WEST DUNBARTONSHIRE COUNCIL
ESTIMATES 2019/20
INDICATIVE ESTIMATES 2020/21
INDICATIVE ESTIMATES 2021/22

Our Values: **A**mbition **C**onfidence **H**onesty **I**nnovation **E**fficiency **V**ibrancy **E**xcellence

WEST DUNBARTONSHIRE COUNCIL

GENERAL SERVICES
BUDGET 2019/20
INDICATIVE BUDGETS 2020/21 AND 2021/22
SUMMARY

	PAGES	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
		£	£	£	£	£	£
RESOURCES	2	5,615,564	6,361,916	6,353,519	6,303,168	6,487,759	6,562,801
REGULATORY	12	2,628,925	2,621,342	2,557,931	2,570,101	2,550,184	2,662,943
PEOPLE AND TECHNOLOGY	18	5,698,771	5,855,758	5,852,594	6,093,173	6,253,790	6,311,545
COMMUNICATIONS, CULTURE, COMMUNITY	23	6,046,938	6,147,941	6,037,450	6,087,998	6,071,012	6,071,366
EDUCATION, LEARNING AND ATTAINMENT	32	88,436,340	87,941,110	88,340,600	92,477,273	95,290,534	96,322,848
ENVIRONMENT AND NEIGHBOURHOOD	53	24,440,203	24,463,336	24,590,727	25,715,129	26,019,528	27,948,054
HOUSING AND EMPLOYABILITY	72	4,186,214	4,280,437	4,213,880	4,465,661	4,584,130	4,679,788
REGENERATION	78	(2,409,891)	(2,404,782)	(2,505,265)	(2,451,407)	(2,185,070)	(1,840,538)
MISCELLANEOUS	87	8,884,813	9,337,422	9,378,809	5,743,951	4,641,714	6,683,515
ALLOCATION TO NON GAE		(5,842,439)	(6,833,439)	(6,833,439)	(6,953,400)	(7,173,000)	(7,293,000)
<u>REQUISITIONS:</u>							
STRATHCLYDE PARTNERSHIP FOR TRANSPORT		1,748,320	1,748,320	1,748,320	1,591,612	1,591,612	1,591,612
VALUATION JOINT BOARD		718,340	718,340	718,340	750,340	718,340	718,340
CRIMINAL JUSTICE PARTNERSHIP		n/a	n/a	n/a	2,017,000	2,017,000	2,017,000
HEALTH & SOCIAL CARE PARTNERSHIP		63,421,600	63,433,600	63,433,600	67,800,853	69,110,395	68,908,395
CONTINGENCY FUND		0	243,000	0	0	0	0
SERVICE TOTAL		203,573,699	203,914,300	203,887,067	212,211,453	215,977,928	221,344,669
LOAN CHARGES		10,609,000	10,609,000	10,609,000	6,867,500	9,317,000	9,439,000
PROJECTED BUDGET		214,182,699	214,523,300	214,496,067	219,078,953	225,294,928	230,783,669
ADD/(LESS) USE OF FREE BALANCES		7,600	(144,000)	(144,000)	(975,000)	(217,000)	(217,000)
TOTAL TO BE FINANCED		214,190,299	214,379,300	214,352,067	218,103,953	225,077,928	230,566,669
FINANCING:							
SCOTTISH GOVERNMENT FUNDING		(180,742,000)	(180,931,000)	(180,931,000)	(183,307,453)	(179,351,953)	(176,500,953)
COUNCIL TAX		(33,448,300)	(33,448,300)	(33,498,300)	(34,796,500)	(35,910,000)	(37,136,000)
BALANCE / BUDGET GAP		0	0	(77,233)	(0)	9,815,975	16,929,716

Resources

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
		£	£	£	£	£	£
Audit	**3**	**203,035**	**203,035**	**202,315**	**206,530**	**195,184**	**203,156**
Central Administration Support	**4**	**1,696,176**	**2,449,552**	**2,451,053**	**2,414,077**	**2,499,341**	**2,543,418**
Finance	**5**	**1,413,847**	**1,421,518**	**1,421,473**	**1,399,270**	**1,407,299**	**1,487,115**
Rent Rebates & Allowances	**6**	**21,441**	**21,441**	**21,441**	**53,803**	**69,095**	**69,095**
Revenue & Benefits	**7**	**2,118,365**	**2,117,380**	**2,110,109**	**2,063,475**	**2,139,773**	**2,091,052**
Finance Service Centre	**8**	**305,474**	**305,114**	**285,107**	**297,587**	**306,048**	**310,492**
Cost of Collection of Rates	**9**	**17,916**	**17,816**	**26,109**	**23,827**	**23,827**	**23,827**
Cost of Collection Council Tax	**10**	**(766,332)**	**(770,832)**	**(760,633)**	**(770,832)**	**(770,832)**	**(770,832)**
Procurement	**11**	**605,642**	**596,892**	**596,545**	**615,431**	**618,024**	**605,478**
Total for Resources		**5,615,564**	**6,361,916**	**6,353,519**	**6,303,168**	**6,487,759**	**6,562,801**

Resources
Audit

OUTTURN 2017/2018 £	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019 £	REVISED ESTIMATE 2018/2019 £	PROBABLE 2018/2019 £	ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £
309,014	Others Basic Pay	329,966	329,966	328,459	332,755	323,982	330,146
0	Holiday Pay for Add Pay	40	40	0	40	40	40
0	Overtime	150	150	0	150	150	150
31,036	Others National Insurance Employers	33,117	33,117	32,754	33,292	32,413	33,031
59,577	Others Superannuation Employers	63,684	63,684	62,819	64,215	62,521	63,711
399,627	**Employee Cost**	**426,957**	**426,957**	**424,032**	**430,452**	**419,106**	**427,078**
1,194	Employee Related Travel	983	983	1,214	983	983	983
1,194	**Transport Cost**	**983**	**983**	**1,214**	**983**	**983**	**983**
354	Books	236	236	0	236	236	236
192	Mobile Phones	59	59	59	59	59	59
1,163	Membership Fees & Subscriptions	1,500	1,500	1,500	1,500	1,500	1,500
530	Conference Fees	200	200	0	200	200	200
3,135	Office Equip/Computer Purch/ Repair	0	0	3,191	0	0	0
5,374	**Supplies services and Admin Costs**	**1,995**	**1,995**	**4,750**	**1,995**	**1,995**	**1,995**
11,641	Payment to Other Bodies	8,100	8,100	10,179	8,100	8,100	8,100
11,641	**Payments to other Bodies**	**8,100**	**8,100**	**10,179**	**8,100**	**8,100**	**8,100**
417,836	**Gross Expenditure**	**438,035**	**438,035**	**440,175**	**441,530**	**430,184**	**438,156**
(1,376)	Income From Other Agencies	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
(7,296)	Fees & Charges	0	0	(15,035)	0	0	0
(3,335)	Miscellaneous Income	(225,000)	(225,000)	(212,825)	(225,000)	(225,000)	(225,000)
(12,007)	**Income**	**(235,000)**	**(235,000)**	**(237,860)**	**(235,000)**	**(235,000)**	**(235,000)**
(12,007)	**Gross Income**	**(235,000)**	**(235,000)**	**(237,860)**	**(235,000)**	**(235,000)**	**(235,000)**
405,829	**Net Expenditure**	**203,035**	**203,035**	**202,315**	**206,530**	**195,184**	**203,156**

Resources
Central Administration Support (CAS)

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
2,111,047	Others Basic Pay	1,935,965	1,927,969	1,943,239	1,908,212	1,976,540	2,011,863
12,426	Others Paternity / Maternity	0	0	2,500	0	0	0
14,198	Others - Other Pay	5,474	5,474	0	5,529	5,529	5,529
1,126	Others - Other Allowances	0	0	723	0	0	0
3,324	Holiday Pay for Add Pay	90	90	617	90	90	90
29,958	Overtime	1,347	1,347	739	1,361	1,360	1,360
147,960	Others National Insurance Employers	134,423	133,871	128,474	129,574	134,214	136,611
387,116	Others Superannuation Employers	356,381	354,910	350,281	343,420	355,717	362,074
2,707,155	**Employee Cost**	**2,433,680**	**2,423,661**	**2,426,573**	**2,388,186**	**2,473,450**	**2,517,527**
910	Employee Related Travel	3,056	2,056	1,730	2,056	2,056	2,056
910	**Transport Cost**	**3,056**	**2,056**	**1,730**	**2,056**	**2,056**	**2,056**
0	Printing	0	8,390	3,281	8,390	8,390	8,390
14,458	Stationery	16,021	14,521	14,521	14,521	14,521	14,521
23	Mobile Phones	0	0	15	0	0	0
0	Machine Rentals And Leasing	0	424	4,533	424	424	424
3,938	Office Equip/Computer Purch & Repai	0	500	400	500	500	500
18,419	**Supplies services and Admin Costs**	**16,021**	**23,835**	**22,750**	**23,835**	**23,835**	**23,835**
2,726,484	**Gross Expenditure**	**2,452,757**	**2,449,552**	**2,451,053**	**2,414,077**	**2,499,341**	**2,543,418**
0	Other Accounts of the Authority	(756,581)	0	0	0	0	0
0	**Income**	**(756,581)**	**0**	**0**	**0**	**0**	**0**
0	**Gross Income**	**(756,581)**	**0**	**0**	**0**	**0**	**0**
2,726,484	**Net Expenditure**	**1,696,176**	**2,449,552**	**2,451,053**	**2,414,077**	**2,499,341**	**2,543,418**

Resources
Finance

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
1,230,899	Others Basic Pay	1,231,750	1,239,454	1,263,440	1,228,679	1,236,304	1,299,464
2,907	Overtime	500	500	0	500	500	500
117,099	Others National Insurance Employers	117,742	118,294	118,846	115,514	116,291	122,405
240,817	Others Superannuation Employers	237,451	238,922	243,762	236,978	238,572	251,115
1,591,722	**Employee Cost**	**1,587,443**	**1,597,170**	**1,626,048**	**1,581,671**	**1,591,667**	**1,673,484**
263	Employee Related Travel	998	998	1,325	998	998	998
263	**Transport Cost**	**998**	**998**	**1,325**	**998**	**998**	**998**
8,309	Publications	1,500	1,500	1,500	1,500	1,500	1,500
106	Postages	100	100	0	100	100	100
126	Telephone - Calls	1,199	1,199	42	1,130	1,130	1,130
223	Mobile Phones	0	0	69	69	69	69
35	Membership Fees & Subscriptions	4,980	4,980	4,980	4,980	4,980	4,980
4,761	Tools & Equipment (R & M & P)	460	460	433	460	460	460
0	Printer Rationalisation - Copy Costs	2,056	0	0	0	0	0
795	Supplies & Services	600	600	895	600	600	600
990	Bank and Security Charges	1,000	1,000	1,000	1,000	1,000	1,000
15,345	**Supplies services and Admin Costs**	**11,895**	**9,839**	**8,919**	**9,839**	**9,839**	**9,839**
2,000	Payment to Other Bodies	2,000	2,000	2,000	2,000	2,000	2,000
2,000	**Payments to other Bodies**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
1,609,330	**Gross Expenditure**	**1,602,336**	**1,610,007**	**1,638,292**	**1,594,508**	**1,604,504**	**1,686,321**
(124,785)	Miscellaneous Income	(32,850)	(32,850)	(32,850)	(32,850)	(32,850)	(32,850)
(93,796)	Int Rech - Staff Costs	(155,639)	(155,639)	(183,969)	(162,388)	(164,355)	(166,356)
(218,581)	**Income**	**(188,489)**	**(188,489)**	**(216,819)**	**(195,238)**	**(197,205)**	**(199,206)**
(218,581)	**Gross Income**	**(188,489)**	**(188,489)**	**(216,819)**	**(195,238)**	**(197,205)**	**(199,206)**
1,390,749	**Net Expenditure**	**1,413,847**	**1,421,518**	**1,421,473**	**1,399,270**	**1,407,299**	**1,487,115**

Resources
Rent Rebates & Allowances

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
2,116,269	Discretionary Housing Payments	1,865,158	1,865,158	1,865,158	2,344,439	2,344,439	2,344,439
21,601,656	Rent Allowances- Computer	19,623,641	19,623,641	19,623,641	19,623,641	19,623,641	19,623,641
21,726,906	Rent Rebates	27,567,646	27,567,646	27,567,646	28,946,027	29,597,313	29,597,313
(850,635)	Housing Benefit - Overpayment Recovery	(1,086,600)	(1,086,600)	(1,086,600)	(1,086,600)	(1,086,600)	(1,086,600)
44,594,196	**Payments to Clients**	**47,969,845**	**47,969,845**	**47,969,845**	**49,827,507**	**50,478,793**	**50,478,793**
44,594,196	**Gross Expenditure**	**47,969,845**	**47,969,845**	**47,969,845**	**49,827,507**	**50,478,793**	**50,478,793**
(42,717,007)	Benefit Subsidy	(46,083,246)	(46,083,246)	(46,077,852)	(47,429,265)	(48,065,259)	(48,065,259)
(2,078,352)	DHP Income via RSG	(1,865,158)	(1,865,158)	(1,870,552)	(2,344,439)	(2,344,439)	(2,344,439)
(44,795,359)	**Income**	**(47,948,404)**	**(47,948,404)**	**(47,948,404)**	**(49,773,704)**	**(50,409,698)**	**(50,409,698)**
(44,795,359)	**Gross Income**	**(47,948,404)**	**(47,948,404)**	**(47,948,404)**	**(49,773,704)**	**(50,409,698)**	**(50,409,698)**
(201,163)	**Net Expenditure**	**21,441**	**21,441**	**21,441**	**53,803**	**69,095**	**69,095**

Resources
Revenue & Benefits

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
1,678,434	Others Basic Pay	1,529,435	1,529,435	1,523,610	1,463,974	1,445,171	1,406,412
3,028	Holiday Pay for Add Pay	1,730	1,730	1,545	1,730	1,730	1,730
33,142	Overtime	10,864	10,864	19,596	10,864	10,864	10,864
125,900	Others National Insurance Employers	111,237	111,237	111,253	106,937	105,488	102,583
304,390	Others Superannuation Employers	279,076	279,076	274,760	264,170	260,785	253,795
0	Others Professional Subscriptions	270	270	0	270	270	270
2,144,894	**Employee Cost**	**1,932,612**	**1,932,612**	**1,930,764**	**1,847,945**	**1,824,308**	**1,775,654**
8,461	Employee Related Travel	7,455	7,455	9,740	7,455	7,455	7,455
8,461	**Transport Cost**	**7,455**	**7,455**	**9,740**	**7,455**	**7,455**	**7,455**
2,664	Printing	2,638	2,638	4,142	2,638	2,638	2,638
17,877	Postages	16,400	16,400	16,400	13,900	13,900	13,900
3,044	Mobile Phones	21	22	575	21	21	21
7,409	Central Telephones	6,080	6,080	9,606	7,409	7,409	7,409
1,255	Membership Fees & Subscriptions	1,580	1,580	1,680	1,580	1,580	1,580
1,415	Conference Fees	1,580	1,580	1,025	1,580	1,580	1,580
42,618	Computer Software	0	0	2,561	0	0	0
0	Machine Rentals And Leasing	380	380	0	380	380	380
2,208	Small Office Equip/Computer Purch & Repa	2,500	2,500	1,000	2,500	2,500	2,500
0	Printer Rationalisation - Copy Costs	986	0	0	0	0	0
323	Supplies & Services	317	317	317	317	317	317
78,813	**Supplies services and Admin Costs**	**32,482**	**31,497**	**37,306**	**30,325**	**30,325**	**30,325**
48,141	Payment to Other Bodies	40,426	40,426	40,426	40,426	40,426	40,426
812,395	Scottish Welfare Grant Payment	797,732	797,732	797,732	797,732	797,732	797,732
860,536	**Payments to other Bodies**	**838,158**	**838,158**	**838,158**	**838,158**	**838,158**	**838,158**
3,092,704	**Gross Expenditure**	**2,810,707**	**2,809,722**	**2,815,968**	**2,723,883**	**2,700,246**	**2,651,592**
(730,790)	Admin Subsidy	(690,790)	(690,790)	(690,790)	(658,790)	(558,790)	(558,790)
(1,655)	Arrestment Handling Fee Payroll	(1,552)	(1,552)	(1,296)	(1,618)	(1,683)	(1,750)
(87,623)	Miscellaneous Income	0	0	(13,773)	0	0	0
(820,068)	**Income**	**(692,342)**	**(692,342)**	**(705,859)**	**(660,408)**	**(560,473)**	**(560,540)**
(820,068)	**Gross Income**	**(692,342)**	**(692,342)**	**(705,859)**	**(660,408)**	**(560,473)**	**(560,540)**
2,272,636	**Net Expenditure**	**2,118,365**	**2,117,380**	**2,110,109**	**2,063,475**	**2,139,773**	**2,091,052**

Resources
Finance Service Centre

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
165,948	Others Basic Pay	195,313	195,313	185,005	185,974	192,703	196,239
13,851	Others National Insurance Employers	20,801	20,801	13,915	13,569	14,060	14,317
32,635	Others Superannuation Employers	37,618	37,618	34,727	34,262	35,503	36,154
212,434	**Employee Cost**	**253,732**	**253,732**	**233,647**	**233,805**	**242,266**	**246,710**
222	Employee Related Travel	322	322	100	222	222	222
222	**Transport Cost**	**322**	**322**	**100**	**222**	**222**	**222**
40,020	Postages	38,590	38,590	38,590	38,590	38,590	38,590
5,782	Small Office Equip/Computer Purch & Repa	830	470	770	470	470	470
13,716	Legal Expenses	12,000	12,000	12,000	24,500	24,500	24,500
59,518	**Supplies services and Admin Costs**	**51,420**	**51,060**	**51,360**	**63,560**	**63,560**	**63,560**
272,174	**Gross Expenditure**	**305,474**	**305,114**	**285,107**	**297,587**	**306,048**	**310,492**
272,174	**Net Expenditure**	**305,474**	**305,114**	**285,107**	**297,587**	**306,048**	**310,492**

Resources
Cost of Collection of Rates

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
22,647	Legal Expenses	9,000	9,000	12,000	9,000	9,000	9,000
22,647	**Supplies services and Admin Costs**	**9,000**	**9,000**	**12,000**	**9,000**	**9,000**	**9,000**
98,901	Discretionary Rates Relief	93,916	93,816	99,109	99,827	99,827	99,827
98,901	**Payments to other Bodies**	**93,916**	**93,816**	**99,109**	**99,827**	**99,827**	**99,827**
121,548	**Gross Expenditure**	**102,916**	**102,816**	**111,109**	**108,827**	**108,827**	**108,827**
(6,858)	Statutory Additions	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)
(6,858)	**Income**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**
(6,858)	**Gross Income**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**
114,690	**Net Expenditure**	**17,916**	**17,816**	**26,109**	**23,827**	**23,827**	**23,827**

Resources
Cost of Collection of Council Tax

OUTTURN 2017/2018 £	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019 £	REVISED ESTIMATE 2018/2019 £	PROBABLE 2018/2019 £	ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £
0	Publications	1,980	480	0	480	480	480
40,024	Postages	38,970	38,970	54,649	38,970	38,970	38,970
31,075	Legal Expenses	35,000	35,000	30,000	35,000	35,000	35,000
71,099	**Supplies services and Admin Costs**	**75,950**	**74,450**	**84,649**	**74,450**	**74,450**	**74,450**
37,686	Payment to Other Bodies	41,500	38,500	38,500	38,500	38,500	38,500
37,686	**Payments to other Bodies**	**41,500**	**38,500**	**38,500**	**38,500**	**38,500**	**38,500**
108,785	**Gross Expenditure**	**117,450**	**112,950**	**123,149**	**112,950**	**112,950**	**112,950**
(443,480)	Statutory Additions	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)
(368,782)	Water Authority	(368,782)	(368,782)	(368,782)	(368,782)	(368,782)	(368,782)
(2,625)	Miscellaneous Income	0	0	0	0	0	0
(814,887)	**Income**	**(883,782)**	**(883,782)**	**(883,782)**	**(883,782)**	**(883,782)**	**(883,782)**
(814,887)	**Gross Income**	**(883,782)**	**(883,782)**	**(883,782)**	**(883,782)**	**(883,782)**	**(883,782)**
(706,102)	**Net Expenditure**	**(766,332)**	**(770,832)**	**(760,633)**	**(770,832)**	**(770,832)**	**(770,832)**

Resources
Procurement

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
689,123	Others Basic Pay	731,663	731,663	743,311	759,192	780,046	774,632
69,988	Others National Insurance Employers	75,937	75,937	74,598	76,194	78,286	77,743
134,622	Others Superannuation Employers	141,211	141,211	138,430	146,613	150,638	149,593
893,733	**Employee Cost**	**948,811**	**948,811**	**956,339**	**981,999**	**1,008,970**	**1,001,968**
1,097	Employee Related Travel	1,438	1,438	220	1,438	1,438	1,438
1,097	**Transport Cost**	**1,438**	**1,438**	**220**	**1,438**	**1,438**	**1,438**
2,640	Publicity & Promotions	0	0	0	0	0	0
401	Mobile Phones	244	244	244	244	244	244
27	Hospitality	100	100	50	100	100	100
55	Conference Fees	200	200	120	200	200	200
4,680	Computer Software	0	0	1,680	0	0	0
0	Purchase of Computer Equipment	19,150	13,400	6,000	13,400	13,400	13,400
2,594	Small Office Equip/Computer Purch & Repa	100	100	41	100	100	100
6	Office/Computer Supplies	100	100	100	100	100	100
2,290	Supplies & Services	60	60	0	60	60	60
12,693	**Supplies services and Admin Costs**	**19,954**	**14,204**	**8,235**	**14,204**	**14,204**	**14,204**
68,720	Payment To Other Local Authorities	71,808	68,808	68,120	68,808	68,808	68,808
68,720	**Payments to other Bodies**	**71,808**	**68,808**	**68,120**	**68,808**	**68,808**	**68,808**
976,243	**Gross Expenditure**	**1,042,011**	**1,033,261**	**1,032,914**	**1,066,449**	**1,093,420**	**1,086,418**
0	Miscellaneous Income	(40,000)	(40,000)	(40,000)	(60,000)	(80,000)	(80,000)
(379,172)	Other Accounts of the Authority	(396,369)	(396,369)	(396,369)	(391,018)	(395,396)	(400,940)
(379,172)	**Income**	**(436,369)**	**(436,369)**	**(436,369)**	**(451,018)**	**(475,396)**	**(480,940)**
(379,172)	**Gross Income**	**(436,369)**	**(436,369)**	**(436,369)**	**(451,018)**	**(475,396)**	**(480,940)**
597,071	**Net Expenditure**	**605,642**	**596,892**	**596,545**	**615,431**	**618,024**	**605,478**

Regulatory

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
		£	£	£	£	£	£
Democratic & Registration Service	13	663,182	662,714	659,190	712,027	733,903	748,323
Environmental Health	14	710,730	708,813	711,728	678,930	673,975	675,558
Licensing	15	(174,854)	(175,354)	(166,698)	(186,912)	(193,292)	(154,515)
Legal Services & Trading Standards	16	902,346	900,790	875,765	942,860	970,634	987,968
Planning	17	527,521	524,379	477,946	423,196	364,964	405,609
Total for Regulatory		**2,628,925**	**2,621,342**	**2,557,931**	**2,570,101**	**2,550,184**	**2,662,943**

Regulatory
Democratic & Registration Service

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
586,632	Others Basic Pay	600,006	600,006	595,991	635,810	656,766	668,155
5,295	Others - Other Pay	100	100	0	100	100	100
441	Holiday Pay for Add Pay	482	482	345	482	482	482
0	Overtime	992	992	992	992	992	992
53,618	Others National Insurance Employers	54,743	54,743	54,698	58,320	58,859	59,846
109,942	Others Superannuation Employers	112,633	112,633	113,862	121,482	122,071	124,115
1,777	Others Miscellaneous Staff Costs	519	519	519	519	519	519
757,705	**Employee Cost**	**769,475**	**769,475**	**766,407**	**817,705**	**839,789**	**854,209**
1,648	Employee Related Travel	2,000	2,000	2,000	2,000	2,000	2,000
1,648	**Transport Cost**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
556	Postages	178	178	297	178	178	178
152	Telephone Rentals	152	152	152	152	152	152
108	Mobile Phones	113	113	113	126	126	126
2,442	Hospitality	2,326	2,326	1,516	2,326	2,326	2,326
0	Printer Rationalisation - Copy Costs	477	0	0	432	432	432
1,200	Clothing, Uniforms etc	900	900	1,200	1,200	1,200	1,200
833	Office/Computer Supplies	500	500	749	500	500	500
635	Supplies & Services	4,802	4,802	4,578	4,802	4,802	4,802
4,304	Children's Panel Members Exps	0	0	1,870	0	0	0
2,946	Other Admin Costs	659	668	785	659	659	659
496	Bank and Security Charges	0	0	570	547	547	547
13,672	**Supplies services and Admin Costs**	**10,107**	**9,639**	**11,830**	**10,922**	**10,922**	**10,922**
773,025	**Gross Expenditure**	**781,582**	**781,114**	**780,237**	**830,627**	**852,711**	**867,131**
(110,186)	Marriage/ Registration Fees	(117,400)	(117,400)	(117,400)	(117,600)	(117,808)	(117,808)
(10,175)	Other Fees/ Miscellaneous	(1,000)	(1,000)	(3,647)	(1,000)	(1,000)	(1,000)
(120,361)	**Income**	**(118,400)**	**(118,400)**	**(121,047)**	**(118,600)**	**(118,808)**	**(118,808)**
(120,361)	**Gross Income**	**(118,400)**	**(118,400)**	**(121,047)**	**(118,600)**	**(118,808)**	**(118,808)**
652,664	**Net Expenditure**	**663,182**	**662,714**	**659,190**	**712,027**	**733,903**	**748,323**

Regulatory
Environmental Health

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
695,618	Others Basic Pay	623,750	623,750	644,792	682,786	678,270	691,163
70,395	Others National Insurance Employers	62,960	62,960	63,703	67,088	66,868	68,140
133,510	Others Superannuation Employers	120,383	120,383	124,404	131,559	131,129	133,620
899,523	**Employee Cost**	**807,093**	**807,093**	**832,899**	**881,433**	**876,267**	**892,923**
6,266	Pest Control	9,000	9,000	9,000	9,000	9,000	9,000
6,266	**Property Cost**	**9,000**	**9,000**	**9,000**	**9,000**	**9,000**	**9,000**
3,878	Internal Fleet Maintenance Charge	2,942	2,942	2,576	2,670	2,721	2,769
2,724	Garaging Charges Internal	3,449	3,449	2,489	3,449	3,449	3,449
280	Tyres	50	50	50	50	50	50
3,177	Diesel Internal	2,500	2,500	2,500	2,500	2,500	2,500
414	Repair/Maint Veh & Plant	210	210	210	210	210	210
651	Other Travel Costs	0	0	312	0	0	0
6,696	Employee Related Travel	8,514	8,514	4,198	6,514	6,514	6,514
17,820	**Transport Cost**	**17,665**	**17,665**	**12,335**	**15,393**	**15,444**	**15,492**
0	Publications	200	200	200	200	200	200
53	Postages	304	304	0	304	304	304
943	Mobile Phones	375	375	375	375	375	375
340	Membership Fees & Subscriptions	270	270	270	270	270	270
0	Conference Fees	360	360	360	360	360	360
4,173	Public Health Protection	7,059	7,059	7,059	7,059	7,059	7,059
964	Machine Rentals And Leasing	964	964	723	964	964	964
9,528	Tools & Equipment (Repairs & Maintenance	9,909	9,909	9,909	9,909	9,909	9,909
0	Printer Rationalisation - Copy Costs	1,377	0	0	0	0	0
586	Internments	3,650	3,650	3,650	3,650	3,650	3,650
467	Clothing, Uniforms etc	350	350	350	350	350	350
14,113	Supplies & Services	4,683	4,683	4,683	4,683	4,683	4,683
1,207	Other Admin Costs	500	500	500	500	500	500
32,374	**Supplies services and Admin Costs**	**30,001**	**28,624**	**28,079**	**28,624**	**28,624**	**28,624**
873	Payment to Other Bodies	2,135	2,135	10,135	2,135	2,135	2,135
88,791	Public Analyst	75,560	75,560	75,560	75,560	75,560	75,560
665	Payment To Other Local Authorities	370	370	370	370	370	370
90,329	**Payments to other Bodies**	**78,065**	**78,065**	**86,065**	**78,065**	**78,065**	**78,065**
1,046,312	**Gross Expenditure**	**941,824**	**940,447**	**968,378**	**1,012,515**	**1,007,400**	**1,024,104**
(13,960)	Non Specific Other Govt Grants	0	0	(21,277)	0	0	0
(4,607)	Licensing - Animals	(4,607)	(4,607)	(5,227)	(4,397)	(4,397)	(4,397)
(5,836)	Licensing - Leisure & Public Entertainment	(5,177)	(5,177)	(2,395)	(4,299)	(5,560)	(5,560)
(6,038)	HMO Licenses	(8,502)	(8,502)	(7,153)	(7,758)	(7,758)	(7,758)
(790)	Civic Government Premises	(3,948)	(3,948)	(4,106)	(3,158)	(5,527)	(5,527)
(320)	Sales General	0	0	(234)	(2,010)	(2,010)	(2,010)
(32,492)	Fees & Charges	(46,102)	(46,102)	(47,690)	(69,624)	(71,369)	(74,224)
(17,024)	Pest Control	(30,684)	(30,684)	(30,684)	(38,969)	(40,339)	(42,701)
(46,729)	Private Landlord Registration	(28,116)	(28,116)	(28,116)	(36,540)	(56,350)	(61,150)
(60,981)	Other Accounts of the Authority	(80,717)	(80,717)	(80,717)	(86,846)	(90,320)	(93,933)
(22,440)	Int Rech - Staff Costs	(23,241)	(23,781)	(29,051)	(79,984)	(49,795)	(51,286)
(211,217)	**Income**	**(231,094)**	**(231,634)**	**(256,650)**	**(333,585)**	**(333,425)**	**(348,546)**
(211,217)	**Gross Income**	**(231,094)**	**(231,634)**	**(256,650)**	**(333,585)**	**(333,425)**	**(348,546)**
835,095	**Net Expenditure**	**710,730**	**708,813**	**711,728**	**678,930**	**673,975**	**675,558**

