

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
SUMMARY

APPENDIX 1

PERIOD END DATE

31 October 2020

Department Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
	£000	£000	£000	£000	%		£000
Procurement	550	492	504	(46)	-8%	↑	(45)
Resources	5,239	5,212	5,119	(120)	-2%	↑	(112)
Regulatory	2,974	1,655	2,907	(67)	-2%	↑	(48)
People & Technology	6,283	4,189	6,312	29	0%	↓	32
Communications, Culture, Community and Facilities	16,974	9,253	16,673	(301)	-2%	↑	(327)
Education, Learning and Attainment	100,987	48,281	101,886	899	1%	↓	657
Environment and Neighbourhood	13,508	9,538	13,867	358	3%	↓	109
Housing and Employability	4,515	2,776	4,515	(0)	0%	↑	(30)
Regeneration	(1,717)	1,733	(1,746)	(29)	2%	↑	(193)
Miscellaneous Services	5,928	3,969	5,874	(54)	-1%	↑	(46)
Loan Charges	7,072	4,125	7,072	0	0%	→	0
Requisition (VJB)	728	425	728	0	0%	→	0
Requisition (SPT)	1,592	928	1,592	0	0%	→	0
Requisition (CJP)	1,742	1,016	1,742	0	0%	→	0
Requisition (HSCP)	70,622	41,196	70,622	0	0%	→	0
Non GAE Allocation	(7,173)	(3,797)	(6,509)	664	-9%	↓	0
Contingency Fund	0	0	0	0	0%	→	0
Net Covid position	5,413	2,924	6,179	766	14%	→	0
Total Expenditure	235,237	133,915	237,336	2,099	1%	↓	(3)
Council Tax/CT Replacement Scheme	(36,620)	(20,929)	(36,620)	0	0%	→	0
Revenue Support Grant/ NDR	(190,188)	(138,161)	(190,188)	0	0%	→	0
Covid Funding	(6,319)	0	(6,319)	0	0%	→	0
Use of Reserves	(2,110)	(1,231)	(2,110)	0	0%	→	0
Total Resources	(235,237)	(160,321)	(235,237)	0	0%	→	0
Net Expenditure	0	(26,406)	2,099	2,099	0.89%	↓	(3)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
PROCUREMENT

APPENDIX 2

PERIOD END DATE

31 October 2020

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
	£000	£000	£000	£000	%		£000	£000
Service Summary								
Procurement	550	492	504	(46)	-8%	↑	(1)	(45)
Total Net Expenditure	550	492	504	(46)	-8%	↑	(1)	(45)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
RESOURCES SUMMARY

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PERIOD END DATE

31 October 2020

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Audit	134	167	100	(34)	-25%	↑	(34)
Central Administration Support	2,416	1,279	2,323	(93)	-4%	↑	(89)
Finance	1,402	941	1,420	18	1%	↓	19
Rent Rebates & Allowances	(231)	404	(231)	0	0%	→	0
Revenues & Benefits	1,999	1,613	1,980	(19)	-1%	↑	(17)
Finance Business Centre	287	155	289	2	1%	↓	2
Cost of Collection of Rates	20	834	19	(1)	-5%	↑	(1)
Cost of Collection of Council Tax	(788)	(181)	(781)	7	-1%	↓	7
Total Net Expenditure	5,239	5,212	5,119	(120)	-2%	↑	(112)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
REGULATORY SUMMARY

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PERIOD END DATE

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Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
	£000	£000	£000	£000	%	£000	£000
Democratic and Registration Service	815	453	808	(7)	-1%	↑	(11) 4
Environmental Health	693	381	692	(1)	0%	↑	(5) 4
Licensing	(74)	(81)	(89)	(15)	20%	↑	0 (15)
Legal Services	957	577	943	(14)	-1%	↑	(0) (14)
Planning	583	325	553	(30)	-5%	↑	(3) (27)
Total Net Expenditure	2,974	1,655	2,907	(67)	-2%	↑	(19) (48)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
PEOPLE AND TECHNOLOGY

APPENDIX 2

PERIOD END DATE

31 October 2020

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000
Transactional Services	690	373	696	6	1%	↓	(0)
Human Resources (including risk)	1,225	657	1,243	18	1%	↓	(2)
Information Services	4,064	3,005	4,094	30	1%	↓	(1)
Change Support	304	154	279	(25)	-8%	↑	(1)
Total Net Expenditure	6,283	4,189	6,312	29	0%	↓	(3)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
COMMUNICATIONS, CULTURE, COMMUNITIES AND FACILITIES

APPENDIX 2

PERIOD END DATE

31 October 2020

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Communications & Marketing	313	187	317	4	1%	↓	0	4
Citizen Services	1,351	757	1,366	16	1%	↓	0	16
Performance & Strategy	342	190	342	(0)	0%	↑	0	(0)
Libraries, Museums, Culture	1,593	769	1,608	15	1%	↓	12	4
Arts and Heritage	369	217	367	(2)	0%	↑	0	(2)
Office Accommodation	1,485	437	1,455	(29)	-2%	↑	0	(29)
Clydebank Town Hall	445	66	361	(83)	-19%	↑	0	(83)
Catering Services	4,385	1,932	4,165	(220)	-5%	↑	0	(220)
Building Cleaning	1,473	869	1,514	41	3%	↓	0	41
Building Cleaning PPP	(292)	(214)	(315)	(22)	8%	↑	0	(22)
Facilities Assistants	1,916	1,002	1,919	3	0%	↓	14	(11)
Facilities Management	334	180	311	(23)	-7%	↑	0	(23)
Leisure Management	3,262	2,860	3,262	0	0%	→	0	0
Events	0	0	0	0	0%	↓	0	0
Total Net Expenditure	16,974	9,253	16,673	(301)	-2%	↑	26	(327)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
EDUCATION, LEARNING AND ATTAINMENT

APPENDIX 2

PERIOD END DATE

31 October 2020

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Primary Schools	28,813	15,705	29,000	187	1%	↓	0	187
Secondary Schools	29,025	16,673	29,264	238	1%	↓	0	238
Specialist Educational Provision	16,502	8,735	16,941	439	3%	↓	181	258
Psychological Services	484	331	445	(40)	-8%	↑	0	(40)
Sport Development / Active Schools	589	267	589	0	0%	→	0	0
Early Education	8,216	(2,288)	8,213	(3)	0%	↑	11	(14)
PPP	14,481	7,965	14,477	(4)	0%	↑	0	(4)
Creative Arts	594	351	599	5	1%	↓	18	(13)
Curriculum for Excellence	61	46	61	(0)	0%	↑	0	(0)
Central Admin	184	(441)	191	7	4%	↓	17	(10)
Workforce CPD	309	123	309	0	0%	↓	0	0
Performance & Improvement	448	253	459	12	3%	↓	15	(3)
Education Development	1,281	561	1,338	57	4%	↓	0	57
Raising Attainment - Primary	0	0	0	0	0%	→	0	0
Raising Attainment - Secondary	(0)	(0)	0	0	-100%	↓	0	0
Pupil Equity Fund (including LAC PEF)	(0)	0	0	0	-100%	↓	0	0
Total Net Expenditure	100,987	48,281	101,886	899	1%	↓	242	657

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
ENVIRONMENT AND NEIGHBOURHOOD

APPENDIX 2

PERIOD END DATE

31 October 2020

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Roads Operations	(1,145)	542	(327)	818	-71%	↓	851	(33)
Roads Services	3,908	1,622	3,239	(669)	-17%	↑	(602)	(67)
Transport, Fleet & Maintenance Services	(506)	(243)	(504)	2	0%	↓	0	2
Grounds Maintenance & Street Cleaning Client	7,360	4,293	7,360	0	0%	→	0	0
Outdoor Services	249	(27)	189	(60)	-24%	↑	0	(60)
Burial Grounds	(157)	(223)	(160)	(3)	2%	↑	0	(3)
Crematorium	(1,001)	(444)	(962)	39	-4%	↓	0	39
Waste Services	7,542	4,609	7,773	231	3%	↓	0	231
Depots	0	0	0	0	0%	→	0	0
Ground Maintenance & Street Cleaning Trading A/c	(2,742)	(592)	(2,742)	0	0%	→	0	0
Total Net Expenditure	13,508	9,538	13,867	358	3%	↓	249	109

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
HOUSING AND EMPLOYABILITY

APPENDIX 2

PERIOD END DATE

31 October 2020

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Working 4 U	2,728	1,866	2,738	10	0%	↓	30	(20)
Communities	876	469	854	(23)	-3%	↑	0	(23)
Homeless Persons	377	110	354	(24)	-6%	↑	0	(24)
Private Sector housing	42	24	42	0	0%	→	0	0
Anti Social Behaviour	492	307	527	35	7%	↓	0	35
Total Net Expenditure	4,515	2,776	4,515	(2)	0%	↑	30	(32)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
REGENERATION

APPENDIX 2

PERIOD END DATE

31 October 2020

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Housing Maintenance Trading A/c	340	931	220	(120)	-35%	↑	0	(120)
Housing Asset and Investment	49	0	1	(48)	-98%	↑	0	(48)
Corporate Assets and Capital Investment Programme	(2,989)	(477)	(2,882)	107	-4%	↓	164	(58)
Economic Development	224	342	219	(5)	-2%	↑	0	(5)
Central Repairs & Maintenance	(11)	141	(13)	(1)	10%	↑	0	(1)
Private Sector Housing Grants	11	116	12	1	6%	↓	0	1
Consultancy Services	659	680	697	38	6%	↓	0	38
Total Net Expenditure	(1,717)	1,733	(1,746)	(29)	2%	↑	164	(194)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
MISCELLANEOUS

APPENDIX 2

PERIOD END DATE

31 October 2020

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance 2020/21	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Sundry Services	3,539	2,488	3,496	(43)	-1%	↑	0 (43)
Members Allowances, etc	599	328	585	(14)	-2%	↑	0 (14)
European Employability	510	298	510	0	0%	→	0 0
Chief Executive, Directors and Strategic Leads	1,280	855	1,283	3	0%	↓	(8) 11
Total Net Expenditure	5,928	3,969	5,874	(54)	-1%	↑	(8) (46)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
COVID - LOCAL GOVERNMENT HARDSHIP FUND

