

WEST DUNBARTONSHIRE COUNCIL
Report by the Strategic Lead - Resources
Council: 28 August 2019

**Subject: General Services Budgetary Control Report to 31 July 2019
(Period 4)**

1. Purpose

- 1.1** The purpose of this report is to advise on both the General Services revenue budget and the approved capital programme to 31 July 2019.

2. Recommendations

2.1 Council is asked to:

- i) note that the revenue account currently shows a projected annual favourable variance of £0.039m (0.02% of the total budget);
- ii) note that the capital account shows that planned expenditure and resource for 2019/20 is lower than budgeted by £1.635m (2.35% of the budget), made up of £2.076m (2.98% of the budget) relating to project slippage, partially offset by £0.441m relating to an in year overspend; and
- iii) delegate to the Audit Committee in September 2019 the formal approval of the audited Financial Statements on behalf of the Council and note that the audited Statements will reported to Council in October 2019.

3. Background

Revenue

- 3.1** At the meeting of West Dunbartonshire Council on 27 March 2019, Members agreed the revenue estimates for 2019/2020. A total net budget of £219.079m was approved for General Services, before use of balances.
- 3.2** Since the budget was set a revised Corporate structure has been agreed. The overall General Services budget does not change, however the changes to the service structure of the budget have been implemented within this report.
- 3.3** Since the budget was agreed, additional funding has been provided by Scottish Government and a total net budget of £222.835m is now being monitored:

| | £m |
|---|----------------|
| Base Budget 19/20 | 219.079 |
| Teachers Pensions – increase in employers rate (non WDC funded element) | 1.132 |
| Teachers pay award from 1 April 2019 (non WDC funded element) | 2.624 |
| Current Revised budget | 222.835 |

Capital

- 3.4** At the meeting of Council on 27 March 2019, Members also agreed the updated 10 year General Services Capital Plan for 2019/2020 to 2028/29. The next three years from 2019/20 to 2021/22 have been approved in detail with the remaining years being indicative at this stage. After adjusting for anticipated slippage from 2018/19 into 2019/20, the budget agreed for 2019/20 was £62.714m.

- 3.5** Since then, budget adjustments have taken place (through further 2018/19 capital slippage and additional external funding), revising the 2019/20 annual budget to £69.566m, as follows:

| | £m |
|---|---------------|
| Base Budget 2019/20 | 33.140 |
| Anticipated Slippage from 2018/19 – March 2019 | 29.574 |
| Anticipated budget 2019/20 (Council – March 2019) | 62.714 |
| Additional slippage from 2019/20 – following year end | 5.323 |
| Revised Base Budget 2019/20 – following year end | 68.037 |
| <u>New Funding:</u> | |
| Town Centre Fund (Scottish Govt) | 0.859 |
| Electrical Charging Points (Transport Scotland) | 0.170 |
| SPT (SPT) | 0.500 |
| Revised Budget 2019/20 | 69.566 |

Financial Statements

- 3.6** At Council on 26 June 2019, members agreed a revised meeting timetable which resulted in the Council meeting in September being removed from that timetable. Also at the meeting the draft Financial Accounts report asked members to '*note that a report on the audited accounts will be submitted to either Council or Audit Committee in September 2019 for approval*' as the audited Accounts require to be formally approved by 30 September 2019. Normal practice is to get formal approval from Council, or through formal delegation to an alternative Committee.

4. Main Issues

Revenue

- 4.1** The summary report at Appendix 1 currently identifies a projected annual favourable variance (underspend) of £0.039m (0.02% of the total budget) and service reports by Strategic Leads are attached as Appendix 2.

- 4.2** Notes on the projected annual variances in excess of £0.050m are highlighted and noted within Appendix 3, with additional information on action being taken to minimise or mitigate overspends where possible.
- 4.3** Agreed savings and management adjustments actioned within 2019/20 are monitored with current indications showing that of the total target being monitored (£2.749m) and £0.162m is currently projected not to be achieved.
- 4.4** The latest budgetary control report to Health and Social Care Partnership Board on 7 August 2019 reported a projected overspend of £0.954m. The report advised that management were working on plans to mitigate this overspend, otherwise this would have an impact on HSCP reserves. It is not anticipated at this time that there would be an impact on the Council.

Capital

- 4.5** The current progress on the capital plan is shown in Appendices 5 to 8.
- 4.6** The overall programme summary report at Appendix 5 shows that planned expenditure and resource for 2019/20 is lower than budgeted by £1.635m (2.35% of the budget), made up of £2.076m relating to project slippage, partially offset by £0.441m relating to an in year overspend.
- 4.7** Appendix 5 also provides both an analysis of the overall programme at each alert status and a summary budgetary control report. The tables at the top detail both the number of projects and the corresponding spend as a percentage of the overall programme currently at red, amber or green alert status for project life and the current year.
- 4.8** Appendix 6 details financial analysis of projects at red status and Appendix 7 is amber, with additional information on action being taken to minimise or mitigate under or overspends where possible. Appendix 8 provides an analysis of projects at green status where the variance is over £0.050m. Appendix 9 provides an analysis of resources where the variance is over £0.050m.
- 4.9** From the analysis within the appendices it can be seen that there are three projects with material slippage, these are listed as follows:

| Project Name | Current Slippage (£m) | Previous Period Slippage (£m) |
|----------------------------------|------------------------------|--------------------------------------|
| Westbridgend Community Centre | 0.635 | n/a |
| A813 Road Improvements – phase 1 | 0.336 | n/a |
| Regeneration Fund | 0.851 | n/a |

Financial Statements

- 4.10** As noted in 3.6 above Members were only asked to note the audited Financial Statements may be presented to Audit Committee rather than Council in September 2019. However, following Standing Orders, Members must approve the formal delegation of approving these Statements.

5. Option Appraisal

- 5.1** No option appraisal was required for this report.

6. People Implications

- 6.1** There are no people implications.

7. Financial and Procurement Implications

- 7.1** The report notes the projected in-year financial position for both General Services revenue and capital budgets.

8. Risk Analysis

- 8.1** The main risks are as follows:

- (a) The present variances should be viewed in the knowledge that there are a number of variable factors which could arise between now and 31 March and which could affect the year end results for both the revenue and capital budgets; and
- (b) As a consequence of current market conditions, capital receipts may either not be received or they may be less than anticipated. A shortfall in capital receipts may affect the revenue budget position due to the assumption within the budget of £4m capital receipts being used to reduce loan charges. Currently, it is anticipated that the £4m will be achieved. This is being closely monitored and any issues will be reported to Council.

9. Equalities Impact Assessment (EIA)

- 9.1** No equalities impact assessment was required in relation to this report.

10. Environmental Sustainability

- 10.1** No assessment of environmental sustainability was required in relation to this report.

