

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
OVERALL PROGRAMME SUMMARY

APPENDIX 5

MONTH END DATE 31 January 2020

PERIOD 10

Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
Red								
Projects are forecast to be overspent and/or experience material delay to completion	20	21.5%	59,339	30.0%	20	21.5%	14,540	36.2%
Amber								
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	17	18.3%	52,928	26.7%	17	18.3%	2,987	7.4%
Green								
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	56	60.2%	85,679	43.3%	56	60.2%	22,602	56.3%
TOTAL EXPENDITURE	93	100%	197,946	100%	93	100%	40,129	100%
Project Status Analysis	Project Life Financials				Current Year Financials			
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000
Red								
Projects are forecast to be overspent and/or significant delay to completion	113,981	59,339	114,944	963	36,417	14,540	19,255	(17,162)
Amber								
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	94,260	52,928	94,427	167	8,306	2,987	4,431	(3,875)
Green								
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	127,010	85,679	127,017	7	32,999	22,602	33,918	919
TOTAL EXPENDITURE	335,252	197,946	336,388	1,136	77,722	40,129	57,605	(20,118)
TOTAL RESOURCES	(335,252)	(197,946)	(336,389)	(1,137)	(77,722)	(40,129)	(57,605)	20,117
NET EXPENDITURE	0	0	(0)	(0)	0	0	(0)	(0)

**WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS**

APPENDIX 6

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Heritage Capital Fund

Project Life Financials	4,000	17	0%	4,000	0	0%
Current Year Financials	597	17	0%	195	(402)	0%
Project Description	Heritage Capital Fund.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		

Main Issues / Reason for Variance

Council approved a £4m investment in Cultural assets in March 2018. In February 2019 the Cultural Committee approved a £0.330m investment in Alexandria Library, a £0.015m investment in consultancy work to scope out a museum at Clydebanks Library, and in April 2019 approved £0.252m to upgrade Clydebanks Town Hall roof and stonework. In November 2019 Committee approved £1.408m investment at Clydebanks Town Hall, £0.575m investment in a new museum in the basement of Clydebanks Library, and £0.015m in consultancy work to scope out improvements at the Back Door Gallery. Forecast spend for 2019/20 is estimated to be £0.146m with £0.451m required to be rephased to 2020/21. Overall spend is behind forecast as a result of delays to the Alexandria Library project and the roof and stonework project at the Town Hall. This was the result of competing priorities and some unexpected absences amongst the asset project team. All projects are expected to be back on track in 2020/21.

Mitigating Action

None required.

Anticipated Outcome

Project to be delivered on budget and within revised timescale.

Kilpatrick School - New Build

Project Life Financials	10,719	10,687	100%	10,836	117	1%
Current Year Financials	56	173	306%	173	117	207%
Project Description	Design and build of construction of Additional Support Needs School.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

The Final Account has yet to be agreed and will require to be negotiated as the contractor is claiming additional monies beyond the contract sum and available budget, which generates a financial risk that Officers are seeking to mitigate where possible. At present, the forecast outturn is anticipating an overspend in the region of £0.387m which constitutes the additional asbestos removal costs and the final 1.5% retention which there is a contractual obligation to pay. Previously an anticipated overspend has been reported but there is a risk this may increase because the contractor has applied for payment greater than the agreed contract sum and has also submitted a loss and expense claim which is currently being determined. Officers continue to work to fully agree the final account and determine the extent of overspend. Project was physically complete November 2017 with retentions due to be paid when all defects are rectified. At this time there are two defects still to be resolved, however it is anticipated retention release will occur this financial year.

Mitigating Action

Opportunities to mitigate are limited at this time. The Council are obligated to make substantiated payment, however continue to meet with Hubwest on a monthly basis with a view to agreeing the final account and resolving the financial position.

Anticipated Outcome

Project complete albeit over budget.

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Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Variance	
	£000	£000	%	£000	£000

OLSP - New Build

Project Life Financials	3,677	4,092	111%	4,092	415	11%
Current Year Financials	0	8	0%	8	8	0%
Project Description	Design and construction of new Secondary School in Bellsmyre, Dumbarton.					
Project Lifecycle	Planned End Date	31-Mar-19	Actual End Date	31-Mar-19		

Main Issues / Reason for Variance

Project handed over and school opened on 25 October 2017, snagging process is complete and retentions have been released in relation to the new build. Originally £0.264m was contained within the budget for demolition but this was exceeded by £0.134m. Abnormals in respect of ground conditions also required to be paid from WDC Capital Contributions. Demolition is now complete and retentions of £0.010m on demolition project are due January 2020. The remaining overspend of £0.273m is in relation to late contractor change notices.

Mitigating Action

None available at this time due to cost of demolition being in excess of budgetary provision.

Anticipated Outcome

New Build opened to pupils on 25 October 2017 in line with the programme, however due to the tender for the demolition being in excess of budgetary provision and additional costs required to be paid from WDC capital contribution the project will report an overspend of £0.417m.

New Balloch Campus

Project Life Financials	16,479	16,691	101%	16,710	231	1%
Current Year Financials	18	24	135%	28	10	57%
Project Description	Construction of new primary school in Balloch to incorporate St Kessog's PS, Haldane PS and Jamestown PS and EE&CC.					
Project Lifecycle	Planned End Date	31-Mar-20	Actual End Date	31-Mar-20		

Main Issues / Reason for Variance

The main construction project reached the end of the defect rectification period on 9 February 2019, however retention of £0.016m is currently being held and will be released when the Making Good Defects certificate is issued which is forecast prior to the end of this financial year. The overall project is reporting an anticipated overspend of £0.246m at this time and is expected to be financially complete by 31 March 2020 with the release of the Haldane demolition figure.

Mitigating Action

None available.

Anticipated Outcome

Delivery of project on programme, however forecast overspend in the region of £0.246m.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Vehicle Replacement

Project Life Financials	4,571	825	18%	4,571	0	0%
Current Year Financials	4,605	858	19%	1,068	(3,537)	-77%

Project Description Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

The Tendering Committee approved the Contract Authorisation Report for the Provision of Passenger Buses at its September 2019 meeting. Purchase orders have been placed with the successful tenderers. The replacement buses are currently being built to the Council's specification and deliveries of the buses are expected to commence in March 2020. A Contract Authorisation Report for the procurement of Light Commercial Vehicles and Cars will be submitted to the February 2020 Tendering Committee meeting. The Stop Safe safety enhancement installation programme for the Council's waste collection vehicle fleet is complete. At this time it is anticipated that £1.068m will be spent this year with £3.537m being rephased for completion of the project in 2020/21.

Mitigating Action

None available at this time due to build lead in times for HGV and buses.

Anticipated Outcome

Replacement of fleet later than anticipated.

Kilmaronock Cemetery Extension

Project Life Financials	217	0	0%	217	0	0%
Current Year Financials	217	0	0%	20	(197)	-91%

Project Description Extension of existing cemetery at Kilmaronock.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Dec-19

Main Issues / Reason for Variance

The original planned project to extend the current cemetery is no longer viable due to soil depth and land being unsuitable. Another field adjacent to the church has been identified as potentially being suitable, however this land is currently owned by Church of Scotland. Estates have now made final contact with Church of Scotland and are awaiting response and permission to carry out site investigation works to see if the ground is suitable to be used for the cemetery extension. Given the delay in Church of Scotland's response at this time it is estimated that only approx. £0.020m will be spent in 2019/20 with £0.197m required to be rephased to 2020/21.

Mitigating Action

Officers to engage with Church of Scotland regarding possible use of land in field adjacent to take the project forward.

Anticipated Outcome

To provide further burial space at Kilmaronock Cemetery although later than anticipated.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Posties Park Sports Hub - New sports hub to include Gym & running track

Project Life Financials	1,802	79	4%	2,002	200	11%
Current Year Financials	1,656	19	1%	928	(728)	-44%
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather running track and new sports hall.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Oct-20		

Main Issues / Reason for Variance

Initial cost estimates indicated a budget shortfall of £0.300m due to ground conditions meaning that the foundations had to be designed to be more substantial than first anticipated and decontamination that was required due to asbestos discovered on site. As a result of this value engineering exercises have been undertaken which would have brought the project back within budget, however the revised plans were not approved by Planning. Following discussions with Planning a design has now been agreed which will result in a project overspend of £0.200m. Contract was awarded August 2019 and revised start date yet to be confirmed, however it is anticipated that £0.928m will be spent this financial year with £0.728m of this years budget being rephased to 2020/21. The revised forecast spend in 2020/21 is therefore £1.014m, (£0.086m base budget for 2020/21, £0.728m slippage from 2019/20, £0.200m anticipated over spend). Giving the revised overall forecasted spend for the life of the project at £2.002m.

