

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
OVERALL PROGRAMME SUMMARY

APPENDIX 5

PERIOD END DATE 31 January 2021

PERIOD 10

Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis			
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status
Red								
Projects are forecast to be overspent and/or experience material delay to completion	66	61.1%	59,443	27.4%	66	61.1%	11,326	47.9%
Amber								
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	11	10.2%	71,953	33.2%	11	10.2%	7,133	30.2%
Green								
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	31	28.7%	85,178	39.3%	31	28.7%	5,197	22.0%
TOTAL EXPENDITURE	108	100%	216,575	100%	108	100%	23,656	100%

Project Status Analysis	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Actual Variance £000	Slippage £000	Over/ (Under) £000
Red										
Projects are forecast to be overspent and/or significant delay to completion	170,068	59,443	170,388	320	49,511	11,326	20,503	(29,008)	(28,830)	(178)
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	75,024	71,953	75,053	28	8,933	7,133	8,413	(520)	(515)	(6)
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	128,469	85,178	128,879	410	13,503	5,197	14,650	1,147	738	409
TOTAL EXPENDITURE	373,562	216,575	374,321	759	71,947	23,656	43,566	(28,381)	(28,607)	225

TOTAL RESOURCES	(373,562)	(216,575)	(374,321)	(759)	(71,947)	(23,656)	(43,566)	28,382
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NET EXPENDITURE	0	0	0	0	0	0	0	0
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0.20%

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1	Making Tax Digital								
Project Life Financials	40	0	0%	40	0	0%			
Current Year Financials	40	0	0%	0	(40)	-100%			
Project Description	Making Tax Digital.								
Project Manager	Karen Shannon								
Lead Officer	Stephen West								
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Oct-21					
Main Issues / Reason for Variance									
Making Tax Digital deliverables/ guidance has changed since this capital bid was submitted. Officers need to reassess WDC plans for Making Tax Digital to ensure that the Council remain compliant. Due to COVID- 19 HMRC have delayed the next stage of MTD until October 2021. Progress has been made on the digital linking of data on our excel spreadsheets in preparation of the next phase launch. Budget is therefore required to be rephased to 2021/22.									
Mitigating Action									
None required.									
Anticipated Outcome									
Making Tax Digital.									

2	Agresso development								
Project Life Financials	30	0	0%	30	0	0%			
Current Year Financials	30	0	0%	8	(22)	-73%			
Project Description	2020/21 bid is to carry out an upgrade of Agresso which was last upgraded in 2015. Requirement								
Project Manager	Adrian Gray								
Lead Officer	Stephen West								
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22					
Main Issues / Reason for Variance									
Phase 1 of the project of improvements is commencing early February and planned to be completed before the end of March. Phase 2 is scheduled to commence in July 2021 and be completed in the next Financial Year. Estimated cost of Phase 1 is £0.008m, therefore £0.022m is required to be rephased to 2021/22.									
Mitigating Action									
None available at this time.									
Anticipated Outcome									
Development of Agresso system later than anticipated but within original budget.									

3	Trading Standards Scam Prevention								
Project Life Financials	10	8	81%	10	0	0%			
Current Year Financials	2	0	15%	0	(2)	-85%			
Project Description	Call blocking devices to be fitted to the phones of WDC's most vulnerable residents which will								
Project Manager	Tony Cairns/ Alan Douglas								
Lead Officer	Peter Hissett								
Project Lifecycle	Planned End Date	31-Mar-21	End Date	31-Mar-22					
Main Issues / Reason for Variance									
The completion of this project has not progressed as expected in 2020/21 as it has been to unsafe for installation in elderly householders' homes during the pandemic, therefore the remaining budget is required to be rephased to 2021/22.									
Mitigating Action									
None required at this time.									
Anticipated Outcome									
To protect WDC's most vulnerable residents from phone calls from which they may fall victim of hard selling techniques, scams and other frauds.									

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5	ICT Modernisation - New Project 2020/21						
	Project Life Financials	900	38	4%	900	0	0%
	Current Year Financials	100	38	38%	60	(40)	-40%
	Project Description	Annual replacement of end user devices such as end of life (EOL) mobile phones.					
	Project Manager	James Gallacher/ Patricia Kerr					
	Lead Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-22		
	Main Issues / Reason for Variance						
	Orders for mobile phones and chromebooks being raised but delivery delays arising from COVID pandemic and Brexit will mean that goods may not be received this financial year. Expect full commitment of the budget in 2020/21 but some payments to be delayed into 2021/22.						
	Mitigating Action						
	Monitor delivery and invoicing closely.						
	Anticipated Outcome						
	Spend committed on time and on budget but some delays with delivery of goods.						

WEST DUNBARTONSHIRE COUNCIL
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ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

6	ICT Security & DR						
	Project Life Financials	404	28	7%	404	0	0%
	Current Year Financials	404	28	7%	240	(164)	-41%
	Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the Disaster recovery capabilities of WDC.					
	Project Manager	Brian Miller/ Patricia Kerr					
	Lead Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-21		
Main Issues / Reason for Variance							
£0.200m committed. Switches delivered at end January and awaiting invoice. Configuration in progress before planning site visits and down time to install. Forecasted spend for 2020/21 still expected to be approx. £0.240m with £0.164m required to be rephased to 2021/22, however this is subject to the outcome of the annual network security test being planned for February.							
Mitigating Action							
Reprofile this budget.							
Anticipated Outcome							
Underspend during 2020/21 with remaining budget carried to 2021/22.							

7	Internet of Things Asset Tracking - new project 2020/21						
	Project Life Financials	240	0	0%	0	(240)	-100%
	Current Year Financials	240	0	0%	0	(240)	-100%
	Project Description	Asset Tracking.					
	Project Manager	Patricia Kerr					
	Lead Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	N/A		
	Main Issues / Reason for Variance						
	Confirmed that project will continue and with no additional financial contribution from WDC but we will continue on project to assist with product input, testing and signoff. WDC will administer the Scottish Gov funding of £0.060m. Budget no longer required as business case did not demonstrate a benefit to justify additional spend.						
	Mitigating Action						
	Report budget no longer required.						
	Anticipated Outcome						
	No spend and budget returned to capital plan.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

8	Heritage Capital Fund						
	Project Life Financials	4,000	228	6%	4,000	0	0%
	Current Year Financials	940	121	13%	210	(730)	-78%
	Project Description	Heritage Capital Fund.					
	Project Manager	Sarah Christie/ Michelle Lynn					
	Lead Officer	Malcolm Bennie					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance							
<p>Council approved a £4m investment in Cultural assets in March 2018. In February 2019 the Cultural Committee approved a £0.330m investment in Alexandria Library, a £0.015m investment in consultancy work to scope out a museum at Clydebank Library, and in April 2019 approved £0.252m to upgrade Clydebank Town Hall roof and stonework and £0.060m for the Town Hall investment programme. For future years, in November 2019 Committee approved £1.408m investment at Clydebank Town Hall, £0.575m investment in a new museum in the basement of Clydebank Library, and £0.015m in consultancy work to scope out improvements at the Back Door Gallery. With regards to works relating to the Museum Space at Clydebank Library, phase 1 of the project is complete and phase 2 preparatory work has now commenced. With regards to the Town Hall element, consultancy on spatial redesign of gallery spaces has now completed and next steps are being considered. With regards to Dalmuir Gallery Improvement works, consultancy on spatial redesign of the gallery space within Dalmuir Library has also now completed and next steps are being considered. Works to Alexandria Library have commenced but whilst order for lift element was issued in November 2020 COVID-19 restrictions has impacted on the manufacture of same and delivery date is unknown and therefore spend cannot be confirmed at this time. In relation to works at the Town Hall, roofing works are complete together with associated internal works but relay due to appointment of contractor for the stone work and access visits due to COVID-19 restrictions has prevented commencement of full works and only emergency works will be complete by end of this financial year. At this time it is estimated that £0.210m will be spent in 2020/21 with £0.730m required to be rephased to 2021/22.</p>							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Project to be delivered on budget and within revised timescale.							

