

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
SUMMARY

APPENDIX 1

PERIOD END DATE 31 August 2022

Department Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid*	Underlying Variance excluding covid
	£000	£000	£000	£000	%		£000
Resources	5,355	3,836	5,403	48	1%	↓	48
Regulatory and Regeneration	2,784	1,761	3,095	312	11%	↓	312
People & Technology	7,024	3,491	6,965	(59)	-1%	↑	(59)
Citizens, Culture and Facilities	17,939	7,585	17,767	(172)	-1%	↑	(148)
Education, Learning and Attainment	108,388	36,127	108,861	473	0%	↓	270
Roads and Neighbourhood	14,601	11,495	15,072	471	3%	↓	471
Housing and Employability	5,258	1,960	5,269	11	0%	↓	1
Supply, Distribution and Property	(2,730)	(900)	(2,822)	(92)	3%	↑	(127)
Miscellaneous Services	8,042	2,671	8,341	299	4%	↓	159
Loan Charges	9,518	4,126	9,903	385	4%	↓	385
Capital Receipts used to fund Loan Charges	(2,884)	(149)	(2,884)	0	0%	→	0
Requisition (VJB)	765	319	765	0	0%	→	0
Requisition (SPT)	1,632	680	1,632	0	0%	→	0
Requisition (CJP)	1,693	705	1,693	0	0%	→	0
Requisition (HSCP)	81,690	34,038	81,690	0	0%	→	0
Non GAE Allocation	(7,328)	(3,053)	(7,328)	0	0%	→	0
Vacancy Freeze	648	0	0	(648)	-100%	→	(648)
Contingency Fund	0	0	0	0	0%	→	0
Total Expenditure	252,394	104,690	253,421	1,026	0%	↓	661
Council Tax	(38,126)	(9,471)	(38,126)	0	0%	→	0
Revenue Support Grant/ NDR	(209,167)	(96,088)	(209,167)	0	0%	→	0
Covid Funding (specific and earmarked from 2021/22)	(3,367)	(1,122)	(3,367)	0	0%	→	0
Required use of available unearmarked covid funds	0	0	(365)	(365)	0%	→	0
Capital Receipts used to fund Transformation	(700)	0	(700)	0	0%	→	0
Use of Reserves	(1,034)	(431)	(1,034)	0	0%	→	0
Total Resources	(252,394)	(107,112)	(252,759)	(365)	0%	↑	0
Net Expenditure	(0)	(2,422)	661	661	0.26%	↓	661

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
RESOURCES SUMMARY

APPENDIX 2

PERIOD END DATE

31 August 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Audit	105	144	105	0	0%	↓	0
Finance	1,398	592	1,429	32	2%	↓	32
Rent Rebates & Allowances	(341)	1,034	(341)	0	0%	→	0
Revenues & Benefits	2,103	1,053	2,147	44	2%	↓	44
Finance Business Centre	303	110	312	9	3%	↓	9
Cost of Collection of Rates	19	(14)	(4)	(23)	-121%	↑	(23)
Cost of Collection of Council Tax	(790)	(113)	(790)	0	0%	→	0
Central Administration Support	2,558	1,030	2,545	(13)	-1%	↑	(13)
Total Net Expenditure	5,355	3,836	5,403	48	1%	↓	48

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
REGULATORY AND REGENERATION SUMMARY

APPENDIX 2

PERIOD END DATE

31 August 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Democratic and Registration Service	756	297	774	19	0	↓	0	19
Environmental Health	699	294	750	51	0	↓	0	51
Licensing	(117)	(27)	(99)	18	(0)	↓	0	18
Legal Services	824	367	790	(34)	(0)	↑	0	(34)
Planning	377	226	629	252	1	↓	0	252
Economic Development	245	604	251	7	0	↓	0	7
Total Net Expenditure	2,784	1,761	3,095	312	0	↓	0	312

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
PEOPLE AND TECHNOLOGY

APPENDIX 2

PERIOD END DATE

31 August 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Transactional Services	743	301	746	3	0%	↓	0	3
Human Resources (including risk)	1,283	517	1,283	0	0%	→	0	0
Information Services	4,502	2,495	4,440	(62)	-1%	↑	0	(62)
Change Support	497	177	496	(1)	0%	↑	0	(1)
Total Net Expenditure	7,024	3,491	6,965	(59)	-1%	↑	0	(59)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
CITIZENS, CULTURE AND FACILITIES

APPENDIX 2

PERIOD END DATE

31 August 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
	£000	£000	£000	£000	%	£000	£000
Communications & Marketing	333	107	325	(8)	-2%	0	(8)
Citizen Services	1,284	541	1,305	21	2%	3	19
Performance & Strategy	357	80	315	(42)	-12%	0	(42)
Clydebank Town Hall	458	49	458	(0)	0%	0	(0)
Office Accommodation	1,275	396	1,285	9	1%	0	9
Libraries	1,811	594	1,777	(35)	-2%	(27)	(8)
Arts and Heritage	371	134	346	(24)	-7%	0	(24)
Catering Services	4,454	1,668	4,383	(71)	-2%	0	(71)
Building Cleaning	1,703	882	1,661	(42)	-2%	0	(42)
Building Cleaning PPP	(331)	(171)	(331)	(0)	0%	0	(0)
Facilities Assistants	2,100	801	2,119	19	1%	0	19
Facilities Management	396	126	397	0	0%	0	0
Leisure Management	3,638	2,298	3,639	1	0%	0	1
Events	89	80	89	0	0%	0	0
Total Net Expenditure	17,939	7,585	17,767	(172)	-1%	(24)	(148)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
EDUCATION, LEARNING AND ATTAINMENT

APPENDIX 2

PERIOD END DATE

31 August 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Primary Schools	31,705	12,248	31,513	(192)	-1%	0	(192)
Secondary Schools	30,996	12,895	31,151	155	1%	0	155
Specialist Educational Provision	16,767	5,523	17,196	429	3%	203	226
Psychological Services	571	179	571	0	0%	0	0
Sport Development / Active Schools	627	200	627	0	0%	0	0
Early Education	8,420	(3,230)	8,412	(8)	0%	0	(8)
PPP	15,420	7,011	15,474	54	0%	0	54
Creative Arts	620	286	620	0	0%	0	0
Curriculum for Excellence	202	31	202	0	0%	0	0
Central Admin	852	403	857	5	1%	0	5
Workforce CPD	349	109	349	0	0%	0	0
Performance & Improvement	453	146	453	0	0%	0	0
Education Development	1,407	326	1,436	29	2%	0	29
Raising Attainment - Primary	0	0	0	0	0%	0	0
Raising Attainment - Secondary	0	0	0	0	0%	0	0
Pupil Equity Fund (including LAC PEF)	0	0	0	0	0%	0	0
Total Net Expenditure	108,388	36,127	108,861	473	0%	203	270

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
ROADS AND NEIGHBOURHOOD

APPENDIX 2

PERIOD END DATE

31 August 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Transport, Fleet & Maintenance Services	(592)	223	(519)	73	-12%	↓	0	73
Roads Services	2,932	1,915	2,892	(40)	-1%	↑	0	(40)
Grounds Maintenance & Street Cleaning Client	7,503	3,126	7,503	0	0%	→	0	0
Outdoor Services	187	55	169	(17)	-9%	↑	0	(17)
Burial Grounds	(193)	(217)	(223)	(30)	16%	↑	0	(30)
Crematorium	(1,032)	(302)	(969)	63	-6%	↓	0	63
Waste Services	8,036	3,598	8,311	275	3%	↓	0	275
Depots	0	120	0	0	0%	→	0	0
Ground Maintenance & Street Cleaning Trading A/c	(2,240)	2,978	(2,092)	148	-7%	↓	0	148
Total Net Expenditure	14,601	11,495	15,072	472	3%	↓	0	472

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
HOUSING AND EMPLOYABILITY

APPENDIX 2

PERIOD END DATE

31 August 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
	£000	£000	£000	£000	%		
Service Summary							
Working 4 U	3,326	1,250	3,324	(2)	0%	↑	(2)
Communities	995	433	995	0	0%	→	0
Homeless Persons	436	140	447	11	3%	↓	1
Private Sector housing	32	0	35	3	9%	↓	3
Anti Social Behaviour	469	137	468	(1)	0%	↑	(1)
Total Net Expenditure	5,258	1,960	5,269	11	0%	↓	1

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
SUPPLY, DISTRIBUTION AND PROPERTY

APPENDIX 2

PERIOD END DATE

31 August 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Housing Maintenance Trading A/c	(1,400)	(753)	(1,419)	(19)	1%	0	(19)
Housing Asset and Investment	81	12	31	(50)	-62%	0	(50)
Corporate Assets and Capital Investment Programme	(2,196)	(692)	(2,308)	(112)	5%	35	(147)
Procurement	482	303	479	(3)	-1%	0	(3)
Corporate Asset Maintenance	(266)	(100)	(206)	60	-23%	0	60
Private Sector Housing Grants	78	(69)	80	2	3%	0	2
Consultancy Services	491	400	521	29	6%	0	29
Total Net Expenditure	(2,730)	(900)	(2,822)	(92)	3%	35	(127)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
MISCELLANEOUS

APPENDIX 2

PERIOD END DATE

31 August 2022

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Sundry Services	5,675	1,705	5,997	322	6%	↓	140	82
Members Allowances, etc	620	254	645	25	4%	↓	0	0
European Employability	510	213	510	0	0%	→	0	0
Chief Executive and Chief Officers	1,237	499	1,189	(48)	-4%	↑	0	(48)
Total Net Expenditure	8,042	2,671	8,341	299	4%	↓	140	34

