WEST DUNBARTONSHIRE COUNCIL
ESTIMATES 2017/18
INDICATIVE ESTIMATES 2018/19
INDICATIVE ESTIMATES 2019/20

WEST DUNBARTONSHIRE COUNCIL

2017/2018 REVENUE ESTIMATES
INDICATIVE REVENUE ESTIMATES 2018/19 AND 2019/20
INDEX

WEST DUNBARTONSHIRE COUNCIL

GENERAL SERVICES
2017/2018 REVENUE ESTIMATES
INDICATIVE REVENUE ESTIMATES 2018/19 AND 2019/20
SUMMARY

	PAGES	ORIGINAL ESTIMATE 2016/17 £	REVISED ESTIMATE 2016/17 £	DRAFT BOOK PROBABLE 2016/17 £	ESTIMATE 2017/18 £	INDICATIVE ESTIMATE 2018/19 £	INDICATIVE ESTIMATE 2019/20 £
RESOURCES	2 - 10	4,588,487	4,321,819	4,306,340	4,220,288	4,305,989	4,440,780
REGULATORY	11 - 16	3,592,598	3,551,021	3,552,056	4,499,255	4,566,817	4,624,672
PEOPLE AND TECHNOLOGY	17 - 21	5,688,858	5,665,572	5,686,800	5,707,996	5,728,358	5,773,870
COMMUNICATIONS, CULTURE, COMMUNITY	22 - 30	5,495,745	5,481,473	5,433,704	5,013,308	5,050,663	5,091,376
EDUCATION, LEARNING AND ATTAINMENT	31 - 49	90,447,241	88,987,258	88,765,397	88,614,878	88,851,818	89,502,608
ENVIRONMENT AND NEIGHBOURHOOD	50 - 69	29,054,183	28,772,357	28,985,623	27,180,090	26,374,203	26,066,154
HOUSING AND EMPLOYABILITY	70 - 76	4,039,010	3,786,728	4,107,005	4,115,241	4,191,408	4,260,089
REGENERATION	77 - 83	(1,713,784)	(1,005,439)	(975,229)	(1,977,536)	(1,880,920)	(1,791,106)
MISCELLANEOUS	84 - 89	4,655,961	4,545,982	4,737,431	5,939,042	5,263,825	4,207,698
ALLOCATION TO NON GAE		(5,778,439)	(5,778,439)	(5,482,439)	(5,702,439)	(5,702,439)	(5,582,439)
REQUISITIONS:							
SPTA		1,844,000	1,843,000	1,843,000	1,784,000	1,748,000	1,748,000
VALUATION JOINT BOARD		733,000	733,000	733,000	718,340	718,340	718,340
HEALTH & SOCIAL CARE PARTNERSHIP		61,538,859	61,535,388	61,535,388	60,665,537	61,457,949	61,678,949
SERVICE TOTAL		204,185,720	202,439,720	203,228,076	200,778,000	200,674,011	200,738,991
LOAN CHARGES		10,727,590	10,477,590	10,065,300	11,336,700	11,506,000	11,853,000
CONTINGENCY FUND		0	1,223,000	0	0	0	0
BUDGET		214,913,310	214,140,310	213,293,376	212,114,700	212,180,011	212,591,991
MANAGEMENT ADJUSTMENTS		0	0	(30,000)	0	0	0
ADD/(LESS) USE OF FREE BALANCES		(1,710,310)	(1,710,310)	(1,710,310)	(2,200,700)	0	0
TOTAL TO BE FINANCED		213,203,000	212,430,000	211,553,066	209,914,000	212,180,011	212,591,991
FINANCING:							
SCOTTISH GOVERNMENT FUNDING		(172,653,000)	(171,630,000)	(171,630,000)	(167,675,000)	(160,820,000)	(156,484,000)
COUNCIL TAX		(40,550,000)	(40,800,000)	(41,000,000)	(42,239,000)	(43,475,000)	(44,711,000)
BUDGET (SURPLUS) / GAP		0	0	(1,076,934)	0	7,885,011	11,396,991

Resources

OUTTURN 2015/2016	DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£			£	£	£	£	£	£
306,185	Audit	3	352,789	353,079	356,928	251,048	256,349	260,923
1,629,577	Finance	4	1,424,930	1,428,390	1,467,862	1,418,942	1,438,148	1,453,677
135,842	Rent Rebates & Allowances	5	84,986	(15,014)	(22,136)	8,049	39,744	73,022
2,336,678	Revenue & Benefits	6	2,462,660	2,329,342	2,270,522	2,323,387	2,323,463	2,350,448
328,935	Debtors & Creditors	7	334,644	330,144	345,049	295,907	299,299	302,150
38,258	Cost of Collection of Rates	8	67,916	40,916	40,916	39,916	39,916	39,916
(672,074)	Cost of Collection of Council Tax	9	(766,622)	(772,622)	(772,714)	(755,152)	(755,152)	(755,152)
529,047	Procurement	10	627,184	627,584	619,913	638,191	664,222	715,796
4,632,448	Total for Resources		4,588,487	4,321,819	4,306,340	4,220,288	4,305,989	4,440,780

Resources
Audit

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
239,860	Others Basic Pay	349,999	349,999	359,160	322,676	326,774	330,312
13	Holiday Pay for Add Pay	40	40	33	40	40	40
160	Overtime	500	500	150	150	150	150
16,562	Others National Insurance Employers	25,874	25,874	35,994	32,339	32,751	33,104
46,126	Others Superannuation Employers	62,684	62,684	69,317	62,276	63,067	63,750
302,721	**Employee Cost**	**439,097**	**439,097**	**464,654**	**417,481**	**422,782**	**427,356**
0	Rep & Maintenance	0	0	195	0	0	0
0	**Property Cost**	**0**	**0**	**195**	**0**	**0**	**0**
817	Employee Related Travel	883	983	1,100	983	983	983
817	**Transport Cost**	**883**	**983**	**1,100**	**983**	**983**	**983**
85	Books	340	340	340	340	340	340
164	Mobile Phones	40	230	350	259	259	259
1,647	Membership Fees & Subscriptions	1,944	1,944	1,500	1,500	1,500	1,500
150	Conference Fees	200	200	200	200	200	200
1,253	Supplies & Services	185	185	3,442	185	185	185
3,299	**Supplies services and Admin Costs**	**2,709**	**2,899**	**5,832**	**2,484**	**2,484**	**2,484**
15,209	Payment to Other Bodies	10,100	10,100	10,100	10,100	10,100	10,100
15,209	**Payments to other Bodies**	**10,100**	**10,100**	**10,100**	**10,100**	**10,100**	**10,100**
322,046	**Gross Expenditure**	**452,789**	**453,079**	**481,686**	**431,048**	**436,349**	**440,923**
(15,861)	Miscellaneous Income	(100,000)	(100,000)	(124,758)	(180,000)	(180,000)	(180,000)
(15,861)	**Income**	**(100,000)**	**(100,000)**	**(124,758)**	**(180,000)**	**(180,000)**	**(180,000)**
(15,861)	**Gross Income**	**(100,000)**	**(100,000)**	**(124,758)**	**(180,000)**	**(180,000)**	**(180,000)**
306,185	**Net Expenditure**	**352,789**	**353,079**	**356,928**	**251,048**	**256,349**	**260,923**

Resources
Finance

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
1,346,308	Others Basic Pay	1,195,718	1,202,255	1,219,589	1,186,789	1,202,270	1,214,915
137	Overtime	500	500	2,089	500	500	500
95,372	Others National Insurance Employers	116,320	111,862	119,961	116,835	118,303	119,486
253,952	Others Superannuation Employers	225,813	227,194	235,601	229,512	232,388	234,714
1,695,769	**Employee Cost**	**1,538,351**	**1,541,811**	**1,577,240**	**1,533,636**	**1,553,461**	**1,569,615**
3,392	Employee Related Travel	1,070	1,070	2,198	2,198	2,198	2,198
3,392	**Transport Cost**	**1,070**	**1,070**	**2,198**	**2,198**	**2,198**	**2,198**
7,693	Printing	4,400	4,400	4,400	0	0	0
3,018	Books	0	0	3,540	0	0	0
220	Publications	3,625	3,625	1,651	3,625	3,625	3,625
11	Postages	572	572	586	572	572	572
126	Telephone - Calls	1,190	1,190	1,130	1,130	1,130	1,130
384	Mobile Phones	156	156	444	329	329	329
335	Membership Fees & Subscriptions	300	300	300	300	300	300
0	Conference Fees	0	0	890	0	0	0
9,316	Purchase of Computer Equipment	0	0	350	0	0	0
0	Tools & Equipment (Repairs & Maintenance	460	460	460	460	460	460
0	Printer Rationalisation - Lease	0	0	0	1,640	1,640	1,640
0	Printer Rationalisation - Copy Costs	0	0	0	2,760	2,760	2,760
453	Supplies & Services	600	600	0	600	600	600
6,211	Bank and Security Charges	767	767	3,152	767	767	767
27,767	**Supplies services and Admin Costs**	**12,070**	**12,070**	**16,903**	**12,183**	**12,183**	**12,183**
2,030	Payment to Other Bodies	2,000	2,000	2,000	2,000	2,000	2,000
2,030	**Payments to other Bodies**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
1,728,958	**Gross Expenditure**	**1,553,491**	**1,556,951**	**1,598,341**	**1,550,017**	**1,569,842**	**1,585,996**
(23,258)	Commission	(22,988)	(22,988)	(22,988)	(22,988)	(22,988)	(22,988)
(76,123)	Miscellaneous Income	(46,220)	(46,220)	(46,236)	(46,220)	(46,220)	(46,220)
0	Int Rech - Staff Costs	(59,353)	(59,353)	(61,255)	(61,867)	(62,486)	(63,111)
(99,381)	**Income**	**(128,561)**	**(128,561)**	**(130,479)**	**(131,075)**	**(131,694)**	**(132,319)**
(99,381)	**Gross Income**	**(128,561)**	**(128,561)**	**(130,479)**	**(131,075)**	**(131,694)**	**(132,319)**
1,629,577	**Net Expenditure**	**1,424,930**	**1,428,390**	**1,467,862**	**1,418,942**	**1,438,148**	**1,453,677**

Resources
Rent Rebates & Allowances

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
1,712,783	Discretionary Housing Payments	1,617,003	1,617,003	1,617,003	1,617,003	1,617,003	1,617,003
21,499,543	Rent Allowances- Computer	0	0	19,623,641	19,623,641	19,623,641	19,623,641
21,819,303	Rent Rebates	47,375,244	47,375,244	25,711,739	26,997,326	28,347,193	29,764,552
(1,066,691)	Housing Benefit - Overpayment Recov	(888,989)	(988,989)	(1,086,600)	(1,086,600)	(1,086,600)	(1,086,600)
43,964,938	**Payments to Clients**	**48,103,258**	**48,003,258**	**45,865,783**	**47,151,370**	**48,501,237**	**49,918,596**
43,964,938	**Gross Expenditure**	**48,103,258**	**48,003,258**	**45,865,783**	**47,151,370**	**48,501,237**	**49,918,596**
(42,099,001)	Benefit Subsidy	(46,401,269)	(46,401,269)	(44,270,916)	(45,526,318)	(46,844,490)	(48,228,571)
(351,200)	DWP Income	(406,788)	(406,788)	(406,788)	(406,788)	(406,788)	(406,788)
(1,378,895)	DHP Income via RSG	(1,210,215)	(1,210,215)	(1,210,215)	(1,210,215)	(1,210,215)	(1,210,215)
(43,829,096)	**Income**	**(48,018,272)**	**(48,018,272)**	**(45,887,919)**	**(47,143,321)**	**(48,461,493)**	**(49,845,574)**
(43,829,096)	**Gross Income**	**(48,018,272)**	**(48,018,272)**	**(45,887,919)**	**(47,143,321)**	**(48,461,493)**	**(49,845,574)**
135,842	**Net Expenditure**	**84,986**	**(15,014)**	**(22,136)**	**8,049**	**39,744**	**73,022**

Resources
Revenue & Benefits

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
1,868,188	Others Basic Pay	1,863,423	1,762,642	1,717,396	1,705,723	1,719,955	1,741,509
2,744	Holiday Pay for Add Pay	1,730	1,730	2,850	1,730	1,730	1,730
35,082	overtime	10,864	10,864	18,564	10,864	10,864	10,864
102,327	Others National Insurance Employers	144,949	139,008	125,145	123,698	124,740	126,315
335,812	Others Superannuation Employers	327,720	311,694	314,033	312,547	315,156	319,109
2,344,153	**Employee Cost**	**2,348,686**	**2,225,938**	**2,177,988**	**2,154,562**	**2,172,445**	**2,199,527**
7,052	Employee Related Travel	10,455	6,255	6,581	6,455	6,455	6,455
7,052	**Transport Cost**	**10,455**	**6,255**	**6,581**	**6,455**	**6,455**	**6,455**
13,815	Printing/ Stationery	5,500	5,500	5,506	5,500	5,500	5,500
36,124	Postages	43,370	37,000	37,370	16,400	16,400	16,400
11,101	Telephone Rentals	343	343	0	0	0	0
1,613	Mobile Phones	1,225	1,225	1,804	1,356	1,338	1,338
5,941	Central Telephones	6,070	6,070	6,080	6,080	6,080	6,080
399	Membership Fees & Subscriptions	1,580	1,580	1,580	1,580	1,580	1,580
1,846	Conference Fees	1,580	1,580	1,580	1,580	1,580	1,580
362	Machine Rentals And Leasing	0	0	380	380	380	380
60,911	Small Office Equip/Computer Purch & Re	2,500	2,500	2,654	2,500	2,500	2,500
24,299	Supplies & Services	587	587	215	587	587	587
156,411	**Supplies services and Admin Costs**	**62,755**	**56,385**	**57,169**	**35,963**	**35,945**	**35,945**
798,202	Scottish Welfare Grant Payment	829,587	829,587	829,587	815,428	797,732	797,732
63,437	Payment to Other Bodies	40,426	40,426	41,446	40,426	40,426	40,426
861,639	**Payments to other Bodies**	**870,013**	**870,013**	**871,033**	**855,854**	**838,158**	**838,158**
3,369,255	**Gross Expenditure**	**3,291,909**	**3,158,591**	**3,112,771**	**3,052,834**	**3,053,003**	**3,080,085**
(913,718)	Admin Subsidy	(827,118)	(827,118)	(827,118)	(727,118)	(727,118)	(727,118)
(1,639)	Arrestment Handling Fee Payroll	(2,131)	(2,131)	(2,131)	(2,329)	(2,422)	(2,519)
(117,220)	Miscellaneous Income	0	0	(13,000)	0	0	0
(1,032,577)	**Income**	**(829,249)**	**(829,249)**	**(842,249)**	**(729,447)**	**(729,540)**	**(729,637)**
(1,032,577)	**Gross Income**	**(829,249)**	**(829,249)**	**(842,249)**	**(729,447)**	**(729,540)**	**(729,637)**
2,336,678	**Net Expenditure**	**2,462,660**	**2,329,342**	**2,270,522**	**2,323,387**	**2,323,463**	**2,350,448**

Resources
Debtors & Creditors

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
216,897	Others Basic Pay	216,677	216,677	227,640	192,831	195,434	197,685
0	Others - Other Allowances	364	364	364	364	364	364
340	Holiday Pay for Add Pay	750	750	285	750	750	750
2,020	Overtime	0	0	88	0	0	0
13,063	Others National Insurance Employers	16,283	16,283	18,149	14,491	14,700	14,879
40,913	Others Superannuation Employers	42,828	42,828	42,589	35,821	36,309	36,730
273,233	**Employee Cost**	**276,902**	**276,902**	**289,115**	**244,257**	**247,557**	**250,408**
360	Repairs & Maintenance	360	360	360	360	360	360
360	**Property Cost**	**360**	**360**	**360**	**360**	**360**	**360**
118	Other Travel Costs	52	52	50	50	52	52
133	Employee Related Travel	270	270	185	180	270	270
251	**Transport Cost**	**322**	**322**	**235**	**230**	**322**	**322**
55,843	Postages	38,590	38,590	38,590	38,590	38,590	38,590
296	Small Office Equip Purch & Repair	470	470	400	470	470	470
20	Supplies & Services	0	0	2,349	0	0	0
(1,068)	Legal Expenses	18,000	13,500	14,000	12,000	12,000	12,000
55,091	**Supplies services and Admin Costs**	**57,060**	**52,560**	**55,339**	**51,060**	**51,060**	**51,060**
328,935	**Gross Expenditure**	**334,644**	**330,144**	**345,049**	**295,907**	**299,299**	**302,150**
328,935	**Net Expenditure**	**334,644**	**330,144**	**345,049**	**295,907**	**299,299**	**302,150**

Resources
Cost of Collection of Rates

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
8,492	Legal Expenses	20,000	10,000	10,000	9,000	9,000	9,000
8,492	**Supplies services and Admin (**	**20,000**	**10,000**	**10,000**	**9,000**	**9,000**	**9,000**
95,629	Discretionary Rates Relief	97,816	95,816	95,816	95,816	95,816	95,816
0	Payment to Other Bodies	100	100	100	100	100	100
95,629	**Payments to other Bodies**	**97,916**	**95,916**	**95,916**	**95,916**	**95,916**	**95,916**
104,121	**Gross Expenditure**	**117,916**	**105,916**	**105,916**	**104,916**	**104,916**	**104,916**
(65,863)	Statutory Additions	(50,000)	(65,000)	(65,000)	(65,000)	(65,000)	(65,000)
(65,863)	**Income**	**(50,000)**	**(65,000)**	**(65,000)**	**(65,000)**	**(65,000)**	**(65,000)**
(65,863)	**Gross Income**	**(50,000)**	**(65,000)**	**(65,000)**	**(65,000)**	**(65,000)**	**(65,000)**
38,258	**Net Expenditure**	**67,916**	**40,916**	**40,916**	**39,916**	**39,916**	**39,916**

Resources
Cost of Collection of Council Tax

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
2,431	Printing	1,500	1,500	1,500	1,500	1,500	1,500
480	Publications	480	480	480	480	480	480
41,008	Postages	21,500	21,500	21,500	38,970	38,970	38,970
18,594	Legal Expenses	40,000	35,000	35,000	35,000	35,000	35,000
62,513	**Supplies services and Admin Costs**	**63,480**	**58,480**	**58,480**	**75,950**	**75,950**	**75,950**
44,077	Payment to Other Bodies	46,500	45,500	45,500	45,500	45,500	45,500
44,077	**Payments to other Bodies**	**46,500**	**45,500**	**45,500**	**45,500**	**45,500**	**45,500**
106,590	**Gross Expenditure**	**109,980**	**103,980**	**103,980**	**121,450**	**121,450**	**121,450**
(401,084)	Statutory Additions	(505,000)	(505,000)	(505,000)	(505,000)	(505,000)	(505,000)
(368,782)	Water Authority	(368,782)	(368,782)	(368,782)	(368,782)	(368,782)	(368,782)
(8,798)	Miscellaneous Income	(2,820)	(2,820)	(2,912)	(2,820)	(2,820)	(2,820)
(778,664)	**Income**	**(876,602)**	**(876,602)**	**(876,694)**	**(876,602)**	**(876,602)**	**(876,602)**
(778,664)	**Gross Income**	**(876,602)**	**(876,602)**	**(876,694)**	**(876,602)**	**(876,602)**	**(876,602)**
(672,074)	**Net Expenditure**	**(766,622)**	**(772,622)**	**(772,714)**	**(755,152)**	**(755,152)**	**(755,152)**

Resources
Procurement

OUTTURN 2015/2016 £	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017 £	REVISED ESTIMATE 2016/2017 £	DRAFT BOOK PROBABLE 2016/2017 £	ESTIMATE 2017/2018 £	ESTIMATE 2018/2019 £	ESTIMATE 2019/2020 £
470,360	Others Basic Pay	683,539	683,939	644,450	673,965	683,750	692,141
36,169	Others National Insurance Employers	63,451	63,451	66,188	69,963	70,980	71,851
85,488	Others Superannuation Employers	126,609	126,609	122,764	129,767	131,650	133,267
592,017	**Employee Cost**	**873,599**	**873,999**	**833,402**	**873,695**	**886,380**	**897,259**
874	Employee Related Travel	1,438	1,438	800	1,438	1,438	1,438
874	**Transport Cost**	**1,438**	**1,438**	**800**	**1,438**	**1,438**	**1,438**
71	Mobile Phones	0	0	330	244	244	244
140	Hospitality	100	100	100	100	100	100
0	Conference Fees	200	200	200	200	200	200
6,792	Purchase of Computer Equipment	0	0	0	0	0	0
98	Small Office Equip/Computer Purch & I	100	100	106	100	100	100
0	Office/Computer Supplies	100	100	0	100	100	100
334	Supplies & Services	60	60	60	60	60	60
7,435	**Supplies services and Admin Costs**	**560**	**560**	**796**	**804**	**804**	**804**
63,843	Payment To Other Local Authorities	68,763	68,763	68,763	71,808	71,808	71,808
63,843	**Payments to other Bodies**	**68,763**	**68,763**	**68,763**	**71,808**	**71,808**	**71,808**
664,169	**Gross Expenditure**	**944,360**	**944,760**	**903,761**	**947,745**	**960,430**	**971,309**
(135,122)	Other Accounts of the Authority	(317,176)	(317,176)	(283,848)	(309,554)	(296,208)	(255,513)
(135,122)	**Income**	**(317,176)**	**(317,176)**	**(283,848)**	**(309,554)**	**(296,208)**	**(255,513)**
(135,122)	**Gross Income**	**(317,176)**	**(317,176)**	**(283,848)**	**(309,554)**	**(296,208)**	**(255,513)**
529,047	**Net Expenditure**	**627,184**	**627,584**	**619,913**	**638,191**	**664,222**	**715,796**

Regulatory

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
		£	£	£	£	£	£
Administration & Democratic Services	12	1,472,261	1,471,263	1,476,932	2,492,538	2,525,501	2,556,017
Environmental Health & Trading Standards	13	1,173,340	1,185,352	1,195,244	1,115,892	1,126,461	1,124,244
Licensing	14	(131,986)	(153,968)	(149,411)	(178,953)	(177,651)	(166,725)
Legal Services	15	663,811	663,811	628,314	646,734	657,801	664,567
Planning	16	415,172	384,563	400,977	423,044	434,705	446,569
Total for Regulatory		3,592,598	3,551,021	3,552,056	4,499,255	4,566,817	4,624,672

Regulatory
Administration & Democratic Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
1,202,448	Others Basic Pay	1,243,591	1,243,592	1,236,753	2,769,995	2,803,701	2,835,266
10,177	Others - Other Pay	100	100	207	5,520	5,574	5,629
603	Holiday Pay for Add Pay	1,230	1,230	687	3,232	3,260	3,288
1,052	Overtime	992	992	1,309	25,134	25,376	25,619
70,966	Others National Insurance Employers	99,777	99,778	100,480	256,056	259,066	261,928
210,532	Others Superannuation Employers	214,434	214,434	225,711	502,605	508,540	514,214
1,025	Others Miscellaneous Staff Costs	519	519	34	519	519	519
1,496,803	**Employee Cost**	**1,560,643**	**1,560,645**	**1,565,181**	**3,563,061**	**3,606,036**	**3,646,463**
4,858	Employee Related Travel	5,856	4,856	5,082	5,056	5,056	5,056
4,858	**Transport Cost**	**5,856**	**4,856**	**5,082**	**5,056**	**5,056**	**5,056**
18,186	Stationery	19,707	19,707	19,698	19,707	19,707	19,707
371	Postages	178	178	250	178	178	178
302	Mobile Phones	301	301	301	226	226	226
3,149	Hospitality	2,226	2,226	2,235	2,226	2,226	2,226
900	Clothing, Uniforms etc	900	900	900	900	900	900
1,556	Office/Computer Supplies	500	500	815	500	500	500
862	Supplies & Services	1,050	1,050	1,424	1,050	1,050	1,050
6,539	Children'S Panel Members Exps	0	0	1,402	0	0	0
3,408	Other Admin Costs	1,100	1,100	1,105	1,100	1,100	1,100
493	Bank and Security Charges	0	0	480	0	0	0
35,766	**Supplies services and Admin Costs**	**25,962**	**25,962**	**28,610**	**25,887**	**25,887**	**25,887**
1,537,427	**Gross Expenditure**	**1,592,461**	**1,591,463**	**1,598,873**	**3,594,004**	**3,636,979**	**3,677,406**
(116,219)	Marriage Fees	(119,200)	(119,200)	(120,941)	(119,200)	(119,400)	(119,400)
(575)	Other Fees	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
0	Other Accounts of the Authority	0	0	0	(981,266)	(991,078)	(1,000,989)
(116,794)	**Income**	**(120,200)**	**(120,200)**	**(121,941)**	**(1,101,466)**	**(1,111,478)**	**(1,121,389)**
(116,794)	**Gross Income**	**(120,200)**	**(120,200)**	**(121,941)**	**(1,101,466)**	**(1,111,478)**	**(1,121,389)**
1,420,633	**Net Expenditure**	**1,472,261**	**1,471,263**	**1,476,932**	**2,492,538**	**2,525,501**	**2,556,017**

Regulatory
Environmental Health & Trading Standards

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
866,328	Others Basic Pay	912,591	912,591	915,819	869,799	881,994	880,837
7,044	Others Paternity / Maternity	0	0	6,038	0	0	0
66,974	Others National Insurance Employers	92,426	92,456	93,260	88,414	89,645	89,525
175,929	Others Superannuation Employers	186,106	186,106	182,397	173,449	175,857	175,627
0	Others Miscellaneous Staff Costs	0	0	0	40,000	40,000	40,000
1,116,275	**Employee Cost**	**1,191,123**	**1,191,153**	**1,197,514**	**1,171,662**	**1,187,496**	**1,185,989**
228	Rates - Non Domestic (WDC)	0	0	0	0	0	0
752	Rents	0	0	0	0	0	0
432	Repairs & Maintenance	0	0	0	0	0	0
8,521	Pest Control	12,000	9,000	9,000	9,000	9,000	9,000
9,933	**Property Cost**	**12,000**	**9,000**	**9,000**	**9,000**	**9,000**	**9,000**
4,264	Internal Fleet Maintenance Charge	4,499	4,499	4,614	4,614	4,614	4,614
4,612	Garaging Charges Internal	4,555	4,555	4,599	4,599	4,599	4,599
160	Tyres	50	50	50	50	50	50
2,906	Diesel Internal	4,012	4,012	3,759	3,852	3,852	3,852
100	Repair/Maint Veh & Plant	310	310	310	310	310	310
11,016	Employee Related Travel	9,716	9,716	11,550	9,364	9,364	9,364
495	Other Transport Costs External	200	200	200	202	202	202
23,553	**Transport Cost**	**23,342**	**23,342**	**25,082**	**22,991**	**22,991**	**22,991**
1,922	Printing	3,000	3,000	3,000	0	0	0
3,403	Publications	3,383	3,383	3,183	3,383	3,383	3,383
312	Postages	304	304	0	304	304	304
1,298	Mobile Phones	980	980	1,220	903	903	903
805	Membership Fees & Subscriptions	270	270	270	270	270	270
909	Conference Fees	360	360	360	360	360	360
5,885	Public Health Protection	10,059	10,059	10,068	10,059	10,059	10,059
1,208	Machine Rentals And Leasing	1,204	1,204	1,204	1,205	1,205	1,205
8,809	Tools & Equipment (Repairs & Maintenar	12,279	12,279	12,279	12,279	12,279	12,279
0	Printer Costs	0	0	0	1,020	1,020	1,020
1,362	Trading Standards Protection	300	300	300	300	300	300
5,325	Internments	5,650	5,650	5,650	5,650	5,650	5,650
362	Clothing, Uniforms etc	650	650	650	650	650	650
7,170	Supplies & Services	6,946	6,946	6,946	8,926	8,926	8,926
862	Other Admin Costs	500	500	0	500	500	500
39,632	**Supplies services and Admin Costs**	**45,885**	**45,885**	**45,130**	**45,809**	**45,809**	**45,809**
3,909	Payment to Other Bodies	4,000	4,000	4,000	4,000	4,000	4,000
87,028	Public Analyst	82,500	82,500	82,500	82,500	82,500	82,500
369	Payment To Other Local Authorities	370	370	0	370	370	370
91,306	**Payments to other Bodies**	**86,870**	**86,870**	**86,500**	**86,870**	**86,870**	**86,870**
1,280,699	**Gross Expenditure**	**1,359,220**	**1,356,250**	**1,363,226**	**1,336,332**	**1,352,166**	**1,350,659**
0	Non Specific Other Govt Grants	0	0	0	(40,000)	(40,000)	(40,000)
0	Licensing - Animals	0	(2,064)	(2,064)	(1,879)	(1,879)	(1,879)
0	Licensing - Leisure & Public Entertainmei	0	(1,882)	(1,882)	(3,472)	(2,531)	(1,590)
0	HMO Licenses	0	(5,450)	(5,450)	(7,558)	(8,502)	(7,758)
0	Civic Government Premises	0	(759)	(759)	(2,278)	(3,797)	(1,519)
0	Licensing Safety	0	(880)	(880)	(1,141)	(1,141)	(1,141)
(35,475)	Fees & Charges	(52,357)	(19,340)	(23,424)	(20,114)	(20,290)	(21,102)
(19,223)	Pest Control	(27,278)	(27,278)	(27,278)	(28,369)	(29,504)	(30,684)
0	Private Landlord Registration	(24,960)	(31,960)	(24,960)	(31,960)	(28,899)	(28,899)
(56,508)	Other Accounts of the Authority	(59,595)	(59,595)	(59,595)	(61,979)	(67,036)	(69,717)
0	Int Rech - Staff Costs	(21,690)	(21,690)	(21,690)	(21,690)	(22,126)	(22,126)
(111,206)	**Income**	**(185,880)**	**(170,898)**	**(167,982)**	**(220,440)**	**(225,705)**	**(226,415)**
(111,206)	**Gross Income**	**(185,880)**	**(170,898)**	**(167,982)**	**(220,440)**	**(225,705)**	**(226,415)**
1,169,493	**Net Expenditure**	**1,173,340**	**1,185,352**	**1,195,244**	**1,115,892**	**1,126,461**	**1,124,244**

Regulatory
Licensing

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
140,178	Others Basic Pay	145,093	145,093	147,130	143,276	145,281	146,734
0	Overtime	807	807	0	807	807	807
10,002	Others National Insurance Employers	14,291	14,291	14,509	14,130	14,327	14,470
27,054	Others Superannuation Employers	27,765	27,765	28,395	27,652	28,039	28,319
177,234	**Employee Cost**	**187,956**	**187,956**	**190,034**	**185,865**	**188,454**	**190,330**
1,043	Employee Related Travel	1,428	1,428	1,373	1,373	1,100	1,100
1,043	**Transport Cost**	**1,428**	**1,428**	**1,373**	**1,373**	**1,100**	**1,100**
785	Publications	340	340	525	340	340	340
58	Mobile Phones	80	80	80	59	59	59
237	Hospitality	100	100	0	100	100	100
0	Office/Computer Supplies	400	400	681	400	400	400
6,181	Supplies & Services	3,500	3,500	3,500	3,500	3,500	3,500
(1,313)	Legal Expenses	1,000	1,000	100	1,000	1,000	1,000
5,948	**Supplies services and Admin Costs**	**5,420**	**5,420**	**4,886**	**5,399**	**5,399**	**5,399**
0	Payment to Other Bodies	0	0	0	8,000	8,000	8,000
0	**Payments to other Bodies**	**0**	**0**	**0**	**8,000**	**8,000**	**8,000**
184,225	**Gross Expenditure**	**194,804**	**194,804**	**196,293**	**200,637**	**202,953**	**204,829**
(9,721)	CGA Street Traders & Window Cleaners	(18,143)	(18,143)	(15,080)	(13,262)	(13,262)	(13,262)
(3,838)	Licensing - Animals	(2,838)	(3,096)	(3,096)	(2,818)	(2,818)	(2,818)
(3,708)	Licensing - Leisure & Public Entertainmei	(3,926)	(2,044)	(2,044)	(12,106)	(11,478)	(4,576)
(14,060)	HMO Licenses	(4,088)	(3,634)	(3,730)	(5,038)	(5,668)	(5,038)
(21,731)	Alcohol - Occasional	(2,600)	(2,600)	(2,480)	(2,400)	(2,400)	(2,400)
(39,004)	Civic Government Premises	(16,546)	(40,606)	(34,022)	(27,221)	(28,233)	(26,715)
(74,322)	Alcohol - Premises Licences	(91,628)	(91,628)	(89,731)	(84,660)	(84,660)	(84,660)
(3,795)	Alcohol - Personal Licenses	(4,000)	(4,000)	(3,650)	(4,000)	(4,000)	(4,000)
(17,415)	Gambling	(13,460)	(13,460)	(13,760)	(14,160)	(14,160)	(14,160)
(77,578)	Taxi Licences (CGSA)	(51,975)	(51,975)	(50,319)	(83,538)	(83,538)	(83,538)
(2,314)	Licensing Safety	(586)	(586)	(875)	(760)	(760)	(760)
(118,554)	Taxi/Private Hire Care Driver's Licences	(117,000)	(117,000)	(122,968)	(128,081)	(128,081)	(128,081)
0	Private Hire Car Licences (CGSA)	0	0	(2,403)	0	0	0
(1,487)	Taxi Booking Office Licences (CGSA)	0	0	(1,546)	(1,546)	(1,546)	(1,546)
(44,905)	Private Landlord Registration	0	0	0	0	0	0
(432,432)	**Income**	**(326,790)**	**(348,772)**	**(345,704)**	**(379,590)**	**(380,604)**	**(371,554)**
(432,432)	**Gross Income**	**(326,790)**	**(348,772)**	**(345,704)**	**(379,590)**	**(380,604)**	**(371,554)**
(248,207)	**Net Expenditure**	**(131,986)**	**(153,968)**	**(149,411)**	**(178,953)**	**(177,651)**	**(166,725)**