Mitigating Action

None required at this time.

Anticipated Outcome

Creation of sports hub now anticipated during 2020.

New Westbridgend Community Centre

Project Life Financials	675	41	6%	675	(0)	0%
Current Year Financials	635	1	0%	1	(634)	-100%
Project Description	New Westbridgend Community Centre.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

Feasibility designs are ongoing and various positive meetings have taken place with the group. Designs have now been approved to allow progression to planning application stage.

Mitigating Action

None available at this time.

Anticipated Outcome

Project to be delivered later than anticipated due to various factors.

New Sports Changing Facility at Duntocher

Project Life Financials	300	12	4%	300	0	0%
Current Year Financials	300	12	0%	3	(297)	-99%
Project Description	New Sports Changing Facility at Duntocher.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

Work was anticipated to start December 2019 pending planning permission being granted, however planning application now requires to be reviewed and resubmitted following objections to original design. As a result £0.297m will now be rephased to 2020/21.

Mitigating Action

Continue to liaise with Planning to take the project forward and prevent further delay.

Anticipated Outcome

To deliver new sports changing facility.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Flood Risk Management

Project Life Financials	781	263	34%	781	0	0%
Current Year Financials	781	263	34%	263	(518)	-66%
Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

Contractor has been engaged to take on flood risk management. Flood modelling of River Leven and other projects are under way along with works to improve water courses Balloch and Dumbarton. These will continue throughout 2019/20, however at this time it is expected that only £0.263m of the current year budget will be spent in 2019/20, with £0.518m required to be rephased to 2020/21.

Mitigating Action

Ability to mitigate is limited due to time lost due to SEPA restrictions and delay to contractual arrangements.

Anticipated Outcome

Project completed within budget albeit later than anticipated.

Gruggies Burn Flood Prevention

Project Life Financials	15,000	195	1%	15,000	0	0%
Current Year Financials	4,305	0	0%	135	(4,170)	-97%
Project Description	Commission of Gruggies Flood Prevention Scheme.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		

Main Issues / Reason for Variance

Project design is ongoing as optioneering has produced alternative design solutions. Approval granted at August 2019 Tendering Committee and now awaiting sign off by Legal before the project can progress. Project expected to complete in 2022 with retentions due in 2023. At this time is anticipated that only £0.135m of the allocated budget for the current year will be spent with the remaining budget required to be rephased to 2020/21.

Mitigating Action

Once consultants report has been delivered, further survey works will be procured. Revised report with updated methodology will give results to topographic survey and will determine next course of action.

Anticipated Outcome

Project delivered within budget although later than anticipated.

Infrastructure - Roads

Project Life Financials	5,478	2,718	50%	5,478	0	0%
Current Year Financials	5,478	2,718	50%	4,984	(494)	-9%
Project Description	Infrastructure - Roads.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

Rephasing due to works on A814 Old Kilpatrick and Cardross Road now being anticipated to be carried out in 2020/21

Mitigating Action

None required at this time.

Anticipated Outcome

Project completed on time and within budget.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

A813 Road Improvement Phase 1

Project Life Financials	2,325	856	37%	2,325	0	0%
Current Year Financials	836	142	17%	160	(676)	-81%
Project Description	A813 Road Improvement Phase 1.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

Further works have been identified as part of a project have commenced November 2019. Project works will include resurfacing Dumbarton to Lions Gate, and consultancy and potential local land purchase which is likely to occur 2020/21. At this time it is anticipated that an element of these works will be required to be rephased to 2020/21 due to works which were being carried out by Scottish Power and are now complete. This project will also be effected by the closure of Lomond Bridge therefore at this time it anticipated that only £0.160m of the budget will be spent in 2019/20 with £0.676m required to be rephased to 2020/21.

Mitigating Action

None required at this time.

Anticipated Outcome

To provide an improved A813.

A811 Lomond Bridge

Project Life Financials	3,900	67	2%	3,900	0	0%
Current Year Financials	3,653	50	1%	300	(3,353)	-92%
Project Description	Upgrade of Lomond Bridge.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-19		

Main Issues / Reason for Variance

Project contractor was approved at August 2019 Tendering Committee and physical works were expected to commence October 2019 but this has since been revised to November 2019, due to time taken with planning consents. These works have now commenced however as a result of the delay the estimated completion has been revised to June 2020. £3.4m is therefore required to be rephased to 2020/21.

Mitigating Action

None available at this time.

Anticipated Outcome

Upgrade of Lomond Bridge.

New Sports Changing Facility at Lusset Glen in Old Kilpatrick

Project Life Financials	150	5	3%	150	0	0%
Current Year Financials	150	5	3%	5	(145)	-97%
Project Description	New Sports Changing Facility at Lusset Glen in Old Kilpatrick					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

Project has been delayed due to works being carried out at the site by Scottish Gas Networks. Planning permission has been submitted and start date of construction works is yet to be confirmed. It is therefore anticipated at this time that works will not be carried out until next financial year, therefore £0.145m is required to be rephased to 2020/21.

Mitigating Action

Continue to liaise with Planning to take the project forward and prevent further delay.

Anticipated Outcome

To deliver new sports changing facility.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Mandatory 20mph Residential communities

Project Life Financials	500	11	2%	500	0	0%
Current Year Financials	230	6	3%	6	(224)	-97%
Project Description	Mandatory 20mph Residential communities.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

The Scottish Government are currently reviewing 20mph legislation and officers are currently awaiting clarity from them before works can resume. This review is taking longer than anticipated, with still no formal outcome from Scottish Government on how to proceed.

Mitigating Action

None available at this time as timing of review is out with Council control.

Anticipated Outcome

Project to be delivered within budget albeit later than first anticipated.

Depot Rationalisation

Project Life Financials	8,535	84	1%	8,535	0	0%
Current Year Financials	1,084	33	3%	80	(1,004)	-93%
Project Description	Depot Rationalisation.					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		

Main Issues / Reason for Variance

A revised business case is in the process of being developed. Keppie Design have been appointed as the approved contractor and Project Boards have been set up. Stage 2 development of ideas is complete, however awaiting commercial status of potential vacant site. Managers and staff workshops are underway and briefing on developments will be reported at a later Project Board. In light of recent discussions around requirement for potential waste management station and change in service delivery for Greenspace, Roads and Waste & Transport services, the budget allocation of £1.084m will not now be fully committed by March 2020. Forecast spend in 2019/20 is £0.080m which will be allocated against cost modelling, site investigations, undertaking condition surveys, and therefore £1.004m is required to be rephased once a clearer timeline is understood.

Mitigating Action

None available at this time.

Anticipated Outcome

Project business case will be brought back to project board and Council when the implication of shared services is known.

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Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Variance	
	£000	£000	%	£000	%

Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing

Project Life Financials	290	62	21%	290	0	0%
Current Year Financials	231	3	1%	6	(225)	-97%

Project Description Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be re-configured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders for the structure have now been evaluated and planning permission has been requested but not yet granted so appears unlikely that this element of the project will complete in 2019/20 and is required to be rephased to 2020/21. At this time forecast spend in 2019/20 is £0.06m with £0.225m required to be rephased to 2020/21.

Mitigating Action

None available at this time.

Anticipated Outcome

To install air handling units, upgrade lighting, circulating pumps and draught proofing to improve energy efficiency in leisure centres. Project expected to deliver within budget albeit later than first anticipated.

Queens Quay District Heating Network

Project Life Financials	19,500	18,373	94%	19,500	0	0%
Current Year Financials	6,726	6,052	90%	6,726	0	0%

Project Description Queens Quay District Heating Network.

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Jul-20

Main Issues / Reason for Variance

An additional £3m of capital funding approved by Members at 2018 June Council meeting has been phased into 2019/20 and tender negotiations have been finalised and Letters of Intent have been issued. The principle pipe network is complete. The energy centre shell has been handed over to WDC with external works due to complete February 2020. The internal fit out has commenced with a projected completion of August 2020. The £6m grant funding has been fully spent. Additional spend of £4.4m has now been approved at a Special Council meeting on 29 October 2019.

Mitigating Action

Opportunities to mitigate are limited.

Anticipated Outcome

Project will be delivered over original budget.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Regeneration Fund

Project Life Financials	15,082	4,262	28%	15,082	0	0%
Current Year Financials	4,860	4,157	86%	4,166	(694)	-14%

Project Description Funding to implement major regeneration projects linked to community charrettes. (Created through underspend from Education).