Regulatory Licensing

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
148,703	Others Basic Pay	145,542	145,542	151,860	153,745	158,358	161,048
0	Overtime	807	807	0	807	807	807
14,732	Others National Insurance Employers	14,290	14,290	14,706	14,963	15,412	15,675
28,837	Others Superannuation Employers	28,091	28,091	29,254	29,673	30,563	31,082
192,272	**Employee Cost**	**188,730**	**188,730**	**195,820**	**199,188**	**205,140**	**208,612**
598	Employee Related Travel	1,100	600	342	600	600	600
598	**Transport Cost**	**1,100**	**600**	**342**	**600**	**600**	**600**
73	Mobile Phones	45	45	45	45	45	45
0	Office/Computer Supplies	400	400	0	400	400	400
17,968	Supplies & Services	3,500	3,500	6,000	3,500	3,500	3,500
(17,471)	Legal Expenses	1,000	1,000	100	1,000	1,000	1,000
570	**Supplies services and Admin Costs**	**4,945**	**4,945**	**6,145**	**4,945**	**4,945**	**4,945**
2,466	Payment to Other Bodies	8,000	8,000	10,678	8,000	8,000	8,000
2,466	**Payments to other Bodies**	**8,000**	**8,000**	**10,678**	**8,000**	**8,000**	**8,000**
195,906	**Gross Expenditure**	**202,775**	**202,275**	**212,985**	**212,733**	**218,685**	**222,157**
(11,495)	CGA Street Traders & Window Cleaners	(13,158)	(13,158)	(11,175)	(12,759)	(12,759)	(14,069)
(2,373)	Licensing - Animals	(3,071)	(3,071)	(3,296)	(3,485)	(3,485)	(3,485)
(10,380)	Licensing - Leisure & Public Entertainment	(11,609)	(11,609)	(9,298)	(3,448)	(7,518)	(10,911)
(2,451)	HMO Licenses	(6,550)	(6,550)	(9,812)	(2,044)	(6,812)	(6,812)
(2,780)	Alcohol - Occasional	(2,400)	(2,400)	(2,450)	(2,400)	(2,400)	(2,400)
(32,033)	Civic Government Premises	(29,166)	(29,166)	(17,175)	(38,765)	(29,599)	(19,472)
(98,033)	Alcohol - Premises Licences	(84,660)	(84,660)	(93,740)	(93,940)	(93,940)	(93,940)
(5,369)	Alcohol - Personal Licenses	(3,000)	(3,000)	(6,688)	(18,650)	(5,400)	(7,400)
(12,410)	Gambling	(13,960)	(13,960)	(12,130)	(13,480)	(13,480)	(13,480)
(118,111)	Taxi Licences (CGSA)	(69,864)	(69,864)	(65,411)	(63,184)	(76,175)	(59,050)
(2,788)	Licensing Safety	(111)	(111)	(1,136)	(402)	(330)	(828)
(109,612)	Taxi/Private Hire Care Driver's Licences (C(	(140,080)	(140,080)	(134,056)	(134,787)	(134,787)	(134,787)
(15,587)	Private Hire Car Licences (CGSA)	0	0	(13,316)	(10,629)	(23,620)	(10,038)
(1,861)	Taxi Booking Office Licences (CGSA)	0	0	0	(1,672)	(1,672)	0
(425,283)	**Income**	**(377,629)**	**(377,629)**	**(379,683)**	**(399,645)**	**(411,977)**	**(376,672)**
(425,283)	**Gross Income**	**(377,629)**	**(377,629)**	**(379,683)**	**(399,645)**	**(411,977)**	**(376,672)**
(229,377)	**Net Expenditure**	**(174,854)**	**(175,354)**	**(166,698)**	**(186,912)**	**(193,292)**	**(154,515)**

Regulatory
Legal Services & Trading Standards

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
763,691	Others Basic Pay	776,146	776,146	784,016	811,534	837,551	852,317
79,684	Others National Insurance Employers	81,239	81,239	81,165	83,862	84,828	86,321
149,266	Others Superannuation Employers	149,797	149,797	151,107	156,302	159,245	162,049
8,542	Others Professional Subscriptions	10,000	10,000	10,000	10,000	10,000	10,000
5	Others Miscellaneous Staff Costs	40,000	40,000	9,535	40,000	0	0
1,001,188	**Employee Cost**	**1,057,182**	**1,057,182**	**1,035,823**	**1,101,698**	**1,091,624**	**1,110,687**
(594)	Rates - Non Domestic (WDC)	0	0	0	0	0	0
(594)	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
1,453	Internal Fleet Maintenance Charge	672	672	1,416	1,552	1,544	1,562
404	Garaging Charges Internal	1,050	1,050	1,244	1,050	1,050	1,050
289	Diesel Internal	952	952	952	452	452	452
0	Repair/Maint Veh & Plant	100	100	100	100	100	100
2,254	Employee Related Travel	2,040	2,040	1,608	2,040	2,040	2,040
56	Other Transport Costs External	202	202	202	202	202	202
4,456	**Transport Cost**	**5,016**	**5,016**	**5,522**	**5,396**	**5,388**	**5,406**
4,876	Publications	9,523	9,523	9,523	9,523	9,523	9,523
518	Mobile Phones	446	446	446	446	446	446
0	Hospitality	200	200	100	200	200	200
241	Machine Rentals And Leasing	241	241	241	241	241	241
537	Small Office Equip/Computer Purch & Repa	1,000	1,000	1,000	1,000	1,000	1,000
282	Tools & Equipment (Repairs & Maintenance	370	370	(20)	370	370	370
0	Printer Rationalisation - Copy Costs	1,556	0	0	0	0	0
500	Trading Standards Protection	300	300	300	300	300	300
377	Clothing, Uniforms etc	300	300	300	300	300	300
782	Office/Computer Supplies	1,415	1,415	1,000	1,415	1,415	1,415
932	Supplies & Services	1,000	1,000	1,108	1,000	1,000	1,000
1,274	Legal Expenses	600	600	692	600	600	600
2,099	Records Management	3,000	3,000	3,000	3,000	3,000	3,000
12,418	**Supplies services and Admin Costs**	**19,951**	**18,395**	**17,690**	**18,395**	**18,395**	**18,395**
1,265	Payment to Other Bodies	1,265	1,265	1,290	1,265	1,265	1,265
1,265	**Payments to other Bodies**	**1,265**	**1,265**	**1,290**	**1,265**	**1,265**	**1,265**
1,018,733	**Gross Expenditure**	**1,083,414**	**1,081,858**	**1,060,325**	**1,126,754**	**1,116,672**	**1,135,753**
(40,000)	Non Specific Other Govt Grants	(40,000)	(40,000)	(40,000)	(40,000)	0	0
(46,017)	Other Fees	(10,265)	(10,265)	(15,915)	(10,265)	(10,265)	(10,265)
0	Property Income	(30,396)	(30,396)	(22,986)	(30,396)	(30,396)	(30,396)
(1,499)	Licensing Safety	(167)	(167)	(176)	(140)	(568)	(568)
(22,658)	Sales General	0	0	(5,243)	0	0	0
0	Other Accounts of the Authority	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
(94,515)	Int Rech - Staff Costs	(95,240)	(95,240)	(95,240)	(98,093)	(99,809)	(101,556)
(204,689)	**Income**	**(181,068)**	**(181,068)**	**(184,560)**	**(183,894)**	**(146,038)**	**(147,785)**
(204,689)	**Gross Income**	**(181,068)**	**(181,068)**	**(184,560)**	**(183,894)**	**(146,038)**	**(147,785)**
814,044	**Net Expenditure**	**902,346**	**900,790**	**875,765**	**942,860**	**970,634**	**987,968**

Regulatory
Planning

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
685,409	Others Basic Pay	732,870	732,728	707,880	827,111	765,756	779,076
(2,467)	Others - Other Pay	455	455	0	455	455	455
68,786	Others National Insurance Employers	74,109	74,109	70,658	82,405	76,550	77,951
134,530	Others Superannuation Employers	141,176	141,176	135,794	158,782	147,498	150,198
20,265	Others Agency Staff	0	0	22,366	0	0	0
906,523	**Employee Cost**	**948,610**	**948,468**	**936,698**	**1,068,753**	**990,259**	**1,007,680**
4,124	Employee Related Travel	6,500	5,500	4,011	5,500	5,500	5,500
4,124	**Transport Cost**	**6,500**	**5,500**	**4,011**	**5,500**	**5,500**	**5,500**
6,611	Advertising	6,000	6,000	6,000	6,000	5,744	5,744
301	Mobile Phones	454	454	454	454	710	710
653	Conference Fees	1,400	1,400	1,400	1,400	1,400	1,400
465	Small Office Equip/Computer Purch & Repa	1,500	1,500	995	1,500	1,500	1,500
0	Printer Rationalisation - Copy Costs	1,417	1,417	1,417	1,281	1,281	1,281
79	Clothing, Uniforms etc	450	450	450	450	450	450
11,799	Design Panel	23,397	23,397	23,397	21,279	0	0
0	Supplies & Services	0	0	20,000	0	0	0
1,089	Legal Expenses	0	0	144	0	0	0
20,997	**Supplies services and Admin Costs**	**34,618**	**34,618**	**54,257**	**32,364**	**11,085**	**11,085**
35,908	Payment to Other Bodies	72,870	72,870	72,870	48,870	35,870	35,870
10,000	Antonine Wall Costs	10,000	10,000	10,000	10,000	10,000	10,000
76,059	Structural Plan Core Team	72,438	72,438	72,438	72,438	72,438	72,438
9,392	Planning Archaelogical Serv.	12,000	12,000	12,000	12,000	12,000	12,000
131,359	**Payments to other Bodies**	**167,308**	**167,308**	**167,308**	**143,308**	**130,308**	**130,308**
1,063,003	**Gross Expenditure**	**1,157,036**	**1,155,894**	**1,162,274**	**1,249,925**	**1,137,152**	**1,154,573**
(302,166)	Building Warrant Fees	(261,000)	(261,000)	(301,813)	(312,100)	(312,100)	(295,433)
(223,169)	Planning Application Fees	(266,650)	(266,650)	(260,840)	(357,754)	(301,659)	(293,501)
(11,821)	Letters Of Comfort	(20,000)	(20,000)	(12,000)	(21,182)	(21,182)	(21,182)
0	Income From Private Parties	(20,600)	(20,600)	(20,600)	(20,600)	(20,600)	(20,600)
(13,031)	Miscellaneous Income	0	0	(25,810)	0	0	0
(63,263)	Int Rech - Staff Costs	(61,265)	(63,265)	(63,265)	(115,093)	(116,647)	(118,248)
(613,450)	**Income**	**(629,515)**	**(631,515)**	**(684,328)**	**(826,729)**	**(772,188)**	**(748,964)**
(613,450)	**Gross Income**	**(629,515)**	**(631,515)**	**(684,328)**	**(826,729)**	**(772,188)**	**(748,964)**
449,553	**Net Expenditure**	**527,521**	**524,379**	**477,946**	**423,196**	**364,964**	**405,609**

People & Technology

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
		£	£	£	£	£	£
Transactional Services	**19**	**649,843**	**649,843**	**680,925**	**648,959**	**674,957**	**686,642**
Strategic HR and Risk	**20**	**1,202,116**	**1,202,116**	**1,163,909**	**1,236,420**	**1,266,160**	**1,284,020**
Information Services	**21**	**3,485,193**	**3,642,180**	**3,646,111**	**3,842,967**	**3,942,508**	**3,965,656**
Change Support	**22**	**361,619**	**361,619**	**361,649**	**364,827**	**370,165**	**375,227**
Total for People & Technology		**5,698,771**	**5,855,758**	**5,852,594**	**6,093,173**	**6,253,790**	**6,311,545**

People & Technology
Transactional Services

OUTTURN 2017/2018 £	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019 £	REVISED ESTIMATE 2018/2019 £	PROBABLE 2018/2019 £	ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £
529,308	Others Basic Pay	517,046	517,046	540,526	515,877	536,192	545,305
150	Holiday Pay for Add Pay	150	150	115	150	150	150
1,493	Overtime	0	0	447	0	0	0
46,925	Others National Insurance Employers	45,270	45,270	48,464	46,187	47,988	48,802
101,385	Others Superannuation Employers	100,239	100,239	104,851	99,607	103,489	105,247
679,261	**Employee Cost**	**662,705**	**662,705**	**694,403**	**661,821**	**687,819**	**699,504**
557	Employee Related Travel	320	320	268	320	320	320
557	**Transport Cost**	**320**	**320**	**268**	**320**	**320**	**320**
258	Printing	280	280	0	280	280	280
5,732	Postages	8,130	8,130	8,130	8,130	8,130	8,130
52	Telephone Rentals	340	340	16	340	340	340
2,712	Supplies & Services	0	0	240	0	0	0
8,754	**Supplies services and Admin Costs**	**8,750**	**8,750**	**8,386**	**8,750**	**8,750**	**8,750**
688,572	**Gross Expenditure**	**671,775**	**671,775**	**703,057**	**670,891**	**696,889**	**708,574**
(575)	Mortgage Reference Admin Fees	0	0	(200)	0	0	0
0	Commission	(21,932)	(21,932)	(21,932)	(21,932)	(21,932)	(21,932)
(575)	**Income**	**(21,932)**	**(21,932)**	**(22,132)**	**(21,932)**	**(21,932)**	**(21,932)**
(575)	**Gross Income**	**(21,932)**	**(21,932)**	**(22,132)**	**(21,932)**	**(21,932)**	**(21,932)**
687,997	**Net Expenditure**	**649,843**	**649,843**	**680,925**	**648,959**	**674,957**	**686,642**

People & Technology
Strategic HR and Risk

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
719,011	Others Basic Pay	719,025	719,025	702,840	744,893	768,154	782,122
72,546	Others National Insurance Employers	71,851	71,851	70,774	75,073	77,417	78,826
130,578	Others Superannuation Employers	127,180	127,180	125,927	132,394	136,529	139,012
922,135	**Employee Cost**	**918,056**	**918,056**	**899,541**	**952,360**	**982,100**	**999,960**
2,681	Employee Related Travel	3,438	3,438	2,786	3,438	3,438	3,438
2,681	**Transport Cost**	**3,438**	**3,438**	**2,786**	**3,438**	**3,438**	**3,438**
2,477	Publications	1,818	1,818	2,205	1,818	1,818	1,818
421	Telephone - Calls	650	650	(31)	650	650	650
1,118	Mobile Phones	100	100	390	100	100	100
180	Hospitality	220	220	220	220	220	220
515	Membership Fees & Subscriptions	190	190	190	190	190	190
43	Subsistence	80	80	80	80	80	80
331	Small Office Equip/Computer Purch & Repa	0	0	55	0	0	0
644	Clothing, Uniforms etc	900	900	900	900	900	900
390	Supplies & Services	300	300	1,119	300	300	300
6,119	**Supplies services and Admin Costs**	**4,258**	**4,258**	**5,128**	**4,258**	**4,258**	**4,258**
169,679	Occupational Health	162,350	162,350	162,350	162,350	162,350	162,350
19,277	Employee Councilling Service	18,000	18,000	18,000	18,000	18,000	18,000
24,593	Payment to Other Bodies	40,449	40,449	20,539	40,449	40,449	40,449
55,645	Payment To Other Local Authorities	55,565	55,565	55,565	55,565	55,565	55,565
269,194	**Payments to other Bodies**	**276,364**	**276,364**	**256,454**	**276,364**	**276,364**	**276,364**
1,207,942	**Gross Expenditure**	**1,202,116**	**1,202,116**	**1,163,909**	**1,236,420**	**1,266,160**	**1,284,020**
(30,146)	Income From Other Agencies	0	0	0	0	0	0
(30,146)	**Income**	**0**	**0**	**0**	**0**	**0**	**0**
(30,146)	**Gross Income**	**0**	**0**	**0**	**0**	**0**	**0**
1,177,796	**Net Expenditure**	**1,202,116**	**1,202,116**	**1,163,909**	**1,236,420**	**1,266,160**	**1,284,020**

People & Technology
Information Services

OUTTURN 2017/2018 £	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019 £	REVISED ESTIMATE 2018/2019 £	PROBABLE 2018/2019 £	ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £
1,433,068	Others Basic Pay	1,452,227	1,451,214	1,459,722	1,512,071	1,563,969	1,592,632
77	Holiday Pay for Add Pay	400	400	170	400	400	400
3,991	Others Variable OT	1,900	1,900	1,900	1,900	1,900	1,900
141,484	Others National Insurance Employers	141,925	141,925	139,015	144,060	149,004	151,786
268,884	Others Superannuation Employers	272,331	272,331	266,631	277,084	286,594	291,944
327	Others Miscellaneous Staff Costs	500	500	100	500	500	500
1,847,831	**Employee Cost**	**1,869,283**	**1,868,270**	**1,867,538**	**1,936,015**	**2,002,367**	**2,039,162**
728	Internal Fleet Maintenance Charge	660	660	769	680	692	704
0	Garaging Charges Internal	150	150	0	150	150	150
388	Diesel Internal	500	500	500	500	500	500
2,680	Employee Related Travel	4,000	2,500	1,456	2,500	2,500	2,500
3,796	**Transport Cost**	**5,310**	**3,810**	**2,725**	**3,830**	**3,842**	**3,854**
7,379	Printing	12,072	8,791	8,808	8,791	8,791	8,791
404,813	Communication Maint/ISDN Rental	337,306	337,306	343,442	368,030	337,306	337,306
1,379,810	Computer Software	1,416,489	1,489,073	1,489,073	1,687,692	1,752,357	1,738,698
29,017	Machine Rentals And Leasing	36,241	30,708	30,708	241	241	241
5,031	Small Office Equip/Computer Purch & Repa	500	0	1,118	0	0	0
138,786	Printer Rationalisation - Lease	78,386	92,498	92,498	122,122	121,840	121,840
138,602	Printer Rationalisation - Copy Costs	6,756	145,563	145,563	145,562	145,562	145,562
228	Clothing, Uniforms etc	200	200	200	200	200	200
3,001	Office/Computer Supplies	2,910	2,910	1,792	2,910	2,910	2,910
2,106,667	**Supplies services and Admin Costs**	**1,890,860**	**2,107,049**	**2,113,202**	**2,335,548**	**2,369,207**	**2,355,548**
11,055	Payment to Other Bodies	11,080	11,080	11,080	11,080	11,080	11,080
11,055	**Payments to other Bodies**	**11,080**	**11,080**	**11,080**	**11,080**	**11,080**	**11,080**
3,969,349	**Gross Expenditure**	**3,776,533**	**3,990,209**	**3,994,545**	**4,286,473**	**4,386,496**	**4,409,644**
(28,575)	Miscellaneous Income	(3,651)	(15,256)	(15,661)	(15,256)	(15,256)	(15,256)
(328,000)	Other Accounts of the Authority	(240,000)	(285,084)	(285,084)	(285,084)	(285,084)	(285,084)
0	Int Rech - Staff Costs	(47,689)	(47,689)	(47,689)	(143,166)	(143,648)	(143,648)
(356,575)	**Income**	**(291,340)**	**(348,029)**	**(348,434)**	**(443,506)**	**(443,988)**	**(443,988)**
(356,575)	**Gross Income**	**(291,340)**	**(348,029)**	**(348,434)**	**(443,506)**	**(443,988)**	**(443,988)**
3,612,774	**Net Expenditure**	**3,485,193**	**3,642,180**	**3,646,111**	**3,842,967**	**3,942,508**	**3,965,656**

People & Technology
Change Support

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
299,416	Others Basic Pay	211,772	211,772	240,058	261,117	269,787	274,380
129,525	Central Training	90,496	90,496	90,496	75,496	70,496	70,496
30,364	Others National Insurance Employers	21,306	21,306	24,268	26,444	27,322	27,787
57,514	Others Superannuation Employers	40,942	40,942	45,810	49,462	51,104	51,974
516,819	**Employee Cost**	**364,516**	**364,516**	**400,632**	**412,519**	**418,709**	**424,637**
284	Employee Related Travel	620	620	620	620	620	620
284	**Transport Cost**	**620**	**620**	**620**	**620**	**620**	**620**
48	Mobile Phones	0	0	8	0	0	0
897	Hospitality	357	357	577	357	357	357
175	Supplies & Services	0	0	0	0	0	0
1,120	**Supplies services and Admin Costs**	**357**	**357**	**585**	**357**	**357**	**357**
518,223	**Gross Expenditure**	**365,493**	**365,493**	**401,837**	**413,496**	**419,686**	**425,614**
(78,519)	Int Rech - Staff Costs	(3,874)	(3,874)	(40,188)	(48,669)	(49,521)	(50,387)
(78,519)	**Income**	**(3,874)**	**(3,874)**	**(40,188)**	**(48,669)**	**(49,521)**	**(50,387)**
(78,519)	**Gross Income**	**(3,874)**	**(3,874)**	**(40,188)**	**(48,669)**	**(49,521)**	**(50,387)**
439,704	**Net Expenditure**	**361,619**	**361,619**	**361,649**	**364,827**	**370,165**	**375,227**

Communications, Culture & Communities

DESCRIPTION	PAGE	ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2021/2022
		£	£	£	£	£	£
Performance & Strategy	24	303,768	317,768	316,117	420,014	423,147	431,074
Communications and Marketing	25	344,718	364,718	360,683	337,801	348,457	355,511
Ciitizen Service	26	1,228,893	1,260,965	1,224,558	1,247,013	1,295,783	1,280,046
Libraries	27	1,828,281	1,679,217	1,636,555	1,740,483	1,741,223	1,730,193
Arts and Heritage	28	680,895	861,830	870,743	459,247	440,306	418,798
Museums	29	93,420	70,922	86,271	0	0	0
Clydebank Town Hall	30	296,342	301,000	235,564	333,213	208,998	217,152
Office Accommodation	31	1,270,621	1,291,520	1,306,960	1,550,227	1,613,098	1,638,592
Total for Comm's, Cult. & Communities		**6,046,938**	**6,147,941**	**6,037,450**	**6,087,998**	**6,071,012**	**6,071,366**

Communications, Culture & Communities
Performance & Strategy

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
261,144	Others Basic Pay	212,847	218,590	218,892	246,977	247,932	253,962
27,428	Others National Insurance Employers	15,498	19,584	22,542	29,748	29,984	30,717
51,562	Others Superannuation Employers	48,998	46,170	42,246	46,002	47,944	49,108
340,134	**Employee Cost**	**277,343**	**284,343**	**283,680**	**322,727**	**325,860**	**333,787**
729	Other Travel Costs	0	0	298	270	270	270
512	Employee Related Travel	1,090	1,090	269	400	400	400
293	Other Transport Costs External	0	0	0	0	0	0
1,534	**Transport Cost**	**1,090**	**0**	**566**	**670**	**670**	**670**
0	Printing	500	500	500	500	500	500
314	Mobile Phones	820	820	184	64	64	64
244	Hospitality	500	500	500	500	500	500
270	Conference Fees	1,000	1,000	1,000	1,000	1,000	1,000
545	Office/Computer Supplies	200	200	200	200	200	200
102	Supplies & Services	4,400	11,400	11,572	11,400	11,400	11,400
609	Other Admin Costs	1,915	1,915	1,915	2,000	2,000	2,000
2,084	**Supplies services and Admin Costs**	**9,335**	**16,335**	**15,871**	**15,664**	**15,664**	**15,664**
0	Health Development	0	0	0	59,953	59,953	59,953
14,339	Payment to Other Bodies	16,000	16,000	16,000	21,000	21,000	21,000
14,339	**Payments to other Bodies**	**16,000**	**16,000**	**16,000**	**80,953**	**80,953**	**80,953**
358,091	**Gross Expenditure**	**303,768**	**317,768**	**316,117**	**420,014**	**423,147**	**431,074**
358,091	**Net Expenditure**	**303,768**	**317,768**	**316,117**	**420,014**	**423,147**	**431,074**

Communications, Culture & Communities
Communications and Marketing

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
231,999	Others Basic Pay	251,609	266,609	274,032	260,695	272,801	278,248
23,731	Others National Insurance Employers	25,736	27,841	28,348	26,499	27,734	28,287
42,698	Others Superannuation Employers	44,459	47,354	52,255	50,381	52,696	53,750
298,428	**Employee Cost**	**321,804**	**341,804**	**354,635**	**337,575**	**353,231**	**360,285**
0	Other Travel Costs	250	250	250	250	250	250
276	Employee Related Travel	250	250	250	250	250	250
276	**Transport Cost**	**500**	**500**	**500**	**500**	**500**	**500**
741	Newspapers	673	673	718	673	673	673
4,348	Advertising	5,877	5,877	5,877	5,877	5,877	5,877
2,316	Small Office Equipment	0	0	545	0	0	0
12,362	Publicity & Promotions	6,638	6,638	6,638	11,638	11,638	11,638
623	Mobile Phones	76	76	121	63	63	63
450	Miscellaneous Expenditure	0	0	2,050	0	0	0
6,288	Events	8,800	8,800	8,800	8,800	8,800	8,800
27,128	**Supplies services and Admin Cost**	**22,064**	**22,064**	**24,748**	**27,051**	**27,051**	**27,051**
(175)	Payment to Other Bodies	3,350	3,350	0	3,350	3,350	3,350
(175)	**Payments to other Bodies**	**3,350**	**3,350**	**0**	**3,350**	**3,350**	**3,350**
325,657	**Gross Expenditure**	**347,718**	**367,718**	**379,883**	**368,476**	**384,132**	**391,186**
(4,000)	Events income	0	0	(1,200)	(5,675)	(5,675)	(5,675)
(22,626)	Income from other local authorities	0	0	(15,000)	0	0	0
0	Income From Other Agencies	(3,000)	(3,000)	(3,000)	(25,000)	(30,000)	(30,000)
(26,626)	**Income**	**(3,000)**	**(3,000)**	**(19,200)**	**(30,675)**	**(35,675)**	**(35,675)**
(26,626)	**Gross Income**	**(3,000)**	**(3,000)**	**(19,200)**	**(30,675)**	**(35,675)**	**(35,675)**
299,031	**Net Expenditure**	**344,718**	**364,718**	**360,683**	**337,801**	**348,457**	**355,511**

Communications, Culture & Communities
Citizen Service

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
852,596	Others Basic Pay	1,069,017	962,483	893,985	951,338	990,635	973,268
2,452	Others - Other Pay	10,000	10,000	12,104	10,125	10,220	10,220
1,038	Holiday Pay for Add Pay	2,830	2,830	5,938	2,894	2,921	2,921
7,945	Overtime	23,036	23,036	44,655	23,762	23,984	24,191
70,018	Others National Insurance Employers	83,036	72,961	77,778	78,162	81,448	81,876
149,941	Others Superannuation Employers	193,592	174,202	160,974	165,804	172,717	173,712
1,083,990	**Employee Cost**	**1,381,511**	**1,245,511**	**1,195,433**	**1,232,085**	**1,281,925**	**1,266,188**
17,389	Rates - Non Domestic & Water	18,246	0	0	0	0	0
35,000	Rents	35,000	0	0	0	0	0
4,523	Electricity/ Gas	5,518	0	1,364	0	0	0
4,258	Other Property Costs	4,660	0	340	0	0	0
61,170	**Property Cost**	**63,424**	**0**	**1,704**	**0**	**0**	**0**
6,445	Employee Related Travel	1,666	1,666	6,910	2,566	1,496	1,496
6,445	**Transport Cost**	**1,666**	**1,666**	**6,910**	**2,566**	**1,496**	**1,496**
37	Printing	2,095	595	72	200	200	200
2,024	Telephone Calls	3,900	2,400	3,016	2,200	2,200	2,200
433	Mobile Phones	293	293	430	162	162	162
7,939	Web Costs	8,500	8,500	9,104	8,500	8,500	8,500
562	Conference fees/ subsistence	0	0	200	0	0	0
14,016	Computer Software	1,100	1,100	5,708	1,000	1,000	1,000
4,292	Small Office Equip/Computer	0	0	100	100	100	100
142	Stationery	0	0	1,590	0	0	0
31	Publicity & Promotions	0	0	90	0	0	0
29,476	**Supplies services and Admin Costs**	**15,888**	**12,888**	**20,310**	**12,162**	**12,162**	**12,162**
2,931	Payment to Other Bodies	900	900	200	200	200	200
2,931	**Payments to other Bodies**	**900**	**900**	**200**	**200**	**200**	**200**
1,184,012	**Gross Expenditure**	**1,463,389**	**1,260,965**	**1,224,558**	**1,247,013**	**1,295,783**	**1,280,046**
1,184,012	**Net Expenditure**	**1,228,893**	**1,260,965**	**1,224,558**	**1,247,013**	**1,295,783**	**1,280,046**