YEAR END DATE

31 August 2022

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

Regulatory and Regeneration

Environmental Health	699	750	51	7%	↓
Service Description	The 3 Groups within this service (Food and Business Group, Environmental Pollution Group and Community Health Protection Group) are responsible for all aspects of Environmental Health work.				
Main Issues / Reason for Variance	The main reason for the adverse variance is a reduction in expected income for pest control in particular.				
Mitigating Action	No action can be taken at this time				
Anticipated Outcome	Overspend is anticipated				

Planning	377	629	252	67%	↓
Service Description	This Service provides Building & Planning services				
Main Issues / Reason for Variance	The main reason for the adverse variance is that income is lower than budgeted due to cancelled or delayed building projects. The expected income shortfall has increased since P4 by a further £94k after a further review. This variance has been reported in previous months but was being offset in part by savings on staff costs caused by vacancies, the staffing vacancy savings have been removed in P5.				
Mitigating Action	No action required				
Anticipated Outcome	Overspend is anticipated				

People & Technology

Information Services	4,502	4,440	(62)	-1%	↑
Service Description	This service area provides general ICT support to the Council and also supports transformational change and modernisation of working practices through technology				
Main Issues / Reason for Variance	Supplies and Services is favourable due to computer licence costs projected to cost less than budgeted.				
Mitigating Action	None required at this point.				
Anticipated Outcome	Underspend is projected.				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 August 2022

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Citizens, Culture and Facilities					
Catering Services	4,454	4,383	(71)	-2%	↑
Service Description	Catering Services across WDC				
Main Issues / Reason for Variance	Overall variance is favourable due to vacancies. Increased spend negates some of the favourable variance due to a one off charge for the early termination charges for contract for vending machines and a higher level of overtime than predicted due to the vacancies.				
Mitigating Action	A review of the vacancies and overtime position going forward is underway				
Anticipated Outcome	Overspend is anticipated				
Education , Learning and Attainment					
Primary Schools	31,705	31,513	(192)	-1%	↑
Service Description	This service area includes all Primary Schools.				
Main Issues / Reason for Variance	The budget was set before the delay to free school meal expansion was confirmed. As primaries 6 & 7 will now not be covered by universal free school meal provision from August 2022 income from school meals will be significantly above the budgeted target income (£160k) The increase in clothing grants (£10k) and reduction in school lets income (£22k) have been offset by a favourable variance on employee costs (£65k).				
Mitigating Action	None necessary				
Anticipated Outcome	Favourable variance anticipated				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 August 2022

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Secondary Schools	30,996	31,151	155	1%	↓
Service Description	This service area includes all Secondary Schools.				
Main Issues / Reason for Variance	Income from sale of school meals is currently projected to be less than budgeted (£85k). The remaining adverse variance is due primarily to a small overspend on employee costs (£52k) and unbudgeted monoblocking repairs at VoLA (£16k).				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend. School meals income depends on higher uptake from August.				
Anticipated Outcome	Adverse variance anticipated				
Specialist Educational Provision	16,767	17,196	429	3%	↓
Service Description	This service area covers all ASN Services.				
Main Issues / Reason for Variance	The adverse variance within employee costs (£75k) is due to a combination of turnover targets not being achieved and greater staffing as part of our efforts to minimise external placements. Payments to Other Bodies adverse variance is due to the ongoing high demands on the Residential Placements Budget (£426k) albeit this is partly offset by lower payments to other external bodies (£107k). The Residential budget was set on the basis of a 20:80 split between Education and HSCP. However, as per the forthcoming report to Council in October, invoices have to be split 28:72. This change represents a budget shortfall of £265k. In addition, the number of residential placements is 7% higher than the average for 2021/22. Income from other local authorities placing children within WDC schools is expected to be less than budgeted (£43k).				
Mitigating Action	The requirement for Residential Placements is demand-led and decisions are taken jointly with HSCP following an assessment of the best option for all concerned. However, the actual usage throughout the year will be reviewed regularly to identify where there is scope to reduce the number of placements.				
Anticipated Outcome	adverse variance anticipated				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 August 2022

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
PPP	15,420	15,474	54	0%	↓
Service Description	This service area includes Vale of Leven, Clydebank High and St Peter the Apostle High Schools and St Eunan's Primary School. The costs charged to this service are Property costs and the Unitary charge.				
Main Issues / Reason for Variance	The adverse variance has arisen due to water rates and contract cleaning costs being greater than when the budget was set due to the level of inflation on particular lines.				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend.				
Anticipated Outcome	adverse variance anticipated				

Roads and Neighbourhood

Transport, Fleet & Maintenance Services	(592)	(519)	73	-12%	↓
Service Description	Transport services across WDC				
Main Issues / Reason for Variance	There is a favourable variance (£46k) against employee costs due to a number of vacancies. However this is more than offset by higher fuel costs (£150k), which will follow through to higher recharges to services. Favourable variance from diesel recharges is less than the adverse variance from higher prices as initial income target was too high.				
Mitigating Action	The level of internal recharges is under review				
Anticipated Outcome	Surplus slightly less than target				

Crematorium	(1,032)	(969)	63	-6%	↓
Service Description	Waste Collection and Refuse disposal services				
Main Issues / Reason for Variance	Gas costs are higher than budgeted (£15k) while income is projected to be less than budgeted , particularly from plaques/books of remembrance etc (£25k)				
Mitigating Action	none possible at present				
Anticipated Outcome	Overspend anticipated				

YEAR END DATE

31 August 2022

Budget Details		Variance Analysis			
		Total Budget	Projected Spend	Variance	RAG Status
		£000	£000	£000	%
Waste Services		8,036	8,311	275	3% <div>↓</div>
Service Description	Waste Collection and Refuse disposal services				
Main Issues / Reason for Variance	Employee costs are higher (£168k) as projected savings from waste route optimisation ,which depend on operating from a single depot, are not yet achievable . Expenditure on bin replacements is higher (£71k) , skip hire (£7k) and electricity (£8k) are greater than anticipated when the budget was set. These have been partly offset by reduced vehicle hires (£34k).				
Mitigating Action	none possible at present				
Anticipated Outcome	Overspend anticipated				
Ground Maintenance & Street Cleaning Trading A/c		(2,240)	(2,092)	148	-7% <div>↓</div>
Service Description	Trading operation providing grounds maintenance and street cleaning services				
Main Issues / Reason for Variance	Property costs are adverse due to increased gas/electricity costs (£15k). Fuel (£50k) , tyres (£15k) and plant/seed costs (£29k) have increased to a level not anticipated when the budget was set.				
Mitigating Action	None possible at this time				
Anticipated Outcome	An adverse variance is anticipated				
Supply, Distribution and Property					
Housing Asset and Investment		81	31	(50)	-62% <div>↑</div>
Service Description	This service manages capital investment across council and private sector housing stock.				
Main Issues / Reason for Variance	Employee costs are showing a favourable variance due to vacant posts within the service.				
Mitigating Action	Employee cost underspend is partially offset by a reduction in the level of income being recharged to the Housing Revenue Account.				
Anticipated Outcome	None Required				
	Forecast underspend at year end				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 August 2022

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Corporate Assets and Capital Investment Programme	(2,196)	(2,308)	(112)	5%	↑
Service Description	This service provides asset and estate management				
Main Issues / Reason for Variance	The favourable variance is due mainly to increased rents anticipated from the Artizan Centre which is partially offset by a reduction in income anticipated from Clyde Regional Centre. There is also a favourable variance in employee costs due to a current vacancy				
Mitigating Action	Income and expenditure will continue to be monitored throughout the year.				
Anticipated Outcome	Favourable variance anticipated at year end				
Corporate Asset Maintenance	(266)	(206)	60	-23%	↓
Service Description	This service manages and undertakes repairs and maintenance to public buildings				
Main Issues / Reason for Variance	Lower than budgeted income due to a reduced programme of CAMS work delivered by subcontractor partners. This will be partly offset by reduced subcontractor expenditure.				
Mitigating Action	None - Although service will endeavour to reduce the adverse variance where possible through service efficiency				
Anticipated Outcome	Surplus to be less than target				
Miscellaneous					
Sundry Services	5,675	5,997	322	6%	↓
Service Description	This service area budgets for non departmental specific costs such as pensions costs, external grants and elderly welfare payments, external audit fees and insurance costs. The service heading also holds a number of general savings options which have still to be fully allocated.				
Main Issues / Reason for Variance	After removing the effects of the general covid budget (£140k) which will be required to be funded from unearmarked covid funds, the main adverse variances are linked with property costs for assets not yet sold and the level of procurement savings achieved to date				
Mitigating Action	Income and expenditure will continue to be monitored throughout the year.				
Anticipated Outcome	An overall adverse variance is anticipated at this time				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2022/23
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 August 2022

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%
Other				

Loan Charges	9,518	9,903	385	4%	↓
Service Description	This budget covers the servicing of the Council's external borrowing				
Main Issues / Reason for Variance	The adverse variance is linked with forecast on the cost of short term borrowing with increased interest rates				
Mitigating Action	Management will continue to monitor and maximise actions taken to reduce any adverse variance, where possible.				
Anticipated Outcome	A favourable variance is anticipated				