Regulatory
Legal Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
567,125	Others Basic Pay	591,943	591,943	564,893	584,452	593,694	599,631
45,851	Others National Insurance Employers	61,624	61,624	60,602	62,771	63,761	64,400
109,475	Others Superannuation Employers	114,386	114,386	109,023	112,799	114,581	115,727
9,785	Others Professional Subscriptions	10,000	10,000	10,000	10,000	10,000	10,000
732,236	**Employee Cost**	**777,953**	**777,953**	**744,518**	**770,022**	**782,036**	**789,758**
1,946	Employee Related Travel	810	810	1,190	1,190	1,190	1,190
1,946	**Transport Cost**	**810**	**810**	**1,190**	**1,190**	**1,190**	**1,190**
5,581	Publications	6,000	6,000	6,000	6,000	6,000	6,000
220	Mobile Phones	600	600	600	444	444	444
0	Hospitality	200	200	200	200	200	200
3,807	Small Office Equip/Computer Purch/Repa	1,000	1,000	1,000	1,000	1,000	1,000
963	Printer Rationalisation - Lease	700	700	700	700	700	700
1,764	Printer Rationalisation - Copy Costs	2,500	2,500	2,500	2,500	2,500	2,500
130	Office/Computer Supplies	1,415	1,415	1,000	1,415	1,415	1,415
3,373	Legal Expenses	600	600	2,000	600	600	600
1,150	Records Management	3,000	3,000	3,000	3,000	3,000	3,000
16,988	**Supplies services and Admin Costs**	**16,015**	**16,015**	**17,006**	**15,859**	**15,859**	**15,859**
16,250	Payment to Other Bodies	0	0	0	0	0	0
16,250	**Payments to other Bodies**	**0**	**0**	**0**	**0**	**0**	**0**
767,420	**Gross Expenditure**	**794,778**	**794,778**	**762,714**	**787,071**	**799,085**	**806,807**
(23,758)	Other Fees	(10,265)	(10,265)	(5,782)	(10,265)	(10,265)	(10,265)
(32,023)	Property Income	(30,396)	(30,396)	(34,879)	(30,396)	(30,396)	(30,396)
0	Other Accounts of the Authority	0	0	0	(5,000)	(5,000)	(5,000)
(86,481)	Int Rech - Staff Costs	(90,306)	(90,306)	(93,739)	(94,676)	(95,623)	(96,579)
(142,262)	**Income**	**(130,967)**	**(130,967)**	**(134,400)**	**(140,337)**	**(141,284)**	**(142,240)**
(142,262)	**Gross Income**	**(130,967)**	**(130,967)**	**(134,400)**	**(140,337)**	**(141,284)**	**(142,240)**
625,158	**Net Expenditure**	**663,811**	**663,811**	**628,314**	**646,734**	**657,801**	**664,567**

Regulatory
Planning

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
663,067	Others Basic Pay	698,141	701,954	700,712	680,560	689,607	698,813
232	Others - Other Pay	455	455	303	455	455	455
998	Others Training Costs	1,150	0	1,150	0	0	0
48,182	Others National Insurance Employers	65,854	63,870	67,438	65,857	66,732	67,621
126,760	Others Superannuation Employers	132,689	131,401	134,052	130,819	132,558	134,327
840	Others Agency Staff	0	0	10,230	0	0	0
840,079	**Employee Cost**	**898,289**	**897,680**	**913,885**	**877,691**	**889,352**	**901,216**
7,220	Employee Related Travel	6,500	6,500	6,500	6,500	6,500	6,500
7,220	**Transport Cost**	**6,500**	**6,500**	**6,500**	**6,500**	**6,500**	**6,500**
1,448	Printing	3,000	3,000	3,000	0	3,000	3,000
6,653	Advertising	6,000	6,000	6,000	6,000	6,000	6,000
812	Employee Telephone Costs	240	240	960	710	710	710
1,066	Conference Fees	1,400	1,400	864	1,400	1,400	1,400
1,643	Small Office Equip/Computer Purch & Re	1,500	1,500	1,500	1,500	1,500	1,500
0	Printer Costs	0	0	0	3,000	0	0
474	Clothing, Uniforms etc	450	450	450	450	450	450
2,250	Legal Expenses	5,000	5,000	5,000	0	0	0
14,346	**Supplies services and Admin Costs**	**17,590**	**17,590**	**17,774**	**13,060**	**13,060**	**13,060**
37,699	Payment to Other Bodies	45,870	45,870	45,870	120,870	120,870	120,870
72,438	Structural Plan Core Team	72,438	72,438	72,438	72,438	72,438	72,438
11,294	Planning Archaelogical Serv.	12,000	12,000	12,000	12,000	12,000	12,000
121,431	**Payments to other Bodies**	**130,308**	**130,308**	**130,308**	**205,308**	**205,308**	**205,308**
983,076	**Gross Expenditure**	**1,052,687**	**1,052,078**	**1,068,467**	**1,102,559**	**1,114,220**	**1,126,084**
(384,233)	Building Warrant Fees	(290,000)	(305,000)	(305,000)	(311,000)	(311,000)	(311,000)
(271,229)	Planning Application Fees	(250,650)	(260,650)	(262,325)	(266,650)	(266,650)	(266,650)
(21,581)	Letters Of Comfort	(15,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
(13,563)	Income From Private Parties	(20,600)	(20,600)	(18,900)	(20,600)	(20,600)	(20,600)
(58,673)	Int Rech - Staff Costs	(61,265)	(61,265)	(61,265)	(61,265)	(61,265)	(61,265)
(749,279)	**Income**	**(637,515)**	**(667,515)**	**(667,490)**	**(679,515)**	**(679,515)**	**(679,515)**
(749,279)	**Gross Income**	**(637,515)**	**(667,515)**	**(667,490)**	**(679,515)**	**(679,515)**	**(679,515)**
233,797	**Net Expenditure**	**415,172**	**384,563**	**400,977**	**423,044**	**434,705**	**446,569**

People and Technology

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
		£	£	£	£	£	£
Transactional Services	18	710,862	698,016	699,508	673,937	682,230	689,121
Human Resources - including Risk	19	1,305,078	1,304,888	1,302,440	1,222,209	1,234,585	1,247,242
Information Services	20	3,192,524	3,188,824	3,232,704	3,382,791	3,409,993	3,429,588
Change Support	21	480,394	473,844	452,148	429,059	401,550	407,919
Total for People and Technology		**5,688,858**	**5,665,572**	**5,686,800**	**5,707,996**	**5,728,358**	**5,773,870**

People and Technology
Transactional Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
481,826	Others Basic Pay	556,899	546,699	541,458	520,555	527,049	532,443
27,876	Others National Insurance Employers	42,413	41,567	47,391	45,691	46,263	46,737
90,379	Others Superannuation Employers	102,760	100,960	101,764	98,621	99,848	100,871
600,081	**Employee Cost**	**702,072**	**689,226**	**690,613**	**664,867**	**673,160**	**680,051**
571	Employee Related Travel	320	320	330	320	320	320
571	**Transport Cost**	**320**	**320**	**330**	**320**	**320**	**320**
0	Printing	0	0	276	280	280	280
6,542	Postages	8,130	8,130	8,130	8,130	8,130	8,130
117	Telephone Rentals	340	340	0	340	340	340
0	Office/Computer Supplies	0	0	334	0	0	0
6,659	**Supplies services and Admin Costs**	**8,470**	**8,470**	**8,740**	**8,750**	**8,750**	**8,750**
607,311	**Gross Expenditure**	**710,862**	**698,016**	**699,683**	**673,937**	**682,230**	**689,121**
(525)	Mortgage Reference Admin Fees	0	0	(175)	0	0	0
(525)	**Income**	**0**	**0**	**(175)**	**0**	**0**	**0**
(525)	**Gross Income**	**0**	**0**	**(175)**	**0**	**0**	**0**
606,786	**Net Expenditure**	**710,862**	**698,016**	**699,508**	**673,937**	**682,230**	**689,121**

People and Technology
Human Resources

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
924,992	Others Basic Pay	804,715	804,815	800,795	708,081	717,361	726,856
5,001	Others - Other Pay	4,746	4,746	4,861	20	20	20
75,359	Others National Insurance Employers	82,935	82,935	83,539	74,100	75,068	76,058
164,700	Others Superannuation Employers	145,453	145,453	144,533	127,131	128,805	130,520
1,862	Others Miscellaneous Staff Costs	300	300	300	300	300	300
1,171,914	**Employee Cost**	**1,038,149**	**1,038,249**	**1,034,028**	**909,632**	**921,554**	**933,754**
2,452	Rates - Non Domestic (WDC)	2,424	2,424	2,463	2,410	2,410	2,410
8,760	Rents	8,760	8,760	8,760	8,760	8,760	8,760
1,291	Electricity	3,754	3,754	3,752	3,675	3,675	3,675
107	Gas	1,430	1,430	200	1,430	1,430	1,430
12,610	**Property Cost**	**16,368**	**16,368**	**15,175**	**16,289**	**16,289**	**16,289**
5,452	Employee Related Travel	4,631	4,531	4,566	4,531	4,531	4,531
5,452	**Transport Cost**	**4,631**	**4,531**	**4,566**	**4,531**	**4,531**	**4,531**
7,586	Publications	8,195	8,195	8,600	2,900	2,900	2,900
600	Telephone - Calls	650	650	650	650	650	650
1,706	Mobile Phones	1,743	1,553	1,443	1,065	1,065	1,065
80	Hospitality	77	77	220	220	220	220
45	Membership Fees & Subscriptions	0	0	193	190	190	190
2	Subsistence	80	80	80	80	80	80
0	Clothing, Uniforms etc	900	900	900	900	900	900
1,596	Supplies & Services	500	500	300	300	300	300
11,615	**Supplies services and Admin Costs**	**12,145**	**11,955**	**12,386**	**6,305**	**6,305**	**6,305**
149,180	Occupational Health	171,831	171,831	171,831	171,831	171,831	171,831
37,029	Employee Councilling Service	18,000	18,000	18,000	18,000	18,000	18,000
38,432	Payment to Other Bodies	38,954	38,954	41,454	40,449	40,449	40,449
4,314	Contingency Provision	5,000	5,000	5,000	0	0	0
0	Payment To Other Local Authorities	0	0	0	55,172	55,626	56,083
228,955	**Payments to other Bodies**	**233,785**	**233,785**	**236,285**	**285,452**	**285,906**	**286,363**
1,430,546	**Gross Expenditure**	**1,305,078**	**1,304,888**	**1,302,440**	**1,222,209**	**1,234,585**	**1,247,242**
(2,625)	Fees & Charges	0	0	0	0	0	0
(2,625)	**Income**	**0**	**0**	**0**	**0**	**0**	**0**
(2,625)	**Gross Income**	**0**	**0**	**0**	**0**	**0**	**0**
1,427,921	**Net Expenditure**	**1,305,078**	**1,304,888**	**1,302,440**	**1,222,209**	**1,234,585**	**1,247,242**

People and Technology
Information Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
1,423,590	Others Basic Pay	1,374,109	1,374,409	1,422,430	1,390,077	1,407,862	1,423,385
731	Others - Other Allowances	362	362	732	730	730	730
2,294	Holiday Pay for Add Pay	3,888	3,888	186	200	200	200
21,676	Overtime	12,138	12,138	12,138	1,998	1,900	1,797
105,154	Others National Insurance Employers	149,717	149,717	137,964	135,233	137,003	138,472
245,892	Others Superannuation Employers	242,921	242,921	254,293	249,261	252,522	255,228
18,992	Others Miscellaneous Staff Costs	500	500	350	500	500	500
1,818,329	**Employee Cost**	**1,783,635**	**1,783,935**	**1,828,093**	**1,777,999**	**1,800,717**	**1,820,312**
620	Internal Fleet Maintenance Charge	1,000	1,000	660	660	660	660
1,153	Garaging Charges Internal	1,140	1,140	1,150	1,150	1,150	1,150
333	Diesel Internal	518	518	500	500	500	500
7,087	Employee Related Travel	4,000	4,000	4,082	4,000	4,000	4,000
9,193	**Transport Cost**	**6,658**	**6,658**	**6,392**	**6,310**	**6,310**	**6,310**
35,388	Printing/ Stationery	12,072	12,072	12,091	12,072	12,072	12,072
308,179	Communication Maint/ISDN Rental	220,416	220,416	220,397	273,416	274,758	274,758
5,406	Mobile Phones	3,300	3,300	4,968	3,675	3,675	3,675
1,026,149	Computer Software	1,113,002	1,111,002	1,111,002	1,257,878	1,261,020	1,261,020
40,687	Machine Rentals And Leasing	36,241	36,241	36,241	36,241	36,241	36,241
2,575	Small Office Equip/Computer Purch &	500	500	537	500	500	500
0	Clothing, Uniforms etc	200	200	200	200	200	200
2,740	Office/Computer Supplies	3,420	3,420	3,432	3,420	3,420	3,420
1,421,124	**Supplies services and Admin Costs**	**1,389,151**	**1,387,151**	**1,388,868**	**1,587,402**	**1,591,886**	**1,591,886**
10,811	Payment to Other Bodies	13,080	11,080	11,080	11,080	11,080	11,080
10,811	**Payments to other Bodies**	**13,080**	**11,080**	**11,080**	**11,080**	**11,080**	**11,080**
3,259,457	**Gross Expenditure**	**3,192,524**	**3,188,824**	**3,234,433**	**3,382,791**	**3,409,993**	**3,429,588**
(2,127)	Miscellaneous Income	0	0	(1,729)	0	0	0
(2,127)	**Income**	**0**	**0**	**(1,729)**	**0**	**0**	**0**
(2,127)	**Gross Income**	**0**	**0**	**(1,729)**	**0**	**0**	**0**
3,257,330	**Net Expenditure**	**3,192,524**	**3,188,824**	**3,232,704**	**3,382,791**	**3,409,993**	**3,429,588**

People and Technology
Change Support

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
292,102	Others Basic Pay	301,212	301,512	284,933	326,184	262,110	263,881
50,003	Others Training Costs	88,863	82,013	82,013	80,038	65,538	65,538
22,490	Others National Insurance Employers	31,252	31,252	28,970	33,251	26,729	26,908
56,272	Others Superannuation Employers	58,207	58,207	54,922	62,255	50,016	50,355
420,867	**Employee Cost**	**479,534**	**472,984**	**450,838**	**501,728**	**404,393**	**406,682**
665	Employee Related Travel	310	310	620	620	620	620
665	**Transport Cost**	**310**	**310**	**620**	**620**	**620**	**620**
285	Mobile Phones	140	140	280	207	207	207
376	Hospitality	410	410	410	410	410	410
661	**Supplies services and Admin Costs**	**550**	**550**	**690**	**617**	**617**	**617**
422,193	**Gross Expenditure**	**480,394**	**473,844**	**452,148**	**502,965**	**405,630**	**407,919**
(1,011)	Miscellaneous Income	0	0	0	0	0	0
0	Int Rech - Staff Costs	0	0	0	(73,906)	(4,080)	0
(1,011)	**Income**	**0**	**0**	**0**	**(73,906)**	**(4,080)**	**0**
(1,011)	**Gross Income**	**0**	**0**	**0**	**(73,906)**	**(4,080)**	**0**
421,182	**Net Expenditure**	**480,394**	**473,844**	**452,148**	**429,059**	**401,550**	**407,919**

Communications, Culture and Communities

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
		£	£	£	£	£	£
Communications and Marketing	23	352,167	276,015	269,969	296,183	289,712	291,603
Customer Services	24	1,052,766	1,189,870	1,138,157	1,250,655	1,277,732	1,286,118
Policy Planning and Performance	25	706,981	525,266	483,351	412,752	414,413	416,161
Libraries	26-27	2,119,173	2,250,182	2,281,443	1,909,646	1,905,015	1,921,817
Culture	28	795,177	802,659	850,571	772,657	782,085	788,650
Museums	29	160,202	160,202	109,701	121,887	124,420	125,793
Clydebank Town Hall	30	309,279	277,279	300,512	249,529	257,287	261,233
Total for Communications Culture, Communities		**5,495,745**	**5,481,473**	**5,433,704**	**5,013,308**	**5,050,663**	**5,091,376**

Communications, Culture and Communities
Communications and Marketing

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
214,739	Others Basic Pay	251,417	191,922	191,384	209,827	204,793	206,266
15,800	National Insurance Employers	23,561	17,968	19,344	21,219	20,710	20,858
46,423	Superannuation Employers	47,896	36,532	35,196	38,600	37,673	37,943
276,962	**Employee Cost**	**322,874**	**246,422**	**245,924**	**269,647**	**263,176**	**265,067**
924	Other Travel Costs	362	362	362	362	362	362
705	Employee Related Travel	251	251	251	250	250	250
1,629	**Transport Cost**	**613**	**613**	**613**	**612**	**612**	**612**
806	Newspapers	673	673	673	673	673	673
6,254	Advertising	5,877	5,877	5,877	5,877	5,877	5,877
32,768	Publicity & Promotions	6,637	6,637	6,637	6,638	6,638	6,638
2,163	TALK Staff Magazine	2,850	2,850	721	0	0	0
1,072	Mobile Phones	790	790	885	586	586	586
3,320	Small Office Equip/Computer	0	0	270	0	0	0
8,705	Events	8,500	8,800	8,800	8,800	8,800	8,800
33	Misc.Expenditure	0	0	0	0	0	0
55,121	**Supplies services and Admin**	**25,327**	**25,627**	**23,863**	**22,574**	**22,574**	**22,574**
3,124	Payment to Other Bodies	3,353	3,353	3,350	3,350	3,350	3,350
3,124	**Payments to other Bodies**	**3,353**	**3,353**	**3,350**	**3,350**	**3,350**	**3,350**
336,836	**Gross Expenditure**	**352,167**	**276,015**	**273,750**	**296,183**	**289,712**	**291,603**
(150)	Events Income	0	0	(3,781)	0	0	0
(150)	**Income**	**0**	**0**	**(3,781)**	**0**	**0**	**0**
(150)	**Gross Income**	**0**	**0**	**(3,781)**	**0**	**0**	**0**
336,686	**Net Expenditure**	**352,167**	**276,015**	**269,969**	**296,183**	**289,712**	**291,603**

Communications, Culture and Communities
Customer Service

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
625,958	Others Basic Pay	852,668	878,000	831,462	925,360	939,286	945,936
739	Overtime	0	0	552	0	0	0
34,738	National Insurance Employers	60,076	63,260	64,832	72,331	73,389	73,914
113,377	Superannuation Employers	156,624	161,712	149,917	167,134	169,576	170,788
1,131	Miscellaneous Staff Costs	0	0	3,218	0	0	0
775,943	**Employee Cost**	**1,069,368**	**1,102,972**	**1,049,981**	**1,164,824**	**1,182,251**	**1,190,637**
1,620	Metered Water	2,046	2,046	1,659	2,046	2,046	2,046
16,200	Rates - Non Domestic	15,190	15,190	16,200	16,200	16,200	16,200
37,500	Rents	35,000	35,000	35,000	35,000	35,000	35,000
2,983	Electricity	3,536	3,536	3,000	3,713	3,713	3,713
2,605	Gas	1,752	1,752	2,600	1,805	1,805	1,805
637	Window Cleaning	660	660	600	660	660	660
0	Rep & Maintenance	1,170	170	0	170	170	170
6,344	Other Property Costs	9,178	6,678	6,528	6,678	16,328	16,328
67,889	**Property Cost**	**68,532**	**65,032**	**65,587**	**66,272**	**75,922**	**75,922**
662	Employee Related Travel	2,166	1,666	646	1,666	1,666	1,666
662	**Transport Cost**	**2,166**	**1,666**	**646**	**1,666**	**1,666**	**1,666**
3,683	Printing / Stationery	7,000	7,000	7,686	7,000	7,000	7,000
(792)	Telephones	100	100	4,032	100	100	100
447	Mobile Phones	400	400	525	293	293	293
0	Web Costs	0	8,500	8,500	8,500	8,500	8,500
0	Computer Software	1,000	1,000	1,000	1,000	1,000	1,000
0	Computer Repairs	100	100	0	100	100	100
0	Savings Target	(100,000)	0	0	0	0	0
3,338	**Supplies services and Admin**	**(91,400)**	**17,100**	**21,743**	**16,993**	**16,993**	**16,993**
1,480	Payment to Other Bodies	900	900	200	900	900	900
2,135	Other Accounts of the Authority	3,200	2,200	0	0	0	0
3,615	**Payments to other Bodies**	**4,100**	**3,100**	**200**	**900**	**900**	**900**
851,447	**Gross Expenditure**	**1,052,766**	**1,189,870**	**1,138,157**	**1,250,655**	**1,277,732**	**1,286,118**
851,447	**Net Expenditure**	**1,052,766**	**1,189,870**	**1,138,157**	**1,250,655**	**1,277,732**	**1,286,118**

Communications, Culture and Communities
Policy Planning and Performance

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
466,495	Others Basic Pay	441,120	367,561	338,793	307,176	308,484	309,860
35,243	National Insurance Employers	39,851	33,276	29,981	27,345	27,459	27,581
86,203	Superannuation Employers	76,623	70,939	60,458	55,821	56,059	56,310
13	Miscellaneous Staff Costs	0	0	17	0	0	0
587,954	**Employee Cost**	**557,594**	**471,776**	**429,249**	**390,342**	**392,003**	**393,751**
5,135	Employee Related Travel	1,500	1,090	600	1,090	1,090	1,090
5,135	**Transport Cost**	**1,500**	**1,090**	**600**	**1,090**	**1,090**	**1,090**
161	Printing / Stationery	500	500	164	500	500	500
759	Mobile Phones	300	300	439	220	220	220
818	Hospitality	500	500	410	500	500	500
50	Conference Fees	1,000	1,000	1,000	1,000	1,000	1,000
800	Office/Computer Supplies	200	200	200	200	200	200
322	Supplies & Services	400	400	400	400	400	400
2,261	Other Admin Costs	4,500	4,500	1,100	2,500	2,500	2,500
0	Savings Target	(66,513)	0	0	0	0	0
5,171	**Supplies services and Admin**	**(59,113)**	**7,400**	**3,713**	**5,320**	**5,320**	**5,320**
33,421	Community Engagement	57,000	45,000	42,600	16,000	16,000	16,000
152,794	Payment to Other Bodies	150,000	0	7,189	0	0	0
186,215	**Payments to other Bodies**	**207,000**	**45,000**	**49,789**	**16,000**	**16,000**	**16,000**
784,475	**Gross Expenditure**	**706,981**	**525,266**	**483,351**	**412,752**	**414,413**	**416,161**
784,475	**Net Expenditure**	**706,981**	**525,266**	**483,351**	**412,752**	**414,413**	**416,161**

Communications, Culture and Communities
Libraries

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
14,013	Teachers Basic Pay	14,592	14,592	14,305	14,448	14,592	14,739
536	National Insurance Employers	1,125	1,125	854	863	871	880
2,277	Superannuation Employers	2,523	2,523	2,460	2,485	2,510	2,534
1,434,968	Others Basic Pay	1,250,487	1,366,801	1,355,701	1,162,653	1,173,618	1,184,636
592	Training Costs	2,576	1,776	2,500	2,615	2,641	2,641
75,014	National Insurance Employers	86,819	93,578	100,333	85,814	86,612	87,370
248,988	Superannuation Employers	209,364	230,367	246,081	211,383	213,361	215,220
9,578	Overtime	0	0	22,166	0	0	0
291	Miscellaneous Staff Costs	0	0	0	0	0	0
1,786,257	**Employee Cost**	**1,567,486**	**1,710,762**	**1,744,400**	**1,480,262**	**1,494,206**	**1,508,020**
10,189	Metered Water	5,846	5,846	8,868	9,003	9,003	9,567
1,570	Water Rates	156	156	1,637	1,656	156	156
107,757	Rates - Non Domestic	112,220	109,220	102,065	109,718	106,303	106,919
10,850	Rents	19,130	10,830	10,850	10,830	10,830	10,830
1,301	Council Tax Payments	0	0	1,300	1,300	0	0
4,946	Repairs & Maintenance	0	0	422	0	0	0
52,833	Electricity	53,954	52,954	55,835	64,000	66,627	67,627
19,169	Gas	22,970	19,970	18,535	20,719	19,431	19,431
2,659	Fixtures & Fittings	3,562	3,562	3,562	3,562	3,562	3,562
346	Cleaning Materials	1,093	1,093	1,093	1,093	1,093	1,093
32,879	Rep & Maintenance	39,340	33,340	32,898	17,340	17,340	17,340
5,361	Refuse Collection	4,495	4,495	5,416	4,265	4,326	4,580
249,860	**Property Cost**	**262,766**	**241,466**	**242,481**	**243,486**	**238,671**	**241,105**
213	Hire Of Vehicles	1,323	1,323	1,100	1,323	1,323	1,323
11,445	Internal Fleet Maintenance Chg	10,987	11,604	11,604	11,604	11,604	11,604
1,058	Garaging Charges Internal	1,550	1,550	1,153	1,550	1,550	1,550
10	Tyres	0	0	92	0	0	0
5,219	Diesel Internal	4,759	4,800	4,700	4,800	4,800	4,800
(4,489)	Repair/Maint Veh & Plant	120	120	131	120	120	120
3,636	Other Travel Costs	0	0	160	0	0	0
12,068	Employee Related Travel	11,000	11,000	11,350	16,108	11,532	11,000
29,160	**Transport Cost**	**29,739**	**30,397**	**30,290**	**35,505**	**30,929**	**30,397**

Communications, Culture and Communities
Libraries

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
4,740	Printing	5,000	5,000	5,000	5,000	5,000	5,000
4,317	Stationery	5,000	5,000	5,006	5,000	5,000	5,000
151,780	School Stationery	151,624	151,624	152,143	101,784	101,784	101,784
3,653	Junior Library	3,000	3,000	3,000	3,000	3,000	3,000
10,119	Newspapers	7,000	7,000	4,000	4,700	4,700	4,700
876	Book Repairs	0	0	0	0	0	0
4,416	Archive Materials	6,000	6,000	6,000	6,000	6,000	6,000
0	Photocopying	2,600	2,600	0	2,600	2,600	2,600
5,072	Postages	800	800	8,000	800	800	800
4,491	Advertising	0	0	0	0	0	0
1,738	Telephone - Calls	1,500	1,500	472	1,838	1,760	1,922
6,529	Telephone Rentals	6,000	6,000	5,598	6,964	6,808	7,238
4,465	Mobile Phones	2,300	2,300	3,184	1,686	1,686	1,686
6,103	Internet Charges	0	0	0	0	0	0
185	Hospitality	380	380	714	380	380	380
7,594	Memberships/ Subscriptions	8,450	8,450	7,000	8,450	8,450	8,450
125	Medicals	100	100	100	100	100	100
63,774	Computer Software	31,876	31,876	29,000	0	0	0
31,935	Purchase of Computer Equip	22,000	22,000	22,000	22,000	22,000	22,000
5,935	Machine Rentals And Leasing	6,792	7,292	5,095	6,292	6,292	6,292
184	Small Office Equip/Computer	1,500	0	482	1,000	1,000	1,000
6,943	Printer - Lease	5,000	5,000	6,276	5,522	5,522	5,696
9,593	Printer - Copy Costs	9,000	9,000	13,982	10,107	10,107	10,427
723	Clothing, Uniforms etc	200	200	500	200	200	200
7,302	Resaleable Goods	6,800	6,800	7,300	6,800	6,800	6,800
5,609	Classroom Materials	1,854	1,854	5,000	1,854	1,854	1,854
23,625	Supplies & Services	14,470	23,845	22,046	13,845	13,845	13,845
18,858	Audio Purchases	20,000	20,000	18,000	13,426	13,426	13,426
12,672	Video Purchases	10,000	10,000	10,000	6,714	6,714	6,714
403,356	**Supplies services and Admin**	**329,246**	**337,621**	**339,898**	**236,062**	**235,828**	**236,914**
6,720	Payment to Other Bodies	0	0	1,673	0	0	0
6,720	**Payments to other Bodies**	**0**	**0**	**1,673**	**0**	**0**	**0**
2,475,353	**Gross Expenditure**	**2,189,237**	**2,320,246**	**2,358,742**	**1,995,315**	**1,999,634**	**2,016,436**
(51,591)	Income From Other Agencies	(5,500)	(5,500)	(12,766)	(5,500)	(5,500)	(5,500)
(2,344)	Sales General	(6,264)	(6,264)	(6,279)	(6,515)	(6,776)	(6,776)
(6,815)	Fees & Charges	(11,265)	(11,265)	(11,265)	(15,501)	(15,970)	(15,970)
(18,075)	Miscellaneous Income	(17,434)	(17,434)	(17,389)	(23,248)	(23,248)	(23,248)
(12,704)	Library Income	(29,601)	(29,601)	(29,600)	(34,905)	(43,125)	(43,125)
(91,529)	**Income**	**(70,064)**	**(70,064)**	**(77,299)**	**(85,669)**	**(94,619)**	**(94,619)**
(91,529)	**Gross Income**	**(70,064)**	**(70,064)**	**(77,299)**	**(85,669)**	**(94,619)**	**(94,619)**
2,383,824	**Net Expenditure**	**2,119,173**	**2,250,182**	**2,281,443**	**1,909,646**	**1,905,015**	**1,921,817**