PERIOD END DATE

31 October 2020

Scottish Government Local Govt Funding	WDC allocation	Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Projected Spend	Variance
£000	£000	Service Summary	£000	£000	£000	%
(155,000)	(2,729)	Local Government Income	(2,729)	0	(2,729)	0%
(50,000)	(880)	Hardship Fund	(880)	0	(880)	0%
(70,000)	(684)	Food - Grant Income	(684)	0	(684)	0%
		Additional funding (Free School Meals and Additional SGovt)	(632)	0	(632)	0%
		Additional consequentials	(862)	0	(862)	0%
(45,000)	(532)	Social Welfare Fund	(532)	(168)	(532)	0%
		Funding total	(6,319)	(168)	(6,319)	0%
		Council Service budget adjustments due to covid (funding provided to services)	1,690	0	1,690	0%
		Council Service controllable spend budget adjustments due to covid	(784)	0	(784)	0%
		Budget available total	(5,413)	(168)	(5,413)	0%
		General spend held centrally*	3,565	1,758	4,331	21%
		Catering Spend	1,316	1,166	1,316	0%
		Social Welfare Fund - Spend	532	168	532	0%
		Spend total	5,413	3,092	6,179	21%
		Net Expenditure	0	2,924	766	0%

* please note that there remains variances within services due to increases in demand/ lost income/ reduced costs that are due to covid which requires to be considered against the income received as Government Funding

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 October 2020

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

Resources

Central Administration Support	2,416	2,323	(93)	-4%	↑
Service Description	This services deals with administration functions within the Authority				
Main Issues / Reason for Variance	The main reason for the favourable variance is vacancies				
Mitigating Action	None required although the service will continually monitored throughout the year.				
Anticipated Outcome	It is anticipated that the underspend will continue throughout the year				

Communications, Culture, Community and Facilities

Catering Services	4,385	4,165	(220)	-5%	↑
Service Description	Catering Services across WDC				
Main Issues / Reason for Variance	There has been a reduction in food purchases with the closure of schools and Early Years facilities. Take-up of meals since the reopening of the schools has been lower than normal for a number of reasons eg lower pupil numbers due to self-isolation etc				
Mitigating Action	None required although the service will be continually monitored				
Anticipated Outcome	Underspend by year-end				

Clydebank Town Hall	445	361	(83)	-19%	↑
Service Description	The service provides civic accommodation and facilities within Clydebank				
Main Issues / Reason for Variance	The main reason for the variance is that the vacancies held are unlikely to be filled in 20/21.				
Mitigating Action	No action can be taken at this time				
Anticipated Outcome	An underspend is anticipated.				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 October 2020

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%
Education , Learning and Attainment				

Primary Schools	28,813	29,000	187	1%	↓
Service Description	This service area includes all Primary Schools.				
Main Issues / Reason for Variance	The main variances arise due to an overspend in employee costs (£287k) mainly due to teacher turnover materialising and unbudgeted maternity pay. There is an anticipated overspend against heating costs as a result of increased ventilation as part of our covid response measures. However, at this stage it is anticipated that the heating costs will be covered by a combination of additional SG grant and our own financial flexibilities. Covid has impacted on our ability to roll out the extension of free school meals in the primaries from the October week by delaying work on kitchens and dining areas. As a consequence of this delay there is now a favourable variance anticipated against school meals income (£115k).				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend.				
Anticipated Outcome	An overspend primarily because of turnover not being achieved albeit partially mitigated by a favourable variance against school meals income.				

Secondary Schools	29,025	29,264	238	1%	↓
Service Description	This service area includes all Secondary Schools.				
Main Issues / Reason for Variance	Savings from teacher turnover have not materialised. There is an anticipated overspend against heating costs as a result of increased ventilation as part of our covid response measures. However, at this stage it is anticipated that these heating costs will be covered by a combination of additional SG grant and our own financial flexibilities.				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend.				
Anticipated Outcome	An overspend primarily because of turnover not being achieved				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 October 2020

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Specialist Educational Provision	16,502	16,941	439	3%	↓
Service Description	This service area covers all ASN Services.				
Main Issues / Reason for Variance	<p>Payments to Other Bodies are currently overspent due to more children being placed within residential placements as a result of the more demanding nature of their educational requirements. Residential placements are demand-led and can fluctuate throughout the year. However, at present the number of placements is up over 10% on last year and the average cost is up 6%. Most of the overspend on residential is attributable to covid - either in delays to childrens' hearings or preventing engagement with parents prior to their departure from residential placements. The remainder of the variance is attributable to budgeted staff turnover not being realised.</p>				
Mitigating Action	<p>The requirement for Residential Placements are demand-led services and decisions are taken jointly with HSCP following an assessment of the best option for all concerned. However, the actual usage throughout the year will be reviewed regularly to identify where there is scope to reduce the number of placements.</p>				
Anticipated Outcome	<p>If current levels of demand continue then it is anticipated that Residential and Day budgets will overspend. Staff turnover is unlikely to be achieved.</p>				
Education Development	1,281	1,338	57	4%	↓
Service Description	This service includes spend in areas such as technician service, language programmes and senior phase programme.				
Main Issues / Reason for Variance	<p>After allowing for Gaelic grant there is a small overspend on employee costs as staff turnover has not materialised. There is a projected increase in the senior phase bus contract for 2020/21.</p>				
Mitigating Action	Officers will continue to monitor the budget .				
Anticipated Outcome	An overspend is anticipated				

YEAR END DATE

31 October 2020

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%
Environment and Neighbourhood				

Roads Operations	(1,145)	(327)	818	-71%	↓
Service Description	This service covers the delivery of roads works orders raised				
Main Issues / Reason for Variance	Some work has not been able to be carried out due to COVID, resulting in less income being achievable. Partially offset by underspends in materials and transport				
Mitigating Action	This overspend will be offset to some degree by an underspend in Roads services				
Anticipated Outcome	Overspend at year end				

Roads Services	3,908	3,239	(669)	-17%	↑
Service Description	This service relates to Roads design , structures , street lighting , road safety and school crossing patrols				
Main Issues / Reason for Variance	Some work has not been able to be carried out due to COVID-19 lockdown, resulting in less recharges come from Roads operation				
Mitigating Action	This underspend is offset to some degree by an underspend in Roads services				
Anticipated Outcome	Work completed will be less than budgeted due to covid				

Outdoor Services	249	189	(60)	-24%	↑
Service Description	This service covers the outdoor sporting facilities provided by WDC and public conveniences				
Main Issues / Reason for Variance	This favourable variance is due mainly to staff vacancies and additional Golf income				
Mitigating Action	None required although the service will continually monitored throughout the year.				
Anticipated Outcome	An underspend is expected at year end				

Waste Services	7,542	7,773	231	3%	↓
Service Description	Waste Collection and Refuse disposal services				
Main Issues / Reason for Variance	There has been a general increase in household rubbish related to home working. There has also been increased costs from the recycling contractor due to higher levels of contaminated loads which attract higher rate for processing				
Mitigating Action	The service will commence with a communication strategy as soon as possible to remind residents of how to correctly recycle to reduce contaminated recycling loads				
Anticipated Outcome	Overspend anticipated				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 October 2020

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%
Regeneration				

Housing Maintenance Trading A/c	340	220	(120)	-35%	↑
Service Description	This service delivers maintenance and investment services to the council's housing stock.				
Main Issues / Reason for Variance	The reduced loss is due to the service projecting additional income from void house works				
Mitigating Action	A successful staff furlough claim made to HMRC. Plans are in place to maximise income during the remainder of this financial year				
Anticipated Outcome	A positive variance is projected against the revised budget. This financial position will be subject to review as recovery plans are implemented.				

Corporate Assets and Capital Investment Programme	(2,989)	(2,882)	107	-4%	↓
Service Description	This service provides asset and estate management				
Main Issues / Reason for Variance	This projected adverse variance is mainly due to salary capitalisation not anticipated to be fully achieved during the COVID-19 lockdown.				
Mitigating Action	The budget will continue to be monitored throughout the year and any actions which can be taken to mitigate the overspend are being identified				
Anticipated Outcome	Overspend anticipated				

Other

Non GAE Allocation	(7,173)	(6,509)	664	-9%	↓
Service Description	This is the allocation of support service costs to other council services - excluding General Services) - such as HRA, capital, external bodies				
Main Issues / Reason for Variance	This adverse variance is due to the allocation of central administration to non GAE services being lower than budgeted due to covid				
Mitigating Action	Limited action can be taken to minimise this overspend.				
Anticipated Outcome	An adverse variance is anticipated				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 October 2020

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

Net Covid position	5,413	6,179	766	14%	↓
Service Description	This represents the funding from Scottish Government specifically for covid and additional spend identified outwith specific Council Services				
Main Issues / Reason for Variance	The adverse variance is due to a transfer from services of increases in demand/ lost income/ reduced costs that are due to covid, partially offset by income received as Government Funding				
Mitigating Action	Limited action can be taken to minimise this overspend, although management will take action identified to minimise this position.				
Anticipated Outcome	An adverse variance is anticipated				

WEST DUNBARTONSHIRE COUNCIL
MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2020/21

Appendix 4

Efficiency reference	Efficiency Detail	Strategic Lead Area	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
MA1	Resources - streamline processes	Resources	- 80,000	- 80,000	-	Achieved
MA2	Reduce leadership support team	Regulatory	- 33,073	- 33,073	-	Achieved
MA4	Arts & Heritage restructure	Communication; Culture; Communities; Facilities	- 30,000	- 30,000	-	Achieved
MA5	Probationers	Education	- 263,000	- 263,000	-	school contributions increased
MA6	Reduce Creative Learning team	Education	- 23,745	- 23,745	-	Achieved
MA7	Reactive roads repairs	Environment & Neighbourhood	- 60,000	- 60,000	-	
MA8	Capitalisation of salaries	Regeneration	- 278,337	- 256,906	- 21,431	not fully achieved due to salaries not being recharged as budgeted due to COVID-19 lockdown.
MA9	Reduce hours - compliance posts (eco)	Regeneration	- 18,498	- 18,498	-	Achieved
MA10	Consolidation of posts	Housing & Employability	- 123,574	- 123,574	-	
			- 910,227	- 888,796	- 21,431	

