, therefore reducing external scaffolding costs. While the project is scoped at this time it is anticipated that funds will be required to be rephased into 2019/20 when the project will progress.

None required at this time, however there is ongoing analysis of service delivery models to establish future needs and requirements.

Project will be delivered later than anticipated.

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	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

38	Upgrade Lighting (Alexandria CEC, Carleith PS, Dumbarton Library, WDAC & Whitecrook PS)						
	Project Life Financials	95	0	0%	95	0	0%
	Current Year Financials	95	0	0%	0	(95)	-100%
	Project Description	Upgrade Lighting (Alexandria CEC, Carleith PS, Dumbarton Library, WDAC & Whitecrook PS)					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Aug-19		
	Main Issues / Reason for Variance						
	Project has not progressed as originally planned due to a change in personnel and prioritisation of workload and resources. Project will be scoped in this financial year with works being rephased to 2019/20 when they are anticipated to commence in April starting at Alexandria CEC, Dumbarton Library and West Dumbarton Activity Centre, before progressing to Carleith and Whitecrook Primary School during the school summer recess.						
	Mitigating Action						
	None available at this time due to scoping requirements.						
	Anticipated Outcome						
	Project will be delivered later than anticipated.						

39	Automatic Meter Readers						
	Project Life Financials	48	0	0%	48	0	0%
	Current Year Financials	48	0	0%	0	(48)	-100%
	Project Description	Automatic Meter Readers.					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-20		
	Main Issues / Reason for Variance						
	Electricity AMRs are required to be installed during school summer holidays to minimise disruption to pupils and teachers as power has to be turned off to carry out works. Installation is therefore expected to be carried out June/July 2019.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project will be delivered later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

Project Life Financials	2,319	265	11%	1,962	(357)	-15%
Current Year Financials	2,319	265	11%	455	(1,864)	-80%

Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire , aligned to the Economic Strategy 2015-20. External funding will be sought to maximise opportunities for redevelopment of these sites.
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Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Jul-19
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Category	Item	Value	Unit	Main Issues / Reason for Variance
Revenue	Revenue	100	000	
	Revenue	100	000	
Cost of Sales	Cost of Sales	60	000	
	Cost of Sales	60	000	
Gross Profit	Gross Profit	40	000	
	Gross Profit	40	000	
Operating Expenses	Operating Expenses	20	000	
	Operating Expenses	20	000	
Operating Profit	Operating Profit	20	000	
	Operating Profit	20	000	
Finance Costs	Finance Costs	5	000	
	Finance Costs	5	000	
Profit Before Tax	Profit Before Tax	15	000	
	Profit Before Tax	15	000	
Tax	Tax	3	000	
	Tax	3	000	
Profit After Tax	Profit After Tax	12	000	
	Profit After Tax	12	000	

There are two main issues to report with this budget. The first relates to the St Eunan's project where the anticipated cost is less than previously reported estimates resulting in a projected underspend of £0.357m at this time - this underspend relates to the external grant funding from Green Infrastructure Fund so is not available for reallocation. This project also reports slippage of £1.1m due to the time taken to work through the legal and regulatory implications of an additional unanticipated conditions requested by Planning Committee, which has now been satisfied. Due to delay in executing the planning condition and with unrelated Scottish Water works required on-site the main works are now anticipated to commence in March 2019 with completion December 2019 and retention payments due December 2020. At this time it is anticipated that £0.020m for contaminated land fees and site investigation works with a balance of £1.1m being required to be carried forward to future years. The second issue which should be noted relates to the Mitchell Way development site where spend will not take place until developer planning approval is achieved resulting in slippage of £0.250m. The Council is in discussions with Lidl as lead developer for the site and will progress the development over the next six months.

Mitigating Action

Opportunities to further mitigate the slippage at St Eunan's is limited due to the timing of main works.

Anticipated Outcome

Significant progress with transformational projects including Dumbarton Waterfront, strategic disposal sites, Alexandria town centre and further progress with implementing Charrette Action Plans.