11. Consultation

- 11.1** All services involved in delivering the revenue and capital budgets have been consulted in the compilation of this report.

12. Strategic Assessment

- 12.1** Proper budgetary control and sound financial practice are cornerstones of good governance and support Council and officers to pursue the strategic priorities of the Council's current Strategic Plan. This report forms part of the financial governance of the Council.

Stephen West
Strategic Lead - Resources

Date: 22 August 2019

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Appendices:

- Appendix 1 - Revenue Budgetary Control 2019/20
– Corporate Summary
- Appendix 2 - Revenue Budgetary Control 2019/20
– Strategic Lead Summaries
- Appendix 3 - Analysis of Revenue Variances over
£50,000
- Appendix 4 - 2019/20 Savings and Management
Adjustments Monitoring
- Appendix 5 - Overall Capital Programme Summary
Financials
- Appendix 6 - Analysis of Projects at Red Status
- Appendix 7 - Analysis of Projects at Amber Status
- Appendix 8 - Analysis of Projects at Green Status over
£50,000
- Appendix 9 - Analysis of Resources

Background Papers: Ledger output – period 4
General Services Revenue Estimates 2019/20
General Services 10 Year Capital Plan Update - Council 27
March 2019

Wards Affected All Wards

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
SUMMARY

APPENDIX 1

PERIOD END DATE

31 July 2019

| Department Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | Annual RAG Status |
|--|-------------------------|-----------------------------|--------------------|------------------|----------------------|
| | £000 | £000 | £000 | £000 | % |
| Strategic Director - Transformation & Public Sector Reform | 615 | 333 | 643 | 28 | 5% |
| Strategic Director - Regeneration, Environment & Growth | 11,372 | 3,729 | 11,444 | 72 | 1% |
| Resources | 5,632 | 6,600 | 5,627 | (5) | 0% |
| Regulatory | 2,592 | 841 | 2,582 | (10) | 0% |
| People & Technology | 6,151 | 2,805 | 6,092 | (59) | -1% |
| Communications, Culture and Community | 17,249 | 5,207 | 17,310 | 61 | 0% |
| Education, Learning and Attainment | 96,823 | 32,516 | 96,881 | 58 | 0% |
| Roads | 3,333 | 950 | 3,323 | (10) | 0% |
| Housing and Employability | 4,726 | 1,488 | 4,718 | (9) | 0% |
| Regeneration | (2,452) | (1,090) | (2,578) | (126) | 5% |
| Miscellaneous Services | 4,719 | 2,913 | 4,859 | 140 | 3% |
| Loan Charges | 6,868 | 2,289 | 6,868 | 0 | 0% |
| Requisition (VJB) | 750 | 250 | 750 | 0 | 0% |
| Requisition (SPT) | 1,592 | 531 | 1,592 | 0 | 0% |
| Requisition (CJP) | 2,017 | 672 | 2,017 | 0 | 0% |
| Requisition (HSCP) | 67,801 | 22,600 | 67,801 | 0 | 0% |
| Non GAE Allocation | (6,953) | (2,318) | (6,953) | 0 | 0% |
| Contingency Fund | 0 | (180) | (180) | (180) | 0% |
| Total Expenditure | 222,835 | 80,136 | 222,796 | (39) | 0% |
| Council Tax/CT Replacement Scheme | (34,797) | (10,997) | (34,797) | 0 | 0% |
| Revenue Support Grant/ NDR | (187,063) | (75,915) | (187,063) | 0 | 0% |
| Use of Reserves | (975) | (325) | (975) | 0 | 0% |
| Total Resources | (222,835) | (87,237) | (222,835) | 0 | 0% |
| Net Expenditure | 0 | (7,101) | (39) | (39) | -0.02% |

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2019/2020
 STRATEGIC DIRECTOR - TRANSFORMATION & PUBLIC SECTOR REFORM

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | | Annual RAG Status |
|------------------------------|----------------------|-----------------------|-----------------|------------------|-----------|-------------------|
| | | | | | | |
| Service Summary | £000 | £000 | £000 | £000 | % | |
| Procurement | 615 | 333 | 643 | 28 | 5% | ↓ |
| Total Net Expenditure | 615 | 333 | 643 | 28 | 5% | ↓ |

WEST DUNBARTONSHIRE COUNCIL
 REVENUE BUDGETARY CONTROL 2019/2020
 STRATEGIC DIRECTOR - REGENERATION, ENVIRONMENT & GROWTH

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | | Annual RAG Status |
|--|----------------------|-----------------------|-----------------|------------------|-----------|-------------------|
| Service Summary | £000 | £000 | £000 | £000 | % | |
| Transport, Fleet & Maintenance Services | (398) | 197 | (398) | 0 | 0% | → |
| Grounds Maintenance & Street Cleaning Client | 7,363 | 2,454 | 7,363 | 0 | 0% | → |
| Outdoor Services | 239 | 72 | 263 | 24 | 10% | ↓ |
| Burial Grounds | (139) | (114) | (137) | 2 | -1% | ↓ |
| Crematorium | (945) | (200) | (897) | 48 | -5% | ↓ |
| Waste Services | 7,754 | 2,334 | 7,756 | 2 | 0% | ↓ |
| Depots | 0 | 94 | 0 | 0 | 0% | → |
| Ground Maintenance & Street Cleaning Trading A/c | (2,502) | (1,108) | (2,505) | (3) | 0% | ↑ |
| Total Net Expenditure | 11,372 | 3,729 | 11,444 | 73 | 1% | ↓ |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
RESOURCES SUMMARY

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | | Annual RAG Status |
|-----------------------------------|----------------------------|-----------------------------|--------------------|------------------|-----------|----------------------|
| Service Summary | £000 | £000 | £000 | £000 | % | |
| Audit | 150 | 120 | 139 | (11) | -7% | ↑ |
| Central Administration Support | 2,414 | 791 | 2,391 | (23) | -1% | ↑ |
| Finance | 1,399 | 563 | 1,405 | 6 | 0% | ↓ |
| Rent Rebates & Allowances | 54 | 4,355 | 54 | 0 | 1% | ↓ |
| Revenues & Benefits | 2,064 | 784 | 2,076 | 12 | 1% | ↓ |
| Finance Business Centre | 298 | 74 | 306 | 8 | 3% | ↓ |
| Cost of Collection of Rates | 24 | (2) | 24 | 0 | 0% | → |
| Cost of Collection of Council Tax | (771) | (85) | (768) | 3 | 0% | ↓ |
| Total Net Expenditure | 5,632 | 6,600 | 5,627 | (5) | 0% | ↑ |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
REGULATORY SUMMARY