Required use of available unearmarked covid funds	0	(365)	(365)	0%	↑
Service Description	This represents the funding from Scottish Government specifically for covid and additional spend identified outwith specific Council Services				
Main Issues / Reason for Variance	The variance is funding service related covid costs				
Mitigating Action	Income and expenditure will continue to be monitored throughout the year.				
Anticipated Outcome	Any variance will be offset by covid adverse variances within services, or carried forward for future years allocation against covid costs				

WEST DUNBARTONSHIRE COUNCIL
MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2022/23

Appendix 4

Efficiency Detail	Chief Officer Area	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
Reduce costs of franking machines	Amanda Graham	8,000	-	8,000	Action is underway and an element of this saving is likely to be achieved by the year end, however not guaranteed at this stage.
Review Rental Structure for Ashton View Supported Accommodation Project	Peter Barry	21,000	21,000	-	
Reduce costs of storing supply of rock salt	Gail McFarlane	44,000	44,000	-	
Reduce costs with use of pooled vehicles	Gail McFarlane	60,000	60,000	-	
Reduce Teacher costs	Laura Mason	35,467	35,467	-	
Increased income - Housing Maintenance Trading Account (HMTA) / Corporate Asset Maintenance (CAMS)	Angela Wilson	108,000	91,000	17,000	The CAMS income is lower than expected due to reduced programme of work. This will continue to be monitored and update if the situation changes
		276,467	251,467	25,000	

APPENDIX 5

31 August 2022

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APPENDIX 6

31 August 2022

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
1	Valuation Joint Board - Requisition of ICT Equipment						
	Project Life Financials	9	0	0%	9	0	0%
	Current Year Financials	3	0	0%	0	(3)	-100%
	Project Description	Requisition ICT Equipment.					
	Project Manager	David Thomson					
	Chief Officer	David Thomson					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	This budget remains unspent and is likely to be carried forward into FY 23/24.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Requisition of ICT Equipment.						
2	Valuation Joint Board - ICT Refresh FY 22/23						
	Project Life Financials	0	3	0%	3	3	0%
	Current Year Financials	0	3	0%	3	3	0%
	Project Description	Replacement of laptops, monitors and other ICT equipment.					
	Project Manager	David Thomson					
	Chief Officer	David Thomson					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Replacement of laptops, monitors and other ICT equipment. No further spend anticipated.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Replacement of laptops and ICT equipment						
3	Legal Case Management System						
	Project Life Financials	33	0	0%	33	0	0%
	Current Year Financials	33	0	0%	0	(33)	-100%
	Project Description	Legal Case Management System					
	Project Manager	Alan Douglas					
	Chief Officer	Peter Hissett					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Budget has been rephased from 2021/22. The project could not proceed as originally planned as Officers are required to access the office and hardware the system will run on and COVID-19 restrictions have prevented this. The project will have to go back out to tender following the upgrade to Microsoft 365. The project will not be completed in this financial year.						
	Mitigating Action						
	Legal to discuss impact of Microsoft 365 with ICT.						
	Anticipated Outcome						
	Project to be completed in 2023/24.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
4 Installation of Solar PV at Clydebank Leisure Centre						
Project Life Financials	61	3	5%	61	(0)	0%
Current Year Financials	55	0	0%	5	(50)	-91%
Project Description	Installation of Solar PV at Clydebank Leisure Centre.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hissett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Specification delayed due to other priority works. Expect full spend in 2023-2024.						
Mitigating Action						
Opportunities to mitigate are limited at this stage.						
Anticipated Outcome						
Complete in 2023/24.						
5 Replace obsolete boilers (plant greater than 30 years old).						
Project Life Financials	342	237	69%	347	5	1%
Current Year Financials	110	0	0%	20	(90)	-82%
Project Description	Replace obsolete boilers (plant greater than 30 years old).					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hissett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Order raised for chimney inspection. Project team established. Await appointment of M&E consultant being procured via quick quote by project QS. Works will be carried out in 2023-2024. Expect only design fees and survey fees and retention for St Marys to be paid this year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Retention for St Mary's Primary School and design fees this year. Insufficient budget available to carry out Hub works.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
6	Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing						
	Project Life Financials	290	63	22%	290	0	0%
	Current Year Financials	216	0	0%	50	(166)	-77%
	Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hissett					
	Project Lifecycle	Planned End Date		31-Mar-23	Forecast End Date		31-Mar-23
	Main Issues / Reason for Variance						
	Existing controls have been found to be obsolete and not compatible with a new AHU controls. Additional timelines and work involved. Design team established and project specification being compiled.						
	Mitigating Action						
	All works to be complete in one tender package.						
	Anticipated Outcome						
	All works to be completed next financial year 2023/24.						
7	Energy Projects quick wins						
	Project Life Financials	80	19	24%	80	0	0%
	Current Year Financials	61	1	1%	30	(31)	-51%
	Project Description	Spend to Save projects.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hissett					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Further orders have been raised and await invoices. Total expenditure this financial year estimated to be £0.030m with the rest of the funding to be carried forward into next financial year.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Anticipate some spend this year and the remainder to be rephased into 2023/24.						
8	Zero Carbon Fund						
	Project Life Financials	344	86	25%	344	0	0%
	Current Year Financials	258	0	0%	15	(243)	-94%
	Project Description	Zero Carbon Fund.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hissett					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
	Main Issues / Reason for Variance						
	Initial survey works have commenced at HUB CEC. It has been agreed that OLSP will be the next BAM operated school that we will install solar PV. Await proposals and costings. Works will cross into next financial year.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Project delivered within budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
9 Upgrade obsolete heating controls (BEMS) across Council estate						
Project Life Financials	160	0	0%	160	0	0%
Current Year Financials	152	0	0%	80	(72)	-47%
Project Description	Upgrade obsolete heating controls (BEMS) across Council estate.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Tender documentation currently being prepared. Work scheduled between October 2022 and March 2023 but suspect it will carry forward into the new financial year due to necessary disruption to heating in the buildings.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of project within budget.						
10 Viresco Studios and Arts Centre						
Project Life Financials	750	0	0%	0	(750)	-100%
Current Year Financials	750	0	0%	0	(750)	-100%
Project Description	Viresco Studios and Arts Centre in Alexandria, aimed to encourage wider participation in the arts, creative enterprises and cultural activity in West Dunbartonshire.					
Project Manager	Gillian McNamara					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Dec-22	Forecast End Date	30-Jun-23		
Main Issues / Reason for Variance						
Due to factors outwith the Council's control, progress couldn't be made on a timeline that would be acceptable to funders and as a result Scottish Government will withdraw the grant offer.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Repurposing and restoration of B listed former St Andrew's church in Alexandria for community arts uses.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
11	Clydebank Can On The Canal						
	Project Life Financials	747	0	0%	747	0	0%
	Current Year Financials	747	0	0%	90	(657)	-88%
	Project Description	New activities centre in Clydebank Town Centre.					
	Project Manager	Gillian McNamara					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Dec-22	Forecast End Date	30-Jun-23		
	Main Issues / Reason for Variance						
	Kier is appointed to design and deliver the Activities Centre at Clydebank Town Centre. Design of the project is underway and a commencement date for construction has been confirmed as April 2023. The budget will slip into 2023-2024 however some spend on design development expected in the current financial year.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	New community-run activities centre in Clydebank Town Centre.						
12	LUF						
	Project Life Financials	22,100	1,821	8%	22,100	(0)	0%
	Current Year Financials	7,465	53	1%	2,262	(5,203)	-70%
	Project Description	Year one LUF spend includes acquisition cost of Artizan Centre, and design development for Glencairn House and Connecting Dumbarton					
	Project Manager	Gillian McNamara					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Connecting Dumbarton and Glencairn House are progressing per the agreed programme. A future programme for the Artizan Centre based on the Redevelopment Options consultancy will be reported to IRED, after which proposed in year spend may be adjusted. Costs will continue to be monitored by the LUF Project Board. Update due to IRED September 2022.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Redevelopment of the Dumbarton Town Centre						
13	New Sports Changing Facility at Duntocher						
	Project Life Financials	382	388	102%	388	6	2%
	Current Year Financials	0	6	0%	6	6	0%
	Project Description	New Sports Changing Facility at Duntocher					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Project completed over budget due to ground conditions on site. Final costs now charged.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	New sports changing facility completed.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 August 2022

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

14	Holm Park & Yoker Athletic FC						
	Project Life Financials	750	765	102%	765	15	2%
	Current Year Financials	86	101	118%	101	15	18%
	Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Project now complete.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered on budget.						

15	New Westbridgend Community Centre						
	Project Life Financials	2,375	87	4%	2,375	(0)	0%
	Current Year Financials	1,090	3	0%	28	(1,063)	-97%
	Project Description	New Westbridgend Community Centre					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance							
Various delays due to Covid and other utility issues. Planning was previously delayed but now resolved. Building warrant applications submitted with a view to tender being issued December 2022. Anticipated to be onsite by April 2023.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
New build community facility.							

