

REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLANS AT 30 APRIL 2023

Summary: Section 1 Summary of Management Actions due for completion by 30/04/2023

There were 8 actions due for completion by 30 April 2023, 7 of which have been reported as completed by management and one actions has missed the deadline set by management.

Section 2 Summary of Current Management Actions Plans at 30/04/2023

At 30 April 2023 there were no audit reports delayed due to management not finalising the action plan within agreed timescales.

Section 3 Current Management Actions at 30/04/2023

At 30 April 2023 there were 21 current audit action points.

Section 4 Analysis of Missed Deadlines

At 30 April 2023 there were 8 audit action points where the agreed deadline had been missed.

Section 5 Summary of Action Plan Points by Audit Year

REPORT TO PMRG ON STATUS OF INTERNAL AUDIT ACTION PLAN POINTS SUMMARY OF ACTION PLANS DUE FOR COMPLETION BY 30.04.2023

SECTION 1

Strategic Area	No. of Actions Due	No. of Actions Completed	Deadline missed Revised date set*	Deadline missed Revised date to be set*
Housing and Employability	2	2		
Supply, Distribution and Property	1	1		
HSCP – Health and Community Care	5	4	1	
Total	8	7	1	

* These actions are included in the Analysis of Missed Deadlines – Section 4

SECTION 2

CURRENT ACTIONS BY STRATEGIC AREA

Supply, Distribution and Property	
Due for completion December 2023	1
Total Actions	1
Roads and Neighbourhood	
Due for completion June 2023	6
Due for completion August 2023	1
Due for completion December 2023	1
Due for completion April 2024	4
Total Actions	12
HSCP - Health and Community Care	
Due for completion May 2023	1
Due for completion August 2023	1
Due for completion November 2023	3
Due for completion December 2023	1
Total Actions	6
Education Learning and Attainment	
Due for completion June 2023	2
Total Actions	2
Total current actions:	21

Current Internal Audit Action Plans

IHMS Stores and Stock Management (Report issued January 2022)

Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
IAAP/10	 Lack of Stock Control Process for Direct Purchases of UPVC Units (Rating reduced to Amber) An inventory of sizes/ types/hands/styles of uPVC windows and doors will be developed for inactive orders. A plan will be put in place to install all units where feasible. Any unusable units will be dealt within in line with the Council's management of obsolete stock procedures. 		31-Mar-2023	31-Dec-2023	Building Services Manager	Chief Officer – Supply, Distribution and Property

Employee Expenses (Report issued May 2022)

Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
IAAP/111	 Lack of Co-ordination and Management of Pool Vehicles (Amber) A working group has been established to review pool car procedures which is being chaired by the Chief Officer Shared Services Roads & Neighbourhood. The CAS team will be responsible for maintaining pool vehicle records. A review is currently being carried out of procedures to make this process more efficient. Cost Savings Analysis will be carried out on an annual basis and reported as appropriate. 		01-Oct-2022	30-Jun-2023	Shared Fleet and Waste Services Manager	Chief Officer – Roads and Neighbourhood
IAAP/113	Identification of High Levels of Claims by Teams & Individuals for Recommendation of Pool Car Use (Amber)A working group has been established to review pool car procedures which is being chaired by the Chief Officer Shared Services Roads & Neighbourhood.A list of high mileage claimants has been collated and the working group will assess the users in relation to allocation of pool cars and identify if additional vehicles are required.		01-Oct-2022	30-Jun-2023	Shared Fleet and Waste Services Manager	Chief Officer – Roads and Neighbourhood

SECTION 3

🕑 M	anagement of Capital Projects (Report Issued July 2022)					
Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
	Lack of Capital Project Post Implementation Reviews (Amber) Agree timeline for outstanding PPR's and commence in priority order.	0	31-Jan-2023	30-Apr-2023	Corporate Asset Manager	Chief Officer – Supply, Distribution and Property

🕑 H	ousing Waiting Lists (Report Issued January 2023)					
Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
IAAP/152 b	Timely review and investigation of National Fraud Initiative Matches (Amber) Training will be organised for additional users on the system.	I	28-Feb-2023	30-Apr-2023	Housing Operations Co- ordinator/ Housing Operations Team Leader	Chief Officer Housing and Employability
IAAP/152 c	Timely review and investigation of National Fraud Initiative Matches (Amber) Error report will be requested from IHMS.	I	30-Apr-2023	30-Apr-2023	Housing Operations Co- ordinator/ Housing Operations Team Leader	Chief Officer Housing and Employability