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | | Annual RAG Status |
|---|----------------------------|-----------------------------|--------------------|------------------|-----------|----------------------|
| Service Summary | £000 | £000 | £000 | £000 | % | |
| Democratic and Registration Service | 734 | 220 | 706 | (28) | -4% | ↑ |
| Environmental Health/ Trading Standards | 679 | 278 | 676 | (3) | 0% | ↑ |
| Licensing | (123) | (28) | (112) | 11 | -9% | ↓ |
| Legal Services | 879 | 347 | 893 | 14 | 2% | ↓ |
| Planning | 423 | 24 | 419 | (4) | -1% | ↑ |
| Total Net Expenditure | 2,592 | 841 | 2,582 | (10) | 0% | ↑ |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
PEOPLE AND TECHNOLOGY

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | | Annual RAG Status |
|----------------------------------|----------------------------|-----------------------------|--------------------|------------------|------------|----------------------|
| Service Summary | £000 | £000 | £000 | £000 | % | |
| Transactional Services | 649 | 219 | 655 | 6 | 1% | ↓ |
| Human Resources (including risk) | 1,236 | 325 | 1,189 | (47) | -4% | ↑ |
| Information Services | 3,901 | 2,156 | 3,903 | 2 | 0% | ↓ |
| Change Support | 365 | 105 | 345 | (20) | -5% | ↑ |
| Total Net Expenditure | 6,151 | 2,805 | 6,092 | (59) | -1% | ↑ |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
COMMUNICATIONS, CULTURE AND COMMUNITIES

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | | Annual RAG Status |
|------------------------------|----------------------|-----------------------|-----------------|------------------|-----------|-------------------|
| Service Summary | £000 | £000 | £000 | £000 | % | |
| Communications & Marketing | 316 | 97 | 310 | (6) | -2% | ↑ |
| Citizen Services | 1,363 | 429 | 1,362 | (1) | 0% | ↑ |
| Performance & Strategy | 360 | 112 | 360 | 0 | 0% | → |
| Libraries, Museums, Culture | 1,750 | 467 | 1,752 | 2 | 0% | ↓ |
| Arts and Heritage | 459 | 136 | 453 | (6) | -1% | ↑ |
| Office Accommodation | 1,503 | 292 | 1,512 | 9 | 1% | ↓ |
| Clydebank Town Hall | 380 | 14 | 397 | 17 | 4% | ↓ |
| Catering Services | 4,189 | 1,124 | 4,193 | 4 | 0% | ↓ |
| Building Cleaning | 1,479 | 497 | 1,486 | 7 | 0% | ↓ |
| Building Cleaning PPP | (241) | (108) | (243) | (2) | 1% | ↑ |
| Facilities Assistants | 2,104 | 566 | 1,992 | (112) | -5% | ↑ |
| Facilities Management | 327 | 119 | 337 | 11 | 3% | ↓ |
| Leisure Management | 3,141 | 1,412 | 3,281 | 140 | 4% | ↓ |
| Events | 120 | 49 | 118 | (2) | -2% | ↑ |
| Total Net Expenditure | 17,249 | 5,207 | 17,310 | 61 | 0% | ↓ |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
EDUCATION, LEARNING AND ATTAINMENT

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | Annual RAG Status |
|---------------------------------------|----------------------|-----------------------|-----------------|------------------|-------------------|
| Service Summary | £000 | £000 | £000 | £000 | % |
| Primary Schools | 28,200 | 9,190 | 28,494 | 294 | 1% |
| Secondary Schools | 26,393 | 9,048 | 26,605 | 212 | 1% |
| Specialist Educational Provision | 14,794 | 4,604 | 14,808 | 14 | 0% |
| Psychological Services | 508 | 135 | 497 | (11) | -2% |
| Sport Development / Active Schools | 580 | 101 | 579 | (0) | 0% |
| Early Education | 8,317 | 3,021 | 8,075 | (242) | -3% |
| PPP | 14,776 | 5,397 | 14,560 | (217) | -1% |
| Cultural Services | 564 | 229 | 567 | 3 | 1% |
| Curriculum for Excellence | 182 | 39 | 182 | 0 | 0% |
| Central Admin | 254 | 106 | 273 | 19 | 8% |
| Workforce CPD | 353 | 143 | 367 | 14 | 4% |
| Performance & Improvement | 434 | 146 | 449 | 15 | 4% |
| Education Development | 1,471 | 357 | 1,427 | (44) | -3% |
| Raising Attainment - Primary | 0 | (0) | (0) | (0) | 0% |
| Raising Attainment - Secondary | (0) | 0 | (0) | 0 | 0% |
| Pupil Equity Fund (including LAC PEF) | (0) | 0 | (0) | 0 | 0% |
| Total Net Expenditure | 96,823 | 32,516 | 96,881 | 58 | 0% |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
ENVIRONMENT AND NEIGHBOURHOOD

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | | Annual RAG Status |
|------------------------------|----------------------------|-----------------------------|--------------------|------------------|-----------|----------------------|
| | | | | | | |
| Service Summary | £000 | £000 | £000 | £000 | % | |
| Roads Operations | (839) | (41) | (850) | (11) | 1% | ↑ |
| Roads Services | 4,172 | 991 | 4,173 | 1 | 0% | ↓ |
| Total Net Expenditure | 3,333 | 950 | 3,323 | (10) | 0% | ↑ |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
HOUSING AND EMPLOYABILITY

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | | Annual RAG Status |
|------------------------------|----------------------------|-----------------------------|--------------------|------------------|-----------|----------------------|
| Service Summary | £000 | £000 | £000 | £000 | % | |
| Working 4 U | 2,997 | 724 | 2,997 | 0 | 0% | → |
| Communities | 866 | 234 | 866 | 0 | 0% | → |
| Homeless Persons | 290 | 438 | 294 | 3 | 1% | ↓ |
| Private Sector housing | 43 | 8 | 47 | 4 | 9% | ↓ |
| Anti Social Behaviour | 529 | 84 | 514 | (16) | -3% | ↑ |
| Total Net Expenditure | 4,726 | 1,488 | 4,718 | (9) | 0% | ↑ |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
REGENERATION

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | Annual RAG Status |
|---|----------------------------|-----------------------------|--------------------|------------------|----------------------|
| Service Summary | £000 | £000 | £000 | £000 | % |
| Housing Maintenance Trading A/c | (1,078) | (330) | (1,087) | (9) | 1% |
| Housing Asset and Investment | 49 | 1 | 5 | (44) | -90% |
| Corporate Assets and Capital Investment Programme | (2,147) | (852) | (2,199) | (52) | 2% |
| Economic Development | 386 | 12 | 391 | 5 | 1% |
| Central Repairs & Maintenance | (238) | (85) | (256) | (18) | 8% |
| Private Sector Housing Grants | 83 | 54 | 85 | 2 | 2% |
| Consultancy Services | 493 | 110 | 483 | (10) | -2% |
| Total Net Expenditure | (2,452) | (1,090) | (2,578) | (126) | 5% |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
MISCELLANEOUS