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Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
Red								
Projects are forecast to be overspent and/or experience material delay to completion	36	33.3%	54,429	26.1%	36	33.3%	7,035	43.6%
Amber								
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	9	8.3%	51,670	24.8%	9	8.3%	3,207	19.9%
Green								
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	63	58.3%	102,640	49.2%	63	58.3%	5,908	36.6%
TOTAL EXPENDITURE	108	100%	208,739	100%	108	100%	16,150	100%

Project Status Analysis	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Actual Variance £000	Slippage £000	Over/ (Under) £000
Red										
Projects are forecast to be overspent and/or significant delay to completion	160,752	54,429	161,366	613	42,538	7,035	20,326	(22,212)	(22,327)	115
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	55,469	51,670	55,405	(64)	5,486	3,207	5,174	(311)	(213)	(98)
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	157,308	102,640	157,718	410	23,891	5,908	24,102	211	(198)	409
TOTAL EXPENDITURE	373,530	208,739	374,489	959	71,915	16,150	49,602	(22,313)	(22,738)	426

TOTAL RESOURCES	(373,530)	(208,739)	(374,489)	(959)	(71,915)	(16,150)	(49,602)	22,313
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NET EXPENDITURE	0	0	0	0	0	0	0	0
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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

- Making Tax Digital**

Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	0	(40)	-100%

Project Description Making Tax Digital.
Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Oct-21

Main Issues / Reason for Variance
Making Tax Digital deliverables/ guidance has changed since this capital bid was submitted. Officers need to reassess WDC plans for Making Tax Digital to ensure that the Council remain compliant. Due to COVID- 19 HMRC have delayed the next stage of MTD until October 2021. Progress has been made on the digital linking of data on our excel spreadsheets in preparation of the next phase launch. Budget is therefore required to be rephased to 2021/22.

Mitigating Action
None required.

Anticipated Outcome
Making Tax Digital.
- Agresso development**

Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	30	0	0%	10	(20)	-67%

Project Description 2020/21 bid is to carry out an upgrade of Agresso which was last upgraded in 2015. Requirement
Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance
Project progress is taking longer than anticipated due to delays in selecting suitable consultancy provider. Part of the project work can only be completed within a limited availability window which will close at the end of January. Work would then not be possible until June 2021 at the earliest due to financial year end. It is therefore estimated at this time that only £0.010m of the budget will be spent this financial year, with £0.020m required to be rephased to 2021/22 for project completion.

Mitigating Action
None available at this time.

Anticipated Outcome
Development of Agresso system later than anticipated but within original budget.
- Legal Case Management System**

Project Life Financials	33	0	0%	33	0	0%
Current Year Financials	33	0	0%	0	(33)	-100%

Project Description Legal Case Management System
Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance
The project will resume following lockdown and Officers are able to access the hardware the system will run on. Tenders received have been held so Officers expect project can be completed within budget, when project is able to resume. It is therefore expected completion may not be possible in 2020/21, therefore budget is required to be rephased to 2021/22.

Mitigating Action
None available at this time.

Anticipated Outcome
New legal case management system.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

4	ICT Security & DR						
	Project Life Financials	404	18	4%	404	0	0%
	Current Year Financials	404	18	4%	232	(172)	-43%
	Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the Disaster recovery capabilities of WDC.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-21		
	Main Issues / Reason for Variance						
	Procurement of End of Life (EoL) switches from National frameworks complete and Tender committee approval secured in Oct and agreeing 2020-21 install dates with supplier. Monitoring spend needed re Public Service Network (PSN) compliance but forecast spend for 2020/21 still expected to be approx. £0.232m with £0.172m required to be rephased to 2021/22.						
Mitigating Action							
Reprofile this budget.							
Anticipated Outcome							
Underspend during 2020/21 and budget carried to 2021/22.							

5	Internet of Things Asset Tracking - new project 2020/21						
	Project Life Financials	240	0	0%	0	(240)	-100%
	Current Year Financials	240	0	0%	0	(240)	-100%
	Project Description	Asset Tracking.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	N/A		
	Main Issues / Reason for Variance						
	No change since Period 6 BCR as awaiting update from project co-sponsor Civtech who are seeking alternate organisation to invest in the project and have requested WDC to continue on project to assist with product testing with no financial outlay to WDC. May also require WDC to administer the Scottish Gov funding - discussions in progress.						
Mitigating Action							
Report budget no longer required.							
Anticipated Outcome							
No spend and budget returned to capital plan.							

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7	Telephone System Upgrade						
	Project Life Financials	15	0	0%	15	0	0%
	Current Year Financials	15	0	0%	0	(15)	-100%
	Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management Information.					
	Project Lifecycle	Planned End Date	31-Mar-21	End Date	31-Mar-22		
Main Issues / Reason for Variance							
Works scoped with ICT but delayed due to COVID-19 lockdown and prioritising of support for critical services by both ICT and Citizen Services. Work will be undertaken to take this forward with ICT in 2020/21. With ongoing changes in demand and priorities as well as the need for professional external support it is anticipated this work will continue into 2021/22.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
To upgrade telephone system.							

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8	Glencairn House						
	Project Life Financials	5,050	0	0%	5,050	0	0%
	Current Year Financials	300	0	0%	0	(300)	-100%
	Project Description	Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum.					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Due to the impact of the COVID-19 pandemic, this project has been disrupted. A Project Board has been established and officers are currently reviewing to determine what spend may be possible in this financial year. It is hoped that a tender can be issued before the end of the financial year for an external architect for this project.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Re-development of Glen cairn House in Dumbarton High St to a purpose built library and museum, within budget albeit later than originally anticipated.						
9	Free School Meals						
	Project Life Financials	199	97	49%	199	0	0%
	Current Year Financials	102	0	0%	0	(102)	-100%
	Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Jul-21		
	Main Issues / Reason for Variance						
	Due to the restrictions imposed by COVID-19 and the reprioritisation of tasks there will a delay in the completion of the project. Proposals for Christie Park and Gavinburn have been developed however due to nature of the works they cannot be carried out until next summer recess. As a result £0.102m is required to be repensed to 2021/22.						
	Mitigating Action						
	Opportunities to mitigate are limited due to need for work to be carried out around school holidays and building services resources therefore engagement with subcontractor has now taken place to minimise further delay.						
	Anticipated Outcome						
	Project completed within budget albeit later than anticipated.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

10	AV Equipment - Education						
	Project Life Financials	1,110	93	8%	1,110	0	0%
	Current Year Financials	445	88	20%	160	(285)	-64%
	Project Description	Purchase of AV Equipment for Education.					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Project was delayed due to COVID-19 restrictions, however now progressing with phase one of the plan which involves replacement of boards with emergency replacement for broken boards. Officers have been calling off a single supplier framework, however procurement have advised better value could be achieved from going to tender. Project will therefore now go out to tender resulting in a revised anticipated forecast of £0.160m in the current year with £0.285m required to be repahsed to 2021/22.						
	Mitigating Action						
	None available.						
	Anticipated Outcome						
Purchase of AV Equipment for Education.							

11	Kilpatrick School - New Build						
	Project Life Financials	10,841	10,812	100%	10,958	117	1%
	Current Year Financials	154	125	81%	271	117	76%
	Project Description	Design and build of construction of Additional Support Needs School.					
	Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance						
	<p>The Final Account has yet to be agreed and will require to be negotiated as the contractor is claiming additional monies beyond the contract sum and available budget, which generates a financial risk that Officers are seeking to mitigate where possible. At present, the project life forecast outturn is anticipating an overspend in the region of £0.387m which constitutes the additional asbestos removal costs and the final 1.5% retention which there is a contractual obligation to pay. Previously an anticipated overspend has been reported but there is a risk this may increase because the contractor has applied for payment greater than the agreed contract sum and has also submitted a loss and expense claim. Officers continue to work to fully agree the final account and determine the extent of overspend. Project was physically complete November 2017 with retentions due to be paid, with partial retention release of £0.125m processed in October with the balance of £0.023m due to be released when the final defect is rectified. At this time there is one issue still to be resolved, however it is anticipated full retention release will occur in 2020/21. The defect relating to internal decor and flooring is substantially complete, however defect remains live and Principal Contractor is in the process of closing it out.</p>						
	Mitigating Action						
	Opportunities to mitigate are limited at this time. The Council is obligated to make substantiated payment, however continue to meet						
	Anticipated Outcome						
	Project complete albeit over budget.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

12	New Balloch Campus					
	Project Life Financials	16,701	16,694	100%	16,709	9 0%
	Current Year Financials	10	3	35%	18	9 90%
	Project Description	Construction of new primary school in Balloch to incorporate St Kessog's PS, Haldane PS and Jamestown PS and EE&CC.				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	The main construction project reached the end of the defect rectification period on 9 February 2019, however retention of £0.016m is currently being held and will be released when the Making Good Defects certificate is issued, which is forecast in 2020/21. The overall project is reporting an anticipated overspend of £0.246m against the original budget (prior to additional budget being allocated) at this time and is expected to be financially complete in 2020/21 with the release of retention on both the main construction contract and the Haldane demolition contract.					
	Mitigating Action					
	None available.					
	Anticipated Outcome					
	Delivery of project on programme, however forecast overspend in the region of £0.246m.					
13	Schools Estate Improvement Plan					
	Project Life Financials	20,000	6,479	32%	20,000	0 0%
	Current Year Financials	10,635	2,838	27%	7,747	(2,888) -27%
	Project Description	Improvement of Schools Estate.				
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24	
	Main Issues / Reason for Variance					
	With regards to the new Renton Campus, the project has been impacted upon by COVID-19 outbreak. This has impacted the spend projections for this financial year as the site was closed for a duration of 13 weeks. It is anticipated that the overall project will be complete by July 2022. (Previously April 2022). Officers have now agreed the revised contract completion dates accounting for the additional 13 weeks. With regards to the ongoing works at St Mary's Alexandria, the project has been impacted by COVID 19 but scoping exercise will be completed by end December 2020 and spend profile confirmed. At this time it is anticipated that £2.888m of this years budget will be required to be rephased into 2021/22.					
	Mitigating Action					
	With regards to the new Renton Campus, Officers are exploring programme mitigating measures at this time to consider improvement to the phased completion dates.					
	Anticipated Outcome					
	Project delivered within budget and to the revised programme, following COVID-19.					