Communications, Culture & Communities
Libraries

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
1,145,291	Others Basic Pay	1,075,017	956,979	901,921	1,009,373	1,001,665	983,005
25,982	Overtime	0	0	14,219	0	0	0
83,056	Others National Insurance Employers	91,338	82,945	55,314	67,592	67,204	66,027
206,911	Others Superannuation Employers	189,152	167,899	146,569	175,857	174,562	171,360
1,461,240	**Employee Cost**	**1,355,507**	**1,207,823**	**1,118,023**	**1,252,822**	**1,243,431**	**1,220,392**
10,220	Metered Water	8,101	8,101	10,869	10,869	10,869	10,869
1,573	Water Rates	1,656	1,656	1,614	1,620	1,620	1,620
128,750	Rates - Non Domestic (WDC)	107,749	123,749	121,750	126,011	130,421	134,988
10,850	Rents	10,830	10,830	10,850	10,850	10,850	10,850
1,313	Council Tax Payments	0	0	1,212	1,350	1,350	1,350
47,549	Electricity	59,127	49,127	46,854	47,000	52,500	58,550
16,774	Gas	13,431	13,431	22,202	23,100	24,255	26,681
2,569	Fixtures & Fittings	2,062	2,062	1,000	0	0	0
1,135	Cleaning Materials	1,093	1,093	1,341	982	982	982
65,041	Rep & Maintenance	55,340	55,340	35,000	32,340	32,340	32,340
5,686	Refuse Collection	4,326	4,326	5,686	5,982	6,290	6,548
291,460	**Property Cost**	**263,715**	**269,715**	**258,378**	**260,104**	**271,477**	**284,778**
0	Hire Of Vehicles	1,323	1,323	225	500	500	500
11,457	Internal Fleet Maintenance Charge	11,604	11,604	8,081	7,244	7,244	7,244
5,261	Diesel	2,759	2,759	4,812	3,259	3,259	3,259
5,952	Repair/Maint Veh & Plant	120	120	401	120	120	120
8,682	Employee Related Travel	6,512	6,512	4,242	3,420	3,420	3,420
31,352	**Transport Cost**	**22,318**	**22,318**	**17,761**	**14,543**	**14,543**	**14,543**
2,119	Printing	2,500	2,500	2,500	0	0	0
2,681	Stationery	3,000	3,000	1,296	8,500	8,500	8,500
105,960	School Stationery	92,974	117,454	135,000	125,000	125,000	125,000
1,793	Junior Library	3,000	3,000	3,000	0	0	0
5,475	Newspapers	5,850	4,850	4,850	4,850	4,850	4,850
1,649	Archive Materials	4,000	2,000	2,000	2,000	2,000	2,000
2,830	Postages	800	800	800	800	800	800
1,392	Telephone - Calls	1,760	1,760	1,150	1,500	1,500	1,500
6,137	Telephone Rentals	4,531	4,379	6,179	6,000	6,000	6,000
2,193	Mobile Phones	1,686	1,686	984	1,686	1,686	1,686
4,660	Internet Charges	0	0	4,660	4,660	4,660	4,660
287	Hospitality	380	380	283	380	380	380
7,819	Membership Fees & Subscriptions	8,450	8,450	8,025	7,350	7,350	7,350
50	Medicals	100	100	0	100	100	100
5,275	Computer Software	0	0	8,500	0	0	0
4,534	Purchase of Computer Equipment	19,500	22,000	30,000	14,454	14,454	14,454
1,419	Machine Rentals And Leasing	2,220	2,220	1,206	1,720	1,720	1,720
1,315	Small Office Equip/Computer	1,000	1,000	630	1,000	1,000	1,000
0	Printer Rationalisation - Copy Costs	8,408	0	0	0	0	0
231	Clothing, Uniforms etc	200	200	200	200	200	200
2,740	Resaleable Goods	6,800	1,000	1,000	1,000	1,000	1,000
0	Other admin costs	0	14,620	16,959	0	0	0
1,353	Classroom Materials	1,854	1,854	1,854	1,854	1,854	1,854
20,003	Supplies & Services	33,845	20,845	45,128	38,845	38,845	38,845
10,280	Audio Purchases	16,713	14,713	8,000	10,053	10,053	10,053
8,812	Video Purchases	8,357	6,357	6,000	6,357	6,357	6,357
201,007	**Supplies services and Admin Costs**	**227,928**	**235,168**	**290,204**	**238,309**	**238,309**	**238,309**
0	Payment to Other Bodies	0	0	529	13,290	13,290	13,290
0	**Payments to other Bodies**	**0**	**0**	**529**	**13,290**	**13,290**	**13,290**
1,985,059	**Gross Expenditure**	**1,869,468**	**1,735,024**	**1,684,895**	**1,779,068**	**1,781,050**	**1,771,312**
(7,932)	Income From Other Agencies	(5,500)	(20,120)	(18,090)	(7,519)	(7,519)	(7,519)
(1,059)	Sales General	(1,154)	(1,154)	(1,040)	0	0	0
(6,646)	Fees & Charges	(17,609)	(17,609)	(6,335)	0	0	0
(18,750)	Miscellaneous Income	(8,274)	(8,340)	(19,661)	0	0	0
(5,941)	Library Income	(8,650)	(8,584)	(3,214)	(31,066)	(32,308)	(33,600)
(40,328)	**Income**	**(41,187)**	**(55,807)**	**(48,340)**	**(38,585)**	**(39,827)**	**(41,119)**
(40,328)	**Gross Income**	**(41,187)**	**(55,807)**	**(48,340)**	**(38,585)**	**(39,827)**	**(41,119)**
1,944,731	**Net Expenditure**	**1,828,281**	**1,679,217**	**1,636,555**	**1,740,483**	**1,741,223**	**1,730,193**

Communications, Culture & Communities
Arts and Heritage

OUTTURN 2017/2018 £	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019 £	REVISED ESTIMATE 2018/2019 £	PROBABLE 2018/2019 £	ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £
299,490	Teachers Basic Pay	338,273	338,180	320,225	14,847	15,107	15,371
22,998	Teachers National Insurance Employers	28,234	28,268	24,956	1,239	1,261	1,283
52,920	Teachers Superannuation Employers	62,822	62,501	59,470	2,757	2,805	2,854
558,481	Others Basic Pay	285,714	429,245	427,602	317,418	304,789	285,772
49,371	Others National Insurance Employers	27,644	37,825	38,181	28,015	25,989	25,187
112,369	Others Superannuation Employers	53,882	79,935	80,983	61,235	56,850	55,108
6,209	Others - Other Pay	0	0	4,254	3,820	3,839	3,906
1,101,838	**Employee Cost**	**796,569**	**975,953**	**955,671**	**429,331**	**410,640**	**389,481**
0	Fixtures & Fittings	0	0	0	1,630	1,630	1,630
0	Repairs and Maintenance	0	0	0	3,000	3,000	3,000
0	**Property Cost**	**0**	**0**	**0**	**4,630**	**4,630**	**4,630**
9,690	Employee Related Travel	9,535	9,535	8,658	1,040	1,040	1,040
9,690	**Transport Cost**	**9,535**	**9,535**	**8,658**	**1,040**	**1,040**	**1,040**
90	Printing	431	431	80	0	0	0
153	Telephone Rentals	571	571	130	152	152	152
198	Mobile Phones	100	100	57	22	22	22
26	Hospitality	100	100	0	100	100	100
0	Conference Fees	290	290	0	290	290	290
1,143	Classroom Materials	1,289	1,289	1,289	0	0	0
0	Advertising	0	0	0	5,020	5,020	5,020
0	Membership Fees & subscriptions	0	0	0	5,847	5,847	5,847
0	Resaleable goods	0	0	0	770	770	770
0	Postages	0	0	0	500	500	500
0	Events	16,000	16,000	16,000	19,250	19,250	19,250
12,480	Supplies & Services	14,960	13,939	10,010	3,899	3,899	3,899
10,870	Education Activity Grant	10,907	10,907	10,907	0	0	0
24,960	**Supplies services and Admin Costs**	**44,648**	**43,627**	**38,473**	**35,850**	**35,850**	**35,850**
7,408	Arts & Events	3,747	3,747	3,747	25,000	25,000	25,000
14,894	Library Exhibitions	9,700	7,700	7,700	0	0	0
21,426	Arts Development	16,912	13,912	11,912	13,912	13,912	13,912
0	Events - Culture Committee	25,000	25,000	25,000	0	0	0
60,087	Payment to Other Bodies	8,628	16,200	11,286	4,500	4,500	4,500
103,815	**Payments to other Bodies**	**63,987**	**66,559**	**59,645**	**43,412**	**43,412**	**43,412**
1,240,303	**Gross Expenditure**	**914,739**	**1,095,674**	**1,062,447**	**514,263**	**495,572**	**474,413**
(5,568)	Income From Other Local Authorities	(4,130)	(4,130)	(4,618)	0	0	0
(240,641)	Income From Other Agencies	(151,420)	(151,420)	(165,292)	(46,850)	(46,850)	(46,850)
0	Grants C/F Non Government	(43,730)	(43,730)	0	0	0	0
(10,497)	Fees & Charges	(25,807)	(25,807)	(17,321)	(8,166)	(8,416)	(8,765)
(291)	Miscellaneous Income	(7,519)	(7,519)	(250)	0	0	0
(6,047)	Events Income	(1,238)	(1,238)	(4,223)	0	0	0
(263,044)	**Income**	**(233,844)**	**(233,844)**	**(191,704)**	**(55,016)**	**(55,266)**	**(55,615)**
(263,044)	**Gross Income**	**(233,844)**	**(233,844)**	**(191,704)**	**(55,016)**	**(55,266)**	**(55,615)**
977,259	**Net Expenditure**	**680,895**	**861,830**	**870,743**	**459,247**	**440,306**	**418,798**

Communications, Culture & Communities
Museums

OUTTURN 2017/2018 £	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019 £	REVISED ESTIMATE 2018/2019 £	PROBABLE 2018/2019 £	ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £	INDICATIVE ESTIMATE 2021/2022 £
126,689	Others Basic Pay	83,887	66,487	63,298	0	0	0
9,423	Others National Insurance Employers	4,625	3,303	5,012	0	0	0
21,784	Others Superannuation Employers	16,979	14,001	10,825	0	0	0
601	Overtime	0	0	0	0	0	0
759	Others Training Costs	0	0	0	0	0	0
159,256	**Employee Cost**	**105,491**	**83,791**	**79,136**	**0**	**0**	**0**
796	Fixtures & Fittings	1,630	1,630	0	0	0	0
20,634	Repairs & Maintenance	0	0	0	0	0	0
17,075	Allocation From Municipal Buidings	17,075	17,075	17,075	0	0	0
38,505	**Property Cost**	**18,705**	**18,705**	**17,075**	**0**	**0**	**0**
243	Employee Related Travel	540	540	751	0	0	0
243	**Transport Cost**	**540**	**540**	**751**	**0**	**0**	**0**
67	Stationery	700	250	206	0	0	0
3,560	Resaleable goods	0	0	2,180	0	0	0
6,416	Advertising	20	20	20	0	0	0
4,269	Supplies & Services	7,509	7,161	7,162	0	0	0
2,610	Other Admin Costs	770	770	0	0	0	0
16,922	**Supplies services and Admin Costs**	**8,999**	**8,201**	**9,568**	**0**	**0**	**0**
7,166	Library Exhibitions	2,550	2,550	2,550	0	0	0
20,995	Payment to Other Bodies	1,390	1,390	1,390	0	0	0
28,161	**Payments to other Bodies**	**3,940**	**3,940**	**3,940**	**0**	**0**	**0**
243,087	**Gross Expenditure**	**137,675**	**115,177**	**110,470**	**0**	**0**	**0**
(42,582)	Income From Other Agencies	(26,527)	(26,527)	(21,429)	0	0	0
0	Other Non Govt Grants	(7,161)	(7,211)	0	0	0	0
(7,906)	Sales General	(5,953)	(5,903)	(1,347)	0	0	0
(585)	Miscellaneous Income	(520)	(520)	(1,361)	0	0	0
(23,414)	Events Income	(4,094)	(4,094)	(63)	0	0	0
(74,487)	**Income**	**(44,255)**	**(44,255)**	**(24,199)**	**0**	**0**	**0**
(74,487)	**Gross Income**	**(44,255)**	**(44,255)**	**(24,199)**	**0**	**0**	**0**
168,600	**Net Expenditure**	**93,420**	**70,922**	**86,271**	**0**	**0**	**0**

Communications, Culture & Communities
Clydebank Town Hall

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
169,983	Others Basic Pay	181,047	186,205	152,759	204,430	185,567	191,434
8,402	Others - Other Pay	10,160	10,160	3,326	0	0	0
230	Others - Other Allowances	730	730	0	752	752	765
24,714	overtime	27,460	27,460	8,076	47,744	47,732	48,559
23,051	Others Contractual Overtime	18,990	18,990	10,267	349	349	349
18,709	Others National Insurance Employers	17,473	17,473	12,927	17,364	15,753	16,249
39,874	Others Superannuation Employers	34,551	34,551	27,730	36,896	33,454	34,521
284,963	**Employee Cost**	**290,411**	**295,569**	**215,084**	**307,535**	**283,607**	**291,877**
5,575	Metered Water	6,000	6,000	6,000	6,000	6,000	6,000
95,267	Rates - Non Domestic (WDC)	92,250	92,250	104,236	98,601	102,052	105,624
31,547	Electricity	25,411	25,411	31,622	34,541	37,336	41,070
22,870	Gas	17,000	17,000	12,615	23,850	24,743	25,980
8,221	Fixtures & Fittings	500	500	500	500	500	500
2,418	Cleaning equipment & Materials	0	0	1,622	1,500	1,500	1,500
5,907	Contract Cleaning	1,500	1,500	5,000	10,700	10,700	10,700
754	Window Cleaning	386	386	600	386	386	386
5,958	Rep & Maintenance	5,000	5,000	500	5,000	5,000	5,000
3,574	Refuse Collection	3,400	3,400	3,400	3,644	3,793	3,948
182,091	**Property Cost**	**151,447**	**151,447**	**166,095**	**184,722**	**192,010**	**200,708**
0	Plant Hire	0	0	397	0	0	0
0	**Transport Cost**	**0**	**0**	**397**	**0**	**0**	**0**
66	Printing/ Stationery	500	500	524	500	500	500
1,669	Telephone Rentals	1,700	1,700	706	600	1,500	1,500
0	Catering equipment	0	0	5,362	5,000	5,000	5,000
39	Uniforms	0	0	2,000	1,000	1,000	1,000
0	Web costs	0	0	2,750	0	0	0
0	Tools & Equipment (Repairs & Mainten	500	500	500	500	500	500
39,043	Food, Provisions	20,219	20,219	15,197	25,219	25,219	25,219
0	Events	25,000	25,000	25,000	5,000	5,000	5,000
0	Audio Visual Supplies	0	0	2,000	2,000	2,000	2,000
15,787	Supplies & Services	15,000	14,500	13,034	13,000	13,000	13,000
56,604	**Supplies services and Admin Costs**	**62,919**	**62,419**	**67,073**	**52,819**	**53,719**	**53,719**
523,658	**Gross Expenditure**	**504,777**	**509,435**	**448,649**	**545,076**	**529,336**	**546,304**
(184,233)	Town Hall Income	(191,360)	(191,360)	(196,010)	(211,863)	(320,338)	(329,152)
(17,075)	Other Accounts of the Authority	(17,075)	(17,075)	(17,075)	0	0	0
(201,308)	**Income**	**(208,435)**	**(208,435)**	**(213,085)**	**(211,863)**	**(320,338)**	**(329,152)**
(201,308)	**Gross Income**	**(208,435)**	**(208,435)**	**(213,085)**	**(211,863)**	**(320,338)**	**(329,152)**
322,350	**Net Expenditure**	**296,342**	**301,000**	**235,564**	**333,213**	**208,998**	**217,152**

Communications, Culture & Communities
Office Accommodation

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
86,441	Others Basic Pay	84,254	107,500	100,884	130,692	140,418	146,219
5,574	Others - Other Pay	5,993	5,993	4,461	5,082	5,133	5,133
1,264	Others - Other Allowances	2,251	2,251	950	2,018	2,038	2,038
2,013	Others Variable OT	2,706	2,705	3,776	2,548	2,574	2,574
167	Holiday pay	119	119	295	390	394	394
0	Others Training Costs	55	55	0	55	55	55
7,526	Others National Insurance Em'ers	7,437	9,262	9,239	11,440	12,194	12,720
17,856	Others Superannuation Em'ers	17,279	21,416	20,307	26,391	28,284	29,482
120,841	**Employee Cost**	**120,094**	**149,301**	**139,911**	**178,615**	**191,090**	**198,616**
72,827	Metered Water	32,543	32,543	30,028	28,003	28,003	28,003
0	Water Rates	0	0	8,253	505	505	505
555,296	Rates - Non Domestic (WDC)	655,190	285,730	285,730	442,562	477,705	477,705
448,576	Rents	490,356	490,356	490,356	490,356	490,356	490,356
2,806	Property Insurance	4,169	4,169	7,415	7,415	7,415	7,415
171,760	Electricity	95,952	95,952	171,620	134,044	147,448	162,193
19,286	Gas	28,132	28,132	40,640	49,532	51,161	53,719
84,649	Heating Oil	7,662	7,662	5,521	0	0	0
10,835	Cleaning equipment & Materials	6,395	6,395	7,339	6,596	6,596	6,596
0	Personal Hygiene	100	100	100	100	100	100
700	Window Cleaning	604	604	604	604	604	604
14,963	Rep & Maintenance	13,907	13,907	16,111	14,621	14,621	14,621
23,009	Upkeep of Grounds	0	1,617	1,617	0	0	0
30,082	Refuse Collection	16,108	18,385	18,458	18,458	19,485	20,151
567	Security and Patrol Conttracts	0	0	1,333	1,333	1,165	1,165
2,413	Other Poperty Costs	131,245	33,824	(51,289)	65,705	65,064	65,064
1,437,769	**Property Cost**	**1,482,363**	**1,019,376**	**1,033,835**	**1,259,833**	**1,310,228**	**1,328,197**
1,474	Other Travel Costs	1,000	1,000	575	575	575	575
1,474	**Transport Cost**	**1,000**	**1,000**	**575**	**575**	**575**	**575**
7,920	Contract Janitorial Supplies	12,491	13,546	14,592	13,344	13,344	13,344
823	Health & Safety	350	350	808	700	700	700
1,869	Stationery	0	0	0	1,000	1,000	1,000
75,730	Postages	59,428	66,114	64,674	59,428	59,428	59,428
1,255	Telephone Rentals	5,920	6,018	6,502	6,142	6,142	6,142
(669)	Telephone calls	2,106	2,106	2,115	2,124	2,124	2,124
884	Telephone Other Costs	140	140	140	140	140	140
3	Mobile phones	1,013	1,013	7	8	8	8
3,981	Machine Rentals And Leasing	3,979	4,402	3,979	1,486	1,486	1,486
201	Tools & Equipment (R & M)	321	368	376	321	321	321
216	Purchase of Tools & Equipment	500	500	2,949	500	500	500
0	Printer Rationalisation - Lease	1,600	0	0	0	0	0
1,156	Printer Rationalisation - Copy	6,522	0	0	0	0	0
673	Clothing, Uniforms etc	798	798	598	598	598	598
4,661	Supplies & Services	6,395	6,429	6,491	5,389	5,389	5,389
122	TV Licences	101	101	101	101	101	101
1,823	Misc.Expenditure	0	0	9,382	0	0	0
100,647	**Supplies services and Admin**	**101,664**	**101,885**	**112,715**	**91,281**	**91,281**	**91,281**
4,081	Payment To Other Local Auth's	0	19,958	19,923	19,923	19,923	19,923
0	Office Rationalisation Savings	(362,000)	0	0	0	0	0
4,081	**Payments to other Bodies**	**(362,000)**	**19,958**	**19,923**	**19,923**	**19,923**	**19,923**
1,664,812	**Gross Expenditure**	**1,343,121**	**1,291,520**	**1,306,960**	**1,550,227**	**1,613,098**	**1,638,592**
0	Rent Other	(72,500)	0	0	0	0	0
0	**Income**	**(72,500)**	**0**	**0**	**0**	**0**	**0**
0	**Gross Income**	**(72,500)**	**0**	**0**	**0**	**0**	**0**
1,664,812	**Net Expenditure**	**1,270,621**	**1,291,520**	**1,306,960**	**1,550,227**	**1,613,098**	**1,638,592**

Education, Learning and Attainment

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
Schools - Primary	33	24,992,384	24,868,767	24,906,334	25,999,183	26,795,284	27,071,360
Schools - Secondary	35	23,578,503	23,467,462	23,471,699	24,740,676	25,520,329	25,763,491
Schools - ASN	37	14,670,778	13,720,349	14,176,498	14,698,607	15,171,035	15,436,805
Psychological Services	39	486,606	484,966	440,174	496,415	495,974	504,924
Sports Develop./Active Schools	40	558,142	558,570	558,570	579,600	589,743	600,064
Early Learning & Childcare	41	7,091,561	7,913,482	7,889,868	8,603,029	9,012,120	8,992,556
PPP	43	14,708,713	14,746,463	14,749,112	14,776,383	14,990,780	15,206,330
Curriculum Development	44	192,494	176,630	177,130	203,045	203,004	203,006
Central Admin	45	292,776	158,589	173,374	151,349	164,402	163,873
Workforce/CPD	46	332,970	350,116	301,648	327,659	334,894	335,599
Performance and Improvement	47	458,880	444,970	448,376	409,578	401,414	435,556
Education Development	48	1,072,533	1,050,746	1,047,817	961,467	1,080,815	1,077,361
Creative Arts	49	0	0	0	530,282	530,739	531,923
Raising Attainment - Primary	50	0	0	0	0	0	0
Raising Attainment - Secondary	51	0	0	0	0	0	0
PEF	52	0	0	0	0	0	0
Total: Education,Learning & Attainment		88,436,340	87,941,110	88,340,600	92,477,273	95,290,534	96,322,848

Education, Learning & Attainment
Schools - Primary

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
15,533,217	Teachers Basic Pay	15,577,858	15,577,060	15,661,210	15,895,422	16,318,052	16,520,317
89,309	Teachers Paternity / Maternity	0	0	87,069	0	0	0
1,643,312	Teachers National Insurance Employers	1,680,852	1,680,850	1,638,784	1,747,877	1,794,031	1,816,349
2,658,745	Teachers Superannuation Employers	2,624,152	2,624,150	2,672,795	3,159,883	3,456,066	3,490,275
0	Cover School Funded	68,255	68,255	31,661	68,939	69,629	69,629
79,807	HQ Cover	130,186	130,186	99,402	196,138	198,099	198,099
1,248,606	Others Basic Pay	1,272,806	1,272,806	1,214,272	1,247,667	1,240,373	1,215,291
1,319	Others - Other Allowances	8,060	2,061	3,570	2,064	2,064	2,064
10,013	Others Training Costs	25,843	25,843	25,843	26,014	26,094	26,094
57,520	Others National Insurance Employers	66,966	66,965	59,122	64,959	64,490	63,082
211,847	Others Superannuation Employers	218,128	218,128	207,418	217,067	215,403	210,701
21,533,695	**Employee Cost**	**21,673,106**	**21,666,304**	**21,701,146**	**22,626,030**	**23,384,301**	**23,611,901**
220,284	Metered Water	203,912	203,909	231,113	221,924	221,924	221,924
1,309,725	Rates - Non Domestic (WDC)	1,334,914	1,334,914	1,480,876	1,455,072	1,456,237	1,457,435
4,254	Rents	3,741	3,741	3,741	3,741	3,741	3,741
2,655	Council Tax Payments	2,468	2,468	2,468	2,468	2,468	2,468
462,059	Electricity	475,320	460,320	372,301	507,717	537,071	563,922
199,978	Gas	225,256	225,256	225,256	237,306	246,108	251,030
66,442	Heating Oil	75,304	65,304	65,304	70,714	74,249	77,963
7,060	Fixtures & Fittings	1,001	1,001	1,001	1,001	1,001	1,001
231	Cleaning Materials	1,096	1,096	1,096	1,096	1,096	1,096
1,087	Window Cleaning	8,316	8,316	8,316	8,316	8,316	8,316
135,940	Upkeep Of Grounds	131,607	131,607	131,607	142,335	148,328	154,262
21,031	Rep & Maintenance	46,361	46,361	46,318	46,418	46,478	46,540
123,860	Refuse Collection	124,961	124,961	124,961	129,867	134,965	140,268
2,263	Pest Control	3,230	3,230	3,230	3,230	3,230	3,230
19,282	Other Property Costs	4,612	4,615	4,612	4,612	4,612	4,612
2,576,151	**Property Cost**	**2,642,099**	**2,617,099**	**2,702,200**	**2,835,817**	**2,889,824**	**2,937,808**
16,976	Driver Recharges	15,752	15,752	15,752	16,265	16,431	16,924
19,683	Taxis	17,478	17,478	17,478	17,478	17,653	17,653
1,627	Employee Related Travel	5,521	5,521	5,521	5,521	5,521	5,521
261,248	Educ Pupils Transpt	265,000	265,000	281,430	265,000	267,650	267,650
299,534	**Transport Cost**	**303,751**	**303,751**	**320,181**	**304,264**	**307,255**	**307,748**

Education, Learning & Attainment
Schools - Primary

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
22,480	Health & Safety	27,162	27,162	27,162	27,162	27,162	27,162
3,040	Printing	22,947	22,947	22,947	22,947	22,947	22,947
0	Photocopying	3,587	3,587	3,587	3,587	3,587	3,587
3,087	Postages	9,566	9,566	9,566	9,566	9,566	9,566
13,450	Telephone - Calls	8,013	13,013	13,013	13,220	13,220	13,220
20,716	Telephone Rentals	20,563	12,327	12,327	12,029	20,265	20,265
1,862	Mobile Phones	0	8,236	8,236	8,236	0	0
50	Medicals	112	112	112	112	112	112
14,737	Purchase of Computer Equipment	1,980	1,980	1,980	1,980	1,980	1,980
1,977	Small Office Equip/Computer Purch & Repa	8,411	8,411	8,436	8,411	8,411	8,411
0	Printer Rationalisation - Copy Costs	20,300	0	0	0	0	0
124,467	School Milk	125,100	68,578	68,578	68,578	68,578	68,578
98	Food Provision	0	55,000	55,000	55,000	55,000	55,000
199,282	Classroom Materials	151,005	151,005	151,005	151,005	151,005	151,005
0	Supplies & Services	1,056	1,056	1,056	1,056	1,056	1,056
50,100	Parent Counsel Administration	12,267	12,267	12,267	12,267	12,267	12,267
2,227	PE Facilities	14,528	14,528	14,528	14,528	14,528	14,528
943	Other Admin Costs	3,565	3,565	3,565	3,565	3,565	3,565
33,644	Education Activity Grant	30,710	30,710	30,710	30,710	30,710	30,710
5,698	Bank and Security Charges	15,607	15,626	15,601	15,609	15,609	15,609
597,412	**Supplies services and Admin Costs**	**476,479**	**459,676**	**459,676**	**459,568**	**459,568**	**459,568**
277,800	Clothing Grant	288,000	278,000	266,770	271,230	271,230	270,960
16,082	Payment to Other Bodies	38,910	18,910	18,640	0	0	0
293,882	**Payments to other Bodies**	**326,910**	**296,910**	**285,410**	**271,230**	**271,230**	**271,230**
25,300,674	**Gross Expenditure**	**25,422,345**	**25,343,740**	**25,468,613**	**26,496,909**	**27,312,178**	**27,588,255**
(18,748)	Income From Other Agencies	(9,243)	0	(91,553)	0	0	0
(497,582)	Sale of Meals	(402,282)	(452,294)	(452,290)	(478,279)	(497,447)	(497,448)
(12,376)	Income From Private Parties	(18,436)	(22,679)	(18,436)	(19,447)	(19,447)	(19,447)
(528,706)	**Income**	**(429,961)**	**(474,973)**	**(562,279)**	**(497,726)**	**(516,894)**	**(516,895)**
(528,706)	**Gross Income**	**(429,961)**	**(474,973)**	**(562,279)**	**(497,726)**	**(516,894)**	**(516,895)**
24,771,968	**Net Expenditure**	**24,992,384**	**24,868,767**	**24,906,334**	**25,999,183**	**26,795,284**	**27,071,360**

Education, Learning & Attainment
Schools - Secondary

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
15,923,880	Teachers Basic Pay	15,688,213	15,688,215	15,726,142	16,465,000	16,900,701	17,087,587
66,733	Teachers Paternity / Maternity	0	0	31,450	26,989	26,989	26,989
1,698,974	Teachers National Insurance Employers	1,693,544	1,693,544	1,665,494	1,746,368	1,801,245	1,833,086
2,688,126	Teachers Superannuation Employers	2,663,120	2,663,120	2,643,373	3,141,845	3,458,778	3,509,962
25,533	Cover School Funded	172,588	172,588	124,029	174,313	176,057	176,057
249,747	Cover H Q Funded	156,135	156,135	332,761	120,346	120,346	120,346
1,056,387	Others Basic Pay	1,075,438	1,075,438	988,730	1,169,902	1,173,443	1,143,327
10,457	Others Training Costs	4,685	4,685	5,656	4,685	4,685	4,685
74,573	Others National Insurance Employers	79,456	79,456	70,583	79,213	80,653	78,764
183,088	Others Superannuation Employers	191,714	191,714	182,640	208,276	210,033	205,394
0	Others Miscellaneous Staff Costs	0	0	0	0	0	0
21,977,498	**Employee Cost**	**21,724,893**	**21,724,895**	**21,770,858**	**23,136,937**	**23,952,930**	**24,186,197**
40,696	Metered Water	37,271	35,684	45,005	45,005	45,005	45,005
577,676	Rates - Non Domestic (WDC)	531,336	531,336	597,981	597,981	597,981	597,981
40,987	Accidental/Malicious Damage	22,000	22,000	22,000	22,000	22,000	22,000
141,264	Electricity	142,114	142,114	142,114	127,126	135,307	143,897
42,694	Gas/ Oil	79,980	54,480	54,480	64,249	65,276	66,581
19,276	Fixtures & Fittings	7,032	7,032	7,032	7,032	7,032	7,032
0	Cleaning Materials	450	450	450	450	450	450
360	Window Cleaning	4,378	4,378	4,378	4,378	4,378	4,378
44,394	Upkeep Of Grounds	56,979	46,979	46,979	49,051	51,205	51,205
12,086	Rep & Maintenance	10,990	10,990	11,440	15,980	15,980	15,980
65,192	Refuse Collection	64,245	64,245	64,245	64,245	64,245	64,245
507	Security & Patrols Contracts	0	380	380	380	380	380
2,025	Other Property Costs	2,860	2,480	2,480	2,480	2,480	2,480
987,157	**Property Cost**	**959,635**	**922,548**	**998,964**	**1,000,357**	**1,011,719**	**1,021,614**
1,464	Hire Of Vehicles	0	0	1,916	583	583	583
23,813	Driver Recharges	30,789	30,789	27,090	30,792	30,795	30,795
576	Diesel Internal	60	60	479	222	222	222
1,573	Repair/Maint Veh & Plant	0	0	1,034	835	835	835
52,401	Taxis	46,800	46,800	46,800	46,800	46,800	46,800
5,042	Employee Related Travel	4,931	4,931	4,931	4,931	4,931	4,931
431,126	Educ Pupils Transpt	527,978	495,978	479,343	495,978	495,978	495,978
515,995	**Transport Cost**	**610,558**	**578,558**	**561,882**	**580,141**	**580,144**	**580,144**