APPENDIX 2

PERIOD END DATE

31 July 2019

| Service / Subjective Summary | Total Budget 2019/20 | Spend to Date 2019/20 | Projected Spend | Variance 2019/20 | Annual RAG Status |
|--|----------------------------|-----------------------------|--------------------|------------------|----------------------|
| Service Summary | £000 | £000 | £000 | £000 | % |
| Sundry Services | 2,311 | 2,094 | 2,433 | 122 | 5% ↓ |
| Members Allowances, etc | 597 | 193 | 597 | 0 | 0% → |
| CPP | 14 | 5 | 14 | 0 | 0% → |
| European Employability | 510 | 170 | 510 | 0 | 0% → |
| Chief Executive, Directors and Strategic Leads | 1,287 | 451 | 1,305 | 18 | 1% ↓ |
| Total Net Expenditure | 4,719 | 2,913 | 4,859 | 140 | 3% ↓ |

YEAR END DATE

31 July 2019

| Budget Details | Variance Analysis | | | |
|--|-------------------|-----------------|----------|------------|
| | Total Budget | Projected Spend | Variance | RAG Status |
| | £000 | £000 | £000 | % |
| Communications, Culture & Community | | | | |

| | | | | | |
|-----------------------------------|---|-------|-------|-----|---|
| Facilities Assistants | 2,104 | 1,992 | (112) | -5% | ↑ |
| Service Description | This service provides Facility Assistants throughout WDC buildings | | | | |
| Main Issues / Reason for Variance | There has been a reduction in Facilities Assistant costs for a variety of reasons - such as: rationalisation of schools estate and campus approach; timing of filling vacant posts; reduction in overtime due to less out of hours requests | | | | |
| Mitigating Action | The vacancies have been managed throughout the year taking cognisance of demand from service users to ensure no effect on service delivery | | | | |
| Anticipated Outcome | Underspend will be achieved | | | | |

| | | | | | |
|-----------------------------------|---|-------|-----|----|---|
| Leisure Management | 3,141 | 3,281 | 140 | 4% | ↓ |
| Service Description | Payment to West Dunbartonshire Leisure Trust for leisure services | | | | |
| Main Issues / Reason for Variance | The reason for this variance is in relation to the projected non achievement in-year of the community facilities saving | | | | |
| Mitigating Action | Limited action can be taken to reduce this overspend until a firm decision is made as to the future of the community facilities | | | | |
| Anticipated Outcome | A year end overspend is currently anticipated | | | | |

Education , Learning and Attainment

| | | | | | |
|-----------------------------------|---|--------|-----|----|---|
| Primary Schools | 28,200 | 28,494 | 294 | 1% | ↓ |
| Service Description | This service area includes all Primary Schools. | | | | |
| Main Issues / Reason for Variance | The main variances are in relation to average teacher salaries are greater than assumed in the budget £30k and savings from teacher turnover £80k have not materialised. In addition, we are projecting adverse on cover costs of £160k . | | | | |
| Mitigating Action | Management will continue to review the service and take action were appropriate to minimise the overspend | | | | |
| Anticipated Outcome | An overspend is likely to continue | | | | |

| | | | | | |
|-----------------------------------|---|--------|-----|----|---|
| Secondary Schools | 26,393 | 26,605 | 212 | 1% | ↓ |
| Service Description | This service area includes all Secondary Schools. | | | | |
| Main Issues / Reason for Variance | The main variances are due to a significant drop in demand for school meals and vending machines income for secondary schools £181k and the school meals income budget was overstated by £80k. This is partially offset by non teaching vacancies and projected underspend within the school bus contract | | | | |
| Mitigating Action | Management will continue to review the service and take action were appropriate to minimise the overspend | | | | |
| Anticipated Outcome | An adverse variance is likely to continue | | | | |

YEAR END DATE

31 July 2019

| Budget Details | Variance Analysis | | | |
|----------------|-------------------|-----------------|----------|------------|
| | Total Budget | Projected Spend | Variance | RAG Status |
| | £000 | £000 | £000 | % |

| | | | | | |
|-----------------------------------|---|-------|-------|-----|---|
| Early Education | 8,317 | 8,075 | (242) | -3% | ↑ |
| Service Description | This services area includes all Early Years establishments within West Dunbartonshire. | | | | |
| Main Issues / Reason for Variance | Employee Costs are showing an underspend mainly due to staff vacancies. Some of this is roll-related (and will change as roll numbers rise during the year) and some is due to delays in the recruitment process. | | | | |
| Mitigating Action | Staffing levels vary continuously basis due to the statutory staff/ children ratios. Vacancies will continue to be monitored to ensure the most efficient use of staffing and financial resources. Recruitment has been ongoing and a number of new starts are anticipated in October. This will ensure that the level of service - dictated by roll numbers - is not adversely affected. | | | | |
| Anticipated Outcome | A favourable variance is projected at the year end. | | | | |

| | | | | | |
|-----------------------------------|--|--------|-------|-----|---|
| PPP | 14,776 | 14,560 | (217) | -1% | ↑ |
| Service Description | This service area includes Vale of Leven, Clydebank High and St Peter the Apostle High Schools and St Eunan's Primary School. The costs charged to this service are Property costs and the Unitary charge. | | | | |
| Main Issues / Reason for Variance | This favourable variance is in relation to lower than anticipated utility costs which reflects 2018/19 outturn | | | | |
| Mitigating Action | No action required | | | | |
| Anticipated Outcome | A favourable variance is projected at the year end. | | | | |

Regeneration

| | | | | | |
|---|--|---------|------|----|---|
| Corporate Assets and Capital Investment Programme | (2,147) | (2,199) | (52) | 2% | ↑ |
| Service Description | This service provides asset and estate management | | | | |
| Main Issues / Reason for Variance | The main reason for the anticipated underspend is due to staff vacancies in the current year | | | | |
| Mitigating Action | Managers working to fill current vacancies | | | | |
| Anticipated Outcome | An underspend will be achieved | | | | |

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2019/2020
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 July 2019

| Budget Details | Variance Analysis | | | |
|----------------|-------------------|-----------------|----------|------------|
| | Total Budget | Projected Spend | Variance | RAG Status |
| | £000 | £000 | £000 | % |
| Other | | | | |

| | | | | | |
|-----------------------------------|--|-------|-------|----|---|
| Contingency Fund | 0 | (180) | (180) | 0% | ↑ |
| Service Description | The contingency fund is used to accommodate externally influenced movements in service budgets | | | | |
| Main Issues / Reason for Variance | The balance held in the contingency fund relates to the budget for the charge for Carbon Reduction Commitment no longer being required | | | | |
| Mitigating Action | No mitigating action required as variance is favourable. | | | | |
| Anticipated Outcome | Underspend will be achieved | | | | |

