

APPENDIX 5

PERIOD	3
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[illegible]

30 June 2020

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Making Tax Digital						
Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	0	(40)	-100%
Project Description	Making Tax Digital.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Oct-21		
Main Issues / Reason for Variance						
<p>Making Tax Digital deliverables/ guidance has changed since this capital bid was submitted. Officers need to reassess WDC plans for Making Tax Digital to ensure that the Council remain compliant. Due to COVID- 19 HMRC have delayed the next stage of MTD until October 2021. Progress has been made on the digital linking of data on our excel spreadsheets in preparation of the next phase launch. Budget is therefore required to be repahsed to 2021/22.</p>						
Mitigating Action						
None required.						
Anticipated Outcome						
Making Tax Digital.						

Legal Case Management System						
Project Life Financials	33	0	0%	33	0	0%
Current Year Financials	33	0	0%	0	(33)	-100%
Project Description	Legal Case Management System					
Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-22
Main Issues / Reason for Variance						
The project will resume following lockdown and Officers are able to access the hardware the system will run on. Tenders received have been held so Officers expect project can be completed within budget, when project is able to resume. It is therefore expected completion may not be possible in 2020/21, therefore budget is required to be rephased to 2021/22.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New legal case management system.						

Internet of Things Asset Tracking - new project 2020/21						
Project Life Financials	240	0	0%	240	0	0%
Current Year Financials	240	0	0%	50	(190)	-79%
Project Description	Asset Tracking					
Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		28-Feb-22
Main Issues / Reason for Variance						
The project is currently on hold and won't restart until about September 2020. The project will complete approx. February 2022 as it is an 18 month project.						
Mitigating Action						
To agree budget slippage						
Anticipated Outcome						
Project will be on budget but will be delayed.						

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IoT Employee Resilience Support - new project 2020/21						
Project Life Financials	200	0	0%	200	0	0%
Current Year Financials	200	0	0%	50	(150)	-75%
Project Description	Employee Resilience Support					
Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		28-Feb-22
Main Issues / Reason for Variance						
The project is on hold and won't restart until potentially September 2020. There will be a delay in the completion date of the project as it is an 18 month project.						
Mitigating Action						
To agree budget slippage						
Anticipated Outcome						
Project will be on budget but will be delayed.						

Telephone System Upgrade						
Project Life Financials	15	0	0%	15	0	0%
Current Year Financials	15	0	0%	0	(15)	-100%
Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management Information.					
Project Lifecycle	Planned End Date	31-Mar-21	End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works scoped with ICT. However, given recent circumstances, there has been no further progress made. It would be unfair to ask ICT to divert resource to this project at this time and it wouldn't be acceptable to make any changes or amendments to the telephone platform at this point. It is therefore expected the telephone system upgrade will be delayed until 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To upgrade telephone system.						

Glencairn House						
Project Life Financials	5,050	0	0%	5,050	0	0%
Current Year Financials	300	0	0%	0	(300)	-100%
Project Description	Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum.					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
The Glencairn House project has not yet commenced as planned due to COVID-19 restrictions and is now not likely to progress in 2020/21. It is therefore anticipated that £0.300m is required to be rephased to 2021/22.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum, within budget albeit later than originally anticipated.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

YEAR END DATE

30 June 2020

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

7

New Balloch Campus

Project Life Financials	16,701	16,691	100%	16,709	9	0%
Current Year Financials	10	0	0%	18	9	90%
Project Description	Construction of new primary school in Balloch to incorporate St Kessog's PS, Haldane PS and Jamestown PS and EE&CC.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The main construction project reached the end of the defect rectification period on 9 February 2019, however retention of £0.016m is currently being held and will be released when the Making Good Defects certificate is issued, which is forecast in 2020/21. The overall project is reporting an anticipated overspend of £0.246m of the original budget at this time and is expected to be financially complete in 2020/21 with the release of retention on both the main construction contract and the Haldane demolition contract.						
Mitigating Action						
None available.						
Anticipated Outcome						
Delivery of project on programme, however the current budget includes the forecast overspend of £0.246m.						

8

Vehicle Replacement

Project Life Financials	5,968	1,107	19%	5,968	0	0%
Current Year Financials	5,110	249	5%	2,555	(2,555)	-50%
Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Vehicle manufacturers, parts and transport have been affected by COVID-19. The Service are now in receipt of 2 buses received mid June. The status of the remaining vehicles within the strategy is being compiled to develop an anticipated spend for this financial year. At this time it is being forecast that approximately 50% of the current year budget will be spent, however this figure is being reviewed and will be updated for the next report.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Replacement of fleet later than anticipated.						

9

Allotment Development

Project Life Financials	400	1	0%	400	0	0%
Current Year Financials	400	1	0%	100	(300)	-75%
Project Description	To develop an allotment site.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Initial meetings of the project team have successfully taken place and services are currently being procured to undertake detailed soil investigations and topographic surveys in preparation for tender development in line with SEPA requirements. This is taking longer than expected and now with further delays due to COVID-19 restrictions, it is anticipated that this project will now not be fully complete this financial year with an estimated £0.300m required to be rephased to 2020/21.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Development of allotments to take pressure off current 10 year waiting list.						

YEAR END DATE

30 June 2020

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

10	Levensgrove Park - Restoration & Regeneration						
	Project Life Financials	3,843	3,745	97%	3,945	102	3%
	Current Year Financials	20	25	121%	122	102	501%
	Project Description	Restoration and Regeneration of Levensgrove Park.					
	Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
	Main Issues / Reason for Variance						
	The project started August 2017 and the Pavilion is now complete and handed over. Project is forecasting a project life overspend due to unforeseen additional costs.						
Mitigating Action							
None required.							
Anticipated Outcome							
Project delivered later than originally anticipated.							

11	Posties Park Sports Hub - New sports hub to include Gym & running track						
	Project Life Financials	1,802	87	5%	2,002	200	11%
	Current Year Financials	1,723	8	0%	500	(1,223)	-71%
	Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line and anticipated match funding from Sports Scotland.					
	Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Dec-21
	Main Issues / Reason for Variance						
	Initial cost estimates indicated a budget shortfall of £0.300m due to ground conditions meaning that the foundations had to be designed to be more substantial than first anticipated and decontamination that was required due to asbestos discovered on site. As a result of this value engineering exercises have been undertaken which would have brought the project back within budget, however the revised plans were not approved by Planning. Following discussions with Planning a design has now been agreed which will result in a project life forecast cost of £2.002m resulting in a project life overspend of £0.200m. Contract was awarded August 2019 and physical works were expected to commence March however postponed due to COVID-19 restrictions. It is now anticipated that work will be complete by December 2021 with forecast spend in 2020/21 expected to be £0.500m with £1.223m required to be rephased to 2021/22.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Creation of sports hub.						

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12	Vale of Leven Cemetery Extension						
	Project Life Financials	650	165	25%	650	0	0%
	Current Year Financials	485	0	0%	100	(385)	-79%
	Project Description	Extension of existing cemetery in Vale of Leven.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Difficulties in purchasing the preferred site resulted in early delays to this project. Site investigation works on the preferred site are now complete and the land was deemed suitable in October 2018. Negotiations are now complete and approval granted at February 2019 IRED committee to purchase land. An unforeseen legal issue has now resulted in a delay in signing off the land purchase. Legal are now in the process of working through this issue that has surfaced to conclude the purchase. Once purchase is complete the project will go to tender. Due to the delays outwith the Council's control, it is expected that the project will be unable to fully complete in 2020/21, with £0.385m required to be rephased to 2021/22.						
	Mitigating Action						
	Opportunities to mitigate are limited due to ongoing discussions with regards to purchase of land.						
	Anticipated Outcome						
	A suitable site has been identified and is in the process of being purchased to provide a sustainable burial environment, the project will be delivered on budget albeit later than originally planned.						
13	Alexandria Community Centre Sports Hall re-flooring						
	Project Life Financials	40	0	0%	40	0	0%
	Current Year Financials	40	0	0%	0	(40)	-100%
	Project Description	Alexandria Community Centre Sports Hall re-flooring					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Project commencement held due to COVID-19 restrictions. It is anticipated that engagement with contractors can commence in August.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	New floor fitted in Alexandria Community Sports Hall						
14	New Sports Changing Facility at Duntocher						
	Project Life Financials	300	19	6%	300	0	0%
	Current Year Financials	281	7	3%	211	(70)	-25%
	Project Description	New Sports Changing Facility at Duntocher					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Due to the restrictions implemented for COVID-19 the project is anticipated to be delayed as works could not start within the timescales originally planned.						
	Mitigating Action						
	Continue to liaise with Planning to take the project forward and prevent further delay.						
	Anticipated Outcome						
	To deliver new sports changing facility.						