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
16	Allotment Development						
	Project Life Financials	400	47	12%	400	0	0%
	Current Year Financials	357	3	1%	100	(257)	-72%
	Project Description	To develop an allotment site.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Oct-23	Forecast End Date	31-Oct-23		
	Main Issues / Reason for Variance						
	Two sites are being developed at Dillichip Loan Bonhill and Overburn Dumbarton. These sites will provide eighty traditional allotment plots together with community food growing facilities. It is anticipated that project works will commence in February 2023 with a completion date of October 2023.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Two new allotment sites with 80 plots and community growing space.						
17	Posties Park Sports Hub - New sports hub to include gym & running track						
	Project Life Financials	2,646	3,402	129%	3,402	756	29%
	Current Year Financials	910	1,036	114%	1,036	126	14%
	Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Project start was delayed due to planning issues and COVID-19 restrictions. Work commenced January 2021 with a proposed completion date of March 2022 which has been extended to October 2022 due to design changes required by Planning. There is still a significant amount of work to be undertaken to complete the project and the cost of this work has been affected by Covid, Brexit and supply chain issues. A forecast is uncertain at this time pending discussions and negotiations with the contractor however additional budget will be required to complete this project.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	New all weather running track and gymnasium.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
18	Vale of Leven Cemetery Extension						
	Project Life Financials	817	263	32%	817	(0)	0%
	Current Year Financials	553	0	0%	150	(403)	-73%
	Project Description	Extension of existing cemetery in Vale of Leven.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-22		
	Main Issues / Reason for Variance						
	Project is now being developed for tendering, with project commencing February 2023 and completion expected by 31 October 2023. It is anticipated that £0.150m will be spent this financial year mainly on consultant costs and enabling works.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Extension to existing cemetery providing a sustainable burial environment.						
19	Bus Rapid Deployment Fund						
	Project Life Financials	217	3	1%	217	0	0%
	Current Year Financials	214	0	0%	0	(214)	-100%
	Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Officers working with external partners to identify projects to support funding. Investigation on going however unlikely works will be able to progress this financial year.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To improve journey times and reliability of bus services.						
20	Auld Street Clydebank - Bond						
	Project Life Financials	400	358	90%	400	0	0%
	Current Year Financials	42	0	0%	0	(42)	-100%
	Project Description	Completion of roadworks associated with Auld Street housing development. Creation of a footpath to Golden Jubilee Hospital.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Road construction works completed in previous years. Remaining funds are insufficient to complete footpath construction. Works on hold until such time as additional funds can be secured.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To complete remaining civil works required.						

APPENDIX 6

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
21	Mandatory 20mph Residential communities						
	Project Life Financials	500	11	2%	500	0	0%
	Current Year Financials	220	0	0%	0	(220)	-100%
	Project Description	Mandatory 20mph Residential communities.					
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Awaiting Scottish Government recommendations.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project to be delivered within budget.						
22	Vehicle Replacement Strategy						
	Project Life Financials	1,000	0	0%	1,000	0	0%
	Current Year Financials	1,000	0	0%	0	(1,000)	-100%
	Project Description	Replacement of refuse collection vehicles.					
	Project Manager	Kenny Lang					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Larger vehicles will be delayed due to supply chain issues. Delivery timescales anticipated at 18 months.						
	Mitigating Action						
	None available.						
	Anticipated Outcome						
	Replacement of refuse collection vehicles.						
23	Vehicle Replacement						
	Project Life Financials	2,817	0	0%	2,817	0	0%
	Current Year Financials	2,817	0	0%	600	(2,217)	-79%
	Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
	Project Manager	Kenny Lang					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Vehicles are being ordered for delivery in this financial year but larger vehicles will be delayed into financial year 2023/2024.						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
	Replacement of fleet within budget.						

APPENDIX 6

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Free School Meals						
Project Life Financials	199	236	119%	236	37	19%
Current Year Financials	9	47	494%	47	37	394%
Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Oct-22	Forecast End Date	31-Oct-22		
Main Issues / Reason for Variance						
Project is complete other than snagging works which can only be completed when school is closed however project end date is still on target. Additional budget required in relation to electrical phasing which was unknown at the time of project inception.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within amended timescales.						
Community Alarm upgrade						
Project Life Financials	924	0	0%	924	0	0%
Current Year Financials	154	0	0%	40	(114)	-74%
Project Description	To upgrade Community Alarm					
Project Manager	Julie Slavin					
Chief Officer	Beth Culshaw					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Work is ongoing with HR colleagues in order to appoint a project manager to this post and it is anticipated that spend will progress in the final half of the financial year.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Community Alarm Upgrade						

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
26	Replacement of Care First						
	Project Life Financials	1,400	0	0%	1,400	0	0%
	Current Year Financials	280	0	0%	40	(240)	-86%
	Project Description	Replacement of Care First					
	Project Manager	Julie Slavin					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	The replacement of CareFirst has been delayed because of challenges in respect of the recruitment of a Digital Business Lead to take forward the project. Work is ongoing with HR colleagues in order to consider how the recruitment challenge may be addressed.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Replacement of Care First						
27	Replace Elderly Care Homes and Day Care Centres						
	Project Life Financials	27,531	27,266	99%	27,531	0	0%
	Current Year Financials	42	55	130%	55	13	30%
	Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
	Project Manager	Sharon Jump/ Craig Jardine					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Project complete with a slight overspend due to additional works required in relation to roof vents which required to be installed.						
	Mitigating Action						
	The statement of final account has been signed and financial risk exposure should be reduced through efforts to dispose of the existing properties at the earliest opportunity.						
	Anticipated Outcome						
	Dumbarton Care Home opened 2017. Clydebank Care Home was certified complete on 9 November 2020.						
28	Development of Workforce Management System						
	Project Life Financials	379	42	11%	425	46	12%
	Current Year Financials	0	0	0%	46	46	0%
	Project Description	Project to develop the Workforce Management System.					
	Project Manager	Arun Menon					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
	Main Issues / Reason for Variance						
	Work continues on developments resulting in some spend in the current year.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Development of Workforce Management System.						

APPENDIX 7

31 August 2022

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6	Cost of Living						
	Project Life Financials	1,000	0	0%	1,000	0	0%
	Current Year Financials	1,000	0	0%	1,000	0	0%
	Project Description	To support Council and community organisations with capital costs for cost of living initiatives.					
	Project Manager	Gillian McNeilly					
	Chief Officer	Laurence Slavin					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Working Group currently developing proposals for initiative.						
	Mitigating Action						
None required							
Anticipated Outcome							
Initiative will assist with cost of living crisis							

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 7

PERIOD END DATE

31 August 2022

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

7	Solicitor Project Support for Capital Projects						
	Project Life Financials	53	13	25%	53	0	0%
	Current Year Financials	33	0	0%	33	0	0%
	Project Description	Solicitor costs to directly support capital projects					
	Project Manager	Alan Douglas					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Trainee solicitor in place. Budget will be fully spent.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Solicitor support for Capital Projects, with full budget spend anticipated.						
8	Re -imagine Antonine Wall						
	Project Life Financials	30	0	0%	30	0	0%
	Current Year Financials	10	0	0%	10	0	0%
	Project Description	Council's capital contribution towards the multi-partner (five local authorities and Historic Environment Scotland) Rediscovering the Antonine Wall project which is also funded by the Heritage Lottery Fund.					
	Project Manager	Pamela Clifford					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Council's capital contribution towards the multi-partner (five local authorities and Historic Environment Scotland) Rediscovering the Antonine Wall project will be paid by the end of the financial year.						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
	Preservation of Historic Site.						
9	Replace existing main hall Air Handling unit at Clydebank Town Hall						
	Project Life Financials	83	0	0%	83	0	0%
	Current Year Financials	83	0	0%	83	0	0%
	Project Description	Replace existing main hall Air Handling unit at Clydebank Town Hall.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Works are integrated with the new Baths refurbishment. Await design proposals from Vital for approval. Works to be complete by 31 March 2023 to compliment the district heating installation.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Physical works being carried out by 31/3/23.						

31 August 2022

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	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
10	Replace failed heating controls/valves & recommission						
	Project Life Financials	20	13	66%	20	0	0%
	Current Year Financials	7	0	0%	7	0	0%
	Project Description	Replace failed heating controls/valves & recommission.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-23	Actual End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Further works ordered. Expect full spend by 31 March 2023.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Delivery of project with full budget spend.						
11	Automatic Meter Readers - Water						
	Project Life Financials	85	55	64%	85	(0)	0%
	Current Year Financials	30	0	0%	27	(3)	-10%
	Project Description	Automatic Meter Readers.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Water meter works to be carried out in the last quarter of the year. Previous works with electricity meter supplier did not meet expectations. Await resolutions before issuing further orders.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Anticipate some spend this year and the remainder to be rephased into 2023/24.						
12	Water Meter Downsize						
	Project Life Financials	16	14	85%	16	0	0%
	Current Year Financials	2	0	0%	2	(0)	0%
	Project Description	Water Meter Downsize.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Project integrated with Water AMR project. All works to be carried out in the last quarter of the year when the existing AMR contract requires renewal. Expect full spend.						
	Mitigating Action						
	None required						
	Anticipated Outcome						
	Delivery of project within budget.						

