WEST DUNBARTONSHIRE COUNCIL

Report by the Strategic Lead Housing and Employability

Council - 27 March 2019

Subject: Housing Revenue Account Budgetary Control Report to 28 February 2019 (Period 11)

1. Purpose

1.1 The purpose of the report is to provide members with an update on the financial performance to 28 February 2019 (Period 11) of the HRA revenue and capital budgets.

2. Recommendations

- **2.1** Members are asked to:
 - i) note the contents of this report which shows a projected favourable revenue variance of £0.062m (0.1%); and
 - ii) note the net projected annual position in relation to relevant capital projects which is highlighting a variance of £9.811m (29.4%) due to projected slippage of £11.227m (33.6%), and an in-year anticipated net overspend of £1.416m (-4.2%).

3. Background

Revenue

3.1 At the meeting of West Dunbartonshire Council on 5 March 2018, Members agreed the revenue estimates for 2018/2019 and a total budget of £42.508m.

Capital

3.2 At the meeting of Council on 5 March 2018, Members also agreed the updated Capital Plan for 2018/19 which has been augmented by slippage from 2017/18 to produce a total planned spend for 2018/19 of £33.406m. The funding of this is shown within Appendix 7.

4. Main Issues

Revenue Budget

4.1 The current budgetary position for HRA Revenue is summarised in Appendix 1 with information regarding projected variances valued at greater than £50,000 being provided as Appendix 2. The analysis shows a projected variance for HRA Revenue is a surplus of £0.062m.

Capital Budget

- 4.2 The HRA capital summary position is shown in Appendix 3. Information on projects that are highlighted as being within the red and amber categories are provided in Appendices 4 & 5. Appendix 6 provides a summary of the green projects, currently projecting a net underspend of £0.444m. A summary of anticipated resources is shown in Appendix 7. The analysis shows that for the in-year planned spend, there is currently a projected in-year variance of £9.811m of which £11.227m relates to project slippage, £1.860m relates to an overspend and £0.444m relates to an underspend. The in-year overspend is largely due to an acceleration of works, meaning the overall project life financials are on target.
- **4.3** From the analysis within the appendices it can be seen that there are six projects with forecast material slippage, as listed as follows:

Project Name	Slippage as at Period 11 (£m)	Slippage as at Period 10 (£m)
New house build	8.683	7.253
 Non Traditional/Traditional Improvement Works (Risk Street) 	0.500	0.500
 Doors/Window Component Renewal 	0.500	0.500
 Projects to deliver housing policies/strategies (Buy Backs) 	0.384	0.384
Targeted EESSH compliance works	0.998	0.998
Regeneration/Demolition of Surplus Stock	0.162	0.000

5. People Implications

5.1 There are no people implications.

6. Financial and Procurement Implications

6.1 Other than the financial position noted above, there are no financial implications of the budgetary control report. There are no procurement implications arising from this report.

7. Risk Analysis

7.1 The main financial risks to the ongoing financial position relate to unforeseen cost being identified between now and the end of the financial year. This can affect all service areas.

8. Equalities Impact Assessment (EIA)

8.1 The report is for noting and therefore no Equalities Impact Assessment was completed for this report.

9. Consultation

9.1 The report has been prepared following discussions with the service and Strategic Lead regarding their budgetary position. The overall position has been considered by the Strategic Lead for Resources and no issues or concerns have been identified.

10. Strategic Assessment

10.1 Proper budgetary control and sound financial practice are cornerstones of good governance and support Council and officers to pursue the five strategic priorities of the Council's Strategic Plan. This report forms part of the financial governance of the Council. This report is for noting and, therefore, does not directly affect any of the strategic priorities.

