

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
SUMMARY

APPENDIX 1

PERIOD END DATE

31 July 2021

Department Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid*	Underlying Variance excluding covid
	£000	£000	£000	£000	%		£000
Resources	5,270	4,031	5,250	(20)	0%	↑	(17)
Regulatory and Regeneration	2,993	1,357	3,117	124	4%	↓	222
People & Technology	6,574	2,850	6,568	(6)	0%	↑	(30)
Citizens, Culture and Facilities	16,962	5,766	16,779	(183)	-1%	↑	(27)
Education, Learning and Attainment	103,679	35,120	104,736	1,057	1%	↓	906
Roads and Neighbourhood	13,724	4,796	14,084	360	3%	↓	414
Housing and Employability	4,443	532	4,461	18	0%	↓	20
Supply, Distribution and Property	(2,645)	20	(2,669)	(24)	1%	↑	(7)
Miscellaneous Services	5,189	2,878	5,299	110	2%	↓	(21)
Loan Charges	9,048	3,016	9,048	0	0%	→	0
Capital Receipts used to fund Loan Charges	(2,524)	(190)	(2,524)	0	0%	→	0
Requisition (VJB)	750	250	750	0	0%	→	0
Requisition (SPT)	1,632	544	1,632	0	0%	→	0
Requisition (CJP)	1,694	565	1,694	0	0%	→	0
Requisition (HSCP)	72,426	24,142	72,426	0	0%	→	0
Non GAE Allocation	(7,293)	(2,431)	(7,293)	0	0%	→	0
Net Covid position*	6,460	91	5,001	(1,459)	-23%	→	(1,459)
Total Expenditure	238,380	83,337	238,358	(22)	0%	↑	(0)
Council Tax/CT Replacement Scheme	(37,053)	(12,608)	(37,053)	0	0%	→	0
Revenue Support Grant/ NDR	(193,854)	(88,312)	(193,854)	0	0%	→	0
Covid Funding (in year and earmarked from 2020/21)*	(6,460)	(1,972)	(6,460)	0	0%	→	0
Use of Reserves	(1,013)	(338)	(1,013)	0	0%	→	0
Total Resources	(238,380)	(103,230)	(238,380)	0	0%	→	0
Net Expenditure	0	(19,893)	(22)	(22)	-0.01%	↑	(0)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
RESOURCES SUMMARY

APPENDIX 2

PERIOD END DATE

31 July 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Audit	150	100	116	(34)	-23%	0	(34)
Central Administration Support	2,437	740	2,403	(34)	-1%	(1)	(33)
Finance	1,363	512	1,364	1	0%	(1)	2
Rent Rebates & Allowances	(260)	2,004	(260)	0	0%	0	0
Revenues & Benefits	2,030	974	2,059	29	1%	(1)	30
Finance Business Centre	304	84	302	(2)	-1%	(0)	(2)
Cost of Collection of Rates	41	(285)	26	(15)	-37%	(14)	(1)
Cost of Collection of Council Tax	(795)	(98)	(760)	35	-4%	0	35
Total Net Expenditure	5,270	4,031	5,250	(20)	0%	(17)	(3)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
REGULATORY AND REGENERATION SUMMARY

APPENDIX 2

PERIOD END DATE

31 July 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Democratic and Registration Service	741	237	768	27	0	↓	43	(16)
Environmental Health	676	201	634	(42)	(0)	↑	49	(91)
Licensing	72	48	78	6	0	↓	(1)	7
Legal Services	967	325	948	(19)	(0)	↑	(2)	(17)
Planning	452	187	602	150	0	↓	139	11
Economic Development	85	359	87	2	0	↓	(5)	7
Total Net Expenditure	2,993	1,357	3,117	124	0	↓	222	(98)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
PEOPLE AND TECHNOLOGY

APPENDIX 2

PERIOD END DATE

31 July 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance		Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%		£000	£000
Transactional Services	696	226	698	2	0%	↓	(0)	2
Human Resources (including risk)	1,300	371	1,286	(14)	-1%	↑	0	(14)
Information Services	4,296	2,156	4,303	7	0%	↓	(30)	37
Change Support	282	97	281	(1)	0%	↑	(0)	(1)
Total Net Expenditure	6,574	2,850	6,568	(6)	0%	↑	(30)	24

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
CITIZENS, CULTURE AND FACILITIES

APPENDIX 2

PERIOD END DATE

31 July 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
	£000	£000	£000	£000	%	£000	£000
Communications & Marketing	313	104	318	5	2%	0	5
Citizen Services	1,270	370	1,259	(11)	-1%	(24)	13
Performance & Strategy	303	80	303	0	0%	0	0
Libraries, Museums, Culture	1,751	481	1,800	49	3%	38	11
Arts and Heritage	384	99	376	(8)	-2%	(9)	1
Office Accommodation	1,512	234	1,430	(82)	-5%	(55)	(27)
Clydebank Town Hall	339	56	354	15	4%	16	(1)
Catering Services	3,938	1,164	3,927	(11)	0%	0	(11)
Building Cleaning	1,681	644	1,573	(107)	-6%	0	(107)
Building Cleaning PPP	(303)	(135)	(301)	2	-1%	0	2
Facilities Assistants	2,012	572	1,976	(36)	-2%	13	(49)
Facilities Management	344	90	350	7	2%	0	7
Leisure Management	3,410	2,006	3,410	0	0%	0	0
Events	9	0	3	(6)	-67%	(6)	(0)
Total Net Expenditure	16,962	5,766	16,779	(183)	-1%	(27)	(156)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
EDUCATION, LEARNING AND ATTAINMENT

APPENDIX 2

PERIOD END DATE

31 July 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Primary Schools	29,573	9,335	29,742	169	1%	↓	105	64
Secondary Schools	29,374	9,580	29,659	285	1%	↓	313	(28)
Specialist Educational Provision	17,109	5,305	17,708	599	4%	↓	488	111
Psychological Services	508	166	508	0	0%	→	0	0
Sport Development / Active Schools	629	131	629	0	0%	→	0	0
Early Education	8,563	4,444	8,552	(11)	0%	↑	0	(11)
PPP	14,627	5,330	14,626	(1)	0%	↑	0	(1)
Creative Arts	566	242	566	0	0%	→	0	0
Curriculum for Excellence	204	36	204	0	0%	→	0	0
Central Admin	364	93	362	(2)	-1%	↑	0	(2)
Workforce CPD	338	91	336	(2)	-1%	↑	0	(2)
Performance & Improvement	452	153	450	(2)	0%	↑	0	(2)
Education Development	1,372	214	1,394	22	2%	↓	0	22
Raising Attainment - Primary	0	0	0	0	0%	→	0	0
Raising Attainment - Secondary	0	0	0	0	0%	→	0	0
Pupil Equity Fund (including LAC PEF)	0	0	0	0	0%	→	0	0
Total Net Expenditure	103,679	35,120	104,736	1,057	1%	↓	906	151

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
ROADS AND NEIGHBOURHOOD

APPENDIX 2

PERIOD END DATE

31 July 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
Service Summary	£000	£000	£000	£000	%	£000	£000
Roads Operations	0	0	0	0	0%	→	0
Roads Services	2,803	1,342	2,808	5	0%	↓	0
Transport, Fleet & Maintenance Services	(555)	(294)	(519)	36	-6%	↓	34
Grounds Maintenance & Street Cleaning Client	7,360	2,453	7,360	0	0%	→	0
Outdoor Services	181	(36)	161	(19)	-11%	↑	(19)
Burial Grounds	(127)	(159)	(164)	(36)	28%	↑	(36)
Crematorium	(984)	(233)	(1,029)	(44)	4%	↑	(44)
Waste Services	7,490	2,801	7,915	425	6%	↓	380
Depots	0	75	0	0	0%	→	0
Ground Maintenance & Street Cleaning Trading A/c	(2,443)	(1,152)	(2,449)	(6)	0%	↑	0
Total Net Expenditure	13,724	4,796	14,084	361	3%	↓	414

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
HOUSING AND EMPLOYABILITY

APPENDIX 2

PERIOD END DATE

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Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
	£000	£000	£000	£000	%	£000	£000
Working 4 U	2,769	(93)	2,765	(4)	0%	0	(4)
Communities	867	268	867	0	0%	0	0
Homeless Persons	322	247	339	17	5%	20	(3)
Private Sector housing	39	13	39	0	0%	0	0
Anti Social Behaviour	446	97	451	5	1%	0	5
Total Net Expenditure	4,443	532	4,461	18	0%	20	(2)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
SUPPLY, DISTRIBUTION AND PROPERTY

APPENDIX 2

PERIOD END DATE

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Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid	
Service Summary	£000	£000	£000	£000	%	£000	£000	
Housing Maintenance Trading A/c	(1,400)	(83)	(1,407)	(7)	1%	↑	(7)	0
Housing Asset and Investment	83	10	30	(53)	-64%	↑	0	(53)
Corporate Assets and Capital Investment Programme	(2,415)	(559)	(2,392)	23	-1%	↓	0	23
Procurement	519	281	513	(6)	-1%	↑	0	(6)
Corporate Asset Maintenance	(266)	(96)	(267)	(1)	0%	↑	0	(1)
Private Sector Housing Grants	78	99	80	2	3%	↓	0	2
Consultancy Services	756	368	774	18	2%	↓	0	18
Total Net Expenditure	(2,645)	20	(2,669)	(24)	1%	↑	(7)	(17)