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10	Telephone System Upgrade						
	Project Life Financials	15	0	0%	15	0	0%
	Current Year Financials	15	0	0%	0	(15)	-100%
	Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management Information.					
	Project Manager	Stephen Daly					
	Lead Officer	Malcolm Bennie					
	Project Lifecycle	Planned End Date	31-Mar-21	End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Works scoped with ICT but delayed due to COVID-19 lockdown and prioritising of support for critical services by both ICT and Citizen Services. Work will be undertaken to take this forward with ICT in 2020/21. With ongoing changes in demand and priorities as well as the need for professional external support it is anticipated this work will continue into 2021/22.						
	Mitigating Action						
None required at this time.							
Anticipated Outcome							
To upgrade telephone system.							

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Payment Card Industry Data Security Standard (PCIDSS)						
Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	30	0	0%	0	(30)	-100%
Project Description	Module would ensure that WDC were compliant with the current requirements of PCIDSS for card payments without the need for numerous costly workarounds.					
Project Manager	Karen Shannon					
Lead Officer	Stephen West					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
<p>Before the PCIDSS module can be implemented it is necessary to perform a system upgrade to allow the module to function correctly. Other work priorities including other project work that has arisen from other service areas have delayed the progression of the PCIDSS information, including the system upgrade and as a result the budget is required to be rephased to 2021/22.</p>						
Mitigating Action						
None at this time.						
Anticipated Outcome						
Upgraded version with PCI compliant telephone payment system.						

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Free School Meals						
Project Life Financials	199	97	49%	199	0	0%
Current Year Financials	102	0	0%	0	(102)	-100%
Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
Project Manager	Michelle Lynn					
Lead Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Jul-21		
Main Issues / Reason for Variance						
Due to the restrictions imposed by COVID-19 and the reprioritisation of tasks there will a delay in the completion of the project. Facilities Management Officers have reviewed scope of projects which requires to change due to the change in service delivery across education projects. Due to the nature of the works they cannot be carried out until next summer recess. As a result £0.102m is required to be rephased to 2021/22.						
Mitigating Action						
Opportunities to mitigate are limited due to need for work to be carried out around school holidays and building services resources therefore engagement with subcontractor has now taken place to minimise further delay.						
Anticipated Outcome						
Project completed within budget albeit later than anticipated.						

14

AV Equipment - Education						
Project Life Financials	1,110	110	10%	1,110	0	0%
Current Year Financials	445	105	24%	200	(245)	-55%
Project Description	Purchase of AV Equipment for Education.					
Project Manager	David Jones/ Julie McGrogan					
Lead Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project was delayed due to COVID-19 restrictions, however now progressing with phase one of the revised plan which involves replacement of boards with emergency replacement for broken boards, with Officers calling off from the AV Scotland Excel Framework. The revised anticipated forecast spend is £0.200m in the current year with £0.245m required to be rephased to 2021/22.						
Mitigating Action						
None available.						
Anticipated Outcome						
Purchase of AV Equipment for Education.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

15	Kilpatrick School - New Build						
	Project Life Financials	10,841	10,812	100%	10,958	117	1%
	Current Year Financials	154	125	81%	271	117	76%
	Project Description	Design and build of construction of Additional Support Needs School.					
	Project Manager	Lesley Woolfries/ Craig Jardine					
	Lead Officer	Laura Mason					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	The Final Account has yet to be agreed and will require to be negotiated as the contractor is claiming additional monies beyond the contract sum and available budget, which generates a financial risk that Officers are seeking to mitigate where possible. At present, the project life forecast outturn is anticipating an overspend in the region of £0.387m which constitutes the additional asbestos removal costs and the final 1.5% retention which there is a contractual obligation to pay. Previously an anticipated overspend has been reported but there is a risk this may increase because the contractor has applied for payment greater than the agreed contract sum and has also submitted a loss and expense claim. Officers continue to work to fully agree the final account and determine the extent of overspend. Project was physically complete November 2017 with retentions due to be paid, with partial retention release of £0.125m processed in October 2020, with the balance of £0.023m due to be released when the final defect is rectified. At this time there is one issue still to be resolved, however it is anticipated full retention release will occur in 2020/21. The defect relating to internal decor and flooring is substantially complete, however defect remains live and Principal Contractor is in the process of closing it out.						
	Mitigating Action						
	Opportunities to mitigate are limited at this time. The Council is obligated to make substantiated payment, however continue to meet						
	Anticipated Outcome						
	Project complete albeit over budget.						

16	New Balloch Campus						
	Project Life Financials	16,701	16,694	100%	16,712	11	0%
	Current Year Financials	10	3	35%	21	11	113%
	Project Description	Construction of new primary school in Balloch to incorporate St Kessog's PS, Haldane PS and Jamestown PS and EE&CC.					
	Project Manager	Lesley Woolfries/ Craig Jardine					
	Lead Officer	Laura Mason					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance							
The main construction project reached the end of the defect rectification period on 9 February 2019, however retention of £0.016m is currently being held and will be released when the Making Good Defects certificate is issued, which is forecast in 2020/21. The overall project is reporting an anticipated overspend of £0.249m against the original budget (prior to additional budget being allocated) at this time and is expected to be financially complete in 2020/21 with the release of retention on both the main construction contract and the Haldane demolition contract.							
Mitigating Action							
None available.							
Anticipated Outcome							
Delivery of project on programme, however forecast overspend in the region of £0.249m.							