Peter Barry

Strategic Lead – Housing and Employability

Date: 18 March 2019

Person to Contact: Janice Rainey - Business Unit Finance Partner (HEED),

16 Church Street, Dumbarton, G82 1QL,

telephone: 01389 737704, e-mail janice.rainey@west-

dunbarton.gov.uk

Appendices: Appendix 1 - Budgetary Position (Revenue)

Appendix 2 - Variance analysis (Revenue) Appendix 3 - Budgetary Position (Capital)

Appendix 4 - Variance analysis Red Projects (Capital)
Appendix 5 - Variance analysis Amber Projects (Capital)
Appendix 6 - Variance analysis Green Projects (Capital)

Appendix 7 - Resources (Capital)

Background Papers: None

Wards Affected: All

WEST DUNBARTONSHIRE COUNCIL HRA REVENUE BUDGETARY CONTROL 2018/2019

PERIOD END DATE

28 February 2019

Subjective Summary	Total Budget 2018/19 £000	Spend to Date 2018/19 £000	Forecast Spend £000	FORECASE VAI	riance 2018/19 %	Annual RAG Status
Employee Costs	4,409	3,837	4,522	113	3%	+
Property Costs	1,795	1,417	1,616	(179)	-10%	+
Transport Costs	101	66	80	(21)	0%	↑
Supplies, Services And Admin	379	285	342	(37)	-10%	↑
Support Services	2,668	2,322	2,533	(135)	-5%	+
Other Expenditure	291	393	424	133	46%	+
Repairs & Maintenance	11,693	10,868	11,968	275	2%	+
Bad Debt Provision	1,060	809	883	(177)	-17%	
Void Loss (Council Tax/Lost Rents)	1,084	801	874	(210)	-19%	+
Loan Charges	19,028	17,443	19,028	0	0%	
Total Expenditure	42,508	38,241	42,270	(238)	-1%	↑
House Rents	40,822	37,293	40,683	139	0%	+
Lockup Rents	230	209	228		1%	+
Factoring/Insurance Charges	1,114	1,062	1,159	(45)	-4%	
Other rents	132	102	111	21	16%	+
Interest on Revenue Balance	70	55	60	10	14%	+
Miscellaneous income	140	84	91	49	35%	+
Total Income	42,508	38,805	42,332	176	0%	+
Net Expenditure	0	(564)	(62)	(62)		

WEST DUNBARTONSHIRE COUNCIL HRA REVENUE BUDGETARY CONTROL 2018/2019 ANALYSIS FOR VARIANCES OVER £50,000

MONTH END DATE 28 February 2019

PERIOD 11

Budget Details		Variance Analysis						
Subjective Analysis			Forecast Spend	forecast Va	ariance	RAG Status		
		£000	£000	£000	%			
EMPLOYEE COSTS		4,409	4,522	113	3%	+		
Subjective Description								
This budget covers all employees ch	narged directly to the HRA including caretake	ers.						
Variance Narrative								
Main Issues	staffing costs recharged from oth and HMTO. Reviews by both ser	The main reason for this adverse variance relates to an increase in the proportion of staffing costs recharged from other accounts of the authority, namely Homeless Persons and HMTO. Reviews by both services have identified that a higher percentage of staff time is spent on HRA activities, which is anticipated to be reflected in an increase in charge at the year end						
Mitigating Action		No mitigation possible however management will ensure that this overspend will be offset by underspends within other areas within the HRA.						
Anticipated Outcome	An overspend will be incurred on	this line.						

Budget Details				Varianc	e Analysis		
Subjective Analysis			Budget	Forecast Spend	forecast Va	ariance	RAG Status
			£000	£000	£000	%	
PROPERTY COSTS			1,795	1,616	(179)	-10%	↑
Service Description							
This budget covers electricity, gas, ra	es, rents, cleaning and insurance	e costs.					
Variance Narrative							
Main Issues		The main reason for this favourable variance relates to a one year saving in respect of a provision for prior years unbilled electricity costs which is now not required.					
Mitigating Action	No mitigating action is re	No mitigating action is required.					
Anticipated Outcome	A year end underspend	A year end underspend is anticipated.					

