WEST DUNBARTONSHIRE COUNCIL

| | | | | | Projection of Total | Projection of Total Not | |
|----|--|-------|---------------|-------------------|---------------------|-------------------------|---------|
| | Efficiency Detail | Ref | Chief Officer | Budgeted Amount £ | Saved £ | Saved £ | Comment |
| | | STA | TUS: COMPLETE | | | | |
| | Reduce West Dunbartonshire Leisure Trust's management fee by | | | | | | |
| | 10% | CCF03 | A Graham | 416,000 | 416,000 | - | |
| | Clydebank Town Hall | CCF04 | A Graham | 130,000 | 130,000 | - | |
| 3 | Review Events Programme | CCF07 | A Graham | 32,000 | 32,000 | - | |
| | Facilities Management Restructure | CCF08 | A Graham | 64,000 | 64,000 | - | |
| 5 | Community Planning Provision | CCF10 | A Graham | 22,000 | 22,000 | - | |
| | Citizen, Culture and Facilities General Efficiencies | CCF11 | A Graham | 40,000 | 40,000 | - | |
| | Contribution from the Dumbarton Common Good Fund to support | | | | | | |
| | the purchase of library resources | CCF14 | A Graham | 10,000 | 10,000 | - | |
| | Remove two posts across the Communications, Culture and | | | | | | |
| 8 | Performance areas | CCF16 | A Graham | 80,000 | 80,000 | - | |
| 9 | Allocate cost of Repair Contact Centre to HRA | CCF17 | A Graham | 120,000 | 120,000 | - | |
| | | | | | | | |
| 10 | Reduce opening hours and/or days across the library network | CCF18 | A Graham | 95,000 | 95,000 | - | |
| | Review provision of library services within the school estate to | | | | | | |
| 11 | consider part time or term time only provision | CCF19 | A Graham | 20,000 | 20,000 | = | |
| | Reduce staff numbers in the Customer Contact Centre and | | | | | | |
| | promote a digital first approach encouraging more residents to | | | | | | |
| | self serve and submit enquiries via the Council website. | CCF20 | A Graham | 90,000 | 90,000 | _ | |
| _ | Income from Animal Feed Inspections | RR01 | A Douglas | 14,000 | 14,000 | - | |
| | Remove additional EHO posts Budget | RR02 | A Douglas | 105,000 | 105,000 | - | |
| | Remove a vacant section head post within Regularity and | MINUZ | A Douglas | 103,000 | 103,000 | - | |
| | Regeneration Services | RR05 | A Douglas | 70,000 | 70,000 | _ | |
| | Removal Of Residual Budget for Trainee | RR06 | A Douglas | 8,000 | 8,000 | - | |
| 10 | Removal Of Residual Budget for Trailiee | KKUO | A Douglas | 8,000 | 8,000 | - | |
| 17 | Revert Trading Standards Officer Post to Authorised Officer | RR07 | A Douglas | 13,000 | 13,000 | - | |
| | Charging for Pre application advice | RR09 | A Douglas | 10,000 | 10,000 | _ | |
| | Value of Works for Building Warrants | RR10 | A Douglas | 5,000 | 5,000 | - | |
| | Remove One Enforcement Officer Post | RR11 | A Douglas | 26,000 | 26,000 | - | |
| | Reduce support provided to local businesses and organisations | | 048.43 | 23,000 | 25,000 | | |
| | including a reduction in officers within the Council's economic | | | | | | |
| 21 | development team | RR12 | A Douglas | 169,000 | 169,000 | - | |
| 22 | End affiliations to some external organisations | RR14 | A Douglas | 3,000 | 3,000 | - | |
| 23 | Remove a vacant Trading Standards Authorised Officer post | RR14 | A Douglas | 42,000 | 42,000 | - | |
| | Non regulated procurement under £2m to be carried out by | | | | | | |
| | services and remove need for procurement monitoring activity for | | | | | | |
| | contracts awarded under that threshold | SDP01 | A Wilson | 110,000 | 110,000 | - | |