Communications, Culture and Communities
Cultural Projects

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
299,567	Teachers Basic Pay	308,023	308,023	324,960	324,719	327,470	330,133
19,244	National Insurance Employers	21,180	21,180	27,499	27,783	28,018	28,246
51,768	Superannuation Employers	45,051	45,051	59,680	60,297	60,808	61,302
382,691	Others Basic Pay	427,823	428,519	441,695	397,825	401,737	404,355
26,277	National Insurance Employers	39,702	39,700	38,818	33,804	34,134	34,312
73,632	Superannuation Employers	84,106	83,472	82,103	75,443	76,183	76,568
853,179	**Employee Cost**	**925,885**	**925,945**	**974,755**	**919,871**	**928,351**	**934,916**
233	Refuse Collection	0	0	0	0	0	0
233	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
0	Other Travel Costs	0	0	87	0	0	0
35,424	Employee Related Travel	14,535	9,535	9,125	9,535	9,535	9,535
35,424	**Transport Cost**	**14,535**	**9,535**	**9,212**	**9,535**	**9,535**	**9,535**
397	Printing	0	620	330	620	620	620
434	Telephones	340	671	523	671	671	671
0	Hospitality	100	0	0	100	100	100
0	Conference Fees	290	290	0	290	290	290
0	Subsistence	0	0	10	0	0	0
2,060	Classroom Materials	0	1,289	1,768	1,289	1,289	1,289
33,524	Supplies & Services	16,095	15,470	15,744	15,470	15,470	15,470
5,237	Education Activity Grant	0	10,907	10,907	10,907	10,907	10,907
41,652	**Supplies services and Admin**	**16,825**	**29,247**	**29,282**	**29,347**	**29,347**	**29,347**
26,534	Arts & Events	3,747	3,747	3,747	3,747	3,747	3,747
15,013	Library Exhibitions	9,700	9,700	9,700	0	0	0
27,280	Arts Development	16,912	16,912	16,800	3,514	3,514	3,514
12,879	Payment to Other Bodies	17,700	17,700	16,605	17,700	17,700	17,700
81,706	**Payments to other Bodies**	**48,059**	**48,059**	**46,852**	**24,961**	**24,961**	**24,961**
1,012,194	**Gross Expenditure**	**1,005,304**	**1,012,786**	**1,060,101**	**983,714**	**992,194**	**998,759**
(2,939)	Income From Other Local Auth.	(4,130)	(4,130)	(4,130)	(4,130)	(4,130)	(4,130)
(179,888)	Income From Other Agencies	(153,510)	(153,510)	(152,605)	(153,761)	(152,813)	(152,813)
4,387	Grants C/F Non Government	(43,730)	(43,730)	(43,730)	(43,730)	(43,730)	(43,730)
0	Sales General	(571)	(571)	(899)	(594)	(594)	(594)
(12,287)	Fees & Charges	(639)	(639)	(5,249)	(879)	(879)	(879)
0	Income From Private Parties	(5,749)	(5,749)	0	(5,979)	(5,979)	(5,979)
(2,361)	Miscellaneous Income	(560)	(560)	(300)	(746)	(746)	(746)
(37,280)	Events Income	(1,238)	(1,238)	(2,617)	(1,238)	(1,238)	(1,238)
(230,368)	**Income**	**(210,127)**	**(210,127)**	**(209,530)**	**(211,057)**	**(210,109)**	**(210,109)**
(230,368)	**Gross Income**	**(210,127)**	**(210,127)**	**(209,530)**	**(211,057)**	**(210,109)**	**(210,109)**
781,826	**Net Expenditure**	**795,177**	**802,659**	**850,571**	**772,657**	**782,085**	**788,650**

Communications, Culture and Communities
Museums

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
113,643	Others Basic Pay	132,348	132,348	109,232	107,760	110,024	111,124
305	Overtime	0	0	300	0	0	0
1,590	Training Costs	645	645	645	645	645	645
6,305	National Insurance Employers	9,951	9,951	8,301	8,189	8,361	8,445
19,271	Superannuation Employers	25,520	25,520	18,695	18,444	18,831	19,019
141,114	**Employee Cost**	**168,464**	**168,464**	**137,173**	**135,038**	**137,860**	**139,233**
70	Fixtures & Fittings	1,630	1,630	1,630	1,630	1,630	1,630
15,800	Allocation From Municipal Builds	14,170	14,170	14,170	16,000	16,000	16,000
15,870	**Property Cost**	**15,800**	**15,800**	**15,800**	**17,630**	**17,630**	**17,630**
1,563	Employee Related Travel	540	540	1,570	540	540	540
578	Other Transport Costs External	1,700	1,700	600	0	0	0
2,141	**Transport Cost**	**2,240**	**2,240**	**2,170**	**540**	**540**	**540**
11	Printing /Stationery	450	450	1,178	450	450	450
0	School Stationery	250	250	250	250	250	250
0	Postages	0	0	442	0	0	0
152	Advertising	20	20	0	20	20	20
204	Hospitality	0	0	219	0	0	0
433	Printer - Lease	428	428	500	428	428	428
276	Printer - Copy Costs	1,240	1,240	1,240	500	500	500
4,308	Resaleable Goods	0	0	1,803	0	0	0
3,012	Supplies & Services	645	645	955	645	645	645
1,626	Other Admin Costs	770	770	770	770	770	770
10,022	**Supplies services and Admin**	**3,803**	**3,803**	**7,357**	**3,063**	**3,063**	**3,063**
5,972	Library Exhibitions	2,550	2,550	10,040	2,550	2,550	2,550
2,630	Payment to Other Bodies	1,390	1,390	5,079	1,390	1,390	1,390
8,602	**Payments to other Bodies**	**3,940**	**3,940**	**15,119**	**3,940**	**3,940**	**3,940**
177,749	**Gross Expenditure**	**194,247**	**194,247**	**177,619**	**160,211**	**163,033**	**164,406**
(24,859)	Income From Other Agencies	(26,527)	(26,527)	(60,400)	(26,527)	(26,527)	(26,527)
0	Other Non Govt Grants	(50)	(50)	(50)	(50)	(50)	(50)
(9,292)	Sales General	(3,328)	(3,328)	(3,328)	(7,461)	(7,599)	(7,599)
(1,776)	Miscellaneous Income	(500)	(500)	(500)	(500)	(500)	(500)
(1,616)	Events Income	(3,640)	(3,640)	(3,640)	(3,786)	(3,937)	(3,937)
(37,543)	**Income**	**(34,045)**	**(34,045)**	**(67,918)**	**(38,324)**	**(38,613)**	**(38,613)**
(37,543)	**Gross Income**	**(34,045)**	**(34,045)**	**(67,918)**	**(38,324)**	**(38,613)**	**(38,613)**
140,206	**Net Expenditure**	**160,202**	**160,202**	**109,701**	**121,887**	**124,420**	**125,793**

Communications, Culture and Communities
Clydebank Town Hall

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
161,496	Others Basic Pay	188,012	188,012	181,302	178,271	181,215	184,183
9,682	Other Pay	0	0	9,895	9,973	10,073	10,173
2,546	Other Allowances	0	0	2,900	730	730	730
42,524	Overtime	57,000	47,000	46,802	27,027	36,927	36,927
0	Training Costs	0	0	1,664	0	0	0
14,463	National Insurance Employers	20,364	20,364	18,022	17,721	18,014	18,309
27,056	Superannuation Employers	28,702	28,702	30,845	35,042	35,620	36,203
257,767	**Employee Cost**	**294,078**	**284,078**	**291,430**	**268,764**	**282,579**	**286,525**
5,205	Metered Water	6,000	6,000	13,631	6,000	6,000	6,000
87,508	Rates - Non Domestic	87,037	87,037	90,525	90,525	90,525	90,525
2,796	Repairs & Maintenance	0	0	200	0	0	0
24,903	Electricity	32,448	32,448	25,000	25,411	25,411	25,411
30,476	Gas	25,750	17,750	30,000	26,523	26,523	26,523
0	Fixtures & Fittings	500	500	0	500	500	500
1,356	Cleaning Materials	2,065	2,065	5,104	1,500	1,500	1,500
386	Window Cleaning	1,000	1,000	386	386	386	386
3,122	Rep & Maintenance	5,000	5,000	3,100	5,000	5,000	5,000
1,698	Refuse Collection	0	0	67	0	0	0
77	Pest Control	0	0	77	0	0	0
157,527	**Property Cost**	**159,800**	**151,800**	**168,090**	**155,845**	**155,845**	**155,845**
63	Employee Related Travel	0	0	0	0	0	0
63	**Transport Cost**	**0**	**0**	**0**	**0**	**0**	**0**
2,932	Printing / Stationery	5,000	3,000	3,210	3,000	3,000	3,000
1,345	Advertising	0	0	0	0	0	0
1,945	Telephone Rentals	1,700	1,700	2,047	1,700	1,700	1,700
0	Mobile Phones	0	0	94	0	0	0
869	Tools & Equipment	500	500	500	500	500	500
4,415	Laundry	0	0	0	0	0	0
27,142	Food, Provisions	20,219	20,219	22,000	20,219	20,219	20,219
24,702	Supplies & Services	15,000	15,000	15,590	15,000	15,000	15,000
63,350	**Supplies services and Admin**	**42,419**	**40,419**	**43,441**	**40,419**	**40,419**	**40,419**
843	Kitchen Equipment Repairs	0	0	136	0	0	0
810	Payment to Other Bodies	0	0	1,104	0	0	0
1,653	**Payments to other Bodies**	**0**	**0**	**1,240**	**0**	**0**	**0**
480,360	**Gross Expenditure**	**496,297**	**476,297**	**504,201**	**465,028**	**478,843**	**482,789**
(18,999)	Fees & Charges	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
(185,450)	Town Hall Income	(145,600)	(157,600)	(162,689)	(173,424)	(179,481)	(179,481)
(15,800)	Other Accounts of the Authority	(16,418)	(16,418)	(16,000)	(17,075)	(17,075)	(17,075)
(220,249)	**Income**	**(187,018)**	**(199,018)**	**(203,689)**	**(215,499)**	**(221,556)**	**(221,556)**
(220,249)	**Gross Income**	**(187,018)**	**(199,018)**	**(203,689)**	**(215,499)**	**(221,556)**	**(221,556)**
260,111	**Net Expenditure**	**309,279**	**277,279**	**300,512**	**249,529**	**257,287**	**261,233**

Education Learning & Attainment

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
		£	£	£	£	£	£
Schools - Primary	32-33	27,111,188	24,884,045	24,907,049	25,050,474	25,185,974	25,368,297
Schools - Secondary	34-35	24,828,604	24,011,390	24,021,948	23,535,310	23,500,418	23,775,701
Schools - Special	36-37	11,226,063	14,577,808	14,841,374	14,513,677	14,814,541	14,972,393
Psychological Services	38	637,324	631,324	614,717	607,612	616,997	623,598
Sports Development/Active Schools	39	527,589	527,589	527,589	553,040	558,570	564,156
Early Education	40	8,377,919	7,833,087	7,384,120	7,710,720	7,574,289	7,592,705
PPP	41	14,038,536	14,018,536	14,062,746	14,192,349	14,323,621	14,350,320
Curriculum Development	42	1,608,564	312,123	313,855	438,765	438,765	438,765
Central Admin	43	383,078	354,588	289,606	264,851	261,909	258,988
Workforce CPD	44	404,035	420,534	425,928	344,852	342,883	341,994
Performance & Improvement	45	384,759	466,566	427,114	332,951	332,334	331,790
Education Development	46	919,582	949,668	949,351	1,070,277	901,517	883,901
Raining Attainment - Primary	47	0	0	0	0	0	0
Raining Attainment - Secondary	48	0	0	0	0	0	0
Pupil Equity	49	0	0	0	0	0	0
Total for Education Learning and Attainment		**90,447,241**	**88,987,258**	**88,765,397**	**88,614,878**	**88,851,818**	**89,502,608**

Education, Learning and Attainment
Schools - Primary

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
15,664,471	Teachers Basic Pay	15,392,753	15,450,187	15,423,269	15,584,398	15,714,224	15,871,208
1,234,053	Insurance	1,577,257	1,569,504	1,629,217	1,688,826	1,703,023	1,720,082
2,518,596	Teachers Superannuation	2,659,916	2,659,917	2,651,239	2,640,913	2,660,798	2,687,471
54,294	Cover School Funded	311,453	311,453	277,952	67,579	68,257	68,939
59,473	Cover H Q Funded	144,564	144,564	106,825	94,244	95,186	96,138
2,964,375	Others Basic Pay	3,015,614	1,168,688	1,191,416	1,186,503	1,162,772	1,139,517
23,070	Others - Other Allowances	31,325	8,422	5,096	8,060	8,060	8,060
11,557	Others Training Costs	44,322	44,322	41,962	25,844	25,844	25,844
94,801	Others National Insurance	125,312	60,120	46,321	103,373	101,306	99,277
495,956	Others Superannuation	481,871	186,770	184,677	204,784	200,683	196,671
23,120,646	**Employee Cost**	**23,784,387**	**21,603,947**	**21,557,974**	**21,604,524**	**21,740,153**	**21,913,207**
233,367	Metered Water	230,106	230,106	230,106	219,612	219,612	219,612
16,174	Water Rates	1,444	1,444	22,417	1,444	1,444	1,444
1,220,811	Rates - Non Domestic	1,232,938	1,222,938	1,240,466	1,252,243	1,252,243	1,252,243
4,001	Rents	4,006	4,006	4,006	3,741	3,741	3,741
6,673	Council Tax Payments	5,429	5,429	5,429	6,679	6,679	6,679
352,081	Electricity	448,948	388,948	388,948	482,058	501,339	521,393
260,131	Gas	227,650	227,650	227,650	281,211	292,460	304,157
89,069	Heating Oil	146,828	96,828	96,828	147,303	147,303	147,303
15,441	Fixtures & Fittings	941	730	730	991	991	991
907	Cleaning Materials	1,089	792	792	1,132	1,132	1,132
222	Window Cleaning	8,085	6,095	6,095	8,330	8,330	8,330
116,688	Upkeep Of Grounds	95,490	95,490	95,490	118,653	118,653	118,653
9,780	Rep & Maintenance	47,169	40,244	30,122	48,531	48,531	48,531
118,059	Refuse Collection	123,891	123,891	123,891	124,963	124,963	124,963
2,898	Pest Control	1,592	1,806	1,806	3,418	3,418	3,418
2,716	Other Property Costs	5,638	4,396	4,396	5,424	5,424	5,424
2,449,018	**Property Cost**	**2,581,244**	**2,450,793**	**2,479,172**	**2,705,733**	**2,736,263**	**2,768,014**
19,075	Driver Recharges	15,713	15,713	15,713	15,713	15,713	15,713
20,784	Taxis	23,478	23,478	23,478	23,478	23,478	23,478
18,420	Employee Related Travel	17,507	17,507	17,507	17,653	17,653	17,653
266,051	Educ Pupils Transpt	229,094	231,782	264,379	265,000	265,000	265,000
324,330	**Transport Cost**	**285,792**	**288,480**	**321,077**	**321,844**	**321,844**	**321,844**

Education, Learning and Attainment
Schools - Primary

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
22,660	Health & Safety	77,367	77,373	77,373	77,373	77,373	77,373
3,962	Printing	22,045	22,669	22,669	22,867	22,867	22,867
0	Photocopying	3,587	3,587	3,587	3,587	3,587	3,587
5,468	Postages	10,180	10,180	10,180	9,729	9,729	9,729
7,752	Telephone - Calls	7,600	7,603	7,603	7,761	7,761	7,761
19,421	Telephone Rentals	22,626	22,626	22,626	20,992	20,992	20,992
4,747	Mobile Phones	4,896	4,896	4,896	3,454	3,454	3,454
102	Medicals	112	112	112	112	112	112
19,328	Equipment	2,040	2,040	2,040	1,980	1,980	1,980
2,597	Small Office Equip/Computer	8,920	8,921	8,921	8,771	8,771	8,771
29,934	Lease	26,909	26,910	26,910	25,410	25,410	25,410
75,856	Costs	19,548	37,245	35,629	19,997	19,997	19,997
159,421	School Milk	125,100	125,100	125,100	125,100	125,100	125,100
245,047	Classroom Materials	171,935	165,111	175,166	151,098	151,098	151,098
280,987	Supplies & Services -new	1,056	0	1,056	1,056	1,056	1,056
76,787	Administration	82,036	82,036	82,036	84,306	84,306	84,306
5,624	PE Facilities	14,063	14,065	14,065	14,366	14,366	14,366
5,236	Other Admin Costs	3,565	3,565	3,565	3,466	3,466	3,466
27,200	Education Activity Grant	32,742	32,740	32,740	32,264	32,264	32,264
85,104	Curriculum for Excellence	0	85,608	85,608	0	0	0
15,815	Bank and Security Charges	11,183	11,183	11,183	15,606	15,607	15,607
1,093,048	**Supplies services & Admin**	**647,510**	**743,570**	**753,065**	**629,295**	**629,296**	**629,296**
19,226	Payment to Other Bodies	33,640	18,640	18,640	33,640	33,640	33,640
0	Authority	270	270	270	270	270	270
19,226	**Payments to other Bodies**	**33,910**	**18,910**	**18,910**	**33,910**	**33,910**	**33,910**
291,100	Clothing Grants	290,000	290,000	290,000	288,000	288,000	288,000
291,100	**Payments to Clients**	**290,000**	**290,000**	**290,000**	**288,000**	**288,000**	**288,000**
27,297,368	**Gross Expenditure**	**27,622,843**	**25,395,700**	**25,420,198**	**25,583,306**	**25,749,466**	**25,954,271**
(30,528)	Income From Other Agencies	(1,290)	(1,290)	(2,784)	(1,342)	(1,342)	(1,342)
(475,278)	Sale of Meals	(493,320)	(493,320)	(493,320)	(513,054)	(542,977)	(564,692)
(11,607)	Income From Private Parties	(17,045)	(17,045)	(17,045)	(18,436)	(19,173)	(19,940)
(517,413)	**Income**	**(511,655)**	**(511,655)**	**(513,149)**	**(532,832)**	**(563,492)**	**(585,974)**
(517,413)	**Gross Income**	**(511,655)**	**(511,655)**	**(513,149)**	**(532,832)**	**(563,492)**	**(585,974)**
26,779,955	**Net Expenditure**	**27,111,188**	**24,884,045**	**24,907,049**	**25,050,474**	**25,185,974**	**25,368,297**

Education, Learning and Attainment
Schools - Secondary

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
15,847,858	Teachers Basic Pay	15,723,622	15,716,603	15,801,940	15,695,396	15,715,333	15,963,897
70,373	Teachers Other Pay	0	43,005	31,584	0	0	0
1,292,419	Insurance	1,641,227	1,630,073	1,628,781	1,695,669	1,693,171	1,727,049
2,545,301	Superannuation	2,718,569	2,718,569	2,630,629	2,675,286	2,672,731	2,722,689
35,909	Cover School Funded	244,019	244,019	94,227	170,879	172,588	174,313
57,306	Cover H Q Funded	325,294	325,294	357,429	105,084	106,135	107,196
1,948,483	Others Basic Pay	1,833,806	1,128,552	1,128,049	1,068,452	1,048,866	1,024,400
14,713	Others Training Costs	14,593	14,593	2,517	4,760	4,760	4,760
92,161	Insurance	93,522	67,342	86,136	78,958	77,936	76,531
337,923	Others Superannuation	334,954	194,986	213,722	188,862	186,427	183,069
22,242,446	**Employee Cost**	**22,929,606**	**22,083,036**	**21,975,014**	**21,683,346**	**21,677,947**	**21,983,904**
49,254	Metered Water	30,834	30,834	55,999	59,296	59,296	59,296
473,034	Rates - Non Domestic	428,931	428,931	489,345	489,345	489,345	489,345
1,580	Council Tax Payments	1,580	1,580	1,587	1,587	1,587	1,587
10,984	Damag	22,000	22,000	22,000	22,000	22,000	22,000
14,419	Repairs & Maint	4,990	4,990	4,990	4,990	4,990	4,990
137,994	Electricity	141,062	141,062	141,062	143,878	149,633	155,618
31,101	Gas	26,381	26,381	26,381	32,188	33,476	34,815
85,979	Heating Oil	95,212	85,212	85,212	76,000	76,000	76,000
7,792	Fixtures & Fittings	15,485	13,985	13,985	14,077	14,077	14,077
2,604	Cleaning Materials	560	448	448	450	450	450
3,549	Window Cleaning	9,986	7,349	7,349	7,877	7,877	7,877
50,860	Upkeep Of Grounds	39,394	39,394	52,895	53,454	53,454	53,454
0	Rep & Maintenance	6,000	6,000	6,000	6,000	6,000	6,000
61,774	Refuse Collection	61,008	61,008	61,008	64,245	64,245	64,245
0	Contracts	38	39	38	380	380	380
340	Other Property Costs	2,500	2,000	2,376	2,100	2,100	2,100
931,264	**Property Cost**	**885,961**	**871,213**	**970,675**	**977,867**	**984,910**	**992,234**
50,745	Driver Recharges	98,605	31,362	31,446	30,786	30,786	30,786
51	Diesel Internal	52	60	74	60	60	60
42,421	Taxis	46,800	47,123	47,123	46,800	46,800	46,800
9,739	Employee Related Travel	10,016	9,693	9,693	10,102	10,102	10,102
453,157	Educ Pupils Transpt	413,080	487,978	487,978	487,978	487,978	487,978
556,113	**Transport Cost**	**568,553**	**576,216**	**576,314**	**575,726**	**575,726**	**575,726**

Education, Learning and Attainment
Schools - Secondary

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
20,679	Health & Safety	22,554	22,554	22,555	22,554	22,554	22,554
6,252	Printing	16,515	11,988	12,194	16,143	16,143	16,143
0	School Stationery	0	0	0	2,400	2,400	2,400
16,049	Postages	6,388	6,388	6,450	6,461	6,461	6,461
7,777	Telephone - Calls	23,431	23,351	23,636	6,504	6,504	6,504
5,971	Telephone Rentals	6,039	5,888	5,888	5,888	5,888	5,888
2,646	Mobile Phones	3,635	3,535	3,575	2,650	2,650	2,650
4,999	Hospitality	760	608	760	760	760	760
1,418	Subscriptions	1,635	1,308	1,635	1,635	1,635	1,635
21,733	Equipment	305	305	305	305	305	305
9,424	Small Office Equip/Computer	19,762	17,262	17,436	19,969	19,969	19,969
70	Tools & Equipment	0	0	0	994	994	994
39,882	Schools - CIRF	0	0	0	0	0	0
25,588	Printer Rationalisation - Lease	20,436	20,436	20,436	23,100	23,100	23,100
89,544	Costs	86,007	98,113	98,113	84,071	84,071	84,071
0	School Milk	0	0	0	730	730	730
328,701	Classroom Materials	224,959	213,670	216,205	199,937	199,937	199,937
7,090	Text Books	19,907	19,907	20,000	20,019	20,019	20,019
0	Office/Computer Supplies	0	0	0	4,431	4,431	4,431
9,587	Supplies & Services -new	1,003	1,004	(740)	0	0	0
0	TV Licences	1,050	840	1,050	1,050	1,050	1,050
2,236	Work Experience Scheme Exper	6,926	6,926	6,927	7,037	7,037	7,037
55,725	Parent Counsel Administration	2,800	57,800	57,800	2,800	2,800	2,800
3,799	PE Facilities	20,541	20,541	20,541	20,880	20,880	20,880
1,842	Other Admin Costs	1,305	1,044	1,305	1,305	1,305	1,305
18,080	Education Activity Grant	36,396	28,279	28,279	36,388	36,388	36,388
2,859	Education Mini Bus	3,978	3,182	3,980	3,978	3,978	3,978
10,380	Inclusion	0	0	0	0	0	0
44,622	Curriculum for Excellence	0	36,216	36,210	0	0	0
8,009	Supported Study Material	0	7,697	7,695	0	0	0
7,007	Bank and Security Charges	4,860	4,860	4,860	4,860	4,860	4,860
751,969	**Supplies services & Admin**	**531,192**	**613,702**	**617,095**	**496,849**	**496,849**	**496,849**
441,342	Sceeb	463,686	463,686	463,686	455,780	455,780	455,780
40,814	Payment to Other Bodies	13,199	13,199	13,264	9,600	9,600	9,600
13,326	Invigilators Expenses	4,871	4,908	4,908	11,518	11,518	11,518
495,482	**Payments to other Bodies**	**481,756**	**481,793**	**481,858**	**476,898**	**476,898**	**476,898**
177,700	Clothing Grants	180,000	177,000	177,000	177,000	177,000	177,000
518,778	EMA Payments	684,600	684,600	684,600	684,600	684,600	684,600
696,478	**Payments to Clients**	**864,600**	**861,600**	**861,600**	**861,600**	**861,600**	**861,600**
25,673,752	**Gross Expenditure**	**26,261,668**	**25,487,560**	**25,482,556**	**25,072,286**	**25,073,930**	**25,387,211**
(151,126)	Income From Other Agencies	(7,960)	(16,062)	(35,500)	(7,960)	(7,960)	(7,960)
(486,248)	Non Specific Other Govt Grants	(520,600)	(555,600)	(520,600)	(555,600)	(555,600)	(555,600)
(659,182)	Sale of Meals	(683,510)	(683,511)	(683,514)	(739,285)	(768,856)	(799,610)
(147,503)	Income From Private Parties	(160,994)	(160,997)	(160,994)	(174,131)	(181,096)	(188,340)
(59,084)	Other Accounts of the Authority	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
(1,503,143)	**Income**	**(1,433,064)**	**(1,476,170)**	**(1,460,608)**	**(1,536,976)**	**(1,573,512)**	**(1,611,510)**
(1,503,143)	**Gross Income**	**(1,433,064)**	**(1,476,170)**	**(1,460,608)**	**(1,536,976)**	**(1,573,512)**	**(1,611,510)**
24,170,609	**Net Expenditure**	**24,828,604**	**24,011,390**	**24,021,948**	**23,535,310**	**23,500,418**	**23,775,701**

Education, Learning and Attainment
Schools - Special

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
3,402,913	Teachers Basic Pay	3,365,066	3,548,316	3,423,085	3,478,424	3,523,561	3,598,892
275,155	Teachers National Insurance	360,737	273,362	375,869	278,132	283,585	283,191
559,864	Teachers Superannuation	581,822	611,838	580,888	668,310	655,929	668,795
26,770	Cover School Funded	59,866	50,600	30,000	24,847	17,531	33,213
5,044	Cover H Q Funded	25,346	25,346	10,000	5,499	5,654	5,711
1,439,412	Others Basic Pay	1,462,525	4,148,474	4,098,374	4,026,523	4,071,464	4,113,791
24,460	Others Training Costs	26,438	26,438	25,588	21,438	21,485	21,485
74,843	Others National Insurance	113,153	241,709	286,387	255,027	230,448	233,527
249,533	Others Superannuation	247,473	704,571	736,424	699,563	703,849	711,199
6,057,994	**Employee Cost**	**6,242,426**	**9,630,654**	**9,566,615**	**9,457,763**	**9,513,506**	**9,669,804**
10,003	Metered Water	4,322	4,322	8,686	4,322	4,322	4,322
47,987	Rents	15,500	15,500	47,987	0	0	0
20,114	Electricity	29,560	29,560	29,560	32,280	33,661	35,007
7,440	Gas	11,552	7,552	7,552	8,375	8,746	9,096
17,222	Heating Oil	37,027	22,027	22,027	23,857	14,885	15,480
5,384	Upkeep Of Grounds	5,529	5,529	5,529	5,529	5,674	5,674
5,883	Rep & Maintenance	585	585	585	585	585	585
6,894	Refuse Collection	6,894	6,894	6,894	6,894	6,894	6,894
1,650	Pest Control	589	589	589	589	589	589
122,577	**Property Cost**	**111,558**	**92,558**	**129,409**	**82,431**	**75,356**	**77,647**
25,176	Char	21,786	21,786	21,786	21,786	21,786	21,786
11,602	Garaging Charges Internal	7,800	9,180	11,601	9,180	9,180	9,180
(4,643)	Driver Recharges	11,716	15,080	15,080	15,080	15,080	15,080
34	Deisel External	400	400	400	400	400	400
8,888	Diesel Internal	10,061	10,061	10,061	10,061	10,061	10,061
439,600	SLA Transport	414,673	414,673	449,300	444,900	444,900	444,900
1,456	Repair/Maint Veh & Plant	650	650	650	650	650	650
480,818	Taxis	494,650	494,650	494,650	494,650	544,650	544,650
10,530	Bus/Train	12,913	12,913	12,913	12,913	12,913	12,913
24,882	Employee Related Travel	32,772	20,030	24,772	24,544	24,544	24,544
1,607	External	1,430	1,430	1,430	1,430	1,430	1,430
999,950	**Transport Cost**	**1,008,851**	**1,000,853**	**1,042,643**	**1,035,594**	**1,085,594**	**1,085,594**

Education, Learning and Attainment
Schools - Special

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£			£	£	£	£	£
4,871	Health & Safety	15,067	15,067	15,067	10,067	10,067	10,067
200	Photocopying	318	318	127	472	472	472
1,243	Postages	985	985	985	985	985	985
915	Telephone - Calls	841	841	1,221	841	841	841
4,113	Telephone Rentals	2,788	2,788	3,168	3,324	3,324	3,324
1,410	Mobile Phones	1,659	1,659	1,632	1,228	1,228	1,228
2,127	Hospitality	519	619	2,000	519	519	519
17	Subsistence	579	579	50	579	579	579
946	Machine Rentals And Leasing	1,205	1,205	1,000	1,205	1,205	1,205
10,620	Tools & Equipment	10,620	10,620	11,530	10,620	10,620	10,620
1,221	Printer - Lease	2,297	2,297	2,297	2,297	2,297	2,297
3,898	Printer Copy Costs	2,304	2,304	2,304	2,304	2,304	2,304
4,530	Food, Provisions	10,000	5,000	5,000	5,000	5,000	5,000
34,974	Classroom Materials	31,005	31,005	31,005	31,005	31,005	31,005
0	Text Books	90	90	100	90	90	90
21,359	Supplies & Services -new	20,325	20,325	16,961	17,150	17,150	17,150
0	Expenses	60	60	0	60	60	60
1,086	Parent Counsel Administration	290	1,290	1,290	290	290	290
1,795	PE Facilities	0	2,050	2,050	0	0	0
1,392	Other Admin Costs	360	360	360	360	360	360
197	Misc.Expenditure	210	210	200	210	210	210
5,146	Education Activity Grant	3,527	1,477	1,935	3,527	3,527	3,527
14,258	MCMC	15,000	0	0	0	0	0
0	Curriculum for Excellence	0	24,201	24,201	0	0	0
27,788	Inclusion Resources	46,573	46,573	46,573	46,500	46,500	46,500
702	Bank and Security Charges	952	952	952	952	952	952
144,808	**Supplies services & Admin**	**167,574**	**172,875**	**172,008**	**139,585**	**139,585**	**139,585**
7,656	Sceeb	7,656	7,656	7,656	7,656	7,656	7,656
62,370	Payment to Other Bodies	245,406	64,128	64,128	36,494	73,394	73,394
0	Other Accounts of the Authority	85,175	0	0	85,175	85,175	85,175
1,550,172	Day Care	1,590,802	1,590,802	1,947,756	1,590,802	1,490,802	1,490,802
1,418,543	Residential Care	1,423,249	1,423,956	1,356,521	1,574,749	1,846,248	1,846,250
472,542	Authorities	505,771	505,771	505,771	480,771	480,771	480,771
317,184	Payments To Health Bodies	291,605	291,605	291,605	291,605	291,605	291,605
3,828,467	**Payments to other Bodies**	**4,149,664**	**3,883,918**	**4,173,437**	**4,067,252**	**4,275,651**	**4,275,653**
12,100	Clothing Grants	12,500	12,500	12,500	12,500	12,500	12,500
12,100	**Payments to Clients**	**12,500**	**12,500**	**12,500**	**12,500**	**12,500**	**12,500**
11,165,896	**Gross Expenditure**	**11,692,573**	**14,793,358**	**15,096,612**	**14,795,125**	**15,102,192**	**15,260,783**
(143,368)	Authorities	(149,103)	(149,103)	(186,175)	(175,067)	(181,270)	(181,270)
(82,386)	Income From Other Agencies	(175,674)	(8,674)	(8,674)	(87,903)	(87,903)	(87,903)
(85,962)	Non Specific Other Govt Grants	(128,347)	(40,387)	(40,387)	0	0	0
(66,610)	Sale of Meals	(13,386)	(17,386)	(20,002)	(18,478)	(18,478)	(19,217)
(378,326)	**Income**	**(466,510)**	**(215,550)**	**(255,238)**	**(281,448)**	**(287,651)**	**(288,390)**
(378,326)	**Gross Income**	**(466,510)**	**(215,550)**	**(255,238)**	**(281,448)**	**(287,651)**	**(288,390)**
10,787,570	**Net Expenditure**	**11,226,063**	**14,577,808**	**14,841,374**	**14,513,677**	**14,814,541**	**14,972,393**