Budget Details		Variance Analysis						
Subjective Analysis		Budget	Forecast Spend	orecast Va	riance	RAG Status		
		£000	£000	£000	%			
SUPPORT SERVICES		2,668	2,533	(135)	-5%	↑		
Service Description								
This budget covers central support recharges to the HRA.								
Variance Narrative								
Main Issues	A review of the support services allocation across all services was undertaken during 2017/18 to reflect the revised current service structures. This resulted in the amount to be recharged to the HRA to be less than budgeted. It is anticipated that a similar charge will occur in 18/19 which would result in a favourable variance.							
Mitigating Action	No mitigating action is required.	•		•		•		
Actual Outcome	A year end underspend is anticipa	ated.						

WEST DUNBARTONSHIRE COUNCIL HRA REVENUE BUDGETARY CONTROL 2018/2019 ANALYSIS FOR VARIANCES OVER £50,000

MONTH END DATE 28 February 2019

PERIOD 11

Budget Details			Variano	e Analysis				
Subjective Analysis			Forecast Spend	forecast Va	ariance	RAG Status		
		£000	£000	£000	%			
OTHER EXPENDITURE		291	424	133	46%	+		
Service Description				<u> </u>				
This budget covers strategy expenditure as well as legal fees, bank charges, rent abatements,tenancy sustainment work and factor's commission.								
Variance Narrative								
Main Issues	legal expenses (£11k) in relation	There are a number of reasons for this overspend, the main reasons being an increase in legal expenses (£11k) in relation to summons costs and monthly court fees, and an increase in rent abatements (£116k) due to void initiatives.						
Mitigating Action		No mitigation possible however management will ensure that this overspend will be offset by underspends within other areas within the HRA.						
Anticipated Outcome	An overspend will be incurred or	n this line.						

Budget Details			Variance Analysis						
Subjective Analysis			Forecast Spend	forecast Va	ariance	RAG Status			
		£000	£000	£000	%				
REPAIRS & MAINTENANCE		11,693	11,968	275	2%	+			
Service Description				<u> </u>					
This budget covers all repair and ma	intenance expenditure to houses and lock	cups.							
Variance Narrative									
Main Issues	have been working on maximis	The main reason for this overspend relates to the increased cost of void repairs. Officers have been working on maximising the number of void properties brought up to acceptable standard for re-letting and also reducing the time between lets.							
Mitigating Action		Officers void working group meet regularly to review all void issues including repairs to maximise properties available to let while at same time considering costs involved in preparing properties.							
Anticipated Outcome	is demand led jobbing repairs .	This is a large budget of £11.7m covering all HRA repairs and a great deal of the spe is demand led jobbing repairs . The spend can fluctuate each month so it may be possible that this budget will come back in on budget before year end.							

Budget Details		Variance Analysis					
Subjective Analysis		Budget	Forecast Spend	forecast V	ariance	RAG Status	
		£000	£000	£000	%		
Bad Debt Provision		1,060	883	(177)	-17%	↑	
Service Description							
This budget allows for the provision for bad a	nd doubtful debts to be maintained	at an appropr	iate level.				
Variance Narrative							
Main Issues	The budgeted provision is based set, prior to the end of 17/18, taki that the bad debt provision will be actual outturn.	ng into accou	nt the outturn	for 16/17. I	t is antici	pated	
Mitigating Action	No mitigating action is required.						
Anticipated Outcome	A year end underspend is anticip	ated.					

WEST DUNBARTONSHIRE COUNCIL HRA REVENUE BUDGETARY CONTROL 2018/2019 ANALYSIS FOR VARIANCES OVER £50,000

MONTH END DATE 28 February 2019

PERIOD 11

Budget Details				e Analysis					
Subjective Analysis	Budget	Forecast Spend	forecast V	/ariance	RAG Status				
		£000	£000	£000	%				
VOID LOSS		1,084	874	(210)	-19%	↑			
Service Description									
This budget covers the rents lost on void house	es and lockups and the cost of cou	ıncil tax on v	oid properties						
Variance Narrative									
Main Issues	An improvement in the number of void properties is reflected in a lower than anticipated void loss on rents (£90k) and on the associated cost of council tax (£12k). A refund of void council tax of approximately £108k is also anticipated for properties which were previously identified for demolition.								
Mitigating Action	No mitigating action is required.								
Anticipated Outcome A year end underspend is anticipated.									