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15	Gruggies Burn Flood Prevention						
	Project Life Financials	15,000	195	1%	15,000	0	0%
	Current Year Financials	4,135	0	0%	400	(3,735)	-90%
	Project Description	Commission of Gruggies Flood Prevention Scheme.					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Project design is ongoing as optioneering has produced alternative design solutions. Approval granted at August 2019 Tendering Committee and now awaiting sign off by Legal before the project can progress. Project was expected to complete in 2022 with retentions due in 2023 however due to COVID-19 restrictions project progress has been delayed with £3.735m expected to be required to be rephased to 2021/22.						
	Mitigating Action						
	None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
	Anticipated Outcome						
	Intention is to complete Geotechnical and Topographical Surveys in 2020/21.						
16	Mandatory 20mph Residential communities						
	Project Life Financials	500	11	2%	500	0	0%
	Current Year Financials	489	0	0%	20	(469)	-96%
	Project Description	Mandatory 20mph Residential communities.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	The Scottish Government are currently reviewing 20mph legislation and officers are currently awaiting clarity from them before works can resume. This review is taking longer than anticipated, with still no formal outcome from Scottish Government on how to proceed. At this time it is anticipated that £0.020m will be spent in 2020/21 with £0.469m rephased to 2020/21.						
	Mitigating Action						
	None available at this time as timing of review is out with Council control.						
	Anticipated Outcome						
	Project to be delivered within budget albeit later than first anticipated.						
17	Upgrade obsolete heating controls (BEMS) across Council estate						
	Project Life Financials	160	0	0%	160	0	0%
	Current Year Financials	160	0	0%	10	(150)	-94%
	Project Description	Upgrade obsolete heating controls (BEMS) across Council estate					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	This project is to upgrade obsolete heating control management systems across the Council's Estate. It is necessary for this work to be carried out during the non-heating season or when buildings are unoccupied. Initial site surveys required prior to works commencing have been severely delayed due to COVID-19. Officers will endeavour to maximise spend this financial year.						
	Mitigating Action						
	Further dialogue with contractors and suppliers to maximise spend.						
	Anticipated Outcome						
	Delivery of project within budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Project Life Financials	235	0	0%	235	0	0%
Current Year Financials	235	0	0%	36	(199)	-85%
Project Description	Replace obsolete boilers (plant greater than 30 years old)					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		

Boiler replacements to be considered are The Hub and St Marys Alexandria, both of which are two of the very few remaining oil sites within West Dunbartonshire area. In addition the current gas boiler at Municipal buildings is at least 35 years old. Delays due to site access not being available due to COVID-19 and work must be carried out during the non-heating season.

None available at this time.

Delivery of project within budget albeit later than first anticipated.

Project Life Financials	85	0	0%	85	0	0%
Current Year Financials	85	0	0%	3	(82)	-96%

Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22
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Due to COVID-19 restrictions there have been delays to the project and site access not being available. Works require to be completed during the non-heating season therefore at this time it is anticipated that only design fees of approximately £0.003m will be incurred in this financial year, with the remainder of the budget to be rephased to 2021/22 for completion of the project, however we will endeavour to maximise spend if possible.

None available at this time.

Delivery on budget but delayed timescales

Project Life Financials	11,000	544	100%	11,000	0	100%
Current Year Financials	5,500	544	10%	2,000	(3,500)	-64%

Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22
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Development towards the expansion will commence this year with current year forecast spend estimated at £2m with £3.5m required to be rephased to 2021/22.

None required

Project will be delivered on budget.

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22	Clydebank Charrette, A814						
	Project Life Financials	4,300	126	100%	4,300	0	100%
	Current Year Financials	3,233	118	4%	2,000	(1,233)	-38%
	Project Description	Clydebank Charrette, A814					
	Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. Works are proposed to commence late summer 2020.						
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Completion spring 2022							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Project Life Financials	504	0	0%	504	0	0%
Current Year Financials	504	0	0%	300	(204)	-40%
Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		30-Jun-21	

Some work elements have started /restarted eg devices purchased in 2019/20 were used for COVID-19 home working and the replacement devices are now being deployed to the remaining primary schools with target completion during August. Technical and business engagement assessment of Microsoft 365 suite is nearing completion but a few months behind schedule. Other aspects remain on hold with the current approach and requirement being reviewed.

Prioritisation of projects will continue to be reviewed and if possible the projects will be accelerated.

Delay of the project and spend.

Project Life Financials	404	0	0%	404	0	0%
Current Year Financials	404	0	0%	300	(104)	-26%

Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the Disaster recovery capabilities of WDC.
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Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-21
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Two main projects have started however the original estimated delay of 2 months has increased as the time scales for the PIN notices were extended following requests from the suppliers.

It is not clear at this stage whether we could still meet the revised completion date of June 2021.

None required at this time and evaluation of PIN returns may help inform any mitigation required.

Anticipated Outcome

Anticipated Outcome
Completed on budget but during 2021.

Project Life Financials	4,000	106	3%	4,000	0	0%
Current Year Financials	940	0	0%	394	(545)	-58%

Project Description	Heritage Capital Fund.		
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date 31-Mar-23

Council approved a £4m investment in Cultural assets in March 2018. In February 2019 the Cultural Committee approved a £0.330m investment in Alexandria Library, a £0.015m investment in consultancy work to scope out a museum at Clydebanks Library, and in April 2019 approved £0.252m to upgrade Clydebanks Town Hall roof and stonework. For future years, in November 2019 Committee approved £1.408m investment at Clydebanks Town Hall, £0.575m investment in a new museum in the basement of Clydebanks Library, and £0.015m in consultancy work to scope out improvements at the Back Door Gallery. Works rephased to 2020/21 (and currently all on hold) includes £0.330m for Alexandria Library for which works could not complete as planned due to the requirement for a building warrant and the COVID-19 restrictions. A further £0.161m for works to Clydebanks Town Hall did not complete as planned due to lockdown restrictions and the contractor has since went into administration. Asset Management is working with Procurement to identify a new contractor from the framework to take the project forward when restrictions are lifted. At this time it is anticipated that only £0.394m will be spent in 2020/21 with £0.545m required to be rephased to 2021/22.

None available at this time.

Project to be delivered on budget and within revised timescale.

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT AMBER ALERT STATUS

APPENDIX 7

YEAR END DATE

30 June 2020

PERIOD

3

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

4

Transformation of Infrastructure Libraries and Museums

Project Life Financials	421	143	34%	421	0	0%
Current Year Financials	322	44	14%	266	(56)	-17%
Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-21		
Main Issues / Reason for Variance						
It is anticipated that there may be some delay in completion of the projects due to COVID-19 restrictions but as yet it is unclear what the effect will be.						
Mitigating Action						
Project will be monitored for delays						
Anticipated Outcome						
Project will be delivered within budget.						

5

Free School Meals

Project Life Financials	199	97	49%	199	0	0%
Current Year Financials	102	0	0%	76	(25)	-25%
Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-21		
Main Issues / Reason for Variance						
Due to the restrictions imposed by COVID-19 and the reprioritisation of tasks it is anticipated that there will a delay in the completion of the project.						
Mitigating Action						
Opportunities to mitigate are limited due to need for work to be carried out around school holidays and building services resources therefore engagement with subcontractor has now taken place to minimise further delay.						
Anticipated Outcome						
Project completed within budget albeit later than anticipated.						

6

Kilpatrick School - New Build

Project Life Financials	10,841	10,687	99%	10,958	117	1%
Current Year Financials	154	0	0%	271	117	76%
Project Description	Design and build of construction of Additional Support Needs School.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The Final Account has yet to be agreed and will require to be negotiated as the contractor is claiming additional monies beyond the contract sum and available budget, which generates a financial risk that Officers are seeking to mitigate where possible. At present, the project life forecast outturn is anticipating an overspend in the region of £0.387m which constitutes the additional asbestos removal costs and the final 1.5% retention which there is a contractual obligation to pay. Previously an anticipated overspend has been reported but there is a risk this may increase because the contractor has applied for payment greater than the agreed contract sum and has also submitted a loss and expense claim which is currently being determined. Officers continue to work to fully agree the final account and determine the extent of overspend. Project was physically complete November 2017 with retentions due to be paid when all defects are rectified. At this time there are two defects still to be resolved, however it is anticipated retention release will occur in 2020/21.						
Mitigating Action						
Opportunities to mitigate are limited at this time. The Council are obligated to make substantiated payment, however continue to meet with Hubwest with a view to agreeing the final account and resolving the financial position.						
Anticipated Outcome						
Project complete albeit over budget.						