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Education Software Licensing Refresh - new project 2020/21						
Project Life Financials	270	2	1%	270	0	0%
Current Year Financials	30	2	5%	5	(25)	-83%
Project Description	End of Life Software Upgrades for Education					
Project Manager	James Gallacher/ Patricia Kerr					
Lead Officer	Victoria Rogers					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
To date only two education end of life (EOL) applications upgraded. Additional applications may be identified during annual Public Services Network (PSN) due in February 2021 but they are unlikely to be replaced during the remainder of this financial year. At this time it is estimated that £0.025m is required to be rephased to 2021/22.						
Mitigating Action						
PSN test may revise the spend estimate but is expected that £0.025m will be carried to 2021/22.						
Anticipated Outcome						
Limited software identified this year as End of Life and requesting £0.025m budget carried to 2021/22.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

19 **Schools Estate Improvement Plan - Phase 2 - Next Phase 2020/21**

Project Life Financials	25,800	42	0%	25,800	0	0%
Current Year Financials	1,000	42	4%	50	(950)	-95%
Project Description	Improvement of Schools Estate.					
Project Manager	Sharon Jump/ Craig Jardine					
Lead Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-25	End Date	31-Mar-25		

Main Issues / Reason for Variance

The next phase of the Schools Estate Improvement Plan involves the development of the next phase of the plan in the Fairley area. The Capital Investment Team have been tasked with providing a funding submission to the Scottish Government Learning Estate Improvement Programme to support the delivery of key priority areas set out within the new West Dunbartonshire Learning Estate Strategy 2020-2030. The bid submission was made in October 2020 and we have been successful in securing funding, the level and detail of which is still to be confirmed - this should happen during February 2021. A site analysis feasibility study has been drafted for existing locations and being reviewed by officers at this time. It is anticipated that £0.050m will be spent this financial year, with £0.950m required to be rephased to 2021/22.

Mitigating Action

None required at this time

Anticipated Outcome

Phase 2 funding bid to be submitted when date is available.

20 **Early Years Early Learning and Childcare Funding**

Project Life Financials	8,562	5,013	59%	8,562	0	0%
Current Year Financials	2,465	316	13%	1,581	(884)	-36%
Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
Project Manager	Michelle Lynn/ Craig Jardine					
Lead Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		

Main Issues / Reason for Variance

Due to the restrictions implemented for COVID-19 the project was delayed as works could not be carried out within the timescales originally planned. Good progress has been made to make up the 5 month period lost. Works within a building operating COVID restriction has presented challenges which has come with increased costs. As a result anticipated spend for 2020/21 is £1.581m with £0.884m required to be rephased to 2021/22. Rephasing relates to works that can not be carried out while the building is open and under COVID-19 restrictions.

Mitigating Action

None available at this time.

Anticipated Outcome

The project will be completed to deliver the requirements of the Early Years expansion plans.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

23	COVID-19 School Transport Retrofit Fund						
	Project Life Financials	18	0	0%	3	(16)	-86%
	Current Year Financials	18	0	0%	3	(16)	-86%
	Project Description	The purpose of this one-off capital funding is to provide additional funds to enable the fitting of mitigation measures to limit the transmission of COVID-19 on school transport vehicles.					
	Project Manager	Kenny Lang					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	New Scottish Government funding to be used to install measures in school buses to help reduce the risk of COVID-19 transmission. At this time it is estimated that only £0.003m of the funding will be required.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To help reduce the risk of transmission of COVID-19 on school buses.						

24	Allotment Development						
	Project Life Financials	400	19	5%	400	0	0%
	Current Year Financials	400	18	5%	100	(300)	-75%
	Project Description	To develop an allotment site.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Site investigation report has identified levels of contamination that will limit the site to raised beds allotments. Officers are now evaluating if the site is viable for this purpose. At this time it is still anticipated that £0.100m will be spent this financial year, with £0.300m required to be rephased to 2021/22.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Development of allotments to take pressure off current 10 year waiting list.							

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Community Sports Fund						
Project Life Financials	472	406	86%	472	0	0%
Current Year Financials	66	0	0%	0	(66)	-100%
Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
Project Manager	Ian Bain					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
2017/18 was the final year of a project to fund external/community sports groups which is now closed to new applications. Officers have evaluated submissions received within the final round of applications. Full spend has been committed, however the timing of spend is dependent on external groups proceeding with projects as planned, with no spend incurred in 2020/21. Budget is therefore required to be rephased to 2021/22.						
Mitigating Action						
Officers will continue to liaise with community groups to ensure progress is made with projects.						
Anticipated Outcome						
Improve sport facilities to a wide range of organisations WDC.						

26	Holm Park & Yoker Athletic FC						
	Project Life Financials	750	664	88%	750	0	0%
	Current Year Financials	92	6	6%	25	(67)	-73%
	Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Planning was granted December 2020 and contractors started onsite start of January 2021, however due to a number of recent COVID-19 level 4+ restrictions contractors unable to be onsite and full spend will now not be possible. Spend therefore for 2020/21 is expected at this time to be £0.025m, although this is subject to change should there be either further restrictions or relaxation of restrictions. At this time it is estimated £0.67m is required to be rephased to 2021/22.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project delivered on budget.						

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28	Levensgrove Park - Restoration & Regeneration						
	Project Life Financials	3,843	3,920	102%	4,073	230	6%
	Current Year Financials	20	200	984%	250	230	1131%
	Project Description	Restoration and Regeneration of Levensgrove Park.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
The project started August 2017 and the Pavilion is now complete and handed over. Project is forecasting a project life overspend due to various unforeseen additional costs.							
Mitigating Action							
None required.							
Anticipated Outcome							
Project delivered later than originally anticipated.							

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30	Vale of Leven Cemetery Extension						
	Project Life Financials	650	165	25%	650	0	0%
	Current Year Financials	485	0	0%	100	(385)	-79%
	Project Description	Extension of existing cemetery in Vale of Leven.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Difficulties in purchasing the preferred site resulted in early delays to this project. Site investigation works on the preferred site are now complete and the land was deemed suitable in October 2018. Negotiations are now complete and approval granted at February 2019 IRED committee to purchase land. An unforeseen legal issue resulted in a delay in signing off the land purchase, but this has however now been resolved and the land purchase at a cost of £0.100m is expected to be complete this financial year. Once purchase is complete the project will go to tender. Due to the delays out with the Council's control, it is expected that the project will be unable to fully complete in 2020/21, with £0.385m required to be rephased to 2021/22.						
	Mitigating Action						
	Opportunities to mitigate are limited due to ongoing discussions with regards to purchase of land.						
	Anticipated Outcome						
	A suitable site has been identified and is in the process of being purchased to provide a sustainable burial environment, the project will be delivered on budget albeit later than originally planned.						

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New Sports Changing Facility Dumbarton West (Old OLSP site)						
Project Life Financials	350	9	2%	350	0	0%
Current Year Financials	341	0	0%	0	(341)	-100%
Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
Project Manager	Michelle Lynn/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Panned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Demolition and site investigation works are complete on larger site. Project progression has been delayed in 2020/21 due to COVID-19 restrictions. Planning permission has been submitted and further discussions with Roads and parking have been resolved, however no budget spend will be possible this financial year with the full budget being rephased into next financial year.						
Mitigating Action						
Continue to liaise with Planning to take the project forward and prevent further delay.						
Anticipated Outcome						
To deliver new sports changing facility.						

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[illegible]

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39	Protective overcoating to 4 over bridges River Leven							
	Project Life Financials		1,030	37	0%	1,030	0	0%
	Current Year Financials		464	11	2%	50	(414)	-89%
	Project Description		To overcoat 4 bridges over River Leven.					
	Project Manager		Cameron Muir					
	Lead Officer		Gail MacFarlane					
	Project Lifecycle		Planned End Date		31-Mar-25	Forecast End Date		31-Mar-25
	Main Issues / Reason for Variance							
	COVID-19 Government guidance has prevented commencement on these works, and therefore the forecast spend for 2020/21 has been reduced to £0.050m, with £0.414m required to be rephased to 2021/22.							
	Mitigating Action							
None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion this financial year.								
Anticipated Outcome								
Protective overcoating to 4 over bridges River Leven within budget albeit later than anticipated.								