Budget Details			Variano	e Analysis	3		
Subjective Analysis			Forecast Spend	forecast \	/ariance	RAG Status	
		£000	£000	£000	%		
HOUSE RENTS		(40,822)	(40,683)	139	0%	+	
Service Description							
Rental income from houses							
Variance Narrative							
Main Issues	This budget is based on the expe assumptions about when surplus transfer of surplus stock from the budget.	stock will be	removed from	the letting	pool. The	e rate of	
Mitigating Action	No mitigation possible - this is part of ongoing housing strategy and timescales will vary as properties become vacant. Any income shortfall will be contained within the overall HRA Budget.						
Anticipated Outcome	There will be a shortfall in rental i	ncome.					

WEST DUNBARTONSHIRE COUNCIL HRA CAPITAL PROGRAMME OVERALL PROGRAMME SUMMARY

MONTH END DATE

28 February 2019

PERIOD

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		Project Li	fe Status Analysis		Current Year Project Status Analysis			sis		
Project Status Analysis	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status		
Red										
Projects are forecast to be overspent and/or experience material delay to completion	8	29.6%	9,614	52.4%	8	29.6%	9,614	52.4%		
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	3	11.1%	1,256	6.8%	3	11.1%	1,256	6.8%		
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	16	59.3%	7,476	40.8%	16	59.3%	7,476	40.8%		
TOTAL EXPENDITURE	27	100%	18,346	100%	27	100%	18,346	100%		
	Project Life Financials			Current Year Financials						
Project Status Analysis	Budget £000	Spend to Date £000	Forecast Spend	Forecast Variance £000	Budget £000	Spend to Date	Forecast Spend £000	Forecast Variance £000	Slippage £000	Over/ (Under)
Red										
Projects are forecast to be overspent and/or significant delay to completion	128,574	9,614	128,574	0	19,645	9,614	11,662	(7,983)	(9,843)	1,860
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	13,797	1,256	13,797	0	3,786	1,256	2,402	(1,384)	(1,384)	0
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	44,828	7,476	44,384	(444)	9,975	7,476	9,531	(444)	0	(444)
TOTAL EXPENDITURE	187,199	18,346	186,755	(444)	33,406	18,346	23,595	(9,811)	(11,227)	1,416
TOTAL RESOURCES	187,199	18,346	186,755	(444)	33,406	18,346	23,595	(9,811)		
NET EXPENDITURE	0	0	0	0	0	0	0	0		

WEST DUNBARTONSHIRE COUNCIL HRA CAPITAL PROGRAMME ANALYSIS OF PROJECTS AT RED STATUS

MONTH END DATE 28 February 2019

PERIOD 11

	Project Life Financials					
Budget Details	Budget	Spend to Date	Variance			
	£000	£000 %	£000	£000 %		

New house build Project Life Financials 86,753 1,413 2% 86,753 0 0% Current Year Financials 10.446 1,413 14% 1,763 (8,683)-83% Project Description New house build Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Delays as a result of the procurement exercise to appoint CCG (Scotland) as the main contractor to deliver the majority of the West Dunbartonshire Affordable Housing Supply Programme has been a significant factor impacting on the current in year variance. It should be noted that Housing Development has a degree of complexities, however in terms of significant spend this is markedly accelerated when projects move to the construction site stage. An update on the programme and progress on each site was reported to the Housing and Communities Committee on the 6th February 2019 and highlighted progress and additional contributing factors that have resulted in the current in-year variance including planning requirements, site transfer completion and housing management issues.

Mitigating Action

Progress on this programme will be closely monitored on a regular basis through the More Homes Project Board and reported to the Housing and Communities Committee on a quarterly basis.

Anticipated Outcome

New build programme will be delivered in line with the overall March 2021 target date.