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	£000	£000	%	£000	£000	%

41

Queens Quay - Regeneration						
Project Life Financials	15,620	10,659	68%	15,620	0	0%
Current Year Financials	11,763	6,802	58%	9,939	(1,824)	-16%
Project Description	Queens Quay regeneration.					
Project Lifecycle	Planned End Date	30-Jun-18	Forecast End Date	30-Nov-19		
Main Issues / Reason for Variance						
This project has experienced delays compared to the original timetable in order to coordinate and deliver the benefits of New Clydebank Health Centre, Care Home, and District Heating, resulting in forecast end date being extended to November 2019 and £11.5m to be rephased into 2018/19 from 2017/18. However the spend related to these works is now well underway. Work on Quay walls is complete, with the exception of The District Heating Pumping Chamber which is progressing as planned. The remediation works around the care home site have now been completed and contractor is on site. Roads infrastructure works are now underway. Spend in 2018/19 is anticipated to be £9.939m with only works on Titan Boulevard and landscaping being the major items still outstanding.						
Mitigating Action						
A number of mitigating actions are being monitored through the risk register by the Management Group. Fortnightly meetings with the development partner take place to progress the project and make every attempt to reduce delays and slippage.						
Anticipated Outcome						
Regeneration of Clydebank Waterfront in line with budget, but delayed to co-ordinate with District Heating project.						

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Budget Details	Project Life Financials				
	Budget	Spend to Date		Forecast Spend	Forecast Variance
	£000	£000	%	£000	£000

42

Exxon City Deal						
Project Life Financials	34,050	1,208	4%	34,050	(0)	0%
Current Year Financials	792	195	25%	300	(492)	-62%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Until Exxon remediation strategy is approved and land transfer arrangements are resolved, only limited work can be undertaken (e.g. EIA) As the remediation strategy is being led by ESSO Mobil, at this time it is difficult to determine when it will be approved. ESSO Mobil is still in discussions with SEPA and WDC-Environmental Health to agree several items before it can be approved, however the timescales of this is out with Council control. The project expenditure for 2018/19 was estimated to be £0.792m however this has now been revised to £0.300m due to a significant saving on the procurement of the Quay Walls tender and the lack of progress on the EIA as the remediation strategy has not been approved.						
Mitigating Action						
Contained within Risk register monitored by Exxon Management Board. Technical reviews are being carried between our consultant PBA and Exxon consultants WSP to assess the proposed remediation strategy and to review historical data and reports. WDC officers are engaged with EXXON representatives in order to assess any programme implications. EXXON is progressing with the discussions with the planning department and SEPA as well as providing any technical information required.						
Anticipated Outcome						
Delivery of the project on time and within the increased budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

43

Queens Quay District Heating Network						
Project Life Financials	15,100	9,814	65%	15,100	0	0%
Current Year Financials	10,153	8,468	83%	9,750	(403)	-4%
Project Description	Queens Quay District Heating Network.					
Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Jul-19		
Main Issues / Reason for Variance						
Project slippage is due to the delay on the appointment of the Energy Centre Operator (ECO) contractor as the returned tenders were unaffordable resulting in the need to secure additional funding from the Council to cover the Capital costs. An additional £3m of capital funding approved by Members at June Council, has been phased into 2019/20 and tender negotiations have been finalised and Letters of Intent have been issued. The project is currently running behind programme and is now anticipated to be physically complete by 31 July 2019, however an accelerated programme is in place which Officers are hopeful will help to minimise the delay now the ECO contractor has been appointed. The £6m grant funding has been fully spent which fulfils the grant conditions and protects this income resource. Grant income of £5.5m has been received to date with retention of £0.600m due before end of March 2019.						
Mitigating Action						
Further discussions are to take place to identify Value Engineering items which will identify savings. Once this work has been carried out, Project Board to decide next steps as required.						
Anticipated Outcome						
Project will be delivered over original budget but a recovery plan is in place to deliver no later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