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41	Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road						
	Project Life Financials	60	53	88%	60	0	0%
	Current Year Financials	7	0	0%	0	(7)	-100%
	Project Description	Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle					
	Project Manager	Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement of these works as planned, budget therefore now required to be rephased to 2021/22.						
	Mitigating Action						
	None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion next financial year.						
	Anticipated Outcome						
	Intention is to complete works for this budget in 2021/22.						

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42	Spaces for People						
	Project Life Financials	740	21	3%	740	0	0%
	Current Year Financials	740	21	3%	200	(540)	-73%

To provide people of West Dunbartonshire additional space to help adhere to social distancing guidelines.

To deliver new sports changing facility.

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44

Mandatory 20mph Residential communities						
Project Life Financials	500	11	2%	500	0	0%
Current Year Financials	489	0	0%	20	(469)	-96%
Project Description	Mandatory 20mph Residential communities.					
Project Manager	Raymond Walsh					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
The Scottish Government are currently reviewing 20mph legislation and officers are currently awaiting clarity from them before works can resume. This review is taking longer than anticipated, with still no formal outcome from Scottish Government on how to proceed. At this time it is anticipated minimal spend in 2020/21 with remaining rephased to 2021/22.						
Mitigating Action						
None available at this time as timing of review is out with Council control.						
Anticipated Outcome						
Project to be delivered within budget albeit later than first anticipated.						

45

Depot Rationalisation						
Project Life Financials	8,535	118	1%	8,535	0	0%
Current Year Financials	163	0	0%	10	(153)	-94%
Project Description	Depot Rationalisation.					
Project Manager	Sharon Jump/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Given potential implications around operational service requirements for Greenspace, Transport, Roads and Waste, Officers have not been in a position to complete the DRP Business Case at this point. Requirements were to be re-visited in March 2020, however as a result of COVID-19 and other pressing priorities this has been delayed and will be reviewed in January 2021 when there will be a better understanding of future operational requirements for a Depot provision. At this time it is estimated that only £0.010m will be spent this financial year with £0.153m required to be rephased to 2021/22.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project business case will be brought back to project board and Council when the implication of shared services is known.						

46

Oil to Gas Conversion						
Project Life Financials	187	115	62%	187	0	0%
Current Year Financials	163	91	56%	95	(68)	-42%
Project Description	Oil to Gas Conversion in council buildings.					
Project Manager	Steven Milne/ John McKenna					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Carleith Boiler house works are complete. Balance of budget will be used as a contribution towards the Braehead PS boiler replacement, which is part funded by building upgrades. Braehead Primary main boiler plant replacement postponed to summer 2021 due to no suitable access available prior to this time, therefore remaining budget requires to be rephased to 2021/22.						
Mitigating Action						
None required.						
Anticipated Outcome						
Project complete within budget and revised timescale.						

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Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing						
Project Life Financials	290	62	21%	290	0	0%
Current Year Financials	218	0	0%	40	(178)	-82%
Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
Project Manager	Steven Milne/ John McKenna					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
<p>Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be re-configured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders for the structure have now been evaluated and planning permission has been granted but due to time taken for approval works weren't able to progress further in 2019/20, and were required to be rephased to 2020/21, however due to COVID-19 restrictions, inability to visit site and make arrangements for installation. This could have an impact on the project being delayed. Building Warrant for the structural plinth (phase 1) is due on 12 February and work will commence thereafter. Tenders have been received for the structural works and have had approval for leisure services to proceed. The remaining works to install the AHU will be completed in 2021/22.</p>						
Mitigating Action						
Continue to liaise with internal colleagues and Leisure Trust.						
Anticipated Outcome						
Project expected to deliver within budget albeit later than anticipated.						

48	Solar Panel Installation						
	Project Life Financials	135	7	5%	135	0	0%
	Current Year Financials	135	7	5%	16	(119)	-88%
	Project Description	Installation of Solar Panels on Council buildings.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Funding approval has been granted by BAM PPP for the installation of solar panels at St Peter the Apostle High School. Awaiting confirmation from WDC Insurers to commence works. Planning application has now been submitted with the fee expected to be charged this financial year. The remaining £0.119m is therefore required to be rephased to 2021/22 for project completion.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Project will be delivered later than anticipated.							

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[illegible]

WEST DUNBARTONSHIRE COUNCIL
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ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

52	Energy Projects quick wins						
	Project Life Financials	60	3	5%	60	0	0%
	Current Year Financials	27	0	0%	0	(27)	-100%
	Project Description	Energy Projects quick wins.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Draft proofing doors and windows, restricting control of radiator controls and thermostats etc. The COVID-19 situation has not allowed Officers to progress as expected. Although officers have identified a number of potential projects, the budget will now require to rephased into 2021/22.						
	Mitigating Action						
None required at this time.							
Anticipated Outcome							
Delivery of project on budget.							

53

Automatic Meter Readers						
Project Life Financials	48	22	47%	48	0	0%
Current Year Financials	28	3	10%	6	(23)	-81%
Project Description	Automatic Meter Readers.					
Project Manager	Steven Milne/ John McKenna					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
This project life budget is split with £0.028m allocated to water automatic meter readers and £0.020m allocated to electricity automatic meter readers. With regards to water automatic meters, all large sites complete and remaining works will be completed for both water and electricity once the restrictions have eased. We now anticipate that the remainder of the budget will be required to be rephased to 2021/22.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of project within budget, albeit later than originally planned.						

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55	Upgrade obsolete heating controls (BEMS) across Council estate						
	Project Life Financials	160	0	0%	160	0	0%
	Current Year Financials	160	0	0%	0	(160)	-100%
	Project Description	Upgrade obsolete heating controls (BEMS) across Council estate.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	This project is to upgrade obsolete heating control management systems across the Council's Estate. It is necessary for this work to be carried out during the non-heating season or when buildings are unoccupied. Initial site surveys required prior to works commencing have been severely delayed due to COVID-19. Due to further restrictions, the budget of £0.160m will be required to be rephased to 2021/22.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Delivery of project within budget.						

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Replace existing main hall Air Handling unit at Clydebank Town Hall						
Project Life Financials	85	0	0%	85	0	0%
Current Year Financials	85	0	0%	3	(82)	-96%
Project Description	Replace existing main hall Air Handling unit at Clydebank Town Hall.					
Project Manager	Steven Milne/ John McKenna					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works require to be completed during the non-heating season therefore at this time it is anticipated that only design fees of approximately £0.003m will be incurred in this financial year, with the remainder of the budget to be rephased to 2021/22 for completion of the project, however Officers will endeavour to maximise spend where possible.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery on budget but delayed timescales.						