WEST DUNBARTONSHIRE COUNCIL
MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2019/20

Appendix 4

| Efficiency reference | Efficiency Detail | budgeted Amount £ | Projection of Total Saved £ | Projection of Total Not Saved £ | Comment |
|----------------------|--|-------------------|-----------------------------|---------------------------------|---|
| MA1 | Corporate Review of Service Management structures | 250,000 | 250,000 | - | |
| MA2 | Resources Service Restructure | 317,879 | 317,879 | - | |
| MA4 | Expansion of Pest Control Service | 1,500 | 1,500 | - | |
| MA5 | Reduce travel budget by use of pool cars (EH) | 2,000 | 2,000 | - | |
| MA6 | Stop providing newspapers, tea, coffee, milk, etc to elected members. | 2,000 | 2,000 | - | |
| MA7 | Regulatory Services - service restructure and appropriate capitalisation | 105,723 | 105,723 | - | |
| MA8 | Reduce Training Budget | 5,000 | 5,000 | - | |
| MA9 | Rationalise software systems within ICT estate to reduce areas of duplication - reducing ongoing licencing costs | 30,000 | 30,000 | - | |
| MA10 | Restructure of People & Technology Service | 35,041 | 35,041 | - | |
| MA11 | Reduce budget for upskilling of early years workforce - not required due to high levels of qualifications in place | 19,319 | 19,319 | - | |
| MA12 | Reduce Payment to Other Bodies - Education due to improved in-house capacity and capabilities | 80,000 | 80,000 | - | |
| MA13 | Education Service Rationalisation | 81,000 | 81,000 | - | |
| MA14 | Provision of food hygiene training to Working from U and other parts of the Council (Facilities Management) EH | 1,000 | 1,000 | - | |
| MA15 | Reduce revenue maintenance budget in Roads following capital investment | 50,000 | 50,000 | - | |
| MA16 | Restructure Environment & Neighbourhood services across the 4 services to reflect current service delivery proposals | 150,000 | 127,680 | 22,320 | Not anticipated to be fully achieved due to the timing of VER/VS/redeployment |
| MA17 | Reduction in management fee for WDLT | 150,000 | 150,000 | - | |
| MA18 | Capitalisation of staff costs across Roads, Transport and Greenspace as a result of time required to manage the significant capital investment | 350,000 | 350,000 | - | |
| MA19 | Undertake a proportion of asbestos surveys in void houses in-house rather than use an external contractor to deliver all survey work. | 3,000 | 3,000 | - | |

WEST DUNBARTONSHIRE COUNCIL
MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2019/20

Appendix 4

| Efficiency reference | Efficiency Detail | budgeted Amount £ | Projection of Total Saved £ | Projection of Total Not Saved £ | Comment |
|----------------------|---|-------------------|-----------------------------|---------------------------------|--|
| MA20 | Undertake legionella risk assessments in house rather than using external contractor. | 10,000 | 10,000 | - | |
| MA21 | Economic Development - Other Funding - end contribution towards Great Scottish Swim to zero | 10,000 | 10,000 | - | |
| MA22 | Regeneration Services restructure | 36,409 | 36,409 | - | |
| MA23 | Capitalise appropriate Regeneration team staff costs | 50,663 | 50,663 | - | |
| MA24 | Increased capitalisation of staff costs across Asset Management following a review of time spent to manage the significant capital investment | 433,000 | 433,000 | - | |
| MA26 | Increased charge to Renfrewshire Council for management of Empty Homes Service | 3,000 | 3,000 | - | |
| MA27 | Budget for Internships reduced | 15,000 | 15,000 | - | |
| MA28 | Homelessness (Housing Solutions) Service Redesign | 25,000 | 25,000 | - | |
| MA29 | 30+ employment grant to be incorporated into EU funded programme | 35,000 | 35,000 | - | |
| MA31 | Restructure of Anti-Social Behaviour & Estate Caretaking Services | 57,528 | 57,528 | - | |
| SO | Overtime saving | 150,000 | 150,000 | - | |
| MA | Overtime saving | 150,000 | 150,000 | - | |
| SO25 | Undertake a review of Community Facilities operated by WDLT | 140,000 | - | 140,000 | Savings options have been to Community Consultation and work to identify the best options for delivery of the saving whilst preserving local access to facilities is continuing. |
| | | 2,749,062 | 2,586,742 | 162,320 | |

APPENDIX 5

31 July 2019

4

| Project Status Analysis | Project Life Status Analysis | | | | Current Year Project Status Analysis | | | |
|---|----------------------------------|--------------------------|---------------------|-------------------------------|--------------------------------------|--------------------------|---------------------|-------------------------------|
| | Number of Projects at RAG Status | % Projects at RAG Status | Spend to Date £000 | % Project Spend at RAG Status | Number of Projects at RAG Status | % Projects at RAG Status | Spend to Date £000 | % Project Spend at RAG Status |
| Red | | | | | | | | |
| Projects are forecast to be overspent and/or experience material delay to completion | 7 | 7.3% | 50,243 | 29.9% | 7 | 7.3% | 730 | 7.1% |
| Amber | | | | | | | | |
| Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time | 3 | 3.1% | 3,935 | 2.3% | 3 | 3.1% | 15 | 0.1% |
| Green | | | | | | | | |
| Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time | 86 | 89.6% | 113,949 | 67.8% | 86 | 89.6% | 9,514 | 92.7% |
| TOTAL EXPENDITURE | 96 | 100% | 168,127 | 100% | 96 | 100% | 10,259 | 100% |
| Project Status Analysis | Project Life Financials | | | | Current Year Financials | | | |
| | Budget £000 | Spend to Date £000 | Forecast Spend £000 | Forecast Variance £000 | Budget £000 | Spend to Date £000 | Forecast Spend £000 | Forecast Variance £000 |
| Red | | | | | | | | |
| Projects are forecast to be overspent and/or significant delay to completion | 68,159 | 50,243 | 68,780 | 622 | 3,656 | 730 | 2,065 | (1,591) |
| Amber | | | | | | | | |
| Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time | 4,392 | 3,935 | 4,432 | 40 | 472 | 15 | 294 | (178) |
| Green | | | | | | | | |
| Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time | 258,186 | 113,949 | 258,595 | 409 | 65,438 | 9,514 | 65,572 | 134 |
| TOTAL EXPENDITURE | 330,737 | 168,127 | 331,807 | 1,071 | 69,566 | 10,259 | 67,931 | (1,635) |
| TOTAL RESOURCES | (330,737) | (168,127) | (331,807) | (1,071) | (69,566) | (10,259) | (67,931) | 1,635 |
| NET EXPENDITURE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

**WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS**

APPENDIX 6

MONTH END DATE

31 July 2019

PERIOD

4

| Budget Details | Project Life Financials | | | | | |
|----------------|-------------------------|---------------|---|----------------|----------|---|
| | Budget | Spend to Date | | Forecast Spend | Variance | |
| | £000 | £000 | % | £000 | £000 | % |