Project Lifecycle Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

Bowling Harbour development is on hold pending outcome of North Clyde Riverbank masterplan. Connecting Clydebank had been delayed due to issues that are now resolved with planning permission and funding - a contractor has been secured and the project will be underway during 2020. Although foreshore clearance work has now been completed at Dumbarton Waterfront accounting for spend on this budget, the overall Waterfront Pathway project is longer-term than first anticipated due to delays by the landowners. Balloch Village Square project was completed, and the remainder of the Balloch Charrette budget will be used to fund the Station Square project which is being scoped and developed during 2020. A special Council on 29 October 2019 sought and secured approval of an additional £2.609m for District Heating Network commercial costs from the existing Regeneration budget, accelerating budget from future years. This increase brings the District Heating budget from Regeneration Fund to £3.509m (£0.9m previously approved). As a result of the works required to be rephased, £0.694m of budget is required to be rephased to 2020/21.

Mitigating Action

Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.

Anticipated Outcome

Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated. Expenditure on District Heating will be completed in Period 9.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Making Tax Digital

Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	0	(40)	-100%
Project Description	Making Tax Digital.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

No spend is now expected this financial year. Making Tax Digital deliverables/ guidance have changed since this capital bid was

Mitigating Action

None required.

Anticipated Outcome

Making Tax Digital.

ICT Modernisation

Project Life Financials	1,101	880	80%	1,101	0	0%
Current Year Financials	1,101	880	80%	997	(104)	-9%
Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

This project will deliver a fit for purpose device estate across WDC as well as technology improvements for device and ICT Service management. This will include automating device management, license management and enhancing current processes through automation as well as the resources to deliver these projects. There has been a delay in implementation of Care First and it is now anticipated that £0.104m will be required in 2020/21.

Mitigating Action

The ability to mitigate is limited as retentions held until resilience test is successfully completed.

Anticipated Outcome

To update ICT systems within budget albeit later than first anticipated.

Telephone System Upgrade

Project Life Financials	15	0	0%	15	0	0%
Current Year Financials	15	0	0%	0	(15)	-100%
Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

A successful upgrade of Repairs telephony was completed without requirement to commit this capital funding. ICT and Citizen Services will enhance the user journey further by delivering an improvement to the Out of Hours Emergency telephone lines and explore the installation of "time to wait" technology. This technology will inform citizens at the start of their call the expected wait time to speak with a member of staff. These upgrades will be delivered in 2020/21, therefore £0.015m is required to be rephased to next financial year.

Mitigating Action

None required at this time.

Anticipated Outcome

To upgrade telephone system.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Allotment Development

Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	0	(400)	-100%
Project Description	To develop an allotment site.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Mar-20		

Main Issues / Reason for Variance

Initial meetings of the project team have successfully taken place and services are currently being procured to undertake detailed soil

Mitigating Action

None available at this time.

Anticipated Outcome

Development of allotments to take pressure off current 10 year waiting list.

Clydebank Community Sports Hub

Project Life Financials	3,865	3,813	99%	3,905	40	1%
Current Year Financials	52	0	0%	30	(23)	-43%
Project Description	Creation of a community and sport hub.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Nov-19		

Main Issues / Reason for Variance

The forecast overrun is an overspend in the region of £0.040m. The reason for the forecast overspend relates to site de-watering costs incurred during the construction that were not originally captured within the scope of the project and contract sum. Officers continue to work with contractor to agree the Final Account and forecast spend in 2019/20 relates to the final retention release and pitch maintenance payments.

Mitigating Action

WDC is contractually obliged to pay the projected overspend. Officers continue to meet with the project QS and CBC regularly, with a view to agreeing the final account at the earliest opportunity.

Anticipated Outcome

New facility has been operational since October 2018 and final retention due to be released this financial year when all defects have been rectified. Project reporting a forecasted overspend.

Sports Facilities Upgrades

Project Life Financials	182	10	6%	182	0	0%
Current Year Financials	180	8	5%	60	(120)	-67%
Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

The budget has been allocated for construction of 3 All weather tennis courts at Argyll Park. This project was estimated to cost £0.165m and it was hopeful that with application to The Lawn Tennis Association, match funding would be received, however following discussions with The Lawn Tennis Association in April 2018 they have only offered 25% funding. Match funding of 25% has also been provided by Sports Scotland. The project has now been tendered, and despite a value engineering exercise the project cost is expected to total £0.020m over allocated budget. As a result Sports Scotland have agreed to increase their funding by £0.020m to allow the project to progress. The contract is expected to be awarded after the tender committee on 21 January with an anticipated start date of mid February with completion end of May 2020. £0.060m is forecast to be spent before the end of this financial year with £0.120m required to be rephased to 2020/21 for completion of the project.

Mitigating Action

None available at this time.

Anticipated Outcome

To deliver project within budget albeit later than first anticipated.

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	£000	£000	%	£000	£000	%

Vale of Leven Cemetery Extension

Project Life Financials	650	165	25%	650	0	0%
Current Year Financials	485	0	0%	0	(485)	-100%
Project Description	Extension of existing cemetery in Vale of Leven.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Jul-20		

Main Issues / Reason for Variance

Difficulties in purchasing the preferred site resulted in early delays to this project. Site investigation works on the preferred site are now complete and the land was deemed suitable in October 2018. Negotiations are now complete and approval granted at February 2019 IRED committee to purchase land. Legal are now in the process of working through a legal issue that has surfaced to conclude the purchase. Once purchase is complete the project will go to tender. It is anticipated that there will be no spend this financial year.

Mitigating Action

Opportunities to mitigate are limited due to ongoing discussions with regards to purchase of land.

Anticipated Outcome

A suitable site has been identified and is in the process of being purchased to provide a sustainable burial environment, the project will be delivered on budget albeit later than originally planned.

New Sports Changing Facility Dumbarton West (Old OLSP site)

Project Life Financials	350	9	2%	350	0	0%
Current Year Financials	333	9	0%	10	(323)	0%
Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site).					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

Demolition and site investigation works are complete. Planning permission has been submitted and start date of construction works to be confirmed, it is therefore unlikely that works will be complete this financial year. As a result £323k is required to be rephased into 2020/21.

Mitigating Action

Continue to liaise with Planning to take the project forward and prevent further delay.

Anticipated Outcome

To deliver new sports changing facility.

Free School Meals

Project Life Financials	199	73	37%	199	0	0%
Current Year Financials	131	4	3%	31	(100)	-76%
Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Apr-20		

Main Issues / Reason for Variance

Programme of works approved and planned to commence March 2020, however it is expected that an element of the works will be required to be carried out during Easter recess, in April 2020 due to the nature of the works.

Mitigating Action

Opportunities to mitigate are limited due to need for work to be carried out around school holidays and building services resources therefore engagement with subcontractor has now taken place to minimise further delay.

Anticipated Outcome

Project completed within budget albeit later than anticipated.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Infrastructure - Flooding

Project Life Financials	161	64	40%	161	0	0%
Current Year Financials	161	64	40%	80	(81)	-50%
Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

Livingstone Street flooding works due to be carried out prior to scheduled resurfacing, which is dependent on the permission being granted by new filling station. Several other schemes have been identified to utilise budget, including Drymen Road Balloch drainage works, and A810 drainage works at Fairways. Works packages to be issued through civil framework and quick quote as required.

Mitigating Action

None required at this time.

Anticipated Outcome

Project completed within budget.

Office Rationalisation

Project Life Financials	21,962	21,969	100%	22,089	127	1%
Current Year Financials	490	497	102%	558	68	14%
Project Description	Delivery of office rationalisation programme.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Dec-19		

Main Issues / Reason for Variance

New Dumbarton Office has been opened to staff from 21 May 2018. On completion of final defects, the final account and retention settlement of £0.250m was paid October 2019, thereafter the remaining HES grant of £0.50m will be awarded. Contractor was awarded following the December 2018 Tender Committee to carry out the demolition for Garshake. Demolition commenced 25 February with a 36 week programme, contractor has requested an extension of time and works will now not be complete until 24 January 2020. Retention for demolition works will be paid in financial year 2020/21. The project is currently forecasting an overspend of approx. £0.68m. The current overall project overspend is due to additional costs associated with the clearance of Garshake, unforeseen internal recharges, variations to project delivery, and asbestos removal.

Mitigating Action

None available.

Anticipated Outcome

Project delivered at a higher cost than budgeted.