30 June 2020

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Project Life Financials	20,000	3,794	19%	20,000	0	0%
Current Year Financials	10,635	154	1%	10,607	(29)	0%
Project Description	Improvement of Schools Estate.					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		

With regards to the new Renton Campus, the project has been impacted upon by COVID-19 outbreak. This has impacted the spend projections for this financial year as the site was closed for a duration of 13 weeks. Officers are continuing to assess the revised programme to completion but at this time, it is anticipated that the overall project will be complete by July 2022. (Previously April 2022). With regards to Faifley Campus the Capital Investment Team has been tasked with providing a funding submission to the Scottish Government Learning Estate Improvement Programme to support the delivery of key priority areas set out within the new West Dunbartonshire Learning Estate Strategy 2020-2030. It is anticipated bid submission will be made late autumn 2020 with decisions estimated to be reported in December 2020. A site analysis feasibility study has been drafted for existing locations and being reviewed by officers at this time. With regards to works at St Mary's, refurbishment works expected to progress during 2020/21.

With regards to the new Renton Campus, Officers are exploring programme mitigating measures at this time to consider improvement to the phased completion dates. Planners have approved a temporary relaxation to permit extended construction hours until 5 October 2020. With regards to Faifley Campus, Feasibility Study report on programme to be complete prior to submission date.

Project delivered within budget and to the revised programme, following COVID-19.

Project Life Financials	8,562	4,697	55%	8,562	0	0%
Current Year Financials	2,465	0	0%	1,849	(616)	-25%
Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		

Due to the restrictions implemented for COVID-19 the project is anticipated to be delayed as works could not start within the timescales originally planned.

None available at this time.

The project will be completed to deliver the requirements of the Early Years expansion plans.

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT AMBER ALERT STATUS

APPENDIX 7

YEAR END DATE

30 June 2020

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

9	Dalmonach CE Centre					
	Project Life Financials	1,150	1,085	94%	1,150	0 0%
	Current Year Financials	69	4	6%	27	(43) -62%
	Project Description	To create new community facilities with additional space for early years provisions.				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		30-Jun-21
	Main Issues / Reason for Variance					
	Due to the restrictions implemented for COVID-19 the project is anticipated to be delayed as works could not start within the timescales originally planned.					
	Mitigating Action					
	None required at this time.					
	Anticipated Outcome					
	To create new community facilities with additional space for early years provisions.					
10	New Sports Changing Facility Dumbarton West (Old OLSP site)					
	Project Life Financials	350	9	2%	350	0 0%
	Current Year Financials	341	0	0%	256	(85) -25%
	Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)				
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22
	Main Issues / Reason for Variance					
	Demolition and site investigation works are complete. Planning permission has been submitted and start date of construction works to be confirmed. Works delayed due to COVID-19 restrictions.					
	Mitigating Action					
	Continue to liaise with Planning to take the project forward and prevent further delay.					
	Anticipated Outcome					
	To deliver new sports changing facility.					
11	Flood Risk Management					
	Project Life Financials	1,016	8	1%	1,016	0 0%
	Current Year Financials	1,016	8	1%	750	(266) -26%
	Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act 2009.				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-22
	Main Issues / Reason for Variance					
	Contractor has been engaged to take on flood risk management. Flood modelling of River Leven and other projects are under way along with works to improve water courses in Balloch and Dumbarton. Works to resume as COVID-19 restrictions are lifted.					
	Mitigating Action					
	None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.					
	Anticipated Outcome					
	Project completed within budget albeit later than anticipated.					

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Project Life Financials	150	9	6%	150	0	0%
Current Year Financials	142	1	1%	106	(35)	-25%

Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22
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Project has been delayed due to works being carried out at the site by Scottish Gas Networks. Planning permission has been submitted and start date of construction works is yet to be confirmed. Therefore £0.142m has been rephased to 2020/21.

Continue to liaise with Planning to take the project forward and prevent further delay.

To deliver new sports changing facility.

Project Life Financials	22,051	22,043	100%	22,052	2	0%
Current Year Financials	9	1	16%	11	2	20%

Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20
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The current overall project overspend is due to additional costs associated with the clearance of Garshake, unforeseen internal recharges, variations to project delivery, and asbestos removal. New Dumbarton Office has been opened to staff from 21 May 2018. HES Grant of £0.050m has been awarded in 2020/21, delay being due to staff shortages within HES processing claims and now as a result of COVID-19 and HES staff being furloughed. Retention for demolition of Garshake works will be paid in 2020/21.

None available.

Project delivered at a higher cost than budgeted.

Project Life Financials	1,519	0	0%	1,519	0	0%
Current Year Financials	1,519	0	0%	1,139	(380)	-25%

Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22
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Due to the restrictions implemented for COVID-19 the project is anticipated to be delayed as works could not start within the timescales originally planned.

Investigating Action:
None available at this time.

The project will be delayed

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

15

Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing						
Project Life Financials	290	62	21%	290	0	0%
Current Year Financials	218	0	0%	150	(68)	-31%
Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be re-configured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders for the structure have now been evaluated and planning permission has been granted but due to time taken for approval works weren't able to progress further in 2019/20, and were required to be rephased to 2020/21, however due to COVID-19 restrictions, inability to visit site and make arrangements for installation. This could have an impact on the project being delayed. Awaiting construction plan from consultancy services and structural engineer for confirmation on revised timescale.						
Mitigating Action						
Continue to liaise with internal colleagues and Leisure Trust.						
Anticipated Outcome						
Project expected to deliver within budget albeit later than anticipated.						

16	Elevated Platforms (Building Services)						
	Project Life Financials	45	0	100%	45	0	100%
	Current Year Financials	45	0	0%	30	(15)	-33%
	Project Description	Elevated Platforms (Building Services)					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Project is currently on hold due to impact of COVID-19 lockdown and will resume when restrictions are lifted. Due to delay it is expected that £0.030m is required to be rephased into 2021/22.						
Mitigating Action							
Teams will review requirements by end of September and arrange for purchase of equipment by end of March 2021, however spend is anticipated to be less than original budget.							
Anticipated Outcome							
Project will be delivered later than first anticipated and likely less than original budget.							

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Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Variance	
	£000	£000	%	£000	£000

17	Replace Elderly Care Homes and Day Care Centres					
	Project Life Financials	27,463	24,931	100%	27,463	0 100%
	Current Year Financials	2,371	311	13%	2,367	(4) 0%
	Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.				
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22	
	Main Issues / Reason for Variance					
	Dumbarton Care Home achieved practical completion on 28 April 2017. There is one outstanding recorded defect yet to be rectified relating to the CHP engine and accordingly a small amount of retention has been withheld. With regards to Clydebank Care Home, CCG have been in possession of the site since the end of October 2018. Programme has been compromised by COVID-19. Site closed on 25 March 2020 and re-opened, under essential status, on 4 May 2020 under strict health & safety working measures. COVID-19 related Extension of Time requires to be agreed for closure duration and re-mobilisation period – circa 6 weeks. Revised Completion date estimate is November 2020. Discharge of Planning conditions and the granting of the Completion Certificate by Building Standards are also contract requirements of certifying Completion. There is an anticipated reduction in productivity based on COVID-19 site operating procedures, however CCG are making good progress since their return both internally and with external works. Financial risk exposure due to delay in achieving the district heating and power to site which are WDC owned risks in the construction contract. Accounting for estimated £0.242m delay costs, we are forecasting an overall project overspend in the region of £0.045m. The use of the construction haul road ceased on 22 July 2020 and the land area is to be handed back prior to the Health Centre contractor taking possession of this area on 26 August 2020. The critical co-ordination aspects at present are the district heating connections (due 9 October 2020) and access to the spine road (by 13 August 2020). The target opening date for the new facility will be advised by HSCP with a minimum of a 6 week transition period after the construction completion date.					
	Mitigating Action					
	COVID-19 outbreak is impacting the project programme, costs and risks. Due to the complexity of working within a Masterplan development, our ability to mitigate issues is restricted to only those within our direct project control. Officers are maintaining regular communications with the District Heating & Queens Quay Masterplan Teams, specifically regarding energy centre heat-on date, utility connections and spine road.					
	Anticipated Outcome					
	Dumbarton Care Home opened 2017. Clydebank Care Home anticipated to be complete November 2020 with a projected overspend.					