Education, Learning and Attainment
Psychological Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
452,188	Teachers Basic Pay	473,930	473,930	457,491	429,332	435,833	441,288
37,682	Insurance	37,914	37,914	50,573	47,460	48,178	48,781
75,217	Teachers Superannuation	81,516	81,516	80,919	75,939	77,088	78,053
100,584	Others Basic Pay	89,387	89,387	77,064	40,157	40,961	43,404
0	Others - Other Allowances	375	375	0	381	381	381
200	Others Training Costs	516	516	0	524	524	524
4,907	Others National Insurance	12,753	12,753	6,566	3,216	3,283	3,489
18,703	Others Superannuation	6,372	6,372	13,228	6,519	6,665	7,081
689,481	**Employee Cost**	**702,763**	**702,763**	**685,841**	**603,528**	**612,913**	**623,001**
6,015	Employee Related Travel	13,530	7,530	7,530	7,530	7,530	7,530
6,015	**Transport Cost**	**13,530**	**7,530**	**7,530**	**7,530**	**7,530**	**7,530**
570	Postages	800	800	800	800	800	800
277	Telephone - Calls	550	550	550	550	550	550
868	Telephone Rentals	900	900	784	718	718	718
1,456	Mobile Phones	0	0	1,200	1,086	1,086	1,086
540	Lease	450	450	450	450	450	450
1,028	Copy	250	250	250	250	250	250
0	Classroom Materials	320	320	0	320	320	320
4,968	Supplies & Services	4,380	4,380	4,380	4,380	4,380	4,380
9,707	**Admin**	**7,650**	**7,650**	**8,414**	**8,554**	**8,554**	**8,554**
705,203	**Gross Expenditure**	**723,943**	**717,943**	**701,785**	**619,612**	**628,997**	**639,085**
(10,607)	Agencies	(86,619)	(86,619)	(87,068)	(12,000)	(12,000)	(15,487)
(10,607)	**Income**	**(86,619)**	**(86,619)**	**(87,068)**	**(12,000)**	**(12,000)**	**(15,487)**
(10,607)	**Gross Income**	**(86,619)**	**(86,619)**	**(87,068)**	**(12,000)**	**(12,000)**	**(15,487)**
694,596	**Net Expenditure**	**637,324**	**631,324**	**614,717**	**607,612**	**616,997**	**623,598**

Education, Learning and Attainment
Sports Development/Active Schools

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
818,278	Payment to Other Bodies	527,589	527,589	714,132	553,040	558,570	564,156
818,278	**Bodies**	**527,589**	**527,589**	**714,132**	**553,040**	**558,570**	**564,156**
818,278	**Gross Expenditure**	**527,589**	**527,589**	**714,132**	**553,040**	**558,570**	**564,156**
(293,461)	Agencies	0	0	(140,702)	0	0	0
15,429	Government	0	0	(45,841)	0	0	0
(278,032)	**Income**	**0**	**0**	**(186,543)**	**0**	**0**	**0**
(278,032)	**Gross Income**	**0**	**0**	**(186,543)**	**0**	**0**	**0**
540,246	**Net Expenditure**	**527,589**	**527,589**	**527,589**	**553,040**	**558,570**	**564,156**

Education, Learning and Attainment
Early Education

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£			£	£	£	£	£
91,483	Teachers Basic Pay	85,859	85,859	63,018	121,082	77,751	77,751
7,507	Teachers National Insurance	7,728	7,728	7,046	13,539	8,694	8,694
13,195	Teachers Superannuation	14,012	14,012	10,643	20,448	13,131	13,131
149,170	Others - Other Pay	7,751	7,751	7,751	7,867	7,946	7,946
4,872,200	Others Basic Pay	5,893,471	5,114,638	4,692,166	5,173,155	5,139,554	5,158,218
7,368	Others - Other Allowances	8,913	8,179	8,914	2,698	3,029	3,272
6,087	Others Training Costs	39,400	30,898	33,166	9,780	9,876	9,876
275,637	Others National Insurance	370,938	341,137	356,705	353,830	348,583	349,492
913,919	Others Superannuation	900,724	838,312	870,897	994,883	994,136	998,256
1,266	Others Miscellaneous	1,784	1,784	1,784	1,811	1,829	1,829
6,337,832	**Employee Cost**	**7,330,580**	**6,450,298**	**6,052,090**	**6,699,093**	**6,604,529**	**6,628,465**
10,585	Metered Water	13,325	13,325	13,199	13,199	13,199	13,199
70,464	Rates - Non Domestic	71,803	71,802	67,276	68,174	69,564	69,564
3,988	Repairs & Maintenance	31,941	31,941	31,941	40,077	6,412	6,412
80,449	Electricity	84,675	84,675	84,211	86,060	89,998	94,872
13,700	Gas	14,044	14,044	14,044	14,897	15,344	15,801
36,150	Fixtures & Fittings	5,559	80,560	80,559	59	59	59
0	Window Cleaning	1,400	1,400	1,400	0	0	0
11,140	Upkeep Of Grounds	8,539	8,539	8,539	8,539	8,763	8,763
13,767	Refuse Collection	12,436	12,436	12,436	12,436	12,436	12,436
985	Pest Control	1,864	1,864	1,864	1,795	1,795	1,795
10,831	Other Property Costs	816	816	816	816	816	816
252,059	**Property Cost**	**246,402**	**321,402**	**316,285**	**246,052**	**218,386**	**223,717**
5,111	Driver Recharges	8,913	5,913	5,886	5,452	5,413	5,413
11,083	Employee Related Travel	12,097	11,097	11,097	11,097	11,097	11,097
16,194	**Transport Cost**	**21,010**	**17,010**	**16,983**	**16,549**	**16,510**	**16,510**
1,565	Postages	2,276	2,276	2,276	2,276	2,276	2,276
3,738	Telephone - Calls	2,362	2,362	2,362	2,362	2,362	2,362
5,476	Telephone Rentals	7,240	7,240	7,240	7,240	7,240	7,240
4,692	Printer Rationalisation - Lease	0	2,000	2,000	2,000	2,000	2,000
4,560	Printer Copy Costs	4,622	2,622	2,622	2,622	2,622	2,622
1,763	Hospitality	2,040	2,040	2,040	2,040	2,040	2,040
25,000	School Milk	22,790	22,790	22,790	22,790	22,790	22,790
131,760	Supplies & Services	87,648	129,425	107,708	94,401	89,401	89,401
0	Other Admin Costs	1,000	1,000	1,000	1,000	1,000	1,000
126	Food Provisions	0	100,000	100,000	0	0	0
24,556	Curriculum for Excellence	300	300	26,750	300	300	300
5,553	Bank and Security Charges	12,350	11,400	6,500	3,814	3,814	3,814
208,789	**Supplies services & Admin**	**142,628**	**283,455**	**283,288**	**140,845**	**135,845**	**135,845**
111,322	Payment to Other Bodies	89,400	128,800	128,800	119,023	119,319	119,319
803,543	Pre5 Commisioned Places	783,300	883,300	883,300	783,300	783,300	783,300
16,651	Payments To Childminders	35,000	35,000	10,000	10,000	10,000	10,000
931,516	**Payments to other Bodies**	**907,700**	**1,047,100**	**1,022,100**	**912,323**	**912,619**	**912,619**
7,746,390	**Gross Expenditure**	**8,648,320**	**8,119,265**	**7,690,746**	**8,014,862**	**7,887,889**	**7,917,156**
(22,964)	Grants	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)
(8,617)	Sales General	(114,400)	(113,177)	(116,726)	(122,672)	(127,579)	(133,017)
(17,146)	Sale of Meals	(22,082)	(22,082)	(21,981)	(23,762)	(24,714)	(25,703)
(243,861)	Out Of School Care Charges	(83,200)	(100,200)	(117,200)	(106,989)	(110,588)	(115,012)
0	Int Recharge - Staff Costs	(28,719)	(28,719)	(28,719)	(28,719)	(28,719)	(28,719)
(292,588)	**Income**	**(270,401)**	**(286,178)**	**(306,626)**	**(304,142)**	**(313,600)**	**(324,451)**
(292,588)	**Gross Income**	**(270,401)**	**(286,178)**	**(306,626)**	**(304,142)**	**(313,600)**	**(324,451)**
7,453,802	**Net Expenditure**	**8,377,919**	**7,833,087**	**7,384,120**	**7,710,720**	**7,574,289**	**7,592,705**

Education, Learning and Attainment
PPP

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
92,954	Metered Water	122,619	122,619	81,209	85,433	97,493	97,493
0	Repairs & Maintenance	0	0	2,089	0	0	0
1,271,694	Rates - Non Domestic	1,243,319	1,243,319	1,315,545	1,315,545	1,315,545	1,315,545
7,796	Trade Effluent Charge	9,130	9,130	9,130	9,130	9,130	9,130
422,514	Electricity	440,032	425,032	425,032	441,809	462,010	485,111
111,367	Gas	117,440	112,440	112,440	116,333	119,907	123,505
839,941	Contract Cleaning	852,539	852,539	852,539	865,327	878,307	878,307
70,321	Upkeep Of Grounds	59,016	59,016	70,321	61,375	63,832	63,832
2,816,587	**Property Cost**	**2,844,095**	**2,824,095**	**2,868,305**	**2,894,952**	**2,946,224**	**2,972,923**
11,311,554	Payment - Other Bodies	11,399,321	11,399,321	11,399,321	11,502,277	11,582,277	11,582,277
11,311,554	**Payments other Bodies**	**11,399,321**	**11,399,321**	**11,399,321**	**11,502,277**	**11,582,277**	**11,582,277**
14,128,141	**Gross Expenditure**	**14,243,416**	**14,223,416**	**14,267,626**	**14,397,229**	**14,528,501**	**14,555,200**
(204,880)	Miscellaneous Income	(204,880)	(204,880)	(204,880)	(204,880)	(204,880)	(204,880)
(204,880)	**Income**	**(204,880)**	**(204,880)**	**(204,880)**	**(204,880)**	**(204,880)**	**(204,880)**
(204,880)	**Gross Income**	**(204,880)**	**(204,880)**	**(204,880)**	**(204,880)**	**(204,880)**	**(204,880)**
13,923,261	**Net Expenditure**	**14,038,536**	**14,018,536**	**14,062,746**	**14,192,349**	**14,323,621**	**14,350,320**

Education, Learning and Attainment
Curriculum Development

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
0	Teachers Basic Pay	829,770	0	0	0	0	0
0	Teachers Other Pay	120,352	20,352	20,352	120,709	120,709	120,709
0	Insurance	56,000	0	0	0	0	0
0	Teachers Superannuation	143,350	0	0	0	0	0
0	Cover H Q Funded	11,236	0	0	0	0	0
0	Others Training Costs	35,228	35,228	35,228	35,228	35,228	35,228
0	Others National Insurance	2,568	0	0	0	0	0
0	**Employee Cost**	**1,198,504**	**55,580**	**55,580**	**155,937**	**155,937**	**155,937**
1,130	Driver Recharges	2,000	2,000	0	2,000	2,000	2,000
1,130	**Transport Cost**	**2,000**	**2,000**	**0**	**2,000**	**2,000**	**2,000**
0	Advertising	0	0	0	20,000	20,000	20,000
39,410	Supplies & Services	20,000	0	5,494	0	0	0
0	Administration	56,000	0	0	56,000	56,000	56,000
26,048	Curriculum for Excellence	214,050	254,543	245,150	86,818	86,818	86,818
65,458	**Admin**	**290,050**	**254,543**	**250,644**	**162,818**	**162,818**	**162,818**
43,723	Payment to Other Bodies	118,010	0	17,570	118,010	118,010	118,010
43,723	**Bodies**	**118,010**	**0**	**17,570**	**118,010**	**118,010**	**118,010**
110,311	**Gross Expenditure**	**1,608,564**	**312,123**	**323,794**	**438,765**	**438,765**	**438,765**
(320)	Agencies	0	0	(9,939)	0	0	0
(320)	**Income**	**0**	**0**	**(9,939)**	**0**	**0**	**0**
109,991	**Net Expenditure**	**1,608,564**	**312,123**	**313,855**	**438,765**	**438,765**	**438,765**

Education, Learning and Attainment
Central Admin

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£			£	£	£	£	£
76,033	Teachers Basic Pay	115,089	71,835	14,418	39,380	39,775	40,173
7,248	Teachers National Insurance	15,196	10,066	1,710	4,174	4,216	4,258
12,113	Teachers Superannuation	25,878	18,438	2,480	6,773	6,841	6,909
440,089	Others Basic Pay	131,672	137,675	107,861	18,033	15,287	12,572
(3,309)	Others Training Costs	354	354	0	359	359	359
39,537	Others National Insurance	26,015	17,348	10,805	2,385	2,121	1,860
71,675	Others Superannuation	28,100	22,678	20,645	4,285	3,792	3,280
205	Costs	112	112	0	110	110	110
643,591	**Employee Cost**	**342,416**	**278,506**	**157,919**	**75,499**	**72,501**	**69,521**
67,962	Metered Water	762	762	762	762	762	762
455	Rates - Non Domestic	2,912	2,912	2,912	2,912	2,912	2,912
50,867	Rents	71,880	71,880	71,880	71,880	71,880	71,880
47,818	Repairs & Maintenance	30,174	30,174	30,174	30,174	30,174	30,174
15,359	Electricity	935	1,355	8,000	1,409	1,465	1,524
35,410	Other Property Costs	5,000	5,000	12,971	5,000	5,000	5,000
217,871	**Property Cost**	**111,663**	**112,083**	**126,699**	**112,137**	**112,193**	**112,252**
7,430	Employee Related Travel	9,990	9,990	5,000	9,990	9,990	9,990
10,314	External	150	150	150	150	150	150
17,744	**Transport Cost**	**10,140**	**10,140**	**5,150**	**10,140**	**10,140**	**10,140**
10,463	Health & Safety	5,000	5,000	5,000	5,000	5,000	5,000
0	Stationery	100	100	100	100	100	100
4,436	Telephone Rentals	8,246	8,246	746	746	746	746
4,915	Mobile Phones	2,792	2,792	2,792	2,066	2,066	2,066
2,791	Hospitality	3,500	3,500	3,500	3,500	3,500	3,500
477	Conference Fees	300	300	300	300	300	300
0	Small Office Equip/Computer	110	110	110	110	110	110
1,976	Lease	1,230	1,230	1,230	1,230	1,230	1,230
11,560	Printer Rationalisation - Copy	10,000	10,000	10,000	10,000	10,000	10,000
0	Classroom Materials	470	470	3,500	470	470	470
60	Office/Computer Supplies	1,360	1,360	1,360	1,360	1,360	1,360
10,902	Supplies & Services	4,809	4,809	1,779	4,809	4,809	4,809
47,580	**Supplies services & Admin**	**37,917**	**37,917**	**30,417**	**29,691**	**29,691**	**29,691**
108,070	Payment to Other Bodies	23,000	23,000	78,362	50,384	50,384	50,384
12,154	Authority	47,000	47,000	47,000	47,000	47,000	47,000
120,224	**Payments to other Bodies**	**70,000**	**70,000**	**125,362**	**97,384**	**97,384**	**97,384**
1,047,010	**Gross Expenditure**	**572,136**	**508,646**	**445,547**	**324,851**	**321,909**	**318,988**
(103,675)	Income From Other Agencies	(35,000)	0	(1,883)	0	0	0
(221,309)	Authority	(154,058)	(154,058)	(154,058)	(60,000)	(60,000)	(60,000)
(324,984)	**Income**	**(189,058)**	**(154,058)**	**(155,941)**	**(60,000)**	**(60,000)**	**(60,000)**
(324,984)	**Gross Income**	**(189,058)**	**(154,058)**	**(155,941)**	**(60,000)**	**(60,000)**	**(60,000)**
722,026	**Net Expenditure**	**383,078**	**354,588**	**289,606**	**264,851**	**261,909**	**258,988**

Education, Learning and Attainment
Workforce CPD

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
120,061	Teachers Basic Pay	141,157	141,157	142,998	144,427	145,872	147,331
11,036	Insurance	10,883	10,883	16,170	16,321	16,484	16,649
20,104	Teachers Superannuation	24,406	24,406	24,596	24,842	25,090	25,341
8,346	Others Basic Pay	129,914	129,914	129,640	92,757	90,176	87,929
137,786	Others National Insurance	14,733	14,732	12,197	8,837	8,310	8,144
24,855	Others Superannuation	25,072	25,072	25,020	18,298	17,581	17,230
322,188	**Employee Cost**	**346,165**	**346,164**	**350,621**	**305,482**	**303,513**	**302,624**
620	Employee Related Travel	0	0	907	0	0	0
620	**Transport Cost**	**0**	**0**	**907**	**0**	**0**	**0**
10,445	Hospitality	2,700	2,700	2,700	2,700	2,700	2,700
29,037	Conference Fees	34,670	34,670	34,670	19,670	19,670	19,670
14,395	Supplies & Services	11,000	11,000	11,030	11,000	11,000	11,000
0	Curriculum for Excellence	0	20,000	20,000	0	0	0
53,877	**Admin**	**48,370**	**68,370**	**68,400**	**33,370**	**33,370**	**33,370**
5,975	Payment to Other Bodies	9,500	6,000	6,000	6,000	6,000	6,000
5,975	**Bodies**	**9,500**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**
382,660	**Gross Expenditure**	**404,035**	**420,534**	**425,928**	**344,852**	**342,883**	**341,994**
382,660	**Net Expenditure**	**404,035**	**420,534**	**425,928**	**344,852**	**342,883**	**341,994**

Education, Learning and Attainment
Performance & Improvement

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
235,546	Teachers Basic Pay	244,499	119,750	159,236	150,066	151,567	153,082
22,203	Insurance	18,851	7,649	16,933	21,754	21,971	22,191
37,556	Teachers Superannuation	42,274	22,136	25,652	29,598	29,894	30,193
224,143	Others Basic Pay	72,381	163,202	88,494	105,226	103,121	101,058
14,629	Others National Insurance	8,322	18,108	8,404	10,102	9,900	9,702
37,575	Others Superannuation	(1,568)	23,671	14,437	16,205	15,881	15,564
571,652	**Employee Cost**	**384,759**	**354,516**	**313,156**	**332,951**	**332,334**	**331,790**
1,209	Employee Related Travel	0	0	2,000	0	0	0
1,209	**Transport Cost**	**0**	**0**	**2,000**	**0**	**0**	**0**
4,600	Supplies & services	0	850	758	0	0	0
0	Curriculum for Excellence	0	45,000	45,000	0	0	0
4,600	**Admin**	**0**	**45,850**	**45,758**	**0**	**0**	**0**
103,854	Payment to Other Bodies	0	66,200	66,200	0	0	0
103,854	**Bodies**	**0**	**66,200**	**66,200**	**0**	**0**	**0**
681,315	**Gross Expenditure**	**384,759**	**466,566**	**427,114**	**332,951**	**332,334**	**331,790**
681,315	**Net Expenditure**	**384,759**	**466,566**	**427,114**	**332,951**	**332,334**	**331,790**

Education, Learning and Attainment
Education Development

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
415,254	Teachers Basic Pay	62,431	21,448	179,291	124,360	21,885	0
33,939	Teachers National Insurance	5,619	0	8,595	6,135	1,328	1,341
67,616	Teachers Superannuation	8,788	27,577	17,469	39,043	31,690	0
653,291	Others Basic Pay	416,077	415,519	681,338	579,494	530,686	497,935
41,746	Others National Insurance	44,931	39,794	68,393	59,434	56,827	59,023
111,512	Others Superannuation	77,430	63,423	136,003	119,031	116,321	119,593
1,323,358	**Employee Cost**	**615,276**	**567,761**	**1,091,089**	**927,497**	**758,737**	**677,892**
10,560	Rates - Non Domestic	10,362	10,362	0	0	0	0
101	Repairs & Maintenance	0	0	5,097	0	0	0
32,473	Metered Water	0	0	2,301	0	0	0
0	Rents	32,298	32,298	1,450	0	0	0
0	Electricity	1,122	1,122	0	0	0	0
179	Gas	22	22	42	0	0	0
0	Fixtures & Fittings	400	400	0	0	0	0
591	Refuse Collection	880	880	0	0	0	0
43,904	**Property Cost**	**45,084**	**45,084**	**8,890**	0	0	0
1,218	Employee Related Travel	4,710	4,710	10,847	2,010	2,010	2,010
48,171	External	44,944	44,944	61,985	43,000	43,000	43,000
49,389	**Transport Cost**	**49,654**	**49,654**	**72,832**	**45,010**	**45,010**	**45,010**
62,404	Equipment	0	0	1,458	0	0	0
510	Printing	840	340	0	0	0	0
0	Internet Charges	0	0	11,900	11,500	11,500	12,000
242	Telephone	794	414	0	794	794	794
487	Mobile Phones	130	130	1,850	86	86	466
3,515	Conference Fees	420	420	1,756	420	420	420
1,255	Tools & Equipment	6,090	6,090	0	6,090	6,090	6,090
0	MCMC	0	15,000	15,000	15,000	15,000	15,000
110,351	Supplies & Services	5,234	2,885	44,286	3,734	3,734	6,083
0	Curriculum for Excellence	0	20,000	0	0	0	0
178,764	**Supplies services & Admin**	**13,508**	**45,279**	**76,250**	**37,624**	**37,624**	**40,853**
122,170	Payment to Other Bodies	46,500	314,460	337,066	115,146	115,146	175,146
0	Authority	150,000	0	0	0	0	0
122,170	**Payments to other Bodies**	**196,500**	**314,460**	**337,066**	**115,146**	**115,146**	**175,146**
1,717,585	**Gross Expenditure**	**920,022**	**1,022,238**	**1,586,127**	**1,125,277**	**956,517**	**938,901**
(40,000)	Grants	0	(72,130)	(625,301)	(55,000)	(55,000)	(55,000)
(250)	Authority	(440)	(440)	(11,475)	0	0	0
(40,250)	**Income**	**(440)**	**(72,570)**	**(636,776)**	**(55,000)**	**(55,000)**	**(55,000)**
(40,250)	**Gross Income**	**(440)**	**(72,570)**	**(636,776)**	**(55,000)**	**(55,000)**	**(55,000)**
1,677,335	**Net Expenditure**	**919,582**	**949,668**	**949,351**	**1,070,277**	**901,517**	**883,901**

Education, Learning and Attainment
Raising Attainment Primary

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
607,764	Teachers Basic Pay	811,912	680,793	680,793	582,702	424,591	0
0	Cover HQ Funded	0	178,000	178,000	178,000	178,000	0
34,499	Teachers National Insurance	64,645	73,172	73,172	70,380	57,391	0
98,896	Teachers Superannuation	147,472	128,683	128,683	117,129	99,936	0
18,957	Others Basic Pay	0	68,233	68,233	38,790	39,178	0
1,327	Others National Insurance	0	6,158	6,158	3,425	3,459	0
3,602	Others Superannuation	0	13,159	13,159	7,483	7,558	0
5,100	Other Training Costs	0	46,800	46,800	0	0	0
770,145	**Employee Cost**	**1,024,029**	**1,194,998**	**1,194,998**	**997,909**	**810,113**	**0**
9,300	Employee Related Travel	0	5,900	5,900	2,000	2,000	0
9,300	**Transport Cost**	**0**	**5,900**	**5,900**	**2,000**	**2,000**	**0**
3,000	Printing	0	500	500	500	500	0
3,000	Hospitality	0	0	0	0	0	0
1,000	Subsistence	0	77	77	77	77	0
0	Mobile Phones	0	380	380	380	380	0
0	Hospitality	0	2,272	2,272	2,272	2,272	0
97,100	Supplies & Services	0	32,742	32,742	32,742	32,742	0
104,100	**Supplies services & Admin**	**0**	**35,971**	**35,971**	**35,971**	**35,971**	**0**
26,871	Payment to Other Bodies	0	50,840	50,840	60,000	60,000	0
26,871	**Payments to other Bodies**	**0**	**50,840**	**50,840**	**60,000**	**60,000**	**0**
910,416	**Gross Expenditure**	**1,024,029**	**1,287,709**	**1,287,709**	**1,095,880**	**908,084**	**0**
(910,416)	Non Specific Other Govt Grants	(1,024,029)	(1,287,709)	(1,287,709)	(1,095,880)	(908,084)	0
(910,416)	**Income**	**(1,024,029)**	**(1,287,709)**	**(1,287,709)**	**(1,095,880)**	**(908,084)**	**0**
(910,416)	**Gross Income**	**(1,024,029)**	**(1,287,709)**	**(1,287,709)**	**(1,095,880)**	**(908,084)**	**0**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Education, Learning and Attainment
Raising Attainment Secondary

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
0	Teachers Basic Pay	106,952	106,952	106,952	167,832	167,832	167,832
0	Teachers National Insurance	7,500	7,500	7,500	14,154	14,154	14,154
0	Teachers Superannuation	15,000	15,000	15,000	20,221	20,221	20,221
0	Cover HQ Funded	43,180	43,180	43,180	86,360	86,360	86,360
0	Others Basic Pay	52,528	52,528	52,528	241,892	241,892	241,892
0	Others National Insurance	4,000	4,000	4,000	20,401	20,401	20,401
0	Others Superannuation	8,000	8,000	8,000	29,144	29,144	29,144
0	Other Training Costs	0	0	0	15,000	15,000	15,000
0	**Employee Cost**	**237,160**	**237,160**	**237,160**	**595,004**	**595,004**	**595,004**
0	Supplies & Services	0	0	32,742	5,000	5,000	5,000
0	**Supplies services & Admin**	**0**	**0**	**32,742**	**5,000**	**5,000**	**5,000**
0	Payment to Other Bodies	73,466	73,466	73,466	140,641	140,641	140,641
0	**Payments to other Bodies**	**73,466**	**73,466**	**73,466**	**140,641**	**140,641**	**140,641**
0	**Gross Expenditure**	**310,626**	**310,626**	**310,626**	**740,645**	**740,645**	**740,645**
0	Non Specific Other Govt Grants	(310,626)	(310,626)	(310,626)	(740,645)	(740,645)	(740,645)
0	**Income**	**(310,626)**	**(310,626)**	**(310,626)**	**(740,645)**	**(740,645)**	**(740,645)**
0	**Gross Income**	**(310,626)**	**(310,626)**	**(310,626)**	**(740,645)**	**(740,645)**	**(740,645)**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Education, Learning and Attainment
Pupil Equity

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
£		£	£	£	£	£	£
0	Other Accounts of the Authority	0	0	0	3,380,400	3,380,400	3,380,400
0	**Payments to other Bodies**	**0**	**0**	**0**	**3,380,400**	**3,380,400**	**3,380,400**
0	**Gross Expenditure**	**0**	**0**	**0**	**3,380,400**	**3,380,400**	**3,380,400**
0	Specific Other Govt Grants	0	0	0	(3,380,400)	(3,380,400)	(3,380,400)
0	**Income**	**0**	**0**	**0**	**(3,380,400)**	**(3,380,400)**	**(3,380,400)**
0	**Gross Income**	**0**	**0**	**0**	**(3,380,400)**	**(3,380,400)**	**(3,380,400)**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Environment and Neighbourhood

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
		£	£	£	£	£	£
Transport Fleet & Maintenance Services	51	(17,734)	(34,374)	(30,631)	(162,478)	(171,728)	(169,676)
Roads Services	52	4,547,931	4,529,931	4,541,435	4,439,956	4,447,119	4,454,346
Roads Operations	53	(721,907)	(733,097)	(717,377)	(883,124)	(885,648)	(884,921)
Facilities Management	54	0	0	0	343,877	347,217	348,635
Ground Maintenance & Street Cleaning Client	55	7,102,741	7,102,741	7,103,000	7,277,149	7,458,534	7,458,534
Outdoor Services	56	264,787	515,786	544,686	225,078	227,331	228,666
Leisure Management	57	3,671,183	3,419,411	3,430,314	3,468,500	3,198,045	3,127,966
Building Cleaning	58	1,810,210	1,760,210	1,699,036	1,466,767	1,476,449	1,484,433
Building Cleaning - PPP	59	(153,148)	(183,148)	(176,555)	(211,482)	(220,230)	(227,202)
Facilities Assistants	60	2,343,648	2,302,148	2,222,958	2,198,620	2,218,772	2,239,126
CPP Investments	61	0	0	0	0	0	0
Burial Grounds	62	22,370	21,370	14,656	(46,651)	(41,049)	(30,381)
Crematorium	63	(848,407)	(858,407)	(804,443)	(937,566)	(990,362)	(988,974)
Waste Services	64	7,272,826	7,216,826	7,266,226	6,956,734	7,041,022	7,127,584
Office Accommodation	65	1,490,519	1,497,296	1,646,009	1,340,293	743,109	745,003
Events	66	120,550	120,550	120,550	123,050	123,050	123,050
Depots	67	0	0	0	0	0	(400,000)
Catering Services	68	4,335,789	4,282,289	4,272,593	4,041,928	4,069,046	4,096,439
Ground Maintenance & SC Trading Account	69	(2,187,175)	(2,187,175)	(2,146,834)	(2,460,561)	(2,666,474)	(2,666,474)
Total for Environment & Neighbourhood		**29,054,183**	**28,772,357**	**28,985,623**	**27,180,090**	**26,374,203**	**26,066,154**

Environment and Neighbourhood
Transport Fleet & Maintenance Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
1,147,583	Others Basic Pay	1,137,250	1,128,180	1,156,908	1,065,988	1,057,429	1,066,397
178,593	Overtime	186,300	170,730	162,506	174,100	174,100	174,100
7,524	Others Training Costs	11,700	11,700	17,157	11,700	11,700	11,700
97,380	Others National Insurance Employers	133,080	133,080	130,980	121,050	123,165	129,084
227,763	Others Superannuation Employers	241,695	241,695	228,698	210,405	223,469	225,064
88	Others Miscellaneous Staff Costs	0	0	0	0	0	0
1,658,931	**Employee Cost**	**1,710,025**	**1,685,385**	**1,696,249**	**1,583,243**	**1,589,863**	**1,606,345**
1,992	Rates - Non Domestic (WDC)	2,100	2,100	2,830	2,100	2,100	2,100
2,544	Electricity	5,580	2,580	2,494	2,580	2,580	2,580
19	Fixtures & Fittings	150	150	198	150	150	150
2,335	Cleaning Materials	2,600	2,600	2,600	3,500	3,500	3,500
0	Rep & Maintenance	2,000	1,000	1,000	1,000	1,000	1,000
872	Other Property Costs	2,000	1,000	1,000	1,000	1,000	1,000
89,805	Dso Allocation - Depot	88,814	88,814	86,160	85,696	85,696	85,696
97,567	**Property Cost**	**103,244**	**98,244**	**96,282**	**96,026**	**96,026**	**96,026**
522,034	Hire Of Vehicles	475,000	475,000	475,000	520,000	520,000	520,000
14,162	Internal Fleet Maintenance Charge	8,700	8,700	20,400	21,200	21,200	21,200
4,360	Driver Recharges	2,600	2,600	4,888	3,000	3,000	3,000
106,493	Tyres	107,000	107,000	98,571	107,000	107,000	107,000
871,079	Diesel Internal	922,700	922,700	918,804	922,700	922,700	922,700
84,370	Licences	78,500	78,500	84,500	84,500	84,500	84,500
14,023	M.O.T	21,600	19,950	17,500	21,250	21,600	21,600
53,251	Repair/Maint Veh & Plant	40,100	53,100	55,000	41,100	30,100	30,100
310	Employee Related Travel	2,500	2,500	500	500	500	500
22,286	Other Transport Costs External	13,000	14,650	45,000	46,800	46,900	46,900
1,692,368	**Transport Cost**	**1,671,700**	**1,684,700**	**1,720,163**	**1,768,050**	**1,757,500**	**1,757,500**
3,011	Printing	0	0	3,934	1,500	1,500	1,500
76	Telephone - Calls	450	450	400	600	600	600
1,092	Telephone Rentals	1,050	1,050	1,062	1,400	1,300	1,300
1,616	Mobile Phones	450	450	1,100	460	450	450
1,220	Membership Fees & Subscriptions	1,000	1,000	2,482	1,300	1,300	1,300
71,258	Computer Software	81,150	81,150	48,714	70,000	70,000	70,000
253	Small Office Equip/Computer Purch &	150	150	364	150	150	150
15,134	Tools & Equipment (Repairs & Mainter	10,000	10,000	7,606	6,600	6,600	6,600
1,331	Purchase of Tools & Equipment	5,300	5,300	0	5,300	5,300	5,300
15,240	Clothing, Uniforms etc	12,650	12,650	10,472	12,700	12,650	12,650
2,777	Supplies & Services	5,500	5,500	4,918	3,000	2,810	2,810
123,251	Direct Purchases	101,800	101,800	115,000	115,000	115,000	115,000
22,182	Stock	25,750	25,750	20,000	25,750	25,750	25,750
1,737	Other Admin Costs	5,900	5,900	0	1,100	1,100	1,100
604	Bank and Security Charges	500	500	0	500	500	500
146,295	Sub Contractors Maintenance	156,800	156,800	150,198	150,200	150,200	150,200
407,077	**Supplies services and Admin Costs**	**408,450**	**408,450**	**366,250**	**395,560**	**395,210**	**395,210**
95,699	Other Accounts of the Authority	66,600	66,600	67,284	61,700	61,850	61,950
380	Medical Fees	750	750	130	750	750	750
96,079	**Payments to other Bodies**	**67,350**	**67,350**	**67,414**	**62,450**	**62,600**	**62,700**
3,952,022	**Gross Expenditure**	**3,960,769**	**3,944,129**	**3,946,358**	**3,905,329**	**3,901,199**	**3,917,781**
(34,448)	Income From Other Agencies	(35,000)	(35,000)	(27,500)	(30,000)	(30,000)	(30,000)
(51,957)	Other Fees	(51,800)	(51,800)	(43,397)	(50,000)	(50,000)	(50,000)
(210,252)	Sales General	(210,000)	(210,000)	0	(304,179)	(304,179)	(304,179)
(83,901)	Miscellaneous Income	(123,500)	(123,500)	(12,000)	(90,000)	(97,520)	(104,810)
0	Other Accounts of the Authority	0	0	0	(8,000)	(8,000)	(8,000)
(439,600)	SLA - Education	(370,000)	(370,000)	(449,300)	(448,800)	(448,800)	(448,800)
(113,144)	Int Rech - Staff Costs	(123,620)	(123,620)	(95,800)	(96,800)	(96,800)	(96,800)
(849,770)	Int Rech - Transport Fuel	(937,360)	(937,360)	(917,404)	(921,000)	(921,000)	(921,000)
(859,961)	Int Rech - Trans Fleet Hire	(829,855)	(829,855)	(829,855)	(831,992)	(831,992)	(831,992)
(538,039)	Int Rech - Internal Hire 01	(375,000)	(375,000)	(718,207)	(475,000)	(475,000)	(475,000)
(701,873)	Int Rech - Drivers	(707,368)	(707,368)	(668,526)	(695,530)	(693,130)	(700,370)
(43,987)	Damaged Tyres	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
(39,036)	Int Rech - Transport Other	(160,000)	(160,000)	(160,000)	(61,506)	(61,506)	(61,506)
(3,965,968)	**Income**	**(3,978,503)**	**(3,978,503)**	**(3,976,989)**	**(4,067,807)**	**(4,072,927)**	**(4,087,457)**
(3,965,968)	**Gross Income**	**(3,978,503)**	**(3,978,503)**	**(3,976,989)**	**(4,067,807)**	**(4,072,927)**	**(4,087,457)**
(13,946)	**Net Expenditure**	**(17,734)**	**(34,374)**	**(30,631)**	**(162,478)**	**(171,728)**	**(169,676)**