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
MISCELLANEOUS

APPENDIX 2

PERIOD END DATE

31 July 2021

Service / Subjective Summary	Total Budget	Spend to Date	Projected Spend	Variance	Annual RAG Status	Net Variance attributable to covid	Underlying Variance excluding covid
	£000	£000	£000	£000	%	£000	£000
Sundry Services	2,871	2,109	2,996	125	4%	0	125
Members Allowances, etc	612	196	600	(12)	-2%	(8)	(4)
European Employability	510	170	510	0	0%	0	0
Chief Executive, Directors and Strategic Leads	1,196	403	1,193	(3)	0%	(13)	10
Total Net Expenditure	5,189	2,878	5,299	110	2%	(21)	131

YEAR END DATE

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Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%

Regulatory and Regeneration

Planning	452	602	150	33%	↓
Service Description	This Service provides Building & Planning services				
Main Issues / Reason for Variance	The main reason for the adverse variance is that income is lower than budgeted due to cancelled or delayed building projects, due to Covid 19. Two further variances are occurring with Employee costs favourable due to staff vacancies and Payments to Other Bodies adverse by a similar amount due the anticipated cost of an ongoing legal case which is not budgeted.				
Mitigating Action	No action required				
Anticipated Outcome	Overspend is anticipated				

Citizens, Culture and Facilities

Office Accommodation	1,512	1,430	(82)	-5%	→
Service Description	Provision of Shared Office Accommodation				
Main Issues / Reason for Variance	Projection for electricity is lower as buildings are not yet open to capacity; postage is lower and also the window cleaning contract has come back much lower than budgeted.				
Mitigating Action	None required				
Anticipated Outcome	Underspend is anticipated				

Building Cleaning	1,681	1,573	(107)	-6%	↑
Service Description	This service provides cleaning services across all council buildings				
Main Issues / Reason for Variance	The reason for the favourable variance is the number of ongoing vacancies				
Mitigating Action	None required at present				
Anticipated Outcome	Underspend likely				

Education , Learning and Attainment

Primary Schools	29,573	29,742	169	1%	↓
Service Description	This service area includes all Primary Schools.				
Main Issues / Reason for Variance	The main reason behind the overspend in employee costs (£60k) is unbudgeted maternity pay. In addition, there are adverse variances against both school meals income (£84k) and school lets (£20k) both of which are covid-related.				
Mitigating Action	Budgets will be closely monitored but little can be done directly to the causes of the variance				
Anticipated Outcome	An overspend is anticipated				

YEAR END DATE

31 July 2021

Budget Details	Variance Analysis				RAG Status
	Total Budget	Projected Spend	Variance		
	£000	£000	£000	%	
Secondary Schools	29,374	29,659	285	1%	↓
Service Description	This service area includes all Secondary Schools.				
Main Issues / Reason for Variance	Income from school lets and from school meals is forecast to be considerably less due to continuing covid issues - most lets income comes in April to September and to date is negligible (£117k adverse) ; school meals income is running at half what would normally be expected (£196k adverse). It has been assumed that school meal income begins to recover from August. The remainder of the variance is attributable to the school bus contract not being reinstated in full following a recurring variance deduction albeit there is a favourable variance in employee costs due to some APT&C vacancies.				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend. School meals income depends on higher uptake from August.				
Anticipated Outcome	An overspend primarily because of income not being achieved				
Specialist Educational Provision	17,109	17,708	599	4%	↓
Service Description	This service area covers all ASN Services.				
Main Issues / Reason for Variance	The principal reason for the overspend is ongoing high demands on the residential placements budget (£620k) partly caused by covid-related mental health pressures. The number of placements has risen by 27% since the budget was set and by almost one-third compared with pre-pandemic levels. In addition the budget was not increased in anticipation of framework increases - these increases varied from 4% to 17% and are applicable from May 2021.				
Mitigating Action	Management will continue to review the service and take action where appropriate to minimise the overspend.				
Anticipated Outcome	An overspend is anticipated given the pressures on the residential budget				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 July 2021

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%
Roads and Neighbourhood				

Waste Services	7,490	7,915	425	6%	↓
Service Description	Waste Collection and Refuse disposal services				
Main Issues / Reason for Variance	There has been a general increase in household rubbish related to home working. There has also been increased costs from recycling contractor due to higher levels of contaminated loads which attract higher rate for processing. In addition there is an adverse variance against income from collections following the permanent closure of a number of premises.				
Mitigating Action	It is expected that once the work from home advice is lifted then the volume of rubbish will decrease again - this assumption has been built into the projected spend. Also the service has commenced with a communication strategy reminding residents of how to correctly recycle to reduce contaminated recycling loads				
Anticipated Outcome	Overspend anticipated				

Supply, Distribution and Property

Housing Asset and Investment	83	30	(53)	-64%	↑
Service Description	This service manages capital investment across council and private sector housing stock.				
Main Issues / Reason for Variance	Vacant posts are being held pending service restructure. The vacancies have no impact on service delivery.				
Mitigating Action	None Required				
Anticipated Outcome	Small surplus at year end				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2021/22
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 July 2021

Budget Details	Variance Analysis			
	Total Budget	Projected Spend	Variance	RAG Status
	£000	£000	£000	%
Miscellaneous				

Sundry Services	2,871	2,996	125	4%	↓
Service Description	This service area budgets for non departmental specific costs such as pensions costs, external grants and elderly welfare payments, external audit fees and insurance costs. The service heading also holds a number of general savings options which have still to be fully allocated.				
Main Issues / Reason for Variance	The main variances within this service include insurance costs anticipated (due to the level of excesses anticipated) and anticipated property costs of vacant buildings (HSCP properties).				
Mitigating Action	Management will continue to monitor and maximise actions taken to achieve a level of savings, where appropriate.				
Anticipated Outcome	An overall underspend is anticipated				

Other

Net Covid position*	6,460	5,001	(1,459)	-23%	↑
Service Description	This represents the funding from Scottish Government specifically for covid and additional spend identified outwith specific Council Services				
Main Issues / Reason for Variance	The favourable variance is funding service related covid costs				
Mitigating Action	Management will continue to monitor and maximise actions taken to achieve a level of savings, where appropriate.				
Anticipated Outcome	Any favourable variance will be fully offset by covid adverse variances within services				

WEST DUNBARTONSHIRE COUNCIL
MONITORING OF EFFICIENCIES AND MANAGEMENT ADJUSTMENTS 2021/22

Appendix 4

Efficiency reference	Efficiency Detail	Strategic Lead Area	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
MA1	Review of service provision	Resources	105,000	105,000	-	This has been fully achieved
MA2	Move CCTV monitoring in-house	Housing & Employability	20,000	20,000	-	This has been fully achieved
SNP budget item	Free school meals to follow National Policy	Education	1,338,000	1,338,000	-	This has been fully achieved
SNP budget item	HSCP Saving	n/a	260,000	260,000	-	The requisition has been reduced
SNP budget item	Use of capital receipts	n/a	895,000	895,000	-	Current projections suggest this will be achieved
SNP budget item	General Efficiency target	n/a	250,000	250,000	-	This has been fully allocated
SNP budget item	Capitalise Zero Carbon Fund	n/a	344,000	344,000	-	The fund has been transferred
			3,212,000	3,212,000	-	

APPENDIX 5

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[illegible]

APPENDIX 6

31 July 2021

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2	Replace existing main hall Air Handling unit at Clydebank Town Hall						
	Project Life Financials	85	0	0%	85	0	0%
	Current Year Financials	83	0	0%	3	(81)	-97%
	Project Description	Replace existing main hall Air Handling unit at Clydebank Town Hall.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hissett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Survey and works suspended due to Covid. A consultant has been appointed and designs will be completed prior to December.						
	Tender will be procured this financial year, with works being carried out 2022/23.						
	Mitigating Action						
	Consultant to be appointed in 2021/22 and design completed .						
	Anticipated Outcome						
	Design to be completed in 2021/22 with physical works being carried out in 2022/23.						

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4	Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing						
	Project Life Financials	290	63	22%	290	0	0%
	Current Year Financials	207	0	0%	0	(207)	-100%
	Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	28-Feb-23		
	Main Issues / Reason for Variance						
	Due to delays caused by COVID the works needed to be retendered which means the project will be delayed until 2022/23						
	Mitigating Action						
	All works to be complete in one tender package.						
	Anticipated Outcome						
	All works to be completed next financial year 2022/23.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 July 2021

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

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Energy Projects quick wins

Project Life Financials	80	3	4%	80	0	0%
Current Year Financials	77	0	0%	31	(46)	-60%
Project Description	Spend to Save projects.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Works delayed due to COVID-19 restrictions and site access issues. A number of orders have been raised and Officers anticipate that 40% of this budget will be spent in 2021/22 with the balance to be rephased to 2022/23.						
Mitigating Action						
None available at this time						
Anticipated Outcome						
Anticipate 40% spend. Rest suspended to 2022/23.						