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1	Electronic Insurance System - claim/incident management system						
	Project Life Financials	50	43	86%	50	0	0%
	Current Year Financials	7	0	0%	7	0	0%
	Project Description	Acquisition of a claims/incident management system supported by an electronic document management system.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	The recommencement date for the project is July 2020. An initial conference call has been arranged with the supplier to review and discuss set-up requirements to develop online forms which will enable members of the public to submit claims and also officers to submit Departmental Reports directly onto the Figtree System. Once the initial conference call has taken place, an anticipated timeline for completion of the project, taking into account the various stages i.e. development, testing, going live etc. will be drawn up in conjunction with the supplier. Budget spend anticipated in 2020/21.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Upgraded Electronic Insurance System delivered on budget.						

2	Agresso development						
	Project Life Financials	30	0	0%	30	0	0%
	Current Year Financials	30	0	0%	30	0	0%
	Project Description	2020/21 bid is to carry out an upgrade of Agresso which was last upgraded in 2015. Requirement to upgrade is to maintain level of support available from Unit 4 who have advised that support for older versions of the system is being reduced.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Project expected to progress in 2020/21 with budget spend anticipated.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Development of Agresso system.						

3	Valuation Joint Board - Requisition of ICT Equipment						
	Project Life Financials	3	0	0%	3	0	0%
	Current Year Financials	3	0	0%	3	0	0%
	Project Description	Valuation Joint Board - Requisition of ICT Equipment					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	The purchase of laptops and PCs were delayed into 2019/20 due to issues with the approved supplier, however project has been delayed further due to resources being directed to more prioritised work. This has effected the forecast end date and works therefore to be rescheduled to 2020/21.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Requisition re ICT Equipment.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

4	eDevelopment Planning system.						
	Project Life Financials	51	25	50%	51	0	0%
	Current Year Financials	26	0	0%	26	0	0%
	Project Description	Replacement GIS system and upgrade to eDevelopment Planning system.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Apr-20		
	Main Issues / Reason for Variance						
	Project now fully installed tested and signed off as completed with the roll out being programmed and delivered in phased stages. Full budget spend anticipated in 2020/21.						
Mitigating Action							
None Required.							
Anticipated Outcome							
GP/GIS in Planning.							

5	Trading Standards Scam Prevention						
	Project Life Financials	10	8	78%	10	0	0%
	Current Year Financials	2	0	0%	2	0	0%
	Project Description	Call blocking devices to be fitted to the phones of WDC's most vulnerable residents which will block unknown numbers from connecting and limiting incoming calls to only known and trusted numbers, for vulnerable consumers who may be susceptible to hard selling techniques, scams and other frauds.					
	Project Lifecycle	Planned End Date	31-Mar-21	End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	The local scams advice and prevention initiative will follow a model being developed nationally by the Scottish Trading Standards society and will include both online and physical materials. It is hoped that despite COVID-19 the remaining budget can still be utilised in 2020/21.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To protect WDC's most vulnerable residents from phone calls from which they may fall victim of hard selling techniques, scams and other frauds.						

6	ICT Modernisation - New Project 2020/21						
	Project Life Financials	900	0	0%	900	0	0%
	Current Year Financials	100	0	0%	100	0	0%
	Project Description	ICT Modernisation.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	This additional budget for device replacement is currently on hold pending the completion of the 2019/20 spend - due August. The main focus for 2020/21 device spend is replacement of end of life MOB but requires onsite appointments for drop off and collection so will continue to be monitored re national COVID-19 guidance. Assessment of suitable replacement devices and data analysis of the quantities etc can continue but is more likely to start from September.						
Mitigating Action							
None required at this time							
Anticipated Outcome							
Completed on time and on budget subject to national guidance on COVID-19 to work from home if you can.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

7	Civic Heart Works - Refurbishment of Clydebank Town Hall
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Project Life Financials	3,341	3,317	99%	3,341	0	0%
Current Year Financials	24	0	0%	24	0	0%

Project Description	Refurbishment of Clydebank Town Hall.
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Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22
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Main Issues / Reason for Variance

The remaining Civic Heart Works will be used to fund a kitchen upgrade to allow full utilisation of the asset for more efficient service provision especially around larger events and the provision of in-house bars. Asset Management are working with the service to deliver this and is near completion, however full completion delayed to 2020/21 due to COVID-19 restrictions, delivery of items being delayed and contractor being on furlough.

Mitigating Action

None required at this time.

Anticipated Outcome

Project to be delivered on budget.

8 Upgrade of Clydebank Library

Project Life Financials	500	499	100%	500	0	0%
Current Year Financials	1	0	0%	1	0	0%

Project Description	<p>Refurbishment of the existing Clydebank Library to deliver a fit for purpose modern library designed around the needs of the customer. This will protect a historic landmark and the original Carnegie library whilst offering the potential to build upon the development of a 'cultural quarter' focused around Clydebank Town Hall.</p>
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Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21
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Main Issues / Reason for Variance

It is anticipated that project will be delivered on time and on budget.

Mitigating Action

None required at this time.

Anticipated Outcome

Full refurbishment of library delivered within budget and within amended timescales.

9 **Payment Card Industry Data Security Standard (PCIDSS)**

Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	30	0	0%	30	0	0%

Project Description	Module would ensure that WDC were compliant with the current requirements of PCIDSS for card payments without the need for numerous costly workarounds
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Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21
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Main Issues / Reason for Variance	
1	1. The project was delayed due to a lack of communication between the team members.
2	2. The budget was exceeded due to unexpected costs.
3	3. The quality of the work was poor due to a lack of oversight.
4	4. The project was not completed on time due to a lack of resources.
5	5. The project was not completed on time due to a lack of resources.
6	6. The project was not completed on time due to a lack of resources.
7	7. The project was not completed on time due to a lack of resources.
8	8. The project was not completed on time due to a lack of resources.
9	9. The project was not completed on time due to a lack of resources.
10	10. The project was not completed on time due to a lack of resources.

Initial discussions/demo with ICT and Supplier have commenced. Before module can be installed a system version upgrade will be required and resources allocated from ICT/Finance and Supplier will be required initially for the upgrade and then the module installation and testing. Budget spend anticipated in 2020/21.

Mitigating Action

None at this time

Anticipated Outcome

Upgraded version with PCI compliant telephone payment system.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

10

365 Implementation

Project Life Financials	200	0	0%	200	0	0%
Current Year Financials	100	0	0%	100	0	0%
Project Description	Implementation of project 365					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	31-Mar-22		
Main Issues / Reason for Variance						
It is anticipated that project will be delivered within the timescale and on budget.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project delivered on time and on budget.						

11

Choices Programme - to assist young people who require additional support

Project Life Financials	750	603	80%	750	0	0%
Current Year Financials	147	0	0%	147	0	0%
Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-21		
Main Issues / Reason for Variance						
School opened to pupils in August 2019, with works left to be complete including snagging and STEM (science, technology, engineering, and mathematics) equipment. STEM equipment delayed due to contractor going into administration. Remaining £0.147m of budget was rephased into 2020/21 and is anticipated to complete on time.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project delivered on time and on budget.						