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[illegible]

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Regeneration Fund

Project Life Financials	9,782	4,379	100%	9,782	0	100%
Current Year Financials	1,181	100	8%	150	(1,031)	-87%
Project Description	Funding to implement major regeneration projects linked to community charrettes.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Lead Officer	Peter Hessematt					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
<p>Bowling Harbour development is on hold pending outcome of North Clyde Riverbank masterplan. Connecting Clydebank works has commenced on site in August 2020. Although foreshore clearance work has now been completed at Dumbarton Waterfront accounting for spend on this budget, the overall Waterfront Pathway project is longer-term than first anticipated due to delays by the landowners, and the current month's forecast has been reduced from £0.500m to £0.150m to reflect that. Balloch Village Square project was completed, and the remainder of the Balloch Charrette budget was earmarked to fund the Station Square project however this is under review. A special Council on 29 October 2019 sought and secured approval of an additional £2.609m for District Heating Network commercial costs from the existing Regeneration budget, accelerating budget from future years. This increase brings the District Heating budget from Regeneration Fund to £3.509m (£0.9m previously approved). An amount of £0.475m approved at June 2019 Council to contribute towards commercial units below social housing at the Wheatley development at Queens Quay will be spent this year. As a result of the works required to be rephased, £0.150m of budget is required in 2020/21, with £1.031m required to be rephased to 2021/22.</p>						
Mitigating Action						
<p>Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.</p>						
Anticipated Outcome						
<p>Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.</p>						

62

Clydebank Charrette, A814

Project Life Financials	4,300	1,684	100%	4,300	0	100%
Current Year Financials	3,233	1,676	52%	2,000	(1,233)	-38%
Project Description	Clydebank Charrette, A814					
Project Manager	Sharron Worthington					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
<p>COVID-19 Government guidance has prevented commencement on these works. Works commenced on site July 2020 and phase 1 is now 95% complete, with final works delayed due to Scottish Power connection required. Phase 2 commenced mid-January. At this time it is estimated that £2m will be spent in 2020/21 with £1.233m required to be rephased to 2021/22.</p>						
Mitigating Action						
<p>None available at this time.</p>						
Anticipated Outcome						
<p>Completion spring 2022.</p>						

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Purchase of 3 Welfare Units						
Project Life Financials	78	0	100%	78	0	100%
Current Year Financials	78	0	0%	0	(78)	-100%
Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.					
Project Manager	Martin Feeney					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Service is still scoping options to accommodate possible changes in service and project delivery and requirements for appropriate welfare facilities. This coupled with remaining period in 2020/2021 would not provide sufficient time to procure units or vehicles, therefore budget is required to be rephased to 2021/22.						
Mitigating Action						
Building Services is currently reviewing requirement due to further changes in service delivery but it is anticipated full budget						
Anticipated Outcome						
Project will be delivered later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

66 **Special Needs - Aids & Adaptations for HSCP clients**

Project Life Financials	936	447	100%	936	0	100%
Current Year Financials	936	447	48%	582	(354)	-38%

Project Description Reactive budget to provide adaptations and equipment for HSCP clients.

Project Manager Julie Slavin

Lead Officer Beth Culshaw

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

This budget is for reallocation of expenditure currently coded through HSCP Revenue Aids & Adaptations budget. Rephasing of £0.384m to 2021/22 is due to COVID-19 restrictions on entering households to assess and carry out adaptations. This has led to a backlog of assessments which will require to be accelerated to support the HSCP's strategic priority to support people to remain at home for as long as possible. Therefore £0.384m is required to be carried forward into 2021/22 to support this.

Mitigating Action

None available at this time.

Anticipated Outcome

Provision of adaptations and equipment to HSCP clients as anticipated.

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Upgrade of Clydebank Library						
Project Life Financials	500	500	100%	500	0	0%
Current Year Financials	1	2	128%	2	0	28%
Project Description	Refurbishment of the existing Clydebank Library to deliver a fit for purpose modern library designed around the needs of the customer. This will protect a historic landmark and the original Carnegie library whilst offering the potential to build upon the development of a 'cultural quarter' focused around Clydebank Town Hall.					
Project Manager	Michelle Lynn					
Lead Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	31-Mar-21	End Date	30-Nov-20		
Main Issues / Reason for Variance						
Project Complete.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Full refurbishment of library delivered within amended timescales.						

4	365 Implementation						
	Project Life Financials	200	15	8%	200	0	0%
	Current Year Financials	100	15	15%	60	(40)	-40%
	Project Description	Project services to delivery Microsoft 365 Implementation including 3rd party supplier, training, technical consultancy etc.					
	Project Manager	Dorota Piotrowicz/ Patricia Kerr					
	Lead Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Aspiration is to deliver mailbox migration from April 2021 with users addressing storage and data tidy actions early in 2021 and supplier engagement procurement steps are in progress. The demand for additional features following MSTEams rollout and in support of overall digital transformation aspirations continues. The revenue implications for licensing continues to be monitored. Project is delayed overall however aspects (MS Teams deployment) has made progress ahead of plan due to COVID-19. Project resourcing costs have still to be charged to this budget. Also additional investigation of suppliers used by other public sector organisation has helped refine the specification of requirements before engaging a supplier but has delayed the spend. It is expected that £0.070m - £0.080m will be committed during this financial year but invoicing may extend into 2021/22 depending on supplier availability.						
	Mitigating Action						
	There may need to be flexibility across the year end in terms of when services are delivered by the supplier and this will be clarified when roll out plan is agreed.						
	Anticipated Outcome						
	Project was always anticipated to be a phased implementation and therefore delivery on time and on budget over the 2 years remains the expected outcome.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

5	A811 Lomond Bridge						
	Project Life Financials	3,900	3,075	79%	3,900	0	0%
	Current Year Financials	3,342	2,518	75%	3,219	(123)	-4%
	Project Description	Upgrade of Lomond Bridge.					
	Project Manager	Cameron Muir					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-May-21		
Main Issues / Reason for Variance							
COVID-19 Government guidance delayed commencement on these works, however works did resume in June 2020 & progressing well with project completion expected in May 2021. £0.123m is required to be rephased to 2021/22 for project completion.							
Mitigating Action							
Contractor has resumed works on site mid-June.							
Anticipated Outcome							
Upgrade of Lomond Bridge.							

6	Electrical Charging Points - Rapid Charge						
	Project Life Financials	220	0	0%	220	0	0%
	Current Year Financials	220	0	0%	170	(50)	-23%
	Project Description	Electrical Charging Points - Rapid Charge.					
	Project Manager	Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Jun-21		
Main Issues / Reason for Variance							
COVID-19 Government guidance has prevented commencement on these works. External consultant has been engaged to assist with progression of these works and procurement underway. It is anticipated that £0.170m of this budget will be spent in 2020/21 with £0.050m required to be rephased to 2021/22.							
Mitigating Action							
None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion in the next financial year.							
Anticipated Outcome							
Intention is to complete works for this budget by June 2021.							