44	Regeneration Fund						
	Project Life Financials	12,400	0	0%	12,400	0	0%
	Current Year Financials	1,850	0	0%	150	(1,700)	-92%
	Project Description	Funding to implement major regeneration projects linked to community charrettes. (Created through underspend from Education)					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	At this time it is anticipated that limited total spend of approximately £0.150m will be incurred in 2018/19 with all projects experiencing slippage as detailed below. It has been determined that the Bowling Basin project does not provide a sufficient return for either Scottish Canals or the Council to invest the necessary capital and the project is unlikely to progress as planned with a report being presented to November IRED committee confirming this, resulting in slippage of £0.250m. In relation to Dumbarton Charrette planned foreshore works have been delayed due to discovery of invasive species across the site. This has led to protracted discussions with the land owners regarding removal of invasive species and therefore estimated that £0.500m will be required to be rephased into 2019/20. Works are ongoing to improve public realm at Balloch Village Square. It is anticipated that spend in this financial year will be £0.150m on Balloch Village Square. Works commenced 21 January 2019 and to complete June 2019 with slippage of £0.450m. In relation to Clydebank Charrette A814 a report was presented to Planning Committee in November 2018 and approved. The procurement process has commenced and the scape framework is being considered as an appropriate route for delivery, however no spend is anticipated this financial year resulting in £0.500m being rephased to 2019/20 for this element of the project.						
Mitigating Action							
Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.							
Anticipated Outcome							
Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

45	Purchase of 3 Welfare Units					
	Project Life Financials	78	0	0%	78	0 0%
	Current Year Financials	78	0	0%	0	(78) -100%
	Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.				
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-20	
	Main Issues / Reason for Variance					
	Due to a change in requirements officers are now potentially now looking to buy mobile units rather than fixed units with options to come back to a future DLO project board.					
	At this time it is anticipated that the project will be required to be rephased into 2019/20.					
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project will be delivered later than anticipated.						

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46	Replace Elderly Care Homes and Day Care Centres						
	Project Life Financials	27,463	15,549	57%	27,463	(0)	0%
	Current Year Financials	8,146	1,750	21%	2,222	(5,924)	-73%
	Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
	Project Lifecycle	Planned End Date	31-Jan-19	Forecast End Date	30-Apr-20		
	Main Issues / Reason for Variance						
	Dumbarton Care Home achieved practical completion on 28 April 2017 with retention due April 2018, however this is yet to be released. WDC continue to work with Hub West and Morgan Sindall to agree statement of final account and close all outstanding matters such that the Making Good Defect Certificate can be issued and the final retention can be paid. This is anticipated at this time by end of March 2019. We seek to financially conclude this project by 31 March 2019. With regards to Clydebank Care Home, CCG have been in possession of the site since the end of October 2018 and are progressing well against programme generally, however, current contractor's report states a loss of 20 hours due to adverse weather. It is anticipated that works will be complete on site by end April 2020 and operational by Summer 2020.						
	Mitigating Action						
	Due to the complexity of both the relationships and co-dependencies with other neighbouring projects being developed at the same time the ability to mitigate within the project scope of control is limited – corporately, mitigation rests with delivery of programmes for overall Queens Quay Masterplan and in particular District Heating System. Now that the contract has been awarded there will be greater control over the project and it's spend.						
	Anticipated Outcome						
	New Care home provision in Clydebank currently delayed as indicated by the overall forecast end date above.						