12

Online Payment System for Education Establishments

Project Life Financials	52	50	96%	52	0	0%
Current Year Financials	2	0	0%	2	0	0%
Project Description	Cashless Catering within Primary Schools.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
It is anticipated that project will be delivered on time and on budget.						
Mitigating Action						
None currently required.						
Anticipated Outcome						
Project was delivered on time and on budget,						

13

AV Equipment - Education

Project Life Financials	1,110	5	0%	1,110	0	0%
Current Year Financials	445	0	0%	445	0	0%
Project Description	Purchase of AV Equipment for Education.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
AV Equipment installations were scheduled to be carried out in schools in March but were postponed due to school closures. Progress expected as COVID-19 restrictions are lifted with budget to be utilised in 2020/21.						
Mitigating Action						
None required.						
Anticipated Outcome						
Purchase of AV Equipment for Education.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

14	OLSP - New Build					
	Project Life Financials	4,092	4,093	100%	4,093	1 0%
	Current Year Financials	0	1	0%	1	1 0%
	Project Description	Design and construction of new Secondary School in Bellsmyre, Dumbarton.				
	Project Lifecycle	Planned End Date	31-Mar-20	End Date		31-Mar-20
	Main Issues / Reason for Variance					
	Final invoice for Principal Designers fee paid in 2020/21, therefore project now physically and financially complete.					
	Mitigating Action					
	None Required					
	Anticipated Outcome					
	New Build opened to pupils on 25 October 2017 in line with the programme. Project reporting an overspend.					
15	Aitkenbar PS, St Peters PS, Andrew Cameron EE&CC					
	Project Life Financials	10,384	10,319	99%	10,386	2 0%
	Current Year Financials	66	1	1%	68	2 3%
	Project Description	Design and construction of new co-located school to replace 3 separate establishments.				
	Project Lifecycle	Planned End Date	31-Mar-21	End Date		31-Mar-21
	Main Issues / Reason for Variance					
	Officers will release the Making Good Defects certificate when the final 2 defects are rectified and in turn the remaining 1.5% retention (£0.066m) will be released.					
	Mitigating Action					
	Closure of 2 remaining defects will release retention payment in 20/21.					
	Anticipated Outcome					
	Delivery of project on programme and under budget.					
16	Education Software Licensing Refresh - new project 2020/21					
	Project Life Financials	270	0	0%	270	0 0%
	Current Year Financials	30	0	0%	30	0 0%
	Project Description	Refresh of licensing within Educational Services				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance					
	Project delivery on time and within budget.					
	Mitigating Action					
	None required					
	Anticipated Outcome					
	Delivery of project on programme and on budget.					
17	Schools Estate Improvement Plan - Phase 2 - Next Phase 2020/21					
	Project Life Financials	25,800	0	0%	25,800	0 0%
	Current Year Financials	1,000	0	0%	1,000	0 0%
	Project Description	Improvement of Schools Estate.				
	Project Lifecycle	Planned End Date	31-Mar-24	End Date		31-Mar-24
	Main Issues / Reason for Variance					
	Next phase of Schools Estate Improvement plan.					
	Mitigating Action					
	None available at this time.					
	Anticipated Outcome					
	Next phase of Schools Estate Improvement plan.					

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Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Variance	
	£000	£000	%	£000	%

18 Schools Estate Refurbishment Plan

Project Life Financials	5,508	5,493	100%	5,508	0	0%
Current Year Financials	16	2	10%	16	0	0%
Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
It is anticipated that the project will be delivered within the required timescales.						
Mitigating Action						
None available						
Anticipated Outcome						
To improve the condition of schools within budget albeit later than first anticipated.						

19 New Levenvale Primary School All Weather Pitch

Project Life Financials	253	253	100%	253	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	New Levenvale Primary School All Weather Pitch.					
Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-21
Main Issues / Reason for Variance						
It is anticipated that the project will be delivered on time and on budget.						
Mitigating Action						
None required.						
Anticipated Outcome						
Project delivered on budget but later than originally planned.						

20 Purchase of gritters

Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	400	0	0%
Project Description	Purchase of gritters.					
Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	31-Mar-22		
Main Issues / Reason for Variance						
Procurement strategy developed and quotations received. Full budget spend anticipated in this financial year.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Receipt of gritters later than anticipated, may be an increase in cost						

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21	Clydebank Community Sports Hub						
	Project Life Financials	3,865	3,798	98%	3,859	(6)	0%
	Current Year Financials	67	0	0%	61	(6)	-9%
	Project Description	Creation of a community and sport hub.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	The Principal Contractor CBC are in administration and Officers have issued a contract termination notice. There are outstanding defects to be rectified and minor grass pitch works and officers are preparing an order of costs, with a view to commissioning third parties to complete. There are anticipated minor professional fees to be paid in 2020/21 and the previously withheld retention monies will now be looked upon for the budget to rectify defects and complete the minor works. Officers have received correspondence from the insolvency practitioner cost consultant requesting payment of the withheld retention money, which is being disputed by officers.						
	Mitigating Action						
	Project Team officers are engaging with Procurement and Legal Services at this time following the announcement of CBC going into administration. Costs to rectify remaining defects and complete grass pitch works are being prepared and will be assessed against remaining budget.						
	Anticipated Outcome						
	New facility has been operational since October 2018. Project reporting a forecasted overspend.						
22	Community Capital Fund						
	Project Life Financials	3,851	3,638	94%	3,851	0	0%
	Current Year Financials	213	0	0%	213	0	0%
	Project Description	Upgrade and improve recreational facilities throughout West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Works to be completed relate to four play parks at Levensgrove Park, Balloch Park, Moss o Balloch and Central Alexandria which will resume after the COVID-19 restrictions are lifted. It is anticipated that work will resume in August 2020 and complete in 2020/21.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Improved recreational facilities throughout WDC.						
23	Community Sports Fund						
	Project Life Financials	472	406	86%	472	0	0%
	Current Year Financials	66	0	0%	66	0	0%
	Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	2017/18 was the final year of a project to fund external/community sports groups which is now closed to new applications. Officers have evaluated submissions received within the final round of applications. Full spend has been committed, however the timing of spend is dependent on external groups proceeding with projects as planned. It is hopeful that full budget spend can be achieved in 2020/21.						
	Mitigating Action						
	Officers will continue to liaise with community groups to ensure progress is made with projects.						
	Anticipated Outcome						
	Improve sport facilities to a wide range of organisations WDC.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

24	Holm Park & Yoker Athletic FC						
	Project Life Financials	750	658	88%	750	0	0%
	Current Year Financials	92	0	0%	92	0	0%
	Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Project complete with the exception of the stand which requires planning permission. Contractor appointed but awaiting planning permission and programme of works. £0.092m has therefore been rephased to 2020/21.						
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Project delivered on budget.							

25	Environmental Improvement Fund						
	Project Life Financials	1,726	1,684	98%	1,726	0	0%
	Current Year Financials	42	0	0%	42	0	0%
	Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Remaining budget to fund the retentions of Mountblow 3G pitch and final minor expenditure.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
Project delivered on budget.							

26	New Clydebank Leisure Centre						
	Project Life Financials	23,758	23,756	100%	23,758	0	0%
	Current Year Financials	2	0	0%	2	0	0%
	Project Description	Provision of new leisure centre.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Final minor expenditure committed but yet to be expended.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
Project delivered on time and under budget. Underspend removed from budget in 2018/19.							

27	Kilmaronock Cemetery Extension						
	Project Life Financials	217	0	0%	217	0	0%
	Current Year Financials	217	0	0%	217	0	0%
	Project Description	Extension of existing cemetery at Kilmaronock.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	The original planned project to extend the current cemetery is no longer viable due to soil depth and land being unsuitable. Another field adjacent to the church has been identified as potentially being suitable, however this land is currently owned by Church of Scotland. Estates have now made final contact with Church of Scotland and are awaiting response and permission to carry out site investigation works to see if the ground is suitable to be used for the cemetery extension. Given the delay in Church of Scotland's response project progress in 2019/20 wasn't possible and as a result £0.217m was required to be rephased to 2020/21. It is now anticipated that the project will be delivered in 2020/21.						
	Mitigating Action						
	Officers to engage with Church of Scotland regarding possible use of land in field adjacent to take the project forward.						
	Anticipated Outcome						
	To provide further burial space at Kilmaronock Cemetery although later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Project Life Financials	1,068	784	73%	1,068	0	0%
Current Year Financials	288	4	1%	288	0	0%
Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		

Essential works (and budget) were accelerated from 2020/21 to 2019/20. Projects delayed due to COVID-19 restrictions, however, contractors now back working and works expected to be caught up and completed by end of financial year.

Works to be complete as soon as possible.

Upgraded footpaths.