Environment and Neighbourhood
Roads Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
994,650	Others Basic Pay	1,002,895	1,002,895	983,422	908,059	886,674	891,360
0	Others - Other Pay	0	0	0	6,302	6,302	6,302
0	Others - Other Allowances	0	0	0	300	300	300
30,745	Overtime	33,758	33,758	33,758	27,756	27,756	27,756
67,545	Others National Insurance Employers	80,608	80,608	87,473	77,963	88,246	89,103
179,752	Others Superannuation Employers	175,354	175,354	177,625	165,234	183,435	185,119
3,503	Others Miscellaneous Staff Costs	2,780	2,780	4,050	2,180	2,180	2,180
1,276,195	**Employee Cost**	**1,295,395**	**1,295,395**	**1,286,328**	**1,187,794**	**1,194,893**	**1,202,120**
93,762	Rates - Non Domestic (WDC)	84,550	84,550	93,550	84,550	84,550	84,550
7,592	Rents	7,592	7,592	7,592	7,592	7,592	7,592
(202)	Electricity	1,672	1,672	1,172	1,756	1,756	1,756
371	Security & Patrols Contracts	800	800	500	800	800	800
339	Other Property Costs	750	750	500	750	750	750
101,862	**Property Cost**	**95,364**	**95,364**	**103,314**	**95,448**	**95,448**	**95,448**
53,215	Internal Fleet Maintenance Charge	43,000	43,000	53,000	43,000	43,000	43,000
1,093	Tyres	100	100	100	100	100	100
7,827	Repair/Maint Veh & Plant	10,000	10,000	8,000	10,000	10,000	10,000
5,618	Employee Related Travel	9,400	12,700	11,630	12,700	7,700	7,700
5,491	Other Transport Costs External	7,800	3,500	3,000	3,500	3,500	3,500
73,244	**Transport Cost**	**70,300**	**69,300**	**75,730**	**69,300**	**64,300**	**64,300**
277	Advertising	0	0	0	0	0	0
0	Mobile Phones	0	0	0	200	200	200
6,287	Membership Fees & Subscriptions	3,750	3,750	3,750	3,750	3,750	3,750
0	Computer Software	0	0	0	27,750	27,750	27,750
0	Machine Rentals And Leasing	0	0	0	1,700	1,700	1,700
127,179	Winter Maintenance	140,000	130,000	140,000	130,000	120,000	120,000
644,987	Street Lighting Power	300,000	300,000	301,144	310,000	325,500	325,500
3,209	Clothing, Uniforms etc	4,400	3,400	4,630	3,400	3,400	3,400
141,527	Roads Only Supplies & Services	41,300	41,300	41,070	0	0	0
31,862	Supplies & Services	29,850	29,850	30,850	40,467	40,467	40,467
17,109	Traffic Signs, Poles etc	16,000	16,000	16,000	16,000	16,000	16,000
11,391	Lighting Materials General	8,000	8,000	8,000	8,000	8,000	8,000
0	Legal Expenses	0	0	0	150	150	150
788,619	Payment to Contractors Client	666,071	666,071	666,071	655,216	655,216	655,216
22,601	DSO Admin allocation	0	0	0	0	0	0
37,506	Consultants-Material Testing	33,030	33,030	33,030	17,030	17,030	17,030
1,832,554	**Supplies services and Admin Costs**	**1,242,401**	**1,231,401**	**1,244,545**	**1,213,663**	**1,219,163**	**1,219,163**
1,285,227	Payments to Trading Accounts - Statut	2,490,600	2,310,600	2,310,600	2,310,600	2,310,600	2,310,600
1,006,150	Payments to Trading Accounts Non Sta	0	180,000	180,000	180,100	180,100	180,100
275,837	Payments to Roads Operation (Roads	0	0	0	0	0	0
2,350	Payment To Other Local Authorities	5,741	5,741	5,741	5,741	5,741	5,741
2,569,564	**Payments to other Bodies**	**2,496,341**	**2,496,341**	**2,496,341**	**2,496,441**	**2,496,441**	**2,496,441**
5,853,419	**Gross Expenditure**	**5,199,801**	**5,187,801**	**5,206,258**	**5,062,646**	**5,070,245**	**5,077,472**
0	Sales General	0	0	0	(6,000)	(6,000)	(6,000)
(84,700)	Roads Recoverable Sales	(66,178)	(72,178)	(106,628)	(63,578)	(63,578)	(63,578)
(61,473)	Miscellaneous Income	(26,000)	(26,000)	(1,390)	(59,600)	(59,600)	(59,600)
(337,054)	Other Accounts of the Authority	(313,980)	(313,980)	(301,630)	(151,712)	(151,712)	(151,712)
(358,024)	Int Rech - Staff Costs	(245,712)	(245,712)	(255,175)	(341,800)	(342,236)	(342,236)
(841,251)	**Income**	**(651,870)**	**(657,870)**	**(664,823)**	**(622,690)**	**(623,126)**	**(623,126)**
(841,251)	**Gross Income**	**(651,870)**	**(657,870)**	**(664,823)**	**(622,690)**	**(623,126)**	**(623,126)**
5,012,168	**Net Expenditure**	**4,547,931**	**4,529,931**	**4,541,435**	**4,439,956**	**4,447,119**	**4,454,346**

Environment and Neighbourhood
Roads Operations

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
691,888	Others Basic Pay	744,829	744,829	750,943	737,936	745,596	753,332
106,404	Overtime	128,878	128,878	128,878	128,878	128,878	128,878
333	Others Training Costs	9,301	9,301	9,301	301	9,301	301
60,838	Others National Insurance Employers	95,071	95,071	83,738	83,186	83,922	84,666
126,057	Others Superannuation Employers	139,700	139,700	150,538	139,499	140,733	141,980
0	Others Miscellaneous Staff Costs	500	500	250	500	500	500
985,520	**Employee Cost**	**1,118,279**	**1,118,279**	**1,123,648**	**1,090,300**	**1,108,930**	**1,109,657**
2,109	Water Rates	4,000	2,000	4,000	2,000	2,000	2,000
9,758	Rents	9,758	9,758	9,758	9,758	9,758	9,758
3,359	Electricity	7,853	3,853	3,853	4,246	4,246	4,246
1,660	Security & Patrols Contracts	3,400	1,900	1,900	1,900	1,900	1,900
1,645	Other Property Costs	2,500	1,500	1,550	1,500	1,500	1,500
59,608	Dso Allocation - Depot	61,390	58,700	65,952	62,583	62,583	62,583
78,139	**Property Cost**	**88,901**	**77,711**	**87,013**	**81,987**	**81,987**	**81,987**
46,295	Internal Fleet Maintenance Charge	60,000	60,000	60,000	60,000	60,000	60,000
59,696	Leasing Charges Vehicles	59,696	59,696	59,696	59,696	59,696	59,696
382,597	Roads Only Plant Hire	386,880	386,880	386,880	386,880	386,880	386,880
53,479	Diesel Internal	54,873	54,873	58,600	54,873	54,873	54,873
10,134	Repair/Maint Veh & Plant	12,000	12,000	12,000	12,000	12,000	12,000
6,840	Payment to Garage/Engine-Roads Onl	6,100	6,100	6,100	6,500	6,500	6,500
204	Employee Related Travel	500	500	300	300	300	300
805	Other Transport Costs External	8,900	8,900	8,900	8,900	8,900	8,900
560,050	**Transport Cost**	**588,949**	**588,949**	**592,476**	**589,149**	**589,149**	**589,149**
493	Printing	800	800	800	500	500	500
0	Stationery	5,143	5,143	0	0	0	0
3,093	Phones	3,500	3,500	3,500	3,500	3,500	3,500
2,839	Machine Rentals And Leasing	3,200	3,200	3,200	3,200	3,200	3,200
0	Small Office Equip/Computer Purch &	1,500	1,500	500	400	400	400
26,864	Equipment Roads	17,500	17,500	17,500	17,500	17,500	17,500
958,079	Roads Bitumen, Asphalt	1,120,000	1,120,000	1,120,000	1,025,000	1,025,000	1,025,000
7,857	Clothing, Uniforms etc	8,000	8,000	8,000	8,000	8,000	8,000
22,832	Roads Only Supplies & Services	16,711	16,711	12,522	12,522	12,522	12,522
1,221,573	Payment to Contractors Roads Op	520,000	520,000	520,000	520,000	520,000	520,000
2,243,630	**Supplies services and Admin Costs**	**1,696,354**	**1,696,354**	**1,686,022**	**1,590,622**	**1,590,622**	**1,590,622**
174,112	Other Accounts of the Authority	149,419	149,419	157,273	138,678	126,548	126,548
0	Medical Fees	300	300	300	300	300	300
174,112	**Payments to other Bodies**	**149,719**	**149,719**	**157,573**	**138,978**	**126,848**	**126,848**
4,041,451	**Gross Expenditure**	**3,642,202**	**3,631,012**	**3,646,732**	**3,491,036**	**3,497,536**	**3,498,263**
(4,593,374)	Other Accounts of the Authority	(4,364,109)	(4,364,109)	(4,364,109)	(4,374,160)	(4,383,184)	(4,383,184)
(4,593,374)	**Income**	**(4,364,109)**	**(4,364,109)**	**(4,364,109)**	**(4,374,160)**	**(4,383,184)**	**(4,383,184)**
(4,593,374)	**Gross Income**	**(4,364,109)**	**(4,364,109)**	**(4,364,109)**	**(4,374,160)**	**(4,383,184)**	**(4,383,184)**
(551,923)	**Net Expenditure**	**(721,907)**	**(733,097)**	**(717,377)**	**(883,124)**	**(885,648)**	**(884,921)**

Environment and Neighbourhood
Facilities Management

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
400,370	Others Basic Pay	409,500	409,500	398,781	258,761	261,389	262,086
555	Overtime	1,400	1,400	665	1,400	1,400	1,400
2,384	Others Training Costs	800	800	2,710	800	800	800
28,903	Others National Insurance Employers	38,948	38,948	37,035	23,101	23,334	23,570
70,660	Others Superannuation Employers	74,389	74,389	72,380	47,463	47,942	48,427
(228)	Others Miscellaneous Staff Costs	250	250	0	250	250	250
502,644	**Employee Cost**	**525,287**	**525,287**	**511,571**	**331,775**	**335,115**	**336,533**
166	Hire Of Vehicles	100	100	0	100	100	100
56	Diesel Internal	0	0	14	0	0	0
67	Other Travel Costs	0	0	96	0	0	0
4,713	Employee Related Travel	7,367	4,867	5,000	4,867	4,867	4,867
5,002	**Transport Cost**	**7,467**	**4,967**	**5,110**	**4,967**	**4,967**	**4,967**
1,593	Mobile Phones	500	500	1,710	1,600	1,600	1,600
11	Hospitality	1,000	1,000	1,000	1,000	1,000	1,000
0	Membership Fees & Subscriptions	540	540	0	540	540	540
654	Conference Fees	995	995	660	995	995	995
9,542	DSO Admin allocation	0	0	0	0	0	0
3,871	Supplies & Services	2,000	2,000	664	3,000	3,000	3,000
15,671	**Supplies services and Admin Costs**	**5,035**	**5,035**	**4,034**	**7,135**	**7,135**	**7,135**
523,317	**Gross Expenditure**	**537,789**	**535,289**	**520,715**	**343,877**	**347,217**	**348,635**
(523,317)	Int Rech - Staff Costs	(537,789)	(535,289)	(520,715)	0	0	0
(523,317)	**Income**	**(537,789)**	**(535,289)**	**(520,715)**	**0**	**0**	**0**
(523,317)	**Gross Income**	**(537,789)**	**(535,289)**	**(520,715)**	**0**	**0**	**0**
0	**Net Expenditure**	**0**	**0**	**0**	**343,877**	**347,217**	**348,635**

Environment and Neighbourhood
Ground Maintenance & Street Cleaning Client

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
6,936,988	Other Accounts of the Authority	7,102,741	7,102,741	7,103,000	7,277,149	7,458,534	7,458,534
6,936,988	**Payments to other Bodies**	**7,102,741**	**7,102,741**	**7,103,000**	**7,277,149**	**7,458,534**	**7,458,534**
6,936,988	**Gross Expenditure**	**7,102,741**	**7,102,741**	**7,103,000**	**7,277,149**	**7,458,534**	**7,458,534**
6,936,988	**Net Expenditure**	**7,102,741**	**7,102,741**	**7,103,000**	**7,277,149**	**7,458,534**	**7,458,534**

Environment and Neighbourhood
Outdoor Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
254,156	Others Basic Pay	120,975	297,281	282,426	73,580	75,833	77,168
16,025	Overtime	2,404	2,404	19,614	4,340	4,340	4,340
12,172	Others National Insurance Employe	12,161	33,077	14,548	2,508	2,508	2,508
44,256	Others Superannuation Employers	21,313	51,091	49,736	12,794	12,794	12,794
326,609	**Employee Cost**	**156,853**	**383,853**	**366,324**	**93,222**	**95,475**	**96,810**
22,994	Metered Water	8,569	35,470	58,580	19,000	19,000	19,000
6,159	Rates - Non Domestic (WDC)	0	5,937	6,160	13,000	13,000	13,000
1,301	Council Tax Payments	1,440	1,440	1,301	1,500	1,500	1,500
31,740	Electricity	15,941	51,693	40,866	17,500	17,500	17,500
15,537	Gas	2,000	19,501	15,537	2,000	2,000	2,000
1,068	Heating Oil	0	1,203	1,068	0	0	0
44	Fixtures & Fittings	0	50	0	0	0	0
491	Cleaning Materials	1,700	2,253	2,191	1,700	1,700	1,700
17,744	Rep & Maintenance	5,000	6,626	5,000	1,000	1,000	1,000
4,638	Security & Patrols Contracts	0	5,225	4,638	0	0	0
1,025	Other Property Costs	1,903	3,058	2,928	3,000	3,000	3,000
2,749	Dso Allocation - Depot	0	3,096	2,640	0	0	0
105,490	**Property Cost**	**36,553**	**135,552**	**140,909**	**58,700**	**58,700**	**58,700**
939	Contract Janitorial Supplies	0	740	940	0	0	0
375	Printing	0	295	429	341	341	341
4,907	Telephone Rentals	666	4,532	5,784	365	365	365
480	Machine Rentals And Leasing	0	378	480	50	50	50
4,563	Purchase of Tools & Equipment	0	3,595	4,563	0	0	0
1,881	Waste Removal	0	1,482	1,881	0	0	0
500	Clothing, Uniforms etc	0	500	500	0	0	0
1,586	Supplies & Services	0	1,144	3,052	0	0	0
12,805	DSO Admin allocation	0	0	0	0	0	0
92,700	Payment to Contractors	94,292	94,292	94,292	93,000	93,000	93,000
120,736	**Supplies services and Admin Cos**	**94,958**	**106,958**	**111,921**	**93,756**	**93,756**	**93,756**
35,108	Payment to Other Bodies	31,106	31,106	34,410	36,000	36,000	36,000
35,108	**Payments to other Bodies**	**31,106**	**31,106**	**34,410**	**36,000**	**36,000**	**36,000**
587,943	**Gross Expenditure**	**319,470**	**657,469**	**653,564**	**281,678**	**283,931**	**285,266**
0	Income From Other Agencies	(878)	(878)	(1,780)	(1,500)	(1,500)	(1,500)
(22,286)	Rents	(3,000)	(24,000)	(24,694)	(2,800)	(2,800)	(2,800)
(173,698)	Fees & Charges	(50,805)	(116,805)	(82,404)	(52,000)	(52,000)	(52,000)
0	Events Income	0	0	0	(300)	(300)	(300)
(195,984)	**Income**	**(54,683)**	**(141,683)**	**(108,878)**	**(56,600)**	**(56,600)**	**(56,600)**
(195,984)	**Gross Income**	**(54,683)**	**(141,683)**	**(108,878)**	**(56,600)**	**(56,600)**	**(56,600)**
391,959	**Net Expenditure**	**264,787**	**515,786**	**544,686**	**225,078**	**227,331**	**228,666**

Environment and Neighbourhood
Leisure Management

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
23,104	Rep & Maintenance	0	0	0	0	0	0
23,104	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
50,000	Grants - Paymts to Strategic Partners	50,000	50,000	50,000	50,000	50,000	50,000
162,334	Payment to Other Bodies	0	150,000	150,000	150,000	150,000	150,000
4,005,645	Other Accounts of the Authority	4,185,610	3,897,000	3,926,441	3,971,540	3,706,615	3,642,122
4,217,979	**Payments to other Bodies**	**4,235,610**	**4,097,000**	**4,126,441**	**4,171,540**	**3,906,615**	**3,842,122**
4,241,083	**Gross Expenditure**	**4,235,610**	**4,097,000**	**4,126,441**	**4,171,540**	**3,906,615**	**3,842,122**
(150,176)	Income From Other Agencies	0	(150,000)	(150,000)	(150,000)	(150,000)	(150,000)
(543,847)	Other Accounts of the Authority	(564,427)	(527,589)	(546,127)	(553,040)	(558,570)	(564,156)
(694,023)	**Income**	**(564,427)**	**(677,589)**	**(696,127)**	**(703,040)**	**(708,570)**	**(714,156)**
(694,023)	**Gross Income**	**(564,427)**	**(677,589)**	**(696,127)**	**(703,040)**	**(708,570)**	**(714,156)**
3,547,060	**Net Expenditure**	**3,671,183**	**3,419,411**	**3,430,314**	**3,468,500**	**3,198,045**	**3,127,966**

Environment and Neighbourhood
Building Cleaning

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
1,362,677	Others Basic Pay	1,542,975	1,492,975	1,446,200	1,319,259	1,333,424	1,348,057
51,121	Overtime	78,500	78,500	49,772	78,500	78,500	78,500
375	Others Training Costs	1,500	1,500	1,500	1,500	1,500	1,500
26,923	Others National Insurance Employers	27,795	27,795	40,650	37,435	39,726	40,125
158,949	Others Superannuation Employers	175,554	175,554	177,736	172,923	174,609	176,359
(322)	Others Miscellaneous Staff Costs	700	700	0	700	700	700
1,599,723	**Employee Cost**	**1,827,024**	**1,777,024**	**1,715,858**	**1,610,317**	**1,628,459**	**1,645,241**
40,775	Cleaning Materials	40,000	40,000	40,000	40,000	40,000	40,000
387	Cleaning Equipment	0	0	823	300	300	300
176	Window Cleaning	100	100	0	0	0	0
129	Refuse Collection	0	0	1,380	0	0	0
299	Security & Patrols Contracts	0	0	300	300	300	300
3,666	Dso Allocation - Depot	2,546	2,546	3,499	3,499	3,499	3,499
45,432	**Property Cost**	**42,646**	**42,646**	**46,002**	**44,099**	**44,099**	**44,099**
234	Internal Fleet Maintenance Charge	1,000	1,000	0	1,000	1,000	1,000
0	Diesel Internal	400	400	0	400	400	400
1,873	Employee Related Travel	600	600	1,356	700	600	600
0	Other Transport Costs External	100	100	0	0	100	100
2,107	**Transport Cost**	**2,100**	**2,100**	**1,356**	**2,100**	**2,100**	**2,100**
0	Printing	1,000	1,000	500	2,000	2,000	2,000
1,200	Postages	1,000	1,000	874	0	0	0
169	Phones	40	40	40	40	40	40
11,123	Tools & Equipment (Repairs & Maintenai	12,500	12,500	12,500	12,500	12,500	12,500
1,379	Purchase of Tools & Equipment	2,000	2,000	2,000	2,000	2,000	2,000
5,044	Clothing, Uniforms etc	4,700	4,700	4,700	4,700	4,700	4,700
138,070	FM Allocation	110,660	110,660	114,790	0	0	0
2,889	Supplies & Services	500	500	500	500	500	500
159,874	**Supplies services and Admin Costs**	**132,400**	**132,400**	**135,904**	**21,740**	**21,740**	**21,740**
1,571	Kitchen Equipment Repairs	0	0	0	0	0	0
54	Occupational Health	0	0	0	0	0	0
1,625	**Payments to other Bodies**	**0**	**0**	**0**	**0**	**0**	**0**
1,808,761	**Gross Expenditure**	**2,004,170**	**1,954,170**	**1,899,120**	**1,678,256**	**1,696,398**	**1,713,180**
(145,438)	Fees & Charges	(130,749)	(130,749)	(146,728)	(154,749)	(160,939)	(167,377)
(52,329)	Int Rech - Other Contracts	(63,211)	(63,211)	(53,356)	(56,740)	(59,010)	(61,370)
(197,767)	**Income**	**(193,960)**	**(193,960)**	**(200,084)**	**(211,489)**	**(219,949)**	**(228,747)**
(197,767)	**Gross Income**	**(193,960)**	**(193,960)**	**(200,084)**	**(211,489)**	**(219,949)**	**(228,747)**
1,610,994	**Net Expenditure**	**1,810,210**	**1,760,210**	**1,699,036**	**1,466,767**	**1,476,449**	**1,484,433**

Environment and Neighbourhood
Building Cleaning - PPP

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
482,235	Others Basic Pay	524,707	499,707	506,682	508,210	513,514	518,871
26,661	Overtime	30,000	25,000	25,524	25,000	25,000	25,000
9,066	Others National Insurance Employers	14,706	14,706	11,954	14,744	12,975	13,111
56,433	Others Superannuation Employers	63,702	63,702	63,457	68,091	68,788	69,498
1,840	Others Miscellaneous Staff Costs	0	0	0	0	0	0
576,235	**Employee Cost**	**633,115**	**603,115**	**607,617**	**616,045**	**620,277**	**626,480**
34,463	Cleaning Materials	21,000	21,000	21,000	21,000	21,000	21,000
34,463	**Property Cost**	**21,000**	**21,000**	**21,000**	**21,000**	**21,000**	**21,000**
250	Phones	100	100	250	250	250	250
5,151	Tools & Equipment (Repairs & Maintenai	2,500	2,500	5,151	2,500	2,500	2,500
8,477	Purchase of Tools & Equipment	12,160	12,160	12,160	12,160	12,160	12,160
1,160	Clothing, Uniforms etc	570	570	690	690	690	690
217	Supplies & Services	0	0	50	0	0	0
0	Other Admin Costs	1,100	1,100	500	1,100	1,100	1,100
0	Misc.Expenditure	100	100	100	100	100	100
15,255	**Supplies services and Admin Costs**	**16,530**	**16,530**	**18,901**	**16,800**	**16,800**	**16,800**
37,104	FM Management Recharge	28,746	28,746	28,466	0	0	0
225	Occupational Health	0	0	0	0	0	0
37,329	**Payments to other Bodies**	**28,746**	**28,746**	**28,466**	**0**	**0**	**0**
663,282	**Gross Expenditure**	**699,391**	**669,391**	**675,984**	**653,845**	**658,077**	**664,280**
(495)	Insurance Recoveries	0	0	0	0	0	0
(842,391)	Int Rech - Other Contracts	(852,539)	(852,539)	(852,539)	(865,327)	(878,307)	(891,482)
(842,886)	**Income**	**(852,539)**	**(852,539)**	**(852,539)**	**(865,327)**	**(878,307)**	**(891,482)**
(842,886)	**Gross Income**	**(852,539)**	**(852,539)**	**(852,539)**	**(865,327)**	**(878,307)**	**(891,482)**
(179,604)	**Net Expenditure**	**(153,148)**	**(183,148)**	**(176,555)**	**(211,482)**	**(220,230)**	**(227,202)**

Environment and Neighbourhood
Facilities Assistants

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
1,530,535	Others Basic Pay	1,596,509	1,580,506	1,513,793	1,579,973	1,591,987	1,608,272
140,708	Overtime	160,000	160,000	150,080	160,000	160,000	160,000
800	Others Training Costs	1,000	1,000	1,000	1,000	1,000	1,000
96,703	Others National Insurance Employers	131,043	129,710	125,730	131,637	134,351	135,708
237,996	Others Superannuation Employers	252,319	249,655	248,463	263,040	268,464	271,176
104	Others Miscellaneous Staff Costs	1,000	1,000	0	1,000	1,000	1,000
2,006,846	**Employee Cost**	**2,141,871**	**2,121,871**	**2,039,066**	**2,136,650**	**2,156,802**	**2,177,156**
34	Cleaning Materials	500	500	50	500	500	500
7,395	Personal Hygiene	7,500	7,500	7,478	7,500	7,500	7,500
947	Security & Patrols Contracts	1,500	1,500	1,000	1,000	1,000	1,000
205	Other Property Costs	1,500	0	500	0	0	0
3,207	Dso Allocation - Depot	2,250	2,250	68,060	3,060	3,060	3,060
11,788	**Property Cost**	**13,250**	**11,750**	**77,088**	**12,060**	**12,060**	**12,060**
1,513	Employee Related Travel	1,500	1,500	1,500	1,500	1,500	1,500
1,513	**Transport Cost**	**1,500**	**1,500**	**1,500**	**1,500**	**1,500**	**1,500**
68,756	Contract Janitorial Supplies	65,000	65,000	0	65,000	65,000	65,000
96	Employee Telephone Costs	100	100	100	100	100	100
1,161	Tools & Equipment (Repairs & Maintenan	1,000	1,000	630	1,000	1,000	1,000
5,145	Clothing, Uniforms etc	2,504	2,504	2,504	2,250	2,250	2,250
259	Supplies & Services	60	60	60	60	60	60
75,417	**Supplies services and Admin Costs**	**68,664**	**68,664**	**3,294**	**68,410**	**68,410**	**68,410**
153,659	FM Management Recharge	118,363	118,363	122,484	0	0	0
153,659	**Payments to other Bodies**	**118,363**	**118,363**	**122,484**	**0**	**0**	**0**
2,249,223	**Gross Expenditure**	**2,343,648**	**2,322,148**	**2,243,432**	**2,218,620**	**2,238,772**	**2,259,126**
(49,753)	Fees & Charges	0	(20,000)	(20,474)	(20,000)	(20,000)	(20,000)
(49,753)	**Income**	**0**	**(20,000)**	**(20,474)**	**(20,000)**	**(20,000)**	**(20,000)**
(49,753)	**Gross Income**	**0**	**(20,000)**	**(20,474)**	**(20,000)**	**(20,000)**	**(20,000)**
2,199,470	**Net Expenditure**	**2,343,648**	**2,302,148**	**2,222,958**	**2,198,620**	**2,218,772**	**2,239,126**

Environment and Neighbourhood
CPP Investments

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
24,354	Others Basic Pay	22,349	22,349	22,000	21,000	21,000	21,000
1,616	Others National Insurance Employers	1,408	1,408	1,400	1,400	1,400	1,400
4,363	Others Superannuation Employers	4,313	4,313	4,300	4,000	4,000	4,000
30,333	**Employee Cost**	**28,070**	**28,070**	**27,700**	**26,400**	**26,400**	**26,400**
0	Internal Fleet Maintenance Charge	2,435	2,435	0	0	0	0
0	Repair/Maint Veh & Plant	0	0	155	0	0	0
376	Employee Related Travel	879	879	0	0	0	0
376	**Transport Cost**	**3,314**	**3,314**	**155**	**0**	**0**	**0**
12	Telephone Other Costs	30	30	0	0	0	0
2,457	Tools & Equipment	476	476	0	0	0	0
0	Clothing, Uniforms etc	1,483	1,483	0	0	0	0
250	Supplies & Services	3,572	3,572	5,500	1,015	1,015	1,015
2,719	**Supplies services and Admin Costs**	**5,561**	**5,561**	**5,500**	**1,015**	**1,015**	**1,015**
24,580	Payment to Other Bodies	55,280	55,280	37,000	23,134	23,134	23,134
24,580	**Payments to other Bodies**	**55,280**	**55,280**	**37,000**	**23,134**	**23,134**	**23,134**
58,008	**Gross Expenditure**	**92,225**	**92,225**	**70,355**	**50,549**	**50,549**	**50,549**
(58,008)	Other Accounts of the Authority	(92,225)	(92,225)	(70,355)	(50,549)	(50,549)	(50,549)
(58,008)	**Income**	**(92,225)**	**(92,225)**	**(70,355)**	**(50,549)**	**(50,549)**	**(50,549)**
(58,008)	**Gross Income**	**(92,225)**	**(92,225)**	**(70,355)**	**(50,549)**	**(50,549)**	**(50,549)**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Environment and Neighbourhood
Burial Grounds