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

14	Schools Estate Improvement Plan - Phase 2 - Next Phase 2020/21						
	Project Life Financials	25,800	29	0%	25,800	0	0%
	Current Year Financials	1,000	29	3%	60	(940)	-94%
	Project Description	Improvement of Schools Estate.					
	Project Lifecycle	Planned End Date	31-Mar-24	End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	The next phase of the Schools Estate Improvement Plan involves the development of the next phase of the plan in the Fairley area. The Capital Investment Team have been tasked with providing a funding submission to the Scottish Government Learning Estate Improvement Programme to support the delivery of key priority areas set out within the new West Dunbartonshire Learning Estate Strategy 2020-2030. The bid submission was made in October 2020 with a decision estimated to be reported in January 2021. A site analysis feasibility study has been drafted for existing locations and being reviewed by officers at this time. It is anticipated that £0.060m will be spent this financial year, with £0.940 required to be rephased to 2021/22.						
Mitigating Action							
None required at this time							
Anticipated Outcome							
Phase 2 funding bid to be submitted when date is available.							

15	Early Years Early Learning and Childcare Funding						
	Project Life Financials	8,562	5,284	62%	8,562	0	0%
	Current Year Financials	2,465	587	24%	1,922	(543)	-22%
	Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Due to the restrictions implemented for COVID-19 the project was delayed as works could not be carried out within the timescales originally planned. As a result anticipated spend for 2020/21 is £1.922m with £0.543m required to be rephased to 2021/22.						
Mitigating Action							
None available at this time.							
Anticipated Outcome							
The project will be completed to deliver the requirements of the Early Years expansion plans.							

16	Vehicle Replacement						
	Project Life Financials	5,968	2,749	46%	5,968	0	0%
	Current Year Financials	5,110	1,891	37%	2,555	(2,555)	-50%
	Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Vehicle manufacturers, parts and transport have been affected by COVID-19. The Service is now in receipt of 2 buses received mid June. Orders have been placed for £2.192m in the year to date with further orders due to be placed imminently. It is anticipated that 50% of budget spend can be achieved in 2020/21 with £2.555m required to be rephased to 2021/22.						
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Replacement of fleet later than anticipated.							

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19	Kilmaronock Cemetery Extension						
	Project Life Financials	217	0	0%	217	0	0%
	Current Year Financials	217	0	0%	0	(217)	-100%
	Project Description	Extension of existing cemetery at Kilmaronock.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
<p>The original planned project to extend the current cemetery is no longer viable due to soil depth and land being unsuitable. Another field adjacent to the church has been identified as potentially being suitable, however this land is currently owned by Church of Scotland. Estates have now made final contact with Church of Scotland requesting permission to carry out site investigation works however they are not responding so it seems unlikely that this plan will progress. Other options are now being explored, but likely this budget will be required to be rephased to 2021/22.</p>							
Mitigating Action							
Other options to be explored.							
Anticipated Outcome							
To provide further burial space in West Dunbartonshire.							

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

20	Levensgrove Park - Restoration & Regeneration						
	Project Life Financials	3,843	3,805	99%	4,073	230	6%
	Current Year Financials	20	85	416%	250	230	1131%
	Project Description	Restoration and Regeneration of Levensgrove Park.					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	The project started August 2017 and the Pavilion is now complete and handed over. Project is forecasting a project life overspend due to various unforeseen additional costs.						
Mitigating Action							
None required.							
Anticipated Outcome							
Project delivered later than originally anticipated.							

21

Posties Park Sports Hub - New sports hub to include Gym & running track						
Project Life Financials	1,802	92	5%	2,300	498	28%
Current Year Financials	1,723	14	1%	500	(1,223)	-71%
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line and anticipated match funding from Sports Scotland.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Dec-21		
Main Issues / Reason for Variance						
Contract was awarded August 2019 and physical works were expected to commence March 2020 however postponed due to COVID-19 restrictions. Prestart meeting will take place on 23 November 2020 and site set up December 2020. Works are now forecast to be complete by December 2021 with forecast spend in 2020/21 expected to be £0.500m with £1.223m required to be rephased to 2021/22 due to the time lost during COVID19 restrictions.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Creation of sports hub.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

22

Vale of Leven Cemetery Extension

Project Life Financials	650	165	25%	650	0	0%
Current Year Financials	485	0	0%	100	(385)	-79%
Project Description	Extension of existing cemetery in Vale of Leven.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Difficulties in purchasing the preferred site resulted in early delays to this project. Site investigation works on the preferred site are now complete and the land was deemed suitable in October 2018. Negotiations are now complete and approval granted at February 2019 IRED committee to purchase land. An unforeseen legal issue has now resulted in a delay in signing off the land purchase. Legal are now in the process of working through this issue that has surfaced to conclude the purchase. Once purchase is complete the project will go to tender. Due to the delays outwith the Council's control, it is expected that the project will be unable to fully complete in 2020/21, with £0.385m required to be rephased to 2021/22.						
Mitigating Action						
Opportunities to mitigate are limited due to ongoing discussions with regards to purchase of land.						
Anticipated Outcome						
A suitable site has been identified and is in the process of being purchased to provide a sustainable burial environment, the project will be delivered on budget albeit later than originally planned.						

23

New Westbridgend Community Centre

Project Life Financials	675	61	9%	675	0	0%
Current Year Financials	630	16	3%	135	(495)	-79%
Project Description	New Westbridgend Community Centre					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project progression has been delayed in 2020/21 due to COVID-19 restrictions. There has been a delay in submitting planning due to the ability to meet with the group due to restrictions. Planning will therefore be submitted in December 2020. Start on site anticipated in the new calendar year. Full completion at this stage is expected in 2021/22 financial year. It is anticipated at this time that £0.135m will be spent this financial year with £0.495m required to be rephased to 2021/22 for project completion.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project to be delivered on budget.						

24

Alexandria Community Centre Sports Hall re-flooring

Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	0	(40)	-100%
Project Description	Alexandria Community Centre Sports Hall re-flooring					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project commencement held due to COVID-19 restrictions. It is anticipated that engagement with contractors can commence in autumn, with physical progress expected to commence in 2021/22.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
New floor fitted in Alexandria Community Sports Hall.						

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[illegible]

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30	Upgrade obsolete heating controls (BEMS) across Council estate						
	Project Life Financials	160	0	0%	160	0	0%
	Current Year Financials	160	0	0%	10	(150)	-94%
	Project Description	Upgrade obsolete heating controls (BEMS) across Council estate					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	This project is to upgrade obsolete heating control management systems across the Council's Estate. It is necessary for this work to be carried out during the non-heating season or when buildings are unoccupied. Initial site surveys required prior to works commencing have been severely delayed due to COVID-19. Officers will endeavour to maximise spend this financial year, however at this time it appears that approximately £0.150m will be required to be rephased to 2021/22.						
	Mitigating Action						
	Further dialogue with contractors and suppliers to maximise spend.						
	Anticipated Outcome						
	Delivery of project within budget.						

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[illegible]

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34	Regeneration Fund						
	Project Life Financials	9,782	4,329	100%	9,782	0	100%
	Current Year Financials	1,181	50	4%	500	(681)	-58%
	Project Description	Funding to implement major regeneration projects linked to community charrettes.					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Bowling Harbour development is on hold pending outcome of North Clyde Riverbank masterplan. Connecting Clydebank works has commenced on site in August 2020. Although foreshore clearance work has now been completed at Dumbarton Waterfront accounting for spend on this budget, the overall Waterfront Pathway project is longer-term than first anticipated due to delays by the landowners. Balloch Village Square project was completed, and the remainder of the Balloch Charrette budget will be used to fund the Station Square project which is being scoped and developed during 2020. A special Council on 29 October 2019 sought and secured approval of an additional £2.609m for District Heating Network commercial costs from the existing Regeneration budget, accelerating budget from future years. This increase brings the District Heating budget from Regeneration Fund to £3.509m (£0.9m previously approved). As a result of the works required to be rephased, £0.500m of budget is required in 2020/21, with £0.681m required to be rephased to 2021/22.						
	Mitigating Action						
	Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.						
	Anticipated Outcome						
	Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.						
35	Clydebank Charrette, A814						
	Project Life Financials	4,300	1,123	100%	4,300	0	100%
	Current Year Financials	3,233	1,115	34%	2,000	(1,233)	-38%
	Project Description	Clydebank Charrette, A814					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. Works are proposed to commence late autumn 2020.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Completion spring 2022.						
36	Elevated Platforms (Building Services)						
	Project Life Financials	45	0	100%	45	0	100%
	Current Year Financials	45	0	0%	0	(45)	-100%
	Project Description	Elevated Platforms (Building Services)					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Service is scoping requirements based on changing working practice and work type. Expect full spend to be achieved in 2021/2022 financial year, therefore £0.045m is required to be rephased to 2021/22.						
	Mitigating Action						
	Teams will review requirements by end of September and arrange for purchase of equipment by end of March 2022.						
	Anticipated Outcome						
	Project will be delivered later than first anticipated but within original budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1

ICT Modernisation

Project Life Financials	504	304	60%	504	0	0%
Current Year Financials	504	304	60%	350	(154)	-31%
Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-21		
Main Issues / Reason for Variance						
£0.045m ICT Mod retention is being held. Also holding £0.060m Scottish Exec match funding relating to Civtech Asset Tracking project pending review of the project sponsorship by Civtech. At this time it is anticipated that £0.154m will be required to be rephased to 2021/22 which includes HSCP capital.						
Mitigating Action						
Prioritisation of projects will continue to be reviewed and if possible the projects will be accelerated.						
Anticipated Outcome						
Delay of the project and some of the spend.						