Project Life Financials	193	26	14%	193	0	0%
Current Year Financials	167	0	0%	167	0	0%

Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.
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Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21
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The budget has been allocated for construction of 3 All weather tennis courts at Argyll Park. This project was estimated to cost £0.165m and it was hopeful that with application to The Lawn Tennis Association, match funding would be received, however following discussions with The Lawn Tennis Association in April 2018 they have only offered 25% funding. Match funding of 25% has also been provided by Sports Scotland. The project has now been tendered, and despite a value engineering exercise the project cost is expected to total £0.020m over allocated budget. As a result Sports Scotland have agreed to increase their funding by £0.020m to allow the project to progress. The contract was awarded and expected to commence in March 2020, however was postponed due to COVID-19 restrictions. £0.156m is therefore required to be rephased to 2020/21 with works now scheduled to commence in early August.

None available at this time.

To deliver project within budget albeit later than first anticipated.

Project Life Financials	675	55	8%	675	0	0%
Current Year Financials	630	10	2%	630	0	0%

Project Description	New Westbridgend Community Centre
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Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21
Main Issues / Reason for Variance				

Project was delayed due to the requirement for design panel and subsequent redesign. Discussions have taken place with Planning following indicative cost plan planning application proceeding on original basis, and due to be submitted early 2020/21. Only minor expenditure incurred in 2019/20, £0.630m has therefore been rephased to 2020/21.

None required at this time.

Anticipated Outcome
Project to be delivered on budget.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

31

Auld Street Clydebank - Bond

Project Life Financials	400	358	89%	400	0	0%
Current Year Financials	42	0	0%	42	0	0%
Project Description	Completion of roadworks associated with Auld Street housing development.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
COVID-19 restrictions has prevented progress of these works in 2020/21, however it is hopeful as restrictions are lifted, works can still be completed in 2020/21.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21						

32

Cycling, Walking and Safer Streets

Project Life Financials	474	0	0%	474	0	0%
Current Year Financials	474	0	0%	474	0	0%
Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West Dunbartonshire.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works that were not completed due to COVID-19 restrictions will be prioritised in 2020/21 when Government guidance permits, to utilise this budget in the timeframe required.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21						

33

Footways/Cycle Path Upgrades

Project Life Financials	119	0	0%	119	0	0%
Current Year Financials	119	0	0%	119	0	0%
Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works were delayed due to COVID-19 restrictions however it is anticipated that the previously planned programme of works will still go ahead although the delivery method may have to be reviewed.						
Mitigating Action						
None required at this time but if necessary a review of delivery method will be undertaken.						
Anticipated Outcome						
Project complete within timescale.						

34

River Leven Flood Prevention Scheme

Project Life Financials	800	124	16%	800	0	0%
Current Year Financials	96	0	0%	96	0	0%
Project Description	River Leven Flood Prevention Scheme.					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Consultant engaged and working on options for River Leven Flood Prevention Scheme. Project progress has however been delayed in 2020/21 due to COVID-19 restrictions, although it is still anticipated full budget can be spent.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

35	Infrastructure - Flooding						
	Project Life Financials	144	0	0%	144	0	0%
	Current Year Financials	144	0	0%	144	0	0%
	Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. It is anticipated that full spend will be achieved however in order to progress a response from SEPA on River Leven optioneering has been sought and has not yet been received.						
Mitigating Action							
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.							
Anticipated Outcome							
Intention is to complete works for this budget in 2020/21.							

36	Infrastructure - Roads						
	Project Life Financials	3,881	0	0%	3,881	0	0%
	Current Year Financials	3,881	0	0%	3,881	0	0%
	Project Description	Infrastructure - Roads					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that works will still be completed within timescales although the delivery method may need to be changed.						
Mitigating Action							
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.							
Anticipated Outcome							
Intention is to complete works for this budget in 2020/21.							

37	A813 Road Improvement Phase 1						
	Project Life Financials	2,325	910	39%	2,325	0	0%
	Current Year Financials	790	0	0%	790	0	0%
	Project Description	A813 Road Improvement Phase 1.					
	Project Lifecycle	Planned End Date		31-Mar-26	Forecast End Date		31-Mar-26
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that works will still be completed within timescales although the delivery method may need to be changed.						
Mitigating Action							
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.							
Anticipated Outcome							
Intention is to complete works for this budget in 2020/21. Consultancy works are ongoing for a technical & developed design.							

38	A813 Road Improvement Phase 2						
	Project Life Financials	2,325	0	0%	2,325	0	0%
	Current Year Financials	0	0	#DIV/0!	0	0	#DIV/0!
	Project Description	A813 Road Improvement Phase 2.					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
	Main Issues / Reason for Variance						
	No issues to report.						
Mitigating Action							
None required at this time.							
Anticipated Outcome							
To provide an improved A813.							

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

39	A811 Lomond Bridge						
	Project Life Financials	3,900	862	22%	3,900	0	0%
	Current Year Financials	3,342	304	9%	3,342	0	0%
	Project Description	Upgrade of Lomond Bridge.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has delayed commencement on these works.						
Mitigating Action							
Contractor has resumed works on site mid-June.							
Anticipated Outcome							
Project anticipated to be complete by end of 2020/21							

40	Protective overcoating to 4 over bridges River Leven						
	Project Life Financials	1,030	34	0%	1,030	0	0%
	Current Year Financials	464	8	2%	464	0	0%
	Project Description	To overcoat 4 bridges over River Leven.					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still be completed on time but the delivery method may need to be reviewed.						
Mitigating Action							
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.							
Anticipated Outcome							
Intention is to complete works for this budget in 2020/21.							

41

Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides						
Project Life Financials	750	0	0%	750	0	0%
Current Year Financials	750	0	0%	750	0	0%
Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
Main Issues / Reason for Variance						
COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still be completed on time although the delivery method may be reviewed.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

42	Street lighting and associated electrical infrastructure					
	Project Life Financials	84	0	0%	84	0 0%
	Current Year Financials	84	0	0%	84	0 0%
	Project Description	Street lighting and associated electrical infrastructure.				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still be completed on time although the delivery method may be reviewed.					
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

43

Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road

Project Life Financials	60	53	88%	60	0	0%
Current Year Financials	7	0	0%	7	0	0%
Project Description	Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

COVID-19 Government guidance has prevented commencement on these works, however budget spend anticipated in 2020/21.

Mitigating Action

None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.

Anticipated Outcome

Intention is to complete works for this budget in 20/21.

44

Electrical Charging Points - Rapid Charge

Project Life Financials	170	0	0%	170	0	0%
Current Year Financials	170	0	0%	170	0	0%
Project Description	Electrical Charging Points - Rapid Charge.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		

Main Issues / Reason for Variance

COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still complete on time and an external consultant will be engaged to assist with progression.

Mitigating Action

None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.

Anticipated Outcome

Intention is to complete works for this budget in 2020/21.

45

New Play & Recreation at Radnor Park, including MUGA

Project Life Financials	280	280	100%	280	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	New Play & Recreation at Radnor Park, including MUGA.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		

Main Issues / Reason for Variance

No issues to report.

Mitigating Action

None required at this time.

Anticipated Outcome

Provision of new Play & Recreation at Radnor Park, including MUGA delivered within budget.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

46	Invest in "Your Community Initiative"					
	Project Life Financials	880	602	68%	880	0 0%
	Current Year Financials	98	0	0%	98	0 0%

Project Description
Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.

Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

The Improvement Fund (IF) budget has been rephased to extend to financial year 2022/23. This allows community groups time to develop their projects and where possible source additional funding to match any IF support. The fund has supported a range of capital improvements across West Dunbartonshire including the India Street art-work project delivered in partnership with Central Alexandria Tenants and Residents Association (CATRA), improvements to the Rock Community Church in Castlehill and most recently approval to invest in a project that aims to create a physical link from Whitecrook to connect to the National Cycle Route 754. This project has been led by Centre 81 with engagement with the local community on the potential benefits a new link to the cycle path could provide. A modest contribution from the IF has allowed a significant amount of external funding to be levered into the Whitecrook area. Prior to the COVID-19 pandemic various projects were in the development phase. As we move through recovery, communities may take the opportunity to re-assess their local need. As a result some projects may change or new priorities may come forward. Your Community partners will continue to support communities with their local ambitions and at this time it is hopeful that full current year budget spend will be incurred.

Mitigating Action

Opportunities to mitigate have been limited due to the need to liaise with communities. The group continues to liaise with groups regularly to ensure funds are utilised for the benefit of the communities.

Anticipated Outcome

Full budget spend anticipated albeit later than originally planned.

47	Integrated Housing Management System - new project 2020/21					
	Project Life Financials	20	0	0%	20	0 0%
	Current Year Financials	10	0	0%	10	0 0%

Project Description Development of IHMS system.