APPENDIX 4

| | | | | Projection of Total | Projection of Total Not | |
|--|-------------|---------------|-------------------|---------------------|-------------------------|---|
| Efficiency Detail | Ref | Chief Officer | Budgeted Amount £ | Saved £ | Saved £ | Comment |
| Non-Complex procurement to be carried out by services and | | | | | | |
| remove need for procurement monitoring activity for those | | | | | | |
| 25 contracts | SDP02 | A Wilson | 148,000 | 148,000 | - | |
| Review and improve purchase to pay administration procedures | | | | | | |
| reducing the need for Corporate Procurement Unit support and | | | | | | |
| 26 allowing services to fully undertake purchase to pay activities | SDP03 | A Wilson | 99,000 | 99,000 | - | |
| 27 Historical Lease Review | SDP06 | A Wilson | 55,000 | 55,000 | - | |
| 28 Consultancy Services Reduction | SDP08 | A Wilson | 82,000 | 82,000 | - | |
| 29 Reduce Consultancy Services and Capital Investment Team | SDP11 | A Wilson | 212,000 | 212,000 | _ | |
| 30 Structural Patching | RN07 | G Macfarlane | 150,000 | 150,000 | - | |
| 31 Environmental Trust Grant Reduction | RN17 | G Macfarlane | 87,000 | 87,000 | _ | |
| Fund the Outreach Support Service for children and families | 111127 | G Widerariane | 07,000 | 67,000 | | |
| 32 through the Family Wellbeing Fund. | EDU04 | L Mason | 212,000 | 212,000 | _ | |
| 33 Education Performance Budget | EDU10 | L Mason | 25,000 | 25,000 | _ | |
| 34 Instrumental Technician | EDU14 | L Mason | 37,000 | 37,000 | - | |
| 35 Labour increase in turnover target | LAB ITEM | L Slavin | 250,000 | 250,000 | - | |
| Reduce the size of the Council's Audit & Fraud team by removing | 2.15.112.11 | 2 3 3 4 1 1 1 | 250,000 | 250,000 | | |
| 36 1.8TE of vacancies rising to 2.8 in future years | RES01 | L Slavin | 75,000 | 75,000 | _ | |
| 37 Clydebank Property Company | RES02 | L Slavin | 30,000 | 30,000 | | |
| Remove voluntary grant funding provided to West Dunbartonshire Community & Volunteering Services and reduce funding provided 38 to the Clydebank Asbestos Group by 25% | RES04 | L Slavin | 17,000 | 17,000 | - | |
| 39 Reduce Reconciliation Team | RES07 | L Slavin | 75,000 | 75,000 | - | |
| 40 Close Municipal Bank | RES08 | L Slavin | 40,000 | 21,764 | 18,236 | Additional one off costs incurred in the closure of the bank. The unachieved amount of saving will be funded from the Smoothing Fund for 2023/24. However, it is anticipated that the full saving will be achieved in future years. |
| Increase the Council's annual turnover savings target from | | | | | | |
| 41 £2.698m to £3.410m | RES09 | L Slavin | 712,000 | 712,000 | - | |
| Reduce the size of the Council's Insurance Management team 42 from four officers to three. | RES10 | L Slavin | 50,000 | 50,000 | _ | |
| Reduce manual processing by automating the generation of | INESTO | L Sidviii | 30,000 | 30,000 | | |
| 43 debtor and creditor invoices | RES11 | L Slavin | 25,000 | 25,000 | _ | |
| 44 Central Admin Support Printing | RES12 | L Slavin | 12,500 | 12,500 | - | |
| 45 Education Lets | RES13 | L Slavin | 12,500 | 12,500 | - | |
| 46 100% Electronic Payments | RES14 | L Slavin | 2,000 | 2,000 | | |
| 47 Remove TeamMate | RES15 | L Slavin | 8,000 | 8,000 | - | |
| | | | | | - | |
| 48 Remove discretionary element of long term empty properties | RES17 | L Slavin | 52,000 | 52,000 | - | |
| 49 Sales, Fees and Charges 10% Increase | RES19 | L Slavin | 394,000 | 394,000 | - | |

MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2023/24

WEST DUNBARTONSHIRE COUNCIL APPENDIX 4

| | | | | | Bustantian of Tabal | Destruite a d'Establishe | |
|----|--|--------|----------------|-------------------|---------------------|------------------------------------|---------|
| | Efficiency Detail | Ref | Chief Officer | Budgeted Amount £ | Saved £ | Projection of Total Not Saved £ | Comment |
| | Reduce the size of the Council's Automation team from three to | itei | Ciliei Officei | Daugetea Amount L | Javeu L | Javeu L | Comment |
| | two in 2023/24 and by a further one in 2024/25 | RES21 | L Slavin | 37,500 | 37,500 | _ | |
| | Right size the Building Insurance Income budget | RES23 | L Slavin | 80,000 | 80.000 | - | |
| | Right size the Strathclyde Passenger Transport and Valuation Joint | INESES | LSidvill | 00,000 | 00,000 | | |
| | Board Budgets | RES24 | L Slavin | 77,000 | 77,000 | _ | |
| | Remove the Provost Hospitality Fund which is used for hospitality | | 2 5.00 1 | 77,000 | 77,000 | | |
| | for provost hosted events and for commemorating special events | | | | | | |
| | within the community | RES05 | L Slavin | 9,000 | 9,000 | _ | |
| | Review of Capital Programme | RES06 | L Slavin | 295,000 | 295,000 | - | |
| | Reduce anti-social behaviour service by removing | | | , , , , , , | | | |
| | backshift/weekend provision and limiting to phone provision | | | | | | |
| | within normal office hours. | HE01 | P Barry | 127,000 | 127,000 | - | |
| | | | , | , | , | | |
| 56 | Remove or reduce the Modern Apprenticeship Pathway Scheme | HE02 | P Barry | 50,000 | 50,000 | - | |
| 57 | Ashton View Rent | HE03 | P Barry | 10,000 | 10,000 | - | |
| 58 | Community Budgeting | HE05 | P Barry | 6,000 | 6,000 | - | |
| 59 | Driving Lessons | HE06 | P Barry | 48,000 | 48,000 | - | |
| 60 | Reduce the Working 4U Service by up to 25% | HE07 | P Barry | 1,145,000 | 1,145,000 | - | |
| | Reduce funding provided to West Dunbartonshire Citizen Advice | | | | | | |
| 61 | Bureau by up to 90% | HE08 | P Barry | 87,000 | 87,000 | - | |
| 62 | WFU - Withdraw Flexible Options | HE09 | P Barry | 39,000 | 39,000 | = | |
| 63 | Reduce funding provided to Y-Sort-it by up to 90% | HE10 | P Barry | 39,000 | 39,000 | - | |
| | | | | | | | |
| | Reduce the number of Tenant Liaison Officers from four to two | HE11 | P Barry | 99,000 | 99,000 | - | |
| 65 | Mitchell Way Office Accommodation Rent | HE12 | P Barry | 42,000 | 42,000 | - | |
| | | | | | | | |
| | Reduce the level of funding available to Community Councils | HE13 | P Barry | 11,000 | 11,000 | - | |
| | Reduction in Colour Printing | PT03 | V Rogers | 12,000 | 12,000 | - | |
| | Remove surplus budget in People & Change team | PT04 | V Rogers | 29,000 | 29,000 | - | |
| 69 | Reduction in ICT Management | PT06 | V Rogers | 50,000 | 50,000 | - | |
| 70 | Reduction in ICT Support | PT07 | V Rogers | 82,000 | 82,000 | - | |
| 70 | TOTAL COMPLETE | | | 6,930,500 | 6,912,264 | 18,236 | |