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Budget Details		Project Life Financials					
		Budget	Spend to Date			Forecast Spend	Variance
		£000	£000	%	£000	£000	%
13	Lighting upgrades to LED in schools and Corporate buildings						
	Project Life Financials	50	0	0%	50	0	0%
	Current Year Financials	50	0	0%	50	0	0%
	Project Description	Upgrade lighting in schools and corporate buildings.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Initial works planned to be done at Knoxland and Gavinburn Primary schools during the October school holiday.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Works complete 2022/23						
14	Regeneration/Local Economic Development						
	Project Life Financials	2,188	66	3%	1,651	(538)	-25%
	Current Year Financials	1,651	66	4%	1,250	(401)	-24%
	Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire, aligned to the Economic Strategy. External funding will be sought to maximise opportunities for redevelopment of these sites.					
	Project Manager	Gillian McNamara					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	LED budget is invested across our town centres and strategic sites and is used to develop and implement projects as well as providing match funding to lever in external funding. During 2022/2023 the key projects to be developed and delivered include a contribution towards Smollett Fountain public realm, enabling works at Mitchell Way subject to the timescale of the developer, development costs associated with Dumbarton Waterfront, the Arc of Attraction Strategy and in Clydebank implementation of the Development Framework and delivery of the Activities Centre. Many regeneration projects are subject to factors outwith Council control and close monitoring of the programming is required. A contingency is included for increasing costs and new funding opportunities.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Improved town centres and strategic sites across West Dunbartonshire.						
15	Regeneration Fund						
	Project Life Financials	9,782	4,948	51%	9,797	15	0%
	Current Year Financials	2,223	50	2%	2,075	(148)	-7%
	Project Description	Funding to implement major regeneration projects linked to community charrettes.					
	Project Manager	Gillian McNamara					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	The remaining Regeneration Fund projects are Dumbarton Waterfront Path; the contribution towards the costs of Glencairn House; Connecting Dumbarton; and the Scottish Marine Technology Park at the former Carless site. As Levelling Up Fund is programmed to be spent before Regeneration Fund for Glencairn House and Connecting Dumbarton, it is not anticipated that any Regeneration Fund will be spent on these projects during this financial year and will be carried forward. Spend against The £2.0m Clyde Mission funding for SMTP will continue during the financial year 2022/2023 before an agreement is reached on the £2.0m of Regeneration Fund investment. Dumbarton Waterfront Path will be developed according to landowner timescales, and only some spend is anticipated this year.						
	Mitigating Action						
	Programme management approach to delivery.						
	Anticipated Outcome						
	Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.						

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Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
16	Town Centre Fund						
	Project Life Financials	1,166	1,023	88%	1,166	0	0%
	Current Year Financials	143	0	0%	143	0	0%
	Project Description	Scottish Government funding to help improve local town centres.					
	Project Manager	Gillian McNamara					
	Chief Officer	Peter Hesselst					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	The remaining Town Centre Fund will be spent on the Smollett Fountain public realm works which will be completed by the end of the financial year.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Regenerated Town Centres.						
17	Place Based Investment Programme						
	Project Life Financials	1,456	139	10%	1,456	0	0%
	Current Year Financials	1,317	0	0%	1,112	(205)	-16%
	Project Description	Scottish Government Funding to establish a Place-Based Investment Programme to ensure that all place based investments are shaped by the needs and aspirations of local communities.					
	Project Manager	Gillian McNamara					
	Chief Officer	Peter Hesselst					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	The budget includes a £0.641m contribution to Titan Boulevard at Queens Quay and £0.441m towards implementation of Alexandria Masterplan projects.						
	Mitigating Action						
	Programme involves expenditure over a number of projects led by different services. Regular reporting between services will help early identification of risk.						
	Anticipated Outcome						
	Place-based improvements that advance Scottish Government's priorities of 20 minute neighbourhoods and carbon zero.						
18	Levelling Up						
	Project Life Financials	125	68	55%	125	0	0%
	Current Year Financials	69	12	17%	69	0	0%
	Project Description	Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.					
	Project Manager	Gillian McNamara					
	Chief Officer	Peter Hesselst					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		30-Jun-23	
	Main Issues / Reason for Variance						
	This capacity funding was awarded by UK Government to assist with development of LUF bids. WDC has been awarded a grant from LUF Round 1 and the capacity funding will be used in part to produce Artizan Centre redevelopment options. The balance will be used for Roads/Transportation to develop a major transportation bid for LUF2.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Successful LUF applications that meet UK Government's over-riding objective of Levelling Up and transformational regeneration.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
19 District Heating Network Expansion						
Project Life Financials	11,220	0	0%	11,220	0	0%
Current Year Financials	3,720	0	0%	3,720	0	0%
Project Description	District Heating Network Expansion.					
Project Manager	Patricia Rowley/ Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Network expansion to GJNH (Golden Jubilee National Hospital) will commence pending approval to proceed by the GJNH Board.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project will be delivered on budget.						
20 Exxon City Deal						
Project Life Financials	34,050	2,774	8%	34,049	(1)	0%
Current Year Financials	986	94	10%	986	(0)	0%
Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
Project Manager	Patricia Rowley/ Craig Jardine					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-27	Forecast End Date	31-Mar-27		
Main Issues / Reason for Variance						
Regular updates are provided at every Council meeting and monthly Project Board meetings and to City Deal. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. WDC Consultants are monitoring the remediation process to ensure compliance with specification, also Esso are independently monitoring the remediation works. Final Business Case submission is November 2022. Through the Scape framework we are working closely with Balfour Beatty to achieve a formal pre construction agreement to allow the detailed design works to commence and the full construction programme to be developed. Agreements in principle are progressing with third party land owners.						
Mitigating Action						
None required.						
Anticipated Outcome						
Delivery of the project on time and within the increased budget.						

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	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
21	Telephone System Upgrade						
	Project Life Financials	15	4	24%	15	0	0%
	Current Year Financials	11	0	0%	11	0	0%
	Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management Information.					
	Project Manager	Stephen Daly					
	Chief Officer	Amanda Graham					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Improvements to Contact Centre telephony were completed as scheduled during 2021/2022. Further works have been scoped and agreed for improvement to Housing telephony, benefiting both residents and the Council. A review of the out of hours service is currently being undertaken including work to upgrade telephony. Any works will also incur professional fees for necessary scripting works. We are also exploring call recording technology across all the Contact Centre telephony. It is anticipated these projects will be completed during the financial year 2022/2023.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Review of service requirements & telephony functionality will inform works to improve citizen experience.						
22	Transformation of Infrastructure Libraries and Museums						
	Project Life Financials	421	232	55%	421	(0)	0%
	Current Year Financials	91	3	3%	91	(0)	0%
	Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
	Project Manager	David Main					
	Chief Officer	Amanda Graham					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Work is underway to progress furniture replacement at Dumbarton, Duntocher and Parkhall libraries during 2022/2023. Budget of £0.1m has been rephased to next financial year for Dalmeir library as work is currently scheduled for 2023/2024.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Project carried forward to align with Asset Management programme.						
23	Heritage Capital Fund						
	Project Life Financials	3,987	1,185	30%	4,000	13	0%
	Current Year Financials	1,662	(2)	0%	1,662	0	0%
	Project Description	Heritage Capital Fund.					
	Project Manager	Sarah Christie/Michelle Lynn					
	Chief Officer	Amanda Graham					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	The original projected spend has been affected by internal and external delays due to the Covid 19 recovery, a reduction in the scope of the Clydebank Town Hall project, a change in the delivery date for the Clydebank Museum at Clydebank Library during the contract award stage, while the new Dalmeir Library and Gallery had to be rescheduled for approval in August 2021. Officers are now making progress to get projects back on track, projects will still be delivered in full, and a review of optimism bias will be undertaken in the projections for 2022/23.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project to be delivered on budget and within revised timescale.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
24 Glencairn House						
Project Life Financials	1,700	43	3%	1,590	(110)	-6%
Current Year Financials	1,590	43	3%	1,590	0	0%
Project Description	Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum.					
Project Manager	Michelle Lynn/ Sarah Christie					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Project in design phase and planning application submitted August 2022.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Re-development of Glencairn House in Dumbarton High Street to a purpose built library and museum, within budget albeit later than originally anticipated.						
25 Alexandria Community Centre Sports Hall re-flooring						
Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	40	0	0%
Project Description	Alexandria Community Centre Sports Hall re-flooring					
Project Manager	John Anderson					
Chief Officer	Amanda Graham					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
The Alexandria Community Centre Sports Hall continues to be utilised as COVID-19 vaccine centre during 2022/23 and the work will be postponed until the last quarter of the financial year.						
Mitigating Action						
None required						
Anticipated Outcome						
New floor fitted in Alexandria Community Sports Hall.						
26 Depot Rationalisation						
Project Life Financials	8,535	169	2%	8,535	(0)	0%
Current Year Financials	1,715	51	3%	1,715	0	0%
Project Description	Depot Rationalisation.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Design Team have been appointed to develop feasibility options for the DRP Project, currently in stage 1 of this phase reviewing service requirements. The conclusion of the feasibility report will provide input for the options appraisal exercise. The intention would be to bring a business case to a future IRED Committee.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project business case will be brought back to project board, IRED and Council.						

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Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
27	Building Upgrades and H&S - lifecycle & reactive building upgrades						
	Project Life Financials	1,912	353	18%	1,912	0	0%
	Current Year Financials	1,912	353	18%	1,912	(0)	0%
	Project Description	Lifecycle and reactive building upgrades.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Works progressing.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Full budget spend anticipated.						
28	New Sports Changing Facility Dumbarton West (Old OLSP site)						
	Project Life Financials	350	9	3%	350	0	0%
	Current Year Financials	0	0	0%	0	0	0%
	Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	The budget for this project has been rephased to FY 2023/2024.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To deliver new sports changing facility.						
29	New Sports Changing Facility at Lusst Glen in Old Kilpatrick						
	Project Life Financials	150	16	11%	150	0	0%
	Current Year Financials	134	0	0%	134	(0)	0%
	Project Description	New Sports Changing Facility at Lusst Glen in Old Kilpatrick					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Project had been delayed due to a number of COVID-19 related issues and utilities issues. Unit is now in production but delay to site due to the utility disconnection and demolition works. Demolition works complete and waiting for a date for installation.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To deliver new sports changing facility.						