OUTTURN 2015/2016 £	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017 £	REVISED ESTIMATE 2016/2017 £	DRAFT BOOK PROBABLE 2016/2017 £	ESTIMATE 2017/2018 £	ESTIMATE 2018/2019 £	ESTIMATE 2019/2020 £
54,849	Others Basic Pay	58,608	58,608	51,001	0	0	0
25	Overtime	0	0	693	0	0	0
2,603	Others National Insurance Employers	3,062	3,062	3,580	0	0	0
7,894	Others Superannuation Employers	7,681	7,681	10,112	0	0	0
65,371	**Employee Cost**	**69,351**	**69,351**	**65,386**	**0**	**0**	**0**
1,596	Metered Water	0	0	1,686	1,500	1,500	1,500
383	Water Rates	0	0	583	600	600	600
18,276	Rates - Non Domestic (WDC)	19,773	19,773	19,818	19,773	19,773	19,773
(1,921)	Repairs & Maintenance Dept Responsibility	0	0	0	0	0	0
7,485	Electricity	8,695	7,695	7,485	7,956	8,225	8,225
25,819	**Property Cost**	**28,468**	**27,468**	**29,572**	**29,829**	**30,098**	**30,098**
5	Employee Related Travel	319	319	100	319	319	319
5	**Transport Cost**	**319**	**319**	**100**	**319**	**319**	**319**
1,302	FM Management Recharge	0	0	0	0	0	0
441,383	Other Accounts of the Authority	460,346	460,346	460,346	478,760	497,910	497,910
442,685	**Payments to other Bodies**	**460,346**	**460,346**	**460,346**	**478,760**	**497,910**	**497,910**
533,880	**Gross Expenditure**	**558,484**	**557,484**	**555,404**	**508,908**	**528,327**	**528,327**
(2,845)	Rents Houses and Garages	0	0	0	(3,170)	(3,170)	(3,170)
(172,308)	Burial Ground Lairs	(212,048)	(212,048)	(208,298)	(202,619)	(202,445)	(191,777)
(272,888)	Interments	(309,566)	(309,566)	(316,122)	(331,359)	(344,614)	(344,614)
(51,728)	Sales Burial Grounds/ Crematorium	(14,500)	(14,500)	(16,328)	(18,411)	(19,147)	(19,147)
(499,769)	**Income**	**(536,114)**	**(536,114)**	**(540,748)**	**(555,559)**	**(569,376)**	**(558,708)**
(499,769)	**Gross Income**	**(536,114)**	**(536,114)**	**(540,748)**	**(555,559)**	**(569,376)**	**(558,708)**
34,111	**Net Expenditure**	**22,370**	**21,370**	**14,656**	**(46,651)**	**(41,049)**	**(30,381)**

Environment and Neighbourhood
Crematorium

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
95,081	Others Basic Pay	102,984	102,984	96,856	105,939	104,434	106,161
40,064	Overtime	25,081	25,081	32,260	25,081	25,081	25,081
10,451	Others National Insurance Employers	12,783	12,783	13,284	13,584	13,720	13,579
18,282	Others Superannuation Employers	18,807	18,807	18,757	19,020	19,211	19,013
163,878	**Employee Cost**	**159,655**	**159,655**	**161,157**	**163,624**	**162,446**	**163,834**
2,480	Metered Water	0	0	4,622	4,600	4,600	4,600
64,336	Rates - Non Domestic (WDC)	67,197	67,197	66,555	67,197	67,197	67,197
1,464	Council Tax Payments	0	0	1,030	1,835	1,835	1,835
27,984	Electricity	12,677	12,677	9,000	23,811	23,811	23,811
43,432	Gas	61,996	51,996	30,400	42,720	42,720	42,720
1,019	Cleaning	1,596	1,596	1,646	730	730	730
18,360	Rep & Maintenance	20,000	20,000	20,000	18,000	18,000	18,000
167	Pest Control	0	0	150	0	0	0
159,242	**Property Cost**	**163,466**	**153,466**	**133,403**	**158,893**	**158,893**	**158,893**
288	Employee Related Travel	0	0	0	0	0	0
288	**Transport Cost**	**0**	**0**	**0**	**0**	**0**	**0**
2,228	Printing	1,240	1,240	1,050	1,575	1,575	1,575
522	Stationery	0	0	196	100	100	100
1,662	Telephones	1,780	1,780	1,898	250	0	0
12,778	Tools & Equipment (Repairs & Maintenance)	1,000	1,000	1,000	1,000	1,000	1,000
0	Office Furniture	0	0	27,169	0	0	0
3,600	Emissions Testing	3,600	3,600	3,600	3,600	3,600	3,600
119	Clothing, Uniforms etc	500	500	1,159	500	500	500
5,184	Resaleable Goods	2,200	2,200	5,744	2,200	2,200	2,200
2,025	Supplies & Services	700	700	3,308	1,200	1,200	1,200
0	Misc.Expenditure	1,285	1,285	2,896	1,000	0	0
958	Payment to Contractors	0	0	0	0	1,000	1,000
604	Bank and Security Charges	0	0	0	600	600	600
29,680	**Supplies services and Admin Costs**	**12,305**	**12,305**	**48,020**	**12,025**	**12,025**	**12,025**
2,237	FM Management Recharge	0	0	0	0	0	0
66,822	Payment to Other Bodies	59,090	59,090	59,090	20,590	20,590	20,590
1,648	Other Accounts of the Authority	1,465	1,465	1,465	1,465	1,465	1,465
70,707	**Payments to other Bodies**	**60,555**	**60,555**	**60,555**	**22,055**	**22,055**	**22,055**
423,795	**Gross Expenditure**	**395,981**	**385,981**	**403,135**	**356,597**	**355,419**	**356,807**
(5,592)	Other Fees	(3,561)	(3,561)	(2,710)	(3,703)	(3,703)	(3,703)
(973,847)	Cremations	(1,240,827)	(1,240,827)	(1,204,868)	(1,290,460)	(1,342,078)	(1,342,078)
(979,439)	**Income**	**(1,244,388)**	**(1,244,388)**	**(1,207,578)**	**(1,294,163)**	**(1,345,781)**	**(1,345,781)**
(979,439)	**Gross Income**	**(1,244,388)**	**(1,244,388)**	**(1,207,578)**	**(1,294,163)**	**(1,345,781)**	**(1,345,781)**
(555,644)	**Net Expenditure**	**(848,407)**	**(858,407)**	**(804,443)**	**(937,566)**	**(990,362)**	**(988,974)**

Environment and Neighbourhood
Waste Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
1,696,031	Others Basic Pay	1,635,080	1,632,080	1,678,930	1,574,151	1,326,754	1,343,023
151,370	Overtime	209,920	189,920	167,800	180,333	180,333	180,304
887	Others Training Costs	800	800	2,092	1,000	800	800
126,125	Others National Insurance Employers	168,851	168,851	170,299	162,392	165,601	167,073
310,406	Others Superannuation Employers	324,090	324,090	314,867	310,324	316,485	319,335
0	Others Miscellaneous Staff Costs	1,000	1,000	500	800	1,000	1,000
2,284,819	**Employee Cost**	**2,339,741**	**2,316,741**	**2,334,488**	**2,229,000**	**1,990,973**	**2,011,535**
1,874	Water Rates	2,500	2,500	2,200	2,000	2,000	2,000
13,038	Rates - Non Domestic (WDC)	14,500	14,500	14,500	14,500	14,500	14,500
7,500	Rents	7,800	7,800	7,800	7,800	7,800	7,800
4,872	Electricity	4,171	4,171	4,515	5,000	5,000	5,000
1,283	Cleaning Materials	750	750	1,586	1,300	1,300	1,300
22,487	Other Property Costs	13,250	13,250	16,482	13,250	13,250	13,250
66,896	Dso Allocation - Depot	66,034	66,034	63,840	63,836	63,836	63,836
117,950	**Property Cost**	**109,005**	**109,005**	**110,923**	**107,686**	**107,686**	**107,686**
67,851	Hire Of Vehicles	51,200	51,200	23,942	51,200	51,200	51,200
356,403	Internal Fleet Maintenance Charge	355,300	355,300	378,833	377,100	377,100	377,100
18,707	Tyres	20,500	19,500	30,865	19,500	19,500	19,500
238,255	Diesel Internal	212,350	212,350	249,273	235,000	235,000	235,000
0	Insurance Excess	500	500	500	500	500	500
97,410	Repair/Maint Veh & Plant	72,000	72,000	58,244	72,000	72,000	72,000
1,287	Employee Related Travel	2,500	2,500	2,000	2,000	2,000	2,000
779,913	**Transport Cost**	**714,350**	**713,350**	**743,657**	**757,300**	**757,300**	**757,300**
177	Printing	1,500	1,500	1,922	1,500	1,500	1,500
2,992	Telephone Rentals	5,250	5,250	3,420	3,563	3,563	3,563
895	Membership Fees & Subscriptions	700	700	895	700	700	700
7,205	Machine Rentals And Leasing	7,300	7,300	5,898	7,500	7,500	7,500
4,446	Tools & Equipment (Repairs & Maintenan	4,100	4,100	5,020	2,100	2,100	2,100
0	Purchase of Tools & Equipment	2,900	2,900	0	4,900	4,900	4,900
73,455	Bin Replacement	53,600	53,600	55,000	55,000	55,000	55,000
4,112,073	Waste Removal	4,486,080	4,486,080	4,445,000	4,252,885	4,575,200	4,641,200
26,272	Recycling Initiatives	25,000	25,000	26,272	25,000	25,000	25,000
15,277	Clothing, Uniforms etc	8,950	8,950	8,950	8,950	8,950	8,950
19,465	Supplies & Services - Allocation DSO	5,800	5,800	46,008	19,200	19,200	19,200
3,052	Stock Issue General Materials	5,600	5,600	1,786	3,500	3,500	3,500
328	Other Admin Costs	350	350	0	350	350	350
49,437	Payment to Contractors	50,600	50,600	49,437	50,600	50,600	50,600
4,315,074	**Supplies services and Admin Costs**	**4,657,730**	**4,657,730**	**4,649,608**	**4,435,748**	**4,758,063**	**4,824,063**
33,571	FM Management Recharge	0	0	0	0	0	0
11,887	Payment to Other Bodies	14,000	12,000	14,000	12,000	12,000	12,000
176,190	Other Accounts of the Authority	150,000	150,000	150,000	150,000	150,000	150,000
60	Medical Fees	350	350	100	350	350	350
200,000	Payment To Greenlight	200,000	200,000	197,800	200,000	200,000	200,000
421,708	**Payments to other Bodies**	**364,350**	**362,350**	**361,900**	**362,350**	**362,350**	**362,350**
7,919,464	**Gross Expenditure**	**8,185,176**	**8,159,176**	**8,200,576**	**7,892,084**	**7,976,372**	**8,062,934**
(50,000)	Non Specific Other Govt Grants	0	0	0	0	0	0
(112,473)	Sales General	(95,000)	(95,000)	(88,000)	(95,000)	(95,000)	(95,000)
(759,619)	Commercial Refuse Collection	(731,000)	(761,000)	(760,000)	(380,000)	(380,000)	(380,000)
0	Income From Private Parties	0	0	0	(5,000)	(5,000)	(5,000)
(172,020)	Other Accounts of the Authority	(86,350)	(86,350)	(86,350)	(175,350)	(175,350)	(175,350)
0	Int Rech - Other Rechargeables	0	0	0	(280,000)	(280,000)	(280,000)
(1,094,112)	**Income**	**(912,350)**	**(942,350)**	**(934,350)**	**(935,350)**	**(935,350)**	**(935,350)**
(1,094,112)	**Gross Income**	**(912,350)**	**(942,350)**	**(934,350)**	**(935,350)**	**(935,350)**	**(935,350)**
6,825,352	**Net Expenditure**	**7,272,826**	**7,216,826**	**7,266,226**	**6,956,734**	**7,041,022**	**7,127,584**

Environment and Neighbourhood
Office Accommodation

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
70,374	Others Basic Pay	68,193	85,748	90,180	88,535	84,402	85,246
0	Others - Other Pay	844	844	0	7,815	7,329	7,329
6,017	Overtime	9,200	7,200	3,339	2,706	6,898	6,898
0	Others Training Costs	0	0	0	55	0	0
5,119	Others National Insurance Employer	6,629	7,963	7,258	7,701	6,754	6,775
13,432	Others Superannuation Employers	13,444	16,832	17,544	18,491	17,248	17,308
94,942	**Employee Cost**	**98,310**	**118,587**	**118,321**	**125,303**	**122,631**	**123,556**
52,747	Metered Water	63,000	63,000	60,765	41,195	14,956	14,956
606,883	Rates - Non Domestic (WDC)	571,881	571,881	668,372	571,372	649,229	631,169
205,250	Rents	254,500	254,500	320,500	293,500	342,500	342,500
5,848	Repairs & Maintenance Dept Respoı	0	0	5,688	6,872	6,872	6,872
193,549	Electricity	173,073	173,073	177,067	139,722	54,426	54,426
38,026	Gas	28,113	28,113	43,500	16,079	19,297	19,297
58,155	Heating Oil	49,000	49,000	49,000	40,716	0	0
18,435	Cleaning Materials	13,000	13,000	3,168	9,457	7,854	7,854
0	Personal Hygiene	0	0	0	183	113	113
80	Window Cleaning	400	400	470	435	335	435
21,273	Upkeep Of Grounds	19,000	19,000	22,124	17,499	8,112	8,436
363,775	Rep & Maintenance	15,000	15,000	14,500	7,965	7,035	7,035
24,321	Refuse Collection	19,000	19,000	25,294	20,630	9,951	10,349
0	Pest Control	0	0	0	0	74	74
4,643	Other Property Costs	2,000	500	1,786	(25,080)	72,960	91,167
1,592,985	**Property Cost**	**1,207,967**	**1,206,467**	**1,392,234**	**1,140,545**	**1,193,714**	**1,194,683**
0	Employee Related Travel	1,000	1,000	1,000	1,448	1,000	1,000
0	**Transport Cost**	**1,000**	**1,000**	**1,000**	**1,448**	**1,000**	**1,000**
0	Contract Janitorial Supplies	0	0	0	13,799	22,243	22,243
2,122	Health & Safety	500	500	500	350	2,472	2,472
0	Printing	100	100	0	0	0	0
86,349	Postages	113,287	101,287	60,000	61,488	61,937	61,937
4,382	Telephone Rentals	1,860	1,860	1,176	734	734	734
7,791	Machine Rentals And Leasing	0	0	0	4,915	7,791	7,791
0	Small Office Equip/Computer Purch	3,080	3,080	0	3,080	3,080	3,080
466	Tools & Equipment (Repairs & Maint	350	350	478	667	254	254
0	Purchase of Tools & Equipment	0	0	0	500	882	882
2,012	Printer Rationalisation - Lease	0	0	1,726	0	0	0
1,617	Printer Rationalisation - Copy Costs	0	0	1,156	0	0	0
875	Clothing, Uniforms etc	800	800	800	858	1,375	1,375
7,698	Supplies & Services	11,500	11,500	13,710	8,235	11,875	11,875
0	TV Licences	0	0	0	121	121	121
54,462	Facilities Management allocation	53,265	53,265	54,908	0	0	0
0	Savings Target	0	0	0	0	(600,000)	(600,000)
167,774	**Supplies services and Admin Cos**	**184,742**	**172,742**	**134,454**	**94,747**	**(487,236)**	**(487,236)**
1,855,701	**Gross Expenditure**	**1,492,019**	**1,498,796**	**1,646,009**	**1,362,043**	**830,109**	**832,003**
(361,354)	Sales General	(1,500)	(1,500)	0	(21,750)	(87,000)	(87,000)
(361,354)	**Income**	**(1,500)**	**(1,500)**	**0**	**(21,750)**	**(87,000)**	**(87,000)**
(361,354)	**Gross Income**	**(1,500)**	**(1,500)**	**0**	**(21,750)**	**(87,000)**	**(87,000)**
1,494,347	**Net Expenditure**	**1,490,519**	**1,497,296**	**1,646,009**	**1,340,293**	**743,109**	**745,003**

Environment and Neighbourhood
Events

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
173,090	Supplies & Services	161,500	161,500	161,500	161,500	164,000	164,000
173,090	**Supplies services and Admin Costs**	**161,500**	**161,500**	**161,500**	**161,500**	**164,000**	**164,000**
0	Payment to Other Bodies	9,050	9,050	9,050	11,550	9,050	9,050
0	**Payments to other Bodies**	**9,050**	**9,050**	**9,050**	**11,550**	**9,050**	**9,050**
173,090	**Gross Expenditure**	**170,550**	**170,550**	**170,550**	**173,050**	**173,050**	**173,050**
(57,433)	Events Income	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
(57,433)	**Income**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**
(57,433)	**Gross Income**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**	**(50,000)**
115,657	**Net Expenditure**	**120,550**	**120,550**	**120,550**	**123,050**	**123,050**	**123,050**

Environment and Neighbourhood
Depots

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
61,222	Metered Water	33,800	33,800	27,000	27,000	27,000	27,000
130,398	Rates - Non Domestic (WDC)	130,400	130,400	134,895	130,400	130,400	130,400
24,400	Rents	24,400	24,400	24,400	24,400	24,400	24,400
0	Repairs & Maintenance Dept Responsibil	1,500	1,500	4,000	1,500	1,500	1,500
79,836	Electricity	83,000	80,000	80,000	80,000	77,000	80,000
28,488	Gas	28,000	28,000	28,000	28,000	28,000	28,000
99	Cleaning Materials	100	100	100	200	200	200
65	Refuse Collection	70	70	70	70	70	70
0	Savings Target	0	0	0	0	0	(400,000)
0	Communal TV Aerials/Alarms-Cont	1,100	1,100	0	0	1,082	0
0	Pest Control	0	0	0	0	240	0
95,920	Security & Patrols Contracts	104,750	104,750	105,850	115,000	115,000	115,000
6,202	Other Property Costs	4,900	4,900	7,753	6,222	4,900	6,222
426,630	**Property Cost**	**412,020**	**409,020**	**412,068**	**412,792**	**409,792**	**12,792**
51	Printing	50	50	50	50	50	50
887	Stationery	1,000	1,000	1,000	1,000	1,000	1,000
10,028	Postages	0	0	0	0	0	0
(21,457)	Telephone - Calls	10,000	10,000	4,942	6,000	6,000	6,000
16,314	Telephone Rentals	9,920	9,920	10,600	9,700	9,700	9,700
0	Hospitality	0	0	0	0	100	0
1,347	Machine Rentals And Leasing	4,155	725	1,054	1,347	1,347	1,347
(1,858)	Tools & Equipment (Repairs & Maintenar	0	0	0	200	200	200
43	Purchase of Tools & Equipment	0	0	34	200	200	200
963	Printer Rationalisation - Lease	0	730	801	964	964	964
2,375	Printer Rationalisation - Copy Costs	0	2,700	1,370	2,375	2,375	2,375
264	Clothing, Uniforms etc	500	500	500	500	500	500
1,867	Supplies & Services	2,000	2,000	1,227	2,100	2,000	2,100
10,824	**Supplies services and Admin Costs**	**27,625**	**27,625**	**21,578**	**24,436**	**24,436**	**24,436**
437,454	**Gross Expenditure**	**439,645**	**436,645**	**433,646**	**437,228**	**434,228**	**37,228**
(446,498)	Other Accounts of the Authority	(439,645)	(436,645)	(433,646)	(437,228)	(434,228)	(437,228)
(446,498)	**Income**	**(439,645)**	**(436,645)**	**(433,646)**	**(437,228)**	**(434,228)**	**(437,228)**
(446,498)	**Gross Income**	**(439,645)**	**(436,645)**	**(433,646)**	**(437,228)**	**(434,228)**	**(437,228)**
(9,044)	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**(400,000)**

Environment and Neighbourhood
Catering Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
2,211,179	Others Basic Pay	2,220,796	2,220,796	2,227,108	2,222,454	2,240,102	2,262,798
58,331	Overtime	64,000	64,000	50,502	55,000	55,000	55,000
3,000	Others Training Costs	4,350	4,350	4,350	4,350	4,350	4,350
73,983	Others National Insurance Employers	104,438	104,438	104,915	104,943	107,096	108,167
344,356	Others Superannuation Employers	344,819	344,819	353,763	355,171	362,460	366,086
130	Others Miscellaneous Staff Costs	1,000	1,000	500	1,000	1,000	1,000
2,690,979	**Employee Cost**	**2,739,403**	**2,739,403**	**2,741,138**	**2,742,918**	**2,770,008**	**2,797,401**
45,929	Cleaning Materials	55,000	46,000	46,000	46,000	46,000	46,000
366	Personal Hygiene	400	400	400	400	400	400
972	Other Property Costs	2,000	2,000	2,000	2,000	2,000	2,000
6,415	Dso Allocation - Depot	4,455	4,455	6,156	6,121	6,121	6,121
53,682	**Property Cost**	**61,855**	**52,855**	**54,556**	**54,521**	**54,521**	**54,521**
64	Hire Of Vehicles	800	800	0	500	500	500
3,772	Internal Fleet Maintenance Charge	3,700	3,700	3,700	3,700	3,700	3,700
111,677	Driver Recharges	118,000	118,000	90,978	98,000	98,000	98,000
187	Tyres	100	100	100	100	100	100
1,732	Diesel Internal	2,243	2,243	1,430	2,243	2,243	2,243
1,170	Repair/Maint Veh & Plant	200	200	200	200	200	200
2,975	Employee Related Travel	2,500	2,500	2,500	2,500	2,500	2,500
419	Other Transport Costs External	0	0	0	0	0	0
121,996	**Transport Cost**	**127,543**	**127,543**	**98,908**	**107,243**	**107,243**	**107,243**
2,963	Printing	0	0	0	0	0	0
0	Stationery	3,000	3,000	3,000	3,000	3,000	3,000
566	Telephone - Calls	5,600	5,600	490	600	600	600
4,532	Telephone Rentals	0	0	4,583	5,000	5,000	5,000
0	Kitchen Purchases	0	0	0	700	0	0
27,239	Machine Rentals And Leasing	30,000	30,000	30,000	30,000	30,000	30,000
0	Tools & Equipment (Repairs & Maint	0	0	0	1,500	0	0
0	Catering Equipment - Purchase Rech	0	0	0	300	0	0
57,899	Purchase of Tools & Equipment	51,000	51,000	51,520	17,000	19,500	19,500
4,575	Clothing, Uniforms etc	9,540	9,540	9,540	9,540	9,540	9,540
1,134,113	Food, Provisions	1,194,000	1,174,000	1,174,000	1,124,000	1,124,000	1,124,000
2,316	Supplies & Services	4,000	4,000	3,430	4,000	4,000	4,000
3,001	Stock Adjustment	2,000	2,000	2,000	2,000	2,000	2,000
1,237,204	**Supplies services and Admin Cost**	**1,299,140**	**1,279,140**	**1,278,563**	**1,197,640**	**1,197,640**	**1,197,640**
0	Kitchen Equipment Repairs	0	0	0	31,500	31,500	31,500
239,458	FM Management Recharge	197,273	172,773	178,142	0	0	0
1,519	Payment to Other Bodies	100	100	0	100	100	100
240,977	**Payments to other Bodies**	**197,373**	**172,873**	**178,142**	**31,600**	**31,600**	**31,600**
4,344,838	**Gross Expenditure**	**4,425,314**	**4,371,814**	**4,351,307**	**4,133,922**	**4,161,012**	**4,188,405**
(10,198)	Fees & Charges	(12,000)	(12,000)	(2,243)	(12,000)	(12,000)	(12,000)
(58,428)	Other Accounts of the Authority	(77,525)	(77,525)	(76,471)	(79,994)	(79,966)	(79,966)
(68,626)	**Income**	**(89,525)**	**(89,525)**	**(78,714)**	**(91,994)**	**(91,966)**	**(91,966)**
(68,626)	**Gross Income**	**(89,525)**	**(89,525)**	**(78,714)**	**(91,994)**	**(91,966)**	**(91,966)**
4,276,212	**Net Expenditure**	**4,335,789**	**4,282,289**	**4,272,593**	**4,041,928**	**4,069,046**	**4,096,439**

Environment and Neighbourhood
Ground Maintenance & SC Trading Account

OUTTURN 2015/2016 £	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017 £	REVISED ESTIMATE 2016/2017 £	DRAFT BOOK PROBABLE 2016/2017 £	ESTIMATE 2017/2018 £	ESTIMATE 2018/2019 £	ESTIMATE 2019/2020 £
5,039,123	Employee Cost	4,966,987	4,966,987	4,997,235	4,905,149	4,918,222	4,918,222
423,864	Property Cost	313,131	313,131	324,506	313,131	313,131	313,131
675,731	Transport Cost	688,465	688,465	708,935	688,465	688,465	688,465
783,195	Supplies services and Admin Costs	837,678	837,678	823,887	836,762	836,762	836,762
552,893	Payments to other Bodies	505,000	505,000	505,000	505,000	505,000	505,000
175,502	Support Services	238,877	238,877	238,877	238,877	238,877	238,877
241,914	Capital Financing Charges	163,723	163,723	163,723	163,723	163,723	163,723
7,892,222	Gross Expenditure	7,713,861	7,713,861	7,762,163	7,651,107	7,664,180	7,664,180
(9,958,814)	Income	(9,915,915)	(9,915,915)	(9,923,876)	(10,126,547)	(10,345,533)	(10,345,533)
(9,958,814)	Gross Income	(9,915,915)	(9,915,915)	(9,923,876)	(10,126,547)	(10,345,533)	(10,345,533)
14,313	Capital Financing Charges	14,879	14,879	14,879	14,879	14,879	14,879
(2,052,279)	Net Expenditure	(2,187,175)	(2,187,175)	(2,146,834)	(2,460,561)	(2,666,474)	(2,666,474)

Housing & Employability

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2016/2017 £	REVISED ESTIMATE 2016/2017 £	DRAFT BOOK PROBABLE 2016/2017 £	ESTIMATE 2017/2018 £	ESTIMATE 2018/2019 £	ESTIMATE 2019/2020 £
Homeless Persons	71	288,195	21,195	259,298	187,266	232,971	263,482
Private Sector Housing	72	94,162	91,165	93,995	45,658	46,561	46,561
Anti Social Behaviour	73	1,005,232	1,005,232	988,324	689,636	697,952	704,421
Private Sector Housing Grants	74	0	0	0	(21,973)	(22,193)	(22,193)
Communities	75	614,013	631,728	654,628	781,837	788,127	793,175
Working4U	76	2,037,408	2,037,408	2,110,760	2,432,817	2,447,990	2,474,643
Total for Housing & Employability		**4,039,010**	**3,786,728**	**4,107,005**	**4,115,241**	**4,191,408**	**4,260,089**

Housing & Employability
Homeless Persons

OUTTURN 2015/2016 £	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017 £	REVISED ESTIMATE 2016/2017 £	DRAFT BOOK PROBABLE 2016/2017 £	ESTIMATE 2017/2018 £	ESTIMATE 2018/2019 £	ESTIMATE 2019/2020 £
1,032,347	Others Basic Pay	1,004,936	1,004,936	1,037,513	1,000,310	1,061,811	1,071,509
43,287	Others - Other Pay	40,000	40,000	41,279	0	0	0
1,712	Others - Other Allowances	0	0	0	1,464	1,464	1,479
3,936	Holiday Pay for Add Pay	0	0	0	3,838	3,838	3,838
14,297	overtime	15,000	15,000	13,036	15,000	15,000	15,000
5,034	Others Training Costs	5,000	5,000	5,000	5,000	5,000	5,000
79,528	Others National Insurance Emplo	96,068	96,068	101,605	94,336	106,782	107,786
181,280	Others Superannuation Employer	177,589	177,589	182,337	168,575	190,416	192,208
25,383	Others Agency Staff	30,000	30,000	1,200	2,000	2,000	2,000
187	Others Miscellaneous Staff Costs	300	300	0	300	300	300
1,386,991	**Employee Cost**	**1,368,893**	**1,368,893**	**1,381,970**	**1,290,823**	**1,386,611**	**1,399,120**
22,631	Rates - Non Domestic (WDC)	11,779	11,779	24,069	24,200	24,200	24,200
852,611	Rents	922,964	922,964	836,627	870,092	904,896	924,803
46,044	Council Tax Payments	46,820	46,820	52,532	46,820	46,820	46,820
79,905	Electricity	65,184	65,184	33,900	33,900	33,900	33,900
74,871	Gas	34,816	34,816	63,975	64,000	64,000	64,000
150,546	Rep & Maintenance	335,000	335,000	185,000	185,200	185,000	185,000
3,606	other property	0	0	1,842	0	200	200
1,230,214	**Property Cost**	**1,416,563**	**1,416,563**	**1,197,945**	**1,224,212**	**1,259,016**	**1,278,923**
7,734	Hires Furniture Removals	6,250	6,250	6,250	6,250	6,250	6,250
1,086	Internal Fleet Maintenance Charg	0	0	0	715	715	715
10	Tyres	0	0	0	220	220	220
1,215	Diesel Internal	0	0	0	630	630	630
25	Repair/Maint Veh & Plant	0	0	0	120	120	120
3,433	Other Travel Costs	0	0	0	1,460	1,460	1,460
13,377	Employee Related Travel	16,000	16,000	17,266	16,000	16,000	16,000
8,482	Other Transport Costs External	0	0	0	60	60	60
35,362	**Transport Cost**	**22,250**	**22,250**	**23,516**	**25,455**	**25,455**	**25,455**
1,239	Printing	2,000	2,000	1,500	1,200	1,200	1,200
558	Stationery	0	0	0	0	130	130
1,625	Postages	0	0	0	0	0	0
4,640	Telephone	3,000	3,000	4,558	4,208	4,260	4,260
300	Subsistence	0	0	0	480	480	480
0	Health & Safety At Work	0	0	0	0	10	10
4,008	Computer Software	5,500	5,500	4,010	4,010	4,000	4,000
242	Machine Rentals And Leasing	0	0	0	0	180	180
3,218	Small Office Equip/Computer Pur	0	0	0	1,000	1,000	1,000
562	Clothing, Uniforms etc	500	500	500	500	500	500
12,037	Supplies & Services	12,000	12,000	19,308	11,362	11,000	11,000
143,183	Domestic/White Goods	0	0	150,000	150,000	150,000	150,000
86,020	Misc.Expenditure	121,500	121,500	117,492	0	0	0
257,632	**Supplies services and Admin C**	**144,500**	**144,500**	**297,368**	**172,760**	**172,760**	**172,760**
701,381	Payment to Other Bodies	1,067,000	800,000	731,338	882,000	882,000	882,000
0	Other Accounts of the Authority	0	0	0	85,500	85,500	85,500
701,381	**Payments to other Bodies**	**1,067,000**	**800,000**	**731,338**	**967,500**	**967,500**	**967,500**
3,611,580	**Gross Expenditure**	**4,019,206**	**3,752,206**	**3,632,137**	**3,680,750**	**3,811,342**	**3,843,758**
(2,893,892)	Rent Other	(3,099,690)	(3,099,690)	(2,847,059)	(2,724,061)	(2,830,852)	(2,830,852)
0	Fees & Charges	0	0	0	0	(180)	(180)
(279,278)	supported Accommodation	(414,006)	(414,006)	(301,413)	(533,650)	(507,454)	(507,454)
(83,059)	Fuel Token / Utility recharge	(13,312)	(13,312)	(34,848)	(47,148)	(49,373)	(49,373)
(204,648)	Int Rech - Staff Costs	(204,003)	(204,003)	(189,519)	(188,625)	(190,512)	(192,417)
(3,460,877)	**Income**	**(3,731,011)**	**(3,731,011)**	**(3,372,839)**	**(3,493,484)**	**(3,578,371)**	**(3,580,276)**
(3,460,877)	**Gross Income**	**(3,731,011)**	**(3,731,011)**	**(3,372,839)**	**(3,493,484)**	**(3,578,371)**	**(3,580,276)**
150,703	**Net Expenditure**	**288,195**	**21,195**	**259,298**	**187,266**	**232,971**	**263,482**

Housing & Employability
Private Sector Housing

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
30,341	Others Basic Pay	29,469	29,469	31,427	29,604	29,515	29,515
2,295	Others National Insurance Employers	2,930	2,930	3,164	2,932	2,962	2,962
5,856	Others Superannuation Employers	5,688	5,688	6,065	5,714	5,773	5,773
38,492	**Employee Cost**	**38,087**	**38,087**	**40,656**	**38,250**	**38,250**	**38,250**
262	Employee Related Travel	300	301	226	300	300	300
262	**Transport Cost**	**300**	**301**	**226**	**300**	**300**	**300**
476	Mobile Phones	0	0	224	225	225	225
66,430	Misc.Expenditure	70,900	70,900	70,900	0	0	0
66,906	**Supplies services and Admin Costs**	**70,900**	**70,900**	**71,124**	**225**	**225**	**225**
2,255	Payment to Other Bodies	5,803	2,804	2,577	2,803	2,803	2,803
0	Other Accounts of the Authority	0	0	0	25,382	26,096	26,096
2,255	**Payments to other Bodies**	**5,803**	**2,804**	**2,577**	**28,185**	**28,899**	**28,899**
107,915	**Gross Expenditure**	**115,090**	**112,092**	**114,583**	**66,960**	**67,674**	**67,674**
(21,618)	Fees & Charges	(20,928)	(20,927)	(20,588)	(21,302)	(21,113)	(21,113)
(21,618)	**Income**	**(20,928)**	**(20,927)**	**(20,588)**	**(21,302)**	**(21,113)**	**(21,113)**
(21,618)	**Gross Income**	**(20,928)**	**(20,927)**	**(20,588)**	**(21,302)**	**(21,113)**	**(21,113)**
86,297	**Net Expenditure**	**94,162**	**91,165**	**93,995**	**45,658**	**46,561**	**46,561**