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Automatic Meter Readers

Project Life Financials	55	22	41%	55	0	0%
Current Year Financials	33	0	0%	25	(8)	-24%
Project Description	Automatic Meter Readers.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Current water AMR contract expires in February 2022. 31 devices costing approx. £23-31K are required. A review of all AMR will be conducted to establish additional meters needing replaced. Due to issues with cable installations and access it is anticipated that not all works will be completed this financial year and will need to be reprofiled into 2022/23.						
Mitigating Action						
Opportunities to mitigate are limited dependant on access to sites, hence requirement to suspend some works to next year.						
Anticipated Outcome						
Some electricity meter works suspended to next financial year.						

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Urinal Controls

Project Life Financials	45	27	59%	45	0	0%
Current Year Financials	18	0	0%	10	(8)	-45%
Project Description	Urinal Controls.					
Project Manager	Steven Milne/ John McKenna					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
All supplier works were suspended to June due to COVID-19 restrictions and as a result of the delay, prioritisation of resources, and on-going site access restrictions, it is expected approximately £0.008m of the budget is required to be rephased to 2022/23.						
Mitigating Action						
None required						
Anticipated Outcome						
£0.01m spend in 2021/22.						

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
ANALYSIS OF PROJECTS AT RED ALERT STATUS

APPENDIX 6

PERIOD END DATE

31 July 2021

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

8	Water Meter Downsize					
	Project Life Financials	16	6	39%	16	00%
	Current Year Financials	10	0	0%	5	(5)-49%
	Project Description	Water Meter Downsize.				
	Project Manager	Steven Milne/ John McKenna				
	Chief Officer	Peter Hessett				
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-May-22	
Main Issues / Reason for Variance						
Actual costs of downsizing meters were considerably less than budgeted for in previous years hence variance. The remaining budget will be used for remaining outstanding meters.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Delivery of project within budget.						

9	Upgrade obsolete heating controls (BEMS) across Council estate						
	Project Life Financials	160	0	0%	160	0	0%
	Current Year Financials	80	0	0%	0	(80)	-100%
	Project Description	Upgrade obsolete heating controls (BEMS) across Council estate.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance							
Site access and works had been suspended due to COVID-19 restrictions. Tender documentation ongoing with site visits needed to clarify items. Works to occur during non heating season next financial year.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Works complete in 2022/23.							

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Queens Quay District Heating Network						
Project Life Financials	21,458	21,681	101%	21,618	160	1%
Current Year Financials	0	223	0%	160	160	0%
Project Description	Queens Quay District Heating Network.					
Project Manager	Robin Abram/ Craig Jardine					
Chief Officer	Peter Hesselst					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
<p>The energy centre shell is complete and has been handed over to WDC. The internal fit out is complete with heat now being supplied to Clydebank Care Home, Aurora House, Titan Enterprise Centre and Clydebank Leisure Centre. The additional costs resulting in the reported overspend are associated with extensions to the scope of the project.</p>						
Mitigating Action						
None available.						
Anticipated Outcome						
Project will be delivered over original budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

12 **District Heating Network Expansion**

Project Life Financials	11,000	0	0%	11,000	0	0%
Current Year Financials	3,600	0	0%	1,500	(2,100)	-58%

Project Description District Heating Network Expansion.

Project Manager Robin Abram/ Craig Jardine

Chief Officer Peter Hissett

Project Lifecycle Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

Network expansion to GJNH (Golden Jubilee National Hospital) will commence pending positive commercial discussions with GJNH. At this time it is estimated that £1.5m of the budget will be spent with £2.1m required to be rephased to 2022/23 on account of the continuing discussions and expected future confirmation by the GJNH board approving the connection proposal to the Queens Quay District Heating Network.

Mitigating Action

None available at this time.

Anticipated Outcome

Project will be delivered on budget.

13 **Heritage Capital Fund**

Project Life Financials	4,000	312	8%	4,000	0	0%
Current Year Financials	2,537	(0)	0%	0	(2,537)	-100%

Project Description Heritage Capital Fund.

Project Manager Michelle Lynn/ Sarah Christie

Chief Officer Malcolm Bennie

Project Lifecycle Planned End Date 31-Mar-23 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

Works had been delayed due to COVID-19 restrictions, however are now on revised schedule to complete by March 2023. Spend in 2021/22 is expected to be minimal and budget at this time is expected to be rephased to 2022/23.

Mitigating Action

None available at this time.

Anticipated Outcome

Project to be delivered on budget and within revised timescale.

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New Sports Changing Facility Dumbarton West (Old OLSP site)						
Project Life Financials	350	9	2%	350	0	0%
Current Year Financials	341	0	0%	0	(341)	-100%
Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance						
Planning permission has been submitted. New build will be in conjunction with developers site and awaiting confirmation of a start date for same. Project cannot commence until planning application has been approved and delays on application and granting, has been in relation to discussions with the adjacent developer, consultation with roads in relation to onsite parking and impact on adjacent site. Following granting of planning permission a timeline will be issued and a further update provided. It is therefore expected at this time that the budget will likely have to be rephased to 2022/23.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To deliver new sports changing facility.						

15	New Sports Changing Facility at Duntocher						
	Project Life Financials	344	382	111%	382	38	11%
	Current Year Financials	0	38	0%	38	38	0%
	Project Description	New Sports Changing Facility at Duntocher					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Project complete over budget due to ground conditions on site. Final costs now charged and project reporting an overspend of £0.038m.						
	Mitigating Action						
	None available at this time.						
	Anticipated Outcome						
	To deliver new sports changing facility.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

16 New Westbridgend Community Centre

Project Life Financials	675	65	10%	675	0	0%
Current Year Financials	610	0	0%	25	(585)	-96%

Project Description New Westbridgend Community Centre

Project Manager Michelle Lynn/ Craig Jardine

Chief Officer Angela Wilson

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

Planning Permission received and currently working on internal room layouts to confirm overall budget required to complete project. Previous delays, include application for planning permission which Officers elongated due to requirement to go to design panel, and delays in additional information being able to be provided to Planning due to site visits not being able to be carried out because of COVID-19 restrictions. Currently room layouts are being discussed with the group, this will then able to allow a review of costs to minimise the additional budget required to complete the project. Previously it was advised that the original budget allocation did not take into ground condition costs and any implications required following discussions with planning – until this process is complete Officers have not been able to request additional budget. At this time it is estimated that only £0.025m of the budget will be required this year with £0.585m required to be rephased to 2022/23.

Mitigating Action

None available at this time.

Anticipated Outcome

New build community facility.

17 Allotment Development

Project Life Financials	400	31	8%	400	0	0%
Current Year Financials	370	0	0%	100	(270)	-73%

Project Description To develop an allotment site.

Project Manager Ian Bain

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Dec-22

Main Issues / Reason for Variance

A Site investigation report has identified that Townend Road can only be developed with raised beds. The project will now be developed on this basis and Officers will work to available budget. Sites at Dillichip Loan and Dumbarton Common are also being considered for development as food growing sites.

Mitigating Action

None required.

Anticipated Outcome

3 new allotment sites with 150 plots.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

18 Vale of Leven Cemetery Extension

Project Life Financials	817	263	32%	817	0	0%
Current Year Financials	652	99	15%	352	(300)	-46%
Project Description	Extension of existing cemetery in Vale of Leven.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date		31-Mar-22	Forecast End Date		30-Sep-22

Main Issues / Reason for Variance

Legal issues with purchase of land have now been resolved. Project is now being developed for tendering, with project completion expected 30 September 2022. It is anticipated that £0.352m will be spent this financial year with £0.300m required to be repaid to 2022/23.

Mitigating Action

None required at this time.

Anticipated Outcome

Extension to existing cemetery providing a sustainable burial environment.

19 AV Equipment - Education

Project Life Financials	1,110	145	13%	1,110	0	0%
Current Year Financials	443	18	4%	126	(317)	-72%
Project Description	Purchase of AV Equipment for Education.					
Project Manager	David Jones/ Julie McGrogan					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date		31-Mar-29	Forecast End Date		31-Mar-29

Main Issues / Reason for Variance

Project expenditure expected to commence with return of schools in August after summer recess. At the moment £0.126m of the budget is confirmed will spend in 2021/22, with a project review planned for July/ August after which a revised forecast will be advised. For the time being however, the confirmed £0.126m is forecast, with £0.317m possibly required to be repaid to 2022/23.

Mitigating Action

None available at this time.

Anticipated Outcome

Purchase of AV Equipment for Education.