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30	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
	Changing Places Toilet Provision						
	Project Life Financials	150	0	0%	150	0	0%
	Current Year Financials	150	0	0%	150	0	0%
	Project Description	Changing places toilet provision in four public buildings - Balloch bus stance toilets, Concord Community Centre, Dalmuir Community Centre and Clydebank East Community Centre.					
	Project Manager	Michelle Lynn					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Plans have been prepared and projects will be progressed by the end of the financial year.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered within budget.						
31	Purchase of 3 Welfare Units						
	Project Life Financials	78	0	0%	78	0	0%
	Current Year Financials	78	0	0%	78	0	0%
	Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.					
	Project Manager	Martin Feeney					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Welfare Units will be purchased by the end of the financial year.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered within budget.						
32	Elevated Platforms (Building Services)						
	Project Life Financials	45	0	0%	45	0	0%
	Current Year Financials	45	0	0%	45	0	0%
	Project Description	Elevated Platforms (Building Services).					
	Project Manager	Martin Feeney					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	It is anticipated that spend will be achieved by the end of the financial year 2022/2023.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project delivered within budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
33 Invest in "Your Community Initiative"						
Project Life Financials	912	849	93%	912	0	0%
Current Year Financials	80	17	21%	80	0	0%
Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.					
Project Manager	Elaine Troup					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Application process is planned for later in this financial year.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Full spend is anticipated on this year's budget.						
34 Integrated Housing Management System						
Project Life Financials	100	23	23%	100	(0)	0%
Current Year Financials	17	0	0%	17	0	0%
Project Description	Development of IHMS system.					
Project Manager	Graham Watters					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
Development of system progressing, with full budget spend anticipated to be incurred in 2022/23.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Development of IHMS system.						
35 Dennystoun Forge Site Improvements						
Project Life Financials	200	0	0%	200	0	0%
Current Year Financials	50	0	0%	50	0	0%
Project Description	Dennystoun Forge Site Improvements					
Project Manager	John Kerr					
Chief Officer	Peter Barry					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance						
Project was initially stalled due to COVID-19 restrictions, however as these are easing Officers have now carried out a consultative exercise and initiated a site inspection to develop the work programme for 2022/2023.						
Mitigating Action						
Officers carried out some proactive consultative work to establish the tenant priorities this will allow the work programme to be developed timeously.						
Anticipated Outcome						
It is expected the works programme will be completed during 2022/2023.						

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Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
36	Public non-adopted paths and roads						
	Project Life Financials	405	7	2%	405	0	0%
	Current Year Financials	405	7	2%	405	0	0%
	Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Projects are currently being developed to deliver better access in our parks, cemeteries and open spaces. Full budget spend anticipated in 2022/2023.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Better access with parks, cemeteries and open spaces.						
37	Environmental Improvement Fund						
	Project Life Financials	1,726	1,718	100%	1,726	0	0%
	Current Year Financials	13	5	38%	13	0	0%
	Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Remaining budget rephased from 2021/2022 to progress with tree planting in 2022/2023 in line with the Councils Climate Change and Biodiversity action plans. Full budget spend anticipated.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Improvements to the environment of West Dunbartonshire.						
38	Kilmaronock Cemetery Extension						
	Project Life Financials	50	37	73%	50	(0)	0%
	Current Year Financials	13	0	0%	13	(0)	0%
	Project Description	Extension of existing cemetery at Kilmaronock.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	This budget will be used to develop an area of the existing Cemetery for additional burials. Project scope has now been developed and will be tendered under the minor civils framework. Budget spend anticipated in 2022/2023.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Sustainable burial environment for local residents.						

APPENDIX 7

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Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
39	Sports Facilities Upgrades - Argyll Park - Construction of 3 All Weather Tennis Courts						
	Project Life Financials	220	214	97%	220	0	0%
	Current Year Financials	7	0	0%	7	(0)	0%
	Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	03-Apr-21	Actual End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Project works complete. Retentions to be paid in 2022/2023.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	New all weather tennis courts.						
40	East End Park Resurfacing						
	Project Life Financials	200	0	0%	200	0	0%
	Current Year Financials	30	0	0%	30	0	0%
	Project Description	Resurfacing of 3G pitch at East End Park.					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Consultant and design team fees for resurfacing of 3G pitch at East End Park.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Resurfacing of 3G pitch at East End Park.						
41	Play Parks Grant Funding						
	Project Life Financials	1,365	59	4%	1,365	(0)	0%
	Current Year Financials	122	0	0%	122	(0)	0%
	Project Description	Renew and replace play park equipment					
	Project Manager	Ian Bain					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Development of play areas to improve accessibility and inclusiveness of play areas throughout West Dunbartonshire. Projects are being developed for implementation over the next five years.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Renewal of play parks						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
42 Balloch Mountain Bike Track						
Project Life Financials	210	0	0%	210	0	0%
Current Year Financials	10	0	0%	10	0	0%
Project Description	Develop a mountain bike skills trail at Balloch Castle Country Park.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	30-Nov-23	Forecast End Date	30-Nov-23		
Main Issues / Reason for Variance						
Design fees to develop Mountain bike skills trail in Balloch country park. Application will be submitted to Sport Scotland for match funding. Project to commence April 2023 and works to be complete by November 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Mountain bike track						
43 Large bins for high traffic areas (pilot)						
Project Life Financials	25	0	0%	25	0	0%
Current Year Financials	25	0	0%	25	0	0%
Project Description	Supply and install extra large litter bins as a pilot project within hotspot problem areas.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Supply and install extra large litter bins as a pilot project within hotspot problem areas. Project will commence when the order is received and completion is anticipated by March 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Large bins provided for high traffic areas						
44 Nature Restoration Fund						
Project Life Financials	228	0	0%	228	0	0%
Current Year Financials	228	0	0%	228	0	0%
Project Description	Nature resource for Fairley Community					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Funding received from Nature Restoration Fund to build nature resource for Fairley community has been completed and additional funding has been received and projects are currently being developed and to be delivered by March 2023.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Nature resource for Fairley Community						

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	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
45	Spaces for People						
	Project Life Financials	740	350	47%	350	(390)	-53%
	Current Year Financials	390	0	0%	0	(390)	-100%
	Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Jul-22	Forecast End Date	31-Jul-22		
	Main Issues / Reason for Variance						
	The programme is now complete and there will be no further expenditure.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To provide people of West Dunbartonshire additional space to help adhere to social distancing guidelines.						
46	Cycling, Walking and Safer Streets						
	Project Life Financials	683	6	1%	566	(117)	-17%
	Current Year Financials	683	6	1%	566	(117)	-17%
	Project Description	Introduction of enhanced walking routes and traffic calming schemes to introduce safer streets within West Dunbartonshire.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	To develop projects including Balloch Park Phase 2, and other projects principally around National Cycle Network 7 and further pedestrian dropped kerbs.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To improve connectivity and enhanced Cycling routes within West Dunbartonshire.						
47	Footways/Cycle Path Upgrades						
	Project Life Financials	203	0	0%	107	(96)	-47%
	Current Year Financials	107	0	0%	107	(0)	0%
	Project Description	Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Projects and locations still to be decided.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To improve Footways in West Dunbartonshire.						

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Budget Details	Project Life Financials						
	Budget	Spend to Date		Forecast Spend	Variance		
	£000	£000	%	£000	£000	%	
48	Additional Pavement Improvements						
	Project Life Financials	200	0	0%	5	(195)	-97%
	Current Year Financials	5	0	0%	5	0	0%
	Project Description	Extra funding to accelerate pavement maintenance and improvements across West Dunbartonshire.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Budget to be used for retention payment from last years surfacing of Dumbarton East footways.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To improve Footways in West Dunbartonshire.						
49	Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road						
	Project Life Financials	60	55	91%	60	0	0%
	Current Year Financials	5	0	0%	5	0	0%
	Project Description	Funding has been received from Turnberry Homes and will be used to introduce traffic calming and traffic management measures to mitigate the impact of additional traffic accessing the housing development off Castle Road, Dumbarton.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Consultation completed 2021/2022 and speed humps will be installed prior to 31 March 2023.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Traffic calming to be installed in Dumbarton East.						
50	Electrical Charging Points - Rapid Charge						
	Project Life Financials	314	215	68%	314	(0)	0%
	Current Year Financials	100	0	0%	100	(0)	0%
	Project Description	Funding has been awarded from Transport Scotland for the Installation of electrical charging points					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Charging points to be installed at Moss O' Balloch park by the end of this financial year.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To provide Electric Vehicle Charging points within West Dunbartonshire.						

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51	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
	Flood Risk Management						
	Project Life Financials	1,257	0	0%	1,257	0	0%
	Current Year Financials	1,257	0	0%	1,257	0	0%
	Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act 2009.					
	Project Manager	Raymond Walsh/ Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	A detailed design for Gruggies Burn will be undertaken by the end of the financial year.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project should be complete within budget.						
	Flood Prevention						
	Project Life Financials	500	0	0%	500	0	0%
	Current Year Financials	500	0	0%	500	0	0%
	Project Description	Various flood prevention projects.					
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Plans are under consideration by officers.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Projects should be complete within budget.						
	Infrastructure - Flooding						
	Project Life Financials	149	19	13%	149	0	0%
	Current Year Financials	149	19	13%	149	0	0%
	Project Description	Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.					
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Small value projects to tackle flooding events in various areas.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Intention is to complete works within budget.						