2 Void House Strategy Programme

Project Life Financials 9,000 4,131 46% 9,000 0 0% Current Year Financials 2,500 4.131 165% 4.131 1,631 65% Project Description Void House Strategy Programme

Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

Despite the successful letting of many long-term voids in recent years, the remaining properties which have sat in abeyance for several years have required proportionately more work to bring them back into use. A focus on tackling these high value void properties and a reflection of accelerating this works programme, is attributable to the in-year adverse variance. However, it is anticipated that the project will come in on target over the overall project life budget.

Mitigating Action

2019/20 should see a large reduction on spend since the majority of problematic properties have been dealt with in 2018/19. Overall, it is anticipated that the programme will come in on budget by the end of the project life.

Anticipated Outcome

Project to complete as planned and on budget over the project life.

WEST DUNBARTONSHIRE COUNCIL HRA CAPITAL PROGRAMME **ANALYSIS OF PROJECTS AT RED STATUS**

MONTH END DATE 28 February 2019

PERIOD 11

	Project Life Financials					
Budget Details	Budget	Spend to Date	Forecast Spend	Variance		
	£000	£000 %	£000	£000 %		

Modern facilities and services

Project Life Financials 1,962 442 23% 1 962 O 0% Current Year Financials 380 442 116% 450 70 18%

This budget is to undertake the continuation of West Dunbartonshire's commitment to upgrading

Project Description the kitchens and bathrooms of all housing stock and contribution to maintaining standards for

Planned End Date 31-Mar-23 Forecast End Date 31-Mar-23 Project Lifecycle

Main Issues / Reason for Variance

Recent activity has seen an increase in tenant uptake, accelerating the planned works programme. This is reflected in an in-year overspend, however, it is anticipated that this project will complete on budget by the end of the project life.

Mitigating Action

Overall, it is anticipated that the project will complete on budget by the end of the project life.

Anticipated Outcome

Project to complete on budget as planned.

Contingencies

Project Life Financials 500 152 30% 500 0 0% Current Year Financials 100 152 152% 152 52 52%

Project Description This budget is used for any unforeseen projects which arise during the capital programme year.

Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date

Main Issues / Reason for Variance

This is a contingent budget for unforeseen matters. Overspend is in relation to a high cost fire damage replacement being capitalised. However, it is anticipated that this budget will complete on target by the end of the project life.

Despite an in-year overspend, it is anticipated that the budget will come in on target by the end of the project life.

Anticipated Outcome

Project to complete on budget as planned.

Defective Structures/Component Renewals

Project Life Financials 31% 617 1,998 0 Current Year Financials 54 563 617 110% 617 10%

This budget is to fund the continuous programme of work to address specific structural faults in a Project Description

number of tenement properties in Drumry.

Planned End Date 31-Mar-23 Forecast End Date Project Lifecycle 31-Mar-23

Main Issues / Reason for Variance

Project to complete over budget within the current financial year. Works progressing as planned and current block is almost complete. Reconciliation of rates have identified adjustments to be made to appropriate current rate value, this has resulted in an in-year adjustment to the overall cost. Building Warrant is in place for the next block and housing officers working to agree/locate decants to allow an easy transition onto the next block.

Mitigating Action

Housing officers to agree/locate decants for next block to keep a smooth transition. Despite an in-year anticipated overspend, it is anticipated that the project will complete on budget over the project life.

Anticipated Outcome

Project to complete on budget as planned.

WEST DUNBARTONSHIRE COUNCIL HRA CAPITAL PROGRAMME ANALYSIS OF PROJECTS AT RED STATUS

MONTH END DATE 28 February 2019

PERIOD 11

	Project Life Financials					
Budget Details	Budget	Spend to Date	Forecast Spend Variance			
	£000	£000 %	£000	£000 %		

6 Asbestos Management

 Project Life Financials
 1,000
 233
 23%
 1,000
 0
 0%

 Current Year Financials
 200
 233
 117%
 252
 52
 26%

Project Description

This budget is to fund work associated with the management of current asbestos legislation and

the Council's asbestos policy within housing stock.

Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

This is a contingent budget for unforeseen asbestos management works that are generated via revenue and meet capital criteria. Officers monitor this budget spend and periodically transfer from revenue to capital as appropriate. Despite, the in-year adverse variance, it is anticipated that this project will spend on budget by the end of the project life.

Mitigating Action

It is anticipated that the project will complete on budget by the end of the project life.

Anticipated Outcome

Project to complete on budget as planned.

7 Regeneration / Demolition of Surplus Stock

 Project Life Financials
 2,613
 144
 6%
 2,613
 0
 0%

 Current Year Financials
 306
 144
 47%
 144
 (162)
 -53%

Project Description

The bulk of this budget is to fund 'Demolition of addresses surplus to Council requirements' and

also includes a homeloss and disturbance budget.

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

At this time it is anticipated that there will be an overall in year underspend of £0.162m, all of which is slippage stemming from the following: with demolitions completed at O'Hare/Alexander Street, £0.004m is required to be carried forward into 2019-20 for the retention payment, the remaining slippage of £0.037m will be rephased into 2019/20 to be utilised for the demolitions programmed as part of the SHIP; £0.100m is required for the demolition of Creveul Court which is programmed as part of the SHIP. An underspend on Homeloss Payments (£0.021m) which are demand led payments based on tenant relocations as they arise throughout the year, to be re-profiled into 2019/20 for budget provision.

Mitigating Action

Progress on this programme will be closely monitored on a regular basis through the More Homes Project Board and reported to the Housing and Communities Committee on a quarterly basis.

Anticipated Outcome

Included as part of the SHIP, programme will be delivered in line with the overall March 2021 target date.

28 February 2019

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		Project Life Financials						
Budget Details	Budget	Spend to I	Date	Forecast Spend	Varia	Variance		
	£000	£000	%	£000	£000	%		
Targeted EESSH compliand	e works							
Project Life Financials	24,748	2,480	10%	24,748	0	0%		
Current Year Financials	5,150	2,480	0%	4,152	(998)	-19%		
Project Description	•	bles the council's oution to energy effic		mmitment to achiev	ring the Governme	ent's		
Project Lifecycle	Planned End Da	te	31-Mar-23	Forecast End Date		31-Mar-23		

Main Issues / Reason for Variance

Work is well underway and batch 1 addresses is 98% complete. Contractor is at snagging for batch 1 and batch 2 is underway. Building Warrants are being recieved incrementally and site works are progressing to maximise programme completion and spend. Building Services have submitted charges for payment by valuation. Although progress is well underway the projection for completion by year end may not meet the maximum therefore the probable outturn has been tentatively reduced to reflect this position. Officers and Contractor will work to maximise progress and completions in efforts to minimise slippage. The Contractor is reviewing all available resources to maximise opportunties to increase labour to maximise the outturn.

Mitigating Action

The programmed workload is well underway and officers will work in conjunction with the contractor to seek to attempt to bring spend in 2018/19 as close to the original phased budget for the year. The contractor has been asked to increase resources to maximise output and spend.

Anticipated Outcome

Although progress is well underway the projection for completion by year end may not meet the maximum therefore the probable outturn has been tentatively reduced to reflect this position. Officers and Contractor will work to maximise progress and completions in efforts to minimise slippage.

Project Life Financials	128,574	9,612	7%	128,574	0	0%
Current Year Financials	19,645	9,612	49%	11,661	(7,984)	-41%

28 February 2019

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Budget Details		Project Life Financials				
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Non Traditional and Traditional Improvement Works (Risk St)

 Project Life Financials
 3,211
 145
 5%
 3,211
 0
 0%

 Current Year Financials
 1,200
 145
 12%
 700
 0%

 Project Description
 Risk Street Over clad

Project Lifecycle Planned End Date

31-Mar-20 Forecast End Date 31-Mar-20

Main Issues / Reason for Variance

This project is behind programme. Work on blocks 35 and 69 has been underway since mid December. Scaffolding has now commenced on Blocks 55 and 45. The works programme indicates completion of these two by the end of March, therefore forecast has been reduced to reflect this position. £0.500m is required to be rephased into 2019-20.