Oil to Gas Conversion

Project Life Financials	187	19	10%	187	0	0%
Current Year Financials	187	19	10%	19	(168)	-90%
Project Description	Oil to Gas Conversion in council buildings.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Apr-20		

Main Issues / Reason for Variance

Remaining Carleith main boiler house replacement works to be rephased to 2020/21 with works to be carried out School April 2020 recess, dependent on approval from Tender committee February. Tenders have been received with financial analysis and quality assessment complete. Meeting was held with Procurement 8 January to finalise. Braehead Primary boiler plant design complete and next stage is to commence procurement strategy.

Mitigating Action

None available at this time due to time required to fully scope project works.

Anticipated Outcome

Project will be delivered later than anticipated.

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	£000	£000	%	£000	£000	%

Solar Panel Installation

Project Life Financials	135	0	0%	135	0	0%
Current Year Financials	135	0	0%	8	(127)	-94%
Project Description	Installation of Solar Panels on Council buildings.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Apr-20		

Main Issues / Reason for Variance

Original project no longer viable. St Peter the Apostle is now being considered for PV system instead. At present a feasibility study is being worked up by BAM FM. If the financials stack up then this project will progress.

Mitigating Action

Should St Peter the Apostle not be feasible other projects will look to be brought forward.

Anticipated Outcome

Project will be delivered later than anticipated.

Regeneration/Local Economic Development

Project Life Financials	2,642	1,353	51%	2,642	0	0%
Current Year Financials	2,642	1,353	51%	2,408	(233)	-9%
Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire , aligned to the Economic Strategy 2015-20. External funding will be sought to maximise opportunities for redevelopment of these sites.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

The budget spend accounts for a range of Economic Development projects underway this financial year including the biodiversity park at St Eunan's, there has been a requirement for increased expenditure on the site of £0.033m and more recent additional costs associated with the northern boundary fence which requires unforeseen works due to its poor structural condition that equate to approximately £0.190m. The development for the Dumbarton Waterfront Path continues with Lidl section completed end of Feb 2020. The project management of Queens Quay development continues, design development for the Town Centre Fund projects which is well advanced, Alexandria Masterplan and an NPF4 North Clyde masterplan is in development, final payments for the Balloch improvement projects and public realm improvements in Alexandria. The delay by the Mitchell Way, Alexandria, developer has meant that the funds allocated to the relocation of the gas pipe to prepare the currently-Council owned site for development will slip into next financial year.

Mitigating Action

Ongoing discussions with the Lidl developer to determine timescale for development.

Anticipated Outcome

Significant progress with transformational projects including Dumbarton Waterfront, strategic disposal sites, Alexandria town centre and further progress with implementing Charrette Action Plans.

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	£000	£000	%	£000	£000	%

Exxon City Deal

Project Life Financials	34,050	1,457	4%	34,050	0	0%
Current Year Financials	1,096	140	13%	200	(896)	-82%

Project Description As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.

Project Lifecycle Planned End Date 31-Mar-25 Forecast End Date 31-Mar-25

Main Issues / Reason for Variance

Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Until Exxon remediation strategy is approved and land transfer arrangements are resolved, only limited work can be undertaken (e.g. EIA) As the remediation strategy is being led by Exxon, at this time it is difficult to determine when it will be approved. Exxon is still in discussions with SEPA and WDC-Environmental Health to agree several items before it can be approved, however the timescales of this are outwith Council control. Prior to a commercial deal being concluded, approx. spend will be £200k this financial year.

Mitigating Action

Contained within Risk register monitored by Exxon Management Board. Technical reviews are being carried between our consultant PBA and Exxon consultants WSP to assess the proposed remediation strategy and to review historical data and reports. WDC Officers are engaged with EXXON representatives in order to assess any programme implications. EXXON is progressing with discussions with the planning department and SEPA as well as providing any technical information required.

Anticipated Outcome

Delivery of the project on time and within the increased budget.

Town Centre Fund

Project Life Financials	859	11	1%	859	0	0%
Current Year Financials	859	11	1%	30	(829)	-97%

Project Description Scottish Government funding to help improve local town centres.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Four projects were approved at August 2019 IRED committee, three Regeneration team-led, one Asset-led. All projects are on track to be legally committed this financial year which will secure funding. However no significant actual spend is anticipated until 2020/21, when physical progression expected during spring and summer 2020.

Mitigating Action

None required.

Anticipated Outcome

To provide improved town centres in West Dunbartonshire.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Replace Elderly Care Homes and Day Care Centres

Project Life Financials	27,463	23,104	84%	27,463	0	0%
Current Year Financials	8,824	6,807	77%	8,472	(352)	-4%

Project Description Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 30-May-20

Main Issues / Reason for Variance

Dumbarton Care Home achieved practical completion on 28 April 2017. There is one outstanding recorded defect yet to be rectified relating to the CHP engine and accordingly a small amount of retention has been withheld but forecast to be released this financial year. With regards to Clydebank Care Home, CCG have been in possession of the site since the end of October 2018 and have submitted an Extension of Time Programme, adding a further 5 weeks, giving a potential revised completion date of 26 June 2020. Officers are currently reviewing the extension of time request and at the moment the contract completion date is still noted as 22 May 2020, although this is likely to change. The use of the construction haul road is to cease on 22 May 2020 and the land area must be handed back to satisfy the handback conditions of the NHS licence to occupy, prior to the Health Centre contractor taking possession of this area on 26 June 2020. The critical co-ordination aspects at present are the gas, power and district heating connections. The target opening date for the new facility remains late summer 2020, allowing for circa 8 week transition period from construction completion.

Mitigating Action

Due to the complexity of working within a Masterplan development, our ability to mitigate issues is restricted to only those within our

Anticipated Outcome

New Care home provision in Clydebank currently delayed as indicated by the overall forecast end date above.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Electronic Insurance System - claim/incident management system

Project Life Financials	50	43	86%	50	0	0%
Current Year Financials	7	0	0%	7	0	0%

Project Description Acquisition of a claims/incident management system supported by an electronic document management system.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Works are ongoing and anticipated to be complete this financial year with full budget spend.

Mitigating Action

None available at this time.

Anticipated Outcome

Upgraded Electronic Insurance System delivered on budget.

Valuation Joint Board - Requisition of ICT Equipment

Project Life Financials	3	0	0%	3	0	0%
Current Year Financials	3	0	0%	3	0	0%

Project Description Requisition re ICT Equipment.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

The purchase of laptops and PCs were delayed into 2019/20 due to issues with the approved supplier. Full spend anticipated in 2019/20.

Mitigating Action

None available at this time.

Anticipated Outcome

Requisition re ICT Equipment.

Replacement GIS system and upgrade to eDevelopment Planning system.

Project Life Financials	51	25	50%	51	0	0%
Current Year Financials	51	25	50%	51	0	0%

Project Description Replacement GIS system and upgrade to eDevelopment Planning system.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Project is progressing with the software company on site carrying out installation, data migration and testing of the application. Project expected to be fully delivered in 2019/20.

Mitigating Action

None Required.

Anticipated Outcome

GP/GIS in Planning.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Legal Case Management System

Project Life Financials	33	0	0%	33	0	0%
Current Year Financials	33	0	0%	33	0	0%
Project Description	Legal Case Management System.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

Tenders have been returned and are currently being evaluated and full spend in 2019/20 is anticipated at this time.

Mitigating Action

None required at this time.

Anticipated Outcome

New legal case management system.

Air Quality Monitoring

Project Life Financials	30	29	98%	29	(1)	-2%
Current Year Financials	2	1	63%	1	(1)	-37%
Project Description	Air Quality Monitoring.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-19		

Main Issues / Reason for Variance

Project complete.

Mitigating Action

None required at this time.

Anticipated Outcome

Upgrade to air quality monitoring.

ICT Security & DR

Project Life Financials	450	216	48%	450	0	0%
Current Year Financials	450	216	48%	450	0	0%
Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the Disaster recovery capabilities of WDC.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

This project is for the enhancement of security systems, processes and associated resourcing to deliver the improvements. Replacing and improving technologies such as servers, switches and telephony are included within this work programme as well as additional technologies to enhance current resilience capabilities. The target is to ensure compliance with Public Services Network (PSN).

Mitigating Action

None Required.

Anticipated Outcome

To deliver enhanced security systems.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

AV Equipment - Education

Project Life Financials	150	5	3%	150	0	0%
Current Year Financials	150	5	3%	150	0	0%
Project Description	AV Equipment - Education					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

Plans for budget are progressing and is currently at procurement stage. Full spend is anticipated in 2019/20.