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54	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
	River Leven Flood Prevention Scheme						
	Project Life Financials	800	181	23%	800	0	0%
	Current Year Financials	620	0	0%	620	0	0%
	Project Description	River Leven Flood Prevention Scheme.					
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Awaiting outcome of Scottish Government & SEPA deliberations, however officers are hopeful full budget spend can be incurred by the end of the financial year.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project should be completed within budget.						

55	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides						
	Project Life Financials	1,627	5	0%	1,075	(552)	-34%
	Current Year Financials	1,627	5	0%	1,075	(552)	-34%
	Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Work will be undertaken during this financial year for A8014 Kilbowie Road, Balloch Station Park & Ride and Bus Infrastructure Improvements. A814 Congestion measures contractor arrived on site mid-August. Works are progressing well and completion expected by the end of December 2022 . All of these projects will be undertaken by Roads Services.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Improve accessibility to Public Transport and improve journey time reliability.						

56	Infrastructure - Roads						
	Project Life Financials	3,444	21	1%	3,444	0	0%
	Current Year Financials	3,444	21	1%	3,444	(0)	0%
	Project Description	Infrastructure - Roads.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Roads Operations are progressing an extensive surfacing program and have a number of schemes to be completed by the end of the financial year.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Intention is to complete various surfacing works by the end of March 2023.						

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57	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
	Street lighting and associated electrical infrastructure						
	Project Life Financials	12	8	61%	12	0	0%
	Current Year Financials	12	8	61%	12	(0)	0%
	Project Description	WDC is responsible for the maintenance of 18,000 street lighting columns and associated illuminated signs and bollards. This budget is required for this infrastructure.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Budget will be used for any service work carried out by Scottish Power before or after column replacement works.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Intention is to complete works within budget.						
58	Depot Improvement Works						
	Project Life Financials	97	35	36%	97	(0)	0%
	Current Year Financials	55	0	0%	55	(0)	0%
	Project Description	Improvement of WDC Roads Depot.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	This budget will be utilised for depot rationalisation works during the financial year.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Intention is to complete works within budget.						
59	Gruggies Burn Flood Prevention						
	Project Life Financials	15,053	421	3%	15,053	(0)	0%
	Current Year Financials	1,524	0	0%	1,524	0	0%
	Project Description	Commission of Gruggies Flood Prevention Scheme.					
	Project Manager	Sharron Worthington					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date		31-Mar-24	
	Main Issues / Reason for Variance						
	Budget to be used for a detailed design for Gruggies Burn.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Project should be completed within budget.						

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60	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
	A813 Road Improvement Phase 1						
	Project Life Financials	2,325	1,007	43%	2,325	0	0%
	Current Year Financials	693	0	0%	693	(0)	0%
	Project Description	A813 Road Improvement Phase 1.					
	Project Manager	Sharron Worthington					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date		31-Mar-26	
	Main Issues / Reason for Variance						
	Plans have been developed for carriageway widening and footway and cycleway construction between Strathleven and Lions Gate. There are ongoing discussions with Aggreko and other land owners in regards to access and land acquisition with construction commencing during 2022/2023.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To provide an improved A813.						
61	A813 Road Improvement Phase 2						
	Project Life Financials	2,325	0	0%	2,325	0	0%
	Current Year Financials	0	0	0%	0	0	0%
	Project Description	A813 Road Improvement Phase 2.					
	Project Manager	Sharron Worthington					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date		31-Mar-26	
	Main Issues / Reason for Variance						
	These works are not due to commence until Phase 1 has been completed.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To provide an improved A813.						
62	Clydebank Charrette, A814						
	Project Life Financials	4,300	3,829	89%	4,300	(0)	0%
	Current Year Financials	498	27	5%	498	(0)	0%
	Project Description	Clydebank Charrette, A814					
	Project Manager	Sharron Worthington					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22	
	Main Issues / Reason for Variance						
	Works substantially complete. Additional works as a compensation event started on Wallace street in July 2022.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project should be completed within budget enhancing the A814 through Clydebank.						

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63	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
	A811 Lomond Bridge						
	Project Life Financials	3,930	3,846	98%	3,846	(84)	-2%
	Current Year Financials	84	0	0%	0	(84)	-100%
	Project Description	Upgrade of Lomond Bridge.					
	Project Manager	Cameron Muir					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	31-May-21		
	Main Issues / Reason for Variance						
	Works to Lomond Bridge were completed May 2021. No further costs expected.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	To provide an improved Lomond Bridge.						
64	Protective overcoating to 4 over bridges River Leven						
	Project Life Financials	1,039	651	63%	1,039	(0)	0%
	Current Year Financials	117	8	7%	117	(0)	0%
	Project Description	To overcoat 4 bridges over River Leven.					
	Project Manager	Cameron Muir					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	Works to Renton footbridge are now complete and work will commence on the other bridges.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
To upgrade bridges within West Dunbartonshire.							
65	Roads Plant						
	Project Life Financials	80	0	0%	80	0	0%
	Current Year Financials	40	0	0%	40	0	0%
	Project Description	Purchase of Roads plant and equipment.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	New Plant to be purchased						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
To purchase equipment.							

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66	Budget Details		Project Life Financials				
			Budget	Spend to Date		Forecast Spend	Variance
	£000	£000	%	£000	£000	%	
Footway Resurfacing (RAMP)							
Project Life Financials		350	0	0%	350	0	0%
Current Year Financials		350	0	0%	350	0	0%
Project Description		Footway resurfacing					
Project Manager		Hugh Campbell					
Chief Officer		Gail MacFarlane					
Project Lifecycle		Planned End Date	31-Mar-25	Forecast End Date		31-Mar-25	
Main Issues / Reason for Variance							
Projects and locations to be decided.							
Mitigating Action							
None required.							
Anticipated Outcome							
Resurface footways.							

67	Traffic Signal Upgrades							
	Project Life Financials		300	0	0%	300	0	0%
	Current Year Financials		300	0	0%	300	0	0%
	Project Description		Upgrade Traffic Signals					
	Project Manager		Raymond Walsh					
	Chief Officer		Gail MacFarlane					
	Project Lifecycle		Planned End Date	31-Mar-25	Forecast End Date		31-Mar-25	
	Main Issues / Reason for Variance							
	Projects and locations to be decided.							
Mitigating Action								
None required.								
Anticipated Outcome								
To upgrade traffic signals.								

68	Roads improvements							
	Project Life Financials		1,000	0	0%	1,000	0	0%
	Current Year Financials		1,000	0	0%	1,000	0	0%
	Project Description		Various road improvement projects					
	Project Manager		Hugh Campbell					
	Chief Officer		Gail MacFarlane					
	Project Lifecycle		Planned End Date	31-Mar-25	Forecast End Date		31-Mar-25	
	Main Issues / Reason for Variance							
	Projects and locations to be decided.							
Mitigating Action								
None required.								
Anticipated Outcome								
Improvements to roads								

APPENDIX 7

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69	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
	Street sign renewal						
	Project Life Financials	100	0	0%	100	0	0%
	Current Year Financials	100	0	0%	100	0	0%
	Project Description	Renewal of street signs					
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date		31-Mar-25	
	Main Issues / Reason for Variance						
	Projects and locations to be decided.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Renewal of street signage.						
70	Pavement improvements						
	Project Life Financials	1,000	0	0%	1,000	0	0%
	Current Year Financials	1,000	0	0%	1,000	0	0%
	Project Description	Various pavement improvement projects.					
	Project Manager	Hugh Campbell					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date		31-Mar-25	
	Main Issues / Reason for Variance						
	Projects and locations to be decided.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Improvement to pavements.						
71	Water Safety						
	Project Life Financials	30	0	0%	30	0	0%
	Current Year Financials	30	0	0%	30	0	0%
	Project Description	To develop Water Safety Policy & enhance water safety equipment in WDC					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Expenditure on water safety equipment will be made as required throughout the year.						
	Mitigating Action						
	None required						
	Anticipated Outcome						
	Water safety equipment as required.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
72 Purchase of gritters						
Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	400	0	0%
Project Description	Purchase of gritters.					
Project Manager	Hugh Campbell					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Delivery delayed by the supplier. Full budget spend expected before the end of the financial year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered within budget.						
73 Waste Transfer Station						
Project Life Financials	1,980	0	0%	1,980	0	0%
Current Year Financials	180	0	0%	45	(135)	-75%
Project Description	The design, development and construction of a recycling and bulk waste transfer facility that will ensure all recycling material can be sorted and disposed off appropriately to ensure compliance with landfill ban in 2025.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Consultant project nearing completion and spend will be made thereafter.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						
74 Replacement of compactors at Dalmoak civic amenity site						
Project Life Financials	160	71	44%	160	0	0%
Current Year Financials	80	71	88%	80	0	0%
Project Description	The purchase of 2 compactors for the Council civic amenity site at Dalmoak.					
Project Manager	Kenny Lang					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Compactors have now been delivered.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						
75 AV Equipment - Education						
Project Life Financials	1,110	199	18%	1,110	(0)	0%
Current Year Financials	441	11	3%	441	0	0%
Project Description	Purchase of AV Equipment for Education.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-29	Forecast End Date	31-Mar-29		
Main Issues / Reason for Variance						
Although there is slippage caused mainly by the academic year starting several months after the financial year the project is still on track to be completed by the planned end date.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Purchase of AV Equipment for Education.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT GREEN ALERT STATUS

APPENDIX 7

PERIOD END DATE

31 August 2022

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

76	Digital Inclusion					
	Project Life Financials	376	335	89%	376	(0) 0%
	Current Year Financials	41	0	0%	41	0 0%
	Project Description	Increase the ratio of chrome book devices for most disadvantaged children and families and support for families with remote access.				
	Project Manager	David Jones/ Julie McGrogan				
	Chief Officer	Laura Mason				
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23	
	Main Issues / Reason for Variance					
	Additional devices have been ordered to increase the ratio of devices to pupils as part of a commitment towards a 1:1 device ratio. The project is on track to be fully spent in 2022/2023.					
	Mitigating Action					
None required at this time.						
Anticipated Outcome						
Increase the Chromebook ratio for most disadvantaged children.						