1

| Kilpatrick School - New Build | | | | | | |
|---|--|-----------|-------------------|-----------|-----|------|
| Project Life Financials | 10,571 | 10,687 | 101% | 10,836 | 265 | 3% |
| Current Year Financials | 56 | 173 | 306% | 321 | 265 | 469% |
| Project Description | Design and build of construction of Additional Support Needs School. | | | | | |
| Project Lifecycle | Planned End Date | 31-Mar-20 | Forecast End Date | 31-Mar-20 | | |
| Main Issues / Reason for Variance | | | | | | |
| The Final Account has yet to be agreed and will require to be negotiated as the contractor is claiming additional monies beyond the contract sum and available budget, which generates a financial risk that Officers are seeking to mitigate where possible. At present, the forecast outturn is anticipating an overspend in the region of £0.265m which constitutes the additional asbestos removal costs and the final 1.5% retention which there is a contractual obligation to pay. Project was physically complete November 2017 with retentions due to be paid when all defects are rectified. At this time there are two defects still to be resolved, however it is anticipated retention release will occur this financial year. | | | | | | |
| Mitigating Action | | | | | | |
| Opportunities to mitigate are limited at this time. The Council are obligated to make payment, however continue to meet with Hubwest on a monthly basis with a view to agreeing the final account and resolving the financial position. | | | | | | |
| Anticipated Outcome | | | | | | |
| Project complete albeit over budget. | | | | | | |

APPENDIX 6

31 July 2019

4

| Budget Details | Project Life Financials | | | | |
|----------------|-------------------------|---------------|---|----------------|----------|
| | Budget | Spend to Date | | Forecast Spend | Variance |
| | £000 | £000 | % | £000 | £000 |

| | | | | | | |
|-------------------------|--------|--------|------|--------|-----|------|
| Project Life Financials | 16,464 | 16,683 | 101% | 16,704 | 240 | 1% |
| Current Year Financials | 18 | 16 | 91% | 37 | 19 | 106% |

| | |
|---------------------|---|
| Project Description | Construction of new primary school in Balloch to incorporate St Kessog's PS, Haldane PS and Jamestown PS and EE&CC. |
|---------------------|---|

| | | | | |
|-------------------|------------------|-----------|-----------------|-----------|
| Project Lifecycle | Planned End Date | 31-Mar-20 | Actual End Date | 31-Mar-20 |
|-------------------|------------------|-----------|-----------------|-----------|

| Main Issues / Reason for Variance | |
|-----------------------------------|-------|
| 1 | 1.1 |
| 2 | 2.1 |
| 3 | 3.1 |
| 4 | 4.1 |
| 5 | 5.1 |
| 6 | 6.1 |
| 7 | 7.1 |
| 8 | 8.1 |
| 9 | 9.1 |
| 10 | 10.1 |
| 11 | 11.1 |
| 12 | 12.1 |
| 13 | 13.1 |
| 14 | 14.1 |
| 15 | 15.1 |
| 16 | 16.1 |
| 17 | 17.1 |
| 18 | 18.1 |
| 19 | 19.1 |
| 20 | 20.1 |
| 21 | 21.1 |
| 22 | 22.1 |
| 23 | 23.1 |
| 24 | 24.1 |
| 25 | 25.1 |
| 26 | 26.1 |
| 27 | 27.1 |
| 28 | 28.1 |
| 29 | 29.1 |
| 30 | 30.1 |
| 31 | 31.1 |
| 32 | 32.1 |
| 33 | 33.1 |
| 34 | 34.1 |
| 35 | 35.1 |
| 36 | 36.1 |
| 37 | 37.1 |
| 38 | 38.1 |
| 39 | 39.1 |
| 40 | 40.1 |
| 41 | 41.1 |
| 42 | 42.1 |
| 43 | 43.1 |
| 44 | 44.1 |
| 45 | 45.1 |
| 46 | 46.1 |
| 47 | 47.1 |
| 48 | 48.1 |
| 49 | 49.1 |
| 50 | 50.1 |
| 51 | 51.1 |
| 52 | 52.1 |
| 53 | 53.1 |
| 54 | 54.1 |
| 55 | 55.1 |
| 56 | 56.1 |
| 57 | 57.1 |
| 58 | 58.1 |
| 59 | 59.1 |
| 60 | 60.1 |
| 61 | 61.1 |
| 62 | 62.1 |
| 63 | 63.1 |
| 64 | 64.1 |
| 65 | 65.1 |
| 66 | 66.1 |
| 67 | 67.1 |
| 68 | 68.1 |
| 69 | 69.1 |
| 70 | 70.1 |
| 71 | 71.1 |
| 72 | 72.1 |
| 73 | 73.1 |
| 74 | 74.1 |
| 75 | 75.1 |
| 76 | 76.1 |
| 77 | 77.1 |
| 78 | 78.1 |
| 79 | 79.1 |
| 80 | 80.1 |
| 81 | 81.1 |
| 82 | 82.1 |
| 83 | 83.1 |
| 84 | 84.1 |
| 85 | 85.1 |
| 86 | 86.1 |
| 87 | 87.1 |
| 88 | 88.1 |
| 89 | 89.1 |
| 90 | 90.1 |
| 91 | 91.1 |
| 92 | 92.1 |
| 93 | 93.1 |
| 94 | 94.1 |
| 95 | 95.1 |
| 96 | 96.1 |
| 97 | 97.1 |
| 98 | 98.1 |
| 99 | 99.1 |
| 100 | 100.1 |

The main construction project reached the end of the defect rectification period on 9 February 2019, however retention of £0.155m is currently being held which will be released when the Making Good Defects certificate is issued Autumn 2019. Haldane School demolition works were certified complete March 2019. The overall project is reporting an anticipated overspend of £0.240m at this time and is expected to be financially complete by 31 March 2020.