Mitigating Action

None required.

Anticipated Outcome

Purchase of AV Equipment for Education.

Multi-Channel Queries -Webchat Technology

Project Life Financials	33	16	48%	16	(17)	-52%
Current Year Financials	0	(17)	0%	(17)	(17)	0%
Project Description	Introduction of Automated Switchboard Technology.					
Project Lifecycle	Planned End Date	31-Mar-19	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

The Interactive Voice Response (IVR) element of the project had significant technical problems matching postcodes for addresses to our systems to allow identification of the property. As a result it has been agreed with Firmstep and WDC for a full refund on the IVR element of the project. No alternatives are available at this time so the project will report a project life underspend of £0.017m.

Mitigating Action

No further action required.

Anticipated Outcome

Upgraded System provided within budget albeit later than originally anticipated.

Civic Heart Works - Refurbishment of Clydebank Town Hall

Project Life Financials	3,341	3,317	99%	3,341	0	0%
Current Year Financials	24	0	0%	24	0	0%
Project Description	Refurbishment of Clydebank Town Hall.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

The remaining Civic Heart Works will be used to fund a kitchen upgrade to allow full utilisation of the asset for more efficient service provision especially around larger events and the provision of in-house bars. Asset Management are working with the service to deliver this financial year (2019/20) with physical works expected to begin at the end of January and last 8-10 weeks.

Mitigating Action

None required at this time.

Anticipated Outcome

Project to be delivered on budget and within revised timescale.

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	£000	£000	%	£000	£000	%

Upgrade of Clydebank Library

Project Life Financials	500	503	101%	500	0	0%
Current Year Financials	13	16	124%	16	3	24%

Project Description Refurbishment of the existing Clydebank Library to deliver a fit for purpose modern library designed around the needs of the customer. This will protect a historic landmark and the original Carnegie library whilst offering the potential to build upon the development of a 'cultural quarter' focused around Clydebank Town Hall.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

No issues to report.

Mitigating Action

None required at this time.

Anticipated Outcome

Full refurbishment of library delivered within budget and within amended timescales.

Transformation of Infrastructure Libraries and Museums

Project Life Financials	421	47	11%	421	0	0%
Current Year Financials	416	42	10%	194	(222)	-53%

Project Description To improve performance and efficiency of Council's Libraries and Cultural Services.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

The capital project to transform the infrastructure of Libraries and Museums slipped from 2018/9 due to unplanned absences in the senior management team, and competing priorities within other Council teams supporting the project. Installation of self-service issue equipment across the Library network has now taken place. Regarding the larger spend of replacement shelving and staff desks, the new Library Team Leader is currently working with Procurement to progress a preferred methodology to ensure maximum lasting impact of this investment. For Alexandria and Clydebank Libraries, work will be undertaken in tandem with the major improvements being progressed during 2019/20.

Mitigating Action

None available at this time.

Anticipated Outcome

Project will be delivered although will be later than originally planned.

Trading Standards Scam Prevention

Project Life Financials	10	7	65%	10	0	0%
Current Year Financials	4	0	5%	4	0	0%

Project Description Call blocking devices to be fitted to the phones of WDC's most vulnerable residents which will block unknown numbers from connecting and limiting incoming calls to only known and trusted numbers, for vulnerable consumers who may be susceptible to hard selling techniques, scams and other frauds.

Project Lifecycle Planned End Date 31-Mar-19 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

The project is continuing with a steady stream of installations being carried out for vulnerable residents as referrals are received from carers and the various care partners who have been made aware of this Trading Standards initiative. Full budget spend is anticipated in 2019/20.

Mitigating Action

None required at this time.

Anticipated Outcome

To protect WDC's most vulnerable residents from phone calls from which they may fall victim of hard selling techniques, scams and other frauds.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Supporting the mobilisation of environmental health and trading standards officers

Project Life Financials	25	24	95%	24	(1)	-5%
Current Year Financials	1	0	0%	0	(1)	-100%

Project Description New IT equipment to enable environmental health and trading standards officers to work more efficiently.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Project complete.

Mitigating Action

None required.

Anticipated Outcome

To enable environmental health and trading standards officers to work more efficiently.

Choices Programme - to assist young people who require additional support

Project Life Financials	750	750	100%	750	0	0%
Current Year Financials	185	185	100%	185	0	0%

Project Description Bringing together Central Support Services which will include relocation of Choices Programme.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Aug-19

Main Issues / Reason for Variance

Work was completed in August 2019 and school opened to pupils.

Mitigating Action

None required.

Anticipated Outcome

Project delivered.

Aitkenbar PS, St Peters PS, Andrew Cameron EE&CC

Project Life Financials	10,426	10,318	99%	10,426	0	0%
Current Year Financials	108	0	0%	66	(42)	-39%

Project Description Design and construction of new co-located school to replace 3 separate establishments.

Project Lifecycle Planned End Date 31-Mar-20 Actual End Date 31-Mar-20

Main Issues / Reason for Variance

Officers will release the Making Good Defects certificate following the recent rectification of the final 2 defects and in turn the remaining 1.5% retention will be released. The project is still forecasting an underspend of £0.210m, which was recognised in 2018/19.

Mitigating Action

None required.

Anticipated Outcome

Delivery of project on programme and under budget. Underspend was removed from budget in 2019/20.

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	£000	£000	%	£000	£000	%

Schools Estate Improvement Plan

Project Life Financials	20,000	1,697	8%	20,000	0	0%
Current Year Financials	1,442	1,489	103%	3,118	1,676	116%
Project Description	New Build Renton Campus and St Mary's & St Martin's refurbishment works.					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-22		

Main Issues / Reason for Variance

At the Educational Services Committee on 06 June 2018, members approved appraisal which includes the new build Renton Primary School and the refurbishment of St Marys' Primary School in Alexandria. The new build of Renton PS includes the new language & communication unit, and Riverside ELCC new build. Renton Campus (new building) is due to be complete and operational by August 2021. The remainder of the works, including demolition of the existing Renton PS, construction of MUGA pitch and staff car park are due to be complete in April 2022. Project life forecast to end with release of the final retention April 2023. The Professional Services Contract concluded, as planned, by 20 December and the construction contract was awarded in January 2020. As a result, we are in a positive position to accelerate spend from 20/21 to 19/20 for construction works and prelims for the period from January 2020 to 31 March 2020. The forecast accelerated spend is supported by a robust priced activity schedule and construction programme With regards to St Marys, works commenced October 2018 with completion of the internal upgrade anticipated to complete March 2020. Dinning hall extension and MUGA are being progressed and anticipated delivery will be during financial year 2020/21 for both of these projects. Due to the nature of some of the works, they cannot take place while the school is in operation so are required to be carried out during the school recess. At this time £4m remains unallocated until a revised school estate management plan is approved.

Mitigating Action

Project monitored regularly with site meetings and reported to Schools Estate Project Board.

Anticipated Outcome

Project delivered within budget and on time.

Schools Estate Refurbishment Plan

Project Life Financials	5,508	5,478	99%	5,508	0	0%
Current Year Financials	22	(7)	-33%	22	(0)	0%
Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

All works complete at October 2019 and now awaiting final recharges.

Mitigating Action

None required as project now complete.

Anticipated Outcome

To improve the condition of schools within budget albeit later than first anticipated.

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Early Years Early Learning and Childcare Funding

Project Life Financials	8,562	3,344	39%	8,562	0	0%
Current Year Financials	2,977	1,259	42%	2,977	0	0%

Project Description Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

This budget relates to early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funding ELCC to 1140 hours from August 2020. Implementation plan has been approved and works are now progressing. Andrew B Cameron, Braehead, Whitecrook, Levenvale and St Ronan's are all complete with Meadowview, Our Lady Of Loretto, Dalmonach and Ladyton all on site. Various works commenced on Legacy ELCC and are ongoing throughout the financial year. Works to upgrade kitchens to deal with capacity for 1140 implementation ongoing and will continue throughout the financial year.

Mitigating Action

None available at this time.

Anticipated Outcome

The project will be completed to deliver the requirements of the Early Years expansion plans.

New Levenvale Primary School All Weather Pitch

Project Life Financials	263	254	97%	263	0	0%
Current Year Financials	0	4	0%	13	13	0%

Project Description New Levenvale Primary School All Weather Pitch.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 28-Feb-19

Main Issues / Reason for Variance

Works complete with retentions of £0.013m due in 2019/20.

Mitigating Action

None required.

Anticipated Outcome

Project delivered on budget but later than originally planned.