Education, Learning & Attainment
Schools - Secondary

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
35,594	Health & Safety	22,555	50,555	50,555	50,555	50,555	50,555
21,283	Printing	16,051	16,051	16,051	16,051	16,051	16,051
7,276	Postages	6,434	6,434	6,434	6,434	6,434	6,434
11,571	Telephone - Calls	6,471	6,471	6,471	6,471	6,471	6,471
4,655	Telephone Rentals	5,888	5,888	5,888	5,888	5,888	5,888
1,582	Mobile Phones	1,544	0	0	1,544	1,544	1,544
5,544	Hospitality	760	760	760	760	760	760
3,919	Membership Fees & Subscriptions	1,635	1,635	1,635	1,635	1,635	1,635
23,434	Purchase of Computer Equipment	305	305	305	305	305	305
14,073	Small Office Equip/Computer Purch & Repa	19,892	19,892	19,892	19,892	19,892	19,892
0	Printer Rationalisation - Copy Costs	78,408	0	0	0	0	0
0	School Milk	730	730	730	730	730	730
232,734	Classroom Materials	201,416	194,416	196,416	201,416	201,416	201,416
4,523	Text Books	19,977	19,977	19,977	19,977	19,977	19,977
294	TV Licences	1,050	1,050	1,050	1,050	1,050	1,050
231	Work Experience Scheme Expenses	6,996	6,996	6,996	6,996	6,996	6,996
20,167	Parent Counsel Administration	2,800	2,800	2,800	2,800	2,800	2,800
4,220	PE Facilities	20,753	20,753	20,753	20,753	20,753	20,753
516	Other Admin Costs	1,305	1,305	1,305	1,305	1,305	1,305
37,620	Education Activity Grant	34,132	34,132	34,132	34,132	34,132	34,132
9,818	Education Mini Bus	3,980	3,980	3,980	3,980	3,980	3,980
3,132	Bank and Security Charges	4,860	4,860	4,860	4,860	4,860	4,860
489,319	**Supplies services and Admin Costs**	**457,942**	**398,990**	**400,990**	**407,534**	**407,534**	**407,534**
169,000	Clothing Grants	177,000	170,000	170,000	177,000	177,000	177,000
444,082	Pupils/Students Scot Exam-Sceeb	493,380	410,780	441,370	410,780	410,780	410,780
477,705	EMA Payments	602,600	407,600	336,600	602,600	602,600	602,600
12,235	Payment to Other Bodies	0	9,600	9,600	0	0	0
12,964	Invigilators Expenses	11,449	11,449	11,449	11,449	11,449	11,449
1,115,986	**Payments to other Bodies**	**1,284,429**	**1,009,429**	**1,031,822**	**1,201,829**	**1,201,829**	**1,201,829**
25,085,955	**Gross Expenditure**	**25,037,459**	**24,634,420**	**24,764,516**	**26,326,798**	**27,154,156**	**27,397,318**
(121,167)	Income From Other Agencies	(2,876)	(4,876)	(94,222)	(7,960)	(7,960)	(7,960)
(23,249)	Grants C/F Government	(23,249)	(23,249)	(23,249)	0	0	0
(19,054)	Grants C/F Non Government	(19,054)	(19,054)	(19,054)	0	0	0
(336,560)	Non Specific Other Govt Grants	(555,600)	(336,600)	(336,600)	(555,600)	(558,110)	(558,109)
(644,233)	Sale of Meals	(711,202)	(621,204)	(621,204)	(773,505)	(818,700)	(818,701)
(106,816)	Income From Private Parties	(86,975)	(99,975)	(131,617)	(189,057)	(189,057)	(189,057)
(61,198)	Other Accounts of the Authority	(60,000)	(62,000)	(62,000)	(60,000)	(60,000)	(60,000)
(1,312,277)	**Income**	**(1,458,956)**	**(1,166,958)**	**(1,292,817)**	**(1,586,122)**	**(1,633,827)**	**(1,633,827)**
(1,312,277)	**Gross Income**	**(1,458,956)**	**(1,166,958)**	**(1,292,817)**	**(1,586,122)**	**(1,633,827)**	**(1,633,827)**
23,773,678	**Net Expenditure**	**23,578,503**	**23,467,462**	**23,471,699**	**24,740,676**	**25,520,329**	**25,763,491**

Education, Learning & Attainment
Schools - ASN

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
3,201,517	Teachers Basic Pay	3,618,707	3,047,872	2,818,735	3,220,015	3,323,325	3,369,700
27,252	Teachers Paternity / Maternity	0	0	6,157	6,254	5,377	0
341,907	Teachers National Insurance Employers	389,587	325,821	296,895	334,093	352,242	354,309
561,842	Teachers Superannuation Employers	631,129	527,293	492,344	626,325	692,133	702,246
21,377	Cover School Funded	17,531	17,531	17,531	33,213	33,213	33,213
3,790	Cover H Q Funded	5,654	5,654	5,654	5,811	5,811	5,913
4,122,999	Others Basic Pay	4,201,060	4,050,597	4,142,919	4,151,419	4,385,377	4,555,282
4,839	Others - Other Allowances	2,667	2,667	6,380	1,273	1,273	1,273
4,309	Others Training Costs	3,791	3,791	3,791	3,791	3,791	3,791
230,964	Others National Insurance Employers	242,624	228,843	220,661	224,599	250,743	260,993
717,531	Others Superannuation Employers	731,085	697,665	726,309	686,251	726,609	754,812
9,238,327	**Employee Cost**	**9,843,835**	**8,907,734**	**8,737,377**	**9,297,234**	**9,784,182**	**10,043,372**
9,330	Metered Water	12,017	12,017	15,105	12,017	12,017	12,017
42,487	Rents	21,243	21,243	42,486	0	0	0
15,261	Electricity	37,683	37,683	30,213	31,724	43,622	45,803
31,663	Gas	46,099	46,099	24,878	25,376	49,884	50,882
5,906	Upkeep Of Grounds	5,901	5,901	5,901	6,137	6,382	6,637
6,303	Rep & Maintenance	1,775	585	1,686	585	585	585
3,444	Refuse Collection	3,894	3,894	3,894	4,050	4,050	4,212
926	Pest Control	589	589	589	529	529	529
115,320	**Property Cost**	**129,201**	**128,011**	**124,752**	**80,418**	**117,069**	**120,665**
33,999	Internal Fleet Maintenance Charge	21,786	21,786	21,786	22,440	22,167	22,555
12,706	Garaging Charges Internal	9,270	9,270	9,270	9,548	9,526	9,693
16,633	Driver Recharges	15,683	15,683	15,752	16,154	16,596	16,885
331	Deisel External	400	400	394	412	407	414
10,945	Diesel Internal	10,061	10,061	10,000	10,363	10,237	10,416
449,300	SLA Transport	462,696	462,696	462,696	476,577	489,625	498,193
1,922	Repair/Maint Veh & Plant	650	650	650	670	662	674
460,920	Taxis	500,650	500,650	500,650	500,650	500,650	500,650
2,636	Pupils Transpt Tickets Bus/Train	12,913	12,913	12,000	12,000	12,000	12,000
13,353	Employee Related Travel	14,544	14,544	14,353	14,544	14,544	14,544
1,041	Other Transport Costs External	1,430	1,430	1,430	1,430	1,430	1,430
1,003,786	**Transport Cost**	**1,050,083**	**1,050,083**	**1,048,981**	**1,064,788**	**1,077,844**	**1,087,454**

Education, Learning & Attainment
Schools - ASN

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
12,659	Health & Safety	6,500	6,500	6,500	6,500	6,500	6,500
695	Postages	985	985	985	985	985	985
6,122	Telephone - Calls	841	841	1,138	841	841	841
4,210	Telephone Rentals	7,324	6,629	6,629	6,629	6,629	6,629
0	Telephone Other Costs	0	783	783	783	783	783
587	Mobile Phones	456	334	334	446	446	446
836	Hospitality	519	519	519	519	519	519
964	Machine Rentals And Leasing	1,205	1,205	1,205	1,205	1,205	1,205
17,018	Tools & Equipment (R&M)	10,620	10,620	10,620	10,620	10,620	10,620
93	Printer Rationalisation - Lease	0	579	579	579	579	579
0	Printer Rationalisation - Copy Costs	2,776	0	0	0	0	0
4,321	Food, Provisions	11,240	1,272	1,272	1,272	1,272	1,272
39,207	Classroom Materials	28,069	26,087	24,814	26,087	26,087	26,087
0	Text Books	0	90	90	90	90	90
9,110	Supplies & Services	26,654	25,625	25,625	25,625	25,625	25,625
31	Work Experience Scheme Expenses	60	60	60	60	60	60
1,292	Parent Counsel Administration	290	290	290	290	290	290
0	Misc.Expenditure	210	622	622	622	622	622
4,227	Education Activity Grant	3,527	3,887	3,887	3,887	3,887	3,887
7,595	Inclusion Resources	54,196	54,406	54,406	54,406	54,406	54,406
181	Bank and Security Charges	952	952	952	952	952	952
114,628	**Supplies services and Admin Costs**	**156,424**	**142,286**	**141,310**	**142,398**	**142,398**	**142,398**
10,900	Clothing Grants	12,500	12,500	12,700	12,500	12,500	12,500
7,748	Pupils/Students Scot Exam-Sceeb	7,656	7,656	7,656	7,656	11,562	11,562
97,774	Payment to Other Bodies	45,266	45,266	45,266	45,266	45,266	45,266
1,984,888	Day Care	1,590,802	1,590,802	1,934,839	1,934,839	1,990,222	1,990,222
1,533,243	Residential Care	1,465,000	1,465,000	1,810,956	1,810,956	1,693,811	1,693,811
311,529	Payment To Other Local Authorities	400,000	400,000	310,000	320,000	320,000	320,000
308,556	Payments To Health Bodies	136,243	136,243	172,000	176,243	176,243	176,243
4,254,638	**Payments to other Bodies**	**3,657,467**	**3,657,467**	**4,293,417**	**4,307,460**	**4,249,605**	**4,249,605**
14,726,699	**Gross Expenditure**	**14,837,010**	**13,886,581**	**14,345,337**	**14,892,298**	**15,371,097**	**15,643,493**
(85,681)	Income From Other Local Authorities	(147,251)	(147,251)	(147,286)	(166,051)	(172,422)	(179,048)
(19,291)	Sale of Meals	(18,981)	(18,981)	(18,981)	(19,720)	(19,720)	(19,720)
(7,868)	Int Rech - Staff Costs	0	0	(2,572)	(7,920)	(7,920)	(7,920)
(112,840)	**Income**	**(166,232)**	**(166,232)**	**(168,839)**	**(193,691)**	**(200,062)**	**(206,688)**
(112,840)	**Gross Income**	**(166,232)**	**(166,232)**	**(168,839)**	**(193,691)**	**(200,062)**	**(206,688)**
14,613,859	**Net Expenditure**	**14,670,778**	**13,720,349**	**14,176,498**	**14,698,607**	**15,171,035**	**15,436,805**

Education, Learning & Attainment
Schools - Psychological Services

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
467,160	Teachers Basic Pay	400,178	400,178	400,130	375,652	372,450	379,388
53,561	Teachers National Insurance Employers	44,324	44,324	44,844	41,390	35,662	40,125
83,668	Teachers Superannuation Employers	64,314	64,314	70,454	72,551	81,040	78,589
0	Others Training Costs	524	524	0	524	524	524
604,389	**Employee Cost**	**509,340**	**509,340**	**515,429**	**490,117**	**489,676**	**498,626**
8,375	Employee Related Travel	7,530	7,530	7,530	7,530	7,530	7,530
8,375	**Transport Cost**	**7,530**	**7,530**	**7,530**	**7,530**	**7,530**	**7,530**
440	Postages	800	800	800	800	800	800
343	Telephone - Calls	550	450	450	450	450	450
1,282	Telephone Rentals	718	618	831	618	618	618
76	Printer Rationalisation - Copy Costs	1,440	0	0	1,200	1,200	1,200
0	Classroom Materials	320	320	0	320	320	320
7,473	Supplies & Services	7,380	7,380	5,832	7,380	7,380	7,380
9,614	**Supplies services and Admin Costs**	**11,208**	**9,568**	**7,913**	**10,768**	**10,768**	**10,768**
622,378	**Gross Expenditure**	**528,078**	**526,438**	**530,872**	**508,415**	**507,974**	**516,924**
(103,102)	Income From Other Agencies	(41,472)	(41,472)	(90,698)	(12,000)	(12,000)	(12,000)
(103,102)	**Income**	**(41,472)**	**(41,472)**	**(90,698)**	**(12,000)**	**(12,000)**	**(12,000)**
(103,102)	**Gross Income**	**(41,472)**	**(41,472)**	**(90,698)**	**(12,000)**	**(12,000)**	**(12,000)**
519,276	**Net Expenditure**	**486,606**	**484,966**	**440,174**	**496,415**	**495,974**	**504,924**

Education, Learning & Attainment
Sports Development/Active Schools

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
818,592	Payment to Other Bodies	558,142	865,931	558,570	579,600	589,743	600,064
818,592	**Payments to other Bodies**	**558,142**	**865,931**	**558,570**	**579,600**	**589,743**	**600,064**
818,592	**Gross Expenditure**	**558,142**	**865,931**	**558,570**	**579,600**	**589,743**	**600,064**
(265,399)	Income From Other Agencies	0	(307,361)	0	0	0	0
(265,399)	**Income**	**0**	**(307,361)**	**0**	**0**	**0**	**0**
(265,399)	**Gross Income**	**0**	**(307,361)**	**0**	**0**	**0**	**0**
553,193	**Net Expenditure**	**558,142**	**558,570**	**558,570**	**579,600**	**589,743**	**600,064**

Education, Learning & Attainment
Schools - Early Years

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
128,485	Teachers Basic Pay	453,713	741,334	635,182	666,657	649,893	638,247
14,659	Teachers National Insurance Employers	7,281	71,047	70,728	69,619	68,720	66,374
21,370	Teachers Superannuation Employers	28,532	132,368	114,894	125,377	127,244	126,135
4,989,666	Others Basic Pay	5,082,761	5,567,238	5,680,464	10,312,613	13,973,172	15,005,462
2,049	Others Training Costs	9,998	9,998	1,653	0	0	0
379,273	Others National Insurance Employers	369,950	383,731	420,854	424,076	496,440	446,010
904,309	Others Superannuation Employers	1,046,934	1,078,523	1,013,017	991,519	1,026,519	1,033,623
6,439,811	**Employee Cost**	**6,999,169**	**7,984,239**	**7,936,792**	**12,589,861**	**16,341,988**	**17,315,851**
85,304	Metered Water & NDR	13,670	13,670	11,696	13,199	13,199	13,199
4,907	Repairs & Maintenance	126	126	0	126	126	126
50,049	Electricity	103,221	60,375	60,375	73,732	78,915	82,862
11,005	Gas	17,171	12,171	12,171	13,040	13,553	13,825
4,105	Fixtures & Fittings	5,559	4,559	4,559	4,559	4,559	4,559
27	Window Cleaning	1,400	1,400	1,400	1,400	1,400	1,400
12,049	Upkeep Of Grounds	9,114	9,114	7,566	9,470	9,850	10,232
18,542	Rep & Maintenance	29,409	22,409	28,740	22,409	17,446	17,446
16,740	Refuse Collection	12,436	12,436	11,653	12,933	12,933	13,452
801	Pest Control	1,795	1,795	795	1,821	1,864	1,864
80	Other Property Costs	1,256	2,446	842	0	1,256	1,256
203,609	**Property Cost**	**195,157**	**140,501**	**139,797**	**152,689**	**155,101**	**160,221**
3,901	Driver Recharges	12,781	4,781	4,754	5,136	5,661	5,833
11,952	Employee Related Travel	11,097	11,097	11,985	11,097	11,097	11,097
15,853	**Transport Cost**	**23,878**	**15,878**	**16,739**	**16,233**	**16,758**	**16,930**

Education, Learning & Attainment
Schools - Early Years

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
9,177	Printing	0	0	3,026	183	183	183
342	Postages	2,276	2,276	125	2,276	2,276	2,276
613	Telephone - Calls	2,362	2,362	1,000	3,493	2,969	2,969
4,607	Telephone Rentals	4,635	4,635	4,775	4,635	4,635	4,635
1,627	Mobile Phones	1,222	0	281	750	750	750
1,724	Hospitality	2,040	2,040	300	4,345	4,345	4,345
5,966	Conference Fees	0	0	0	0	0	0
8,333	Purchase of Computer Equipment	0	0	0	0	0	0
0	Machine Rentals And Leasing	183	183	0	517	183	183
0	Printer Rationalisation - Copy Costs	4,639	0	650	7,280	7,191	7,191
20,074	School Milk	22,790	20,538	20,538	20,790	20,790	20,790
128,639	Food, Provisions	207,000	183,240	183,240	160,536	147,672	147,672
172,010	Supplies & Services	250,048	245,720	290,933	84,551	89,551	89,551
0	Bank and Security Charges	3,814	3,814	144	3,814	3,814	3,814
353,112	**Supplies services and Admin Costs**	**501,709**	**464,808**	**505,102**	**293,848**	**284,359**	**284,359**
100,721	Payment to Other Bodies	119,319	100,000	100,000	100,000	100,000	100,000
852,070	Pre5 Commisioned Places	883,300	883,300	883,300	983,300	983,300	983,300
5,123	Payments To Childminders	40,000	5,000	0	5,000	5,000	5,000
957,914	**Payments to other Bodies**	**1,042,619**	**988,300**	**983,300**	**1,088,300**	**1,088,300**	**1,088,300**
7,970,299	**Gross Expenditure**	**8,762,532**	**9,593,526**	**9,581,730**	**14,140,931**	**17,886,506**	**18,865,661**
(79,350)	Income From Other Agencies	0	0	0	0	0	0
(348,000)	Non Specific Other Govt Grants	(1,410,298)	(1,410,298)	(1,410,298)	(5,268,000)	(8,717,000)	(9,723,000)
(174,297)	Fees & Charges	(122,473)	(126,268)	(124,029)	(158,935)	(47,097)	(40,332)
(20,535)	Sale of Meals	(25,361)	(25,359)	(25,361)	(4,401)	(1,118)	0
(74,422)	Out Of School Care Charges	(45,535)	(50,815)	(95,000)	(77,847)	(80,452)	(81,054)
(80,020)	Int Rech - Staff Costs	(67,304)	(67,304)	(37,174)	(28,719)	(28,719)	(28,719)
(776,624)	**Income**	**(1,670,971)**	**(1,680,044)**	**(1,691,862)**	**(5,537,902)**	**(8,874,386)**	**(9,873,105)**
(776,624)	**Gross Income**	**(1,670,971)**	**(1,680,044)**	**(1,691,862)**	**(5,537,902)**	**(8,874,386)**	**(9,873,105)**
7,193,675	**Net Expenditure**	**7,091,561**	**7,913,482**	**7,889,868**	**8,603,029**	**9,012,120**	**8,992,556**

Education, Learning & Attainment
Schools - PPP

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
173,280	Metered Water	138,598	164,848	173,597	174,583	174,583	174,583
1,368,990	Rates - Non Domestic (WDC)	1,315,545	1,315,545	1,407,945	1,407,945	1,407,945	1,407,945
59,487	Trade Effluent Charge	23,523	63,523	63,523	63,523	63,523	63,523
416,430	Electricity	464,910	449,910	444,910	492,563	518,192	545,421
74,292	Gas	105,239	90,239	85,239	90,564	93,881	95,759
886,641	Contract Cleaning	921,772	921,772	921,772	996,988	1,036,869	1,078,343
76,059	Upkeep Of Grounds	84,928	86,428	86,928	93,858	97,532	101,434
3,055,179	**Property Cost**	**3,054,515**	**3,092,265**	**3,183,914**	**3,320,024**	**3,392,525**	**3,467,008**
1,155,590	DBFM Payments	195,000	195,000	195,000	205,000	215,000	215,000
10,448,236	Payment to Other Bodies	11,810,922	11,810,922	11,810,922	11,951,322	12,088,330	12,234,865
11,603,826	**Payments to other Bodies**	**12,005,922**	**12,005,922**	**12,005,922**	**12,156,322**	**12,303,330**	**12,449,865**
14,659,005	**Gross Expenditure**	**15,060,437**	**15,098,187**	**15,189,836**	**15,476,346**	**15,695,855**	**15,916,873**
(377,152)	Miscellaneous Income	(351,724)	(351,724)	(440,724)	(699,963)	(705,075)	(710,543)
(377,152)	**Income**	**(351,724)**	**(351,724)**	**(440,724)**	**(699,963)**	**(705,075)**	**(710,543)**
(377,152)	**Gross Income**	**(351,724)**	**(351,724)**	**(440,724)**	**(699,963)**	**(705,075)**	**(710,543)**
14,281,853	**Net Expenditure**	**14,708,713**	**14,746,463**	**14,749,112**	**14,776,383**	**14,990,780**	**15,206,330**

Education, Learning & Attainment
Schools - Curriculum For Excellence

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
69,981	Teachers Other Pay	120,709	99,558	100,058	120,709	120,709	120,709
875	Others Training Costs	10,937	0	0	0	0	0
70,856	**Employee Cost**	**131,646**	**99,558**	**100,058**	**120,709**	**120,709**	**120,709**
1,723	Driver Recharges	2,020	2,020	2,020	2,081	2,143	2,207
1,723	**Transport Cost**	**2,020**	**2,020**	**2,020**	**2,081**	**2,143**	**2,207**
20,979	Supplies & Services	2,828	0	969	706	603	541
0	Parent Counsel Administration	56,000	56,000	56,000	56,000	56,000	56,000
77,950	Curriculum for Excellence	0	13,765	8,299	13,765	13,765	13,765
98,929	**Supplies services and Admin Cc**	**58,828**	**69,765**	**65,268**	**70,471**	**70,368**	**70,306**
118,010	Payment to Other Bodies	0	5,287	9,784	9,784	9,784	9,784
118,010	**Payments to other Bodies**	**0**	**5,287**	**9,784**	**9,784**	**9,784**	**9,784**
289,518	**Gross Expenditure**	**192,494**	**176,630**	**177,130**	**203,045**	**203004**	**203,006**
(3,000)	Income From Other Agencies	0	0	0	0	0	0
(6,000)	Grants C/F Government	0	0	0	0	0	0
(9,000)	**Income**	**0**	**0**	**0**	**0**	**0**	**0**
(9,000)	**Gross Income**	**0**	**0**	**0**	**0**	**0**	**0**
280,518	**Net Expenditure**	**192,494**	**176,630**	**177,130**	**203,045**	**203,004**	**203,006**

Education, Learning & Attainment
Schools - Central Admin

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
31,583	Teachers Basic Pay	40,132	32,132	32,319	25,064	25,713	25,899
3,232	Teachers National Insurance Employ	4,254	3,354	3,229	2,456	2,523	2,541
5,432	Teachers Superannuation Employers	6,902	5,402	5,472	4,846	5,414	5,446
36,351	Others Basic Pay	43,292	37,726	41,918	37,464	37,270	36,702
0	Others Training Costs	359	359	359	359	359	359
3,890	Others National Insurance Employers	2,121	5,234	3,981	4,074	4,024	3,944
7,016	Others Superannuation Employers	6,905	9,358	6,573	764	6,742	6,611
0	Others Miscellaneous Staff Costs	110	110	110	110	112	114
87,504	**Employee Cost**	**104,075**	**93,675**	**94,534**	**81,275**	**88,295**	**87,754**
0	Metered Water	762	0	0	0	0	0
(1,286)	Rates - Non Domestic (WDC)	2,912	0	0	0	0	0
0	Rents	71,880	0	0	0	0	0
0	Repairs & Maintenance Dept Respon	30,174	0	0	0	0	0
0	Electricity	1,538	0	0	0	0	0
0	Other Property Costs	5,000	5,762	5,762	5,762	6,005	6,017
(1,286)	**Property Cost**	**112,266**	**5,762**	**5,762**	**5,762**	**6,005**	**6,017**
292	Employee Related Travel	640	490	490	490	490	490
292	**Transport Cost**	**640**	**490**	**490**	**490**	**490**	**490**
13,273	Health & Safety	5,000	5,000	15,000	15,000	5,000	5,000
411	Stationery	100	100	100	100	100	100
114	Telephone Rentals	229	746	746	746	746	746
1,535	Mobile Phones	0	2,893	500	500	2,066	2,066
7,701	Hospitality	3,500	3,500	6,196	6,196	3,500	3,500
17	Conference Fees	300	300	300	300	300	300
0	Small Office Equip/Computer	110	110	110	110	110	110
0	Printer Rationalisation - Copy Costs	7,205	0	0	0	7,205	7,205
12,702	Supplies & Services	2,639	3,067	1,237	1,237	2,639	2,639
35,753	**Supplies services and Admin Cost**	**19,083**	**15,716**	**33,739**	**33,739**	**21,666**	**21,666**
120,666	Payment to Other Bodies	69,712	60,946	70,615	61,849	60,946	60,946
4,080	Other Accounts of the Authority	47,000	42,000	32,000	32,000	47,000	47,000
124,746	**Payments to other Bodies**	**116,712**	**102,946**	**102,615**	**93,849**	**107,946**	**107,946**
247,009	**Gross Expenditure**	**352,776**	**218,589**	**237,140**	**215,115**	**224,402**	**223,873**
(3,706)	Rent Other	0	0	(3,766)	(3,766)	0	0
(54,946)	Other Accounts of the Authority	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
(58,652)	**Income**	**(60,000)**	**(60,000)**	**(63,766)**	**(63,766)**	**(60,000)**	**(60,000)**
(58,652)	**Gross Income**	**(60,000)**	**(60,000)**	**(63,766)**	**(63,766)**	**(60,000)**	**(60,000)**
188,357	**Net Expenditure**	**292,776**	**158,589**	**173,374**	**151,349**	**164,402**	**163,873**

Education, Learning & Attainment
Schools - Workforce Development

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
131,868	Teachers Basic Pay	145,729	145,729	144,656	149,223	153,905	156,526
14,226	Teachers National Insurance Employers	16,468	16,468	16,909	17,459	17,999	18,306
21,482	Teachers Superannuation Employers	25,065	25,065	25,534	29,437	32,391	32,854
95,692	Others Basic Pay	96,526	96,526	95,742	95,622	94,897	92,823
9,821	Others National Insurance Employers	9,214	9,214	9,735	9,715	9,633	9,422
18,469	Others Superannuation Employers	19,098	19,098	18,478	18,463	18,329	17,928
291,558	**Employee Cost**	**312,100**	**312,100**	**311,054**	**319,919**	**327,154**	**327,859**
2,110	Employee Related Travel	1,500	1,500	700	700	700	700
2,110	**Transport Cost**	**1,500**	**1,500**	**700**	**700**	**700**	**700**
5,510	Hospitality	2,700	2,700	2,700	2,700	2,700	2,700
7,849	Conference Fees	14,670	14,670	14,670	14,670	14,670	14,670
2,181	Supplies & Services	3,000	3,000	3,000	3,000	3,000	3,000
15,540	**Supplies services and Admin Costs**	**20,370**	**20,370**	**20,370**	**20,370**	**20,370**	**20,370**
12,046	Payment to Other Bodies	6,000	16,146	20,963	20,963	20,963	20,963
12,046	**Payments to other Bodies**	**6,000**	**16,146**	**20,963**	**20,963**	**20,963**	**20,963**
321,254	**Gross Expenditure**	**339,970**	**350,116**	**353,087**	**361,952**	**369,187**	**369,892**
(35,078)	Int Rech - Staff Costs	(7,000)	0	(51,439)	(34,293)	(34,293)	(34,293)
(35,078)	**Income**	**(7,000)**	**0**	**(51,439)**	**(34,293)**	**(34,293)**	**(34,293)**
(35,078)	**Gross Income**	**(7,000)**	**0**	**(51,439)**	**(34,293)**	**(34,293)**	**(34,293)**
286,176	**Net Expenditure**	**332,970**	**350,116**	**301,648**	**327,659**	**334,894**	**335,599**

Education, Learning & Attainment
Schools - Performance & Improvement

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		**£**	**£**	**£**	**£**	**£**	**£**
267,950	Teachers Basic Pay	269,684	269,684	250,763	241,094	226,177	255,384
31,783	Teachers National Insurance Employe	39,093	31,989	29,712	27,350	30,213	31,080
46,087	Teachers Superannuation Employers	53,191	46,386	43,131	44,096	47,509	53,730
69,038	Others Basic Pay	92,729	92,729	90,139	92,832	93,257	91,461
7,269	Others National Insurance Employers	8,902	8,902	9,669	8,911	8,896	8,853
13,324	Others Superannuation Employers	14,281	14,280	16,751	14,295	14,362	14,048
435,451	**Employee Cost**	**477,880**	**463,970**	**440,164**	**428,578**	**420,414**	**454,556**
2,055	Employee Related Travel	2,000	2,000	2,000	2,000	2,000	2,000
2,055	**Transport Cost**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
270	Payment to Other Bodies	0	0	27,212	0	0	0
270	**Payments to other Bodies**	**0**	**0**	**27,212**	**0**	**0**	**0**
437,776	**Gross Expenditure**	**479,880**	**465,970**	**469,376**	**430,578**	**422,414**	**456,556**
(22,258)	Int Rech - Staff Costs	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
(22,258)	**Income**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**
(22,258)	**Gross Income**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**
415,518	**Net Expenditure**	**458,880**	**444,970**	**448,376**	**409,578**	**401,414**	**435,556**

Education, Learning & Attainment
Schools - Educational Development

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
83,583	Teachers Basic Pay	94,371	94,371	106,808	93,071	162,876	165,679
6,818	Teachers National Insurance Employers	10,379	10,379	10,452	10,236	18,528	18,847
11,425	Teachers Superannuation Employers	16,326	16,326	18,371	18,107	31,510	31,994
705,965	Others Basic Pay	760,879	767,075	755,687	673,655	696,334	690,843
64,137	Others National Insurance Employers	62,192	62,360	67,086	63,242	65,045	64,532
123,727	Others Superannuation Employers	127,782	127,782	137,300	129,936	133,635	132,579
995,655	**Employee Cost**	**1,071,929**	**1,078,293**	**1,095,704**	**988,248**	**1,107,927**	**1,104,473**
2,145	Other property	0	0	1,346	0	0	0
2,145	**Property Cost**	**0**	**0**	**1,346**	**0**	**0**	**0**
4,879	Employee Related Travel	3,010	3,010	1,772	3,010	3,010	3,010
71,154	Other Transport Costs External	43,000	43,000	44,238	43,000	43,000	43,000
76,033	**Transport Cost**	**46,010**	**46,010**	**46,010**	**46,010**	**46,010**	**46,010**
880	Telephone/ Mobiles	855	794	153	1,260	1,260	1,260
0	Internet Charges	12,000	0	0	0	0	0
912	Conference Fees	420	420	0	420	420	420
1,713	Tools & Equipment (Repairs & Maintenan	6,090	0	0	0	0	0
42,275	Supplies & Services	6,083	6,083	44,753	6,383	6,052	6,052
2,096	MCMC	13,000	13,000	13,000	13,000	13,000	13,000
47,876	**Supplies services and Admin Costs**	**38,448**	**20,297**	**57,906**	**21,063**	**20,732**	**20,732**
134,823	Payment to Other Bodies	171,586	171,586	171,586	171,586	171,586	171,586
134,823	**Payments to other Bodies**	**171,586**	**171,586**	**171,586**	**171,586**	**171,586**	**171,586**
1,256,532	**Gross Expenditure**	**1,327,973**	**1,316,186**	**1,372,552**	**1,226,907**	**1,346,255**	**1,342,801**
(48,730)	Income From Other Agencies	(75,000)	(75,000)	(109,000)	(75,000)	(75,000)	(75,000)
(38,542)	Grants C/F Government	0	0	(28,725)	0	0	0
(126,351)	Non Specific Other Govt Grants	(180,000)	(180,000)	(180,000)	(180,000)	(180,000)	(180,000)
(10,854)	Other Accounts of the Authority	(440)	(10,440)	(7,010)	(10,440)	(10,440)	(10,440)
(224,477)	**Income**	**(255,440)**	**(265,440)**	**(324,735)**	**(265,440)**	**(265,440)**	**(265,440)**
(224,477)	**Gross Income**	**(255,440)**	**(265,440)**	**(324,735)**	**(265,440)**	**(265,440)**	**(265,440)**
1,032,055	**Net Expenditure**	**1,072,533**	**1,050,746**	**1,047,817**	**961,467**	**1,080,815**	**1,077,361**