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47	Direct Project Support						
	Project Life Financials	2,682	69	100%	2,921	239	9%
	Current Year Financials	2,682	69	100%	2,921	239	9%
	Project Description	Business support cost such as reallocation of architects and project support at year end					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-19		
	Main Issues / Reason for Variance						
	Based on final central support recharges for 2017/18 the budget looks to be under pressure if 2018/19 recharge is at a similar level.						
	Mitigating Action						
	Limited mitigating action due to year end central support reallocation.						
	Anticipated Outcome						
Direct project support costs allocated as appropriate.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

TOTAL PROJECTS AT RED STATUS						
Project Life Financials	187,307	67,933	36%	188,023	716	0%
Current Year Financials	64,909	22,346	34%	37,119	(27,790)	-43%

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

1	Clydebank Community Sports Hub						
	Project Life Financials	3,865	3,679	95%	3,905	40	1%
	Current Year Financials	2,386	2,254	94%	2,373	(13)	-1%
	Project Description	Creation of a community and sport hub.					
	Project Lifecycle	Planned End Date	31-Aug-19	Forecast End Date	30-Jun-19		
	Main Issues / Reason for Variance						
	Practical completion was achieved 26 October 2018 and facility became available for use. Slippage relates to maintenance costs which are allocated within the capital funds for the pitches and landscaping which will be paid in 2019/20 along with other expenditure required in 2019/20 such as the final release of retention sums. Officers have now been advised of the outcome of an adjudication proceeding between CBC and one of their Sub-Contractors which now requires WDC to pay extra over variation costs for site de-watering and an apportionment of legal costs. This leads to a project life overspend in the region of £0.040m which will require to be funded from WDC capital. The exact cost will be established at the earliest opportunity and in the context of agreeing the Final Account.						
Mitigating Action							
None required at this time.							
Anticipated Outcome							
The project will be delivered in line with the programme and within secured funding.							

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2	Public non-adopted paths and roads						
	Project Life Financials	179	59	33%	179	0	0%
	Current Year Financials	179	59	33%	100	(79)	-44%
	Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-19		
Main Issues / Reason for Variance							
Numerous projects have been identified will be carried out by Roads Services, however due to prioritisation of resources, £0.079m is required to be rephased into 2019/20.							
Mitigating Action							
Works to be complete as soon as possible.							
Anticipated Outcome							
Upgraded footpaths.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

3

Electrical Charging Points - Rapid Charge

Project Life Financials	165	0	0%	165	0	0%
Current Year Financials	165	0	0%	100	(65)	-39%

Project Description Funding has been awarded from Transport Scotland for the Installation of electrical charging points

Project Lifecycle Planned End Date 31-Mar-19 Forecast End Date 31-Mar-19

Main Issues / Reason for Variance

Funding of £0.165m has been awarded from Transport Scotland for the installation of Rapid Charge electrical car charging points. Locations have been confirmed for Kilbowie Road Clydebank Park & Ride and Woodyard Road in Dumbarton and the intention is also to install a charging point at a Richmond Street Depot. Procurement process is taking longer than originally anticipated due to lack of in-house resource so project is now expected to complete in 2019/20 with request to be made to Transport Scotland to rephase £0.065m of funding to 2019/20.

Mitigating Action

None required at this time.

Anticipated Outcome

Installation of rapid charge electrical car charging points.

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4	New Play & Recreation at Radnor Park, including MUGA						
	Project Life Financials	260	98	38%	260	0	0%
	Current Year Financials	250	88	35%	88	(162)	-65%
	Project Description New Play & Recreation at Radnor Park, including MUGA.						
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date		31-Oct-19	
	Main Issues / Reason for Variance						
	Phase 1 (play area) of works is now complete. Phase 2 (MUGA) has been delayed due to consultation and tender issues and is now due to start May 2019. Revised completion date for Phase 2 is 31 October 2019, with retentions due October 2020. As a result £0.162m is required to be rephased into 2019/20.						
	Mitigating Action						
	Opportunities to mitigate so far have been limited as there was a need for public consultation, however contractor has been appointed and project should progress to revised timescales.						
	Anticipated Outcome						
	Provision of new Play & Recreation at Radnor Park, including MUGA delivered within budget.						