Housing & Employability
Anti Social Behaviour

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
876,185	Others Basic Pay	608,958	608,958	592,039	359,568	365,598	370,614
9,944	Overtime	15,000	15,000	7,448	7,500	7,922	7,922
999	Others Training Costs	5,500	5,500	0	5,500	5,500	5,500
63,918	Others National Insurance Employers	37,223	37,223	55,991	44,083	44,802	45,364
129,814	Others Superannuation Employers	120,422	120,422	90,179	63,187	64,332	65,223
0	Others Miscellaneous Staff Costs	500	500	0	500	500	500
1,080,860	**Employee Cost**	**787,603**	**787,603**	**745,657**	**480,338**	**488,654**	**495,123**
27,213	Rates - Non Domestic (WDC)	0	0	0	0	0	0
45,187	Rents	0	0	0	0	0	0
950	Repairs & Maintenance	0	0	0	0	0	0
14,352	Electricity	0	0	0	0	0	0
10,784	Gas	0	0	0	0	0	0
98,486	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
22,217	Hire Of Vehicles	0	0	3,557	0	0	0
4,065	Diesel Internal	0	0	735	0	0	0
939	Repair/Maint Veh & Plant	0	0	161	0	0	0
3,019	Employee Related Travel	1,500	1,500	2,712	1,500	1,500	1,500
931	Other travel	0	0	28	0	0	0
31,171	**Transport Cost**	**1,500**	**1,500**	**7,193**	**1,500**	**1,500**	**1,500**
4,851	Printing	4,000	4,000	200	200	200	200
1,808	Stationery	0	0	1,194	0	0	0
2,778	Postages	2,213	2,213	1,656	2,213	2,213	2,213
11,663	Publicity & Promotions	4,380	4,380	4,380	4,380	4,380	4,380
58,391	Telephone	3,500	3,500	5,484	6,100	6,100	6,100
2,331	Mobile Phones	0	0	2,024	0	0	0
98	Office/Computer Supplies	3,500	3,500	7,581	3,500	3,500	3,500
50,364	Supplies & Services	32,000	32,000	48,624	35,200	35,200	35,200
0	Other Admin Costs	0	100	254	100	100	100
181,727	Misc.Expenditure	97,205	0	0	0	0	0
314,011	**Supplies services and Admin Costs**	**146,798**	**49,693**	**71,397**	**51,693**	**51,693**	**51,693**
381,035	Payment to Other Bodies	0	14,359	43,000	43,000	43,000	43,000
0	Other Accounts of the Authority	99,359	182,105	151,105	113,105	113,105	113,105
381,035	**Payments to other Bodies**	**99,359**	**196,464**	**194,105**	**156,105**	**156,105**	**156,105**
1,905,563	**Gross Expenditure**	**1,035,260**	**1,035,260**	**1,018,352**	**689,636**	**697,952**	**704,421**
(38,496)	Fees & Charges	0	0	0	0	0	0
(118,053)	Other Accounts of the Authority	0	0	0	0	0	0
(29,741)	Int Rech - Staff Costs	(30,028)	(30,028)	(30,028)	0	0	0
(186,290)	**Income**	**(30,028)**	**(30,028)**	**(30,028)**	**0**	**0**	**0**
(186,290)	**Gross Income**	**(30,028)**	**(30,028)**	**(30,028)**	**0**	**0**	**0**
1,719,273	**Net Expenditure**	**1,005,232**	**1,005,232**	**988,324**	**689,636**	**697,952**	**704,421**

Housing & Employability
Private Sector Housing Grants

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
43,894	Others Basic Pay	43,683	43,683	35,213	26,866	27,200	27,200
2,723	Others National Insurance Employers	2,683	2,683	2,536	994	994	994
8,472	Others Superannuation Employers	8,430	8,430	6,796	5,510	5,510	5,510
55,089	**Employee Cost**	**54,796**	**54,796**	**44,545**	**33,370**	**33,704**	**33,704**
27,369	PSHG - General Repairs	94,000	94,000	94,000	94,000	94,000	94,000
503,350	PSHG - Care and Repair	201,504	201,504	201,504	201,504	201,504	201,504
4,610	PSHG - Lead Pipe Replacement	5,000	5,000	5,000	5,000	5,000	5,000
535,329	**Property Cost**	**300,504**	**300,504**	**300,504**	**300,504**	**300,504**	**300,504**
704	Employee Related Travel	700	700	522	700	700	700
704	**Transport Cost**	**700**	**700**	**522**	**700**	**700**	**700**
0	Supplies & Services	13,000	13,000	0	12,453	11,899	11,899
(5,107)	Legal Expenses	0	0	0	0	0	0
(5,107)	**Supplies services and Admin Costs**	**13,000**	**13,000**	**0**	**12,453**	**11,899**	**11,899**
(55,497)	Grants To Other Bodies	231,000	231,000	231,000	231,000	231,000	231,000
(55,497)	**Payments to other Bodies**	**231,000**	**231,000**	**231,000**	**231,000**	**231,000**	**231,000**
530,518	**Gross Expenditure**	**600,000**	**600,000**	**576,571**	**578,027**	**577,807**	**577,807**
(600,000)	Non Specific Other Govt Grants	(600,000)	(600,000)	(576,571)	(600,000)	(600,000)	(600,000)
(600,000)	**Income**	**(600,000)**	**(600,000)**	**(576,571)**	**(600,000)**	**(600,000)**	**(600,000)**
(600,000)	**Gross Income**	**(600,000)**	**(600,000)**	**(576,571)**	**(600,000)**	**(600,000)**	**(600,000)**
(69,482)	**Net Expenditure**	**0**	**0**	**0**	**(21,973)**	**(22,193)**	**(22,193)**

Housing & Employability
Communities

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
0	Others Basic Pay	384,394	341,920	353,848	342,870	345,284	349,211
0	Others National Insurance Employers	34,726	30,772	37,760	33,111	33,818	34,196
0	Others Superannuation Employers	66,770	65,990	73,836	72,060	73,529	74,272
0	**Employee Cost**	**485,890**	**438,682**	**465,444**	**448,041**	**452,631**	**457,679**
0	Employee Related Travel	5,816	4,226	4,226	4,226	4,226	4,226
0	**Transport Cost**	**5,816**	**4,226**	**4,226**	**4,226**	**4,226**	**4,226**
0	Printing	1,100	1,100	0	0	0	0
0	Central Telephones	3,640	3,640	890	5,030	4,780	4,780
0	Hospitality	600	600	600	600	1,200	1,200
0	Supplies & Services	75,000	75,000	76,218	74,710	75,810	75,810
0	Other Admin Costs	2,230	2,230	1,000	1,980	2,230	2,230
0	Savings Target	(66,513)	0	0	0	0	0
0	**Supplies services and Admin Costs**	**16,057**	**82,570**	**78,708**	**82,320**	**84,020**	**84,020**
0	Payment to Other Bodies	253,500	253,500	253,500	394,500	394,500	394,500
0	**Payments to other Bodies**	**253,500**	**253,500**	**253,500**	**394,500**	**394,500**	**394,500**
0	**Gross Expenditure**	**761,263**	**778,978**	**801,878**	**929,087**	**935,377**	**940,425**
0	Other Accounts of the Authority	(147,250)	(147,250)	(147,250)	(147,250)	(147,250)	(147,250)
0	**Income**	**(147,250)**	**(147,250)**	**(147,250)**	**(147,250)**	**(147,250)**	**(147,250)**
0	**Gross Income**	**(147,250)**	**(147,250)**	**(147,250)**	**(147,250)**	**(147,250)**	**(147,250)**
0	**Net Expenditure**	**614,013**	**631,728**	**654,628**	**781,837**	**788,127**	**793,175**

Housing & Employability
Working4U

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
2,106,272	Others Basic Pay	2,354,069	1,871,942	1,915,264	1,948,246	1,811,807	1,834,186
52,791	Others Training Costs	41,888	41,888	41,888	41,888	42,234	42,234
122,460	Others National Insurance Employers	162,500	126,500	141,770	144,861	133,970	135,310
369,437	Others Superannuation Employers	385,429	318,429	344,698	297,040	274,708	277,455
1,000	GRFW Bonus for Training	1,965	1,965	1,965	1,965	1,965	1,965
(286)	Others Miscellaneous Staff Costs	0	0	0	0	0	0
91,601	Skillseekers Allowance	98,120	98,120	98,120	98,120	98,120	98,120
2,743,275	**Employee Cost**	**3,043,971**	**2,458,844**	**2,543,705**	**2,532,120**	**2,362,804**	**2,389,270**
7,715	Rates - Non Domestic (WDC)	0	0	0	0	0	0
7,200	Rents	0	0	0	0	0	0
6,832	Electricity	0	0	0	0	0	0
1,618	Gas	0	0	0	0	0	0
1,060	other property	636	636	2,412	700	700	700
24,425	**Property Cost**	**636**	**636**	**2,412**	**700**	**700**	**700**
0	Hire Of Vehicles	400	400	400	400	400	400
3,354	Internal Fleet Maintenance Charge	3,570	3,570	4,386	4,500	4,680	4,867
1,765	Driver Recharges	6,190	6,190	2,463	2,463	2,463	2,463
209	Diesel Internal	1,320	1,320	705	710	710	710
20,962	Other Travel Costs	23,139	23,139	20,872	21,000	21,000	21,000
23,725	Employee Related Travel	21,973	21,973	21,377	22,000	22,000	22,000
50,015	**Transport Cost**	**56,592**	**56,592**	**50,203**	**51,073**	**51,253**	**51,440**
1,243	Stationery	0	0	304	0	0	0
3,928	Books	5,398	5,398	5,398	5,398	5,398	5,398
284	Postages	7,215	7,215	492	492	492	492
0	Telephone Rentals	3,789	3,789	8,348	805	805	805
7,238	Telephones / Mobile Phones	0	0	0	4,839	4,839	4,839
0	Central Telephones	0	0	0	2,003	2,003	2,003
949	Hospitality	74	74	492	492	492	492
1,136	Membership Fees & Subscriptions	770	770	3,068	6,047	6,047	6,047
3,770	Conference Fees	2,089	2,089	2,089	2,089	2,089	2,089
329	Subsistence	260	260	574	574	574	574
392	Computer Software	500	500	500	500	500	500
645	Machine Rentals And Leasing	1,860	1,860	202	202	202	202
1,116	Small Office Equip/Computer Purch & I	527	527	527	527	527	527
13,017	Printer Costs	5,867	5,867	12,550	12,550	12,550	12,550
1,967	Clothing, Uniforms etc	1,700	1,700	1,700	1,700	1,700	1,700
6,887	Supplies & Services	5,891	5,891	7,000	1,182	1,182	1,182
247	Other Admin Costs	1,785	1,785	586	586	586	586
3,187	Misc.Expenditure	15,879	15,879	2,878	0	0	0
0	Savings Target	(736,127)	0	0	0	0	0
46,335	**Supplies services and Admin Costs**	**(682,523)**	**53,604**	**46,708**	**39,986**	**39,986**	**39,986**
613,079	Grants To Other Bodies	680,358	618,358	618,358	618,358	618,358	618,358
276,828	Payment to Other Bodies	136,051	127,051	127,051	322,751	322,751	322,751
0	Payment To Other Local Authorities	1,000	1,000	1,000	1,000	1,000	1,000
889,907	**Payments to other Bodies**	**817,409**	**746,409**	**746,409**	**942,109**	**942,109**	**942,109**
3,753,957	**Gross Expenditure**	**3,236,085**	**3,316,085**	**3,389,437**	**3,565,988**	**3,396,852**	**3,423,505**
(107,819)	Income From Other Agencies	(204,427)	(284,427)	(284,427)	(288,921)	(104,612)	(104,612)
(582,706)	D.E. Income	(455,911)	(455,911)	(455,911)	(455,911)	(455,911)	(455,911)
(140,787)	Miscellaneous Income	(124,611)	(124,611)	(124,611)	(124,611)	(124,611)	(124,611)
(46,000)	Other Accounts of the Authority	(96,612)	(96,612)	(96,612)	(96,612)	(96,612)	(96,612)
(681,693)	Income Earmarked Balances	(317,116)	(317,116)	(317,116)	(167,116)	(167,116)	(167,116)
(1,559,005)	**Income**	**(1,198,677)**	**(1,278,677)**	**(1,278,677)**	**(1,133,171)**	**(948,862)**	**(948,862)**
(1,559,005)	**Gross Income**	**(1,198,677)**	**(1,278,677)**	**(1,278,677)**	**(1,133,171)**	**(948,862)**	**(948,862)**
2,194,952	**Net Expenditure**	**2,037,408**	**2,037,408**	**2,110,760**	**2,432,817**	**2,447,990**	**2,474,643**

Regeneration

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
		£	£	£	£	£	£
Consultancy Services	78	1,000,321	996,062	993,975	980,292	989,329	999,282
Central Repairs & Maintenance	79	1,343,242	1,343,843	1,369,000	1,297,478	1,305,664	1,313,929
Corporate Assets	80	(3,029,024)	(2,894,936)	(2,812,710)	(3,218,870)	(3,239,437)	(3,277,798)
Capital Investment Team	81	0	9,912	0	0	0	0
Economic Development	82	559,956	559,956	531,056	481,813	490,493	496,920
Housing Maintenance Trading Account	83	(1,588,279)	(1,020,276)	(1,056,550)	(1,518,249)	(1,426,969)	(1,323,439)
Total for Regeneration		(1,713,784)	(1,005,439)	(975,229)	(1,977,536)	(1,880,920)	(1,791,106)

Regeneration
Consultancy Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
690,118	Others Basic Pay	824,533	824,533	815,639	769,250	746,602	754,289
337	Overtime	4,000	1,000	1,000	1,000	1,000	1,000
1,818	Others Training Costs	1,543	1,543	6,000	1,543	1,543	1,543
51,765	Others National Insurance Employers	78,027	78,027	81,805	79,913	77,616	78,397
133,133	Others Superannuation Employers	159,870	159,870	157,504	152,161	147,797	149,282
45,419	Others Agency Staff	0	0	14,000	0	0	0
2,100	Others Miscellaneous Staff Costs	750	750	0	750	750	750
924,690	**Employee Cost**	**1,068,723**	**1,065,723**	**1,075,948**	**1,004,617**	**975,308**	**985,261**
589	Repairs & Maintenance Dept Responsibility	0	0	0	0	0	0
589	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
8,815	Employee Related Travel	7,000	7,000	8,000	8,000	8,000	8,000
8,815	**Transport Cost**	**7,000**	**7,000**	**8,000**	**8,000**	**8,000**	**8,000**
1,983	Printing	1,100	1,100	1,699	1,100	1,100	1,100
116	Publications	1,000	1,000	1,000	1,000	1,000	1,000
901	Telephone Rentals	2,000	2,000	2,000	1,250	1,250	1,250
580	Membership Fees & Subscriptions	2,500	1,500	1,500	1,500	1,500	1,500
8,059	Small Office Equip/Computer Purch & Repai	500	500	500	500	500	500
469	Clothing, Uniforms etc	1,500	1,500	1,500	1,500	1,500	1,500
3,945	Supplies & Services	1,000	1,000	1,251	1,000	1,000	1,000
16,053	**Supplies services and Admin Costs**	**9,860**	**8,600**	**9,450**	**7,850**	**7,850**	**7,850**
52,263	Other Accounts of the Authority	36,000	36,000	36,000	36,000	36,000	36,000
52,263	**Payments to other Bodies**	**36,000**	**36,000**	**36,000**	**36,000**	**36,000**	**36,000**
1,002,410	**Gross Expenditure**	**1,121,583**	**1,117,323**	**1,129,398**	**1,056,467**	**1,027,158**	**1,037,111**
(45,489)	Int Rech - Staff Costs	(121,262)	(121,261)	(135,423)	(76,175)	(37,829)	(37,829)
(45,489)	**Income**	**(121,262)**	**(121,261)**	**(135,423)**	**(76,175)**	**(37,829)**	**(37,829)**
(45,489)	**Gross Income**	**(121,262)**	**(121,261)**	**(135,423)**	**(76,175)**	**(37,829)**	**(37,829)**
956,921	**Net Expenditure**	**1,000,321**	**996,062**	**993,975**	**980,292**	**989,329**	**999,282**

Regeneration
Central Repairs & Maintenance

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
687,699	Others Basic Pay	1,047,500	1,047,500	622,100	638,912	645,354	651,885
36,470	Overtime	55,000	55,000	38,250	34,950	34,950	34,950
0	Others Training Costs	390	390	390	390	390	390
53,325	Others National Insurance Employers	99,967	99,968	64,700	66,131	66,774	67,417
114,948	Others Superannuation Employers	174,400	174,400	106,100	113,738	114,839	115,930
(19,935)	Others Miscellaneous Staff Costs	500	500	(19,400)	500	500	500
872,507	**Employee Cost**	**1,377,757**	**1,377,758**	**812,140**	**854,621**	**862,807**	**871,072**
1,546,822	Central Repairs	1,205,500	1,205,500	1,205,500	1,085,500	1,085,500	1,085,500
49,483	Dso Allocation - Depot	48,733	48,733	47,500	47,220	47,220	47,220
1,596,305	**Property Cost**	**1,254,233**	**1,254,233**	**1,253,000**	**1,132,720**	**1,132,720**	**1,132,720**
12,927	Hire Of Vehicles	12,300	12,300	12,300	12,300	12,300	12,300
5,505	Internal Fleet Maintenance Charge	8,500	8,500	6,000	5,700	5,700	5,700
8,833	Leased Plant	11,000	11,000	15,000	11,000	11,000	11,000
325	Tyres	500	500	500	500	500	500
9,265	Diesel Internal	12,942	12,942	8,000	9,000	9,000	9,000
0	Insurance Excess	1,050	1,050	0	0	0	0
3,287	Repair/Maint Veh & Plant	2,000	2,000	2,000	2,000	2,000	2,000
2,122	Employee Related Travel	0	0	4,360	4,500	4,500	4,500
231	Other Transport Costs External	1,000	1,000	500	500	500	500
42,495	**Transport Cost**	**49,292**	**49,292**	**48,660**	**45,500**	**45,500**	**45,500**
873	Mobile Phones	500	500	1,200	637	637	637
1,125	Computer Software	0	0	0	0	0	0
801	Machine Rentals And Leasing	1,500	1,500	800	800	800	800
2,486	Tools & Equipment (Repairs & Maintenance)	1,500	1,500	1,500	1,500	1,500	1,500
0	Purchase of Tools & Equipment	1,000	1,000	1,000	1,000	1,000	1,000
0	Clothing, Uniforms etc	500	500	500	500	500	500
78	Supplies & Services	500	500	500	500	500	500
128,029	Direct Purchases	191,200	191,200	121,500	130,800	130,800	130,800
378,602	Stock	183,500	184,100	224,300	228,900	228,900	228,900
19,133	Payment to Contractors	36,600	36,600	19,000	20,000	20,000	20,000
531,127	**Supplies services and Admin Costs**	**416,800**	**417,400**	**370,300**	**384,637**	**384,637**	**384,637**
3,042,434	**Gross Expenditure**	**3,098,082**	**3,098,683**	**2,484,100**	**2,417,478**	**2,425,664**	**2,433,929**
(1,115,084)	Sales General	(1,724,840)	(1,724,840)	(1,057,600)	(1,090,000)	(1,090,000)	(1,090,000)
(28,586)	Miscellaneous Income	(30,000)	(30,000)	(57,500)	(30,000)	(30,000)	(30,000)
(1,143,670)	**Income**	**(1,754,840)**	**(1,754,840)**	**(1,115,100)**	**(1,120,000)**	**(1,120,000)**	**(1,120,000)**
(1,143,670)	**Gross Income**	**(1,754,840)**	**(1,754,840)**	**(1,115,100)**	**(1,120,000)**	**(1,120,000)**	**(1,120,000)**
1,898,764	**Net Expenditure**	**1,343,242**	**1,343,843**	**1,369,000**	**1,297,478**	**1,305,664**	**1,313,929**

Regeneration
Corporate Assets

OUTTURN 2015/2016 £	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017 £	REVISED ESTIMATE 2016/2017 £	DRAFT BOOK PROBABLE 2016/2017 £	ESTIMATE 2017/2018 £	ESTIMATE 2018/2019 £	ESTIMATE 2019/2020 £
844,461	Others Basic Pay	896,287	896,287	852,133	749,214	756,909	764,683
1,160	Overtime	250	250	1,105	250	250	250
2,251	Others Training Costs	0	0	0	0	0	0
64,193	Others National Insurance Employers	95,909	86,727	84,276	85,664	86,251	86,908
164,325	Others Superannuation Employers	170,362	170,362	167,796	151,093	152,689	154,375
(380)	Others Miscellaneous Staff Costs	2,000	2,000	2,872	2,000	2,000	2,000
1,076,010	**Employee Cost**	**1,164,808**	**1,155,626**	**1,108,182**	**988,221**	**998,099**	**1,008,216**
205,376	Rates - Non Domestic (WDC)	173,000	173,000	173,000	146,000	146,000	146,000
18,500	Rents	18,500	18,500	18,500	18,500	18,500	18,500
3,668	Council Tax Payments	0	0	0	0	0	0
2,040	Repairs & Maintenance Dept Responsi	0	0	0	0	0	0
31,067	Electricity	32,196	32,196	32,196	33,221	33,221	33,221
12,610	Gas	19,526	13,526	13,526	14,112	14,112	14,112
8,782	Contract Cleaning	13,000	9,000	9,000	9,000	9,000	9,000
18,641	Upkeep Of Grounds	22,000	22,000	22,000	23,000	23,000	23,000
149,366	Rep & Maintenance	154,000	154,000	154,000	154,000	154,000	154,000
33,992	Security & Patrols Contracts	0	0	0	0	0	0
6,842	Other Property Costs	400	400	712	400	400	400
490,884	**Property Cost**	**432,622**	**422,622**	**422,934**	**398,233**	**398,233**	**398,233**
9,106	Employee Related Travel	7,600	6,870	7,448	9,100	9,100	9,100
9,106	**Transport Cost**	**7,600**	**6,870**	**7,448**	**9,100**	**9,100**	**9,100**
46	Stationery	0	0	0	0	0	0
75	Publications	0	0	0	0	0	0
6,988	Advertising	15,000	15,000	15,000	15,000	15,000	15,000
4,178	Telephone - Calls	2,900	2,900	2,900	3,400	3,400	3,400
910	Conference Fees	800	800	800	800	800	800
24,990	Computer Software	0	0	0	0	0	0
6,835	Supplies & Services	44,788	44,788	44,947	44,788	44,788	44,788
43,360	Legal Expenses	2,200	2,200	4,400	2,200	2,200	2,200
6,552	Capital Schemes Maintenance	6,552	6,552	6,552	6,552	6,552	6,552
2,825	Other Admin Costs	20,000	20,000	20,000	20,000	20,000	20,000
(87,695)	Development & Modernisation	(200,000)	(200,000)	(200,000)	(300,000)	(300,000)	(300,000)
2,950	Consultants Fees General	0	0	0	0	0	0
12,014	**Supplies services and Admin Costs**	**(107,760)**	**(107,760)**	**(105,401)**	**(207,260)**	**(207,260)**	**(207,260)**
398,842	Payment to Other Bodies	368,285	368,285	369,577	368,285	368,285	368,285
398,842	**Payments to other Bodies**	**368,285**	**368,285**	**369,577**	**368,285**	**368,285**	**368,285**
1,986,856	**Gross Expenditure**	**1,865,555**	**1,845,643**	**1,802,740**	**1,556,579**	**1,566,457**	**1,576,574**
(82,320)	Income From Other Agencies	(12,811)	(12,811)	0	0	0	0
(25,000)	Non Specific Other Govt Grants	0	0	0	0	0	0
(35,164)	Rent Other	(5,900)	(5,900)	(5,900)	(5,900)	(5,900)	(5,900)
(3,814,170)	Rents Shops & Offices	(4,059,916)	(4,059,916)	(3,967,585)	(4,128,622)	(4,158,200)	(4,205,930)
(33,049)	Other Fees	(9,810)	(9,810)	0	0	0	0
0	Income From Private Parties	(154,000)	0	(22,621)	(22,750)	(22,879)	(22,879)
(30,900)	Miscellaneous Income	(7,280)	(7,280)	(7,280)	(7,280)	(7,280)	(7,280)
(326)	Other Accounts of the Authority	(175,451)	(175,451)	(142,646)	(141,486)	(142,225)	(142,972)
(488,124)	Int Rech - Staff Costs	(469,411)	(469,411)	(469,418)	(469,411)	(469,410)	(469,411)
(4,509,053)	**Income**	**(4,894,579)**	**(4,740,579)**	**(4,615,450)**	**(4,775,449)**	**(4,805,894)**	**(4,854,372)**
(4,509,053)	**Gross Income**	**(4,894,579)**	**(4,740,579)**	**(4,615,450)**	**(4,775,449)**	**(4,805,894)**	**(4,854,372)**
(2,522,197)	**Net Expenditure**	**(3,029,024)**	**(2,894,936)**	**(2,812,710)**	**(3,218,870)**	**(3,239,437)**	**(3,277,798)**

Regeneration
Capital Investment Team

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
427,297	Others Basic Pay	0	442,454	418,884	410,531	414,635	418,886
35,647	Others National Insurance Employers	0	46,093	44,772	44,658	45,107	45,559
82,463	Others Superannuation Employers	0	85,388	80,844	79,227	80,019	80,839
1,468	Others Miscellaneous Staff Costs	0	0	0	0	0	0
546,875	**Employee Cost**	**0**	**573,935**	**544,500**	**534,416**	**539,761**	**545,284**
0	Employee Related Travel	0	6,630	5,900	5,900	5,900	5,900
0	**Transport Cost**	**0**	**6,630**	**5,900**	**5,900**	**5,900**	**5,900**
1,453	Mobile Phones	0	1,500	1,500	1,500	1,500	1,500
903	Hospitality	0	0	0	0	0	0
441	Subsistence	0	0	0	0	0	0
24	Tools & Equipment (Repairs & Maintenance	0	0	0	0	0	0
494	Clothing, Uniforms etc	0	0	0	0	0	0
206	Office/Computer Supplies	0	500	500	500	500	500
944	Supplies & Services	0	2,200	2,200	2,200	2,200	2,200
399	Other Admin Costs	0	500	500	500	500	500
4,864	**Supplies services and Admin Costs**	**0**	**4,700**	**4,700**	**4,700**	**4,700**	**4,700**
551,739	**Gross Expenditure**	**0**	**585,265**	**555,100**	**545,016**	**550,361**	**555,884**
(557,030)	Int Rech - Staff Costs	0	(575,353)	(555,100)	(545,016)	(550,361)	(555,884)
(557,030)	**Income**	**0**	**(575,353)**	**(555,100)**	**(545,016)**	**(550,361)**	**(555,884)**
(557,030)	**Gross Income**	**0**	**(575,353)**	**(555,100)**	**(545,016)**	**(550,361)**	**(555,884)**
(5,291)	**Net Expenditure**	**0**	**9,912**	**0**	**0**	**0**	**0**

Regeneration
Economic Development

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
543,063	Others Basic Pay	661,783	661,783	583,679	552,157	562,617	569,468
44,108	Others National Insurance Employers	59,923	59,923	59,151	55,221	56,263	56,947
109,647	Others Superannuation Employers	127,745	127,745	112,650	111,706	113,777	115,152
696,818	**Employee Cost**	**849,451**	**849,451**	**755,480**	**719,084**	**732,657**	**741,567**
0	Rates - Non Domestic (WDC)	20,000	20,000	5,000	10,000	10,000	10,000
127	Electricity	83	83	83	127	127	127
127	**Property Cost**	**20,083**	**20,083**	**5,083**	**10,127**	**10,127**	**10,127**
4,087	Employee Related Travel	3,250	3,250	3,394	3,550	3,550	3,550
4,087	**Transport Cost**	**3,250**	**3,250**	**3,394**	**3,550**	**3,550**	**3,550**
690	Stationery	1,200	1,200	1,200	1,200	1,200	1,200
17,137	Publicity & Promotions	0	0	1,650	0	0	0
2,057	Telephone - Calls	7,350	7,350	5,700	3,350	3,350	3,350
0	Mobile Phones	5,500	5,500	0	0	0	0
341	Hospitality	500	500	500	500	500	500
1,290	Conference Fees	1,000	1,000	1,000	1,000	1,000	1,000
2,468	Supplies & Services	1,045	1,045	1,045	1,045	1,045	1,045
23,983	**Supplies services and Admin Costs**	**16,595**	**16,595**	**11,095**	**7,095**	**7,095**	**7,095**
331,597	Payment to Other Bodies	621,557	621,557	334,662	323,049	320,615	320,615
93,378	Scheme Allocation - Other Initiatives	150,770	150,770	150,770	150,770	150,770	150,770
131,086	Other Funding	60,000	60,000	60,000	60,000	60,000	60,000
8,100	Strategic Regeneration Fund	0	0	0	0	0	0
187,585	Youth Employment Grant	0	0	12,615	0	0	0
368,460	Town Centre Regeneration Fund	33,550	33,550	33,550	33,550	33,550	33,550
1,120,206	**Payments to other Bodies**	**865,877**	**865,877**	**591,597**	**567,369**	**564,935**	**564,935**
1,845,221	**Gross Expenditure**	**1,755,256**	**1,755,256**	**1,366,649**	**1,307,225**	**1,318,364**	**1,327,274**
(238,209)	Non Specific Other Govt Grants	(508,700)	(508,700)	(592,155)	(579,540)	(579,540)	(579,540)
(518,061)	Miscellaneous Income	(579,540)	(579,540)	(136,378)	(137,742)	(139,120)	(140,511)
(106,551)	Int Rech - Staff Costs	(107,060)	(107,060)	(107,060)	(108,130)	(109,211)	(110,303)
(862,821)	**Income**	**(1,195,300)**	**(1,195,300)**	**(835,593)**	**(825,412)**	**(827,871)**	**(830,354)**
(862,821)	**Gross Income**	**(1,195,300)**	**(1,195,300)**	**(835,593)**	**(825,412)**	**(827,871)**	**(830,354)**
982,400	**Net Expenditure**	**559,956**	**559,956**	**531,056**	**481,813**	**490,493**	**496,920**

Regeneration
Housing Maintenance Trading Account

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
£		£	£	£	£	£	£
11,048,136	Employee Cost	12,071,622	12,639,622	12,183,550	12,664,507	12,766,787	12,870,317
89,476	Property Cost	115,000	115,000	90,000	60,000	60,000	60,000
997,134	Transport Cost	1,165,349	1,165,351	1,109,000	1,042,050	1,042,050	1,042,050
4,878,799	Supplies services and Admin Costs	5,246,450	5,246,450	5,744,600	5,498,344	5,498,344	5,498,344
0	Payments to other Bodies	0	0	0	114,550	114,550	114,550
862,912	Support Services	860,000	860,000	863,000	863,000	863,000	863,000
17,876,457	Gross Expenditure	19,458,421	20,026,423	19,990,150	20,242,451	20,344,731	20,448,261
(18,551,156)	Income	(21,051,700)	(21,051,700)	(21,051,700)	(21,765,700)	(21,776,700)	(21,776,700)
(18,551,156)	Gross Income	(21,051,700)	(21,051,700)	(21,051,700)	(21,765,700)	(21,776,700)	(21,776,700)
0	Capital Financing Costs	5,000	5,001	5,000	5,000	5,000	5,000
(674,699)	Net Expenditure	(1,588,279)	(1,020,276)	(1,056,550)	(1,518,249)	(1,426,969)	(1,323,439)