2

IoT Employee Resilience Support - new project 2020/21

Project Life Financials	200	50	25%	100	(100)	-50%
Current Year Financials	200	50	25%	50	(150)	-75%
Project Description	Employee Resilience Online Support Tool.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	28-Feb-22		
Main Issues / Reason for Variance						
Project underway and progressing well with full Council roll out expected in quarter 4 of this financial year. Budget allocation for this project is more than required with £0.050m required in 2020/21 and £0.050m required in 2021/22. £0.100m reported as underspend in the current financial year with £0.050m required to be rephased to 2021/22 for project completion.						
Mitigating Action						
To finalise the budget allocation for this project						
Anticipated Outcome						
Project delayed marginally. Budget requirement is £0.050m p.a. for two years. The additional £0.100m is not required and reported as underspend.						

3

365 Implementation

Project Life Financials	200	2	1%	200	0	0%
Current Year Financials	100	2	2%	70	(30)	-30%
Project Description	Project services to delivery Microsoft 365 Implementation including 3rd party supplier, training, technical consultancy etc.					
Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	31-Mar-22		
Main Issues / Reason for Variance						
Review of the technical approach in progress. Originally planned a hybrid installation but uptake and demand for additional features following MSTeams rollout and in support of overall digital transformation aspirations may mean full move to cloud installation however the revenue implications on licensing needs to be considered. Project is delayed overall however aspects (MS Teams deployment) has made progress ahead of plan due to COVID-19.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project was always anticipated to be a phased implementation and therefore delivery on time and on budget over the 2 years remains the expected outcome.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

4

Education Software Licensing Refresh - new project 2020/21

Project Life Financials	270	0	0%	270	0	0%
Current Year Financials	30	0	0%	20	(10)	-33%
Project Description	End of Life Software Upgrades for Education					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Two education end of life (EOL) applications upgraded and payment due. It is expected that other applications may be identified during annual Public Services Network (PSN) test scheduled for November/December, however at this time, it is estimated that £0.010m will be required to be rephased to 2021/22.						
Mitigating Action						
None required at this time as awaiting PSN test which may revise the requirement.						
Anticipated Outcome						
Delivery of some upgrades.						

5

New Sports Changing Facility at Lusset Glen in Old Kilpatrick

Project Life Financials	150	11	7%	150	0	0%
Current Year Financials	142	2	2%	95	(47)	-33%
Project Description	New Sports Changing Facility at Lusset Glen in Old Kilpatrick.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Apr-21		
Main Issues / Reason for Variance						
Demolition of existing structure is expected to be complete by end of January 2021 with new facility in place end March 2021.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To deliver new sports changing facility.						

6

Office Rationalisation

Project Life Financials	22,051	22,043	100%	22,052	2	0%
Current Year Financials	9	1	16%	11	2	20%
Project Description	Delivery of office rationalisation programme.					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
Main Issues / Reason for Variance						
The current overall project overspend is due to additional costs associated with the clearance of Garshake, unforeseen internal recharges, variations to project delivery, and asbestos removal. New Dumbarton Office has been opened to staff from 21 May 2018. HES Grant of £0.050m will be awarded in 2020/21, delay being due to staff shortages within HES processing claims and now as a result of COVID-19 and HES staff being furloughed. Retention for demolition of Garshake works will be paid in 2020/21.						
Mitigating Action						
None available.						
Anticipated Outcome						
Project delivered at a higher cost than budgeted.						

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7

Project Life Financials	290	62	21%	290	0	0%
Current Year Financials	218	0	0%	150	(68)	-31%

Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22
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Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be re-configured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders for the structure have now been evaluated and planning permission has been granted but due to time taken for approval works weren't able to progress further in 2019/20, and were required to be rephased to 2020/21, however due to COVID-19 restrictions, inability to visit site and make arrangements for installation. This could have an impact on the project being delayed. Consultancy Services is currently applying for Building Warrant for the revised scheme. Tenders have been received for the structural works and Officers are seeking approval from Leisure Services to proceed.

Continue to liaise with internal colleagues and Leisure Trust.

Project expected to deliver within budget albeit later than anticipated.

8

Project Life Financials	4,342	2,976	69%	4,342	0	0%
Current Year Financials	1,911	1,245	65%	1,824	(87)	-5%

Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22
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COVID-19 mitigation measures have resulted in increased costs for former St Eunan's Primary project (Melfort Park). The Park has been completed and due to be formally launched when restrictions allow. LED contributions towards Dumbarton Gateway and Sylvania Way projects, being delivered this financial year, will be offset against an additional £0.307m of Town Centre Funding received from Scottish Government (also reported at TCF spend, below) There will be slippage again for the budget associated with public realm and infrastructure diversion at Mitchell Way due to delayed developer timescales. Design processes have been slower this year due to covid, and this has affected pipeline projects including Alexandria Masterplan, Smollett Fountain improvements in Alexandria, and Dumbarton Connectivity project, although we anticipate some expenditure at Smollett Fountain contract works this financial year. The LED contribution towards Clydebank Can on the Canal will slip into next financial year as the development of the project as been affected by delays in the input of our community partner. Some additional spend is forecast on the further development of the North Clyde Riverbank plans centred on Bowling. At this time it is anticipated that £0.087m will be required to be repahsed to 2021/22.

None available at this time.

Improved town centres and strategic sites across West Dunbartonshire.

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9

Replace Elderly Care Homes and Day Care Centres						
Project Life Financials	27,463	26,223	100%	27,497	34	100%
Current Year Financials	2,371	1,602	68%	2,605	234	10%
Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
<p>Dumbarton Care Home achieved practical completion on 28 April 2017. There is one outstanding recorded defect which is in the process of being rectified relating to the Combined Heat & Power (CHP) engine and accordingly a small amount of retention has been withheld. With regards to Clydebank Care Home, Completion was certified 9 November 2020. A Temporary Occupation Certificate was issued by Building Standards which is valid until late January 2021. This is to allow time for the process of naming the Queens Quay spine road to conclude. Thereafter, applications will be made for the Queens Quay House postal address and in turn, the full Building Standards Certificate of Completion. There remains a financial risk due to delay in achieving the district heating and power to site which are WDC owned risks in the construction contract. Accounting for estimated £0.242m delay costs, of which some have been absorbed by contingency balances, Officers are forecasting an overall project overspend in the region of £0.034m. The critical co-ordination aspect at present is the district heating connection which was successful on 9 October 2020. Access to the spine road was agreed as of 31 August 2020. The target opening date for the new facility will be advised by HSCP with a minimum of a 6 week transition period after the construction completion date.</p>						
Mitigating Action						
<p>COVID-19 outbreak has impacted the project programme, costs and risks. Due to the complexity of working within a Masterplan development, our ability to mitigate issues is restricted to only those within our direct project control. Officers are maintaining regular communications with the District Heating & Queens Quay Masterplan Teams, specifically utility connections and spine road.</p>						
Anticipated Outcome						
<p>Dumbarton Care Home opened 2017. Clydebank Care Home anticipated to be complete November 2020 with a projected overspend.</p>						

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2	Valuation Joint Board - Requisition of ICT Equipment						
	Project Life Financials	3	0	0%	3	0	0%
	Current Year Financials	3	0	0%	3	0	0%
	Project Description	Valuation Joint Board - Requisition of ICT Equipment					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance							
<p>The purchase of laptops and PCs were delayed into 2019/20 due to issues with the approved supplier, however project has been delayed further due to resources being directed to more prioritised work. This has effected the forecast end date and works therefore rescheduled to 2020/21. It is hopeful budget can be utilised this year, with final budget spend forecast in 2020/21.</p>							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Requisition re ICT Equipment.							

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ICT Modernisation - New Project 2020/21						
Project Life Financials	900	0	0%	900	0	0%
Current Year Financials	100	0	0%	100	0	0%
Project Description	Annual replacement of end user devices such as end of life (EOL) mobile phones.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
ICT Steering Board approval confirmed and procurement in progress for replacement of End of Life (EOL) mobile phones. Full budget spend anticipated in 2020/21.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Spend completed on time and on budget.						

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Civic Heart Works - Refurbishment of Clydebank Town Hall						
Project Life Financials	3,341	3,317	99%	3,341	0	0%
Current Year Financials	24	0	0%	24	0	0%
Project Description	Refurbishment of Clydebank Town Hall.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works complete awaiting invoice for payment.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project to be delivered on budget.						

Project Life Financials	500	500	100%	500	0	0%
Current Year Financials	1	2	128%	1	0	0%
Project Description	Refurbishment of the existing Clydebank Library to deliver a fit for purpose modern library designed around the needs of the customer. This will protect a historic landmark and the original Carnegie library whilst offering the potential to build upon the development of a 'cultural quarter' focused around Clydebank Town Hall.					
Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-21
Main Issues / Reason for Variance						
Project Complete						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Full refurbishment of library delivered within budget and within amended timescales.						

Project Life Financials	421	143	34%	421	0	0%
Current Year Financials	322	44	14%	322	0	0%
Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
COVID-19 has delayed this project, and a new approach has also been agreed that will see funding impact go further by getting a contractor to design out two libraries as well as provide replacement mobile shelving for all libraries, improvements to Children's Library areas, public PC furniture and staff desks. This is now being progressed with colleagues from Procurement and Asset and there is a risk that full spend will not be possible by the end of the financial year 2020/21. An updated position will be provided in the next BCR report.						
Mitigating Action						
Project will be monitored for delays.						
Anticipated Outcome						
Project will be delivered within budget.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

9 **Payment Card Industry Data Security Standard (PCIDSS)**

Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	30	0	0%	30	0	0%

Project Description Module would ensure that WDC were compliant with the current requirements of PCIDSS for card payments without the need for numerous costly workarounds.

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Work in progress collating details for the module to ensure all services who take payments are incorporated within the proposal. Budget spend anticipated in 2020/21.

Mitigating Action

None at this time.

Anticipated Outcome

Upgraded version with PCI compliant telephone payment system.

10 **Choices Programme - to assist young people who require additional support**

Project Life Financials	750	609	81%	750	0	0%
Current Year Financials	147	7	5%	147	0	0%

Project Description Bringing together Central Support Services which will include relocation of Choices Programme.

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Project impacted by COVID-19 measures and unable to gain site access. Snagging works were completed in August 2020 and additional works to STEM area will take place over December 2020 and January 2021.

Mitigating Action

None required at this time.

Anticipated Outcome

Project delivered on time and on budget.