Education, Learning & Attainment
Schools - Creative Arts

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
0	Teachers Basic Pay	0	0	0	330,742	336,530	343,679
0	Teachers National Insurance Employers	0	0	0	25,467	25,913	26,366
0	Teachers Superannuation Employers	0	0	0	61,089	62,157	63,245
0	Others Basic Pay	0	0	0	183,498	179,375	174,287
0	Others National Insurance Employers	0	0	0	17,980	17,577	17,270
0	Others Superannuation Employers	0	0	0	37,632	36,786	36,114
0	**Employee Cost**	**0**	**0**	**0**	**656,408**	**658,338**	**660,961**
0	Employee Related Travel	0	0	0	8,500	8,500	8,500
0	**Transport Cost**	**0**	**0**	**0**	**8,500**	**8,500**	**8,500**
0	Mobile Phones	0	0	0	20	20	20
0	Classroom Materials	0	0	0	1,289	1,289	1,289
0	Supplies & Services	0	0	0	10,350	10,350	10,350
0	Education Activity Grant	0	0	0	10,907	10,907	10,907
0	**Supplies services and Admin Costs**	**0**	**0**	**0**	**22,566**	**22,566**	**22,566**
0	**Gross Expenditure**	**0**	**0**	**0**	**687,474**	**689,404**	**692,027**
0	Sales General	0	0	0	(2,382)	(2,382)	(2,382)
0	Income From Other Local Authorities	0	0	0	(4,803)	(4,995)	(5,195)
0	Events Income	0	0	0	(4,642)	(4,828)	(5,020)
0	Hire of Musical Instruments	0	0	0	(29,705)	(30,790)	(31,826)
0	Fees & Charges	0	0	0	(2,545)	(2,555)	(2,566)
0	Income from Other Agencies	0	0	0	(113,115)	(113,115)	(113,115)
0	Grants C/F Non Government	0	0	0	0	0	0
0	**Income**	**0**	**0**	**0**	(157,192)	(158,665)	(160,104)
0	**Gross Income**	**0**	**0**	**0**	(157,192)	(158,665)	(160,104)
0	**Net Expenditure**	**0**	**0**	**0**	**530,282**	**530,739**	**531,923**

Education, Learning & Attainment
Schools - Raising Attainment Primary

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
737,529	Teachers Basic Pay	424,591	424,591	424,591	0	0	0
4,895	Teachers Paternity / Maternity	178,000	178,000	178,000	0	0	0
72,960	Teachers National Insurance Employers	57,391	57,391	57,391	0	0	0
100,398	Teachers Superannuation Employers	99,936	99,936	99,936	0	0	0
158,735	Others Basic Pay	39,178	39,178	39,178	0	0	0
9,154	Others National Insurance Employers	3,459	3,459	3,459	0	0	0
25,453	Others Superannuation Employers	7,558	7,558	7,558	0	0	0
1,109,124	**Employee Cost**	**810,113**	**810,113**	**810,113**	**0**	**0**	**0**
5,758	Employee Related Travel	2,000	2,000	2,000	0	0	0
5,758	**Transport Cost**	**2,000**	**2,000**	**2,000**	**0**	**0**	**0**
300	Printing	500	500	500	0	0	0
26	Mobile Phones	380	380	380	0	0	0
7,156	Hospitality	2,272	2,272	2,272	0	0	0
273	Subsistence	77	77	77	0	0	0
37,651	Supplies & Services	32,742	32,742	32,742	0	0	0
45,406	**Supplies services and Admin Costs**	**35,971**	**35,971**	**35,971**	**0**	**0**	**0**
29,556	Payment to Other Bodies	60,000	60,000	60,000	0	0	0
29,556	**Payments to other Bodies**	**60,000**	**60,000**	**60,000**	**0**	**0**	**0**
1,189,844	**Gross Expenditure**	**908,084**	**908,084**	**908,084**	**0**	**0**	**0**
(1,189,844)	Non Specific Other Govt Grants	(908,084)	(908,084)	(908,084)	0	0	0
(1,189,844)	**Income**	**(908,084)**	**(908,084)**	**(908,084)**	**0**	**0**	**0**
(1,189,844)	**Gross Income**	**(908,084)**	**(908,084)**	**(908,084)**	**0**	**0**	**0**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Education, Learning & Attainment
Schools - Raising Attainment Secondary

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
471,241	Teachers Basic Pay	328,473	328,473	328,473	328,473	328,473	328,473
33,969	Teachers National Insurance Employers	14,154	14,154	14,154	14,154	14,154	14,154
50,915	Teachers Superannuation Employers	20,221	20,221	20,221	20,221	20,221	20,221
0	Raising Attainment Cover	86,360	86,360	86,360	86,360	86,360	86,360
206,453	Others Basic Pay	241,892	241,892	241,892	241,892	241,892	241,892
18,356	Others National Insurance Employers	20,401	20,401	20,401	20,401	20,401	20,401
40,558	Others Superannuation Employers	29,144	29,144	29,144	29,144	29,144	29,144
821,492	**Employee Cost**	**740,645**	**740,645**	**740,645**	**740,645**	**740,645**	**740,645**
821,492	**Gross Expenditure**	**740,645**	**740,645**	**740,645**	**740,645**	**740,645**	**740,645**
(821,492)	Non Specific Other Govt Grants	(740,645)	(740,645)	(740,645)	(740,645)	(740,645)	(740,645)
(821,492)	**Income**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**
(821,492)	**Gross Income**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Education, Learning & Attainment
Schools - Pupil Equity Funding

OUTTURN 17/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
3,380,400	Other Accounts of the Authority	3,425,880	3,425,880	3,425,880	3,425,880	3,425,880	3,425,880
3,380,400	**Payments to other Bodies**	**3,425,880**	**3,425,880**	**3,425,880**	**3,425,880**	**3,425,880**	**3,425,880**
3,380,400	**Gross Expenditure**	**3,425,880**	**3,425,880**	**3,425,880**	**3,425,880**	**3,425,880**	**3,425,880**
(3,380,400)	Specific Government Grant	(3,425,880)	(3,425,880)	(3,425,880)	(3,425,880)	(3,425,880)	(3,425,880)
(3,380,400)	**Income**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**
(3,380,400)	**Gross Income**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Environment and Neighbourhood

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
		£	£	£	£	£	£
Transport Fleet & Maintenance Services	54	(416,488)	(425,988)	(424,939)	(399,505)	(405,980)	(427,699)
Roads Services	56	4,358,530	4,305,029	4,298,018	4,149,018	4,062,762	4,127,391
Roads Operations	57	(945,167)	(929,906)	(950,130)	(838,802)	(794,866)	(780,808)
Facilities Management	58	349,421	347,421	323,794	322,438	289,354	298,279
Ground Maintenance & Street Cleaning Client	59	7,098,734	7,365,931	7,365,931	7,362,787	7,359,643	7,359,643
Outdoor Services	60	231,017	227,017	261,562	238,701	243,528	247,340
Leisure Management	61	3,219,045	3,218,201	3,233,306	3,140,960	3,330,725	3,450,406
Building Cleaning	62	1,359,352	1,415,354	1,405,517	1,479,053	1,483,843	1,495,240
Building Cleaning - PPP	63	(214,951)	(240,951)	(263,749)	(241,035)	(259,793)	(288,578)
Facilities Assistants	64	2,191,119	2,010,910	1,916,544	2,054,076	2,061,832	2,097,685
Burial Grounds	65	(135,382)	(148,576)	(112,975)	(138,860)	(142,551)	(146,338)
Crematorium	66	(892,733)	(909,800)	(901,418)	(944,992)	(989,340)	(1,037,109)
Waste Services	67	6,943,619	6,938,619	7,129,099	7,733,863	7,838,507	9,525,821
Events	68	123,050	118,050	118,050	119,545	119,945	120,384
Depots	69	0	0	0	0	0	0
Catering Services	70	3,983,637	3,986,964	3,971,445	4,188,743	4,267,100	4,311,263
Ground Maintenance & SC TA	71	(2,812,600)	(2,814,939)	(2,779,328)	(2,510,860)	(2,445,181)	(2,404,866)
Total for Environment & Neighbourhood		24,440,203	24,463,336	24,590,727	25,715,129	26,019,528	27,948,054

Environment and Neighbourhood
Transport Fleet & Maintenance Services

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
1,068,618	Others Basic Pay	1,074,469	1,074,469	1,056,108	1,124,898	1,157,788	1,177,497
193,026	Overtime	174,100	174,100	198,331	174,100	174,100	174,100
12,814	Others Training Costs	11,700	11,700	11,700	11,700	11,700	11,700
123,510	Others National Insurance Employers	125,078	125,078	120,838	128,333	132,084	134,333
206,141	Others Superannuation Employers	210,835	210,835	208,237	218,739	225,134	228,966
1,604,109	**Employee Cost**	**1,596,182**	**1,596,181**	**1,595,214**	**1,657,769**	**1,700,807**	**1,726,596**
2,725	Rates - Non Domestic	2,100	2,100	2,232	2,232	2,232	2,232
2,000	Electricity	3,206	3,206	4,333	2,895	3,184	3,502
20	Fixtures & Fittings	150	150	150	150	150	150
1,106	Cleaning Materials	3,500	2,500	2,500	2,500	2,500	2,500
0	Rep & Maintenance	1,000	0	494	0	0	0
0	Other Property Costs	1,000	1,000	1,022	1,000	1,000	1,000
64,973	Dso Allocation - Depot	85,517	80,017	80,017	80,017	80,017	80,017
70,824	**Property Cost**	**96,473**	**88,973**	**90,748**	**88,794**	**89,083**	**89,401**
375,672	Ext Hire Of Vehicles	298,000	198,000	196,469	196,469	196,469	196,469
27,737	Internal Fleet Maintenance Charge	21,200	21,200	29,150	30,464	30,961	31,466
21,915	Driver Recharges	3,030	3,030	28,136	3,060	3,060	3,060
89,304	Tyres	107,000	107,000	108,513	94,635	94,635	94,635
988,541	Diesel Internal	922,700	922,700	1,007,745	1,007,745	1,007,745	1,007,745
102,894	Licences	84,500	104,500	103,304	102,894	102,894	102,894
23,113	M.O.T	19,950	19,950	21,190	19,950	19,950	19,950
77,683	Repair/Maint Veh & Plant	30,100	50,100	20,305	70,100	70,100	70,100
0	Employee Related Travel	500	500	581	500	500	500
15,209	Other Transport Costs External	48,450	48,450	12,360	28,450	28,450	28,450
1,722,068	**Transport Cost**	**1,535,430**	**1,475,430**	**1,527,753**	**1,554,267**	**1,554,764**	**1,555,270**
2,585	Printing	902	902	1,905	902	902	902
1,670	Telephones/ mobiles	2,051	2,051	2,019	2,051	2,051	2,051
1,282	Membership Fees & Subscriptions	1,040	1,040	1,040	1,040	1,040	1,040
61,471	Computer Software	50,000	60,000	61,687	61,203	61,203	61,203
255	Equip/Computer Purch & Repair	150	150	150	150	150	150
2,636	Tools & Equipment (Repairs & Maint.)	10,000	10,000	6,600	10,000	10,000	10,000
37	Purchase of Tools & Equipment	5,300	5,300	5,000	5,300	5,300	5,300
9,274	Clothing, Uniforms etc	12,650	12,650	12,650	12,650	12,650	12,650
4,109	Supplies & Services	2,810	2,810	3,569	2,810	2,810	2,810
153,331	Direct Purchases	115,000	145,000	141,636	145,000	145,000	145,000
23,039	Stock	25,750	25,750	23,000	25,750	25,750	25,750
2,230	Other Admin Costs	1,100	1,100	1,433	1,100	1,100	1,100
496	Bank and Security Charges	500	500	500	500	500	500
233,713	Sub Contractors Maintenance	146,800	166,800	219,400	191,544	191,544	191,544
496,128	**Supplies services and Admin Costs**	**374,053**	**434,053**	**480,589**	**460,000**	**460,000**	**460,000**
21,798	Other Accounts of the Authority	23,006	23,006	22,407	23,409	23,818	24,235
80	Medical Fees	750	750	750	750	750	750
21,878	**Payments to other Bodies**	**23,756**	**23,756**	**23,157**	**24,159**	**24,568**	**24,985**
3,915,007	**Gross Expenditure**	**3,625,894**	**3,618,393**	**3,717,461**	**3,784,988**	**3,829,222**	**3,856,252**

Environment and Neighbourhood
Transport Fleet & Maintenance Services

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
(30,731)	Income From Other Agencies	(30,000)	(32,000)	(27,312)	(27,438)	(27,918)	(28,406)
(49,417)	Other Fees - VTU	(50,000)	(50,000)	(50,000)	(53,000)	(53,000)	(53,000)
(207,026)	Sales General	(304,179)	(212,179)	(143,995)	(207,026)	(207,026)	(207,026)
(111,477)	Miscellaneous Income	(104,520)	(96,520)	(115,550)	(99,901)	(103,417)	(107,074)
(449,300)	SLA - Education	(448,800)	(448,800)	(466,752)	(481,204)	(500,452)	(520,470)
(21,798)	Int Rech - Staff Costs	(57,900)	(57,900)	(22,452)	(22,845)	(23,245)	(23,651)
(982,279)	Int Rech - Transport Fuel	(921,000)	(921,000)	(1,006,261)	(1,006,261)	(1,006,261)	(1,006,261)
(1,276,698)	Int Rech - Trans Fleet Hire (SLA)	(831,992)	(980,136)	(1,118,213)	(1,145,292)	(1,165,335)	(1,185,728)
(350,364)	Int Rech - Ext Hire	(475,000)	(475,000)	(371,469)	(371,469)	(371,469)	(371,469)
(718,311)	Int Rech - Drivers	(702,485)	(654,340)	(699,912)	(666,949)	(673,970)	(677,756)
(40,185)	Damaged Tyres	(55,000)	(55,000)	(60,854)	(55,000)	(55,000)	(55,000)
(54,416)	Int Rech -garaging	(61,506)	(61,506)	(59,630)	(48,110)	(48,110)	(48,110)
(4,292,002)	**Income**	**(4,042,382)**	**(4,044,381)**	**(4,142,400)**	**(4,184,494)**	**(4,235,202)**	**(4,283,951)**
(4,292,002)	**Gross Income**	**(4,042,382)**	**(4,044,381)**	**(4,142,400)**	**(4,184,494)**	**(4,235,202)**	**(4,283,951)**
(376,995)	**Net Expenditure**	**(416,488)**	**(425,988)**	**(424,939)**	**(399,505)**	**(405,980)**	**(427,699)**

Environment and Neighbourhood
Roads Services

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
863,244	Others Basic Pay	894,944	894,945	849,009	923,139	917,236	933,855
12,720	Others - Other Pay	6,302	6,302	13,060	12,720	12,720	12,720
170	Others - Other Allowances	300	300	0	300	300	300
19,246	Overtime	27,756	27,756	29,207	27,756	27,756	27,756
81,637	Others National Insurance Employers	82,511	82,511	81,173	93,981	96,497	98,139
157,017	Others Superannuation Employers	161,589	161,588	156,343	176,071	180,732	183,808
2,537	Others Miscellaneous Staff Costs	0	0	2,537	2,442	2,442	2,442
1,136,571	**Employee Cost**	**1,173,402**	**1,173,402**	**1,131,329**	**1,236,409**	**1,237,684**	**1,259,021**
7,872	Water Rates	7,300	7,300	8,280	8,001	8,001	8,001
97,580	Rates - Non Domestic	93,400	93,400	100,512	100,791	100,791	100,791
7,592	Rents	7,592	7,592	7,592	7,592	7,592	7,592
918	Electricity	1,844	844	1,018	928	1,021	1,123
369	Security & Patrols Contracts	800	800	395	369	369	369
374	Other Property Costs	750	750	293	750	750	750
114,705	**Property Cost**	**111,686**	**110,686**	**118,090**	**118,431**	**118,524**	**118,626**
59,251	Internal Fleet Maintenance Charge	51,000	51,000	61,245	60,899	61,965	63,050
2,241	Tyres	100	100	100	100	0	0
6,787	Repair/Maint Veh & Plant	10,000	7,000	2,327	7,000	7,000	7,000
9,199	Fuel	0	0	7,629	7,628	7,628	7,628
4,326	Employee Related Travel	7,700	4,700	3,374	4,700	4,700	4,700
1,114	Other Transport Costs External	3,500	3,500	1,000	1,500	1,500	1,500
82,918	**Transport Cost**	**72,300**	**66,300**	**75,675**	**81,827**	**82,793**	**83,878**
1,075	Mobile Phones	250	250	409	353	353	353
3,251	Membership Fees & Subscriptions	3,000	3,000	3,000	3,000	3,000	3,550
37,223	Computer Software	27,750	250	0	0	0	0
2,650	Machine Rentals And Leasing	1,700	1,700	2,658	2,650	2,650	2,650
260,011	Winter Maintenance	110,000	110,000	110,000	110,000	110,000	110,000
327,403	Street Lighting Power	347,316	347,316	349,318	390,569	445,424	487,141
3,288	Clothing, Uniforms etc	3,400	3,400	3,400	3,400	3,400	3,400
50,484	Supplies & Services	36,757	37,757	49,092	36,417	32,992	32,992
4,896	Traffic Signs, Poles etc	16,000	16,000	16,000	16,000	16,000	16,000
1,146	Lighting Materials General	8,000	8,000	8,000	8,000	8,000	8,000
429	Legal Expenses	150	150	150	150	150	150
549,736	Payment to Contractors Client	655,216	655,216	655,216	655,216	655,216	655,216
28,703	Consultants-Material Testing	17,030	17,030	17,030	17,030	17,030	17,030
1,270,295	**Supplies services and Admin Costs**	**1,226,569**	**1,200,069**	**1,214,273**	**1,242,784**	**1,294,214**	**1,336,482**
2,892,691	Payments to Trading Accts	2,393,678	2,393,677	2,393,677	2,383,975	2,384,111	2,384,111
1,281	Payment To Other Local Authorities	5,741	5,741	1,300	1,300	1,300	1,300
2,893,972	**Payments to other Bodies**	**2,399,419**	**2,399,418**	**2,394,977**	**2,385,275**	**2,385,411**	**2,385,411**
5,498,461	**Gross Expenditure**	**4,983,376**	**4,949,875**	**4,934,344**	**5,064,727**	**5,118,626**	**5,183,417**
(10,893)	Grants	(6,000)	(6,000)	(4,125)	0	0	0
(105,334)	Roads Recoverable Sales	(63,578)	(83,578)	(98,301)	(88,878)	(88,878)	(88,878)
(15,000)	Miscellaneous Income	(28,600)	(28,600)	(41,000)	(41,000)	(41,000)	(41,000)
(39,399)	Other Accounts of the Authority	(182,712)	(40,000)	(69,500)	(19,158)	(19,318)	(19,481)
(709,929)	Int Rech - Staff Costs	(343,956)	(486,668)	(423,400)	(766,674)	(906,668)	(906,668)
(880,555)	**Income**	**(624,846)**	**(644,846)**	**(636,326)**	**(915,709)**	**(1,055,864)**	**(1,056,027)**
(880,555)	**Gross Income**	**(624,846)**	**(644,846)**	**(636,326)**	**(915,709)**	**(1,055,864)**	**(1,056,027)**
4,617,906	**Net Expenditure**	**4,358,530**	**4,305,029**	**4,298,018**	**4,149,018**	**4,062,762**	**4,127,391**

Environment and Neighbourhood
Roads Operations

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
696,104	Others Basic Pay	740,230	740,230	697,482	784,147	807,074	820,813
32,855	Other Pay	18,207	18,207	33,184	33,764	34,355	34,956
183,864	Overtime	123,878	123,878	124,575	123,878	123,878	123,878
4,515	Others Training Costs	9,301	9,301	9,301	301	9,301	301
93,189	Others National Insurance Employers	73,046	73,046	80,679	94,150	96,903	98,553
127,849	Others Superannuation Employers	136,570	136,570	131,227	147,170	151,474	154,052
1,138,376	**Employee Cost**	**1,101,233**	**1,101,233**	**1,076,448**	**1,183,411**	**1,222,986**	**1,232,553**
2,005	Water Rates	2,000	2,000	1,972	2,000	2,000	2,000
9,758	Rents	9,758	9,758	9,758	9,758	9,758	9,758
2,473	Electricity	4,458	4,458	8,587	6,446	7,090	7,799
1,811	Security & Patrols Contracts	1,900	1,900	1,810	1,900	1,900	1,900
2,367	Other Property Costs	1,500	1,500	1,726	1,500	1,500	1,500
68,092	Dso Allocation - Depot	62,583	89,844	89,844	89,844	89,844	89,844
86,506	**Property Cost**	**82,199**	**109,460**	**113,697**	**111,448**	**112,092**	**112,801**
54,184	Internal Fleet Maintenance Charge	52,000	52,000	54,580	55,165	56,130	57,112
59,696	Leasing Charges Vehicles	59,696	59,696	59,696	59,696	59,696	59,696
316,974	Roads Only Plant Hire	386,880	386,880	386,880	386,880	386,880	386,880
62,441	Diesel Internal	54,873	54,873	62,441	64,221	64,221	64,221
10,529	Repair/Maint Veh & Plant	12,000	12,000	12,000	12,000	12,000	12,000
10,470	Payment to Garage/Engine-Roads Only	6,500	6,500	8,641	8,169	8,169	8,169
0	Employee Related Travel	300	300	300	300	300	300
2,485	Other Transport Costs External	8,900	8,900	1,000	1,000	1,000	1,000
516,779	**Transport Cost**	**581,149**	**581,149**	**585,538**	**587,431**	**588,396**	**589,378**
147	Printing	0	0	453	381	381	381
2,012	Phones	2,909	2,909	1,870	1,753	1,753	1,753
1,927	Machine Rentals And Leasing	3,200	2,200	1,958	927	927	927
40	Small Office Equip/Computer Purch & Repair	400	400	400	400	400	400
14,727	Equipment Roads	17,500	15,500	15,500	15,500	15,500	15,500
954,695	Roads Bitumen, Asphalt	945,644	945,644	945,644	945,644	945,644	945,644
7,152	Clothing, Uniforms etc	8,000	8,000	8,000	8,000	8,000	8,000
18,504	Roads Only Supplies & Services	11,937	2,937	0	2,937	2,937	2,937
368,680	Payment to Contractors Roads Op	520,000	520,000	520,000	520,000	520,000	520,000
1,367,884	**Supplies services and Admin Costs**	**1,509,590**	**1,497,590**	**1,493,825**	**1,495,542**	**1,495,542**	**1,495,542**
149,064	Other Accounts of the Authority	154,522	154,522	154,522	157,226	159,978	162,777
0	Medical Fees	300	300	0	300	300	300
149,064	**Payments to other Bodies**	**154,822**	**154,822**	**154,522**	**157,526**	**160,278**	**163,077**
3,258,609	**Gross Expenditure**	**3,428,993**	**3,444,254**	**3,424,030**	**3,535,358**	**3,579,294**	**3,593,352**
(4,060,216)	Other Accounts of the Authority	(4,374,160)	(4,374,160)	(4,374,160)	(4,374,160)	(4,374,160)	(4,374,160)
(4,060,216)	**Income**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**
(4,060,216)	**Gross Income**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**
(801,607)	**Net Expenditure**	**(945,167)**	**(929,906)**	**(950,130)**	**(838,802)**	**(794,866)**	**(780,808)**

Environment and Neighbourhood
Facilities Management

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
		£	**£**	**£**	**£**	**£**	**£**
249,716	Others Basic Pay	263,609	263,609	261,884	255,047	227,669	235,064
0	Overtime	1,400	400	0	400	400	400
1,445	Others Training Costs	800	800	800	800	800	800
25,505	Others National Insurance Employers	26,906	26,906	26,710	26,476	23,906	24,511
48,277	Others Superannuation Employers	50,876	50,876	50,522	49,586	46,449	47,373
324,943	**Employee Cost**	**343,591**	**342,591**	**339,917**	**332,308**	**299,224**	**308,149**
36	Hire Of Vehicles	100	100	80	100	100	100
1,655	Employee Related Travel	2,535	1,535	1,743	1,535	1,535	1,535
1,691	**Transport Cost**	**2,635**	**1,635**	**1,823**	**1,635**	**1,635**	**1,635**
2,468	Phones	265	265	154	321	321	321
0	Hospitality	500	500	0	0	0	0
225	Membership Fees & Subscriptions	432	432	225	225	225	225
0	Conference Fees	798	798	798	798	798	798
6,331	Supplies & Services	1,200	1,200	3,877	1,900	1,900	1,900
9,024	**Supplies services and Admin Costs**	**3,195**	**3,195**	**5,054**	**3,244**	**3,244**	**3,244**
335,658	**Gross Expenditure**	**349,421**	**347,421**	**346,794**	**337,187**	**304,103**	**313,028**
(21,469)	Other Accounts of Authority	0	0	(23,000)	(14,749)	(14,749)	(14,749)
(21,469)	**Gross Income**	**0**	**0**	**(23,000)**	**(14,749)**	**(14,749)**	**(14,749)**
314,189	**Net Expenditure**	**349,421**	**347,421**	**323,794**	**322,438**	**289,354**	**298,279**

Environment and Neighbourhood
Ground Maintenance & Street Cleaning Client

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
186,200	Payments to Other Agencies	186,200	183,056	183,056	179,912	176,768	176,768
7,277,149	Other Accounts of the Authority	6,912,534	7,182,875	7,182,875	7,182,875	7,182,875	7,182,875
7,463,349	**Payments to other Bodies**	**7,098,734**	**7,365,931**	**7,365,931**	**7,362,787**	**7,359,643**	**7,359,643**
7,463,349	**Gross Expenditure**	**7,098,734**	**7,365,931**	**7,365,931**	**7,362,787**	**7,359,643**	**7,359,643**
7,463,349	**Net Expenditure**	**7,098,734**	**7,365,931**	**7,365,931**	**7,362,787**	**7,359,643**	**7,359,643**

Environment and Neighbourhood
Outdoor Services

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
76,197	Others Basic Pay	75,004	75,004	76,210	77,619	79,890	81,250
4,536	Overtime	4,340	4,340	5,964	4,340	4,340	4,340
6,709	Others National Insurance Employers	5,759	5,759	6,803	6,959	7,163	7,285
14,121	Others Superannuation Employers	13,773	13,773	14,889	15,198	15,643	15,909
101,563	**Employee Cost**	**98,876**	**98,876**	**103,866**	**104,116**	**107,035**	**108,783**
23,968	Metered Water	14,757	14,757	23,526	23,257	23,257	23,257
22,592	Rates - Non Domestic	21,700	21,700	20,521	20,521	20,521	20,521
1,313	Council Tax Payments	1,500	1,500	1,313	1,352	1,393	1,435
6,546	Electricity	18,375	18,375	24,043	19,481	21,429	23,571
10,851	Gas	2,060	2,060	10,851	10,954	11,502	12,077
157	Cleaning Materials	1,700	200	157	200	200	200
253	Rep & Maintenance	1,000	500	500	500	500	500
4,362	Other Property Costs	3,000	3,000	3,700	3,700	3,700	3,700
70,042	**Property Cost**	**64,092**	**62,092**	**84,611**	**79,965**	**82,501**	**85,261**
583	Printing	197	197	598	600	600	600
633	Telephone - Calls	346	346	570	570	570	570
3,874	Telephone Rentals	140	140	4,000	3,872	3,872	3,872
5,312	Supplies & Services	0	0	2,146	0	0	0
98,079	Payment to Contractors	93,000	101,000	104,230	101,827	103,863	105,940
108,481	**Supplies services and Admin Costs**	**93,683**	**101,683**	**111,544**	**106,868**	**108,905**	**110,982**
35,674	Payment to Other Bodies	36,000	36,000	35,674	36,000	36,000	36,000
7,182	Payments Other Accounts of Authority	7,046	7,046	7,182	7,046	7,046	7,046
42,856	**Payments to other Bodies**	**43,046**	**43,046**	**42,856**	**43,046**	**43,046**	**43,046**
322,942	**Gross Expenditure**	**299,697**	**305,697**	**342,877**	**333,995**	**341,487**	**348,072**
(1,470)	Income From Other Agencies	(1,500)	(1,500)	(1,470)	(4,440)	(4,440)	(4,440)
(17,080)	Rents	(2,800)	(12,800)	(15,765)	(12,800)	(12,800)	(12,800)
(56,208)	Fees & Charges	(64,080)	(64,080)	(64,080)	(78,054)	(80,720)	(83,492)
0	Events Income	(300)	(300)	0	0	0	0
(74,758)	**Income**	**(68,680)**	**(78,680)**	**(81,315)**	**(95,294)**	**(97,960)**	**(100,732)**
(74,758)	**Gross Income**	**(68,680)**	**(78,680)**	**(81,315)**	**(95,294)**	**(97,960)**	**(100,732)**
248,184	**Net Expenditure**	**231,017**	**227,017**	**261,562**	**238,701**	**243,528**	**247,340**

Environment and Neighbourhood
Leisure Management

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
39,232	Rep & Maintenance	0	0	0	0	0	0
39,232	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
50,000	Grants - Paymts to Strategic Par	50,000	49,156	49,156	49,156	49,156	49,156
116,852	Payment to Other Bodies	120,000	120,000	120,000	120,000	120,000	120,000
3,928,225	Other Accounts of the Authority	3,727,615	3,727,615	3,742,720	3,671,320	3,871,227	4,001,227
4,095,077	**Payments to other Bodies**	**3,897,615**	**3,896,771**	**3,911,876**	**3,840,476**	**4,040,383**	**4,170,383**
4,134,309	**Gross Expenditure**	**3,897,615**	**3,896,771**	**3,911,876**	**3,840,476**	**4,040,383**	**4,170,383**
(116,852)	Income From Other Agencies	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
(553,040)	Other Accounts of the Authority	(558,570)	(558,570)	(558,570)	(579,516)	(589,658)	(599,977)
(669,892)	**Income**	**(678,570)**	**(678,570)**	**(678,570)**	**(699,516)**	**(709,658)**	**(719,977)**
(669,892)	**Gross Income**	**(678,570)**	**(678,570)**	**(678,570)**	**(699,516)**	**(709,658)**	**(719,977)**
3,464,417	**Net Expenditure**	**3,219,045**	**3,218,201**	**3,233,306**	**3,140,960**	**3,330,725**	**3,450,406**