20 Kilpatrick School - New Build

Project Life Financials	10,950	11,067	101%	11,067	117	1%
Current Year Financials	0	117	0%	117	117	0%
Project Description	Design and build of construction of Additional Support Needs School.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Chief Officer	Laura Mason					
Project Lifecycle	Planned End Date		31-Mar-21	Actual End Date		09-Aug-17

Main Issues / Reason for Variance

The Final Account has been agreed with final payment now paid. Project was physically complete August 2017 with retentions now fully paid, Making Good Defects Certificate issued.

Mitigating Action

None required at this time.

Anticipated Outcome

Project complete albeit over budget.

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[illegible]

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1 **Valuation Joint Board - Requisition of ICT Equipment**

Project Life Financials	3	0	0%	3	0	0%
Current Year Financials	3	0	0%	3	0	0%

Project Description Acquisition of a claims/incident management system supported by an electronic document management system.

Project Manager David Thomson

Chief Officer David Thomson

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

The purchase of laptops and PCs have been delayed due to issues with the approved supplier, however project has been delayed further due to resources being directed to more prioritised work. This has effected the forecast end date and works therefore were rescheduled to 2021/22. It is hopeful budget can be utilised with final budget spend forecast in 2021/22.

Mitigating Action

None available at this time.

Anticipated Outcome

Requisition re ICT Equipment.

2 **Making Tax Digital**

Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	40	0	0%

Project Description Making Tax Digital.

Project Manager Karen Shannon

Chief Officer Stephen West

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

Making Tax Digital guidance has changed since bid submitted. Officers are continuing to reassess WDC plans for Making Tax Digital to ensure that the Council remains compliant. Digital linking of data on our excel spreadsheets has been completed in preparation of the next phase launch.

Mitigating Action

None required at this time.

Anticipated Outcome

WDC compliance with HMRC Making Tax Digital.

3 **Payment Card Industry Data Security Standard (PCIDSS)**

Project Life Financials	30	0	0%	30	0	0%
Current Year Financials	30	0	0%	30	0	0%

Project Description Module would ensure that WDC were compliant with the current requirements of PCIDSS for card payments without the need for numerous costly workarounds

Project Manager Karen Shannon

Chief Officer Stephen West

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-23

Main Issues / Reason for Variance

Project initiation meeting completed and project plan agreed with a Go Live Date 15 Dec 2021. Thereafter PCIDSS module can commence. This project will need to be reviewed in light of the revised workstyle exercise and is therefore not likely to be completed until 2022/23, however at this time full budget spend forecast in 2021/22 for time being.

Mitigating Action

None required at this time.

Anticipated Outcome

Upgraded version with PCI compliant telephone payment system.

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5	Enhancements to Cash Receipting System						
	Project Life Financials	40	0	0%	40	0	0%
	Current Year Financials	40	0	0%	40	0	0%
	Project Description	To enhance the cash receipting system in the way payments are made and allocated to back office by increasing the level of security that is required for online payments made by customers					
	Project Manager	Karen Shannon					
	Chief Officer	Stephen West					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-23		
	Main Issues / Reason for Variance						
	Mandatory Security Upgrade commenced with a Go Live date of September 2021 for online payments.						
	Mitigating Action						
None required at this time.							
Anticipated Outcome							
Enhancements to the cash receipting system including PCI compliant telephone payment system.							

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Agresso development						
Project Life Financials	30	0	1%	30	0	0%
Current Year Financials	30	0	0%	30	0	0%
Project Description		2020/21 bid is to carry out an upgrade of Agresso which was last upgraded in 2015. Requirement to upgrade is to maintain level of support available from Unit 4 who have advised that support for older versions of the system is being reduced.				
Project Manager		Adrian Gray				
Chief Officer		Stephen West				
Project Lifecycle		Planned End Date	31-Mar-22	Forecast End Date	28-Feb-22	
Main Issues / Reason for Variance						
Agresso development plans to be implemented in 2021/22, full budget spend anticipated.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Development of Agresso system later than originally anticipated but within original budget.						

Legal Case Management System						
Project Life Financials	33	0	0%	33	0	0%
Current Year Financials	33	0	0%	33	0	0%
Project Description	Legal Case Management System					
Project Manager	Alan Douglas					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Budget has been rephased from 2020/21. The project could not proceed as originally planned as Officers are required to access the office and hardware the system will run on and COVID-19 restrictions have prevented this. Tenders had been held, however the project may have to go back out to tender following the upgrade to Microsoft 365. Legal will discuss with ICT in the coming months, however it is still hoped project will be complete on budget and in this financial year.						
Mitigating Action						
Legal to discuss impact of Microsoft 365 with ICT.						
Anticipated Outcome						
Project to be completed in 2021/22 assuming return to office and with the support of ICT.						

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	£000	£000	%	£000	£000	%
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Project Life Financials	53	0	0%	53	0	0%
Current Year Financials	20	0	0%	20	0	0%

Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24
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Recruitment for trainee solicitor underway. Anticipated that the budget will be fully spent.

None required at this time.

Solicitor support for Capital Projects, with full budget spend.

Project Life Financials	10	8	81%	10	0	0%
Current Year Financials	2	0	0%	2	0	0%

Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Jun-21
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Final balance of budget repensed from 2021/22 as project could not complete in 2021/22 due to COVID-19 restrictions. Quotes have been obtained for a further 20 call blocker devices for instillation in the homes of vulnerable residents so protecting them from telephone scams, which will utilise the remaining budget.

None required at this time.

To protect WDC's most vulnerable residents from phone calls from which they may fall victim of hard selling techniques, scams and other frauds.

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	£000	£000	%	£000	£000	%

10	Antonine Wall Heritage Lottery Fund						
	Project Life Financials	10	0	0%	10	0	0%
	Current Year Financials	10	0	0%	10	0	0%
	Project Description	Antonine Wall Heritage Lottery Fund.					
	Project Manager	Pamela Clifford					
	Chief Officer	Peter Hissett					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	No issues identified. Budget spend anticipated.						
	Mitigating Action						
None Required.							
Anticipated Outcome							
Preservation of Historic Site.							
11	Solar Panel Installation						
	Project Life Financials	135	16	12%	135	0	0%
	Current Year Financials	119	0	0%	113	(6)	-5%
	Project Description	Installation of Solar Panels on Council buildings.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hissett					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Oct-21		
	Main Issues / Reason for Variance						
	Works to be initiated this month.						
	Mitigating Action						
Contractor to meet on site this week and submit program of works.							
Anticipated Outcome							
Complete works by October 2021.							
12	Replace failed heating controls/valves & recommission						
	Project Life Financials	20	13	66%	20	0	0%
	Current Year Financials	19	13	65%	20	1	3%
	Project Description	Replace failed heating controls/valves & recommission.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hissett					
	Project Lifecycle	Planned End Date	31-Mar-22	Actual End Date	30-Apr-21		
	Main Issues / Reason for Variance						
	Further works pending, awaiting contractors quote. Expect full budget spend.						
	Mitigating Action						
None required.							
Anticipated Outcome							
Delivery of project within budget and on time.							

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14	Oil to Gas Conversion						
	Project Life Financials	187	115	62%	187	0	0%
	Current Year Financials	72	0	0%	72	(0)	0%
	Project Description	Oil to Gas Conversion in council buildings.					
	Project Manager	Steven Milne/ John McKenna					
	Chief Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Aug-21		
	Main Issues / Reason for Variance						
	Braehead Boiler plant has been completed other works ongoing to complete August 21.						
	Mitigating Action						
None Required.							
Anticipated Outcome							
Works complete in 2021/22-full spend.							

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

15

Regeneration/Local Economic Development

Project Life Financials	1,188	177	15%	1,188	0	0%
Current Year Financials	1,188	177	15%	1,188	0	0%
Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire , aligned to the Economic Strategy. External funding will be sought to maximise opportunities for redevelopment of these sites.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Estimated spend in 2021/22 the projects across West Dunbartonshire Town Centres and strategic sites will largely be on track, with the exception of the projects that continue to be influenced with factors outwith the Council's control, however at this time full budget spend anticipated.						
Mitigating Action						
None required.						
Anticipated Outcome						
Improved town centres and strategic sites across West Dunbartonshire.						

16

Regeneration Fund

Project Life Financials	9,782	4,688	48%	9,782	0	0%
Current Year Financials	1,299	136	10%	1,398	99	8%
Project Description	Funding to implement major regeneration projects linked to community charrettes.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Projects on track and budget spend anticipated. Budget may have to be accelerated from 2022/23 if Glencairn House progresses this financial year as planned, however further updates will be provided as year progresses.						
Mitigating Action						
Programme management approach to delivery.						
Anticipated Outcome						
Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.						

17

Town Centre Fund

Project Life Financials	1,166	580	50%	1,166	0	0%
Current Year Financials	593	7	1%	593	0	0%
Project Description	Scottish Government funding to help improve local town centres.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Chief Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Projects in Dumbarton and Clydebank now complete with remaining Town Centre Fund budget to be spent on delivery of the Alexandria projects. Budget spend and project completion expected in 2021/22.						
Mitigating Action						
None required.						
Anticipated Outcome						
Regenerated Town Centre's.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

18 Place Based Investment Programme

Project Life Financials	780	0	0%	780	0	0%
Current Year Financials	780	0	0%	780	0	0%

Project Description Scottish Government Funding to establish a Place-Based Investment Programme to ensure that all place based investments are shaped by the needs and aspirations of local communities.