77	Schools Estate Improvement Plan						
	Project Life Financials	20,241	15,280	75%	20,241	0	0%
	Current Year Financials	1,005	464	46%	1,005	0	0%
	Project Description	Improvement of Schools Estate.					
	Project Manager	Sharon Jump/ Michelle Lynn/ Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance							
<p>Renton Campus: The overall construction is programmed to complete by 25 July 2022. (Previously April 2022 but re-programmed due to 13 week COVID-19 site closure). Phase 1 of the project was handed over on Monday 18 October 2021, with pupils returning to the new school campus on Wednesday 20 October 2021. Phase 2 on schedule to be handed over 25th July 2022. There is an acceleration of spend due to part retention being paid 22/23. St Mary's: anticipated commencement of MUGA is September 2022 which means new build kitchen will slip to June 2023. Pitch onsite hopefully September and dining hall will be July 23 as cannot be onsite at the same time as pitch works. Additional ASN Provision: temporary accommodation for Choices will be in place September and plans for rebuild extension ongoing. Additional scoping in respect of vacant space at Choices and former Riverside ELC ongoing. Skills School: scoping ongoing. Balloch Campus, Lomond Base, artificial grass installation is complete.</p>							
Mitigating Action							
None required							
Anticipated Outcome							
Project delivered within budget and to the revised programme, following COVID-19.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
78 Schools Estate Improvement Plan - next Phase - Faifley Campus						
Project Life Financials	29,450	95	0%	29,450	(0)	0%
Current Year Financials	2,797	0	0%	2,797	0	0%
Project Description	Improvement of Schools Estate.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
The next phase of the Schools Estate Improvement Plan involves the development of a new Campus provision in the Faifley area. WDC has been successful in securing funding from the Scottish Government Learning Estate Improvement Programme. SFT confirmed the indicative funding allocation for this project at £18.416m on the 4 May 2021, this will be received as a revenue stream over the 25 years of the Scottish Government financial support (subject to the Council adhering to the funding criteria). Site Options Appraisal has taken place and Members approved the recommendation to proceed with the new Faifley Campus on the St Joseph's site at Education Committee on 9th June 2021. The design team and main contractor have been appointed and the next phase will see the design development for the new Campus taking place. The statutory consultation process was launched in September 2021 and a report was brought back to the Educational Services committee in March 2022 concluding the process.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of the project will be on time.						
79 Choices Programme - to assist young people who require additional support						
Project Life Financials	750	637	85%	750	0	0%
Current Year Financials	113	0	0%	113	(0)	0%
Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
A new contractor has been appointed and looking at the programme of works.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget.						
80 Schools Estate Refurbishment Plan						
Project Life Financials	5,508	5,505	100%	5,508	(0)	0%
Current Year Financials	3	0	0%	3	0	0%
Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-21		
Main Issues / Reason for Variance						
Project complete and await final charges.						
Mitigating Action						
None required.						
Anticipated Outcome						
Project delivered on time and within budget						

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81	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
	Early Years Early Learning and Childcare Funding						
	Project Life Financials	8,748	7,954	91%	8,748	(0)	0%
	Current Year Financials	795	1	0%	795	(0)	0%
	Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Works progressing and budget spend anticipated in 2022/23.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	The project will be completed to deliver the requirements of the Early Years expansion plans.						
82	Dalmonach CE Centre						
	Project Life Financials	1,150	1,136	99%	1,150	(0)	0%
	Current Year Financials	26	12	45%	26	0	0%
	Project Description	To create new community facilities with additional space for early years provisions.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Apr-22		
	Main Issues / Reason for Variance						
	Project complete and final account to be agreed.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	To create new community facilities with additional space for early years provisions.						
83	Aids & Adaptations - Special Needs Adaptations & Equipment						
	Project Life Financials	1,053	417	40%	1,053	0	0%
	Current Year Financials	1,053	417	40%	969	(84)	-8%
	Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
	Project Manager	Julie Slavin					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Provision of aids and adaptations to clients as required.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Provision of adaptations and equipment to HSCP clients as anticipated.						

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84	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
	Criminal Justice Adaptations						
	Project Life Financials	73	50	68%	73	0	0%
	Current Year Financials	73	50	68%	73	0	0%
	Project Description	Renovation of Unit 11 Levenside Business Court.					
	Project Manager	Julie Slavin					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	The construction of an office and storage refit with a mezzanine floor within an existing workshop unit which will include associated finishes works and electrical installations. The multi-purpose new office space will accommodate two members of staff with an office base and allow space to set up a training facility indoors. Project expected to be completed by 31 March 2023.						
	Mitigating Action						
	None available at this time						
	Anticipated Outcome						
	Renovation of Unit 11 Levenside Business Court						
85	ICT Modernisation						
	Project Life Financials	1,422	422	30%	1,422	0	0%
	Current Year Financials	1,422	422	30%	950	(472)	-33%
	Project Description	This budget is to facilitate ICT infrastructure and modernise working practices.					
	Project Manager	Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Some replacement Chrome book orders have been received by schools. Uplift and disposal of old devices being scheduled. Planning for MOB replacements to be issued to users but dependency on In Tune module of 365. Gathering inventory information for next batch of replacements.						
	Mitigating Action						
	Continue to escalate and meet framework suppliers to confirm delivery lead times.						
	Investigate other procurement routes as well as adjust the project scope to replace where stock allows.						
	Anticipated Outcome						
	Most of capital allocated to HSCP will be used to review/replace the current case management systems and will be rephased in line with the project plan. Supply chain delays may continue to impact delivery and spend.						
86	Internet of Things Asset Tracking						
	Project Life Financials	60	50	83%	60	0	0%
	Current Year Financials	17	7	40%	17	0	0%
	Project Description	Asset Tracking.					
	Project Manager	Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Oct-22	Forecast End Date		31-Oct-22	
	Main Issues / Reason for Variance						
	Technical aspect of the project is complete and WDC are assisting with user testing. Delayed but on budget.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Technical aspect of the project is complete and WDC assisting with user testing. Delayed but on budget.						

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	Budget Details	Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Variance	
		£000	£000	%	£000	£000	%
87	ICT Security & DR						
	Project Life Financials	1,297	241	19%	1,297	0	0%
	Current Year Financials	1,297	241	19%	1,000	(297)	-23%
	Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the disaster recovery capabilities of WDC.					
	Project Manager	Brian Miller/ Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Storage Area Network (SAN) delivered and installation planning underway. Switch replacement in schools completed during the summer break. Switch replacement for Church Street at planning stage as required down time. Server replacement at scoping stage.						
	Mitigating Action						
	Monitor supply chain issues. Continue tendering processes and implementation stages for each project.						
	Anticipated Outcome						
	Anticipate the majority of budget being spent this financial year but some works are planned for the last quarter of the year for Public Sector Network (PSN) annual compliance submission.						
88	365 Implementation						
	Project Life Financials	450	189	42%	450	0	0%
	Current Year Financials	173	11	7%	150	(23)	-13%
	Project Description	Project services to delivery Microsoft 365 Implementation including 3rd party supplier, training, technical consultancy etc.					
	Project Manager	Dorota Piotrowicz/ Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	30-Sep-23	Forecast End Date		30-Sep-23	
	Main Issues / Reason for Variance						
	Project spend relates to internal and external resources to implement new systems, processes and user training skills. Mailbox migration aspect of the project delayed until cloud backup is implemented (procurement of backup in progress and target implementation is October 2022 following tendering committee approval). Implementation of device management functionality in 365 is on target to go live in September 2022. Information governance work stream baseline review is complete and implementation of action plan is at planning stage. Recruitment of resources to train end users and carry out mail migrations has started.						
	Mitigating Action						
	Continue to monitor the various work streams to accelerate aspects of the project where possible if suppliers can provide resource. Continue to assess where a) internal skills have developed, b) external resource is needed for introducing new functionality in the future to inform future bidding cycles and c) temporary recruitment/secondment is required.						
	Anticipated Outcome						
	Majority of budget spent but delayed.						
89	Direct Project Support						
	Project Life Financials	3,502	53	2%	3,502	0	0%
	Current Year Financials	3,502	53	2%	3,502	0	0%
	Project Description	Business support cost such as reallocation of architects and project support at year end.					
	Project Manager	N/A					
	Chief Officer	N/A					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date		31-Mar-23	
	Main Issues / Reason for Variance						
	Salary Capitalisation in 2022/23.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Direct project support costs allocated as appropriate.						

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7	CFCR						
	Project Life Financials	(10)	0	0%	(10)	0	0%
	Current Year Financials	(10)	0	0%	(10)	0	0%
	Project Description	This is capital spend which is funded by revenue budgets					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Renovation of Unit 11 Levenside Business Court						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
CFCR applied to relevant capital project.							