WEST DUNBARTONSHIRE COUNCIL

| | | | | | _ | | |
|----|--|-------|-----------------|-------------------|--------------------------------|------------------------------------|---------|
| | Efficiency Detail | Ref | Chief Officer | Budgeted Amount £ | Projection of Total Saved £ | Projection of Total Not Saved £ | Comment |
| | | | | | | | |
| | Co-locate Dalmuir Library and Dalmuir Community Centre within | JIAI | US: IN PROGRESS | l e | | | |
| | the existing Community Centre building | CCF01 | A Graham | 14,000 | 14,000 | _ | |
| | Consider further options for co-location and closure - in particular | | | = 1,000 | - 1,000 | | |
| | potential options for Balloch, Parkhall, Duntocher, Faifley and | | | | | | |
| | Dalmuir | CCF02 | A Graham | 50,000 | 50,000 | _ | |
| 3 | Income Generation through Commercialisation | CCF05 | A Graham | 44,000 | 44,000 | - | |
| | | | | , | ,,,,,,, | | |
| | Generate additional income through commercialisation opportunities at Church Street, Bruce Street Baths and Aurora | | | | | | |
| | •• | CCF06 | A Graham | 77,000 | 77,000 | | |
| 4 | House including letting available space to third parties. | CCFU6 | A Granani | 77,000 | 77,000 | - | |
| | Reduce community facility provision across West Dunbartonshire | | | | | | |
| | to a level more consistent with neighbouring local authorities | | | | | | |
| | through a combination of closure and community asset transfers. | | | | | | |
| 5 | Reduction of 7.8 FTE in WDLT staff | CCF13 | A Graham | 257,000 | 257,000 | - | |
| 6 | Office/ Depot Rationalisation | SDP05 | A Wilson | 380,000 | 380,000 | - | |
| 7 | Commercialisation of Assets (Pavilions/Cafés) | SDP07 | A Wilson | 41,000 | 41,000 | - | |
| 8 | External Consultancy Income | SDP09 | A Wilson | 50,000 | 50,000 | - | |
| | Review the use of Municipal Buildings to identify alternative uses | | | | | | |
| 9 | or commercial opportunities | SDP14 | A Wilson | 37,000 | 37,000 | - | |
| | Review possible early closure of Clydebank Town Centre Office | | | | | | |
| | with employees based there relocated to alternative Council | | | | | | |
| | accommodation | SDP15 | A Wilson | 108,000 | 108,000 | - | |
| | Civic Waste Amenity Sites | RN02 | G Macfarlane | 63,000 | 63,000 | - | |
| | Residual Waste Optimisation | RN03 | G Macfarlane | 138,000 | 138,000 | - | |
| | Review the charging policy for the Care of Gardens scheme or | | | | | | |
| 13 | remove provision entirely | RN04 | G Macfarlane | 211,000 | 211,000 | - | |
| | 2.11.56 | 51105 | | 400.000 | 100.000 | | |
| 14 | Parking Enforcement | RN05 | G Macfarlane | 100,000 | 100,000 | - | |
| | Reduce or remove the provision of weekend litter collection at | | | | | | |
| | key destinations such as parks and town centres | RN06 | C Ma afaulau a | 47,000 | 47,000 | | |
| | · | KINUb | G Macfarlane | 47,000 | 47,000 | - | |
| | Reduce provision of grass cutting, bin clearing, litter collection and street sweeping | RN09 | G Macfarlane | 460,000 | 460,000 | _ | |
| | Improve recycling rates through a review of the programme of | | - Tridefarianc | 400,000 | 400,000 | - | |
| | residual waste collection | RN10 | G Macfarlane | 50,000 | 50,000 | - | |
| 18 | Electric Vehicle Charging | RN13 | G Macfarlane | 91,000 | 91,000 | - | |
| | Transfer the provision of Christmas lights to community groups or | | | | | | |
| | traders associations with assistance provided by the Council at | | | | | | |
| 19 | switch on events | RN15 | G Macfarlane | 25,000 | 25,000 | - | |
| 20 | Remove Additional Deprivation Allowance | EDU02 | L Mason | 654,000 | 654,000 | - | |

WEST DUNBARTONSHIRE COUNCIL

| | | D. f | Chief Officer | Podental America C | Projection of Total | Projection of Total Not | |
|----|---|-------|---------------|--------------------|---------------------|-------------------------|---|
| | Efficiency Detail Reduce the number of learning assistants in schools by 2.34 FTE | Ref | Chief Officer | Budgeted Amount £ | Saved £ | Saved £ | Comment |
| 21 | from the current establishment of 28 FTE. | EDU03 | L Mason | 32,000 | 32,000 | _ | |
| | Reduce General School Budgets | EDU05 | L Mason | 200,000 | 200,000 | | |
| | Curriculum Development | EDU06 | L Mason | 100,000 | 100,000 | - | |
| | Reduce the school clothing grant to the statutory level of £120 for primary school children and £150 for secondary school children | EDU07 | L Mason | 774,000 | 774,000 | - | |
| 25 | Reduce the provision of School Travel to the national statutory limits | EDU08 | L Mason | 200,000 | 185,000 | 15,000 | Per Education Committee July 2023 |
| | Reduce the budget for grounds maintenance and either reduce frequency of grass cuts in educational premises or create areas of biodiversity which would not require grass cutting | EDU15 | L Mason | 100,000 | 100,000 | _ | |
| 27 | Review the role of Senior Early Learning and Childcare Officers enabling the removal of six Early Learning and Childcare Officers posts | EDU17 | L Mason | 119,000 | 119,000 | - | |
| 28 | Reduce accountancy provision by removing one vacant post and transferring 70% of a post to work charged to the HRA | RES22 | L Slavin | 73,000 | 73,000 | - | |
| | Reduce the Communities Team by 50% or Restructure Communities Team by bringing W4U Youth Learning Team and wider Community Planning support into the Communities Team | HE04 | P Barry | 383,000 | 191,500 | 191,500 | The unachieved amount of saving will be funded from the Smoothing Fund for 2023/24. However, it is anticipated that the full saving will be achieved in future years. |
| | TOTAL IN PROGRESS | | | 4,878,000 | 4,671,500 | 206,500 | |

| 99 TOTAL EFFICIENCIES/MANAGEMENT ADJUSTMENTS | 11,808,500 | 11,583,764 | 224,736 | |
|--|------------|------------|---------|--|
|--|------------|------------|---------|--|