SECTION 3

C V	Vehicle Tracking System (Report Issued January 2023)								
Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By			
IAAP/147	Lack of Formal Process for authorising Users Access to Vehicle Tracking System (Amber) Users will be contacted and each service's identified administrator will be given access to review and confirm access rights are correct.		31-Mar-2023	30-Jun-2023	Shared Fleet and Waste Services Manager	Chief Officer – Roads and Neighbourhood			
	Lack of tracking units in hired vehicles (Amber) Management will commence a review to assess practical application of tracking devices to Long term hires.		31-Mar-2023	30-Jun-2023	Shared Fleet and Waste Services Manager	Chief Officer – Roads and Neighbourhood			
IAAP/149 a	Under Utilisation of Vehicle Tracking System (Amber) All Services operating vehicles with tracking units installed will be contacted and provided with updated Tracking System Procedures and training if required.		31-Mar-2023	30-Jun-2023	Shared Fleet and Waste Services Manager	Chief Officer – Roads and Neighbourhood			
IAAP/149 b	Under Utilisation of Vehicle Tracking System (Amber) All Service managers that utilise Council owned or hired vehicles should ensure they are aware and are trained on the operational functionality of the Vehicle Tracking System.		31-Mar-2023	30-Jun-2023	Service Managers	Chief Officers			

Financial Assessments Process H&CC (Report Issued January 2023)

Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
IAAP/142 a	No Independent review of the Financial Assessment calculation (Amber) Review of financial assessment processes to ensure that Senior Social Workers are aware of their responsibilities and expectations in relation to checking FA calculations.	0	28-Feb-2023	To be advised	Integrated Operations Manager	Head of Health and Community Care
IAAP/142 b	No Independent review of the Financial Assessment calculation (Amber) Review of systems currently available within care contracts to consider ability to replicate for non- residential charges within ACT/COPT.	0	28-Feb-2023	To be advised	Integrated Operations Manager	Head of Health and Community Care

 Status Key
 On track
 Complete

 Overdue – revised date
 Missed original due date

 required
 new date set

SECTION 3

Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
IAAP/142 c	No Independent review of the Financial Assessment calculation (Amber) The Head of Health and Community Care will consider meeting with other Heads of Services to discuss the feasibility, and financial and resourcing implications of setting up a centralised team to carry out Financial Assessment Process and calculations for the non-residential services teams.		31-Mar-2023	31-Aug-2023	Head of Health and Community Care	Chief Officer HSCP
а	Annual Review of Financial Assessment calculation (Amber) Management will carry out a review of financial assessment yearly review processes with senior social workers to consider how current systems can be improved to ensure consistent completion of the reviews within appropriate timescales.	0	28-Feb-2023	To be advised	Integrated Operations Manager	Head of Health and Community Care
IAAP/143 b	Annual Review of Financial Assessment calculation (Amber) The annual review process will be monitored by Head of Service.		31-Mar-2023	To be advised	Head of Health and Community Care	Chief Officer HSCP

ParentPay (Report Issued February 2023)

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Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
TAAD/155	 Lack of formal debt recovery procedures (Amber) Guidance will be developed which will provide clear procedures and a standard approach, for all staff dealing with debt recovery in schools. The guidance will: Identify the level of debt for the commencement of debt recovery procedures within schools; Identify a de minimis level for passing to the Corporate Debt Team for recovery. 		30-Jun-2023	30-Jun-2023	Senior Education Officer Policy, Performance and Resource	Chief Officer Education, Learning
IAAP/156	Management of debt within establishments (Amber) Currently debt management procedures are being finalised and these will be implemented once approved by the Education Committee.		30-Jun-2023	30-Jun-2023	Senior Education Officer Policy, Performance and	Chief Officer Education, Learning
	Heads of Establishments will instruct all staff who require to pay for meals through ParentPay that this must be done in a timely manner, and that debt will not be built up at any time. This will be managed and monitored by Heads of Establishments on a regular basis.				Resource	

Status K	ey		
	On track	\bigcirc	Complete
	Overdue – revised date required		Missed original due date -new date set

SECTION 3

C S	upplier Management (Report Issued March 2023)					
Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
IAAP/158	HSCP Formal Contract and Supplier Management (Amber) Development of a Contracts Register to be stored centrally and controlled by the CCQ Team. By the due date it will have been developed to include a risk register in RAG format to cover contract start date, end date, extension date, CI scores, spend status, Quality monitoring information. Risk register will also be used to programme in more to review services well ahead of contract end date.		31-Dec-2023	31-Dec-2023	HSCP Head of Strategy and Transformation	Chief Officer HSCP Board

Occupational Therapy – Waiting Times (Report Issued April 2023)

Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
IAAP/170	Lack of capacity to manage current occupational therapy workloads (Red) Recruitment to current vacant posts. Limitations apply: availability of suitable, appointable applicants plus national recruitment issue.		01-May-2023	01-May-2023	HSCP Head of Health and Community Care	Chief Officer HSCP Board
IAAP/171	Lack of capacity to manage current occupational therapy workloads (Red) Head of Service (HOS)/Integrated Operation Manager (IOM) will review Occupational Therapy establishment across Adult Care and Community Older Peoples Team and consider alternatives to allow effective distribution of workload across Integrated Adult Services.		30-Nov-2023	30-Nov-2023	HSCP Head of Health and Community Care	Chief Officer HSCP Board
IAAP/174	Blue badge application backlog (Amber) Head of Service (HOS)/Integrated Operation Manager (IOM) will review Occupational Therapy establishment across Adult Care and Community Older Peoples Team and consider alternatives to allow effective distribution of workload across Integrated Adult Services.		30-Nov-2023	30-Nov-2023	HSCP Head of Health and Community Care	Chief Officer HSCP Board
IAAP/175	Adequacy of management information (Amber) HoS to collate 'performance manager reports' which will include trend analysis across a range of services. This will highlight profession specific reports including Occupational Therapy. These will be monitored by IOM / HoS monthly and adverse trends reported via Clinical care and Governance exception reports. Recognising the need to balance risk within the three classifications of priority against available resources requires effective triaging of referrals.		30-Nov-2023	30-Nov-2023	HSCP Head of Health and Community Care	Chief Officer HSCP Board

Status K	Status Key								
	On track	\bigcirc	Complete						
	Overdue – revised date required	\checkmark	Missed original due date -new date set						

🕑 Fl	Fleet Management (Report Issued May 2023)								
Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By			
IAAP/176	Adequacy of Strategic Planning in relation to Fleet Management (Amber) An asset management plan for vehicle fleet will be developed based on the current budget for the vehicle replacement programme. The first plan will focus on priority vehicles which require to be replaced and then a rolling programme will be implemented.		01-Apr-2024	01-04-2024	Chief Officer Roads and Neighbourhood	Chief Officer Roads and Neighbourhood			
IAAP/177	 Payment of Invoices without checking (Amber) Procedures documentation to be updated to record requirement for services to check and authorise receipts to Fleet Management prior to reconciling to invoices received. An instruction to be issued to Chief Officers on the new process to ensure that receipts are signed off as checked and approved before being sent to Fleet Management. 		31-Aug-2023	31-Aug-2023	Chief Officer Roads and Neighbourhood	Chief Officer Roads and Neighbourhood			
IAAP/178	Lack of Review and Update of Fortress System (Amber) An initial exercise will be undertaken to review and update the driver information held on Fortress through consultations. Half yearly review on an ongoing basis. Review of keys and allocation of a key to a specific vehicle will be implemented as part of the initial exercise.		31-Dec-2023	31-Dec-2023	Chief Officer Roads and Neighbourhood	Chief Officer Roads and Neighbourhood			
IAAP/179	Lack of measuring of individual vehicle efficiency/Co2 emissions (Amber) Management will further consider reporting of Co2 emissions as part of the net zero strategy and transition to electric vehicles. In relation to vehicle efficiency, as fuel efficiency is affected by individual driver style, management will consider whether driver information scores could be collated and provided to management to prioritise or target individual training.		01-Apr-2024	01-Apr-2024	Chief Officer Roads and Neighbourhood	Chief Officer Roads and Neighbourhood			
	Single Person Dependency – Transport Administration (Amber) Roles and responsibilities will be clarified and agreed for what is considered to be a service task and what is considered to be a Corporate Admin Support task. Relevant action to document procedures will then be taken.		01-Apr-2024	01-Apr-2024	Chief Officer Roads and Neighbourhood	Chief Officer Roads and Neighbourhood			

Status K	Status Key								
	On track	\bigcirc	Complete						
	Overdue – revised date required		Missed original due date -new date set						

Code	Agreed Action	Status	Original Due Date	Due Date	Assigned To	Managed By
IAAP/181	Single Person Dependency – Transport Administration (Amber) Roles and responsibilities will be clarified and agreed for what is considered to be a service task and what is considered to be a Corporate Admin Support task. Relevant action to document procedures will then be taken. The service will consider developing the skills base of other officers within the wider service and undertake discussion with CAS management to ensure sufficient cross-training of required skills set within the wider CAS team.		01-Apr-2024	01-Apr-2024	Chief Officer Roads and Neighbourhood	Chief Officer Roads and Neighbourhood



REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLANS ANALYSIS OF MISSED DEADLINES