Project Manager Gillian McNamara/ Michael McGuinness

Chief Officer Peter Hessett

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

New Scottish Government funding to benefit local communities. Project spend subject to IRED decision at September IRED committee.

Mitigating Action

None required.

Anticipated Outcome

Place-based improvements that advance Scottish Government's priorities of 20 min neighbourhoods and carbon zero.

19 Clydebank Can On The Canal

Project Life Financials	747	0	0%	747	0	0%
Current Year Financials	747	0	0%	747	0	0%

Project Description New activities centre in Clydebank Town Centre.

Project Manager Gillian McNamara/ Michael McGuinness

Chief Officer Peter Hessett

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 30-Jun-23

Main Issues / Reason for Variance

New funding from Scottish Government, Regeneration Capital Grant Fund (RCGF) to construct an activities centre in Clydebank. Construction expected from quarter 4 will account for the majority of spend, with some site costs prior to that. Full capital grant spend expected to be incurred with a contribution from the recurring Local Economic Development budget in 2022/23 required to complete the project in 2022/23.

Mitigating Action

None required.

Anticipated Outcome

New community-run activities centre in Clydebank Town Centre.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

20	Exxon City Deal						
	Project Life Financials	34,050	2,452	7%	34,050	0	0%
	Current Year Financials	611	216	35%	611	0	0%
	Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
	Project Manager	Robin Abram/ Craig Jardine					
	Chief Officer	Peter Hessest					
	Project Lifecycle	Planned End Date	31-Mar-27	Forecast End Date	31-Mar-27		
	Main Issues / Reason for Variance						
	Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Exxon's commercial deal had been approved by WDC on the 24th June 2020 with land transfer agreed and missives concluded. The planning permission in principle (PPIP) application has been approved by WDC planning department. Exxon has agreed with SEPA and WDC-Environmental Health their remediation strategy. Technical reviews are being carried between WDC consultant Stantec and Exxon consultants WSP to assess the ongoing remediation strategy and site activity and WDC and Exxon are now working together on their respective construction programmes, to ensure the two phases of works can go ahead unimpeded by the other. Exxon are independently progressing their remediation works which are ongoing.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Delivery of the project on time and within the increased budget.						

21	Telephone System Upgrade						
	Project Life Financials	15	0	0%	15	0	0%
	Current Year Financials	15	0	0%	15	0	0%
	Project Description	To improve Housing Repairs telephone platform for incoming calls, providing improved Management Information.					
	Project Manager	Stephen Daly					
	Chief Officer	Malcolm Bennie					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Project has been rephased from 2021/22. Works were scoped with ICT in previous year but delayed due to COVID-19 lockdown and prioritising of support for critical services by both ICT and Citizen Services. Project progressing in 2021/22 with contractor appointed to carry out initial script upgrades which commenced June 2021. Budget spend anticipated in 2021/22.							
Mitigating Action							
None required.							
Anticipated Outcome							
Review of service requirements & telephony functionality will inform works to improve citizen experience.							

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

22

Transformation of Infrastructure Libraries and Museums

Project Life Financials	421	143	34%	421	0	0%
Current Year Financials	278	0	0%	278	0	0%
Project Description	To improve performance and efficiency of Council's Libraries and Cultural Services.					
Project Manager	David Main					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Contract has now been awarded through a formal tendering process. Officers are currently in a voluntary standstill period following award. Once this is complete, Officers will be engaging with the successful supplier to progress the spend. Full budget spend anticipated in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project will be delivered within budget.						

23

Civic Heart Works - Refurbishment of Clydebank Town Hall

Project Life Financials	3,341	3,331	100%	3,341	0	0%
Current Year Financials	9	0	0%	9	0	0%
Project Description	Refurbishment of Clydebank Town Hall.					
Project Manager	Michelle Lynn/Amanda Graham					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-May-21		
Main Issues / Reason for Variance						
Works complete.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project will be delivered within budget.						

24

Glencairn House

Project Life Financials	5,050	0	0%	5,050	0	0%
Current Year Financials	110	0	0%	110	0	0%
Project Description	Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum.					
Project Manager	Michelle Lynn/ Sarah Christie					
Chief Officer	Malcolm Bennie					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
The Business Case for the Glencairn House project was outlined in a report to the IRED committee on 21 August 2019. The report sought and received approval to proceed with the project. Architects have been appointed and progress for initial development stage should be complete end August. Majority match funding for the project is now focused on achieving the Levelling Up Fund and application paused with National Lottery Heritage Fund (NLHF) will recommence in this context.						
Mitigating Action						
None required.						
Anticipated Outcome						
Re-development of Glencairn House in Dumbarton High St to a purpose built library and museum, within budget albeit later than originally anticipated.						

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	£000	£000	%	£000	£000	%

25

Alexandria Community Centre Sports Hall re-flooring

Project Life Financials	40	0	0%	40	0	0%
Current Year Financials	40	0	0%	40	0	0%
Project Description	Alexandria Community Centre Sports Hall re-flooring					
Project Manager	John Anderson					
Chief Officer	John Anderson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	28-Feb-22		
Main Issues / Reason for Variance						
This project was rephased from 2021/22 as The Alexandria Community Centre Sports Hall was being utilised as COVID-19 vaccine centre so works were unable to be carried out in 2021/22. It is anticipated this project will progress this financial year and budget spent before 31 March 2022.						
Mitigating Action						
None required.						
Anticipated Outcome						
New floor fitted in Alexandria Community Sports Hall.						

26

Office Rationalisation

Project Life Financials	22,051	22,054	100%	22,054	3	0%
Current Year Financials	0	3	0%	3	3	0%
Project Description	Delivery of office rationalisation programme.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-20	Forecast End Date	31-Mar-20		
Main Issues / Reason for Variance						
New Dumbarton Office has been opened to staff from 21 May 2018. Final Retention for demolition of Garshake works was due to be paid in 2020/21 however retention has now been paid in April 2021. Forecast overspend is due to unforeseen additional charges.						
Mitigating Action						
None available.						
Anticipated Outcome						
Project delivered at a higher cost than budgeted.						

27

Depot Rationalisation

Project Life Financials	8,535	119	1%	8,535	0	0%
Current Year Financials	160	0	0%	160	0	0%
Project Description	Depot Rationalisation.					
Project Manager	Sharon Jump/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
Main Issues / Reason for Variance						
Given potential implications around operational service requirements for Greenspace, Transport, Roads and Waste, Officers have not been in a position to complete the DRP Business Case at this point. Requirements were to be re-visited in March 2020, however as a result of COVID-19 and other pressing priorities this has been delayed to 2021/22.						
Mitigating Action						
None available.						
Anticipated Outcome						
Project business case will be brought back to project board and Council.						

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	£000	£000	%	£000	£000	%

28 **Clydebank Community Sports Hub**

Project Life Financials	3,865	3,857	100%	3,865	0	0%
Current Year Financials	8	0	0%	8	(0)	0%

Project Description Creation of a community and sport hub.

Project Manager Lesley Woolfries/ Craig Jardine

Chief Officer Angela Wilson

Project Lifecycle Planned End Date 31-Mar-22 Actual End Date 26-Oct-18

Main Issues / Reason for Variance

The facility has been operational since October 2018. Following the termination of the construction contract in the post completion phase, Officers have completed defect rectification to the allotment area and completed outstanding work to the natural grass pitch. Due to the excessive quotes received to rectify the bund defects, the decision was taken to no longer pursue rectification as this presents too great a financial risk to WDC. Final professional fees have now been paid. Officers continue to liaise with the Insolvency Practitioner to conclude the statement of a final account and address their claim for the final retention release. Officers received correspondence from the Insolvency Practitioner cost consultant requesting payment of the withheld retention money, which is disputed by Officers. The £0.008m budget allocation for this financial year 2021/22 will be reviewed as part of the final stages to agree the final account.

Mitigating Action

Statement of Final Account shall be agreed to bring project expenditure to a conclusion.

Anticipated Outcome

New facility has been operational since October 2018.

29 **Building Upgrades and H&S - lifecycle & reactive building upgrades**

Project Life Financials	1,211	311	26%	1,211	0	0%
Current Year Financials	1,211	311	26%	1,211	0	0%

Project Description Lifecycle and reactive building upgrades.

Project Manager Michelle Lynn/ Craig Jardine

Chief Officer Angela Wilson

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

Planned works progressing with full budget spend anticipated in 2021/22.

Mitigating Action

None available at this time.

Anticipated Outcome

Full budget spend anticipated.

30 **New Sports Changing Facility at Lusset Glen in Old Kilpatrick**

Project Life Financials	150	16	10%	150	0	0%
Current Year Financials	134	0	0%	128	(6)	-4%

Project Description New Sports Changing Facility at Lusset Glen in Old Kilpatrick

Project Manager Michelle Lynn/ Craig Jardine

Chief Officer Angela Wilson

Project Lifecycle Planned End Date 31-Mar-21 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

Project had been delayed due to a number of COVID-19 related issues and utilities issues. Unit is now in production and anticipated to be onsite October 2021 with works to be complete by March 2022. £0.006m required to be rephased to 2022/23 for retentions.