7	Office Rationalisation						
	Project Life Financials	22,051	22,043	100%	22,053	3	0%
	Current Year Financials	9	1	16%	12	3	31%
	Project Description	Delivery of office rationalisation programme.					
	Project Manager	Sharon Jump/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date		31-Mar-20	End Date		31-Mar-20
Main Issues / Reason for Variance							
The current overall project overspend is due to additional costs associated with the clearance of Garshake, unforeseen internal recharges, variations to project delivery, and asbestos removal. New Dumbarton Office has been opened to staff from 21 May 2018. HES Grant of £0.050m will be awarded in 2020/21, delay being due to staff shortages within HES processing claims and now as a result of COVID-19 and HES staff being furloughed. Retention for demolition of Garshake works will be paid in 2020/21.							
Mitigating Action							
None available.							
Anticipated Outcome							
Project delivered at a higher cost than budgeted.							

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Replace failed heating controls/valves & recommission						
Project Life Financials	20	1	3%	20	0	0%
Current Year Financials	20	1	3%	15	(5)	-25%
Project Description	Replace failed heating controls/valves & recommission.					
Project Manager	Steven Milne/ John McKenna					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
At Linnvale Primary, Gartocharn Primary, Gavinburn Primary and Knoxland Primary the 3 port heating valves have failed resulting no control of heating with excessive space temperatures. By replacing the valves and recommissioning the heating controls at a cost of £0.020m, revenue savings of £0.005m per year is anticipated. Works orders to contractor have been placed with further orders to follow however rephasing of £0.005m into 2021/22 is required.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Delivery of project within budget and on time.						

9	Regeneration/Local Economic Development						
	Project Life Financials	4,342	3,223	74%	4,342	0	0%
	Current Year Financials	1,911	1,492	78%	1,684	(228)	-12%
	Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire , aligned to the Economic Strategy 2015-20. External funding will be sought to maximise opportunities for redevelopment of these sites.					
	Project Manager	Gillian McNamara/ Michael McGuinness					
	Lead Officer	Peter Hissett					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	COVID-19 mitigation measures have resulted in increased costs for former St Eunan's Primary project (Melfort Park). The Park has been completed and is now open. There will be slippage again for the budget associated with public realm and infrastructure diversion at Mitchell Way due to delayed developer timescales. Design processes have been slower this year due to COVID-19, and this has affected pipeline projects including Alexandria Masterplan, and Dumbarton Connectivity projects, and this is reflected in the budget to be carried forward. The LED contribution towards Clydebank Can on the Canal will slip into next financial year as the development of the project as been affected by delays in the input of our community partner. Some additional spend is forecast on the further development of the North Clyde Riverbank plans centred on Bowling. With the adjustment described above, at this time it is anticipated that £0.228m will be required to be rephased to 2021/22. The slight difference in outturn from last month is due to quicker than anticipated progress on several projects across the LED budget.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	Improved town centres and strategic sites across West Dunbartonshire.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

10	Queens Quay - Regeneration					
	Project Life Financials	15,620	15,711	101%	15,711	91 1%
	Current Year Financials	249	340	137%	340	91 37%
	Project Description	Queens Quay regeneration.				
	Project Manager	Gillian McNamara/ Michael McGuinness				
	Lead Officer	Peter Hissett				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	The identified £0.091m overspend identified at previous period does include staff capitalisation costs of £0.058m allocated to the project and does not include the £0.020m anticipated income from NHS/HRA related to legal costs incurred during land transfer deals. In terms of actual infrastructure project costs of the £15.62m over the last four years of the project would sit at approx. £0.013m over-spend. In summary the project remains £91k over spend, however the infrastructure works elements of the on the project will result in a £0.013m overspend.					
	Mitigating Action					
	A number of mitigating actions are being monitored through the risk register by the Management Group. Fortnightly meetings with the development partner have been taking place during 2020/21 to progress the project and make every attempt to reduce delays and slippage. Monitoring income to landowner CRL and Council approx. 50% share will be essential.					
	Anticipated Outcome					
	Regeneration works of Clydebank Waterfront at Queens Quay completed with requirement to access income generated for certain elements of works. All necessary budget costs will be covered.					

11	Replace Elderly Care Homes and Day Care Centres					
	Project Life Financials	27,468	26,950	100%	27,502	34 100%
	Current Year Financials	2,377	2,330	98%	2,412	35 1%
	Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.				
	Project Manager	Lesley Woolfries/ Craig Jardine				
	Lead Officer	Beth Culshaw				
	Project Lifecycle	Planned End Date	24-Apr-20	Forecast End Date	09-Nov-20	
	Main Issues / Reason for Variance					
	Dumbarton Care Home achieved practical completion on 28 April 2017. There is one outstanding recorded defect which is in the process of being rectified relating to the Combined Heat & Power (CHP) engine and accordingly a small amount of retention has been withheld. With regards to Clydebank Care Home, Completion was certified 9 November 2020. The Statement of Final Account has been agreed with the Principal Contractor at a figure less than the cost plan and as such officers have adjusted the project outturn to report the project will be delivered on budget. The residents from the 2 existing Clydebank Care Homes moved into Queens Quay House on 14 and 15 December 2020. Officers in HSCP and Asset Management are progressing the disposal strategy for Mount Pleasant and Frank Downie.					
	Mitigating Action					
	COVID-19 outbreak and delays in the delivery of infrastructure serving the site has impacted upon the project programme, costs and risks. Due to the complexity of working within a Masterplan development, our ability to mitigate issues was restricted to only those within our direct project control. Officers are maintaining regular communications with the District Heating Team in the post construction phase. The statement of final account has been signed and financial risk exposure should be reduced through efforts to dispose of the existing properties at the earliest opportunity.					
	Anticipated Outcome					
	Dumbarton Care Home opened 2017. Clydebank Care Home was certified complete on 9 November 2020 and projected to deliver on budget.					

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3	Replacement GIS system and upgrade to eDevelopment Planning system.						
	Project Life Financials	51	51	99%	51	0	0%
	Current Year Financials	26	25	99%	26	0	0%
	Project Description	Replacement GIS system and upgrade to eDevelopment Planning system.					
	Project Manager	Irene McKechnie/ Pamela Clifford					
	Lead Officer	Peter Hessel					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Apr-20		
Main Issues / Reason for Variance							
Project now fully installed tested and signed off as completed with the roll out being programmed and delivered in phased stages. Full budget spend in 2020/21.							
Mitigating Action							
None Required.							
Anticipated Outcome							
GP/GIS in Planning.							

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

4

Civic Heart Works - Refurbishment of Clydebank Town Hall

Project Life Financials	3,341	3,331	100%	3,341	0	0%
Current Year Financials	24	15	61%	24	0	0%
Project Description	Refurbishment of Clydebank Town Hall.					
Project Manager	Michelle Lynn/Amanda Graham					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works complete awaiting invoice for payment.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project to be delivered on budget.						

5

Choices Programme - to assist young people who require additional support

Project Life Financials	750	637	85%	750	0	0%
Current Year Financials	147	34	23%	147	0	0%
Project Description	Bringing together Central Support Services which will include relocation of Choices Programme.					
Project Manager	Michelle Lynn/ Craig Jardine					
Lead Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Project complete - awaiting internal recharges.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project delivered on time and on budget.						