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 21-Mar-22

Main Issues / Reason for Variance

No issues to report with budget spend anticipated in 2020/21.

Mitigating Action

None required.

Anticipated Outcome

Development of IHMS system.

48	Depot Rationalisation					
	Project Life Financials	8,535	118	1%	8,535	0 0%
	Current Year Financials	163	0	0%	163	0 0%

Project Description Depot Rationalisation.

Project Lifecycle Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

Given potential implications around operational service requirements for Greenspace, Transport, Roads and Waste Officers have not been in a position to complete the DRP Business Case at this point. Requirements were to be re-visited in March 2020, however as a result of COVID-19 and other pressing priorities, this has been delayed and will re-commence Summer 2020, with a Business Case being developed by the end of December 2020. A further update will be provided in early autumn when a clearer position of operational requirements is determined.

Mitigating Action

None available at this time.

Anticipated Outcome

Project business case will be brought back to project board and Council when the implication of shared services is known.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

49	Oil to Gas Conversion						
	Project Life Financials	187	24	13%	187	0	0%
	Current Year Financials	163	0	0%	163	0	0%
	Project Description	Oil to Gas Conversion in council buildings.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Aug-20		
	Main Issues / Reason for Variance						
	Carleith Boilerhouse works are now well underway and anticipated completion by end August 2020 with full budget spend.						
Mitigating Action							
None required.							
Anticipated Outcome							
Project complete within budget and revised timescale.							

50	Solar Panel Installation						
	Project Life Financials	135	7	5%	135	0	0%
	Current Year Financials	135	7	5%	135	0	0%
	Project Description	Installation of Solar Panels on Council buildings.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Awaiting final approval from BAM PPP funders for approval on installation at St Peter the Apostle High School. Should approval be granted it is expected full budget will spend in 2020/21.						
Mitigating Action							
Should St Peter the Apostle not be feasible other projects will look to be brought forward.							
Anticipated Outcome							
Project will be delivered later than anticipated.							

51	Water Meter Downsize							
	Project Life Financials		16	16	100%	16	0	0%
	Current Year Financials		10	10	100%	10	0	0%
	Project Description		Water Meter Downsize.					
	Project Lifecycle		Planned End Date		31-Mar-21	Forecast End Date		31-Mar-20
	Main Issues / Reason for Variance							
	The project is now complete. All invoices have been processed and awaiting payment.							
Mitigating Action								
None required at this time.								
Anticipated Outcome								
Delivery of project on time and on budget.								

52	Urinal Controls						
	Project Life Financials	45	26	58%	45	0	0%
	Current Year Financials	19	0	0%	19	0	0%
	Project Description	Urinal Controls.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance							
Specific sites still to be identified and surveyed. Due to COVID-19 and lockdown, surveys were suspended until approval was given to proceed. Officers will now endeavour to maximise spend on this budget in 2020/21.							
Mitigating Action							
Liaising with RPOs and contractor to enable us to be in a position to survey as soon as is reasonably practicable.							
Anticipated Outcome							
Delivery of project within budget.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

53

Electricity Automatic Meters

Project Life Financials	28	18	64%	28	0	0%
Current Year Financials	10	0	0%	10	0	0%
Project Description	Electricity Automatic Meters					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
48 meters installed as at 31 March 2020. Completion of works were totally dependant on site access and permission to switch power off for up to one hour. Due to COVID-19 restrictions, officers are awaiting instruction to allow discussion to take place with contractors regarding commencement of works on site, however it is still hopeful that budget will be spent this financial year as lockdown restrictions are eased.						
Mitigating Action						
Liaising with all parties in preparation to allow works to commence.						
Anticipated Outcome						
Delivery of project within budget, albeit later than originally planned.						

54

Energy Projects quick wins

Project Life Financials	60	3	5%	60	0	0%
Current Year Financials	27	0	0%	27	0	0%
Project Description	Energy Projects quick wins.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Draft proofing doors and windows, restricting control of radiator controls and thermostats etc. The COVID-19 situation has not allowed us to progress as expected, however officers will endeavour to maximise spend but part of this budget may need to be rephased into 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Delivery of project on time and on budget.						

55

Automatic Meter Readers

Project Life Financials	48	20	41%	48	0	0%
Current Year Financials	28	0	0%	28	0	0%
Project Description	Automatic Meter Readers.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
This project life budget is split with £0.028m allocated to water automatic meter readers and £0.020m allocated to electricity automatic meter readers. With regards to water automatic meters, all large sites complete, with works to smaller sites to be completed after COVID-19 restrictions are eased. With regards to the electricity automatic meters element of this project, completion of works were dependent on site access and permission to switch power off for up to one hour which wasn't possible in 2019/20. Remaining works for replacement water meters to resume as Covid-19 restrictions are eased to complete this project. Full budget spend in this financial year anticipated.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of project within budget, albeit later than originally planned.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

56	Lighting upgrades to LED in schools and Corporate buildings							
	Project Life Financials	171	0	0%	171	0	0%	
	Current Year Financials	171	0	0%	171	0	0%	
	Project Description		Lighting upgrades to LED in schools and Corporate buildings					
	Project Lifecycle		Planned End Date		31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance							
	Replacement of lighting in schools and corporate building where discolouration/age/ and operational hours justifies replacement by new LED fittings. Early delays due to COVID-19 restrictions regarding site access to carry out surveys and availability of Building Services. Full spend forecast is anticipated subject to continuation of COVID-19 restrictions being eased.							
Mitigating Action								
Liaising with Building Services and RPOs for permission to proceed.								
Anticipated Outcome								
Delivery of project within budget.								

57	Replace failed heating controls/valves & recommission						
	Project Life Financials	20	0	0%	20	0	0%
	Current Year Financials	20	0	0%	20	0	0%
	Project Description		Replace failed heating controls/valves & recommission				
	Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance						
	At Linvale Primary, Gartocharn Primary, Gavinburn Primary and Knoxland Primary the 3 port heating valves have failed resulting no control of heating with excessive space temperatures. By replacing the valves and recommissioning the heating controls at a cost of £0.020m , revenue savings of £0.005m per year is anticipated.						
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Delivery of project within budget and on time.							

30 June 2020

3

60	Regeneration/Local Economic Development						
	Project Life Financials	3,342	1,982	59%	3,342	0	0%
	Current Year Financials	1,611	252	16%	1,611	0	0%
	Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire , aligned to the Economic Strategy 2015-20. External funding will be sought to maximise opportunities for redevelopment of these sites.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	<p>Most of the project work has been subject to delays due to COVID-19, however Officers are working to recover lost ground during the financial year. The budget spend accounts for a range of Economic Development projects underway including the biodiversity park at St Eunan's. With regards to St Eunan's, there has been a requirement for increased expenditure on the site of £0.033m and more recent additional costs associated with the northern boundary fence which requires unforeseen works due to its poor structural condition that equate to approximately £0.190m. The contractor is back on site following COVID-19 lockdown and completion expected August 2020. The development for the Dumbarton Waterfront Path continues with Lidl section completed end of February 2020. The project management of Queens Quay development continues, design development for the Town Centre Fund projects which is well advanced, Alexandria Masterplan and an NPF4 North Clyde masterplan is in development, final payments for the Balloch improvement projects and public realm improvements in Alexandria. The delay by the Mitchell Way, Alexandria, developer has meant that the funds allocated to the relocation of the gas pipe to prepare the currently-Council owned site for development and are expected to progress during 2020/21. A provision towards measures proposed in the Town Centre Recovery Plan is being considered.</p>						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Significant progress with transformational projects including Dumbarton Waterfront, strategic disposal sites, Alexandria town centre and further progress with implementing Charrette Action Plans.						

**WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS**

APPENDIX 8

YEAR END DATE

30 June 2020

PERIOD

3

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

61

Queens Quay - Regeneration

Project Life Financials	15,620	15,528	99%	15,620	0	0%
Current Year Financials	192	100	52%	192	0	0%
Project Description	Queens Quay regeneration.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works re-commenced on-site in June 2020 to complete public realm works following COVID-19 lockdown. Budget being closely monitored at final stages of project.						
Mitigating Action						
A number of mitigating actions are being monitored through the risk register by the Management Group. Fortnightly meetings with the development partner have been taking place during 2019/20 to progress the project and make every attempt to reduce delays and slippage.						
Anticipated Outcome						
Regeneration of Clydebank Waterfront in line with budget, but delayed to co-ordinate with District Heating project.						