Mitigating Action

None available

Anticipated Outcome

Delivery of project on programme, however forecast overspend in the region of £0.240m

**WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS**

APPENDIX 6

MONTH END DATE

31 July 2019

PERIOD

4

| Budget Details | Project Life Financials | | | | | |
|----------------|-------------------------|---------------|---|----------------|----------|---|
| | Budget | Spend to Date | | Forecast Spend | Variance | |
| | £000 | £000 | % | £000 | £000 | % |

| | | | | | | | |
|---|-----------------------------------|------------------------------------|-----------|-------------------|-----------|-------|-------|
| 3 | New Westbridgend Community Centre | | | | | | |
| | Project Life Financials | 675 | 40 | 6% | 675 | (0) | 0% |
| | Current Year Financials | 635 | 0 | 0% | 0 | (635) | -100% |
| | Project Description | New Westbridgend Community Centre. | | | | | |
| | Project Lifecycle | Planned End Date | 31-Mar-20 | Forecast End Date | 31-Mar-20 | | |
| Main Issues / Reason for Variance | | | | | | | |
| The demolition of the old Community Centre was completed end of October 2017 with retentions paid October 2018. Meeting with newly constituted community group has taken place and once it has been confirmed that they are in a position to take over running the establishment officers will progress to the design of the new community centre. The project is currently at feasibility stage with the next progress meeting scheduled for August. At this time it is estimated there will be no spend in 2019/20. | | | | | | | |
| Mitigating Action | | | | | | | |
| None available at this time due to the difficulty in forming community group, and changing group members. | | | | | | | |
| Anticipated Outcome | | | | | | | |
| Project to be delivered later than anticipated due to difficulty in forming community group but still anticipated to deliver within budget. | | | | | | | |

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

MONTH END DATE

31 July 2019

PERIOD

4

| Budget Details | Project Life Financials | | | | | |
|----------------|-------------------------|---------------|---|----------------|----------|---|
| | Budget | Spend to Date | | Forecast Spend | Variance | |
| | £000 | £000 | % | £000 | £000 | % |

4

| A813 Road Improvement Phase 1 | | | | | | |
|--|-------------------------------|-----------|-------------------|-----------|-------|------|
| Project Life Financials | 2,325 | 723 | 31% | 2,325 | 0 | 0% |
| Current Year Financials | 836 | 9 | 1% | 500 | (336) | -40% |
| Project Description | A813 Road Improvement Phase 1 | | | | | |
| Project Lifecycle | Planned End Date | 31-Mar-21 | Forecast End Date | 31-Mar-21 | | |
| Main Issues / Reason for Variance | | | | | | |
| Further works have been identified as part of a project anticipated to commence autumn 2019. Project works will include resurfacing Dumbarton to Lions Gate, and consultancy and potential local land purchase. At this time it is anticipated that an element of these works will be required to be rephased to 2020/21 due to works being carried out by Scottish Power before project work can commence. This project will also be effected by the closure of Lomond Bridge therefore at this time it anticipated that only £0.500m of the budget will be spent in 2019/20 with £0.336m required to be rephased to 2020/21. | | | | | | |
| Mitigating Action | | | | | | |
| None required at this time. | | | | | | |
| Anticipated Outcome | | | | | | |
| To provide an improved A813. | | | | | | |

APPENDIX 6

31 July 2019

4

| Budget Details | Project Life Financials | | | | |
|----------------|-------------------------|---------------|---|----------------|----------|
| | Budget | Spend to Date | | Forecast Spend | Variance |
| | £000 | £000 | % | £000 | £000 |

| | | | | | | |
|-------------------------|--|-----------|-------------------|-----------|-------|------|
| Project Life Financials | 1,080 | 0 | 0% | 1,080 | 0 | 0% |
| Current Year Financials | 270 | 0 | 0% | 100 | (170) | -63% |
| Project Description | To overcoat 4 bridges over River Leven | | | | | |
| Project Lifecycle | Planned End Date | 31-Mar-25 | Forecast End Date | 31-Mar-25 | | |

Remedial work required to Bonhill Bridge, Dumbarton Bridge, Artizan Bridge and Footbridge from Renton to Vale of Leven Industrial Estate. Works have been delayed due to a longer than expected procurement process with preparation of tender documentation taking longer the anticipated and the time taken to prepare the work packages required for the structures, therefore it is expected that only £0.100m of the budget will be spent in 2019/20. Physical works anticipated to commence late 2019/20, with retentions due 2020/21. £0.170m is required to be rephased to 2020/21.

None available at this time.

Project will be delivered later than originally anticipated.

APPENDIX 6

31 July 2019

4

| 6 Office Rationalisation | | | | | | |
|--|---|-----------|-------------------|-----------|-----|-----|
| Project Life Financials | 21,962 | 21,652 | 99% | 22,079 | 117 | 1% |
| Current Year Financials | 490 | 180 | 37% | 607 | 117 | 24% |
| Project Description | Delivery of office rationalisation programme. | | | | | |
| Project Lifecycle | Planned End Date | 31-Mar-20 | Forecast End Date | 30-Sep-19 | | |
| Main Issues / Reason for Variance | | | | | | |
| <p>New Dumbarton Office has been opened to staff from 21 May 2018. On completion of final defects, the final account and retention settlement of £0.250m will be paid September 2019, thereafter the remaining HES grant of £0.50m will be awarded. Contractor was awarded following the December 2018 Tender Committee to carry out the demolition for Garshake. Demolition commenced 25 February with a 36 week programme and currently projecting an overspend of approx. £0.117m. The current overall project overspend is due to additional asbestos removal and costs associated with the clearance of Garshake as well as unforeseen internal recharges and variations to project delivery.</p> | | | | | | |
| Mitigating Action | | | | | | |
| None available due to additional asbestos removal. | | | | | | |
| Anticipated Outcome | | | | | | |
| Project delivered at a higher cost than budgeted. | | | | | | |

**WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS**

APPENDIX 6

MONTH END DATE

31 July 2019

PERIOD

4

| Budget Details | Project Life Financials | | | | | |
|----------------|-------------------------|---------------|---|----------------|----------|---|
| | Budget | Spend to Date | | Forecast Spend | Variance | |
| | £000 | £000 | % | £000 | £000 | % |

| | | | | | | | |
|---|---|--|-----------|-------------------|-----------|-------|------|
| 7 | Regeneration Fund | | | | | | |
| | Project Life Financials | 15,082 | 457 | 3% | 15,082 | 0 | 0% |
| | Current Year Financials | 1,351 | 352 | 26% | 500 | (851) | -63% |
| | Project Description | Funding to implement major regeneration projects linked to community charrettes. (Created through underspend from Education) | | | | | |
| | Project Lifecycle | Planned End Date | 31-Mar-21 | Forecast End Date | 31-Mar-21 | | |
| | Main Issues / Reason for Variance | | | | | | |
| | Significant risks remain with gaining landowner approval for the construction of the path at Dumbarton waterfront, and the impact on expenditure will be monitored. The foreshore works are anticipated to be on site by September on the Turnberry site, but no approval has yet been received from Dumbarton FC to undertake the same works on their site, meaning that only £0.300m from the £0.500m estimated for this work will likely be spent. At this stage, it is unlikely that the remainder of the budget for the entire waterfront pathway will be committed this financial year, however some will be used for enabling works. | | | | | | |
| | Mitigating Action | | | | | | |
| | Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging. | | | | | | |
| | Anticipated Outcome | | | | | | |
| | Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated. | | | | | | |

**WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT AMBER ALERT STATUS**

APPENDIX 7

MONTH END DATE

31 July 2019

PERIOD

4

| Budget Details | Project Life Financials | | | | | |
|----------------|-------------------------|---------------|---|----------------|----------|---|
| | Budget | Spend to Date | | Forecast Spend | Variance | |
| | £000 | £000 | % | £000 | £000 | % |

| | | | | | | | |
|---|--------------------------------|--|-----------|-------------------|-----------|----|-----|
| 1 | Clydebank Community Sports Hub | | | | | | |
| | Project Life Financials | 3,915 | 3,861 | 99% | 3,955 | 40 | 1% |
| | Current Year Financials | 54 | 0 | 0% | 94 | 40 | 74% |
| | Project Description | Creation of a community and sport hub. | | | | | |
| | Project Lifecycle | Planned End Date | 31-Aug-19 | Forecast End Date | 30-Nov-19 | | |
| Main Issues / Reason for Variance | | | | | | | |
| The forecast outturn is an overspend in the region of £0.040m. Officers continue to work with CBC to agree the Final Account and forecast spend in 2019/20 relates to the final retention release and pitch maintenance payments which is expected November 2019. | | | | | | | |
| Mitigating Action | | | | | | | |
| WDC are contractually obliged to pay the projected overspend. Officers continue to meet with the project QS and CBC regularly, with a view to agreeing the final account at the earliest opportunity. | | | | | | | |
| Anticipated Outcome | | | | | | | |
| New facility has been operational since October 2018. Project reporting a projected overspend. | | | | | | | |

**WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT AMBER ALERT STATUS**

APPENDIX 7

MONTH END DATE

31 July 2019

PERIOD

4

| Budget Details | Project Life Financials | | | | | |
|----------------|-------------------------|---------------|---|----------------|----------|---|
| | Budget | Spend to Date | | Forecast Spend | Variance | |
| | £000 | £000 | % | £000 | £000 | % |

| | | | | | | | |
|--|---|---|-----------|-------------------|-----------|-------|------|
| 2 | Oil to Gas Conversion | | | | | | |
| | Project Life Financials | 187 | 14 | 8% | 187 | 0 | 0% |
| | Current Year Financials | 187 | 14 | 8% | 50 | (137) | -73% |
| | Project Description | Oil to Gas Conversion in council buildings. | | | | | |
| | Project Lifecycle | Planned End Date | 31-Mar-20 | Forecast End Date | 30-Apr-20 | | |
| | Main Issues / Reason for Variance | | | | | | |
| | Project has not progressed as originally planned due to a change in personnel and prioritisation of workload and resources. Carleith only is progressing in 2019/20 and expected to be out to tender by end of October 2019 with a revised budget estimate £107K. Physical works will be carried out in April 2020 school recess with £0.050m spend anticipated in 2019/20. Braehead has been postponed due to high gas supply cost resulting in need for additional funding than that available so review of design is required. | | | | | | |
| Mitigating Action | | | | | | | |
| None available at this time due to time required to fully scope project works. | | | | | | | |
| Anticipated Outcome | | | | | | | |
| Project will be delivered later than anticipated. | | | | | | | |

**WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT AMBER ALERT STATUS**

APPENDIX 7

MONTH END DATE

31 July 2019

PERIOD

4

| Budget Details | Project Life Financials | | | | | |
|----------------|-------------------------|---------------|---|----------------|----------|---|
| | Budget | Spend to Date | | Forecast Spend | Variance | |
| | £000 | £000 | % | £000 | £000 | % |

3

| | | | | | | |
|---|---|-----------|-------------------|-----------|------|------|
| Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing | | | | | | |
| Project Life Financials | 290 | 60 | 21% | 290 | 0 | 0% |
| Current Year Financials | 231 | 1 | 0% | 150 | (81) | -35% |
| Project Description | Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing. | | | | | |
| Project Lifecycle | Planned End Date | 31-Mar-20 | Forecast End Date | 31-Mar-20 | | |
| Main Issues / Reason for Variance | | | | | | |
| Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be re-configured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders have now been evaluated and are awaiting planning approval. At this time forecast spend in 2019/20 is £0.150m with £0.081m required to be rephased to 2020/21. | | | | | | |
| Mitigating Action | | | | | | |
| None available at this time. | | | | | | |
| Anticipated Outcome | | | | | | |
| To install air handling units, upgrade lighting, circulating pumps and draught proofing to improve energy efficiency in leisure centres. Project expected to deliver within budget albeit later than first anticipated. | | | | | | |

APPENDIX 8

MONTH END DATE

31 July 2019

PERIOD

4

| | | | | | | | |
|---|--|------------------------|-----------|-------------------|-------|-----------|----|
| 1 | Heritage Capital Fund | | | | | | |
| | Project Life Financials | 4,000 | 0 | 0% | 4,000 | 0 | 0% |
| | Current Year Financials | 350 | 0 | 0% | 597 | 247 | 0% |
| | Project Description | Heritage Capital Fund. | | | | | |
| | Project Lifecycle | Planned End Date | 31-Mar-22 | Forecast End Date | | 31-Mar-22 | |
| | Main Issues / Reason for Variance | | | | | | |
| | Council approved a £4m investment in Cultural assets in March 2018. In February 2019 the Cultural Committee approved a £0.330m investment in Alexandria Library, a £0.015m investment in consultancy work to scope out a museum at Clydebank Library, and in April 2019 approved £0.252m to upgrade Clydebank Town Hall roof. A further proposal for the redevelopment of Clydebank Town Hall will go to Committee during 2019/20. These approvals have accelerated budget spend ahead of the originally planned phasing for 2019/20, however there will be no overspend on the project life budget. | | | | | | |
| | Mitigating Action | | | | | | |
| | None required | | | | | | |
| | Anticipated Outcome | | | | | | |
| | Project to be delivered on budget and within revised timescale. | | | | | | |

APPENDIX 9

31 July 2019

4

| | | | | | | | |
|--|--|--|-----------|-------------------|-----------|-------|----|
| 1 | Ring Fenced Government Grant Funding | | | | | | |
| | Project Life Financials | (45,584) | (2,870) | 6% | (45,906) | (323) | 1% |
| | Current Year Financials | (8,699) | (429) | 5% | (8,984) | (285) | 3% |
| | Project Description | This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund. | | | | | |
| | Project Lifecycle | Planned End Date | 31-Mar-26 | Forecast End Date | 31-Mar-26 | | |
| | Main Issues / Reason for Variance | | | | | | |
| | Main variance relates to Early Years Funding and Exxon City Deal grant not anticipated to be applied in 2019/20 due to spend levels. | | | | | | |
| | Mitigating Action | | | | | | |
| | Mitigating actions are detailed within the appropriate status updates. | | | | | | |
| | Anticipated Outcome | | | | | | |
| Specific grants applied in year will be less than anticipated in 2019/20 | | | | | | | |