St. Patrick's PS New Play Upgrades

Project Life Financials	200	209	105%	209	9	5%
Current Year Financials	94	104	110%	104	9	10%

Project Description New MUGA for St. Patricks Primary School and playground improvements.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 30-Jun-19

Main Issues / Reason for Variance

Works complete with retentions due 2020/21.

Mitigating Action

None required.

Anticipated Outcome

Project delivered.

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	£000	£000	%	£000	£000	%

Community Capital Fund

Project Life Financials	3,610	3,544	98%	3,610	0	0%
Current Year Financials	568	502	88%	568	0	0%
Project Description	Upgrade and improve recreational facilities throughout West Dunbartonshire.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

There was slippage from 2018/19 and this relates to works at Inler Park, Balloch Park Slipway, Castlehill MUGA, and Dillichip Park. The planned end date has been amended to reflect this. With regards to Inler Park, this project was completed in August 2019. Castlehill upgrade to MUGA is now complete as is Dillichip Park. The contracts for the four play parks at Levensgrove Park, Balloch Park, Moss o Balloch and Central Alexandria have now been awarded and work will commence in February, with an anticipated completion date of 31st March 2020.

Mitigating Action

None required at this time.

Anticipated Outcome

Improved recreational facilities throughout WDC.

Community Sports Fund

Project Life Financials	472	406	86%	472	0	0%
Current Year Financials	92	26	28%	92	0	0%
Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

2017/18 was the final year of a project to fund external/community sports groups which is now closed to new applications. Officers have evaluated submissions received within the final round of applications. Full spend has been committed, however the timing of spend is dependent on external groups proceeding with projects as planned.

Mitigating Action

Officers will continue to liaise with community groups to ensure progress is made with projects.

Anticipated Outcome

Improve sport facilities to a wide range of organisations WDC.

Holm Park & Yoker Athletic FC

Project Life Financials	750	742	99%	750	0	0%
Current Year Financials	314	307	98%	307	(8)	-2%
Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Oct-19		

Main Issues / Reason for Variance

Works commenced on site December 2018 and project complete at October 2019 and awaiting final recharges. Retentions due 2020/21.

Mitigating Action

None required.

Anticipated Outcome

Project delivered on budget but later than expected.

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	£000	£000	%	£000	£000	%

Environmental Improvement Fund

Project Life Financials	1,690	1,580	93%	1,690	0	0%
Current Year Financials	614	503	82%	590	(24)	-4%

Project Description This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Delayed works at Mountblow are now complete with retentions of £0.024m required to be rephased to 2020/21. Officers continue to engage with community groups to take forward the remainder of the projects under the Environmental Improvement Fund budget.

Mitigating Action

None available at this time.

Anticipated Outcome

Mountblow 3G pitch completed within available budget albeit later than anticipated.

New Clydebank Leisure Centre

Project Life Financials	23,758	23,755	100%	23,758	0	0%
Current Year Financials	3	0	5%	3	0	0%

Project Description Provision of new leisure centre.

Project Lifecycle Planned End Date 31-Mar-20 Actual End Date 31-Mar-17

Main Issues / Reason for Variance

No issues to report, final minor expenditure to be incurred in 2019/20.

Mitigating Action

None required at this time.

Anticipated Outcome

Project delivered on time and under budget. Underspend removed from budget in 2018/19.

Dalmonach CE Centre

Project Life Financials	1,150	1,103	96%	1,150	0	0%
Current Year Financials	806	834	103%	806	0	0%

Project Description To create new community facilities with additional space for early years provisions.

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 29-Feb-20

Main Issues / Reason for Variance

Dalmonach works on-site however contractor has experienced delays on site and requested an extension of time which will delay completion to February 2020.

Mitigating Action

None required at this time.

Anticipated Outcome

To create new community facilities with additional space for early years provisions.

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	£000	£000	%	£000	£000	%

Levensgrove Park - Restoration & Regeneration

Project Life Financials	3,639	3,618	99%	3,639	0	0%
Current Year Financials	209	188	90%	209	0	0%
Project Description	Restoration and Regeneration of Levensgrove Park.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Jul-19		

Main Issues / Reason for Variance

Early delays due to timescales involved in securing external funding which impacted the procurement timescales. The planned end date was updated to reflect this. The project started August 2017 and the Pavilion is now complete and handed over. Minor works at the depot are now also complete.

Mitigating Action

None required.

Anticipated Outcome

Project delivered later than originally anticipated.

Public non-adopted paths and roads

Project Life Financials	629	613	97%	629	0	0%
Current Year Financials	548	532	97%	548	0	0%
Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

Numerous projects have been identified that will be carried out using a combination of in-house resource and the Minor Civils Framework. Works anticipated to start winter 2019 including projects at Milton Park, Chappleton Gardens and North Dalnottar Cemetery. Full spend is expected in 2019/20.

Mitigating Action

Works to be complete as soon as possible.

Anticipated Outcome

Upgraded footpaths.

Online Payment System for Education Establishments

Project Life Financials	52	0	0%	52	0	0%
Current Year Financials	52	0	0%	0	(52)	-100%
Project Description	Cashless Catering within Primary Schools.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

Education have progressed with the pilot of their Parentpay system, however there appears to be some issues in relation to integrating the Parentpay system with the existing cashless modules provided by supplier CRB. Until such time as this has been resolved there will be no further spend on rollout of the CRB system.

Mitigating Action

None available at this time.

Anticipated Outcome

To provide payment system for schools within budget albeit later than first anticipated.

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	£000	£000	%	£000	£000	%

Auld Street Clydebank - Bond

Project Life Financials	400	214	53%	400	0	0%
Current Year Financials	188	2	1%	188	0	0%
Project Description	Completion of roadworks associated with Auld Street housing development.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Jan-20		

Main Issues / Reason for Variance

The timing of further works have been dependent on the progress of the builder on site. Builder has now confirmed their completion and Council works commenced mid- November and expected to complete 31 January 2020.

Mitigating Action

None available at this time.

Anticipated Outcome

Works complete within budget albeit later than anticipated.

Cycling, Walking and Safer Streets

Project Life Financials	147	0	0%	147	0	0%
Current Year Financials	147	0	0%	147	0	0%
Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West Dunbartonshire.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

Works progressing with crossing facility at Balloch and cycle path works in Dumbarton. At this time it is anticipated the budget will be fully spent in 2019/20.

Mitigating Action

Aiming to complete works as soon as possible.

Anticipated Outcome

Works complete within budget albeit later than anticipated.

Footways/Cycle Path Upgrades

Project Life Financials	90	5	6%	90	0	0%
Current Year Financials	90	5	6%	90	0	0%
Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

Proposed works at Park Street were postponed due to Network Rail road closure. Works now planned for 2019/20 include part of the A82 footway and the resurface of Glasgow Road from St James Retail Park to Greenhead Road. This work will be programmed in this financial year.

Mitigating Action

None required at this time.

Anticipated Outcome

Project completed within budget.

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	£000	£000	%	£000	£000	%

River Leven Flood Prevention Scheme

Project Life Financials	800	104	13%	800	0	0%
Current Year Financials	100	104	104%	220	120	120%

Project Description River Leven Flood Prevention Scheme.

Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

Consultant engaged and currently working on options for River Leven Flood Prevention Scheme. At this time £0.220m is anticipated to be spent this year, accelerating £0.120m from 2020/21 budget allocation.

Mitigating Action

None required at this time.

Anticipated Outcome

Project completed within budget.

A813 Road Improvement Phase 2

Project Life Financials	2,325	0	0%	2,325	0	0%
Current Year Financials	0	0	0%	0	0	0%

Project Description A813 Road Improvement Phase 2.

Project Lifecycle Planned End Date 31-Mar-26 Forecast End Date 31-Mar-26

Main Issues / Reason for Variance

No issues to report.

Mitigating Action

None required at this time.

Anticipated Outcome

To provide an improved A813.

A811 Infrastructure Works

Project Life Financials	1,500	1,393	93%	1,500	0	0%
Current Year Financials	274	167	61%	274	0	0%

Project Description A811 Infrastructure Works.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Road reconstruction requirements spanning Drymen Road, Balloch to Kilmaronock Church have been identified with infrastructure improvement with new drainage. Project was underway in 2018 and resurfacing works have now been completed. Signage review also now completed and remainder of the works will be carried out in winter 2019/20.

Mitigating Action

None required at this time.

Anticipated Outcome

Project will be delivered on time and within budget with slippage related to retention payments only.