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5	Building Upgrades and H&S - lifecycle & reactive building upgrades						
	Project Life Financials	5,222	1,679	32%	5,222	(0)	0%
	Current Year Financials	5,222	1,679	32%	5,121	(101)	-2%
	Project Description	Lifecycle and reactive building upgrades.					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-19		
Main Issues / Reason for Variance							
Budget has now been fully allocated and Officers have identified a number of projects which they anticipate will be complete by end March 2019, however an element of rephasing is required to 2019/20. Refurbishment work to Bridge Street toilets and windows commenced March 2019 on an 8 week programme. These works were due to be complete in 2018/19 but were delayed due to prioritisation of resources which has resulted in the requirement to rephase £0.101m to 2019/20.							
Mitigating Action							
Ongoing regular meetings seeking to mitigate any possible delays to projects.							
Anticipated Outcome							
Project delivered within budget and amended timescales.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%
TOTAL PROJECTS AT AMBER STATUS						
Project Life Financials	9,691	5,516	57%	9,731	40	0%
Current Year Financials	8,202	4,080	50%	7,783	(420)	-5%

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1	ICT Modernisation						
	Project Life Financials	1,265	544	43%	1,265	0	0%
	Current Year Financials	1,265	544	43%	989	(276)	-22%
	Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	30-Jun-19		
Main Issues / Reason for Variance							
Device replacement for Primary schools is complete and device replacement for High Schools progressing with device spec agreed in January and orders raised during Feb for configuration by supplier during March and April. Device replacement for corporate commenced and some budget may carry into new financial year. Potential slippage relating to ICT Modernisation Programme retention – the overall resilience test was completed successfully in February and retention of approx. £200,000 due to be paid.							
Mitigating Action							
The ability to mitigate is limited as retentions held until resilience test is successfully completed.							
Anticipated Outcome							
To update ICT systems within budget albeit later than first anticipated.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

2

Aitkenbar PS, St Peters PS, Andrew Cameron EE&CC

Project Life Financials	10,636	10,318	97%	10,426	(210)	-2%
Current Year Financials	460	142	31%	250	(210)	-46%
Project Description	Design and construction of new co-located school to replace 3 separate establishments.					
Project Lifecycle	Planned End Date	30-Nov-17	Forecast End Date	31-Jan-19		
Main Issues / Reason for Variance						
Final retention payment to contractor expected to be released late 2018/19, with a projected underspend of £0.210m subject to the satisfactory completion of defect works. Once all defects works are complete and repairs have been successfully monitored the retention will be released.						
Mitigating Action						
None required.						
Anticipated Outcome						
Delivery of project on programme and under budget.						

3

Community Sports Fund

Project Life Financials	472	375	79%	472	0	0%
Current Year Financials	201	103	51%	100	(101)	-50%
Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
Project Lifecycle	Planned End Date	31-Mar-17	Forecast End Date	31-Mar-20		
Main Issues / Reason for Variance						
2017/18 was the final year of a project to fund external/community sports groups which is now closed to new applications. Officers have evaluated submissions received within the final round of applications. Full spend has been committed, however the timing of spend is dependent on external groups proceeding with projects as planned. £0.201m is already committed to sports groups, however some are not expected to be paid out until 2019/20.						
Mitigating Action						
Officer will continue to liaise with community groups to ensure progress is made with projects						
Anticipated Outcome						
Improve sport facilities to a wide range of organisations WDC.						

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New Clydebank Leisure Centre						
Project Life Financials	23,810	23,755	100%	23,754	(56)	0%
Current Year Financials	432	377	87%	376	(56)	-13%
Project Description	Provision of new leisure centre.					
Project Lifecycle	Planned End Date	31-Mar-16	Actual End Date	31-Mar-17		
Main Issues / Reason for Variance						
Concluding final minor expenditure items currently and now forecasting an underspend of £0.056m.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project delivered on time and within budget.						