6

Online Payment System for Education Establishments

Project Life Financials	52	50	96%	52	0	0%
Current Year Financials	2	0	0%	2	0	0%
Project Description	Cashless Catering within Primary Schools.					
Project Manager	Andrew Brown/ Lynda Dinnie					
Lead Officer	Laura Mason					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
It is anticipated that project will be delivered on time and on budget.						
Mitigating Action						
None currently required.						
Anticipated Outcome						
Project was delivered on time and on budget.						

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9	Schools Estate Refurbishment Plan						
	Project Life Financials	5,508	5,503	100%	5,508	0	0%
	Current Year Financials	16	12	73%	16	0	0%
	Project Description	Completion of condition surveys has been carried out to identify works required to bring various schools from Condition C to Condition B.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Laura Mason					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Projects fully complete and awaiting final charges. Full final budget expenditure will be incurred in 2020/21.						
	Mitigating Action						
None available							
Anticipated Outcome							
To improve the condition of schools within budget albeit later than first anticipated.							

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12	Community Capital Fund						
	Project Life Financials	3,851	3,851	100%	3,851	0	0%
	Current Year Financials	213	213	100%	213	0	0%
	Project Description	Upgrade and improve recreational facilities throughout West Dunbartonshire.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	All projects now complete.						
	Mitigating Action						
None required at this time.							
Anticipated Outcome							
Improved recreational facilities throughout WDC.							

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	£000	£000	%	£000	£000	%

13	Environmental Improvement Fund						
	Project Life Financials	1,726	1,704	99%	1,726	0	0%
	Current Year Financials	42	19	46%	42	0	0%
	Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Remaining budget to fund the retentions of Mountblow 3G pitch and final minor expenditure.						
	Mitigating Action						
None available at this time.							
Anticipated Outcome							
Project delivered on budget.							

14	New Clydebank Leisure Centre						
	Project Life Financials	23,758	23,757	100%	23,758	0	0%
	Current Year Financials	2	1	72%	2	0	0%
	Project Description	Provision of new leisure centre.					
	Project Manager	Lesley Woolfries/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Final minor expenditure committed.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Project delivered on time and under budget. Underspend removed from budget in 2018/19.						

15	Dalmonach CE Centre						
	Project Life Financials	1,150	1,101	96%	1,150	0	0%
	Current Year Financials	69	20	29%	69	0	0%
	Project Description	To create new community facilities with additional space for early years provisions.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	28-Feb-21		
Main Issues / Reason for Variance							
Works ongoing on site and due for complete March 2021. Delay has been due to a number of issues relating to COVID restrictions and increase of same in December 2021 to level 4+ which has affected a number of subcontractors. Full budget spend anticipated in 2020/21 provided no further restrictions are enforced.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
To create new community facilities with additional space for early years provisions.							

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

16 **Public non-adopted paths and roads**

Project Life Financials	1,068	919	86%	1,068	0	0%
Current Year Financials	288	140	49%	288	0	0%

Project Description Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.

Project Manager Ian Bain

Lead Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-21

Main Issues / Reason for Variance

Projects were delayed due to COVID-19 restrictions, however, contractors now back working and works expected to be caught up and completed by end of financial year.

Mitigating Action

Works to be complete as soon as possible.

Anticipated Outcome

Upgraded footpaths.

17 **Sports Facilities Upgrades**

Project Life Financials	220	200	91%	220	0	0%
Current Year Financials	194	174	90%	186	(8)	-4%

Project Description Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.

Project Manager Ian Bain

Lead Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 30-Apr-21

Main Issues / Reason for Variance

The contract was awarded and expected to commence in March 2020, however was postponed due to COVID-19 restrictions. Works re-commenced August 2020 and were complete at the end of October 2020 with the exception of the final surface coat which has been scheduled for April 2021 due to required weather conditions. A contribution from revenue will complete the project with £0.008m required to be rephased to 2021/22 for the final surface coat and retention payment.

Mitigating Action

None available at this time.

Anticipated Outcome

To deliver project albeit later than first anticipated.

18 **New Sports Changing Facility at Duntocher**

Project Life Financials	300	270	90%	300	0	0%
Current Year Financials	281	258	92%	281	0	0%

Project Description New Sports Changing Facility at Duntocher.

Project Manager Michelle Lynn/ Craig Jardine

Lead Officer Angela Wilson

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 28-Feb-21

Main Issues / Reason for Variance

Works have commenced on site and installation and ground works will be complete February 2021. These works have been delayed slightly due to the further level 4+ restrictions which came in force in December 2020. Full budget spend anticipated in 2021/22.

Mitigating Action

None required at this time.

Anticipated Outcome

To deliver new sports changing facility.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

22

Infrastructure - Roads

Project Life Financials	3,881	84	0%	3,881	0	0%
Current Year Financials	3,881	84	2%	3,881	0	0%
Project Description	Infrastructure - Roads.					
Project Manager	Hugh Campbell					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works packages now out to Contractor and Roads operations to resume surfacing February, therefore weather permitting, full project spend anticipated.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

23

A813 Road Improvement Phase 2

Project Life Financials	2,325	0	0%	2,325	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	A813 Road Improvement Phase 2.					
Project Manager	Sharron Worthington					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
No issues to report.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						

24

Street lighting and associated electrical infrastructure

Project Life Financials	84	6	7%	84	0	0%
Current Year Financials	84	6	7%	84	0	0%
Project Description	Street lighting and associated electrical infrastructure.					
Project Manager	Hugh Campbell					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works progressing and planned works and budget anticipated to be spent this financial year.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

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25	Invest in "Your Community Initiative"						
	Project Life Financials	880	700	80%	880	0	0%
	Current Year Financials	98	98	100%	98	0	0%
	<p>Project Description</p> <p>Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.</p>						
	Project Manager	Elaine Troup					
	Lead Officer	Peter Barry					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	<p>The Improvement Fund (IF) budget has been rephased to extend to financial year 2022/23. This allows community groups time to develop their projects and where possible source additional funding to match any IF support. The fund has supported a range of capital improvements across West Dunbartonshire including the India Street art-work project delivered in partnership with Central Alexandria Tenants and Residents Association (CATRA), improvements to the Rock Community Church in Castlehill and most recently approval to invest in a project that aims to create a physical link from Whitecrook to connect to the National Cycle Route 754. This project has been led by Centre 81 with engagement with the local community on the potential benefits a new link to the cycle path could provide. A modest contribution from the IF has allowed a significant amount of external funding to be levered into the Whitecrook area. Prior to the COVID-19 pandemic various projects were in the development phase. As we move through recovery, communities may take the opportunity to re-assess their local need. As a result some projects may change or new priorities may come forward. Your Community partners will continue to support communities with their local ambitions and at this time it is hopeful that full current year budget spend will be incurred.</p>						
	Mitigating Action						
	<p>At a recent Your Community Delivery Group meeting the decision was taken to provide local groups with targeted support to develop their funding bids. The aim is to reduce the need to refer back to the applicants for further information and to streamline the process.</p>						
	Anticipated Outcome						
	<p>Full budget spend anticipated albeit later than originally planned.</p>						

26	Integrated Housing Management System - new project 2020/21						
	Project Life Financials	20	1	7%	20	0	0%
	Current Year Financials	10	1	14%	10	0	0%
	Project Description	Development of IHMS system.					
	Project Manager	Graham Watters					
	Lead Officer	Peter Barry					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	21-Mar-22		
	Main Issues / Reason for Variance						
	No issues to report with budget spend anticipated in 2020/21.						
	Mitigating Action						
None required.							
Anticipated Outcome							
Development of IHMS system.							