Mitigating Action

None Required.

Anticipated Outcome

To deliver new sports changing facility.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

31

Holm Park & Yoker Athletic FC

Project Life Financials	750	664	88%	750	0	0%
Current Year Financials	86	0	0%	86	(0)	0%
Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
Project Manager	Michelle Lynn/ Craig Jardine					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Planning was granted December 2020 and contractors started onsite start of January 2021, however due to a number of COVID-19 level 4+ restrictions contractors unable to be onsite and complete Works. Due to a number of issues in relation to availability of steel due to difficulties experienced within the supply chain as a result of Brexit it is unlikely will be able to commence onsite until August 2021. Works anticipated to be complete by 31 March 2022.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered on budget.						

32

Purchase of 3 Welfare Units

Project Life Financials	78	0	0%	78	0	0%
Current Year Financials	78	0	0%	78	0	0%
Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.					
Project Manager	Martin Feeney					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
No issues identified. Budget spend anticipated.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						

33

Elevated Platforms (Building Services)

Project Life Financials	45	0	0%	45	0	0%
Current Year Financials	45	0	0%	45	0	0%
Project Description	Elevated Platforms (Building Services).					
Project Manager	Martin Feeney					
Chief Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
No issues identified. Budget spend anticipated.						
Mitigating Action						
None Required.						
Anticipated Outcome						
Project delivered within budget.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

34	Invest in "Your Community Initiative"					
	Project Life Financials	912	793	87%	912	0 0%
	Current Year Financials	41	12	28%	41	0 0%
	Project Description	Capital budget to support the roll out of Your Community, an initiative designed to achieve coordinated service delivery in response to community need. This is complimented by community capacity building, empowering WD citizens to do more for their own communities (leading to less reliance on council). Also included is the implementation of participatory budgeting to support and build capacity in communities.				
	Project Manager	Elaine Troup				
	Chief Officer	Peter Barry				
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23	
	Main Issues / Reason for Variance					
	The Improvement Fund is currently paused to new applications to allow consideration of all current applications and live projects. This includes an evaluation of approved projects that have been delayed or not yet started. Project spend to be incurred as year progresses with full budget spend anticipated.					
	Mitigating Action					
	None required at this time.					
	Anticipated Outcome					
	Full spend is anticipated on this year's budget.					

35	Integrated Housing Management System					
	Project Life Financials	110	12	11%	110	0 0%
	Current Year Financials	23	4	19%	23	0 0%
	Project Description	Development of IHMS system.				
	Project Manager	Graham Watters				
	Chief Officer	Peter Barry				
	Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30	
	Main Issues / Reason for Variance					
	Development of system progressing, with budget spend anticipated to be incurred in 2021/22.					
	Mitigating Action					
	None required at this time.					
	Anticipated Outcome					
	Development of IHMS system.					

36	Dennystoun Forge Site Improvements					
	Project Life Financials	225	0	0%	225	0 0%
	Current Year Financials	25	0	0%	25	0 0%
	Project Description	Dennystoun Forge Site Improvements				
	Project Manager	John Kerr				
	Chief Officer	Peter Barry				
	Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30	
	Main Issues / Reason for Variance					
	Project was initially stalled due to COVID-19 restrictions, however as these are easing Officers have now carried out a consultative exercise and initiated a site inspection to develop the work programme for 2021/22, and provided there are no further pandemic impacts it is expect works commence in late summer.					
	Mitigating Action					
	Officers carried out some proactive consultative work to establish the tenant priorities this will allow the work programme to be developed timeously.					
	Anticipated Outcome					
	It is expected the works programme for 2021/22 be delivered within Quarter 4.					

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

37

Public non-adopted paths and roads

Project Life Financials

489

202

41%

489

0

0%

Current Year Financials

489

202

41%

489

0

0%

Project Description

Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.

Project Manager

Ian Bain

Chief Officer

Gail MacFarlane

Project Lifecycle

Planned End Date

31-Mar-22

Forecast End Date

31-Mar-22

Main Issues / Reason for Variance

Projects are currently being developed to deliver better access in our Parks, Cemeteries and open spaces. Full budget spend anticipated in 2021/22.

Mitigating Action

None required at this time.

Anticipated Outcome

Better access with parks, cemeteries and open spaces.

38

Community Sports Fund

Project Life Financials

472

406

86%

472

0

0%

Current Year Financials

66

0

0%

66

0

0%

Project Description

Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.

Project Manager

Ian Bain

Chief Officer

Gail MacFarlane

Project Lifecycle

Planned End Date

31-Mar-22

Forecast End Date

31-Mar-22

Main Issues / Reason for Variance

Spend on this budget is dependant on community sports groups developing and delivering projects. COVID-19 has resulted in this process being delayed but it is hopeful spend will be achieved in 2021/22 as restrictions ease.

Mitigating Action

Work with groups to support project development.

Anticipated Outcome

New community sports facilities.

39

Environmental Improvement Fund

Project Life Financials

1,726

1,704

99%

1,726

0

0%

Current Year Financials

23

10

43%

23

0

0%

Project Description

This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.

Project Manager

Ian Bain

Chief Officer

Gail MacFarlane

Project Lifecycle

Planned End Date

31-Mar-22

Forecast End Date

31-Mar-22

Main Issues / Reason for Variance

Remaining budget rephased from 2020/21 to progress with tree planting in 2021/22 in line with the Councils Climate Change and Biodiversity action plans. Full budget spend anticipated.

Mitigating Action

None required at this time.

Anticipated Outcome

Improvements to the environment of West Dunbartonshire.

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Kilmarnock Cemetery Extension						
Project Life Financials	50	0	0%	50	0	0%
Current Year Financials	50	0	0%	50	0	0%
Project Description	Extension of existing cemetery at Kilmarnock.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
This budget will be used to develop an area of the existing Cemetery for additional burials. Project scope has now been developed and will be tendered under the minor civis framework. Budget spend anticipated in 2021/22.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Sustainable burial environment for local residents.						

41

Levensgrove Park - Restoration & Regeneration						
Project Life Financials	4,148	4,122	99%	4,148	0	0%
Current Year Financials	102	77	75%	102	0	0%
Project Description	Restoration and Regeneration of Levensgrove Park.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project has been extended due to COVID-19. Budget spend in year anticipated.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Restoration of Levensgrove Park.						

42

Posties Park Sports Hub - New sports hub to include Gym & running track						
Project Life Financials	1,802	1,046	58%	1,802	0	0%
Current Year Financials	1,401	646	46%	1,401	(0)	0%
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line and anticipated match funding from Sports Scotland.					
Project Manager	Ian Bain					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Project start was delayed due to planning issues and COVID-19 restrictions. Work commenced January 2021 with a proposed completion date of March 2022.						
Mitigating Action						
None required.						
Anticipated Outcome						
New all weather running track and gymnasium.						

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45	Bus Rapid Deployment Fund						
	Project Life Financials	217	3	1%	217	0	0%
	Current Year Financials	214	0	0%	214	0	0%
	Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Project currently paused while options are investigated, however it is hopeful project will progress as the year does with budget spend anticipated at this time.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To improve journey times and reliability of bus services.						

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48	Additional Pavement Improvements						
	Project Life Financials	200	0	0%	200	0	0%
	Current Year Financials	200	0	0%	200	0	0%
	Project Description	Extra funding to accelerate pavement maintenance and improvements across West Dunbartonshire.					
	Project Manager	Derek Barr					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Works to Footways in Dumbarton East will be commenced early July 2021 and anticipated completion late August. Full budget spend anticipated.						
	Mitigating Action						
None required at this time.							
Anticipated Outcome							
To improve Footways in West Dunbartonshire.							

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	Auld Street Clydebank - Bond					
	Project Life Financials	400	358	90%	400	0
	Current Year Financials	42	0	0%	42	(0)
	Project Description	Completion of roadworks associated with Auld Street housing development.				
	Project Manager	Derek Barr				
	Chief Officer	Gail MacFarlane				
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22
	Main Issues / Reason for Variance					
	To complete works with this Road Bond funding in 2021/22.					
	Mitigating Action					
	None required at this time.					
	Anticipated Outcome					
	To complete remaining civil works required.					
50	Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road					
	Project Life Financials	60	55	91%	60	0
	Current Year Financials	7	2	23%	7	0
	Project Description	Funding has been received from Turnberry Homes and will be used to introduce traffic calming and traffic management measures to mitigate the impact of additional traffic accessing the housing development off Castle Road, Dumbarton.				
	Project Manager	Derek Barr				
	Chief Officer	Gail MacFarlane				
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22
	Main Issues / Reason for Variance					
	Consultation works for Speed Humps ongoing and would plan to utilise any remaining monies on installation.					
	Mitigating Action					
	None required at this time.					
	Anticipated Outcome					
	Traffic calming to be installed in Dumbarton East.					
51	Electrical Charging Points - Rapid Charge					
	Project Life Financials	220	199	91%	220	0
	Current Year Financials	50	29	58%	50	0
	Project Description	Funding has been awarded from Transport Scotland for the Installation of electrical charging points				
	Project Manager	Derek Barr				
	Chief Officer	Gail MacFarlane				
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22
	Main Issues / Reason for Variance					
	Installation of Electric Vehicle Charging's complete and awaiting electrical connections and commissioning.					
	Mitigating Action					
	None required at this time.					
	Anticipated Outcome					
	To provide Electric Vehicle Charging points within West Dunbartonshire.					