Environment and Neighbourhood
Building Cleaning

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
1,278,036	Others Basic Pay	1,246,839	1,262,639	1,237,241	1,287,689	1,296,449	1,318,472
42,989	Overtime	78,500	78,500	57,291	78,500	78,500	78,500
635	Others Training Costs	1,500	1,500	1,500	1,500	1,500	1,500
32,561	Others National Insurance Employers	29,502	30,702	34,585	38,492	38,302	38,965
160,814	Others Superannuation Employers	146,637	149,637	163,515	173,300	172,406	175,359
1,515,035	**Employee Cost**	**1,502,978**	**1,522,978**	**1,494,132**	**1,579,481**	**1,587,157**	**1,612,796**
101,428	Cleaning Materials	40,000	82,000	100,941	101,863	101,863	101,863
0	Cleaning Equipment	300	300	300	300	300	300
0	Window Cleaning	634	634	0	0	0	0
1,296	Security & Patrols Contracts	300	300	0	0	0	0
3,632	Dso Allocation - Depot	3,499	3,499	3,499	3,499	3,499	3,499
106,356	**Property Cost**	**44,733**	**86,733**	**104,740**	**105,662**	**105,662**	**105,662**
1,613	Employee Related Travel	1,346	1,346	2,624	1,346	1,346	1,346
1,613	**Transport Cost**	**1,346**	**1,346**	**2,624**	**1,346**	**1,346**	**1,346**
1,189	Postages	1,046	1,046	806	1,128	1,128	1,128
120	Phones	20	22	65	51	51	51
12,832	Tools & Equipment (Repairs & Maint.)	9,900	9,900	6,687	9,900	9,900	9,900
2,606	Purchase of Tools & Equipment	3,554	3,554	5,726	3,554	3,554	3,554
4,019	Clothing, Uniforms etc	4,700	4,700	4,700	4,700	4,700	4,700
755	Supplies & Services	1,500	1,500	1,517	1,387	1,387	1,387
21,521	**Supplies services and Admin Costs**	**20,720**	**20,722**	**19,501**	**20,720**	**20,720**	**20,720**
1,644,525	**Gross Expenditure**	**1,569,777**	**1,631,779**	**1,620,997**	**1,707,209**	**1,714,885**	**1,740,524**
(151,931)	Fees & Charges	(152,792)	(158,792)	(158,008)	(170,329)	(170,902)	(182,738)
(55,261)	Int Rech - Other Contracts	(57,633)	(57,633)	(57,471)	(57,828)	(60,141)	(62,546)
(207,192)	**Income**	**(210,425)**	**(216,425)**	**(215,480)**	**(228,156)**	**(231,042)**	**(245,284)**
(207,192)	**Gross Income**	**(210,425)**	**(216,425)**	**(215,480)**	**(228,156)**	**(231,042)**	**(245,284)**
1,437,333	**Net Expenditure**	**1,359,352**	**1,415,354**	**1,405,517**	**1,479,053**	**1,483,843**	**1,495,240**

Environment and Neighbourhood
Building Cleaning - PPP

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
529,242	Others Basic Pay	543,694	535,594	523,720	565,552	582,225	592,264
14,524	Overtime	14,268	14,268	11,837	14,268	14,268	14,268
12,987	Others National Insurance Employers	12,605	11,805	11,301	12,165	12,733	12,346
69,211	Others Superannuation Employers	73,275	72,175	67,920	77,594	79,889	81,275
625,964	**Employee Cost**	**643,842**	**633,842**	**614,778**	**669,578**	**689,114**	**700,153**
37,580	Cleaning Materials	25,000	35,000	29,872	35,000	35,000	35,000
37,580	**Property Cost**	**25,000**	**35,000**	**29,872**	**35,000**	**35,000**	**35,000**
183	Phones	27	27	28	27	27	27
2,580	Tools & Equipment (Repairs & Maint.)	2,500	2,500	2,500	2,500	2,500	2,500
8,920	Purchase of Tools & Equipment	8,500	8,500	8,500	8,500	8,500	8,500
908	Clothing, Uniforms etc	690	690	2,679	690	690	690
12,591	**Supplies services and Admin Costs**	**11,717**	**11,717**	**13,707**	**11,717**	**11,717**	**11,717**
676,135	**Gross Expenditure**	**680,559**	**680,559**	**658,357**	**716,295**	**735,831**	**746,870**
(886,640)	Int Rech - Other Contracts	(895,510)	(921,510)	(922,106)	(957,330)	(995,624)	(1,035,449)
(886,640)	**Income**	**(895,510)**	**(921,510)**	**(922,106)**	**(957,330)**	**(995,624)**	**(1,035,449)**
(886,640)	**Gross Income**	**(895,510)**	**(921,510)**	**(922,106)**	**(957,330)**	**(995,624)**	**(1,035,449)**
(210,505)	**Net Expenditure**	**(214,951)**	**(240,951)**	**(263,749)**	**(241,035)**	**(259,793)**	**(288,578)**

Environment and Neighbourhood
Facilities Assistants

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
1,377,152	Others Basic Pay	1,581,944	1,482,148	1,439,237	1,515,058	1,524,667	1,550,074
108,355	Overtime	145,000	145,000	108,761	145,000	145,000	145,000
2,092	Others Training Costs	1,000	1,000	1,000	1,000	1,000	1,000
107,006	Others National Insurance Employers	123,931	114,906	108,354	115,895	115,763	118,355
242,741	Others Superannuation Employers	276,769	261,381	250,510	271,032	270,724	280,050
1,837,346	**Employee Cost**	**2,128,644**	**2,004,435**	**1,907,863**	**2,047,985**	**2,057,155**	**2,094,480**
8,352	Personal Hygiene	7,702	7,702	9,300	8,121	8,121	8,121
1,194	Security & Patrols Contracts	1,000	1,000	2,710	1,500	1,500	1,500
3,177	Dso Allocation - Depot	3,060	3,060	3,060	3,060	3,060	3,060
12,723	**Property Cost**	**11,762**	**11,762**	**15,070**	**12,681**	**12,681**	**12,681**
2,753	Employee Related Travel	1,863	1,863	4,831	2,935	2,935	2,935
2,753	**Transport Cost**	**1,863**	**1,863**	**4,831**	**2,935**	**2,935**	**2,935**
23,141	Contract Janitorial Supplies	65,500	23,500	13,610	22,485	22,485	22,485
429	Tools & Equipment (Repairs & Maint.)	1,000	1,000	1,000	1,000	1,000	1,000
766	Clothing, Uniforms etc	2,250	2,250	2,250	2,250	2,250	2,250
223	Supplies & Services	100	100	512	100	100	100
24,559	**Supplies services and Admin Costs**	**68,850**	**26,850**	**17,372**	**25,835**	**25,835**	**25,835**
1,877,381	**Gross Expenditure**	**2,211,119**	**2,044,910**	**1,945,136**	**2,089,436**	**2,098,606**	**2,135,931**
(34,348)	Fees & Charges	(20,000)	(34,000)	(28,592)	(35,360)	(36,774)	(38,245)
(34,348)	**Income**	**(20,000)**	**(34,000)**	**(28,592)**	**(35,360)**	**(36,774)**	**(38,245)**
(34,348)	**Gross Income**	**(20,000)**	**(34,000)**	**(28,592)**	**(35,360)**	**(36,774)**	**(38,245)**
1,843,033	**Net Expenditure**	**2,191,119**	**2,010,910**	**1,916,544**	**2,054,076**	**2,061,832**	**2,097,685**

Environment and Neighbourhood
Burial Grounds

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
1,101	Metered Water	2,287	2,287	2,233	2,233	2,233	2,233
625	Water Rates	644	644	1,513	1,513	1,513	1,513
7,372	Rates - Non Domestic	20,788	7,594	9,907	7,594	7,594	7,594
3,251	Electricity	7,526	7,526	8,453	8,279	9,107	10,018
12,349	**Property Cost**	**31,245**	**18,051**	**22,106**	**19,619**	**20,447**	**21,357**
478,759	Other Accounts of the Authority	377,910	377,910	377,910	393,026	408,747	425,097
478,759	**Payments to other Bodies**	**377,910**	**377,910**	**377,910**	**393,026**	**408,747**	**425,097**
491,108	**Gross Expenditure**	**409,155**	**395,961**	**400,016**	**412,645**	**429,194**	**446,455**
(3,212)	Rents Houses and Garages	(3,308)	(3,308)	(3,341)	(3,408)	(3,476)	(3,545)
(148,550)	Burial Ground Lairs	(190,497)	(190,497)	(176,192)	(172,286)	(179,178)	(186,345)
(289,622)	Interments	(313,404)	(313,404)	(317,445)	(360,218)	(372,874)	(386,036)
(13,609)	Sales Burial Grounds	(37,328)	(37,328)	(16,013)	(15,594)	(16,217)	(16,866)
(454,993)	**Income**	**(544,537)**	**(544,537)**	**(512,990)**	**(551,505)**	**(571,745)**	**(592,792)**
(454,993)	**Gross Income**	**(544,537)**	**(544,537)**	**(512,990)**	**(551,505)**	**(571,745)**	**(592,792)**
36,115	**Net Expenditure**	**(135,382)**	**(148,576)**	**(112,975)**	**(138,860)**	**(142,551)**	**(146,338)**

Environment and Neighbourhood
Crematorium

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
97,323	Others Basic Pay	95,988	95,988	91,984	98,894	101,560	103,293
41,551	Overtime	35,654	35,654	35,836	35,654	35,654	35,654
13,901	Others National Insurance Employers	13,085	13,085	13,865	15,237	15,654	15,921
18,883	Others Superannuation Employers	18,699	18,699	17,842	19,435	20,258	20,598
171,658	**Employee Cost**	**163,426**	**163,426**	**159,526**	**169,220**	**173,126**	**175,466**
2,473	Metered Water	4,622	2,622	2,748	2,622	2,622	2,622
51,660	Rates - Non Domestic	67,197	53,130	53,130	53,130	53,130	53,130
1,477	Council Tax Payments	1,471	1,471	1,521	1,521	1,567	1,614
8,688	Electricity	12,600	12,600	12,917	13,015	14,317	15,749
26,516	Gas	25,659	25,659	27,466	29,203	30,663	32,196
887	Cleaning	992	992	669	992	992	992
1,807	Refuse Collection	1,465	0	1,879	1,954	2,033	2,114
60,350	Rep & Maintenance	42,000	42,000	52,520	47,920	49,118	50,346
153,858	**Property Cost**	**156,006**	**138,474**	**152,850**	**150,358**	**154,441**	**158,763**
1,185	Printing	2,497	2,497	439	1,185	1,185	1,185
395	Stationery	110	110	387	408	408	408
1,584	Telephones	1,207	1,207	2,809	2,096	2,096	2,096
927	Tools & Equipment (Repairs & Maint.)	1,000	1,000	1,000	1,000	1,000	1,000
2,495	Emissions Testing	3,600	2,600	2,600	2,600	2,600	2,600
153	Clothing, Uniforms etc	500	500	1,087	761	761	761
8,025	Resaleable Goods	6,823	6,823	8,592	6,823	6,823	6,823
434	Supplies & Services	1,025	1,025	500	500	500	500
496	Bank and Security Charges	396	396	374	384	384	384
15,694	**Supplies services and Admin Costs**	**17,158**	**16,158**	**17,789**	**15,757**	**15,757**	**15,757**
31,531	Payment to Other Bodies	29,846	31,311	34,761	33,792	33,792	33,792
31,531	**Payments to other Bodies**	**29,846**	**31,311**	**34,761**	**33,792**	**33,792**	**33,792**
372,741	**Gross Expenditure**	**366,436**	**349,369**	**364,926**	**369,127**	**377,116**	**383,777**
(5,522)	Abatements	(5,554)	(5,554)	(5,522)	(5,522)	(5,522)	(5,522)
(1,195,470)	Cremations	(1,253,615)	(1,253,615)	(1,260,822)	(1,308,596)	(1,360,934)	(1,415,365)
(1,200,992)	**Income**	**(1,259,169)**	**(1,259,169)**	**(1,266,344)**	**(1,314,118)**	**(1,366,456)**	**(1,420,887)**
(1,200,992)	**Gross Income**	**(1,259,169)**	**(1,259,169)**	**(1,266,344)**	**(1,314,118)**	**(1,366,456)**	**(1,420,887)**
(828,251)	**Net Expenditure**	**(892,733)**	**(909,800)**	**(901,418)**	**(944,992)**	**(989,340)**	**(1,037,109)**

Environment and Neighbourhood
Waste Services

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
1,638,071	Others Basic Pay	1,584,210	1,631,152	1,775,830	2,118,392	2,162,708	2,193,118
211,179	Overtime	180,333	180,333	221,104	180,333	180,333	180,333
1,525	Others Training Costs	1,000	1,000	1,125	1,000	1,000	1,000
172,765	Others National Insurance Employers	164,380	164,380	172,681	195,411	200,942	203,991
307,731	Others Superannuation Employers	301,726	301,726	319,453	402,187	410,084	415,870
2,331,271	**Employee Cost**	**2,231,649**	**2,278,591**	**2,490,193**	**2,897,322**	**2,955,067**	**2,994,312**
2,017	Water Rates	2,000	2,000	2,500	2,500	2,500	2,500
12,116	Rates - Non Domestic	12,874	12,874	12,340	12,874	12,874	12,874
7,783	Rents	7,800	7,800	7,800	7,800	7,800	7,800
1,880	Electricity	6,532	6,532	6,532	7,185	7,904	8,694
616	Cleaning Materials	1,300	1,300	398	1,300	1,300	1,300
11,030	Other Property Costs	13,250	13,250	13,337	13,250	13,250	13,250
66,278	Dso Allocation - Depot	63,836	63,836	63,836	63,836	63,836	63,836
101,720	**Property Cost**	**107,592**	**107,592**	**106,743**	**108,745**	**109,464**	**110,254**
25,505	Hire Of Vehicles	34,743	81,760	75,202	115,951	116,570	117,199
422,189	Internal Fleet Maintenance Charge	397,326	397,326	429,646	426,332	433,793	441,384
6,435	Gas Oil Internal	6,621	6,621	5,808	6,621	6,621	6,621
14,289	Tyres	14,247	14,247	24,902	14,247	14,247	14,247
260,509	Diesel Internal	237,240	248,281	282,037	288,844	288,844	288,844
0	Insurance Excess	500	500	500	500	500	500
48,296	Repair/Maint Veh & Plant	78,331	78,331	41,666	66,708	66,708	66,708
1,858	Employee Related Travel	2,000	2,000	2,525	2,000	2,000	2,000
779,081	**Transport Cost**	**771,008**	**829,066**	**862,286**	**921,202**	**929,282**	**937,503**
43	Printing	750	750	535	535	535	0
2,677	Telephone Rentals	2,799	2,799	1,441	1,289	1,289	1,289
7,227	Machine Rentals And Leasing	7,500	7,500	7,246	7,208	7,208	7,208
3,889	Tools & Equipment (Repairs & Maintena	2,100	2,100	4,501	2,100	2,100	2,100
0	Purchase of Tools & Equipment	4,900	4,900	4,900	4,900	4,900	4,900
50,676	Bin Replacement	55,000	55,000	76,000	55,000	55,000	55,000
4,179,019	Waste Removal	4,317,054	4,317,054	4,310,883	4,598,548	4,673,434	6,350,522
0	Recycling Initiatives	25,000	20,000	20,000	20,000	20,000	20,000
21,989	Clothing, Uniforms etc	9,500	9,500	12,998	9,500	9,500	9,500
17,750	Supplies & Services/Skip Hire	15,460	15,460	5,951	15,648	15,646	16,181
1,930	Stock Issue General Materials	12,796	12,796	1,361	3,500	3,500	3,500
257	Other Admin Costs	280	280	1,191	280	280	280
75,084	Payment to Contractors	50,600	50,600	50,600	50,600	50,600	50,600
4,360,541	**Supplies services and Admin Costs**	**4,503,739**	**4,498,739**	**4,497,607**	**4,769,108**	**4,843,992**	**6,521,080**
17,127	Payment to Other Bodies	15,503	15,503	16,793	16,718	16,718	16,718
133,992	Recycling charter	138,000	138,000	133,992	138,000	138,000	138,000
0	Medical Fees	350	350	350	350	350	350
213,960	Payment To Greenlight	200,000	95,000	95,835	0	0	0
365,079	**Payments to other Bodies**	**353,853**	**248,853**	**246,970**	**155,068**	**155,068**	**155,068**
7,937,692	**Gross Expenditure**	**7,967,841**	**7,962,841**	**8,203,799**	**8,851,446**	**8,992,872**	**10,718,217**
(171,552)	Sales General	(126,013)	(120,762)	(180,094)	(199,467)	(202,162)	(215,249)
(354,613)	Commercial Refuse Collection	(399,041)	(399,041)	(368,416)	(375,784)	(388,178)	(390,562)
(206,565)	Other Accounts of the Authority	(205,138)	(210,389)	(219,545)	(223,421)	(232,358)	(241,652)
(294,851)	Int Rech - Other Rechargeables	(294,030)	(294,030)	(306,645)	(318,911)	(331,667)	(344,934)
(1,027,581)	**Income**	**(1,024,222)**	**(1,024,222)**	**(1,074,700)**	**(1,117,583)**	**(1,154,365)**	**(1,192,396)**
(1,027,581)	**Gross Income**	**(1,024,222)**	**(1,024,222)**	**(1,074,700)**	**(1,117,583)**	**(1,154,365)**	**(1,192,396)**
6,910,111	**Net Expenditure**	**6,943,619**	**6,938,619**	**7,129,099**	**7,733,863**	**7,838,507**	**9,525,821**

Environment and Neighbourhood
Events

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
77,806	Supplies & Services	93,450	88,450	93,100	89,945	90,345	90,784
77,806	**Supplies services and Admin (**	**93,450**	**88,450**	**93,100**	**89,945**	**90,345**	**90,784**
89,034	Payment to Other Bodies	90,050	90,050	88,500	90,050	90,050	90,050
89,034	**Payments to other Bodies**	**90,050**	**90,050**	**88,500**	**90,050**	**90,050**	**90,050**
166,840	**Gross Expenditure**	**183,500**	**178,500**	**181,600**	**179,995**	**180,395**	**180,834**
(59,361)	Events Income	(60,450)	(60,450)	(63,550)	(60,450)	(60,450)	(60,450)
(59,361)	**Income**	**(60,450)**	**(60,450)**	**(63,550)**	**(60,450)**	**(60,450)**	**(60,450)**
(59,361)	**Gross Income**	**(60,450)**	**(60,450)**	**(63,550)**	**(60,450)**	**(60,450)**	**(60,450)**
107,479	**Net Expenditure**	**123,050**	**118,050**	**118,050**	**119,545**	**119,945**	**120,384**

Environment and Neighbourhood
Depots

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
32,178	Metered Water	27,000	27,000	32,178	32,178	32,178	32,178
160,884	Rates - Non Domestic	130,400	157,661	160,296	165,462	165,462	165,462
24,400	Rents	24,400	24,400	24,400	24,400	24,400	24,400
173	Repairs & Maintenance	1,500	1,500	2,522	1,500	1,500	1,500
76,950	Electricity	91,118	88,118	84,645	96,930	106,623	117,285
19,571	Gas	18,665	18,665	20,550	22,605	23,735	24,713
119,625	Security & Patrols Contracts	115,000	115,000	126,523	126,679	126,679	126,679
5,460	Other Property Costs	4,082	4,082	3,077	4,082	4,082	4,082
439,241	**Property Cost**	**412,165**	**436,426**	**454,191**	**473,836**	**484,659**	**496,300**
0	Printing	50	50	50	50	50	50
30	Stationery	500	500	0	250	250	250
4,618	Telephone - Calls	3,817	4,500	4,500	4,500	4,500	4,500
5,179	Telephone Rentals	8,700	6,200	5,179	6,200	6,200	6,200
993	Machine Rentals And Leasing	1,347	1,347	679	993	993	993
403	Tools & Equipment (Repairs & Mai	200	200	200	200	200	200
53	Purchase of Tools & Equipment	200	200	200	200	200	200
0	Printer Rationalisation - Copy Cost	2,339	0	0	0	0	0
3,435	Supplies & Services	888	888	2,857	888	888	888
14,711	**Supplies services and Admin Co**	**18,041**	**13,885**	**13,665**	**13,281**	**13,281**	**13,281**
453,952	**Gross Expenditure**	**430,206**	**450,311**	**467,856**	**487,117**	**497,940**	**509,581**
(453,952)	Other Accounts of the Authority	(430,206)	(450,311)	(467,856)	(487,117)	(497,940)	(509,581)
(453,952)	**Income**	**(430,206)**	**(450,311)**	**(467,856)**	**(487,117)**	**(497,940)**	**(509,581)**
(453,952)	**Gross Income**	**(430,206)**	**(450,311)**	**(467,856)**	**(487,117)**	**(497,940)**	**(509,581)**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Environment and Neighbourhood
Catering Services

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
2,271,626	Others Basic Pay	2,268,297	2,268,298	2,294,476	2,393,592	2,463,579	2,505,515
34,702	Overtime	55,000	55,000	32,317	55,000	55,000	55,000
4,967	Others Training Costs	3,350	3,350	3,350	3,350	3,350	3,350
116,863	Others National Insurance Employe	114,171	114,171	115,727	122,621	126,205	128,353
357,649	Others Superannuation Employers	349,312	349,312	363,645	377,065	388,089	394,695
2,785,807	**Employee Cost**	**2,790,130**	**2,790,131**	**2,809,515**	**2,951,628**	**3,036,223**	**3,086,912**
53,764	Cleaning Materials	46,000	53,000	53,000	53,000	53,000	53,000
237	Personal Hygiene	400	400	400	400	400	400
150	Other Property Costs	2,000	2,000	140	1,140	1,140	1,140
6,355	Dso Allocation - Depot	6,121	6,121	6,121	6,121	6,121	6,121
60,506	**Property Cost**	**54,521**	**61,521**	**59,661**	**60,661**	**60,661**	**60,661**
224	Hire Of Vehicles	0	0	0	0	0	0
3,666	Internal Fleet Maintenance Charge	4,200	4,200	4,506	4,554	4,633	4,714
91,888	Driver Recharges	98,980	98,980	94,644	96,376	98,063	99,779
0	Tyres	100	100	0	0	0	0
1,827	Diesel Internal	1,947	1,947	1,264	1,947	1,947	1,947
0	Repair/Maint Veh & Plant	200	200	223	390	390	390
2,511	Employee Related Travel	2,500	2,500	1,767	2,000	2,000	2,000
100,116	**Transport Cost**	**107,927**	**107,927**	**102,404**	**105,267**	**107,033**	**108,830**
2,082	Printing	1,500	1,500	1,500	1,500	1,500	1,500
140	Stationery	500	500	500	500	500	500
375	Telephone - Calls	400	400	470	400	400	400
4,068	Telephone Rentals	3,800	3,800	3,639	3,648	3,648	3,648
394	Kitchen Purchases	700	700	700	700	700	700
8,150	Machine Rentals And Leasing	30,000	30,000	16,881	30,000	30,000	30,000
4,902	Tools & Equipment (Repairs & Mair	1,500	1,500	1,500	1,500	1,500	1,500
16,245	Purchase of Tools & Equipment	17,000	17,000	17,000	17,000	17,000	17,000
10,886	Clothing, Uniforms etc	9,540	9,540	9,540	9,540	9,540	9,540
1,157,214	Food, Provisions	1,122,000	1,121,326	1,121,326	1,175,989	1,175,989	1,175,989
1,832	Supplies & Services	3,013	3,013	1,000	2,000	2,000	2,000
158	Stock Adjustment	2,000	2,000	0	0	0	0
1,206,446	**Supplies services and Admin Co:**	**1,191,953**	**1,191,279**	**1,174,057**	**1,242,777**	**1,242,777**	**1,242,777**
22,917	Kitchen Equipment Repairs	31,500	28,500	20,933	28,500	28,500	28,500
22,917	**Payments to other Bodies**	**31,500**	**28,500**	**20,933**	**28,500**	**28,500**	**28,500**
4,175,792	**Gross Expenditure**	**4,176,031**	**4,179,358**	**4,166,570**	**4,388,832**	**4,475,194**	**4,527,680**
(178,526)	Other Accounts of the Authority	(192,394)	(192,394)	(195,125)	(200,090)	(208,093)	(216,417)
(178,526)	**Income**	**(192,394)**	**(192,394)**	**(195,125)**	**(200,090)**	**(208,093)**	**(216,417)**
(178,526)	**Gross Income**	**(192,394)**	**(192,394)**	**(195,125)**	**(200,090)**	**(208,093)**	**(216,417)**
3,997,266	**Net Expenditure**	**3,983,637**	**3,986,964**	**3,971,445**	**4,188,743**	**4,267,100**	**4,311,263**

Environment and Neighbourhood
Ground Maintenance & SC Trading Acct

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
5,481,682	Employee Cost	4,240,823	5,235,229	5,377,170	5,719,173	5,824,762	5,898,544
331,429	Property Cost	317,842	302,511	303,885	294,432	295,908	297,522
721,209	Transport Cost	675,253	564,615	568,713	601,990	603,884	605,811
759,258	Supplies services and Admin Cos	924,657	756,892	730,732	830,429	830,429	830,429
592,738	Payments to other Bodies	334,959	249,959	249,240	9,800	9,800	9,800
339,229	Support Services	170,787	343,475	343,475	343,475	343,475	343,475
194,183	Capital Financing Charges	186,563	194,183	194,183	194,183	186,563	186,563
8,419,728	Gross Expenditure	6,850,884	7,646,864	7,767,398	7,993,483	8,094,820	8,172,144
(10,802,454)	Income	(9,675,241)	(10,472,838)	(10,557,761)	(10,515,378)	(10,551,036)	(10,588,045)
(10,802,454)	Gross Income	(9,675,241)	(10,472,838)	(10,557,761)	(10,515,378)	(10,551,036)	(10,588,045)
11,035	Capital Financing Charges	11,757	11,035	11,035	11,035	11,035	11,035
(2,371,691)	Net Expenditure	(2,812,600)	(2,814,939)	(2,779,328)	(2,510,860)	(2,445,181)	(2,404,866)

Housing and Employability

	PAGE	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
		£	£	£	£	£	£
Homeless Persons	73	100,687	121,281	158,738	140,444	213,416	270,073
Private Sector Housing	74	45,249	44,825	37,951	43,051	44,918	45,724
Anti Social Behaviour	75	639,609	603,356	540,494	528,383	543,559	553,327
Communities	76	767,597	781,025	788,462	866,428	878,679	863,368
Working4U	77	2,633,073	2,729,950	2,688,235	2,887,356	2,903,558	2,947,296
Total for Housing & Employability		**4,186,214**	**4,280,437**	**4,213,880**	**4,465,661**	**4,584,130**	**4,679,788**

Housing and Employability
Homeless

OUTTURN 2017/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
1,044,764	Others Basic Pay	1,053,552	1,136,253	1,101,839	1,251,609	1,293,438	1,319,810
53,498	Others - Other Pay	43,430	43,430	57,291	44,190	44,963	45,750
1,777	Others - Other Allowances	1,464	1,464	1,464	1,464	1,464	1,464
3,748	Holiday Pay for Add Pay	3,838	3,838	3,838	3,838	3,838	3,838
9,364	overtime	15,000	15,000	15,000	15,000	15,000	15,000
5,817	Others Training Costs	5,000	5,000	9,901	5,000	5,000	5,000
105,566	Others National Insurance Employers	105,746	112,528	111,359	125,454	129,646	132,288
190,642	Others Superannuation Employers	186,047	202,565	206,271	231,586	239,324	244,202
0	Others Staff Costs	2,300	2,300	14,000	2,300	2,300	2,300
1,415,176	**Employee Cost**	**1,416,377**	**1,522,377**	**1,520,963**	**1,680,441**	**1,734,973**	**1,769,652**
369	Metered Water	369	2,415	2,415	2,415	2,415	2,415
2,652	Water Rates	2,427	2,427	3,122	3,101	3,101	3,101
14,626	Rates - Non Domestic	36,200	52,400	52,400	52,400	52,400	52,400
862,675	Rents	945,567	940,567	937,438	959,378	978,566	998,137
42,221	Council Tax Payments	46,820	46,820	46,820	48,225	49,671	51,161
27,622	Electricity	54,561	46,274	44,429	46,501	51,152	56,267
29,069	Gas	49,042	35,847	33,581	37,639	39,521	41,497
325,590	Rep & Maintenance/White Goods	347,098	347,928	347,769	347,928	347,928	347,928
1,304,824	**Property Cost**	**1,482,084**	**1,474,678**	**1,467,974**	**1,497,588**	**1,524,754**	**1,552,907**
6,844	Hires Furniture Removals	6,250	6,250	6,270	6,250	6,250	6,250
840	Internal Transport costs	1,685	1,685	0	0	0	0
1,345	Other Travel Costs	1,460	1,460	1,460	1,460	1,460	1,460
15,308	Employee Related Travel	16,000	16,000	16,000	16,000	16,000	16,000
0	Other Transport Costs External	60	60	0	60	60	60
24,337	**Transport Cost**	**25,455**	**25,455**	**23,730**	**23,770**	**23,770**	**23,770**
0	Printing	869	869	746	259	259	259
517	Stationery	0	0	490	422	422	422
265	Postages	0	0	226	187	187	187
4,903	Telephone	2,259	2,259	3,087	2,259	2,259	2,259
475	Subsistence	480	480	480	441	441	441
26	Equip/Computer Purch & Repair	1,000	1,000	1,000	1,000	1,000	1,000
107	Clothing, Uniforms etc	500	500	91	500	500	500
26,630	Supplies & Services	14,409	14,409	17,736	15,124	15,124	15,124
32,923	**Supplies services and Admin Costs**	**19,517**	**19,517**	**23,857**	**20,193**	**20,193**	**20,193**
637,055	Payment to Other Bodies	650,000	644,000	637,187	637,000	637,000	637,000
7,505	Other Accounts of the Authority	32,606	606	0	7,739	7,875	8,012
644,560	**Payments to other Bodies**	**682,606**	**644,606**	**637,187**	**644,739**	**644,875**	**645,012**
3,421,820	**Gross Expenditure**	**3,626,039**	**3,686,633**	**3,673,711**	**3,866,731**	**3,948,564**	**4,011,534**
(2,763,036)	Rent Other	(2,820,761)	(2,905,191)	(2,894,108)	(2,923,096)	(2,923,096)	(2,923,096)
(208,380)	Supported Accommodation	(499,880)	(375,450)	(320,700)	(328,500)	(328,500)	(328,500)
(36,796)	Fuel Token / Utility recharge	(47,148)	(47,148)	(47,148)	(47,148)	(47,148)	(47,148)
(241,764)	Int Rech - Staff Costs	(157,563)	(237,563)	(253,017)	(427,543)	(436,403)	(442,717)
(3,249,976)	**Income**	**(3,525,352)**	**(3,565,352)**	**(3,514,973)**	**(3,726,287)**	**(3,735,148)**	**(3,741,461)**
(3,249,976)	**Gross Income**	**(3,525,352)**	**(3,565,352)**	**(3,514,973)**	**(3,726,287)**	**(3,735,148)**	**(3,741,461)**
171,844	**Net Expenditure**	**100,687**	**121,281**	**158,738**	**140,444**	**213,416**	**270,073**