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	£000	£000	%	£000	£000	%

27	Building Upgrades and H&S - lifecycle & reactive building upgrades							
	Project Life Financials		1,519	1,781	117%	1,519	0	0%
	Current Year Financials		1,519	1,781	117%	2,215	696	46%
	Project Description		Lifecycle and reactive building upgrades.					
	Project Manager		Michelle Lynn/ Craig Jardine					
	Lead Officer		Angela Wilson					
	Project Lifecycle		Planned End Date		31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance							
	Due to COVID-19 restrictions, planned works were delayed, but have now been brought back into programme. Budget is fully allocated and full budget spend anticipated in 2020/21, with acceleration likely required from future years budget.							
	Mitigating Action							
None available at this time.								
Anticipated Outcome								
Full budget spend anticipated.								

28	Exxon City Deal						
	Project Life Financials	34,050	2,194	100%	34,050	0	100%
	Current Year Financials	654	681	104%	834	180	28%
	Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
	Project Manager	Robin Abram/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
	Main Issues / Reason for Variance						
	Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Exxon's commercial deal had been approved by WDC on the 24th June with land transfer agreed and missives concluded. The planning permission in principle (PPIP) application has been approved by WDC planning department. Exxon has agreed with SEPA and WDC-Environmental Health their remediation strategy. WDC and Exxon are now working together on their respective construction programmes to ensure the two phases of works can go ahead unimpeded by the other. Exxon are independently progressing their remediation works which are expected to start Q1 2021. Further to the agreement of missives with Exxon, Officers have instructed the GRIP 4 design work agreed with Network Rail for the Western underpass which has resulted in an increased 2020/21 spend projection, accelerating budget of £0.180m from 2021/22.						
	Mitigating Action						
	Contained within Risk register monitored by Exxon Management Board. Technical reviews are being carried between WDC consultant Stantec and Exxon consultants WSP to assess the ongoing remediation strategy and site activity. WDC Officers are engaged with EXXON representatives in order to assess any programme implications. Exxon will continue discussions with the planning department and SEPA as we progress towards starting on site.						
	Anticipated Outcome						
	Delivery of the project on time and within the increased budget.						

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	£000	£000	%	£000	£000	%

29

Queens Quay District Heating Network

Project Life Financials	20,558	20,336	100%	20,558	0	100%
Current Year Financials	1,530	1,308	85%	1,395	(135)	-9%
Project Description	Queens Quay District Heating Network.					
Project Manager	Robin Abram/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The energy centre shell is complete and has been handed over to WDC. The internal fit out is practically complete with heat now being supplied to Clydebank Care Home, Aurora House, Titan Enterprise Centre and Clydebank Leisure Centre. Negotiation to connect to external customers is underway and this is an ongoing process with future agreements likely in the forthcoming years. Service connections for water, gas, telecoms and electricity to the Energy Centre have been made. The £6m LCITP grant funding has been fully spent. Income is due from Energetics in the form of a rebate for the electrical connection. Internal cost transfer is due from the Energy Centre spend to the ESCo account for the extension of the network. £0.135m is required to be rephased to 2021/22 for retention payment.						
Mitigating Action						
None required						
Anticipated Outcome						
Project will be delivered over original budget.						

30

Capital Contingency Fund

Project Life Financials	0	0	100%	0	0	100%
Current Year Financials	0	0	0%	0	0	0%
Project Description	Contingency budget created from underspends and/or anticipated project savings identified from TCR's.					
Project Manager	N/A					
Lead Officer	N/A					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
N/A						
Mitigating Action						
N/A						
Anticipated Outcome						
N/A						

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	£000	£000	%	£000	£000	%

31	Direct Project Support						
	Project Life Financials	3,502	93	100%	3,910	408	100%
	Current Year Financials	3,502	93	3%	3,910	408	12%
	Project Description	Business support cost such as reallocation of architects and project support at year end.					
	Project Manager	N/A					
	Lead Officer	N/A					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Salary capitalisation expected in 2020/21.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
Direct project support costs allocated as appropriate.							

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Budget Details		Project Life Financials					
		Budget	Spend to Date		Forecast Spend	Forecast Variance	
		£000	£000	%	£000	£000	%
1	Resources Carried Forward						
	Project Life Financials	(7,044)	(136)	2%	(7,044)	0	0%
	Current Year Financials	(187)	0	0%	(138)	49	-26%
	Project Description	These are resources that have been received in previous years relating to Turnberry Homes, Posties Park Sports Hub, Auld Street Bond, Gruggies Burn and Early Years Funding					
	Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance						
	Application of resources is dependent on capital project progressing in year as planned.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	Application of resources held on balance sheet as at 31 March 2020 as appropriate.						
2	General Services Capital Grant						
	Project Life Financials	(76,175)	(33,451)	44%	(76,175)	0	0%
	Current Year Financials	(6,622)	(5,838)	88%	(6,622)	0	0%
	Project Description	This is a general grant received from the Scottish Government in relation to General Services capital spend					
	Project Lifecycle	Planned End Date		31-Mar-26	Forecast End Date		31-Mar-26
	Main Issues / Reason for Variance						
	General services capital grant is anticipated to be received as forecast.						
	Mitigating Action						
	None required at this time						
	Anticipated Outcome						
	General services capital grant is anticipated to be received as forecast.						
3	Ring Fenced Government Grant Funding						
	Project Life Financials	(47,406)	(6,708)	14%	(44,708)	2,698	-6%
	Current Year Financials	(13,110)	(5,267)	40%	(4,279)	8,831	-67%
	Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
	Project Lifecycle	Planned End Date		31-Mar-26	Forecast End Date		31-Mar-26
	Main Issues / Reason for Variance						
	Application of resources is dependent on capital project progressing in year as planned.						
	Mitigating Action						
	Mitigating actions are detailed within the appropriate status updates.						
	Anticipated Outcome						
	Application of resources as appropriate.						
4	Match Funding / Other Grants and Contributions						
	Project Life Financials	(18,754)	(8,977)	48%	(17,585)	1,169	-6%
	Current Year Financials	(4,590)	(101)	2%	(3,485)	1,105	-24%
	Project Description	This is match funding from various bodies with the main funding being anticipated for Levensgrove Park, Posties Park and Clydebank Community Sports Hub					
	Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance						
	Application of resources is dependent on capital project progressing in year as planned.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Match funding received.						

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7	CFCR						
	Project Life Financials	(212)	(656)	309%	(732)	(520)	245%
	Current Year Financials	(76)	0	0%	(76)	0	0%
	Project Description	This is capital spend which is funded by revenue budgets					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	CFCR in 2020/21 relates to Tennis Courts with Sports Facilities Upgrades.						
	Mitigating Action						
	None required at this time						
	Anticipated Outcome						
	CFCR applied to relevant capital project.						