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Flood Risk Management						
Project Life Financials	963	28	3%	963	0	0%
Current Year Financials	963	28	3%	963	0	0%
Project Description	Enhancement of drainage infrastructure to ensure compliance with Flood Risk Management Act 2009.					
Project Manager	Raymond Walsh/ Derek Barr					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Projects being developed include River Leven at Golf Club, surface water management plan and work on several tributaries. Spend may accelerate depending on potential works adjacent to Golf Club. This will be confirmed as the year progresses.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Projects should be complete within budget.						

54	River Leven Flood Prevention Scheme						
	Project Life Financials	800	157	20%	800	0	0%
	Current Year Financials	343	0	0%	343	0	0%
	Project Description	River Leven Flood Prevention Scheme.					
	Project Manager	Raymond Walsh					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
	Main Issues / Reason for Variance						
	Awaiting outcome of Scottish Government & SEPA deliberations, however Officers are hopeful full budget spend can be incurred.						
	Mitigating Action						
None required at this time.							
Anticipated Outcome							
Project should be completed within budget.							

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	£000	£000	%	£000	£000	%

55

Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides

Project Life Financials	880	0	0%	880	0	0%
Current Year Financials	880	0	0%	880	0	0%

Project Description Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.

Project Manager Raymond Walsh

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

Officers will continue Bus Infrastructure Improvement works and continue the ongoing programme including bus borders and bus shelters. A814 Congestion Measures works will involve installation of Scoot and TLP (traffic management technology to optimise journey time). Kilbowie Rd A814 - site investigation works to commence on the existing geometry of Ki bowie Road with respect to Railway Bridge. Strathleven Active Travel Network provision of a footway between Strathleven Place, Dumbarton and A814. Full budget spend anticipated at this time.

Mitigating Action

None required at this time.

Anticipated Outcome

Improve accessibility to Public Transport and improve journey time reliability.

56

Mandatory 20mph Residential communities

Project Life Financials	500	11	2%	500	0	0%
Current Year Financials	120	0	0%	120	0	0%

Project Description Mandatory 20mph Residential communities.

Project Manager Raymond Walsh

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

Awaiting Scottish Government recommendations.

Mitigating Action

None required at this time.

Anticipated Outcome

Project to be delivered within budget.

57

Infrastructure - Roads

Project Life Financials	3,899	443	11%	3,899	0	0%
Current Year Financials	3,899	443	11%	3,899	0	0%

Project Description Infrastructure - Roads.

Project Manager Hugh Campbell

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

Roads Operations and external Contractors have commenced an extensive surfacing programme in April 2021 with several projects complete and will be surfacing until mid-Nov weather permitting to utilise this budget in 2021/22.

Mitigating Action

None required at this time.

Anticipated Outcome

Intention is to complete various surfacing works for this budget by March 2022.

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

58 **Street lighting and associated electrical infrastructure**

Project Life Financials	86	8	9%	86	0	0%
Current Year Financials	86	8	9%	86	0	0%

Project Description WDC is responsible for the maintenance of 18,000 street lighting columns and associated illuminated signs and bollards. This budget is required for this infrastructure.

Project Manager Hugh Campbell

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

There are ongoing Column Replacement works within West Dunbartonshire to ensure this budget is fully spent by March 2022.

Mitigating Action

None required at this time.

Anticipated Outcome

Intention is to complete works within budget.

59 **Depot Improvement Works**

Project Life Financials	90	0	0%	90	0	0%
Current Year Financials	90	0	0%	90	0	0%

Project Description Improvement of WDC Roads Depot.

Project Manager Hugh Campbell

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-22 Forecast End Date 31-Mar-22

Main Issues / Reason for Variance

New budget in 2021/22 to improve Elm Road Roads Depot. It is anticipated budget will be fully utilised by March 2022.

Mitigating Action

None required at this time.

Anticipated Outcome

Intention is to complete works within budget.

60 **Gruggies Burn Flood Prevention**

Project Life Financials	14,730	374	3%	14,730	0	0%
Current Year Financials	572	2	0%	572	(0)	0%

Project Description Commission of Gruggies Flood Prevention Scheme.

Project Manager Sharron Worthington

Chief Officer Gail MacFarlane

Project Lifecycle Planned End Date 31-Mar-24 Forecast End Date 31-Mar-24

Main Issues / Reason for Variance

Report has been received mid-June 2021 outlining proposed options. Project board to be established with a view to finalising plans this calendar year.

Mitigating Action

None required at this time.

Anticipated Outcome

Project should be completed within budget.

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A813 Road Improvement Phase 1

Project Life Financials	2,325	992	43%	2,325	0	0%
Current Year Financials	708	0	0%	708	0	0%
Project Description	A813 Road Improvement Phase 1.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
Plans now developed for carriageway widening & footway/Cycleway construction between Strathleven and Lions Gate. Budget spend in year anticipated.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						

62

A813 Road Improvement Phase 2

Project Life Financials	2,325	0	0%	2,325	0	0%
Current Year Financials	0	0	0%	0	0	0%
Project Description	A813 Road Improvement Phase 2.					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance						
These works not due to commence until Phase 1 completed.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To provide an improved A813.						

63

Clydebank Charrette, A814

Project Life Financials	4,300	2,350	55%	4,300	0	0%
Current Year Financials	2,285	335	15%	2,285	(0)	0%
Project Description	Clydebank Charrette, A814					
Project Manager	Sharron Worthington					
Chief Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Works progressing well project should be complete by spring 2022.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project should be completed within budget by spring 2022 enhancing the A814 through Clydebank.						

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66	Vehicle Replacement						
	Project Life Financials	3,042	700	23%	3,042	0	0%
	Current Year Financials	3,042	700	23%	3,042	0	0%
	Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
	Project Manager	Kenny Lang					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Vehicles are being ordered for delivery in this financial year						
	Mitigating Action						
None Required.							
Anticipated Outcome							
Replacement of fleet within budget.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

67	Purchase of gritters						
	Project Life Financials	400	0	0%	400	0	0%
	Current Year Financials	400	0	0%	400	0	0%
	Project Description	Purchase of gritters.					
	Project Manager	Kenny Lang					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Specification being finalised procurement will be undertaken						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
Project delivered within budget.							
68	Waste Transfer Station						
	Project Life Financials	1,980	0	0%	1,980	0	0%
	Current Year Financials	60	0	0%	60	0	0%
	Project Description	The design, development and construction of a recycling and bulk waste transfer facility that will ensure all recycling material can be sorted and disposed off appropriately to ensure compliance with landfill ban in 2025.					
	Project Manager	Kenny Lang					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
	Main Issues / Reason for Variance						
	Project group set up and working on development plans. Budget will be spent in 2021/22						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
Project delivered within budget.							
69	Replacement of compactors at Dalmoak civic amenity site						
	Project Life Financials	160	0	0%	160	0	0%
	Current Year Financials	80	0	0%	80	0	0%
	Project Description	The purchase of 2 compactors for the Council civic amenity site at Dalmoak.					
	Project Manager	Kenny Lang					
	Chief Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
	Main Issues / Reason for Variance						
	Compactors procurement concluded.						
	Mitigating Action						
	None Required.						
	Anticipated Outcome						
Project delivered within budget.							

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72	Free School Meals						
	Project Life Financials	199	99	50%	199	0	0%
	Current Year Financials	100	0	0%	100	0	0%
	Project Description	Provision of Capital Funding from Scottish Government to implement free school meal initiative.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Oct-21		
	Main Issues / Reason for Variance						
	Works ongoing through summer 2021 recess, with any snagging issues to be rectified during October school break. Full budget spend will be incurred in 2021/22.						
	Mitigating Action						
None available at this time.							
Anticipated Outcome							
Project delivered on budget within amended timescales.							

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75	Early Years Early Learning and Childcare Funding						
	Project Life Financials	8,717	6,939	80%	8,717	0	0%
	Current Year Financials	1,936	158	8%	1,967	31	2%
	Project Description	Early learning and childcare funding awarded to West Dunbartonshire Council to facilitate the expansion in entitlement to funded ELCC to 1140 hours from August 2020.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Laura Mason					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Works progressing and budget spend anticipated in 2021/22.						
	Mitigating Action						
None required at this time.							
Anticipated Outcome							
The project will be completed to deliver the requirements of the Early Years expansion plans.							