Mitigating Action

Officers will work in conjunction with the contractor to progress works as much as possible and seek to accelerate spend, if possible, to mitigate the slippage.

Anticipated Outcome

Project to progress to maximise spend and officers will work with the contractor to maximise progress in efforts to minimise slippage.

2 Doors/Window Component renewals

 Project Life Financials
 7,500
 596
 8%
 7,500
 0
 0%

 Current Year Financials
 1,500
 596
 40%
 1,000
 (500)
 -33%

Project Description Doors/Windows Component Renewals

Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

Progress here is less than anticipated at this time, as processes bed-in with new materials supplier appointed this year. Building Services has met with new supplier and have been given reassurances by their supplier and are confident that they will complete the programme as planned. Tentatively reduced forecast to £1.000m at this stage until throughput increases. Recent activity has seen improvement with the supply of windows.

Mitigating Action

Building Services are in close contact with the supplier to improve performance and in conjunction with capital team, are working to complete previous no-access addresses, where materials are already supplied. A revised address list has been provided to ensure sufficient addresses are available to allow workflow.

Anticipated Outcome

Work is underway and officers will work with the contractor to maximise spend in efforts to minimise slippage.

28 February 2019

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

3 Projects to deliver housing policies/strategies (Buy Backs)

Project Life Financials 3,086 515 17% 3,086 0 0% Current Year Financials 515 1,086 0% 702 -35% (384)

This is a budget to undertake specific projects that will deliver housing policies/strategies, Project Description

example: Ex local authority and mortgage to rent buy-back scheme

31-Mar-21 Forecast End Date Planned End Date Project Lifecycle 31-Mar-21

Main Issues / Reason for Variance

The main objective of the Buy Back Scheme is to bring former council properties that were sold through the RTB scheme, back into council use. These properties must assist the council with reducing housing need on the waiting list and where appropriate assist with external capital works. For these reasons, any purchase is subject to stringent criteria to ensure accountability and value for money for existing tenants. With several key stakeholders involved, this does mean that there is potential for slippage. However, there is no shortage of suitable properties and plans are in place to ensure full spend next year including any slippage from 2018/19.

Mitigating Action

Officers will work to maximise buy-backs, in an effort to increase spend and minimise slippage. There are a number of properties identified and we would anticipate the acquisitions will complete in Quarter 1 of 2019/20.

Anticipated Outcome

Budget unlikely to meet full spend. Officers will endeavour to maximise spend and minimise slippage. Remaining balance will be required to be rephased into 2019-20 for planned buy-backs unable to complete within the current financial year.

Project Life Financials	13,797	1,256	9%	13,797	0	0%
Current Year Financials	3,786	1,256	33%	2,402	(884)	-23%

28 February 2019

PERIOD

11

Budget Details		Project Life Financials				
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

Targeted SHQS Compliance Works

Project Life Financials 1,519 109 7% 1,151 (368)-24% Current Year Financials 109 15% 351 719

This budget is to focus on work required to maintain the SHQS compliance with WDC housing Project Description

stock.

Planned End Date Project Lifecycle 31-Mar-23 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

Overall project to complete under budget (£0.368m). No issues with regards the general SHQS budget. Anticipated work has been less than expected. Projected outurn reduced to reflect this position. Balance of £0.150m to be regarded as an underspend. No issues in relation to the planned works at 5 Grey Street. Internal upgrades, roof, windows, close and EWI works all complete. Building Services to process full charges for payment. Environmental works will be programmed once EWI scaffold has been cleared. Project likely to complete under budget, therefore projected outturn has been reduced to reflect this. Balance of £0.218m to be regarded as an underspend.

Mitigating Action

None required at this time.

Anticipated Outcome

Project to complete as planned under budget.