Miscellaneous Services

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	ESTIMATE 2018/2019	ESTIMATE 2019/2020
		£	£	£	£	£	£
Sundry Services	**85**	**1,857,952**	**1,747,973**	**1,902,522**	**3,121,614**	**2,429,838**	**1,356,711**
Members Allowances	**86**	**563,922**	**563,922**	**563,922**	**569,579**	**574,883**	**579,883**
CPP	**87**	**460,914**	**460,914**	**460,914**	**460,914**	**460,914**	**460,914**
European Employability	**88**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**
CE, Directors, Strategic Leads	**89**	**1,263,173**	**1,263,173**	**1,300,073**	**1,276,935**	**1,288,190**	**1,300,190**
Total for Miscellaneous Services		**4,655,961**	**4,545,982**	**4,737,431**	**5,939,042**	**5,263,825**	**4,207,698**

Miscellaneous Services
Sundry Services

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/17	REVISED ESTIMATE 2016/17	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/20
£		£	£	£	£	£	
0	Corporate Staff Savings Target	(555,000)	(555,000)	0	(261,000)	(261,000)	(261,000)
3,239	Others Basic Pay	2,000	2,000	2,000	2,000	2,000	2,000
2,695,830	Others Pension Increases	2,896,938	2,896,938	2,950,000	3,000,000	3,000,000	3,100,000
0	SOF/Trawl saving	(150,000)	(150,000)	0	0	0	0
0	Future Operating Model	(796,714)	(638,714)	(442,000)	(432,223)	(432,091)	(431,959)
0	Customer Services Saving	0	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
0	Clerical & Admin Review	(159,000)	(159,000)	(159,000)	0	0	0
0	Trade Union Facility Time	(11,878)	(11,878)	0	0	0	0
14,233	Others Inservice Death	75,890	75,890	75,890	75,890	75,890	75,890
2,713,302	**Employee Cost**	**1,302,236**	**1,360,236**	**2,326,890**	**2,284,667**	**2,284,799**	**2,384,931**
0	Pooled Cars Target Saving	(26,700)	(26,700)	(26,700)	(26,700)	(26,700)	(26,700)
0	**Transport Cost**	**(26,700)**	**(26,700)**	**(26,700)**	**(26,700)**	**(26,700)**	**(26,700)**
1,204,597	Insurance	1,092,353	1,092,353	1,092,353	903,944	903,944	903,944
50,645	Hospitality	7,000	7,000	7,000	7,000	7,000	7,000
8,652	Provost Hospitality	32,203	32,203	32,000	32,000	32,000	32,000
0	Community Council Support	2,000	2,000	2,000	2,000	2,000	2,000
179,825	Elections	205,000	205,000	205,000	142,000	0	0
(94,297)	Misc.Expenditure	24,724	28,745	55,424	352,505	782,774	584,668
0	Apprenticeship Levy	0	0	0	680,000	680,000	680,000
0	Training Savings target	0	0	0	(42,949)	(42,949)	(42,949)
327,081	Audit Fees	280,670	280,670	280,670	257,670	257,670	257,670
62,575	Contribution To COSLA	62,080	62,080	63,201	63,201	63,201	63,201
1,739,078	**Supplies services & Admin**	**1,706,030**	**1,710,051**	**1,737,648**	**2,397,371**	**2,685,640**	**2,487,534**
9,106	Grants To Vol Orgs	12,000	12,000	12,000	12,000	12,000	12,000
216,969	Grants General	200,000	200,000	200,000	200,000	200,000	200,000
147,345	Elderly Grant Payment	150,000	150,000	150,000	150,000	150,000	150,000
51,740	Payment to Other Bodies	50,002	50,002	50,000	50,000	50,000	50,000
52,880	Disclosure Scotland	72,434	72,434	72,434	52,434	52,434	52,434
150,000	Womans Aid	0	150,000	150,000	150,000	150,000	150,000
150,000	Contribution to CTRS	150,000	150,000	150,000	150,000	150,000	150,000
75,000	Modern Apprentices	75,000	75,000	75,000	75,000	75,000	75,000
0	Shared Services	(500,000)	(500,000)	(13,000)	(500,000)	(1,000,000)	(1,500,000)
853,040	**Payments to other Bodies**	**209,436**	**359,436**	**846,434**	**339,434**	**(160,566)**	**(660,566)**
5,305,420	**Gross Expenditure**	**3,217,702**	**3,429,723**	**4,884,272**	**4,994,772**	**4,783,173**	**4,185,199**
(1,345,541)	Miscellaneous Income	(1,359,750)	(1,681,750)	(2,981,750)	(1,873,158)	(2,353,335)	(2,828,488)
(1,345,541)	**Income**	**(1,359,750)**	**(1,681,750)**	**(2,981,750)**	**(1,873,158)**	**(2,353,335)**	**(2,828,488)**
(1,167,865)	**Gross Income**	**(1,359,750)**	**(1,681,750)**	**(2,981,750)**	**(1,873,158)**	**(2,353,335)**	**(2,828,488)**
3,959,879	**Total Sundry Services**	**1,857,952**	**1,747,973**	**1,902,522**	**3,121,614**	**2,429,838**	**1,356,711**

Miscellaneous Services
Members Allowances

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/17	REVISED ESTIMATE 2016/17	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/20
£		£	£	£	£	£	£
439,282	Others Basic Pay	443,468	443,468	443,468	447,903	452,381	456,781
30,744	Others National Insurance	32,325	32,325	32,325	32,810	33,138	33,338
47,643	Others Superannuation	49,079	49,079	49,079	49,816	50,314	50,714
512,694	**Employee Cost**	**524,872**	**524,872**	**524,872**	**530,529**	**535,833**	**540,833**
1,610	Fixtures & Fittings	0	0	0	0	0	0
1,610	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
795	Fleet Maintenance Charge	1,000	1,000	1,000	1,000	1,000	1,000
446	Diesel	1,382	1,382	1,382	1,382	1,382	1,382
212	Other Transport Costs	0	0	0	0	0	0
1,453	**Transport Cost**	**2,382**	**2,382**	**2,382**	**2,382**	**2,382**	**2,382**
1,412	Books	0	0	0	0	0	0
14	Postages	700	700	700	700	700	700
493	Advertising	2,200	2,200	2,200	2,200	2,200	2,200
6,386	Telephones / Mobile Phones	6,500	6,500	6,500	6,500	6,500	6,500
773	Hospitality	0	0	0	0	0	0
164	Membership Fees	1,400	1,400	1,400	1,400	1,400	1,400
478	Conference Fees	1,800	1,800	1,800	1,800	1,800	1,800
182	Small Office Equip/Computer	600	600	600	600	600	600
963	Printer - Lease	1,926	1,926	1,926	1,926	1,926	1,926
1,563	Printer - Copy Costs	2,174	2,174	2,174	2,174	2,174	2,174
1,007	Office/Computer Supplies	1,000	1,000	1,000	1,000	1,000	1,000
908	Supplies & Services	500	500	500	500	500	500
3,610	Members Surgeries	2,000	2,000	2,000	2,000	2,000	2,000
9,759	Members Trav & Subs	12,630	12,630	12,630	12,630	12,630	12,630
5,249	Members Other Costs	3,000	3,000	3,000	3,000	3,000	3,000
0	JP Expenses	238	238	238	238	238	238
32,961	**Supplies & Admin**	**36,668**	**36,668**	**36,668**	**36,668**	**36,668**	**36,668**
548,718	**Gross Expenditure**	**563,922**	**563,922**	**563,922**	**569,579**	**574,883**	**579,883**
547,108	**Total Members Allowance**	**563,922**	**563,922**	**563,922**	**569,579**	**574,883**	**579,883**

Miscellaneous Services
CPP

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/17	REVISED ESTIMATE 2016/17	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/20
£		£	£	£	£	£	£
324,778	Grants to Other bodies	174,817	174,817	174,817	174,817	174,817	174,817
232,753	Other Accounts of the Authority	286,097	286,097	286,097	286,097	286,097	286,097
557,531	**Payments to Other Bodies**	**460,914**	**460,914**	**460,914**	**460,914**	**460,914**	**460,914**
557,531	**Gross Expenditure**	**460,914**	**460,914**	**460,914**	**460,914**	**460,914**	**460,914**
557,531	**Total CPP**	**460,914**	**460,914**	**460,914**	**460,914**	**460,914**	**460,914**

Miscellaneous Services
European Employability

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/17	REVISED ESTIMATE 2016/17	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/20
£		£	£	£	£	£	£
510,000	Other Accounts of the Authority	510,000	510,000	510,000	510,000	510,000	510,000
510,000	**Payments to Other Bodies**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**
510,000	**Gross Expenditure**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**
510,000	**Total European Employability**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**

Miscellaneous Services
Chief Executive, Directors and Strategic Leads

OUTTURN 2015/2016	DESCRIPTION	ORIGINAL ESTIMATE 2016/17	REVISED ESTIMATE 2016/17	DRAFT BOOK PROBABLE 2016/17	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/20
£		£	£	£	£	£	£
1,052,147	Others Basic Pay	903,270	903,270	930,270	913,803	922,037	931,037
110,499	Others National Insurance	129,359	129,359	133,359	130,501	131,558	132,858
203,042	Others Superannuation	200,771	200,771	206,671	202,858	204,822	206,522
1,365,688	**Employee Cost**	**1,233,400**	**1,233,400**	**1,270,300**	**1,247,162**	**1,258,417**	**1,270,417**
5,690	Employee Related Travel	6,425	6,425	6,425	6,425	6,425	6,425
5,690	**Transport Cost**	**6,425**	**6,425**	**6,425**	**6,425**	**6,425**	**6,425**
6,404	Telephones	6,250	6,250	6,250	6,250	6,250	6,250
7,650	Hospitality	2,000	2,000	2,000	2,000	2,000	2,000
1,335	Membership Fees & Subscriptions	6,847	6,847	6,847	6,847	6,847	6,847
3,165	Conference Fees	7,670	7,670	7,670	7,670	7,670	7,670
1,940	Supplies & Services	581	581	581	581	581	581
20,494	**Supplies services & Admin**	**23,348**	**23,348**	**23,348**	**23,348**	**23,348**	**23,348**
1,391,872	**Gross Expenditure**	**1,263,173**	**1,263,173**	**1,300,073**	**1,276,935**	**1,288,190**	**1,300,190**
1,391,872	**Total CE, Exec. Directors & Strategic Leads**	**1,263,173**	**1,263,173**	**1,300,073**	**1,276,935**	**1,288,190**	**1,300,190**

SUMMARY HSCP BUDGET

Health & Social Care Partnership

DESCRIPTION	ORIGINAL ESTIMATE 2016/2017	REVISED ESTIMATE 2016/2017	DRAFT BOOK PROBABLE 2016/2017	ESTIMATE 2017/2018	INDICATIVE ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020
	£	£	£	£	£	£
WDC CJ Partnership	0	0	0	0	0	0
Strategy, Planning & Health Improvement	1,079,590	1,022,144	1,009,140	1,057,299	1,066,936	1,076,670
Residential Accommodation for Young Peopl	3,361,990	3,361,794	3,467,639	3,593,717	3,614,621	3,635,792
Community Placements	3,429,462	3,429,376	3,305,433	3,471,580	3,491,350	3,491,350
Residential Schools	846,391	846,391	872,960	637,428	637,428	637,428
Childcare Operations	4,079,884	3,840,040	3,877,853	3,862,961	3,900,218	3,937,422
Other Services - Young People	3,868,593	3,845,111	3,834,545	3,894,624	3,914,406	3,934,183
WDC Residential for Older People	5,765,682	5,845,170	5,982,130	5,724,809	5,307,899	5,221,699
External Residential for Older People	7,497,044	7,417,044	7,416,761	8,257,130	8,737,710	9,002,757
Sheltered Housing	1,470,624	1,470,624	1,360,285	1,471,346	1,471,671	1,486,351
Day Centres - Older People	1,044,899	1,044,823	1,142,639	1,100,553	1,103,283	1,110,413
Meals on Wheels	81,825	39,541	36,830	39,935	39,935	40,711
Community Alarms	135,750	135,750	137,653	130,904	124,716	118,208
Community Health Operations	2,697,204	2,692,333	2,710,748	2,643,613	2,669,868	2,694,831
Residential - Learning Disability	9,488,384	9,512,967	9,467,107	9,457,930	9,665,951	9,628,282
Physical Disability	2,460,263	2,460,263	2,345,431	2,440,572	2,675,249	2,670,131
Day Centres - Learning Disability	1,576,403	1,576,313	1,621,736	1,900,187	1,913,075	1,926,113
HSCP HQ	(1,208,466)	(966,921)	(1,068,574)	(3,222,835)	(3,121,553)	(3,234,142)
Mental Health	2,219,848	2,219,816	2,180,800	2,261,580	2,250,052	2,239,022
Homecare	10,538,867	10,581,135	10,677,401	10,773,154	10,820,555	10,891,696
Addiction Services	1,104,622	1,161,674	1,156,871	1,169,048	1,174,579	1,170,032
Older People's Change Fund	0	0	0	0	0	0
Health & Social Care Partnership	61,538,859	61,535,388	61,535,388	60,665,535	61,457,949	61,678,949

HRA BUDGET

HRA

OUTTURN 2015/2016	DESCRIPTION	ESTIMATE 2016/17	PROBABLE 2016/17	ESTIMATE 2017/18
£000		£000	£000	£000
5,141	Employee Costs	5,531	5,130	5,736
1,430	Property Costs	1,845	1,811	1,819
106	Transport costs	125	106	105
338	Supplies, Services & Admin Costs	354	366	327
2,090	Support Costs	2,161	2,141	2,141
153	Other Expenditure	183	146	157
12,147	Repairs & Maintenance	12,071	11,826	11,716
1,113	Bad Debt Provision	1,060	1,113	1,113
406	Counicl Tax on Voids	385	388	326
1,373	Lost rents	1,070	953	887
15,399	Loan Charges & CFCR	17,992	17,992	19,222
39,696	**GROSS EXPENDITURE**	**42,777**	**41,972**	**43,549**
(39,005)	Houses	(39,902)	(39,861)	(39,722)
(228)	Lock Ups	(227)	(225)	(227)
(1,087)	Factoring & Insurance	(1,083)	(1,115)	(1,136)
(132)	Other Rents	(138)	(138)	(143)
(46)	Interest on revenue Balances	(40)	(46)	(46)
(221)	Miscellaneous Income	(112)	(143)	(143)
(984)	Reallocated Salaries	(1,275)	(948)	(1,242)
(41,703)	**GROSS INCOME**	**(42,777)**	**(42,476)**	**(42,659)**
(2,007)	**NET EXPENDITURE**	**0**	**(504)**	**890**

GENERAL SERVICES
CAPITAL BUDGET

CAPITAL SUMMARY

DESCRIPTION	ORIGINAL ESTIMATE 2016/17	REVISED ESTIMATE 2016/17	PROBABLE 2016/17	ESTIMATE 2017/18	ESTIMATE 2018/19	ESTIMATE 2019/20
	£000	£000	£000	£000	£000	£000
Resources	25	52	44	8	0	0
Regulatory	0	15	15	10	30	0
People and Transformation	2,007	1,911	1,897	807	1,122	775
Communications, Culture and Technoloç	648	661	552	119	10	0
Education, Learning and Attainment	21,675	25,402	20,076	19,528	8,953	7,000
Environment and Neighbourhood	33,186	36,143	24,341	20,286	16,321	12,899
Housing and Communities	1,134	1,129	504	1,125	0	0
Regeneration	26,844	29,208	17,081	28,989	13,246	15,739
Health and Social Care Partnership	9,445	9,934	9,923	7,031	5,229	933
Central Costs	2,512	2,522	2,512	2,682	2,682	2,562
General Services Capital	**97,476**	**106,977**	**76,945**	**80,585**	**47,593**	**39,908**
HRA Capital	**27,321**	**28,425**	**19,211**	**28,037**	**23,850**	**34,995**
Gross Income	(124,797)	(135,402)	(96,156)	(108,622)	(71,443)	(74,903)
Net Position	**0**	**0**	**0**	**0**	**0**	**0**

GENERAL SERVICES CAPITAL
STRATEGIC LEAD SUMMARY

OUTTURN 2015/16 £000	DESCRIPTION	ORIGINAL ESTIMATE 2016/17 £000	REVISED ESTIMATE 2016/17 £000	PROBABLE 2016/17 £000	ESTIMATE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000
14	Civiva Corporate Fraud Module Upgrades	0	0	0	0	0	0
2	Agresso Upgrade	0	14	6	8	0	0
0	Valuation Joint Board	25	25	25	0	0	0
10	Electronic Insurance System	0	13	13	0	0	0
26	**Resources**	**25**	**52**	**44**	**8**	**0**	**0**
13	Securing Comms with un-trusted 3rd Parties	0	0	0	0	0	0
14	E Building Standards	0	15	15	0	0	0
6	Noise Monitoring Equipment	0	0	0	10	0	0
0	Air Quality Monitoring	0	0	0	0	30	0
33	**Regulatory**	**0**	**15**	**15**	**10**	**30**	**0**
938	ICT Modernisation / Infrastructure - ICT	1,791	1,722	1,722	613	922	575
0	ICT Core Infrastructure/ ICT Security & DR	0	0	0	0	200	200
14	ICT Helpdesk	0	0	0	0	0	0
41	ICT Security/PSN Compliance	0	0	0	0	0	0
23	Workforce Management System	18	15	1	14	0	0
204	ICT Security and DR	180	156	156	180	0	0
0	Free wi-fi in libraries, new care homes and one stop sh	18	18	18	0	0	0
1,220	**People and Transformation**	**2,007**	**1,911**	**1,897**	**807**	**1,122**	**775**
57	Capital Spend - Pool Cars	60	0	0	0	0	0
33	Civic Heart Works	38	63	63	0	0	0
0	Antonine Wall	10	43	34	19	10	0
4	New Intranet CMS (Content Management System.)	0	4	4	0	0	0
5	Customer & Community Services ICT Upgrade	0	11	11	0	0	0
0	Upgrade of Clydebank Library	500	500	400	100	0	0
0	Automated Switchboard Technology	40	40	40	0	0	0
99	**Communications, Culture and Technology**	**648**	**661**	**552**	**119**	**10**	**0**
35	Fine Art Conservation Programme	0	0	0	0	0	0
316	Education ICT	0	0	0	0	0	0
19	Bonhill and Goldenhill New Builds	0	88	91	0	0	0
1,275	Lennox and St Ronan's	477	306	306	0	0	0
881	Schools Estate Improvement Plan	3,504	4,619	4,619	5,000	8,000	7,000
3,724	Kilpatrick School - New Build	4,964	5,654	5,654	870	20	0
1,231	OLSP - New Build	250	250	780	490	10	0
6,106	Aitkenbar PS, St Peters PS, Andrew Cameron EE&CC	1,854	3,405	3,373	488	10	0
1,063	Haldane PS, St Kessog's PS, Jamestown PS & EECC	8,300	8,091	4,488	10,000	913	0
546	Children and Young Persons / Early Years	1,326	1,989	507	1,482	0	0
0	Choices Programme	750	750	2	748	0	0
0	Invest in Chromebooks for Schools	250	250	256	0	0	0
0	New Levenvale Primary School All Weather Pitch	0	0	0	250	0	0
0	New MUGA for St. Patricks Primary School and playgr	0	0	0	200	0	0
15,196	**Education, Learning and Attainment**	**21,675**	**25,402**	**20,076**	**19,528**	**8,953**	**7,000**
16,574	**Transformation and Public Service Reform**	**24,355**	**28,041**	**22,584**	**20,472**	**10,115**	**7,775**

GENERAL SERVICES CAPITAL
STRATEGIC LEAD SUMMARY

OUTTURN 2015/16 £000	DESCRIPTION	ORIGINAL ESTIMATE 2016/17 £000	REVISED ESTIMATE 2016/17 £000	PROBABLE 2016/17 £000	ESTIMATE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000
207	Flood Study Funding - Knowles, Gruggies & Leven	80	124	124	0	0	0
114	Infrastructure - Flooding	100	100	100	100	100	100
2,989	Infrastructure - Roads	2,580	2,172	2,172	2,580	2,580	3,180
0	Protective overcoating to 4 over bridges, River Leven	0	0	0	0	270	0
49	Gruggies Burn Flood Prevention Scheme	412	524	55	469	6,900	7,500
86	Flood Risk Management	350	350	350	350	350	350
3,452	Energy efficient street lighting apparatus	300	500	500	0	0	0
0	Auld Street Clydebank - Bond	287	287	50	237	0	0
122	Cycling, Walking and Safer Streets	68	68	68	76	76	76
121	Footways/Cycle Path upgrades	100	114	114	100	100	100
8	A814 Castle Street Junction Phase 2	0	14	14	0	0	0
640	SPT	0	145	145	0	0	0
17	Turnberry Homes	0	7	7	0	0	0
0	Strathleven Park and Ride Car Park	425	425	140	145	0	0
0	Street Lighting and asssociated electrical infrastructure	500	500	500	100	100	100
93	Overtoun Estate Restoration	0	0	0	0	0	0
155	Levengrove Park	3,500	3,411	50	3,361	0	0
0	Free School Meals	200	200	200	0	0	0
5	Cashless Catering	52	55	55	0	0	0
455	Vehicle Replacement	654	2,225	1,295	1,033	3,831	493
5	Electrical Vehicle Charging Infrastructure	0	0	0	0	0	0
0	Introduction of Staff Pool Cars at Aurora House	0	140	120	0	0	0
20	WD Leisure Trust	0	6	6	0	0	0
7,284	New Clydebank Leisure Centre	14,133	15,222	15,222	664	0	0
	Childrens' Gym within New Clydebnak Leisure Centre	1,271	0	0	0	0	0
0	New Dalmonach Community Centre and Nursery	0	50	50	1,085	15	0
1,306	Clydebank Crematorium	0	94	141	0	0	0
133	New Dumbarton Cemetery	0	140	140	0	0	0
0	Kilmaronock Cemetery Extension	225	225	30	195	0	0
18	Vale of Leven Cemetery Extension	499	561	100	461	0	0
209	North Dalnottar Cemetery Extension	0	18	21	0	0	0
0	Bereavement Services Office Conversion	130	130	30	100	0	0
0	John Muir Trail	0	30	30	0	0	0
23	Posties Park Sports Hub	1,650	1,677	40	1,637	0	0
25	Clydebank Community Sports Hub	1,217	1,192	97	2,646	224	0
707	Sports Pitch Upgrades	50	186	186	220	50	450
357	Community Capital Fund	1,792	2,490	963	1,627	0	0
82	Community Sports Fund	411	1,029	529	500	0	0
0	Community Sports Facilities - Faifley Knowes	500	0	0	0	0	0
0	Community Sports Facilities - Millburn Trust	500	0	0	0	0	0
0	Community Sports Facilities - Holm Park	0	500	30	470	0	0
143	Public non adopted paths and roads	150	157	157	150	150	450
0	Invest in creating an Environmental Improvement Fund	950	675	510	1,130	0	0
0	Allotment Development	100	400	0	400	0	0
0	New West Bridgend Community Centre	0	0	0	0	675	0
0	New Sports Changing Facility Dumbarton West (Old OLSP site)	0	0	0	0	300	0
0	New Sports Changing Facility at Duntocher	0	0	0	0	300	0
0	New Play & Recreation at Radnor Park, including MUGA	0	0	0	200	0	0
0	New Sports Changing Facility at Lusset Glen in Old Kilpatrick	0	0	0	150	0	0
0	Mandatory 20MPH Residential communities	0	0	0	100	300	100
18,825	**Environment and Neighbourhood**	**33,186**	**36,143**	**24,341**	**20,286**	**16,321**	**12,899**
20	Integrated Housing Management System	609	604	229	375	0	0
0	Invest in "Your Community Initiative"	500	500	250	750	0	0
15	Working4U Client Tracking System	25	25	25	0	0	0
35	**Housing and Communities**	**1,134**	**1,129**	**504**	**1,125**	**0**	**0**
1,312	Building Upgrades and H&S	3,314	3,848	3,648	3,190	3,090	3,090
2,134	Regeneration/Local Economic Development	1,875	2,087	846	2,241	1,000	1,000
337	Queens Quay	9,365	9,378	2,329	12,630	324	0
192	Exxon City Deal	500	508	300	1,208	1,750	1,000
0	Regeneration Fund	1,000	1,000	0	800	3,500	2,700
35	Depot Rationalisation	0	0	0	0	500	6,000
0	Depot Urgent Spend	72	0	0	55	82	0
0	Pappert Woodland Wind Farm	274	294	50	100	1,500	1,949
1,046	Office Rationalisation	9,639	11,239	9,278	8,525	1,500	0
1	Decontamination works to St Eunan's site	250	0	0	0	0	0
1	121 Main Street, Alexandria - Fire Re- Instatement Works	0	72	88	0	0	0
105	Energy projects	0	8	16	0	0	0
256	Change of heating fuel- schools	115	198	190	0	0	0
0	Leisure Energy projects	261	277	37	240	0	0
2	Oil to gas- 16/17	82	93	93	0	0	0
0	Solar panel installation 16/17	0	125	125	0	0	0
0	36-38 Bank Street, Alexandria	25	25	25	0	0	0
16	Medical Centre, Alexandria	72	56	56	0	0	0
5,437	**Regeneration**	**26,844**	**29,208**	**17,081**	**28,989**	**13,246**	**15,739**
24,297	**Regeneration, Environment and Growth**	**61,164**	**66,480**	**41,926**	**50,400**	**29,567**	**28,638**

GENERAL SERVICES CAPITAL
HEALTH AND SOCIAL CARE PARTNERSHIP - SUMMARY

OUTTURN 2015/16 £000	DESCRIPTION	ORIGINAL ESTIMATE 2016/17 £000	REVISED ESTIMATE 2016/17 £000	PROBABLE 2016/17 £000	ESTIMATE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000
6	Care Home Development 12/13	0	0	0	0	0	0
58	Service Redesign Bruce Street	0	11	0	0	0	0
638	Aids & Adaptations	655	678	678	655	655	655
3,865	Replace Elderly Care Homes and Day Care (	8,790	9,245	9,245	6,376	4,574	278
4,567	**Health and Social Care Partnership**	**9,445**	**9,934**	**9,923**	**7,031**	**5,229**	**933**

GENERAL SERVICES CAPITAL
GENERAL SERVICES CAPITAL - SUMMARY

OUTTURN 2015/16 £000	DESCRIPTION	ORIGINAL ESTIMATE 2016/17 £000	REVISED ESTIMATE 2016/17 £000	PROBABLE 2016/17 £000	ESTIMATE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000
2,301	Direct Project Support	2,512	2,512	2,512	2,682	2,682	2,562
0	Capital Contingency Fund	0	10	0	0	0	0
2,301	**Central Costs**	**2,512**	**2,522**	**2,512**	**2,682**	**2,682**	**2,562**
47,739	**Total General Services**	**97,476**	**106,977**	**76,945**	**80,585**	**47,593**	**39,908**

HRA CAPITAL
SERVICE SUMMARY

OUTTURN 2015/16 £000	DESCRIPTION	ORIGINAL ESTIMATE 2016/17 £000	REVISED ESTIMATE 2016/17 £000	PROBABLE 2016/17 £000	ESTIMATE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000
265	Special Needs Adaptations	300	300	300	300	300	300
6	CCTV Projects	40	131	10	121	0	0
72	Priority Projects as Advised by Housing Management	152	140	140	100	100	100
0	Community Safety Projects	100	155	50	105	50	0
803	Minor Capital Projects	800	800	800	800	800	800
441	Projects to Deliver Housing Policies/Strategies	541	562	500	500	500	500
22	Integrated Housing Asset Management	861	854	322	532	0	0
96	Housing Asset Management	50	50	50	50	50	50
29	Support Regeneration	0	0	0	0	0	0
1,735	**Other Capital Expenditure**	**2,844**	**2,992**	**2,172**	**2,508**	**1,800**	**1,750**
163	Targeted SHQS Compliance Works	600	600	400	300	300	300
2,731	Targeted EESSH Compliance Works	3,525	4,047	2,000	4,097	4,150	4,150
0	Planned Upgrade Programme (WDC/WDTRO Partnersl	0	0	0	0	0	0
2,047	Building External Component Renewals	2,650	2,600	2,600	2,600	2,600	2,600
1,127	Doors/window component renewals	1,250	1,250	1,250	1,500	1,500	1,500
30	External stores/garages/bin stores/drainage component	70	127	127	70	70	70
74	Secure Entry Component Renewals	90	90	90	70	70	70
1,454	Statutory/Regulatory Compliance Works	258	256	256	100	100	100
511	Heating Improvements	600	600	600	600	600	600
91	Energy Improvments/Energy Efficiency Works	100	100	100	50	50	50
724	Modern Facilities and Services	590	590	590	590	590	590
8,953	**Major Component Replacement**	**9,733**	**10,260**	**8,013**	**9,977**	**10,030**	**10,030**
3,733	Void Housing	2,500	2,500	2,500	2,500	2,500	1,500
3,733	**Void Capital**	**2,500**	**2,500**	**2,500**	**2,500**	**2,500**	**1,500**
0	Regeneration/Demolition of Surplus Stock	2,231	2,204	900	1,304	0	0
0	Clydebank East demolition/homeloss & disturbance	180	180	180	0	40	60
358	Demolitions	0	0	0	0	0	0
358	**Demolitions**	**2,411**	**2,384**	**1,080**	**1,304**	**40**	**60**
0	Contingencies	100	100	5	100	100	100
0	**Contingencies**	**100**	**100**	**5**	**100**	**100**	**100**
0	Non Traditional and Traditional Improvement Works	2,461	2,461	500	1,961	0	0
2,046	Multi-Storey Improvement Works	20	240	240	0	0	0
108	Defective structures/component renewals	642	768	550	518	300	300
972	Environmental Improvement Works	1,410	1,405	1,406	1,280	1,280	1,280
195	Asbestos Management Works	300	300	300	300	300	300
3,321	**Structural & Environmental**	**4,833**	**5,174**	**2,996**	**4,059**	**1,880**	**1,880**
1,772	Direct Project Support	1,800	1,800	1,800	1,800	1,800	1,800
1,772	**Central Costs**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**
1,721	New Build Programme	3,100	3,215	645	5,789	5,700	17,875
1,721	**New Build**	**3,100**	**3,215**	**645**	**5,789**	**5,700**	**17,875**
21,594	**Total HRA**	**27,321**	**28,425**	**19,211**	**28,037**	**23,850**	**34,995**

TOTAL CAPITAL
INCOME SUMMARY

OUTTURN 2015/16	DESCRIPTION	ORIGINAL ESTIMATE 2016/17	REVISED ESTIMATE 2016/17	PROBABLE 2016/17	ESTIMATE 2017/18	ESTIMATE 2018/19	ESTIMATE 2019/20
£000		£000	£000	£000	£000	£000	£000
(17)	Resources Carry Forward	(287)	(529)	(177)	(354)	0	0
(10,288)	General Services Capital Grant	(6,720)	(7,500)	(7,492)	(9,824)	(10,233)	(10,233)
(349)	Ring Fenced Government Grant Funding	(500)	(1,578)	(1,948)	(1,162)	(7,611)	(6,966)
(3,308)	Match Funding	(5,635)	(4,589)	(824)	(4,705)	(80)	(30)
(698)	Capital Receipts	(7,433)	(6,914)	(604)	(15,382)	(5,820)	(3,430)
(32,533)	Prudential Borrowing	(76,377)	(85,453)	(65,486)	(48,916)	(23,607)	(19,007)
(546)	CFCR	(524)	(414)	(414)	(242)	(242)	(242)
(47,739)	**General Services Income**	**(97,476)**	**(106,977)**	**(76,945)**	**(80,585)**	**(47,593)**	**(39,908)**
0	Resources Carry Forward	(43)					
(200)	New Build Grant	(2,000)	(2,000)	(750)	(7,458)	(700)	(700)
(14,491)	Prudential Borrowing	(22,479)	(23,626)	(13,588)	(1,640)	(5,085)	(4,555)
(2,117)	Capital Receipts	(586)	(586)	(2,219)	(15,460)	(12,432)	(23,126)
(18)	Loan Repayments	(24)	(24)	(14)	(14)	(14)	(14)
(2,334)	Other Contributions	0	0	(451)	(600)	(2,100)	(2,580)
(2,434)	CFCR	(2,189)	(2,189)	(2,189)	(2,865)	(3,519)	(4,020)
(21,594)	**HRA Income**	**(27,321)**	**(28,425)**	**(19,211)**	**(28,037)**	**(23,850)**	**(34,995)**
(69,333)	**Total Income**	**(124,797)**	**(135,402)**	**(96,156)**	**(108,622)**	**(71,443)**	**(74,903)**