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76	Dalmonach CE Centre						
	Project Life Financials	1,150	1,118	97%	1,150	0	0%
	Current Year Financials	49	17	35%	49	(0)	0%
	Project Description	To create new community facilities with additional space for early years provisions.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Chief Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		30-Apr-22	
	Main Issues / Reason for Variance						
	Project complete - final account to be agreed.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	To create new community facilities with additional space for early years provisions.						
77	Aids & Adaptations - Special Needs Adaptations & Equipment						
	Project Life Financials	1,113	410	37%	1,113	0	0%
	Current Year Financials	1,113	410	37%	1,113	0	0%
	Project Description	Reactive budget to provide adaptations and equipment for HSCP clients.					
	Project Manager	Julie Slavin					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22	
	Main Issues / Reason for Variance						
	Reallocation of expenditure currently coded through HSCP Revenue Aids & Adaptations budget.						
	Mitigating Action						
	None required.						
	Anticipated Outcome						
	Provision of adaptations and equipment to HSCP clients as anticipated.						
78	Replace Elderly Care Homes and Day Care Centres						
	Project Life Financials	27,530	27,053	98%	27,530	0	0%
	Current Year Financials	476	0	0%	444	(32)	-7%
	Project Description	Design and construction of replacement elderly care homes and day care centres in Dumbarton and Clydebank areas.					
	Project Manager	Lesley Woolfries/ Craig Jardine					
	Chief Officer	Beth Culshaw					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22	
	Main Issues / Reason for Variance						
	Clydebank Care Home (Queens Quay House) completion was certified 9 November 2020. The Statement of Final Account has been agreed with the Principal Contractor at a figure less than the cost plan and as such officers have adjusted the project outturn to report the project will be delivered on budget. The residents from the 2 existing Clydebank Care Homes moved into Queens Quay House on 14 and 15 December 2020. Officers in HSCP and Asset Management are progressing the disposal strategy for Mount Pleasant, Frank Downie and Queen Mary Day Centre. Clydebank Care Home is due to be financially complete by the end of financial year 2021/22.						
	Mitigating Action						
	The statement of final account has been signed and financial risk exposure should be reduced through efforts to dispose of the existing properties at the earliest opportunity.						
	Anticipated Outcome						
	Dumbarton Care Home opened 2017. Clydebank Care Home was certified complete on 9 November 2020 and projected to deliver on budget.						

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80	Internet of Things Asset Tracking							
	Project Life Financials		60	37	62%	60	0	0%
	Current Year Financials		53	30	57%	53	0	0%
	Project Description		Asset Tracking.					
	Project Manager		Patricia Kerr					
	Chief Officer		Victoria Rogers					
	Project Lifecycle		Planned End Date		31-Mar-22	Forecast End Date		31-Mar-22
	Main Issues / Reason for Variance							
	Project progressing on time and budget in line with the agreed plan. Budget spend anticipated.							
	Mitigating Action							
None required at this stage.								
Anticipated Outcome								
Project complete on time and on budget.								

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

81	ICT Security & DR						
	Project Life Financials	1,120	54	5%	1,120	0	0%
	Current Year Financials	1,120	54	5%	1,120	0	0%
	Project Description	The project is for the enhancement of security systems, server replacement and the update of corporate applications to ensure compliance with 15/16 PSN requirements, to enhance the Disaster recovery capabilities of WDC.					
	Project Manager	Brian Miller/ Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Projects are at procurement stage and on target to spend this financial year. There is some concern re the overall ICT supply chain issues and this is being monitored.						
	Mitigating Action						
Monitor supply chain.							
Anticipated Outcome							
Majority of budget spent.							
82	365 Implementation						
	Project Life Financials	250	43	17%	250	0	0%
	Current Year Financials	169	13	7%	169	0	0%
	Project Description	Project services to delivery Microsoft 365 Implementation including 3rd party supplier, training, technical consultancy etc.					
	Project Manager	Dorota Piotrowicz/ Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Jun-22		
	Main Issues / Reason for Variance						
	Budget is committed and invoices will be submitted by suppliers on completion of works as per agreed project plan. Initial invoices due re works completed to date. Full budget spend anticipated.						
	Mitigating Action						
Agree project plan so that spend profile can be finalised.							
Anticipated Outcome							
Budget spent and possibly accelerate spend from 2022/23.							
83	Education Software Licensing Refresh						
	Project Life Financials	270	2	1%	270	0	0%
	Current Year Financials	58	0	0%	58	0	0%
	Project Description	End of Life Software Upgrades for Education.					
	Project Manager	James Gallacher/ Patricia Kerr					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-29	Forecast End Date	31-Mar-29		
	Main Issues / Reason for Variance						
	This project will be triggered by identification of out of date software and where none is identified the budget will be carried to following year. At this time no Education-specific software has been identified during the annual network security penetration test. However ICT Education Steering Board will also approach schools for a review of current software requirements. Officers are forecasting full budget spend which will be revised as the year progresses.						
	Mitigating Action						
Liaise with schools re planned changes to software needed to delivery the curriculum.							
Anticipated Outcome							
Any replacement software to be at testing stage (rather than budget spent) due to constraints of replacing software during an academic year.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

84	IoT Employee Resilience Support						
	Project Life Financials	100	50	50%	100	0	0%
	Current Year Financials	50	0	0%	50	0	0%
	Project Description	Employee Resilience Online Support Tool.					
	Project Manager	Alison McBride					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	30-Sep-21		
	Main Issues / Reason for Variance						
	Final payment due September, full budget spend to be incurred.						
	Mitigating Action						
None required.							
Anticipated Outcome							
Full project rollout.							
85	Development of Workforce Management System						
	Project Life Financials	423	0	0%	423	0	0%
	Current Year Financials	42	0	0%	42	0	0%
	Project Description	Project to develop the Workforce Management System.					
	Project Manager	Arun Menon					
	Chief Officer	Victoria Rogers					
	Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
	Main Issues / Reason for Variance						
	Full current year budget spend anticipated.						
	Mitigating Action						
None required.							
Anticipated Outcome							
Development of Workforce Management System.							
86	Direct Project Support						
	Project Life Financials	3,502	46	1%	3,502	(0)	0%
	Current Year Financials	3,502	46	1%	3,502	(0)	0%
	Project Description	Business support cost such as reallocation of architects and project support at year end.					
	Project Manager	N/A					
	Chief Officer	N/A					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Salary Capitalisation in 2021/22.						
	Mitigating Action						
None required.							
Anticipated Outcome							
Direct project support costs allocated as appropriate.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Forecast Variance	
	£000	£000	%	£000	£000	%
1 Resources Carried Forward						
Project Life Financials	(141)	(99)	70%	(141)	0	0%
Current Year Financials	(1,215)	0	0%	(1,215)	(0)	0%
Project Description	These are resources that have been received in previous years relating to Turnberry Homes, Early Years, Town Centre Fund Grant, Digital Inclusion, Clydebank Can on the Canal, Internet of Things Asset Tracking and Auld Street Bond.					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance	Application of resources is dependent on capital project progressing in year as planned.					
Mitigating Action	None required at this time.					
Anticipated Outcome	Application of resources held on balance sheet as at 31 March 2021 as appropriate.					
2 General Services Capital Grant						
Project Life Financials	(70,396)	(28,028)	40%	(70,396)	0	0%
Current Year Financials	(843)	(415)	49%	(843)	0	0%
Project Description	This is a general grant received from the Scottish Government in relation to General Services capital spend					
Project Lifecycle	Planned End Date	31-Mar-30	Forecast End Date	31-Mar-30		
Main Issues / Reason for Variance	General services capital grant is anticipated to be received as forecast.					
Mitigating Action	None required at this time					
Anticipated Outcome	General services capital grant is anticipated to be received as forecast.					
3 Ring Fenced Government Grant Funding						
Project Life Financials	(40,468)	(5,933)	15%	(40,365)	103	0%
Current Year Financials	(6,382)	(1,354)	21%	(6,279)	103	-2%
Project Description	This is ring fenced grant funding which is primarily anticipated to be received from the Scottish Government and relates to Cycling, Walking, Safer Streets, Regeneration Placed Based Investment Programme, Early Years, Gruggies Burn Flood works, Early Years funding, City Deal and Town Centre Fund.					
Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance	Application of resources is dependent on capital project progressing in year as planned.					
Mitigating Action	Mitigating actions are detailed within the appropriate status updates.					
Anticipated Outcome	Application of resources as appropriate.					
4 Match Funding / Other Grants and Contributions						
Project Life Financials	(13,599)	(4,058)	30%	(13,271)	328	-2%
Current Year Financials	(4,920)	(319)	6%	(4,592)	328	-7%
Project Description	Match Funding / Other Grants and Contributions					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance	Application of resources is dependent on capital project progressing in year as planned.					
Mitigating Action	None required.					
Anticipated Outcome	Match funding received.					

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7	CFCR						
	Project Life Financials	0	0	0%	0	0	0%
	Current Year Financials	0	0	0%	0	0	0%
	Project Description	This is capital spend which is funded by revenue budgets					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	No CFCR anticipated in 2021/22 at this time.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	CFCR applied to relevant capital project.						