11 **Online Payment System for Education Establishments**

Project Life Financials	52	50	96%	52	0	0%
Current Year Financials	2	0	0%	2	0	0%

Project Description Cashless Catering within Primary Schools.

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

It is anticipated that project will be delivered on time and on budget.

Mitigating Action

None currently required.

Anticipated Outcome

Project was delivered on time and on budget,

12 **OLSP - New Build**

Project Life Financials	4,092	4,093	100%	4,092	0	0%
Current Year Financials	0	1	0%	0	0	0%

Project Description Design and construction of new Secondary School in Bellsmyre, Dumbarton.

Project Lifecycle Planned End Date 31-Mar-20 End Date 31-Mar-20

Main Issues / Reason for Variance

Final invoice for Principal Designers fee paid in 2020/21, therefore project now physically and financially complete.

Mitigating Action

None Required

Anticipated Outcome

New Build opened to pupils on 25 October 2017 in line with the programme. Project reporting an overspend.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

- 13 **Aitkenbar PS, St Peters PS, Andrew Cameron EE&CC**
- | | | | | | | |
|-------------------------|--------|--------|------|--------|---|----|
| Project Life Financials | 10,384 | 10,385 | 100% | 10,386 | 2 | 0% |
| Current Year Financials | 66 | 67 | 101% | 67 | 1 | 1% |
- Project Description Design and construction of new co-located school to replace 3 separate establishments.
- Project Lifecycle Planned End Date 31-Mar-21 End Date 31-Mar-21
- Main Issues / Reason for Variance**
- Officers attended a final inspection on 30 September 2020 where it was agreed to close the remaining 2 defects. As such, the Making Good Defects certificate and final payment certificate in the sum of £0.016m have now be released. This concludes the final anticipated expenditure and as such the project is complete.
- Mitigating Action**
- None required.
- Anticipated Outcome**
- Delivery of project on programme and under budget.
- 14 **Schools Estate Refurbishment Plan**
- | | | | | | | |
|-------------------------|-------|-------|------|-------|---|----|
| Project Life Financials | 5,508 | 5,493 | 100% | 5,508 | 0 | 0% |
| Current Year Financials | 16 | 12 | 73% | 16 | 0 | 0% |
- Project Description Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.
- Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21
- Main Issues / Reason for Variance**
- Final budget expenditure to be incurred in 2020/21.
- Mitigating Action**
- None available
- Anticipated Outcome**
- To improve the condition of schools within budget albeit later than first anticipated.
- 15 **Digital Inclusion**
- | | | | | | | |
|-------------------------|-----|---|----|-----|---|----|
| Project Life Financials | 418 | 1 | 0% | 418 | 0 | 0% |
| Current Year Financials | 418 | 1 | 0% | 418 | 0 | 0% |
- Project Description Increase the ratio of chrome book devices for most disadvantaged children and families and support for families with remote access.
- Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21
- Main Issues / Reason for Variance**
- New Scottish Government funding to support the most disadvantage children in West Dunbartonshire by increasing the chromebook to pupil ratio. 358 chromebooks have been distributed the remaining 1,726 devices are in the process of being ordered. Budget spend anticipated in 2020/21.
- Mitigating Action**
- None required at this time.
- Anticipated Outcome**
- Increase the chromebook ratio for most disadvantaged children.
- 16 **Purchase of gritters**
- | | | | | | | |
|-------------------------|-----|---|----|-----|---|----|
| Project Life Financials | 400 | 0 | 0% | 400 | 0 | 0% |
| Current Year Financials | 400 | 0 | 0% | 400 | 0 | 0% |
- Project Description Purchase of gritters.
- Project Lifecycle Planned End Date 31-Mar-21 Actual End Date 31-Mar-21
- Main Issues / Reason for Variance**
- Procurement strategy developed and quotations received. Full budget spend anticipated in this financial year.
- Mitigating Action**
- None available at this time.
- Anticipated Outcome**
- Receipt of gritters later than anticipated, may be an increase in cost.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

17	COVID-19 School Transport Retrofit Fund						
	Project Life Financials	18	0	0%	18	0	0%
	Current Year Financials	18	0	0%	18	0	0%
	Project Description	The purpose of this one-off capital funding is to provide additional funds to enable the fitting of mitigation measures to limit the transmission of COVID-19 on school transport vehicles.					
	Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	New Scottish Government funding to be used to install measures in school buses to help reduce the risk of COVID-19 transmission. Full budget spend anticipated in 2020/21.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
To help reduce the risk of transmission of COVID-19 on school buses.							

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

18	Clydebank Community Sports Hub					
	Project Life Financials	3,865	3,798	98%	3,865	0 0%
	Current Year Financials	67	1	1%	67	0 0%
	Project Description	Creation of a community and sport hub.				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	The Principal Contractor CBC are in administration and Officers have issued a contract termination notice. There are outstanding defects to be rectified including the allotment raised beds. Officers are working on procurement routes and liaising with the Insolvency Practitioner with a view to commissioning third parties to rectify defects. There are anticipated minor professional fees to be paid in 2020/21 and the previously withheld retention monies will now be looked upon for the budget to rectify defects. Officers have received correspondence from the Insolvency Practitioner cost consultant requesting payment of the withheld retention money, which is being disputed by officers.					
	Mitigating Action					
	Costs to rectify remaining defects are being prepared and will be assessed against remaining withheld retention.					
	Anticipated Outcome					
	New facility has been operational since October 2018. Project reporting a forecasted overspend.					
19	Community Capital Fund					
	Project Life Financials	3,851	3,660	95%	3,851	0 0%
	Current Year Financials	213	22	10%	213	0 0%
	Project Description	Upgrade and improve recreational facilities throughout West Dunbartonshire.				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	Works to be completed relate to four play parks at Levensgrove Park, Balloch Park, Moss o Balloch and Central Alexandria. Works resumed August 2020 following COVID-19 restrictions with completion anticipated by 31 March 2021.					
	Mitigating Action					
	None required at this time.					
	Anticipated Outcome					
	Improved recreational facilities throughout WDC.					
20	Community Sports Fund					
	Project Life Financials	472	406	86%	472	0 0%
	Current Year Financials	66	0	0%	66	0 0%
	Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	2017/18 was the final year of a project to fund external/community sports groups which is now closed to new applications. Officers have evaluated submissions received within the final round of applications. Full spend has been committed, however the timing of spend is dependent on external groups proceeding with projects as planned. It is hopeful that full budget spend can be achieved in 2020/21.					
	Mitigating Action					
	Officers will continue to liaise with community groups to ensure progress is made with projects.					
	Anticipated Outcome					
	Improve sport facilities to a wide range of organisations WDC.					

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21	Holm Park & Yoker Athletic FC						
	Project Life Financials	750	658	88%	750	0	0%
	Current Year Financials	92	0	0%	92	0	0%
	Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Planning application submitted November 2020 and works will commence January 2020 onsite.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project delivered on budget.						
22	Environmental Improvement Fund						
	Project Life Financials	1,726	1,704	99%	1,726	0	0%
	Current Year Financials	42	19	46%	42	0	0%
	Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Remaining budget to fund the retentions of Mountblow 3G pitch and final minor expenditure.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered on budget.						
23	New Clydebank Leisure Centre						
	Project Life Financials	23,758	23,757	100%	23,758	0	0%
	Current Year Financials	2	1	72%	2	0	0%
	Project Description	Provision of new leisure centre.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Final minor expenditure committed.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project delivered on time and under budget. Underspend removed from budget in 2018/19.						
24	Public non-adopted paths and roads						
	Project Life Financials	1,068	823	77%	1,068	0	0%
	Current Year Financials	288	43	15%	288	0	0%
	Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Projects delayed due to COVID-19 restrictions, however, contractors now back working and works expected to be caught up and completed by end of financial year.						
	Mitigating Action						
	Works to be complete as soon as possible.						
	Anticipated Outcome						
	Upgraded footpaths.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

25

Sports Facilities Upgrades

Project Life Financials	193	148	76%	193	0	0%
Current Year Financials	167	122	73%	159	(8)	-5%

Project Description

Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.

Project Lifecycle

Planned End Date31-Mar-21Forecast End Date30-Apr-21

Main Issues / Reason for Variance

The budget has been allocated for construction of 3 All weather tennis courts at Argyll Park. This project was estimated to cost £0.165m and it was hopeful that with application to The Lawn Tennis Association, match funding would be received, however following discussions with The Lawn Tennis Association in April 2018 they have only offered 25% funding. Match funding of 25% has also been provided by Sports Scotland. The project has now been tendered, and despite a value engineering exercise the project cost is exceeded to total £0.020m over allocated budget. As a result Sports Scotland have agreed to increase their funding by £0.020m to allow the project to progress. The contract was awarded and expected to commence in March 2020, however was postponed due to COVID-19 restrictions. Works re-commenced August 2020 and were complete at the end of October 2020 with the exception of the final surface coat which has been scheduled for April 2021 due to required weather conditions. £0.008m is required to be rephased to 2021/22 for the final surface coat and retention payment.

Mitigating Action

None available at this time.

Anticipated Outcome

To deliver project within budget albeit later than first anticipated.

26

New Sports Changing Facility Dumbarton West (Old OLSP site)

Project Life Financials	350	9	2%	350	0	0%
Current Year Financials	341	0	0%	341	0	0%

Project Description

New Sports Changing Facility Dumbarton West (Old OLSP site)

Project Lifecycle

Planned End Date31-Mar-21Forecast End Date31-Mar-21

Main Issues / Reason for Variance

Demolition and site investigation works are complete. Project progression has been delayed in 2020/21 due to COVID-19 restrictions. Planning permission has been submitted but further discussions in relation to the tie in with new housing site have taken place and planning will require to be resubmitted. Final budget spend for the year will be dependent on outcome of this and budget spend will not be able to be confirmed until that time.

Mitigating Action

Continue to liaise with Planning to take the project forward and prevent further delay.

Anticipated Outcome

To deliver new sports changing facility.

27

New Sports Changing Facility at Duntocher

Project Life Financials	300	20	7%	300	0	0%
Current Year Financials	281	7	3%	281	0	0%

Project Description

New Sports Changing Facility at Duntocher

Project Lifecycle

Planned End Date31-Mar-22Forecast End Date31-Dec-20

Main Issues / Reason for Variance

Works have commenced on site and due to complete by the end of December 2020.