2 Clydebank East Demolition/homeloss & disturbance

Project Life Financials 5,704 14 0% 5.632 -1% Current Year Financials 87 14 16% 15 (72)-83%

Project Description Clydebank East Homeloss/Disturbance Payments

Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

No issues. Project to complete under budget.

Mitigating Action

None required at this time.

Anticipated Outcome

Project to complete under budget.

28 February 2019

PERIOD

11

Budget Details		Project Life Financials				
Budget Details	Budget	udget Spend to Date		Forecast Spend Variance		
	£000	£000	%	£000	£000	%

3	CCTV Projects						
	Project Life Financials	24	8	33%	11	(13)	-54%
	Current Year Financials	24	8	0%	11	(13)	-54%
	Project Description	This is a budget to und housing estates that as	•	' '	•		

housing estates that assist in maintaining community safety and enhance neighbourhood wellbeing in line with Council's housing strategy and community objectives.

Planned End Date 31-Mar-19 Forecast End Date Project Lifecycle 31-Mar-19

Main Issues / Reason for Variance

No issues, Project is complete. Budget set for final payment with £0.002m retention outstanding. Balance of £0.013m is a saving and therefore an underspend.

Mitigating Action

None required at this time.

Anticipated Outcome

Project is complete.

4 Prority Projects as advised by Housing Manager	nent
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Project Life Financials	0	9	0%	9	9	0%
Current Year Financials	0	9	0%	9	9	0%

This is a budget to undertake specific housing management projects that may arise that have Project Description not been planned for and/or enable the Council to fulfil specific obligations or landlord duties.

Project Lifecycle Planned End Date n/a Forecast End Date n/a

Main Issues / Reason for Variance

Prior year project at 26 Ashton View is complete. Anticipated final payment of £0.128m, as contained in the year end work in progress, was accrued into 18/19, however £0.137m actually charged.

Mitigating Action

None available at this time.

Anticipated Outcome

Project complete.£0.009m over spend.

TOTAL GREEN						
Project Life Financials	44,829	7,476	17%	44,385	(444)	-1%
Current Year Financials	9,976	7,476	75%	9,532	(444)	-4%

WEST DUNBARTONSHIRE COUNCIL HRA CAPITAL PROGRAMME **ANALYSIS OF RESOURCES**

MONTH END DATE

28 February 2019

PERIOD

11

Budget Details	Project Life Financials					
	Budget	Income to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%

New Build Grant

Project Life Financials (38.534)0 0% (38,534)0 0% **Current Year Financials** (6.093)0 0% (4.982)1,111 -18%

Project Description Grant to facilitate the building of new build housing

Planned End Date 31-Mar-21 Forecast End Date Project Lifecycle 31-Mar-21

Main Issues / Reason for Variance

Reprofiling of the new house build program as reported to the Housing and Communities Committee on the 6th February, will result in changes to timing of Scottish Government Grant drawdown.

Mitigating Action

None required - timing issue only.

Anticipated Outcome

Further Scottish Government Grant drawdowns will be made in 2019/20 to match expenditure.

Prudential Borrowing

Project Life Financials (121,527)(18,340)15% (121,082)445 0% **Current Year Financials** 96% -39% (18,340)(11,593)7,524 (19,117)

Prudential borrowing to finance capital expenditure not already funded from **Project Description**

grants/contributions, revenue contributions or capital receipts

Planned End Date 31-Mar-23 Forecast End Date Project Lifecycle 31-Mar-23

Main Issues / Reason for Variance

Prudential Borrowing is impacted by the both the total level of capital spend and the level of other capital resources. The level of prudential borrowing in 2018/19 and overall is likely to be less than anticipated for reasons identified within each project that shows re-phasing requirements in the red analysis.

Mitigating Action

Mitigating actions are detailed in the red analysis.

Anticipated Outcome

Prudential Borrowing overall likely to be less than anticipated.

TOTAL RESOURCES						
Project Life Financials	(187,199)	(18,346)	10%	(186,755)	(444)	0%
Current Year Financials	(33,406)	(18,346)	55%	(23,595)	(9,811)	29%