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	£000	£000	%	£000	£000	%

Protective overcoating to 4 over bridges River Leven

Project Life Financials	1,080	13	1%	1,080	0	0%
Current Year Financials	270	13	5%	320	50	19%
Project Description	To overcoat 4 bridges over River Leven.					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		

Main Issues / Reason for Variance

Remedial work required to Bonhill Bridge, Dumbarton Bridge, Artizan Bridge and Footbridge from Renton to Vale of Leven Industrial Estate. Works have been delayed due to a longer than expected procurement process with preparation of tender documentation taking longer than anticipated and the time taken to prepare the work packages required for the structures. Principal Inspection works to establish precise scope of works commenced late November with £0.050m required to be accelerated from the 2020/21 allocation. Retentions due 2021/22.

Mitigating Action

None available at this time.

Anticipated Outcome

Project to be delivered in line with capital plan refresh and within budget.

Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides

Project Life Financials	550	51	0%	550	0	0%
Current Year Financials	550	51	0%	550	0	0%
Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

With regards to A814 congestion reduction measures, works planned for 2019/20 include congestion measures on the A814 which are now physically complete. With regards to Bus infrastructure improvements, high borders at bus stops works progressing throughout WDC and are due to complete by year end March 2019 district wide. Plans for works for Dalreoch and Balloch park and rides ongoing.

Mitigating Action

None Required at this time.

Anticipated Outcome

To deliver improved specified, bus, cycling and walking routes within West Dunbartonshire.

Strathleven Park and Ride Car Park

Project Life Financials	285	290	102%	302	17	6%
Current Year Financials	35	40	113%	52	17	48%
Project Description	Provision of additional car parking off Strathleven Place adjoining Church car Park. To be utilised as park and ride and overflow for town centre parking.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Apr-19		

Main Issues / Reason for Variance

Project now complete with retentions paid 2019/20.

Mitigating Action

None Required at this time.

Anticipated Outcome

Project completed albeit later than anticipated.

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	£000	£000	%	£000	£000	%

Street lighting and associated electrical infrastructure

Project Life Financials	209	82	39%	209	0	0%
Current Year Financials	187	60	32%	187	0	0%

Project Description Street lighting and associated electrical infrastructure.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Work is being carried out in house and will be supplemented via external contractors through quick quote in 2019/20.

Mitigating Action

None available.

Anticipated Outcome

Project completed on time and within budget.

Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road

Project Life Financials	60	53	88%	60	0	0%
Current Year Financials	7	0	0%	0	(7)	-100%

Project Description Funding has been received from Turnberry Homes and will be used to introduce traffic calming

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Plans have been re-phased to carry out works in conjunction with Park St to Dumbarton East Train Station, which have now been rescheduled to 2020/21 due to prioritisation of resources.

Mitigating Action

Officers will continue to work with Procurement regarding contractual issues.

Anticipated Outcome

Project to be finalised in conjunction with Dumbarton East - Park St to Dumbarton East Train Station pathway.

Electrical Charging Points - Rapid Charge

Project Life Financials	170	0	0%	170	0	0%
Current Year Financials	170	0	0%	170	0	0%

Project Description Funding has been awarded from Transport Scotland for the Installation of electrical charging points

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Funding of £0.170m has been awarded from Transport Scotland for the installation of Rapid Charge electrical car charging points. Locations have been confirmed for Kilbowie Road Clydebank Park & Ride and Woodyard Road in Dumbarton, with consideration to an electrical charging point at Vale of Leven Park & Ride. The intention is also to install a charging point at a Richmond Street Depot. Procurement options are being explored in conjunction with shared service partners and full spend anticipated in 2019/20.

Mitigating Action

None required at this time.

Anticipated Outcome

Installation of rapid charge electrical car charging points.

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	£000	£000	%	£000	£000	%

New Play & Recreation at Radnor Park, including MUGA

Project Life Financials	260	79	30%	260	0	0%
Current Year Financials	162	(19)	-12%	144	(18)	-11%
Project Description	New Play & Recreation at Radnor Park, including MUGA.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Dec-19		

Main Issues / Reason for Variance

Both Phase 1 (play area) and Phase 2 (MUGA) are now complete. Retentions of £0.018m are due to be paid December 2020 and are therefore required to be rephased to 2020/21.

Mitigating Action

None required at this time.

Anticipated Outcome

Provision of new Play & Recreation at Radnor Park, including MUGA delivered within budget.

Invest in "Your Community Initiative"

Project Life Financials	1,000	688	69%	1,000	0	0%
Current Year Financials	158	116	74%	158	0	0%
Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		

Main Issues / Reason for Variance

The main element of this budget relates to the Improvement Fund which is subject to the work of a tactical group who meets every 6 weeks and are working to identify suitable projects (the focus being on environmental projects in response to individual neighbourhood needs). There is also a review ongoing of the Your Community Initiative the aim of which is to streamline processes and deliver projects in a more timely fashion. Delay in spend is due to the fact that to date many of the improvements delivered via the Your Community approach have been funded from existing service budgets, resulting in insufficient spend from the Improvement Fund. Officers are actively researching investment opportunities in which this capital budget can be spent in the most beneficial way for the communities, with latest investment being in the new MUGA's at Castlehill in partnership with the Community Capital Fund. Other various proposals to utilise this budget are being presented and being evaluated at present to take the project forward.

Mitigating Action

Opportunities to mitigate have been limited due to the need to liaise with communities. The group continues to liaise with groups regularly to ensure funds are utilised for the benefit of the communities.

Anticipated Outcome

Full budget spend anticipated albeit later than originally planned.

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	£000	£000	%	£000	£000	%

Integrated Housing Management System

Project Life Financials	624	604	97%	624	0	0%
Current Year Financials	187	167	0%	187	0	0%

Project Description This is a budget to support the necessary development and on-going requirements of implementing the Council's Integrated Housing Management System.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

No issues, the system went live on 6th November 2019.

Mitigating Action

None required at this time.

Anticipated Outcome

Project is to delivered in-line with rephased project timeline and within project life budget.

Pappert Woodland Wind Farm

Project Life Financials	6,900	37	1%	6,900	0	0%
Current Year Financials	4	0	0%	0	(4)	0%

Project Description Provision of new wind farm.

Project Lifecycle Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

Following IRED Committee in August 2019, it was agreed not to pursue a Wind Farm Development on WDC land. WDC is still in negotiations with the potential new development partner, however until this arrangement can be finalised, no spend can progress. It is therefore the intention to remove this project at the next capital refresh until a clear proposal can be developed.

Mitigating Action

Project team will continue to consult with Planning and other statutory consultees once revised scheme has been finalised.

Anticipated Outcome

Project completion generates savings in line with revised financial analysis.

Depot Urgent Spend

Project Life Financials	207	206	100%	207	0	0%
Current Year Financials	1	0	0%	1	0	0%

Project Description Depot upgrades.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Final minor expenditure in 2019/20 to complete project.

Mitigating Action

None required at this time.

Anticipated Outcome

To achieve condition B from condition C.

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	£000	£000	%	£000	£000	%

Building Upgrades and H&S - lifecycle & reactive building upgrades

Project Life Financials	4,078	4,127	101%	4,078	0	0%
Current Year Financials	4,078	4,127	101%	4,078	0	0%

Project Description Lifecycle and reactive building upgrades.

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Budget expected to be fully allocated with Officers having identified a number of projects which they anticipate will be complete by end March 2020.

Mitigating Action

Ongoing regular meetings seeking to mitigate any possible delays to projects.

Anticipated Outcome

Project delivered within budget and amended timescales.

Upgrade Lighting

Project Life Financials	95	56	58%	95	0	0%
Current Year Financials	95	56	58%	95	0	0%

Project Description Upgrade Lighting

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Whitecrook is complete . Carleith - minor works still to complete. Costs for Dumbarton Academy have been received and work will be complete by end of financial year. Budget will be fully utilised this financial year.

Mitigating Action

None available at this time.

Anticipated Outcome

Delivery of project on time and on budget.

Water Meter Downsize

Project Life Financials	16	2	13%	16	0	0%
Current Year Financials	16	2	13%	16	0	0%

Project Description Water Meter Downsize

Project Lifecycle Planned End Date 31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

Dumbarton Academy, Bonhill Primary, Goldenhill Primary and Clydebank High school are all complete and awaiting invoices. Budget expected to be fully utilised in 2019/20.

Mitigating Action

None required at this time.

Anticipated Outcome

Delivery of project on time and on budget.