Mitigating Action

None required at this time.

Anticipated Outcome

To deliver new sports changing facility.

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	£000	£000	%	£000	£000	%

28

Auld Street Clydebank - Bond

Project Life Financials	400	358	89%	400	0	0%
Current Year Financials	42	0	0%	42	0	0%
Project Description	Completion of roadworks associated with Auld Street housing development.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
COVID-19 restrictions has prevented progress of these works in 2020/21, however it is hopeful as restrictions are lifted, works can still be completed in 2020/21.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

29

Cycling, Walking and Safer Streets

Project Life Financials	474	94	20%	474	0	0%
Current Year Financials	474	94	20%	474	0	0%
Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works that were not completed due to COVID-19 restrictions will be prioritised in 2020/21 when Government guidance permits, to utilise this budget in the timeframe required.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

30

Footways/Cycle Path Upgrades

Project Life Financials	119	0	0%	119	0	0%
Current Year Financials	119	0	0%	119	0	0%
Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works were delayed due to COVID-19 restrictions however it is anticipated that the previously planned programme of works will still go ahead although the delivery method may have to be reviewed.						
Mitigating Action						
None required at this time but if necessary a review of delivery method will be undertaken.						
Anticipated Outcome						
Project complete within timescale.						

31

River Leven Flood Prevention Scheme

Project Life Financials	800	124	16%	800	0	0%
Current Year Financials	96	0	0%	96	0	0%
Project Description	River Leven Flood Prevention Scheme.					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Consultant engaged and working on options for River Leven Flood Prevention Scheme. Project progress has however been delayed in 2020/21 due to COVID-19 restrictions, although it is still anticipated full budget can be spent.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

32	Infrastructure - Flooding					
	Project Life Financials	144	0	0%	144	0 0%
	Current Year Financials	144	0	0%	144	0 0%
	Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance					
	COVID-19 Government guidance has prevented commencement on these works. It is anticipated that full spend will be achieved however in order to progress a response from SEPA on River Leven optioneering has been sought and has not yet been received.					
	Mitigating Action					
	None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.					
	Anticipated Outcome					
	Intention is to complete works for this budget in 2020/21.					
33	Infrastructure - Roads					
	Project Life Financials	3,881	78	0%	3,881	0 0%
	Current Year Financials	3,881	78	2%	3,881	0 0%
	Project Description	Infrastructure - Roads				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance					
	COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that works will still be completed within timescales although the delivery method may need to be changed.					
	Mitigating Action					
	None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.					
	Anticipated Outcome					
	Intention is to complete works for this budget in 2020/21.					
34	A813 Road Improvement Phase 2					
	Project Life Financials	2,325	0	0%	2,325	0 0%
	Current Year Financials	0	0	0%	0	0 0%
	Project Description	A813 Road Improvement Phase 2.				
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date		31-Mar-26
	Main Issues / Reason for Variance					
	No issues to report.					
	Mitigating Action					
	None required at this time.					
	Anticipated Outcome					
	To provide an improved A813.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

35

A811 Lomond Bridge

Project Life Financials	3,900	2,081	53%	3,900	0	0%
Current Year Financials	3,342	1,523	46%	3,242	(100)	-3%
Project Description	Upgrade of Lomond Bridge.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-May-21		
Main Issues / Reason for Variance						
COVID-19 Government guidance has delayed commencement on these works, however works have resumed in June with project completion expected in May 2021. £0.100m is required to be rephased to 2021/22 for project completion.						
Mitigating Action						
Contractor has resumed works on site mid-June.						
Anticipated Outcome						
Upgrade of Lomond Bridge.						

36

Protective overcoating to 4 over bridges River Leven

Project Life Financials	1,030	35	0%	1,030	0	0%
Current Year Financials	464	9	2%	464	0	0%
Project Description	To overcoat 4 bridges over River Leven.					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still be completed on time but the delivery method may need to be reviewed.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

37

Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides

Project Life Financials	750	0	0%	750	0	0%
Current Year Financials	750	0	0%	750	0	0%
Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still be completed on time although the delivery method may be reviewed.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

38

Street lighting and associated electrical infrastructure

Project Life Financials	84	6	7%	84	0	0%
Current Year Financials	84	6	7%	84	0	0%
Project Description	Street lighting and associated electrical infrastructure.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still be completed on time although the delivery method may be reviewed.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						

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Intention is to complete works for this budget in 2020/21.

Project Life Financials	60	53	88%	60	0	0%
Current Year Financials	7	0	0%	7	0	0%

Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21
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COVID-19 Government guidance has prevented commencement on these works, however budget spend anticipated in 2020/21.

None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.

Intention is to complete works for this budget in 20/21.

Electrical Charging Points	Rapid Charge					
Project Life Financials	220	0	0%	220	0	0%
Current Year Financials	220	0	0%	220	0	0%

Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21
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COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still complete on time and an external consultant will be engaged to assist with progression.

None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.

Intention is to complete works for this budget in 2020/21.

Project Life Financials	740	20	3%	740	0	0%
Current Year Financials	740	20	3%	740	0	0%

Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic
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Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21
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New funding for WDC in response to the COVID-19 pandemic. Funding provided for widening of footpaths to abide by social distancing guidelines. Plans are being developed, with a consultant to be appointed to develop designs. Full budget spend anticipated in 2020/21.

None required at this time.

To provide people of West Dunbartonshire additional space to help adhere to social distancing guidelines.

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42	Invest in "Your Community Initiative"						
	Project Life Financials	880	620	70%	880	0	0%
	Current Year Financials	98	18	18%	98	0	0%

Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23
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The Improvement Fund (IF) budget has been rephased to extend to financial year 2022/23. This allows community groups time to develop their projects and where possible source additional funding to match any IF support. The fund has supported a range of capital improvements across West Dunbartonshire including the India Street art-work project delivered in partnership with Central Alexandria Tenants and Residents Association (CATRA), improvements to the Rock Community Church in Castlehill and most recently approval to invest in a project that aims to create a physical link from Whitecrook to connect to the National Cycle Route 754. This project has been led by Centre 81 with engagement with the local community on the potential benefits a new link to the cycle path could provide. A modest contribution from the IF has allowed a significant amount of external funding to be levered into the Whitecrook area. Prior to the COVID-19 pandemic various projects were in the development phase. As we move through recovery, communities may take the opportunity to re-assess their local need. As a result some projects may change or new priorities may come forward. Your Community partners will continue to support communities with their local ambitions and at this time it is hopeful that full current year budget spend will be incurred.

Opportunities to mitigate have been limited due to the need to liaise with communities. The group continues to liaise with groups regularly to ensure funds are utilised for the benefit of the communities.

Full budget spend anticipated albeit later than originally planned.

43	Integrated Housing Management System - new project 2020/21						
	Project Life Financials	20	0	0%	20	0	0%
	Current Year Financials	10	0	0%	10	0	0%

Project Description	Development of HRIMS system.			
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	21-Mar-22

No issues to report with budget spend anticipated in 2020/21.

None required.

Development of IHMS system.

44	Building Upgrades and H&S - lifecycle & reactive building upgrades						
	Project Life Financials	1,519	1,072	71%	1,519	0	0%
	Current Year Financials	1,519	1,076	71%	1,519	0	0%

Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21
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Due to COVID-19 restrictions, planned works were delayed, however budget is expected to be fully allocated and budget spend anticipated in 2020/21

Mitigating Action
None available at this time.

Full budget spend anticipated.

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49	Electricity Automatic Meters						
	Project Life Financials	28	18	64%	28	0	0%
	Current Year Financials	10	0	0%	10	0	0%
	Project Description	Electricity Automatic Meters					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	48 meters installed as at 31 March 2020. Completion of works is totally dependant on site access and permission to switch power off for up to one hour. It is hopeful that budget will be spent this financial year now that lockdown restrictions have eased. Officers are currently liaising with building managers and contractor to arrange power shut-down and installation where feasible.						
	Mitigating Action						
	Liaising with all parties in preparation to allow works to commence.						
	Anticipated Outcome						
	Delivery of project within budget, albeit later than originally planned.						
50	Energy Projects quick wins						
	Project Life Financials	60	3	5%	60	0	0%
	Current Year Financials	27	0	0%	27	0	0%
	Project Description	Energy Projects quick wins.					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	Draft proofing doors and windows, restricting control of radiator controls and thermostats etc. The COVID-19 situation has not allowed Officers to progress as expected, however will endeavour to maximise spend although part of this budget may need to be rephased into 2021/22.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Delivery of project on time and on budget.						
51	Automatic Meter Readers						
	Project Life Financials	48	20	41%	48	0	0%
	Current Year Financials	28	0	0%	28	0	0%
	Project Description	Automatic Meter Readers.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-21	
	Main Issues / Reason for Variance						
	This project life budget is split with £0.028m allocated to water automatic meter readers and £0.020m allocated to electricity automatic meter readers. With regards to water automatic meters, all large sites complete, with works to smaller sites to be completed now that COVID-19 restrictions have eased. With regards to the electricity automatic meters element of this project, completion of works was dependent on site access and permission to switch power off for up to one hour which wasn't possible in 2019/20. Full budget spend in this financial year anticipated.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Delivery of project within budget, albeit later than originally planned.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