Housing and Employability
Private Sector Housing

OUTTURN 2017/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
22,909	Others Basic Pay	29,136	29,136	28,306	31,337	33,217	33,783
2,277	Others National Insurance Employers	3,041	3,041	2,808	3,109	3,295	3,351
4,421	Others Superannuation Employers	5,623	5,623	5,463	6,048	6,411	6,520
29,607	**Employee Cost**	**37,800**	**37,800**	**36,577**	**40,494**	**42,924**	**43,654**
387	Employee Related Travel	300	300	487	300	300	300
387	**Transport Cost**	**300**	**300**	**487**	**300**	**300**	**300**
17	Mobile Phones	225	51	128	16	16	16
17	**Supplies services and Admin Costs**	**225**	**51**	**128**	**16**	**16**	**16**
515	Payment to Other Bodies	2,803	2,803	500	500	500	500
28,985	Other Accounts of the Authority	25,636	25,636	18,792	26,085	26,541	27,006
29,500	**Payments to other Bodies**	**28,439**	**28,439**	**19,292**	**26,585**	**27,041**	**27,506**
59,511	**Gross Expenditure**	**66,764**	**66,590**	**56,483**	**67,394**	**70,281**	**71,476**
(2,272)	Fees & Charges	(21,515)	(21,765)	(18,532)	(24,343)	(25,363)	(25,752)
(2,272)	**Income**	**(21,515)**	**(21,765)**	**(18,532)**	**(24,343)**	**(25,363)**	**(25,752)**
(2,272)	**Gross Income**	**(21,515)**	**(21,765)**	**(18,532)**	**(24,343)**	**(25,363)**	**(25,752)**
57,239	**Net Expenditure**	**45,249**	**44,825**	**37,951**	**43,051**	**44,918**	**45,724**

Housing and Employability
Anti Social Behaviour

OUTTURN 2017/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
293,519	Others Basic Pay	309,934	287,934	253,818	240,765	250,915	256,660
5,744	Overtime	7,500	7,500	7,695	7,500	7,500	7,500
600	Others Training Costs	356	356	356	356	356	356
29,053	Others National Insurance Employers	38,951	36,881	24,825	24,040	25,054	25,627
42,402	Others Superannuation Employers	54,537	50,167	33,465	33,248	34,650	35,443
371,318	**Employee Cost**	**411,277**	**382,838**	**320,159**	**305,909**	**318,475**	**325,586**
4,613	Employee Related Travel	5,500	4,500	4,500	4,500	4,500	4,500
4,613	**Transport Cost**	**5,500**	**4,500**	**4,500**	**4,500**	**4,500**	**4,500**
859	Stationery	500	500	500	500	500	500
3,253	Postages	2,213	2,213	2,213	3,253	3,253	3,253
6,427	Publicity & Promotions	6,243	6,243	6,243	6,243	6,243	6,243
4,987	Telephone	5,393	5,579	5,579	5,579	5,579	5,579
3,725	Office/Computer Supplies	3,500	3,500	3,500	3,500	3,500	3,500
40,565	Supplies & Services	42,967	41,967	41,967	40,927	40,927	40,927
30	Other Admin Costs	100	100	100	100	100	100
59,846	**Supplies services and Admin Costs**	**60,916**	**60,102**	**60,102**	**60,102**	**60,102**	**60,102**
69,441	Payment to Other Bodies	15,571	9,571	9,571	9,571	9,571	9,571
128,654	Other Accounts of the Authority	146,625	146,625	146,625	149,191	151,802	154,458
198,095	**Payments to other Bodies**	**162,196**	**156,196**	**156,196**	**158,762**	**161,373**	**164,029**
633,872	**Gross Expenditure**	**639,889**	**603,636**	**540,957**	**529,273**	**544,449**	**554,217**
(760)	Fees & Charges	(280)	(280)	(463)	(890)	(890)	(890)
(760)	**Income**	**(280)**	**(280)**	**(463)**	**(890)**	**(890)**	**(890)**
(760)	**Gross Income**	**(280)**	**(280)**	**(463)**	**(890)**	**(890)**	**(890)**
633,112	**Net Expenditure**	**639,609**	**603,356**	**540,494**	**528,383**	**543,559**	**553,327**

Housing and Employability
Communities

OUTTURN 2017/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
337,152	Others Basic Pay	342,545	365,545	370,137	420,842	431,193	417,154
31,453	Others National Insurance Employers	28,860	30,930	35,804	40,508	41,519	40,167
63,565	Others Superannuation Employers	69,869	74,239	70,827	77,812	78,532	78,427
432,170	**Employee Cost**	**441,274**	**470,714**	**476,768**	**539,162**	**551,243**	**535,749**
1,311	Electricity	0	0	1,677	1,442	1,586	1,745
259,219	CCTV Maintenance	267,592	267,592	274,518	282,592	282,592	282,592
260,530	**Property Costs**	**267,592**	**267,592**	**276,194**	**284,034**	**284,178**	**284,337**
1,225	Employee Related Travel	2,226	2,226	2,226	2,226	2,226	2,226
948	Internal fleet maintenance	0	0	1,304	1,425	1,449	1,475
1,637	Diesel internal	0	0	219	800	800	800
5,456	Other Transport Costs	0	0	0	0	0	0
9,266	**Transport Cost**	**2,226**	**2,226**	**3,749**	**4,451**	**4,475**	**4,501**
1,423	Phones	2,000	1,988	1,988	1,988	1,988	1,988
1,533	Hospitality	600	600	600	600	600	600
2,042	Supplies & Services	90	90	255	90	90	90
0	Machine rental	0	0	480	488	488	488
3,625	Other Admin Costs	1,980	1,980	1,334	1,980	1,980	1,980
8,623	**Supplies services and Admin Costs**	**4,670**	**4,658**	**4,658**	**5,146**	**5,146**	**5,146**
142,092	Payment to Other Bodies	160,793	160,793	152,050	158,593	158,593	158,593
142,092	**Payments to other Bodies**	**160,793**	**160,793**	**152,050**	**158,593**	**158,593**	**158,593**
852,681	**Gross Expenditure**	**876,555**	**905,983**	**913,420**	**991,386**	**1,003,637**	**988,326**
(103,197)	Other Accounts of the Authority	(78,958)	(94,958)	(94,958)	(94,958)	(94,958)	(94,958)
(30,000)	Income Other Bodies	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
(133,197)	**Income**	**(108,958)**	**(124,958)**	**(124,958)**	**(124,958)**	**(124,958)**	**(124,958)**
(133,197)	**Gross Income**	**(108,958)**	**(124,958)**	**(124,958)**	**(124,958)**	**(124,958)**	**(124,958)**
719,484	**Net Expenditure**	**767,597**	**781,025**	**788,462**	**866,428**	**878,679**	**863,368**

Housing and Employability
Working 4U

OUTTURN 2017/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
1,441,612	Others Basic Pay	1,500,325	1,606,607	1,583,915	1,779,815	1,841,342	1,875,079
239,871	Modern Apprentices Basic Pay	31,329	73,918	89,102	16,228	0	0
9,988	Others Training Costs	4,068	17,114	17,114	17,115	17,115	17,115
20,024	Training - Modern Apprentices	13,047	0	0	0	0	0
138,751	Others National Insurance Employe	146,586	154,048	146,947	169,065	174,918	178,125
309,905	Others Superannuation Employers	298,674	330,094	303,883	356,235	368,484	375,177
18,480	Skillseekers Allowance	0	16,500	16,500	16,500	16,500	16,500
2,178,631	**Employee Cost**	**1,994,029**	**2,198,281**	**2,157,461**	**2,354,958**	**2,418,359**	**2,461,996**
2,169	Hire Of Vehicles	1,170	1,170	0	0	0	0
4,231	Internal Fleet Maintenance Charge	3,639	3,639	3,783	4,484	4,563	4,642
314	Driver Recharges	1,808	1,808	1,005	1,190	1,211	1,233
1,816	Diesel Internal	710	710	710	1,532	1,532	1,532
6,743	Other Travel Costs	4,638	4,638	4,638	4,638	4,638	4,638
14,258	Employee Related Travel	17,271	17,271	17,271	17,271	17,271	17,271
29,531	**Transport Cost**	**29,236**	**29,236**	**27,407**	**29,116**	**29,215**	**29,316**
2,624	Books	5,398	5,398	5,035	1,600	1,600	1,600
221	Postages	492	492	338	492	492	492
368	Telephone Rentals	435	150	252	252	252	252
5,241	Mobile Phones	3,570	0	1,728	2,213	2,213	2,213
679	Hospitality	492	492	562	492	492	492
1,548	Membership Fees & Subscriptions	4,838	4,838	9,626	9,566	9,566	9,566
2,654	Conference Fees	1,672	1,672	1,918	1,672	1,672	1,672
370	Subsistence	408	408	655	408	408	408
470	Computer Software	500	500	500	500	500	500
401	Machine Rentals And Leasing	202	202	415	401	401	401
3,268	Equip/Computer Purch & Repair	527	527	694	527	527	527
0	Printer Costs	2,538	0	0	0	0	0
109	Clothing, Uniforms etc	1,700	1,700	0	100	100	100
8,647	Supplies & Services	1,748	1,748	14,145	5,262	5,262	5,262
2,958	Other Admin Costs	586	586	0	586	586	586
29,558	**Supplies services and Admin Co:**	**25,106**	**18,713**	**35,867**	**24,071**	**24,071**	**24,071**
1,065,336	Payment to Other Bodies	1,284,966	1,167,298	1,167,298	1,090,833	1,027,307	1,027,307
0	New apprentice Fund	0	250,000	250,000	250,000	250,000	250,000
1,065,336	**Payments to other Bodies**	**1,284,966**	**1,417,298**	**1,417,298**	**1,340,833**	**1,277,307**	**1,277,307**
3,303,056	**Gross Expenditure**	**3,333,337**	**3,663,528**	**3,638,033**	**3,748,977**	**3,748,951**	**3,792,690**
(66,160)	Income From Other Agencies	(125,743)	(140,500)	(156,720)	(140,500)	(140,500)	(140,500)
(250,032)	D.E. Income	(393,810)	(269,893)	(269,893)	(269,893)	(269,893)	(269,893)
(148,010)	Miscellaneous Income	(140,711)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)
(72,037)	Other Accounts of the Authority	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
0	New Apprentice Fund	0	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
(166,395)	Income Earmarked Balances	0	(88,185)	(88,185)	(16,228)	0	0
(702,634)	**Income**	**(700,264)**	**(933,578)**	**(949,798)**	**(861,621)**	**(845,393)**	**(845,393)**
(702,634)	**Gross Income**	**(700,264)**	**(933,578)**	**(949,798)**	**(861,621)**	**(845,393)**	**(845,393)**
2,600,422	**Net Expenditure**	**2,633,073**	**2,729,950**	**2,688,235**	**2,887,356**	**2,903,558**	**2,947,296**

Regeneration

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
		£	£	£	£	£	£
Housing Maintenance Trading Account	79	(1,792,995)	(1,792,140)	(1,814,508)	(1,078,116)	(975,237)	(788,178)
Corporate Asset Maintenance	80	(56,059)	(56,060)	(61,900)	(238,300)	(209,300)	(204,950)
Housing Maintenance and Investment	81	31,285	31,285	21,847	48,625	54,364	56,292
Corporate Assets	82	(2,026,029)	(1,973,525)	(2,068,924)	(2,056,949)	(1,986,404)	(1,873,506)
Capital Investment Team	83	25,863	25,863	16,595	(87,958)	(79,904)	(78,682)
Consultancy Services	84	943,577	941,077	984,806	493,167	521,148	543,756
Economic Development	85	372,988	337,238	335,368	385,719	406,241	420,089
Private Sector Housing Grant	86	91,480	81,480	81,451	82,405	84,022	84,640
Total		(2,409,891)	(2,404,782)	(2,505,265)	(2,451,407)	(2,185,070)	(1,840,538)

Regeneration
Housing Maintenance Trading Account

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/198	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/21	INDICATIVE ESTIMATE 2021/22
£		£	£	£	£	£	£
11,951,986	Employee Cost	12,747,732	12,008,000	11,815,804	11,566,080	11,162,409	11,312,939
66,297	Property Cost	60,400	60,400	60,400	67,800	68,350	71,038
1,111,142	Transport Cost	1,042,050	1,042,500	1,042,500	1,042,500	1,042,500	1,042,500
6,409,151	Supplies services and Admin Costs	11,882,973	11,884,556	11,882,384	11,400,100	11,188,100	10,454,942
61,204	Payments to other Bodies	114,550	71,000	71,000	71,000	71,000	71,000
832,468	Support Services	531,000	830,404	830,404	830,404	830,404	830,404
7,121	Capital Financing Costs	5,000	5,000	5,000	5,000	5,000	5,000
20,439,368	Gross Expenditure	26,383,705	25,901,860	25,707,492	24,982,884	24,367,763	23,787,822
(20,826,507)	Income	(28,176,700)	(27,694,000)	(27,522,000)	(26,061,000)	(25,343,000)	(24,576,000)
(20,826,507)	Gross Income	(28,176,700)	(27,694,000)	(27,522,000)	(26,061,000)	(25,343,000)	(24,576,000)
(387,139)	Net Expenditure	(1,792,995)	(1,792,140)	(1,814,508)	(1,078,116)	(975,237)	(788,178)

Regeneration
Corporate Asset Maintenance

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
769,327	Others Basic Pay	509,108	452,700	475,000	1,080,000	1,124,000	1,151,000
0	Holiday Pay for Add Pay	0	0	8,500	9,000	9,000	9,000
67,638	Overtime	34,950	35,000	85,000	90,000	90,000	90,000
0	Others Training Costs	390	400	400	400	400	400
76,702	Others National Insurance Employers	55,630	46,800	53,000	111,600	115,600	118,600
134,506	Others Superannuation Employers	95,005	81,700	85,000	194,000	202,000	207,000
52,704	Others Agency Staff	0	0	0	0	0	0
0	Others Miscellaneous Staff Costs	500	79,000	279,000	158,000	165,000	168,000
5,941	Apprenticeship Levy	0	0	0	6,000	6,000	6,000
1,106,818	**Employee Cost**	**695,584**	**695,600**	**985,900**	**1,649,000**	**1,712,000**	**1,750,000**
0	Rep & Maintenance	0	0	3,000	3,000	3,000	3,000
49,026	Dso Allocation - Depot	47,220	47,000	47,000	47,000	47,000	47,000
49,026	**Property Cost**	**47,220**	**47,000**	**50,000**	**50,000**	**50,000**	**50,000**
824	Hire Of Vehicles	6,300	6,300	6,300	6,300	6,300	6,300
5,879	Internal Fleet Maintenance Charge	5,700	5,700	5,700	5,700	5,700	5,700
6,017	Leased Plant	7,000	7,000	7,000	7,000	7,000	7,000
291	Tyres	500	500	500	500	500	500
10,804	Diesel Internal	9,000	9,000	9,000	9,000	9,000	9,000
102	Repair/Maint Veh & Plant	2,000	2,000	2,000	2,000	2,000	2,000
4,112	Employee Related Travel	4,500	4,500	4,500	4,500	4,500	4,500
224	Other Transport Costs External	500	500	500	500	500	500
28,253	**Transport Cost**	**35,500**	**35,500**	**35,500**	**35,500**	**35,500**	**35,500**
368	Mobile Phones	637	600	600	0	0	0
0	Insurances	800	0	0	5,300	5,300	5,300
964	Machine Rentals And Leasing	0	800	1,000	1,000	1,000	1,000
1,293	Tools & Equipment (Repairs & Mainten	1,500	1,500	1,300	1,600	1,600	1,600
0	Purchase of Tools & Equipment	1,000	1,000	0	0	0	0
780	Skip Hire Charges	0	0	800	800	800	800
32,014	Clothing, Uniforms etc	500	500	32,000	32,000	32,000	32,000
0	Supplies & Services	500	500	0	500	500	500
131,005	Direct Purchases	130,800	130,800	133,000	230,000	233,000	237,150
179,100	Stock	189,900	190,140	178,000	306,000	311,000	316,200
291,728	Payment to Contractors	20,000	20,000	570,000	1,700,000	1,658,000	1,615,000
637,252	**Supplies services and Admin Costs**	**345,637**	**345,840**	**916,700**	**2,277,200**	**2,243,200**	**2,209,550**
1,821,349	**Gross Expenditure**	**1,123,941**	**1,123,940**	**1,988,100**	**4,011,700**	**4,040,700**	**4,045,050**
(1,678,000)	Sales General	(1,150,000)	(1,150,000)	(2,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
(147,300)	Miscellaneous Income	(30,000)	(30,000)	(50,000)	(250,000)	(250,000)	(250,000)
(1,825,300)	**Income**	**(1,180,000)**	**(1,180,000)**	**(2,050,000)**	**(4,250,000)**	**(4,250,000)**	**(4,250,000)**
(1,825,300)	**Gross Income**	**(1,180,000)**	**(1,180,000)**	**(2,050,000)**	**(4,250,000)**	**(4,250,000)**	**(4,250,000)**
(3,951)	**Net Expenditure**	**(56,059)**	**(56,060)**	**(61,900)**	**(238,300)**	**(209,300)**	**(204,950)**

Regeneration
Housing Asset and Investment

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
0	Others Basic Pay	331,652	331,652	300,951	355,167	369,298	378,592
0	Others National Insurance Employers	36,493	36,493	30,697	39,021	40,940	42,005
0	Others Superannuation Employers	66,319	66,319	58,083	70,993	73,460	78,373
0	**Employee Cost**	**434,464**	**434,464**	**389,731**	**465,182**	**483,698**	**498,970**
0	Employee Related Travel	0	0	4,656	5,000	5,000	5,000
0	**Transport Costs**	**0**	**0**	**4,656**	**5,000**	**5,000**	**5,000**
0	Payment To Other Local Authorities	0	0	4,795	0	0	0
0	**Payments to Other Bodies**	**0**	**0**	**4,795**	**0**	**0**	**0**
0	**Gross Expenditure**	**434,464**	**434,464**	**399,182**	**470,182**	**488,698**	**503,970**
0	Miscellaneous Income	(48,305)	(48,305)	(23,968)	(51,138)	(53,821)	(56,753)
0	Int Rech - Staff Costs	(354,874)	(354,874)	(353,367)	(370,419)	(380,514)	(390,925)
0	**Income**	**(403,179)**	**(403,179)**	**(377,335)**	**(421,557)**	**(434,334)**	**(447,678)**
0	**Gross Income**	**(403,179)**	**(403,179)**	**(377,335)**	**(421,557)**	**(434,334)**	**(447,678)**
0	**Net Expenditure**	**31,285**	**31,285**	**21,847**	**48,625**	**54,364**	**56,292**

Regeneration
Corporate Assets

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
721,761	Others Basic Pay	803,806	803,806	766,911	824,068	852,246	874,023
1,976	Overtime	250	250	622	338	325	325
25	Training	0	0	500	0	0	0
73,400	Others National Insurance Employers	88,419	88,419	66,354	89,989	93,089	95,484
139,730	Others Superannuation Employers	160,761	160,761	148,906	163,097	168,731	173,086
936,892	**Employee Cost**	**1,053,236**	**1,053,236**	**983,293**	**1,077,491**	**1,114,391**	**1,142,919**
21,468	Water Rates	19,500	19,500	26,201	21,450	23,600	23,600
191,050	Rates - Non Domestic (WDC)	142,000	144,912	144,912	144,912	144,912	144,912
103,462	Rents	18,500	90,380	90,380	90,380	90,380	90,380
26,679	Repairs & Maintenance	0	30,174	30,174	30,174	0	0
50,755	Electricity	34,550	36,088	36,088	37,494	67,488	67,488
4,632	Gas/ Oil	2,295	2,295	6,405	2,479	4,454	4,454
10,331	Contract Cleaning	9,000	9,000	9,000	9,000	9,000	9,000
0	RACE Repairs Control	0	0	0	0	0	0
673,229	Int Recha - Central Repairs	1,055,500	1,055,500	1,055,500	1,025,500	1,125,500	1,225,500
25,272	Upkeep Of Grounds	23,000	23,000	23,000	23,000	23,000	23,000
89,439	Rep & Maintenance	154,000	154,000	137,088	154,000	154,000	154,000
0	Allocation-Private Contractors	0	0	0	0	0	0
65,210	Other Property Costs	400	400	4,983	400	400	400
1,261,527	**Property Cost**	**1,458,745**	**1,565,249**	**1,563,731**	**1,538,789**	**1,642,734**	**1,742,734**
7,874	Employee Related Travel	9,100	8,100	8,100	8,100	8,100	8,100
7,874	**Transport Cost**	**9,100**	**8,100**	**8,100**	**8,100**	**8,100**	**8,100**
4,038	Advertising	15,000	10,000	10,000	10,000	10,000	10,000
4,048	Telephone - Calls/Rentals	1,749	1,749	6,124	1,749	1,749	1,749
7,250	Membership Fees & Subscriptions	0	0	0	7,250	7,250	7,250
680	Conference Fees	800	800	800	800	800	800
27,537	Computer Software	0	0	29,988	0	0	0
3,680	Supplies & Services	44,788	44,788	14,800	11,788	11,788	11,788
4,721	Legal Expenses	2,200	2,200	2,203	2,200	2,200	2,200
6,552	Capital Schemes Maintenance	6,552	6,552	6,552	6,552	6,552	6,552
475	Other Admin Costs	20,000	20,000	20,000	10,000	10,000	10,000
(205,382)	Development & Modernisation	(300,000)	(300,000)	(248,671)	(312,000)	(312,000)	(312,000)
55,705	Misc.Expenditure	0	0	29,747	0	0	0
(90,696)	**Supplies services and Admin Costs**	**(208,911)**	**(213,911)**	**(128,457)**	**(261,661)**	**(261,661)**	**(261,661)**
245,928	Payment to Other Bodies (incl Carbon Emmissions)	300,285	252,285	252,285	252,285	252,285	252,285
245,928	**Payments to other Bodies**	**300,285**	**252,285**	**252,285**	**252,285**	**252,285**	**252,285**
2,361,525	**Gross Expenditure**	**2,612,455**	**2,664,959**	**2,678,952**	**2,615,004**	**2,755,849**	**2,884,377**
(49,010)	Non Specific Other Govt Grants	0	0	(29,247)	0	0	0
(124,509)	Rent Other	(5,900)	(5,900)	(5,900)	(5,900)	(5,900)	(5,900)
(3,851,447)	Rents Shops & Offices	(3,965,834)	(3,965,834)	(4,045,729)	(4,022,395)	(4,079,062)	(4,079,062)
(72,595)	Income From Private Parties	(22,879)	(22,879)	(22,879)	(22,879)	(22,879)	(22,879)
(13,656)	Miscellaneous Income	(7,280)	(7,280)	(7,280)	(7,280)	(7,280)	(7,280)
(549,577)	Int Rech - Staff Costs	(636,591)	(636,591)	(636,841)	(613,500)	(627,132)	(642,762)
(4,660,794)	**Income**	**(4,638,484)**	**(4,638,484)**	**(4,747,876)**	**(4,671,954)**	**(4,742,253)**	**(4,757,882)**
(4,660,794)	**Gross Income**	**(4,638,484)**	**(4,638,484)**	**(4,747,876)**	**(4,671,954)**	**(4,742,253)**	**(4,757,882)**
(2,299,269)	**Net Expenditure**	**(2,026,029)**	**(1,973,525)**	**(2,068,924)**	**(2,056,949)**	**(1,986,404)**	**(1,873,506)**

Regeneration
Capital Investment Team

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
422,808	Others Basic Pay	499,308	499,308	422,583	530,056	560,918	574,802
0	Overtime	0	0	5,604	0	0	0
47,605	Others National Insurance Employers	54,924	54,924	49,843	58,306	61,701	63,228
81,592	Others Superannuation Employers	99,862	99,862	81,481	106,012	112,274	115,050
552,005	**Employee Cost**	**654,094**	**654,094**	**559,511**	**694,374**	**734,893**	**753,080**
2,310	Employee Related Travel	5,900	5,900	3,029	5,900	5,900	5,900
2,310	**Transport Cost**	**5,900**	**5,900**	**3,029**	**5,900**	**5,900**	**5,900**
1,918	Mobile Phones	202	202	600	202	202	202
3,009	Office/Computer Supplies	500	500	500	500	500	500
1,059	Supplies & Services	2,200	2,200	2,200	2,200	2,200	2,200
346	Other Admin Costs	500	500	500	500	500	500
6,332	**Supplies services and Admin Costs**	**3,402**	**3,402**	**3,817**	**3,402**	**3,402**	**3,402**
560,647	**Gross Expenditure**	**663,396**	**663,396**	**566,357**	**703,676**	**744,195**	**762,382**
(560,647)	Int Rech - Staff Costs	(637,532)	(637,532)	(549,762)	(791,634)	(824,099)	(841,064)
(560,647)	**Income**	**(637,532)**	**(637,532)**	**(549,762)**	**(791,634)**	**(824,099)**	**(841,064)**
(560,647)	**Gross Income**	**(637,532)**	**(637,532)**	**(549,762)**	**(791,634)**	**(824,099)**	**(841,064)**
0	**Net Expenditure**	**25,863**	**25,863**	**16,595**	**(87,958)**	**(79,904)**	**(78,682)**

Regeneration
Consultancy Services

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
749,375	Others Basic Pay	739,838	739,838	779,561	819,305	844,353	859,413
0	Overtime	1,000	1,000	1,000	1,035	1,030	1,030
435	Training	1,543	1,543	1,543	1,543	1,543	1,543
77,198	Others National Insurance Employers	81,383	79,383	80,023	90,124	92,879	94,536
144,718	Others Superannuation Employers	147,967	147,967	150,729	163,861	168,871	171,883
0	Others Miscellaneous Staff Costs	750	750	750	750	750	750
971,726	**Employee Cost**	**972,481**	**970,481**	**1,013,606**	**1,076,617**	**1,109,426**	**1,129,156**
14	Rep & Maintenance	0	0	0	0	0	0
14	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
5,512	Employee Related Travel	7,000	7,000	7,000	7,000	7,000	7,000
5,512	**Transport Cost**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**	**7,000**
745	Printing	1,100	1,100	1,101	1,100	1,100	1,100
351	Publications	500	500	500	500	500	500
1,051	Telephones	233	233	927	233	233	233
0	Membership Fees & Subscriptions	1,500	1,500	805	1,500	1,500	1,500
10,757	Small Office Equip/Computer Purch & Re	500	500	500	500	500	500
70	Clothing, Uniforms etc	750	750	750	750	750	750
160	Supplies & Services	1,000	500	631	500	500	500
13,134	**Supplies services and Admin Costs**	**5,583**	**5,083**	**5,214**	**5,083**	**5,083**	**5,083**
48,408	Other Accounts of the Authority	36,000	36,000	40,911	41,000	41,500	42,000
48,408	**Payments to other Bodies**	**36,000**	**36,000**	**40,911**	**41,000**	**41,500**	**42,000**
1,038,794	**Gross Expenditure**	**1,021,064**	**1,018,564**	**1,066,731**	**1,129,700**	**1,163,009**	**1,183,239**
0	Events Income	0	0	(146)	0	0	0
(61,906)	Int Rech - Staff Costs	(77,487)	(77,487)	(81,779)	(636,533)	(641,861)	(639,482)
(61,906)	**Income**	**(77,487)**	**(77,487)**	**(81,925)**	**(636,533)**	**(641,861)**	**(639,482)**
(61,906)	**Gross Income**	**(77,487)**	**(77,487)**	**(81,925)**	**(636,533)**	**(641,861)**	**(639,482)**
976,888	**Net Expenditure**	**943,577**	**941,077**	**984,806**	**493,167**	**521,148**	**543,756**

Regeneration
Economic Development

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
548,093	Others Basic Pay	537,397	489,677	499,900	485,431	501,094	511,665
57,216	Others National Insurance Employers	56,492	51,523	51,147	53,218	54,941	56,103
109,571	Others Superannuation Employers	110,204	98,794	84,415	96,619	99,751	101,865
714,880	**Employee Cost**	**704,093**	**639,994**	**635,463**	**635,269**	**655,785**	**669,633**
0	Metered Water	0	0	1,087	0	0	0
425	Rents	10,000	9,000	7,557	9,000	9,000	9,000
77	Electricity	132	132	488	137	143	143
15,000	Rep & Maintenance	0	0	0	0	0	0
15,502	**Property Cost**	**10,132**	**9,132**	**9,132**	**9,137**	**9,143**	**9,143**
4,115	Employee Related Travel	3,550	3,550	3,550	3,550	3,550	3,550
4,115	**Transport Cost**	**3,550**	**3,550**	**3,550**	**3,550**	**3,550**	**3,550**
8,858	Publicity & Promotions	20,000	20,000	20,000	20,000	20,000	20,000
1,029	Telephones	2,114	1,114	1,114	1,114	1,114	1,114
44	Hospitality	500	500	500	500	500	500
0	Conference Fees	1,000	1,000	1,000	1,000	1,000	1,000
1,555	Supplies & Services	2,245	1,045	1,045	1,045	1,045	1,045
11,486	**Supplies services and Admin Costs**	**25,859**	**23,659**	**23,659**	**23,659**	**23,659**	**23,659**
408,014	Payment to Other Bodies	295,840	295,840	295,840	295,840	295,840	295,840
123,743	Scheme Allocation - Other Initiatives	150,770	130,770	130,770	130,770	130,770	130,770
69,287	Other Funding	45,500	38,000	38,000	28,000	28,000	28,000
37,916	Youth Employment Grant	0	0	0	0	0	0
981	Town Centre Regeneration Fund	5,050	0	175	0	0	0
639,941	**Payments to other Bodies**	**497,160**	**464,610**	**464,785**	**454,610**	**454,610**	**454,610**
1,385,924	**Gross Expenditure**	**1,240,794**	**1,140,945**	**1,136,589**	**1,126,225**	**1,146,747**	**1,160,595**
(37,916)	Non Specific Other Govt Grants	(579,540)	(579,540)	(579,540)	(579,540)	(579,540)	(579,540)
0	Other Non Govt Grants	(40,000)	(40,000)	(40,000)	0	0	0
(137,472)	Miscellaneous Income	(139,055)	(74,956)	(72,470)	0	0	0
(112,331)	Int Rech - Staff Costs	(109,211)	(109,211)	(109,211)	(160,966)	(160,966)	(160,966)
(287,719)	**Income**	**(867,806)**	**(803,707)**	**(801,221)**	**(740,506)**	**(740,506)**	**(740,506)**
(287,719)	**Gross Income**	**(867,806)**	**(803,707)**	**(801,221)**	**(740,506)**	**(740,506)**	**(740,506)**
1,098,205	**Net Expenditure**	**372,988**	**337,238**	**335,368**	**385,719**	**406,241**	**420,089**