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

MONTH END DATE

31 January 2020

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Urinal Controls

Project Life Financials	45	0	0%	45	0	0%
Current Year Financials	45	0	0%	30	(15)	-33%
Project Description	Urinal Controls					
Project Lifecycle	Planned End Date		31-Mar-20	Forecast End Date		31-Mar-20

Main Issues / Reason for Variance

Service level Agreement to be amended and agreed with WDC and Wave, December 2019. Anticipated spend in 2019/20 £0.030m with £0.015 required to be rephased to 2020/21.

Mitigating Action

None required at this time.

Anticipated Outcome

Delivery of project on time and on budget.

Electricity Automatic meters

Project Life Financials	28	18	64%	28	0	0%
Current Year Financials	28	18	64%	18	(10)	-36%
Project Description	Electricity Automatic meters					
Project Lifecycle	Planned End Date		31-Mar-20	Forecast End Date		30-Apr-20

Main Issues / Reason for Variance

48 meters installed to date. Completion of works totally dependant on site access and permission to switch power off for up to one hour. It is forecast that there will be carry forward to next year. April schools holiday possible opportunity for full completion of works.

Mitigating Action

None required at this time.

Anticipated Outcome

Delivery of project on time and on budget.

Energy Projects quick wins

Project Life Financials	60	3	6%	60	0	0%
Current Year Financials	10	3	34%	10	0	0%
Project Description	Energy Projects quick wins					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22

Main Issues / Reason for Variance

Work to upgrade heating controls in Lennox Primary, Dumbarton Academy and Whitecrook now complete and awaiting charges.

Mitigating Action

None required at this time.

Anticipated Outcome

Delivery of project on time and on budget.

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GENERAL SERVICES CAPITAL PROGRAMME
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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Automatic Meter Readers

Project Life Financials	48	17	35%	48	0	0%
Current Year Financials	48	17	35%	28	(20)	-42%
Project Description	Automatic Meter Readers.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	30-Apr-20		

Main Issues / Reason for Variance

With regards to Water Automatic Meters, all large sites complete, and on track to complete remainder by end of financial year. With regards to the Electricity Automatic Meters element of this project, completion of works totally dependant on site access and permission to switch power off for up to one hour. It is forecast that there will be slippage of £0.020m to next year for works in April schools holiday being the next possible opportunity for full completion of works.

Mitigating Action

None required at this time.

Anticipated Outcome

Delivery of project on time and on budget.

Queens Quay - Regeneration

Project Life Financials	15,620	15,319	98%	15,620	0	0%
Current Year Financials	4,279	3,978	93%	3,978	(301)	-7%
Project Description	Queens Quay regeneration.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-19		

Main Issues / Reason for Variance

Queens Quay Infrastructure works progressing well with landscaping and public realm elements remaining. There is likely to be approximately £0.3m slippage into 2020/21 to complete the works.

Mitigating Action

A number of mitigating actions are being monitored through the risk register by the Management Group. Fortnightly meetings with the development partner take place to progress the project and make every attempt to reduce delays and slippage.

Anticipated Outcome

Regeneration of Clydebank Waterfront in line with budget, but delayed to co-ordinate with District Heating project.

Purchase of 3 Welfare Units

Project Life Financials	78	0	0%	78	0	0%
Current Year Financials	78	0	0%	0	(78)	-100%
Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

Due to a change in requirements officers are potentially now looking to buy mobile units rather than fixed units with options to come back to a future DLO project board therefore budget was required to be rephased from 2018/19. It is anticipated the required units will be purchased in 2019/20 and full budget spend is expected.

Mitigating Action

None required at this time.

Anticipated Outcome

Project will be delivered later than anticipated.

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MONTH END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Special Needs - Aids & Adaptations for HSCP clients

Project Life Financials	757	534	71%	757	0	0%
Current Year Financials	757	534	71%	757	0	0%
Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	

Main Issues / Reason for Variance

Reallocation of expenditure currently coded through HSCP Revenue Aids & Adaptations budget.

Mitigating Action

None required.

Anticipated Outcome

Provision of adaptations and equipment to HSCP clients as anticipated.

Capital Contingency Fund

Project Life Financials	0	0	100%	0	0	100%
Current Year Financials	0	0	100%	0	0	100%
Project Description	Contingency budget created from underspends and/or anticipated project savings identified from TCR's.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	

Main Issues / Reason for Variance

N/A

Mitigating Action

N/A

Anticipated Outcome

N/A

Direct Project Support

Project Life Financials	3,022	140	100%	3,022	0	100%
Current Year Financials	3,022	140	100%	3,224	202	100%
Project Description	Business support cost such as reallocation of architects and project support at year end.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date		31-Mar-20	

Main Issues / Reason for Variance

Forecast for 2019/20 increased to £3.224m based on salary capitalisation exercise in September 2019.

Mitigating Action

None required.

Anticipated Outcome

Direct project support costs allocated as appropriate.

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF RESOURCES WHERE CURRENT YEAR VARIANCE IS OVER £0.050M

APPENDIX 9

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

Resources Carried Forward

Project Life Financials	(821)	(199)	24%	(439)	382	-47%
Current Year Financials	(685)	0	0%	(240)	445	-65%
Project Description	These are resources that have been received in previous years relating to ICT Modernisation, Insurance receipts,					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

No issues to report

Mitigating Action

None required at this time

Anticipated Outcome

Application of resources held on balance sheet as at 31 March 2019 as appropriate.

General Services Capital Grant

Project Life Financials	(87,854)	(37,000)	42%	(87,841)	13	0%
Current Year Financials	(9,913)	(9,387)	95%	(9,900)	13	0%
Project Description	This is a general grant received from the Scottish Government in relation to General Services capital spend					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		

Main Issues / Reason for Variance

General services capital grant is anticipated to be received as forecast

Mitigating Action

None required at this time

Anticipated Outcome

General services capital grant is anticipated to be received as forecast

1 Ring Fenced Government Grant Funding

Project Life Financials	(45,584)	(5,241)	11%	(42,001)	3,583	-8%
Current Year Financials	(8,699)	(2,799)	32%	(5,079)	3,620	-42%
Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		

Main Issues / Reason for Variance

Main variance relates to Early Years Funding and Exxon City Deal grant not anticipated to be applied in 2019/20 due to spend levels.

Mitigating Action

Mitigating actions are detailed within the appropriate status updates.

Anticipated Outcome

Specific grants applied in year will be less than anticipated in 2019/20

Match Funding / Other Grants and Contributions

Project Life Financials	(16,056)	(9,194)	57%	(14,977)	1,079	-7%
Current Year Financials	(5,175)	(203)	4%	(5,087)	88	-2%
Project Description	This is match funding from various bodies with the main funding being anticipated for Levensgrove Park, Posties Park and Clydebanks Community Sports Hub					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

No issues to report.

Mitigating Action

None required.

Anticipated Outcome

Match funding received.

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF RESOURCES WHERE CURRENT YEAR VARIANCE IS OVER £0.050M

APPENDIX 9

MONTH END DATE

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Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000

2 Capital Receipts					
Project Life Financials	(28,879)	(2,819)	10%	(30,174)	(1,295) 4%
Current Year Financials	(8,392)	(765)	9%	(9,687)	(1,295) 15%
Project Description	These are capital receipts that are anticipated from sales of land and buildings both as part of the normal disposal programme and also as part of the business case investment in office rationalisation, new school building and new care home development				
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26	
Main Issues / Reason for Variance					
No issues.					
Mitigating Action					
While market conditions are out with officers control all potential receipts will be explored.					
Anticipated Outcome					
Capital receipts received.					

3 Prudential Borrowing					
Project Life Financials	(155,879)	(142,837)	92%	(160,263)	(4,384) 3%
Current Year Financials	(44,821)	(26,974)	60%	(27,574)	17,246 -38%
Project Description	Prudential borrowing is long term borrowing from financial institutions that has been approved for the purposes of				
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26	
Main Issues / Reason for Variance					
Prudential borrowing in 2019/20 is likely to be less than budgeted due to programme re-phasing					
Mitigating Action					
Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis					
Anticipated Outcome					
While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the					

CFCR					
Project Life Financials	(179)	(656)	366%	(694)	(515) 287%
Current Year Financials	(38)	0	0%	(38)	0 0%
Project Description	This is capital spend which is funded by revenue budgets				
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20	
Main Issues / Reason for Variance					
CFCR is likely to be higher than budget due to new resources identifies for Tennis Courts with Sports Facilities Upgrades					
Mitigating Action					
None required at this time					
Anticipated Outcome					
CFCR is likely to be higher than budget					