Report	Agreed Action	Original Due Date	Revised Date	Management Comments
Employee Expenses (May 2022)	 Lack of Co-ordination and Management of Pool Vehicles (Amber) A working group has been established to review pool car procedures which is being chaired by the Chief Officer Shared Services Roads & Neighbourhood. The CAS team will be responsible for maintaining pool vehicle records. A review is currently being carried out of procedures to make this process more efficient. Cost Savings Analysis will be carried out on an annual basis and reported as appropriate. 	31-Oct-2023 31-Mar-2023	30-Jun-2023	 Fleet Management Service has now met with services who have pool car users. An update was provided to the Pool Car Working Group Meeting on 22nd March. A high level cost savings analysis has been undertaken and a report will be presented to PMRG.
Employee Expenses (May 2022)	Identification of High Levels of Claims by Teams & Individuals for Recommendation of Pool Car Use (Amber) A working group has been established to review pool car procedures which is being chaired by the Chief Officer Shared Services Roads & Neighbourhood. A list of high mileage claimants has been collated and the working group will assess the users in relation to allocation of pool cars and identify if additional vehicles are required.		30-Jun-2023	 Fleet Management Service has now met with services who have pool car users. An update was provided to the Pool Car Working Group Meeting on 22nd March. A high level cost savings analysis has been undertaken and a report will be presented to PMRG.
Vehicle Tracking System (Report issued January 2023)	Lack of Formal Process for authorising Users Access to Vehicle Tracking System (Amber) Users will be contacted and each service's identified administrator will be given access to review and confirm access rights are correct.	31-Mar-2023	30-Jun-2023	Service users will be contacted, a meeting to be held to agree levels of access, training requirements and agree designated service contacts.
Vehicle Tracking System (Report issued January 2023)	Lack of tracking units in hired vehicles (Amber) Management will commence a review to assess practical application of tracking devices to Long term hires.	31-Mar-2023	30-Jun-2023	To be included in discussions with hire companies, additional costs and benefits to be factored in.

REPORT TO AUDIT COMMITTEE ON STATUS OF INTERNAL AUDIT ACTION PLANS ANALYSIS OF MISSED DEADLINES

Report	Agreed Action	Original Due Date	Revised Date	Management Comments
Vehicle Tracking System (Report issued January 2023)	Under Utilisation of Vehicle Tracking System (Amber) All Services operating vehicles with tracking units installed will be contacted and provided with updated Tracking System Procedures and training if required.		30-Jun-2023	Meetings are being held with transport and fleet to develop procedures and links to action IAAP/147.
Vehicle Tracking System (Report issued January 2023)	Under Utilisation of Vehicle Tracking System (Amber) All Service managers that utilise Council owned or hired vehicles should ensure they are aware and are trained on the operational functionality of the Vehicle Tracking System.		30-Jun-2023	Links to above action.
Financial Assessments Process H&CC (January 2023)	No Independent review of the Financial Assessment calculation (Amber) The Head of Health and Community Care will consider meeting with other Heads of Services to discuss the feasibility, and financial and resourcing implications of setting up a centralised team to carry out Financial Assessment Process and calculations for the non-residential services teams.	31-Mar-2023	31-Aug-2023	The feasibility of creating a new 'transactional team' to complete financial assessments/annual review across adult services is being considered. Final consolidation to ensure consistency for financial assessments is underway, with a paper due to IJB in August 2023.
IHMS Stocks and Stores Management (January 2023)	Lack of Stock Control Process for Direct Purchases of UPVC Units (Rating reduced to Amber) An inventory of sizes/ types/hands/styles of uPVC windows and doors will be developed for inactive orders. A plan will be put in place to install all units where feasible. Any unusable units will be dealt within in line with the Council's management of obsolete stock procedures.	31-Mar-2023	31-Dec-2023	The units have now been moved to a secure storage location. Programme of installation is ongoing. Management have also been in touch with relevant contractor who have so far failed to uplift their mismeasures. A formal letter will be issued to contractors stating that the units will be disposed of by a certain date to allow them an opportunity to uplift these units.

REPORT TO A ON STATUS OF INTERNAL AUDIT ACTION PLANS SUMMARY OF ACTIONS BY AUDIT YEAR

Status at 30 April 2023

Audit Year	No of Agreed	No of actions	Current actions b		by Grade	
	Actions	complete	Red	Amber	Green*	
2020/2021	25	22	0	1	2	
2021/2022	51	44	0	3	4	
2022/2023	51	25	1	16	9	
Total	127	91	1	20	15	

* Green actions are within the Council's risk appetite and are therefore not included in Audit Committee reports.