62

Exxon City Deal

Project Life Financials	34,050	1,681	100%	34,050	0	100%
Current Year Financials	654	168	26%	654	0	0%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Exxon's commercial deal had been approved by WDC on the 24th June with land transfer arrangements agreed in principle. The planning permission in principle (PPIP) application has been submitted and is being assessed by WDC planning department. Exxon have agreed with SEPA and WDC-Environmental Health their remediation strategy. WDC and Exxon are now working together with their respective remediation and construction programs to ensure the two can go ahead unimpeded by the other.						
Mitigating Action						
Contained within Risk register monitored by Exxon Management Board. Technical reviews are being carried between WDC consultant Stantec and Exxon consultants WSP in assess the ongoing remediation strategy and site activity. WDC Officers are engaged with EXXON representatives in order to assess any programme implications. Exxon will continue discussions with the planning department and SEPA as we progress towards starting on site.						
Anticipated Outcome						
Delivery of the project on time and within the increased budget.						

63

Queens Quay District Heating Network

Project Life Financials	20,558	19,500	100%	20,558	0	100%
Current Year Financials	1,530	472	31%	1,260	(270)	-18%
Project Description	Queens Quay District Heating Network.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The energy centre shell is complete and has been handed over to WDC. The internal fit out has commenced with a projected heat on date of 9th of October 2020. Network connections are in place to all on site WDC buildings with negotiation to connect to external customers underway. Service connections for Water, gas, telecoms and electricity to the Energy Centre have been made. The £6m LCITP grant funding has been fully spent. Income is due from Energetics in the form of a rebate for the electrical connection. Internal budget transfer is due from the Energy Centre spend to the Care Home budget to cover the costs of the heat being supplied to them during the care home construction period. Internal budget transfer is due from the Energy Centre spend to the Assets Upgrade budget for the District Heating pipe connection to the Town Hall and Library. Internal budget transfer is due from the Energy Centre spend to the ESCo account for the extension of the network. The above mentioned budget amounts are reflected in all spend projections.						
Mitigating Action						
Opportunities to mitigate are limited.						
Anticipated Outcome						
Project will be delivered over original budget.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

YEAR END DATE

30 June 2020

PERIOD

3

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

64	Town Centre Fund						
	Project Life Financials	859	21	100%	859	0	100%
	Current Year Financials	838	0	0%	838	0	0%
	Project Description	Scottish Government funding to help improve local town centres.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	The Clydebank project at Sylvania Way commenced in July and is expected to complete in November. The Dumbarton Gateway project is due to commence August and a 3rd project is planned for Alexandria. Officers are currently seeking advice from Asset Management on timescales for project in Alexandria. Full budget spend is anticipated in 2020/21.						
	Mitigating Action						
	Mitigating Action						
	Anticipated Outcome						
To provide improved town centres in West Dunbartonshire.							
65	Purchase of 3 Welfare Units						
	Project Life Financials	78	0	100%	78	0	100%
	Current Year Financials	78	0	0%	78	0	0%
	Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Due to a change in requirements officers are now looking to buy mobile units rather than fixed units. This is being led by fleet services and was delayed due to priority within in the service to replace the fleet vehicles first, and now further delays due to COVID-19 restrictions. It is however still hopeful that the units will be purchased in 2020/21 therefore full budget spend anticipated.						
	Mitigating Action						
	Building Services is currently reviewing requirement due to further changes in service delivery but it is anticipated full budget expenditure will be						
	Anticipated Outcome						
Project will be delivered later than anticipated.							
66	Special Needs - Aids & Adaptations for HSCP clients						
	Project Life Financials	936	2	100%	936	0	100%
	Current Year Financials	936	2	0%	936	0	0%
	Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Reallocation of expenditure currently coded through HSCP Revenue Aids & Adaptations budget.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
Provision of adaptations and equipment to HSCP clients as anticipated.							

30 June 2020

3

Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Variance	
	£000	£000	%	£000	£000

67	Capital Contingency Fund						
	Project Life Financials	0	0	100%	0	0	100%
	Current Year Financials	0	0	0%	0	0	0%
	Project Description	Contingency budget created from underspends and/or anticipated project savings identified from TCR's.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	N/A						
	Mitigating Action						
	N/A						
	Anticipated Outcome						
N/A							

68	Direct Project Support						
	Project Life Financials	3,502	0	100%	3,910	408	100%
	Current Year Financials	3,502	0	0%	3,910	408	12%
	Project Description	Business support cost such as reallocation of architects and project support at year end.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Salary capitalisation expected in 2020/21.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
Direct project support costs allocated as appropriate.							

30 June 2020

3

Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Forecast Variance	
		£000	£000	%	£000	£000	%
1 Resources Carried Forward							
Project Life Financials		(7,044)	(136)	2%	(7,044)	0	0%
Current Year Financials		(187)	0	0%	(187)	0	0%
Project Description		These are resources that have been received in previous years relating to Turnberry Homes, Posties Park Sports Hub, Auld Street Bond, Gruggies Burn and Early Years Funding					
Project Lifecycle		Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance							
Application of resources is dependent on capital project progressing in year as planned.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Application of resources held on balance sheet as at 31 March 2020 as appropriate.							
2 General Services Capital Grant							
Project Life Financials		(76,175)	(29,556)	39%	(76,175)	0	0%
Current Year Financials		(6,622)	(1,943)	29%	(6,622)	0	0%
Project Description		This is a general grant received from the Scottish Government in relation to General Services capital spend					
Project Lifecycle		Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance							
General services capital grant is anticipated to be received as forecast.							
Mitigating Action							
None required at this time							
Anticipated Outcome							
General services capital grant is anticipated to be received as forecast.							
3 Ring Fenced Government Grant Funding							
Project Life Financials		(46,662)	(1,377)	3%	(43,980)	2,682	-6%
Current Year Financials		(12,367)	64	-1%	(12,367)	0	0%
Project Description		This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
Project Lifecycle		Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance							
Application of resources is dependent on capital project progressing in year as planned.							
Mitigating Action							
Mitigating actions are detailed within the appropriate status updates.							
Anticipated Outcome							
Application of resources as appropriate.							
4 Match Funding / Other Grants and Contributions							
Project Life Financials		(17,779)	(8,874)	50%	(16,729)	1,049	-6%
Current Year Financials		(3,615)	3	0%	(3,615)	0	0%
Project Description		This is match funding from various bodies with the main funding being anticipated for Levensgrove Park, Posties Park and Clydebank Community Sports Hub					
Project Lifecycle		Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance							
No issues to report.							
Mitigating Action							
None required.							
Anticipated Outcome							
Match funding received.							

MONTH END DATE

30 June 2020

PERIOD

3

Budget Details	Project Life Financials				
	Budget	Spend to Date	Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000

5

Capital Receipts

Project Life Financials	(41,448)	(169)	0%	(41,428)	20	0%
Current Year Financials	(15,838)	(15)	0%	(15,838)	0	0%
Project Description	These are capital receipts that are anticipated from sales of land and buildings both as part of the normal disposal programme and also as part of the business case investment in office rationalisation, new school building and new care home development					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Anticipated capital receipts to be monitored and forecast adjusted as required as 2020/21 progresses.						
Mitigating Action						
While market conditions are out with officers control all potential receipts will be explored.						
Anticipated Outcome						
Capital receipts received.						

6

Prudential Borrowing

Project Life Financials	(183,237)	(155,557)	85%	(187,303)	(4,066)	2%
Current Year Financials	(31,646)	(924)	3%	(13,886)	17,760	-56%
Project Description	Prudential borrowing is long term borrowing from financial institutions that has been approved for the purposes of funding capital expenditure					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Prudential borrowing is impacted by programme delivery therefore mitigating action is detailed in the red and amber analysis.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
While prudential borrowing requirement is likely to be less than budgeted in the current financial year this is anticipated to catch up over the programme life.						

7

CFCR

Project Life Financials	(185)	(656)	354%	(706)	(520)	280%
Current Year Financials	(49)	0	0%	(49)	0	0%
Project Description	This is capital spend which is funded by revenue budgets					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
CFCR in 2020/21 relates to Tennis Courts with Sports Facilities Upgrades,						
Mitigating Action						
None required at this time						
Anticipated Outcome						
CFCR applied to relevant capital project.						