Levensgrove Park - Restoration & Regeneration						
Project Life Financials	3,639	1,561	43%	3,639	0	0%
Current Year Financials	2,160	82	4%	2,025	(135)	-6%
Project Description	Restoration and Regeneration of Levensgrove Park.					
Project Lifecycle	Planned End Date	30-Aug-18	Forecast End Date	31-Jan-19		
Main Issues / Reason for Variance						
Early delays due to timescales involved in securing external funding which impacted the procurement timescales. The project started August 2017 and Pavilion is now complete and handed over. Minor works at the depot remain outstanding and are anticipated to be complete before March 2019. The Retention payment of £0.135m is required to be rephased to 2019/20.						
Mitigating Action						
None available due to the requirement of Scottish Water and Scottish Power to finalise connections.						
Anticipated Outcome						
Project will be deliver later than originally anticipated.						

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A813 Road Improvement Phase 1						
Project Life Financials	2,325	294	13%	2,325	0	0%
Current Year Financials	750	294	39%	650	(100)	-13%
Project Description	A813 Road Improvement Phase 1					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Work commenced between National Park to Bonhill Bridge with service diversions required for additional lane to be created. First 2 phases are complete with phase 3 and 4 (additional road lane) currently underway .						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						

A811 Infrastructure Works						
Project Life Financials	1,500	954	64%	1,500	0	0%
Current Year Financials	1,500	954	64%	1,425	(75)	-5%
Project Description	A811 Infrastructure Works					
Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-19		
Main Issues / Reason for Variance						
Road reconstruction requirements spanning Drymen Road, Balloch to Kilmaronock Church have been identified with infrastructure improvement with new drainage - project underway in August 2018 and works progressing. Project is substantially complete and due to be fully complete March 2019. £0.075m of retentions are required to be rephased into 2019/20.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project will be delivered on time and within budget with slippage related to retention payments only.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

8	Integrated Housing Management System					
	Project Life Financials	624	340	54%	624	0 0%
	Current Year Financials	331	116	0%	401	70 21%
	Project Description	This is a budget to support the necessary development and on-going requirements of implementing the Council's Integrated Housing Management System.				
	Project Lifecycle	Planned End Date	31-Mar-17	Forecast End Date	31-Mar-19	
	Main Issues / Reason for Variance					
	<p>The project has been delayed due to the time taken to finalise the contract documentation with the supplier and delays from incumbent system provider in the provision of access to Saffron data (delay in resolving ongoing issue, which was anticipated to be resolved in February 2018, however access to all necessary Saffron data is still unavailable, a minimum data set was provided in February to allow for Configuration of QL to commence. Access to Saffron data is still unavailable at this time and an action plan has been developed to ensure implementation for alternative methodology in order to access data. Legal have been involved in this process. Project has been rephased with an anticipated go-live date of late 2018/19. During 2017/18 it was estimated there would be a project life underspend of £0.070m in the general services element of the project, however as a result of the delay in completion of project, and staffing to be extended to 31 March 2019 in order to support implementation of new system, the full budget is required. This is resulting in an overspend of £0.070m in 2018/19 but project still to complete within project life budget.</p>					
	Mitigating Action					
	Officers will continue to seek opportunities to mitigate any further delays to the project.					
	Anticipated Outcome					
	Project is to delivered in-line with rephased project timeline and within project life budget.					

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Budget Details	Project Life Financials				
	Budget	Spend to Date		Forecast Spend	Forecast Variance
	£000	£000	%	£000	£000

9 Office Rationalisation

Project Life Financials	21,702	21,269	98%	21,702	(0)	0%
Current Year Financials	418	378	90%	518	100	24%

Project Description	Delivery of office rationalisation programme.
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Project Lifecycle	Planned End Date
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22-Dec-18