Regeneration
Private Sector Housing Grants

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
25,174	Others Basic Pay	25,490	25,490	25,512	26,254	27,512	27,993
2,348	Others National Insurance Emplo	2,406	2,406	2,358	2,427	2,543	2,587
4,859	Others Superannuation Employe	4,927	4,927	4,924	5,067	5,310	5,403
32,381	**Employee Cost**	**32,823**	**32,823**	**32,794**	**33,748**	**35,365**	**35,983**
13,938	PSHG - General Repairs	94,000	94,000	94,000	94,000	94,000	94,000
237,919	PSHG - Care and Repair	161,504	161,504	161,504	161,504	161,504	161,504
585	PSHG - Lead Pipe Replacement	5,000	5,000	5,000	5,000	5,000	5,000
252,442	**Property Cost**	**260,504**	**260,504**	**260,504**	**260,504**	**260,504**	**260,504**
489	Employee Related Travel	700	700	700	700	700	700
489	**Transport Cost**	**700**	**700**	**700**	**700**	**700**	**700**
1,020	Supplies & Services	12,453	2,453	2,609	2,453	2,453	2,453
(990)	Legal Expenses	0	0	(156)	0	0	0
30	**Supplies services and Admin (**	**12,453**	**2,453**	**2,453**	**2,453**	**2,453**	**2,453**
231,000	Grants To Other Bodies	231,000	231,000	231,000	231,000	231,000	231,000
231,000	**Payments to other Bodies**	**231,000**	**231,000**	**231,000**	**231,000**	**231,000**	**231,000**
516,342	**Gross Expenditure**	**537,480**	**527,480**	**527,451**	**528,405**	**530,022**	**530,640**
(446,000)	Non Specific Other Govt Grants	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)
(446,000)	**Income**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**
(446,000)	**Gross Income**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**
70,342	**Net Expenditure**	**91,480**	**81,480**	**81,451**	**82,405**	**84,022**	**84,640**

Miscellaneous Services

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
		£	£	£	£	£	£
Sundry Services	88	6,429,428	6,882,037	6,928,605	3,228,643	2,082,694	4,090,318
Members Allowances	89	577,294	577,294	571,588	597,448	610,801	620,821
CPP	90	27,000	27,000	27,000	14,000	14,000	14,000
European Employability	91	510,000	510,000	510,000	510,000	510,000	510,000
CE, Directors, Strategic Leads	92	1,341,091	1,341,091	1,341,616	1,393,860	1,424,219	1,448,376
Miscellaneous Services		8,884,813	9,337,422	9,378,809	5,743,951	4,641,714	6,683,515

Miscellaneous Services
Sundry Services

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
0	Others Basic Pay	2,000	2,000	980	2,000	2,000	2,000
2,947,425	Others Pension Costs	3,100,000	3,100,000	3,000,000	3,000,000	3,140,000	3,180,000
99,297	Others - Death in Service	75,890	75,890	75,000	75,390	75,890	75,890
0	Review Service Management Structure	0	0	0	(250,000)	(400,000)	(400,000)
0	Overtime Efficiencies	0	0	0	(300,000)	(450,000)	(450,000)
0	Salary Sacrifice	0	0	0	(20,000)	(20,000)	(20,000)
3,046,722	**Employee Cost**	**3,177,890**	**3,177,890**	**3,075,980**	**2,507,390**	**2,347,890**	**2,387,890**
803,944	Insurance	675,015	675,015	675,015	675,015	675,015	675,015
42,989	Hospitality/ Provost's Hospitality	39,000	39,000	39,000	39,000	39,000	39,000
0	Community Council Support	2,000	2,000	0	2,000	2,000	2,000
131,238	Elections	0	0	0	0	0	0
265,311	Misc.Expenditure	3,357,134	3,337,908	3,415,981	1,668	503,000	3,015,910
680,102	Apprenticeship Levy	680,000	680,000	665,000	658,170	650,518	661,902
259,860	Audit Fees	257,670	257,670	257,670	264,670	264,670	269,670
63,201	Contribution To COSLA	63,201	63,201	63,201	63,201	63,201	63,201
2,246,646	**Supplies services & Admin**	**5,074,020**	**5,054,794**	**5,115,867**	**1,703,724**	**2,197,404**	**4,726,698**
13,748	Grants To Vol Orgs	12,000	12,000	12,000	12,000	12,000	12,000
143,471	Grants General	150,000	150,000	150,000	150,000	150,000	150,000
167,589	Elderly Grant Payment	150,000	150,000	150,000	150,000	150,000	150,000
50,000	Payment to Other Bodies - shopmobility	50,000	48,835	48,835	47,670	46,505	46,505
25,384	Disclosure Scotland	25,000	25,000	20,000	25,000	25,000	25,000
0	WD Foodshare / Food for thought	0	0	0	50,000	50,000	50,000
0	Rape Crisis	0	0	0	35,000	35,000	35,000
0	Holiday Hunger	0	0	0	100,000	100,000	100,000
0	Year of Young People	0	0	0	500,000	0	0
0	Ending Loneliness	0	0	0	10,000	10,000	10,000
150,000	Womans Aid	150,000	150,000	150,000	150,000	150,000	150,000
75,000	Modern Apprentices	75,000	75,000	75,000	75,000	75,000	75,000
0	Commercialisation	(250,000)	(250,000)	(250,000)	(168)	(500,168)	(500,168)
(13,000)	Shared Services	(13,000)	(13,000)	(13,000)	(8,000)	(8,000)	(8,000)
612,192	**Payments to other Bodies**	**349,000**	**347,835**	**342,835**	**1,296,502**	**295,337**	**295,337**
5,905,560	**Gross Expenditure**	**8,600,910**	**8,580,519**	**8,534,682**	**5,507,616**	**4,840,631**	**7,409,925**
(1,543,476)	Miscellaneous Income	(2,171,482)	(1,698,482)	(1,606,077)	(2,278,973)	(2,757,937)	(3,319,607)
(1,543,476)	**Income**	**(2,171,482)**	**(1,698,482)**	**(1,606,077)**	**(2,278,973)**	**(2,757,937)**	**(3,319,607)**
(1,543,476)	**Gross Income**	**(2,171,482)**	**(1,698,482)**	**(1,606,077)**	**(2,278,973)**	**(2,757,937)**	**(3,319,607)**
4,362,084	**Total Sundry Services**	**6,429,428**	**6,882,037**	**6,928,605**	**3,228,643**	**2,082,694**	**4,090,318**

Miscellaneous Services
Members Allowances

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
438,190	Others Basic Pay	444,598	444,598	438,569	457,856	468,616	476,704
35,650	Others National Insurance	33,138	33,138	35,014	36,625	37,486	38,133
69,730	Others Superannuation	69,054	69,054	72,883	76,237	78,029	79,376
543,570	**Employee Cost**	**546,790**	**546,790**	**546,466**	**570,718**	**584,131**	**594,213**
860	Fleet Maintenance Charge	900	900	900	900	900	900
467	Diesel	430	430	430	430	430	430
8,923	Members Trav & Subs	11,000	11,000	10,000	10,000	10,000	10,000
10,250	**Transport Cost**	**12,330**	**12,330**	**11,330**	**11,330**	**11,330**	**11,330**
1,502	Books	0	0	1,692	1,600	1,600	1,600
4,108	Telephones / Mobile Phones	6,000	6,000	4,300	4,300	4,300	4,300
319	Hospitality	500	500	0	500	500	500
0	Membership Fees	200	200	0	200	200	200
1,941	Conference Fees	1,000	1,000	1,000	2,000	2,000	2,000
735	Printer - Copy Costs	2,174	2,174	700	700	700	700
231	Office/Computer Supplies	700	700	500	500	500	500
4,076	Supplies & Services	1,000	1,000	1,000	1,000	940	878
2,898	Members Surgeries	5,000	5,000	3,000	3,000	3,000	3,000
4,129	Members Other Costs	1,600	1,600	1,600	1,600	1,600	1,600
19,939	**Supplies & Admin**	**18,174**	**18,174**	**13,792**	**15,400**	**15,340**	**15,278**
573,759	**Gross Expenditure**	**577,294**	**577,294**	**571,588**	**597,448**	**610,801**	**620,821**
573,759	**Total Members Allowances**	**577,294**	**577,294**	**571,588**	**597,448**	**610,801**	**620,821**

Miscellaneous Services
CPP

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
27,000	Payments to other Bodies	27,000	27,000	27,000	14,000	14,000	14,000
27,000	**Payments to Other Bodies**	**27,000**	**27,000**	**27,000**	**14,000**	**14,000**	**14,000**
27,000	**Gross Expenditure**	**27,000**	**27,000**	**27,000**	**14,000**	**14,000**	**14,000**
27,000	**Total CPP**	**27,000**	**27,000**	**27,000**	**14,000**	**14,000**	**14,000**

Miscellaneous Services
European Employability

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
510,000	Other Accounts of the Authority	510,000	510,000	510,000	510,000	510,000	510,000
510,000	**Payments to Other Bodies**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**
510,000	**Gross Expenditure**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**
510,000	**Total European Employability**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**

Miscellaneous Services
Chief Executive, Directors and Strategic Leads

OUTTURN 2017/2018	DESCRIPTION	ORIGINAL ESTIMATE 2018/2019	REVISED ESTIMATE 2018/2019	PROBABLE 2018/2019	ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021	INDICATIVE ESTIMATE 2021/2022
£		£	£	£	£	£	£
992,822	Others Basic Pay	998,189	998,189	1,002,971	1,039,342	1,062,238	1,080,570
123,996	Others National Insurance	124,455	124,455	125,188	129,455	132,499	134,786
191,614	Others Superannuation	192,377	192,377	193,786	200,593	205,012	208,550
4,827	Other - training	0	0	0	0	0	0
1,308,432	**Employee Cost**	**1,315,021**	**1,315,021**	**1,321,944**	**1,369,390**	**1,399,749**	**1,423,906**
5,298	Employee Related Travel	6,000	6,000	5,000	5,500	5,500	5,500
5,298	**Transport Cost**	**6,000**	**6,000**	**5,000**	**5,500**	**5,500**	**5,500**
2,438	Telephones	3,900	3,900	2,000	2,500	2,500	2,500
6,376	Hospitality	5,000	5,000	1,500	5,000	5,000	5,000
6,661	Membership Fees & Subscriptions	6,500	6,500	6,822	6,800	6,800	6,800
2,244	Conference Fees	2,670	2,670	2,000	2,370	2,370	2,370
1,066	Supplies & Services	2,000	2,000	2,350	2,300	2,300	2,300
18,785	**Supplies services & Admin**	**20,070**	**20,070**	**14,672**	**18,970**	**18,970**	**18,970**
1,337,342	**Gross Expenditure**	**1,341,091**	**1,341,091**	**1,341,616**	**1,393,860**	**1,424,219**	**1,448,376**
1,337,342	**Total CE, Exec. Directors & Strategic Leads**	**1,341,091**	**1,341,091**	**1,341,616**	**1,393,860**	**1,424,219**	**1,448,376**

HRA
REVENUE BUDGET

HRA

OUTTURN 2017/18	DESCRIPTION	ESTIMATE 2018/19	PROBABLE 2018/19	ESTIMATE 2019/20
£000		£000	£000	£000
4,075	Employee Costs	4,409	4,435	5,232
1,783	Property Costs	1,795	1,623	1,776
95	Transport costs	101	83	83
347	Supplies, Services & Admin Costs	379	336	308
2,533	Support Costs	2,668	2,596	2,557
400	Other Expenditure	291	403	404
10,947	Repairs & Maintenance	11,693	11,764	12,088
883	Bad Debt Provision	1,060	1,060	1,060
1,155	Miscellaneous (Void Rent Loss, Council Tax, Hardship Fund)	1,084	993	870
18,800	Loan Charges & CFCR	19,028	19,028	18,826
41,018	**GROSS EXPENDITURE**	**42,508**	**42,321**	**43,204**
(39,816)	Houses	(40,822)	(40,705)	(41,517)
(229)	Lock Ups	(230)	(232)	(231)
(1,112)	Factoring & Insurance	(1,114)	(1,158)	(1,170)
(132)	Other Rents	(132)	(123)	(123)
(62)	Interest on revenue Balances	(70)	(62)	(62)
(126)	Miscellaneous Income	(140)	(102)	(101)
(41,477)	**GROSS INCOME**	**(42,508)**	**(42,382)**	**(43,204)**
(459)	**NET EXPENDITURE**	**0**	**(61)**	**0**

CAPITAL BUDGET

CAPITAL SUMMARY

DESCRIPTION	ORIGINAL ESTIMATE 2018/19	REVISED ESTIMATE 2018/19	PROBABLE 2018/19	ESTIMATE 2019/20	ESTIMATE 2020/21	ESTIMATE 2021/22
	£000	£000	£000	£000	£000	£000
Resources	10	10	3	47	0	0
Regulatory	175	180	149	31	0	0
People and Transformation	4	4	4	0	0	0
Communications, Culture and Communities	2,229	2,229	1,569	2,112	2,961	2,985
Education, Learning and Attainment	4,364	6,164	4,085	3,731	11,263	6,460
Environment and Neighbourhood	28,425	29,093	16,029	27,808	17,313	6,128
Housing and Communities	896	896	556	140	90	90
Regeneration	33,664	33,664	26,318	15,966	17,126	23,779
Health and Social Care Partnership	8,855	8,855	2,931	9,857	2,777	1,144
Central Costs	2,682	2,682	2,920	3,022	3,068	1,308
General Services Capital	**81,304**	**83,777**	**54,564**	**62,714**	**54,598**	**41,894**
HRA Capital	**31,726**	**33,406**	**25,362**	**57,902**	**52,260**	**26,330**
Gross Income	**(113,030)**	**(117,183)**	**(79,926)**	**(120,616)**	**(106,858)**	**(68,224)**
Net Position	**0**	**0**	**0**	**0**	**0**	**0**

GENERAL SERVICES CAPITAL
STRATEGIC LEAD SUMMARY

OUTTURN 2017/18 £000	DESCRIPTION	ORIGINAL ESTIMATE 2018/19 £000	REVISED ESTIMATE 2018/19 £000	PROBABLE 2018/19 £000	ESTIMATE 2019/20 £000	ESTIMATE 2020/21 £000	ESTIMATE 2021/22 £000
0	Valuation Joint Board	3	3	3	0	0	0
0	Electronic Insurance System	7	7	0	7	0	0
0	Making Tax Digital	0	0	0	40	0	0
0	**Resources**	**10**	**10**	**3**	**47**	**0**	**0**
5	E Building Standards	3	3	3	0	0	0
0	GP/GIS in Planning	46	51	26	25	0	0
11	Antonine Wall	28	28	28	0	0	0
0	Legal Case Management System	33	33	33	0	0	0
7	Air Quality Monitoring	30	30	28	2	0	0
0	Supporting the mobilisation of EH and TS officers	25	25	25	0	0	0
0	Trading Standards Scam Prevention	10	10	6	4	0	0
23	**Regulatory**	**175**	**180**	**149**	**31**	**0**	**0**
1	Workforce Management System	4	4	4	0	0	0
1	**People and Transformation**	**4**	**4**	**4**	**0**	**0**	**0**
823	ICT Modernisation / Infrastructure - ICT	1,265	1,265	989	975	751	753
146	ICT Core Infrastructure/ ICT Security & DR	227	227	227	390	390	402
20	Civic Heart Works	24	24	0	24	0	0
211	Upgrade of Clydebank Library	239	239	252	0	0	0
0	Multi Channel Queries	33	33	32	1	0	0
0	Heritage Capital Fund	0	0	0	350	1,820	1,830
0	Customer Services Transformation	5	5	4	1	0	0
0	Transformation Infrastructure Libraries & Museums	421	421	50	371	0	0
0	Telephone System Upgrade	15	15	15	0	0	0
1,200	**Communications, Culture and Communities**	**2,229**	**2,229**	**1,569**	**2,112**	**2,961**	**2,985**
3	Lennox and St Ronan's	0	0	0	0	0	0
1,060	Schools Estate Refurbishment Plan	126	126	126	0	0	0
0	Schools Estate Improvement Plan	570	570	570	1,080	9,000	5,000
239	Kilpatrick School - New Build	61	61	61	0	0	0
313	OLSP - New Build	177	177	584	(30)	0	0
208	Aitkenbar PS, St Peters PS, Andrew Cameron EE&CC	460	460	250	0	0	0
10,704	Haldane PS, St Kessog's PS, Jamestown PS & EECC (N	206	206	456	18	0	0
341	Children and Young Persons / Early Years	1,583	3,383	1,173	2,210	2,100	1,400
17	Choices Programme	731	731	600	131	0	0
0	New Levenvale Primary School All Weather Pitch	250	250	75	162	13	0
213	Education ICT Active Equipment	0	0	0	0	0	0
0	New MUGA for St. Patricks Primary School and playground improvements	200	200	190	10	0	0
0	AV Equipment - Education	0	0	0	150	150	60
13,098	**Education, Learning and Attainment**	**4,364**	**6,164**	**4,085**	**3,731**	**11,263**	**6,460**
14,322	**Transformation and Public Service Reform**	**6,782**	**8,587**	**5,810**	**5,921**	**14,224**	**9,445**

GENERAL SERVICES CAPITAL
STRATEGIC LEAD SUMMARY

OUTTURN 2017/18 £000	DESCRIPTION	ORIGINAL ESTIMATE 2018/19 £000	REVISED ESTIMATE 2018/19 £000	PROBABLE 2018/19 £000	ESTIMATE 2019/20 £000	ESTIMATE 2020/21 £000	ESTIMATE 2021/22 £000
76	Infrastructure - Flooding	100	100	50	150	100	100
2,199	Infrastructure - Roads	5,016	5,016	4,452	4,744	3,180	3,180
1,413	Vehicle Replacement	4,012	4,012	40	4,531	1,363	631
41	Flood Risk Management	757	757	200	757	500	350
38	Cycling, Walking and Safer Streets	114	114	82	149	117	117
20	Footways/Cycle Path upgrades	180	180	0	240	100	100
294	Street Lighting / electrical infrastructure	109	109	34	175	100	100
142	Public non adopted paths and roads	179	179	100	529	450	450
0	River Leven Flood Prevention Scheme	0	0	0	100	0	400
36	Gruggies Burn Flood Prevention Scheme	349	349	100	4,249	9,800	700
46	Energy efficient street lighting apparatus	0	0	0	0	0	0
68	Auld Street Clydebank - Bond	188	188	0	188	0	0
74	Strathclyde Partnership for Transport	0	425	115	310	0	0
0	Turnberry Homes	7	7	0	7	0	0
0	Electrical Vehicle Charging	0	165	100	65	0	0
0	Strathleven Park and Ride	285	285	178	107	0	0
0	Protective overcoating to 4 over bridges, River Leven	270	270	0	270	270	0
0	A811 Infrastructure Works	1,500	1,500	1,425	75	0	0
0	A811 Lomond Bridge	100	100	100	3,570	230	0
0	A813 Road Improvement Phase 1	750	750	650	900	150	0
0	A813 Road Improvement Phase 2	0	0	0	0	0	0
1,160	Levengrove Park	2,160	2,160	2,025	135	0	0
12	Free School Meals	138	138	10	127	0	0
76	New Clydebank Leisure Centre	432	432	376	(16)	0	0
27	New Dalmonach Community Centre and Nursery	1,110	1,110	800	235	75	0
0	Online Payment System for Education	52	52	0	52	0	0
0	Kilmaronock Cemetery Extension	225	225	25	200	0	0
5	Vale of Leven Cemetery Extension	490	490	150	340	0	0
0	Bereavement Services Office Conversion	128	128	139	0	0	0
36	Posties Park Sports Hub	1,742	1,742	75	1,581	86	0
1,294	Clydebank Community Sports Hub	2,386	2,386	2,373	67	0	0
44	Sports Pitch/Facilities Upgrades	46	124	30	94	0	0
329	Community Capital Fund	1,454	1,454	935	518	0	0
129	Community Sports Fund	201	201	100	101	0	0
0	Holm Park & Yoker Athletic FC	750	750	400	350	0	0
444	Environmental Improvement Fund	915	915	663	252	0	0
0	Allotment Development	400	400	37	363	0	0
40	New West Bridgend Community Centre	635	635	4	631	0	0
0	New Sports Changing Facility (Old OLSP)	150	150	143	190	17	0
0	New Sports Changing Facility at Duntocher	300	300	0	300	0	0
10	Recreation at Radnor Park, including MUGA	250	250	88	162	0	0
0	Sports Changing Facility at Lusset Glen OK	150	150	0	150	0	0
5	Mandatory 20MPH Residential communities	395	395	30	200	265	0
0	B857 Main St Renton	0	0	0	210	210	0
0	A814 Glasgow Rd Dumbarton Phase 1	0	0	0	250	300	0
0	Townend Rd Dumbarton	0	0	0	200	0	0
8,058	**Environment and Neighbourhood**	**28,425**	**29,093**	**16,029**	**27,808**	**17,313**	**6,128**
145	Integrated Housing Management System	331	331	401	0	0	0
398	Invest in "Your Community Initiative"	565	565	155	140	90	90
543	**Housing and Communities**	**896**	**896**	**556**	**140**	**90**	**90**
2,885	Building Upgrades and H&S	5,222	5,222	5,121	3,191	3,090	3,090
446	Regeneration/Local Economic Development	2,320	2,320	456	2,566	1,000	1,000
2,454	Queens Quay	11,763	11,763	9,939	1,824	0	0
1,327	Queens Quay District Heating Network	10,153	10,153	9,750	3,550	453	0
468	Exxon City Deal	792	792	300	1,100	2,188	9,500
0	Regeneration - Clydebank Charrette, A814	500	500	0	391	2,850	1,059
0	Regeneration - D'ton Charrette, Walkway	500	500	0	500	1,051	0
0	Regeneration - Balloch Charrette, Public	600	600	150	315	135	600
0	Regeneration - Bowling Joint Venture	250	250	0	0	0	0
0	Regeneration Fund - General	0	0	0	100	2,000	2,000
10,342	Office Rationalisation	418	418	518	430	0	0
0	Depot Rationalisation	100	100	30	1,070	4,000	3,000
89	Depot Urgent Spend	36	36	36	0	0	0
20	Pappert Woodland Wind Farm	169	169	6	4	339	3,500
0	Welfare Units	78	78	0	78	0	0
0	Elevated Platforms (Building Services)	45	45	0	45	0	0
0	Automatic Meter Readers	48	48	0	48	0	0
0	Oil to Gas Conversion	187	187	0	187	0	0
0	Upgrade Lighting	95	95	0	95	0	0
20	Change of heating fuel- schools	0	0	4	0	0	0
2	Leisure Energy projects	244	244	6	238	0	0
19	Solar panel installation	144	144	2	135	0	0
0	Water Meter Downsize	0	0	0	16	0	0
0	Urinal Controls	0	0	0	45	0	0
0	Electricity Automatic meters	0	0	0	28	0	0
0	Energy Projects quick wins	0	0	0	10	20	30
18,072	**Regeneration**	**33,664**	**33,664**	**26,318**	**15,966**	**17,126**	**23,779**
26,673	**Regeneration, Environment and Growth**	**62,985**	**63,653**	**42,903**	**43,914**	**34,529**	**29,997**

GENERAL SERVICES CAPITAL
HEALTH AND SOCIAL CARE PARTNERSHIP - SUMMARY

OUTTURN 2017/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/19	REVISED ESTIMATE 2018/19	PROBABLE 2018/19	ESTIMATE 2019/20	ESTIMATE 2020/21	ESTIMATE 2021/22
£000		£000	£000	£000	£000	£000	£000
656	Aids & Adaptations	709	709	709	757	777	802
369	Elderly Care Homes and Day Care Centres	8,146	8,146	2,222	9,100	2,000	342
1,025	**Health and Social Care Partnership**	**8,855**	**8,855**	**2,931**	**9,857**	**2,777**	**1,144**

GENERAL SERVICES CAPITAL
GENERAL SERVICES CAPITAL - SUMMARY

OUTTURN 2017/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/19	REVISED ESTIMATE 2018/19	PROBABLE 2018/19	ESTIMATE 2019/20	ESTIMATE 2020/21	ESTIMATE 2021/22
£000		£000	£000	£000	£000	£000	£000
2,927	Direct Project Support	2,682	2,682	2,920	3,022	3,068	1,308
2,927	**Central Costs**	**2,682**	**2,682**	**2,920**	**3,022**	**3,068**	**1,308**
44,947	**Total General Services**	**81,304**	**83,777**	**54,564**	**62,714**	**54,598**	**41,894**

HRA CAPITAL
SERVICE SUMMARY

OUTTURN 2017/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/19	REVISED ESTIMATE 2018/19	PROBABLE 2018/19	ESTIMATE 2019/20	ESTIMATE 2020/21	ESTIMATE 2021/22
£000		£000	£000	£000	£000	£000	£000
301	Special Needs Adaptations	400	400	400	400	400	400
105	CCTV Projects	0	24	24	0	0	0
176	Priority Projects as Advised by Housing Manageme	0	0	10	0	0	0
38	Community Safety Projects	98	98	98	0	0	0
822	Minor Capital Projects	600	600	600	600	600	400
374	Projects to Deliver Housing Policies/Strategies	239	1,086	702	0	0	0
306	Integrated Housing Asset Management	257	460	460	0	0	0
6	Housing Asset Management	50	94	94	50	100	150
2,128	**Other Capital Expenditure**	**1,644**	**2,762**	**2,388**	**1,050**	**1,100**	**950**
278	Targeted SHQS Compliance Works	792	719	719	200	200	200
426	Targeted EESSH Compliance Works	5,150	5,150	5,150	5,150	5,100	3,450
2,541	Building External Component Renewals	3,100	3,134	3,134	3,000	3,000	3,000
1,494	Doors/window component renewals	1,500	1,500	1,000	2,000	1,500	1,500
60	External stores/garages/bin stores/drainage compo	70	114	114	70	70	40
10	Secure Entry Component Renewals	140	130	130	70	70	40
69	Statutory/Regulatory Compliance Works	100	131	131	1,500	1,500	100
663	Heating Improvements	600	600	600	600	600	500
113	Energy Improvements/Energy Efficiency Works	50	79	79	50	50	50
328	Modern Facilities and Services	390	380	380	690	690	600
5,982	**Major Component Replacement**	**11,892**	**11,937**	**11,437**	**13,330**	**12,780**	**9,480**
3,559	Void Housing	2,500	2,500	3,150	2,500	2,000	1,500
3,559	**Void Capital**	**2,500**	**2,500**	**3,150**	**2,500**	**2,000**	**1,500**
89	Regeneration/Demolition of Surplus Stock	183	306	306	0	0	0
81	Clydebank East demolition/homeloss & disturbanc	40	87	20	0	0	0
170	**Demolitions**	**223**	**393**	**326**	**0**	**0**	**0**
71	Contingencies	100	100	100	100	100	100
71	**Contingencies**	**100**	**100**	**100**	**100**	**100**	**100**
8	Non Traditional and Traditional Improvement Work	1,500	1,200	700	1,372	80	0
0	MSF Fire Risk Assessment Works		0	0	0	500	0
472	Defective structures/component renewals	500	563	563	500	500	500
1,055	Environmental Improvement Works	1,280	1,505	1,505	1,280	900	900
249	Asbestos Management Works	200	200	200	200	200	200
1,784	**Structural & Environmental**	**3,480**	**3,468**	**2,968**	**3,352**	**2,180**	**1,600**
1,831	Direct Project Support	1,800	1,800	1,800	1,800	1,800	1,800
1,831	**Central Costs**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**
5,708	New Build Programme	10,087	10,446	3,193	35,770	32,300	10,900
5,708	**New Build**	**10,087**	**10,446**	**3,193**	**35,770**	**32,300**	**10,900**
21,233	**Total HRA**	**31,726**	**33,406**	**25,362**	**57,902**	**52,260**	**26,330**

TOTAL CAPITAL
INCOME SUMMARY

OUTTURN 2017/18	DESCRIPTION	ORIGINAL ESTIMATE 2018/19	REVISED ESTIMATE 2018/19	PROBABLE 2018/19	ESTIMATE 2019/20	ESTIMATE 2020/21	ESTIMATE 2021/22
£000		£000	£000	£000	£000	£000	£000
152	Resources Carry Forward	321	321	225	96	0	0
9,833	General Services Capital Grant	8,557	8,557	8,557	9,913	8,557	8,557
1,453	Ring Fenced Government Grant Funding	7,327	9,127	8,464	6,653	11,260	8,841
408	Match Funding	10,154	10,822	7,259	3,988	1,356	1,505
1,162	Capital Receipts	10,264	10,264	428	8,487	9,243	4,468
31,323	Prudential Borrowing	44,316	44,316	29,593	33,486	24,182	18,523
616	CFCR	365	370	38	91	0	0
44,947	**General Services Income**	**81,304**	**83,777**	**54,564**	**62,714**	**54,598**	**41,894**
3,141	New Build Grant	4,982	6,093	4,982	15,204	4,594	2,360
8,287	Prudential Borrowing	18,701	19,117	12,189	35,441	41,549	18,401
2,648	Capital Receipts	0	0	0	0	0	0
11	Loan Repayments	14	14	9	0	0	0
177	Other Contributions	600	753	753	0	0	0
6,969	CFCR	7,429	7,429	7,429	7,257	6,117	5,569
21,233	**HRA Income**	**31,726**	**33,406**	**25,362**	**57,902**	**52,260**	**26,330**
66,180	**Total Income**	**113,030**	**117,183**	**79,926**	**120,616**	**106,858**	**68,224**