52	Lighting upgrades to LED in schools and Corporate buildings					
	Project Life Financials	171	0	0%	171	0 0%
	Current Year Financials	171	0	0%	171	0 0%
	Project Description Lighting upgrades to LED in schools and Corporate buildings					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	Replacement of lighting in schools and corporate building where discolouration/age/ and operational hours justifies replacement by new LED fittings. Early delays due to COVID-19 restrictions regarding site access to carry out surveys and availability of Building Services. Surveys now carried out on a number of sites and work almost completed by Building Services at Dumbarton Academy. Site access to be arranged with RPOs for installation in other buildings. Full spend forecast is anticipated.					
	Mitigating Action					
	Liaising with Building Services and RPOs for permission to proceed.					
	Anticipated Outcome					
	Delivery of project within budget.					
53	Replace failed heating controls/valves & recommission					
	Project Life Financials	20	1	3%	20	0 0%
	Current Year Financials	20	1	3%	20	0 0%
	Project Description Replace failed heating controls/valves & recommission					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	At Linnvale Primary, Gartocharn Primary, Gavinburn Primary and Knoxland Primary the 3 port heating valves have failed resulting no control of heating with excessive space temperatures. By replacing the valves and recommissioning the heating controls at a cost of £0.020m, revenue savings of £0.005m per year is anticipated. Officers will endeavour to maximise spend this financial year.					
	Mitigating Action					
	None required at this time.					
	Anticipated Outcome					
	Delivery of project within budget and on time.					
54	Energy efficiency Quick win projects with payback of less than 4 years - new project 2020/21					
	Project Life Financials	20	0	0%	20	0 0%
	Current Year Financials	20	0	0%	20	0 0%
	Project Description Energy efficiency Quick win projects with payback of less than 4 years - new project 2020/21					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	Draft proofing doors and windows, restricting control of radiator controls and thermostats etc. The COVID-19 situation has not allowed progress as expected, however Officers will endeavour to maximise spend but part of this budget may need to be rephased into 2021/22.					
	Mitigating Action					
	None available at this time.					
	Anticipated Outcome					
	Delivery on budget albeit later than anticipated.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

55

Installation of Solar PV at Clydebank Leisure Centre

Project Life Financials	61	0	0%	61	0	0%
Current Year Financials	61	0	0%	61	0	0%
Project Description	Installation of Solar PV at Clydebank Leisure Centre					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Design surveys now complete and currently being reviewed by Officers, thereafter planning application will be submitted and works procured.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of project within budget.						

56

Queens Quay - Regeneration

Project Life Financials	15,620	15,503	99%	15,620	0	0%
Current Year Financials	249	131	53%	249	0	0%
Project Description	Queens Quay regeneration.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Remaining budget in line for expenditure over next few months. No financial issue to report and project progressing well as planned (with known slippages from prior years due to District Heating Energy Centre and Network).						
Mitigating Action						
A number of mitigating actions are being monitored through the risk register by the Management Group. Fortnightly meetings with the development partner have been taking place during 2020/21 to progress the project and make every attempt to reduce delays and slippage.						
Anticipated Outcome						
Regeneration of Clydebank Waterfront in line with budget, but delayed to co-ordinate with District Heating project.						

57

Exxon City Deal

Project Life Financials	34,050	2,017	100%	34,050	0	100%
Current Year Financials	654	504	77%	834	180	28%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Exxon's commercial deal had been approved by WDC on the 24th June with land transfer agreed and missives concluded. The planning permission in principle (PPIP) application has been submitted and is being assessed by WDC planning department and will be presented for approval at a future Planning Committee. Exxon has agreed with SEPA and WDC-Environmental Health their remediation strategy. WDC and Exxon are now working together on their respective construction programmes to ensure the two phases of works can go ahead unimpeded by the other. Exxon are independently progressing their remediation works on their site. Further to the agreement of missives with Exxon, Officers have instructed the GRIP 4 design work agreed with Network Rail for the Western underpass which has resulted in an increased 2020/21 spend projection, accelerating budget of £0.180m from 2021/22.						
Mitigating Action						
Contained within Risk register monitored by Exxon Management Board. Technical reviews are being carried between WDC consultant Stantec and Exxon consultants WSP in assess the ongoing remediation strategy and site activity. WDC Officers are engaged with EXXON representatives in order to assess any programme implications. Exxon will continue discussions with the planning department and SEPA as we progress towards starting on site.						
Anticipated Outcome						
Delivery of the project on time and within the increased budget.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

58	Queens Quay District Heating Network					
	Project Life Financials	20,558	20,244	100%	20,558	0 100%
	Current Year Financials	1,530	1,216	79%	1,260	(270) -18%

Project Description Queens Quay District Heating Network.

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

The energy centre shell is complete and has been handed over to WDC. The internal fit out is practically complete with heat now being supplied to Clydebank Care Home. Network connections are in place to all on-site WDC buildings with negotiation to connect to external customers underway. Service connections for Water, gas, telecoms and electricity to the Energy Centre have been made. The £6m LCITP grant funding has been fully spent. Income is due from Energetics in the form of a rebate for the electrical connection. Internal budget transfer is due from the Energy Centre spend to the Care Home budget to cover the costs of the heat being supplied to them during the care home construction period. Internal budget transfer is due from the Energy Centre spend to the Assets Upgrade budget for the District Heating pipe connection to the Town Hall and Library. Internal cost transfer is due from the Energy Centre spend to the ESCo account for the extension of the network. The above mentioned amounts are reflected in all spend projections. £0.270m is required to be rephased to 2021/22 for retention payment.

Mitigating Action

Opportunities to mitigate are limited.

Anticipated Outcome

Project will be delivered over original budget.

59	Town Centre Fund					
	Project Life Financials	1,166	21	100%	1,166	0 100%
	Current Year Financials	1,145	316	28%	1,145	0 0%

Project Description Scottish Government funding to help improve local town centres.

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

Four projects were approved at August 2019 IRED committee, three Regeneration team-led, one Asset-led. Projects were only required to be legally committed by 31 March 2020 to secure funding, however Scottish Government later relaxed the condition on legal commitment allowing local authorities a more realistic timescale for commitment and spend (prior to COVID-19 restrictions). This planned expenditure will take place in 2020/21, subject to satisfying COVID-19 related matters in the construction. In September 2020 a further £0.307m was received from Scottish Government for the Town Centre Fund, and this will contribute towards the costs of the Dumbarton and Clydebank projects that LED was previously allocated for.

Mitigating Action

None required.

Anticipated Outcome

To provide improved town centres in West Dunbartonshire.

60	Purchase of 3 Welfare Units					
	Project Life Financials	78	0	100%	78	0 100%
	Current Year Financials	78	0	0%	78	0 0%

Project Description At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Service is scoping requirements based on changing working practice and work projects. Expect full spend to be achieved in 2020/2021 financial year.

Mitigating Action

Building Services is currently reviewing requirement due to further changes in service delivery but it is anticipated full budget expenditure will be achieved by end of March 2021.

Anticipated Outcome

Project will be delivered later than anticipated.

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 8

PERIOD END DATE

31 October 2020

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

61	Special Needs - Aids & Adaptations for HSCP clients					
	Project Life Financials	936	349	100%	936	0100%
	Current Year Financials	936	349	37%	936	00%
	Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	Reallocation of expenditure currently coded through HSCP Revenue Aids & Adaptations budget.					
	Mitigating Action					
	None required.					
	Anticipated Outcome					
Provision of adaptations and equipment to HSCP clients as anticipated.						

APPENDIX 8

31 October 2020

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Capital Contingency Fund						
Project Life Financials	0	0	100%	0	0	100%
Current Year Financials	0	0	0%	0	0	0%
Project Description	Contingency budget created from underspends and/or anticipated project savings identified from TCR's.					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
N/A						
Mitigating Action						
N/A						
Anticipated Outcome						
N/A						

63	Direct Project Support						
	Project Life Financials	3,502	93	100%	3,910	408	100%
	Current Year Financials	3,502	93	3%	3,910	408	12%
	Project Description	Business support cost such as reallocation of architects and project support at year end.					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Salary capitalisation expected in 2020/21.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
Direct project support costs allocated as appropriate.							

PERIOD END DATE

31 October 2020

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%
1 Resources Carried Forward						
Project Life Financials	(7,044)	(136)	2%	(7,044)	0	0%
Current Year Financials	(187)	0	0%	(187)	0	0%
Project Description	These are resources that have been received in previous years relating to Turnberry Homes, Posties Park Sports Hub, Auld Street Bond, Gruggies Burn and Early Years Funding					
Project Lifecycle	Planned End Date	31-Mar-21		Forecast End Date	31-Mar-21	
Main Issues / Reason for Variance	Application of resources is dependent on capital project progressing in year as planned.					
Mitigating Action	None required at this time.					
Anticipated Outcome	Application of resources held on balance sheet as at 31 March 2020 as appropriate.					
2 General Services Capital Grant						
Project Life Financials	(76,175)	(34,414)	45%	(76,175)	0	0%
Current Year Financials	(6,622)	(6,801)	103%	(6,622)	0	0%
Project Description	This is a general grant received from the Scottish Government in relation to General Services capital spend					
Project Lifecycle	Planned End Date	31-Mar-26		Forecast End Date	31-Mar-26	
Main Issues / Reason for Variance	General services capital grant is anticipated to be received as forecast.					
Mitigating Action	None required at this time					
Anticipated Outcome	General services capital grant is anticipated to be received as forecast.					
3 Ring Fenced Government Grant Funding						
Project Life Financials	(47,406)	(3,231)	7%	(44,724)	2,682	-6%
Current Year Financials	(13,110)	(1,790)	14%	(12,803)	307	-2%
Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
Project Lifecycle	Planned End Date	31-Mar-26		Forecast End Date	31-Mar-26	
Main Issues / Reason for Variance	Application of resources is dependent on capital project progressing in year as planned.					
Mitigating Action	Mitigating actions are detailed within the appropriate status updates.					
Anticipated Outcome	Application of resources as appropriate.					
4 Match Funding / Other Grants and Contributions						
Project Life Financials	(18,749)	(8,977)	48%	(17,699)	1,049	-6%
Current Year Financials	(4,585)	(101)	2%	(4,365)	220	-5%
Project Description	This is match funding from various bodies with the main funding being anticipated for Levensgrove Park, Posties Park and Clydebank Community Sports Hub					
Project Lifecycle	Planned End Date	31-Mar-21		Forecast End Date	31-Mar-21	
Main Issues / Reason for Variance	Application of resources is dependent on capital project progressing in year as planned.					
Mitigating Action	None required.					
Anticipated Outcome	Match funding received.					

31 October 2020

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7	CFCR						
	Project Life Financials	(185)	(656)	354%	(706)	(520)	280%
	Current Year Financials	(49)	0	0%	(49)	0	0%
	Project Description	This is capital spend which is funded by revenue budgets					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	CFCR in 2020/21 relates to Tennis Courts with Sports Facilities Upgrades.						
	Mitigating Action						
	None required at this time						
	Anticipated Outcome						
	CFCR applied to relevant capital project.						