Forecast End Date

30-Sep-19

Item	Actual	Budget	Variance	Main Issues / Reason for Variance
1.000000	1.000000	1.000000	0.000000	
2.000000	2.000000	2.000000	0.000000	
3.000000	3.000000	3.000000	0.000000	
4.000000	4.000000	4.000000	0.000000	
5.000000	5.000000	5.000000	0.000000	
6.000000	6.000000	6.000000	0.000000	
7.000000	7.000000	7.000000	0.000000	
8.000000	8.000000	8.000000	0.000000	
9.000000	9.000000	9.000000	0.000000	
10.000000	10.000000	10.000000	0.000000	
11.000000	11.000000	11.000000	0.000000	
12.000000	12.000000	12.000000	0.000000	
13.000000	13.000000	13.000000	0.000000	
14.000000	14.000000	14.000000	0.000000	
15.000000	15.000000	15.000000	0.000000	
16.000000	16.000000	16.000000	0.000000	
17.000000	17.000000	17.000000	0.000000	
18.000000	18.000000	18.000000	0.000000	
19.000000	19.000000	19.000000	0.000000	
20.000000	20.000000	20.000000	0.000000	
21.000000	21.000000	21.000000	0.000000	
22.000000	22.000000	22.000000	0.000000	
23.000000	23.000000	23.000000	0.000000	
24.000000	24.000000	24.000000	0.000000	
25.000000	25.000000	25.000000	0.000000	
26.000000	26.000000	26.000000	0.000000	
27.000000	27.000000	27.000000	0.000000	
28.000000	28.000000	28.000000	0.000000	
29.000000	29.000000	29.000000	0.000000	
30.000000	30.000000	30.000000	0.000000	
31.000000	31.000000	31.000000	0.000000	
32.000000	32.000000	32.000000	0.000000	
33.000000	33.000000	33.000000	0.000000	
34.000000	34.000000	34.000000	0.000000	
35.000000	35.000000	35.000000	0.000000	
36.000000	36.000000	36.000000	0.000000	
37.000000	37.000000	37.000000	0.000000	
38.000000	38.000000	38.000000	0.000000	
39.000000	39.000000	39.000000	0.000000	
40.000000	40.000000	40.000000	0.000000	
41.000000	41.000000	41.000000	0.000000	
42.000000	42.000000	42.000000	0.000000	
43.000000	43.000000	43.000000	0.000000	
44.000000	44.000000	44.000000	0.000000	
45.000000	45.000000	45.000000	0.000000	
46.000000	46.000000	46.000000	0.000000	
47.000000	47.000000	47.000000	0.000000	
48.000000	48.000000	48.000000	0.000000	
49.000000	49.000000	49.000000	0.000000	
50.000000	50.000000	50.000000	0.000000	
51.000000	51.000000	51.000000	0.000000	
52.000000	52.000000	52.000000	0.000000	
53.000000	53.000000	53.000000	0.000000	
54.000000	54.000000	54.000000	0.000000	
55.000000	55.000000	55.000000	0.000000	
56.000000	56.000000	56.000000	0.000000	
57.000000	57.000000	57.000000	0.000000	
58.00000				

New Dumbarton Office has been opened to staff from 21 May 2018. Historic Environment Scotland (HES) have contacted the Council regarding the remaining £0.050m of the Historic Environment Scotland Grant due and all documentation has been submitted, grant monies will be received this financial year. Defect works for Bridge Street commenced in September 2018, are now complete, and final payment will be made this financial year. Contractor was awarded following the December 2018 Tender Committee to carry out the demolition for Garshake. Demolition commenced 25 February with a 36 week programme. Following review of the proposed archive location at Auchnacraig, this was deemed unsuitable by Information Management representatives and a suitable location at Poplar Road has now been agreed on. No options paper or additional funding is required.

Mitigating Action

None required at this time.

Anticipated Outcome

Project delivered later than anticipated.

APPENDIX 8

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10	Depot Rationalisation						
	Project Life Financials	18,035	35	0%	18,035	0	0%
	Current Year Financials	100	0	0%	30	(70)	-70%
	Project Description	Depot Rationalisation.					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Revised Business Case is in the process of being developed. Keppie Design appointed as the approved contractor and Project Boards have been set up. Conclusion of Stage 1 - Research and consultation process is nearing completion. Managers and Staff Workshops are underway.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Project business case will be brought back to project board and Council when the implication of shared services is known.							

APPENDIX 9

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1	Resources Carried Forward						
	Project Life Financials	(964)	(199)	21%	(964)	0	0%
	Current Year Financials	(765)	0	0%	(325)	440	-58%
	Project Description	These are resources that have been received in previous years relating to ICT Modernisation, Insurance receipts, HRA contribution re Dalmuir works, Turnberry Homes, Posties Park Sports Hub and Auld Street Bond					
	Project Lifecycle	Planned End Date	31-Mar-18	Forecast End Date	31-Mar-20		
	Main Issues / Reason for Variance						
	Not all resources are anticipated to be required in 2018/19 and those that will require to be carried forward are ICT Modernisation (£0.036m), Keil School Planning Gain re Posties Park (£0.060m) and Gruggies Burn (0.194m) with the reasons for the under application of resources as detailed in the appropriate status updates						
	Mitigating Action						
	Mitigating actions are detailed within the appropriate status updates.						
	Anticipated Outcome						
	Application of resources held on balance sheet in 2018/19 as appropriate.						

APPENDIX 9

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3	Match Funding / Other Grants and Contributions						
	Project Life Financials	(19,341)	(7,714)	40%	(18,900)	441	-2%
	Current Year Financials	(10,822)	(709)	7%	(7,259)	3,563	-33%
	Project Description	This is match funding from various bodies with the main funding being anticipated for Levensgrove Park, Posties Park and Clydebank Community Sports Hub					
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-20		
	Main Issues / Reason for Variance						
	Main variance relates to an underachievement of income in 2018/19 related to Queens Quay district heating income accrual of £2.580m which will carry forward into 2019/20 due to level of spend anticipated in year. In addition to this income related to St Eunan's regeneration project is anticipated to be £0.358m less than anticipated due to the level of project spend being less than anticipated. The reason for the spend on these projects being less than anticipated is detailed on the red status project update.						
	Mitigating Action						
	Mitigating actions are detailed within the appropriate status updates.						
	Anticipated Outcome						
	Capital receipts received less than forecast						

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4	Capital Receipts						
	Project Life Financials	(39,895)	(4,714)	12%	(39,169)	726	-2%
	Current Year Financials	(10,264)	(369)	4%	(428)	9,836	-96%
	<p>Project Description</p> <p>These are capital receipts that are anticipated from sales of land and buildings both as part of the normal disposal programme and also as part of the business case investment in office rationalisation, new school building and new care home development</p>						
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
	Main Issues / Reason for Variance						
	Capital receipt in year and anticipated to be less than budgeted due to market conditions						
	Mitigating Action						
	While market conditions are out with officers control all potential receipts will be explored.						
	Anticipated Outcome						
	Capital receipts received less than forecast						

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5	Prudential Borrowing						
	Project Life Financials	(119,728)	(95,261)	80%	(121,548)	(1,821)	2%
	Current Year Financials	(44,316)	(13,828)	31%	(29,593)	14,723	-33%
	Project Description	Prudential borrowing is long term borrowing from financial institutions that has been approved for the purposes of funding capital expenditure					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance							
Prudential borrowing in 2018/19 is likely to be less than budgeted due to programme re-phasing							
Mitigating Action							
Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis							
Anticipated Outcome							
While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the programme life.							

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6	CFCR						
	Project Life Financials	(2,721)	(656)	24%	(2,479)	242	-9%
	Current Year Financials	(370)	0	0%	(38)	333	-90%
	Project Description This is capital spend which is funded by revenue budgets						
	Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-20		
	Main Issues / Reason for Variance						
	Slippage is due to lower CFCR being required in relation to the Wind Turbine project, online payments for educational establishments and regeneration due to the level of spend forecast in year						
	Mitigating Action						
	Mitigating actions are detailed within the appropriate status updates.						
	Anticipated Outcome						
	CFCR required will be less than anticipated in 2018/19						