

Agenda

Community Planning West Dunbartonshire Management Board

Date: Thursday, 16 February 2023

Time: 14:00

Format: MS Teams

Contact: Ashley MacIntyre, Committee Officer
Email: ashley.macintyre@west-dunbarton.gov.uk

Dear Member

Please attend a meeting of the Community Planning West Dunbartonshire Management Board as detailed above.

The business is shown on the attached agenda.

Yours faithfully

PETER HESSETT

Chief Executive

Distribution:-

Councillor Martin Rooney (Chair)
Councillor Michelle McGinty
Councillor Clare Steel
Peter Hessest, Chief Executive, West Dunbartonshire Council
Beth Culshaw, Chief Officer of West Dunbartonshire Health and Social Care Partnership (WD HSCP)
Laura Mason, Chief Education Officer, West Dunbartonshire Council
Peter Barry, Chief Officer – Housing and Employability, West Dunbartonshire Council
Fiona Taylor, Health and Social Care Partnership (WD HSCP)
John Anderson, Manager, West Dunbartonshire Leisure Trust
Liz Connolly, Principal, West College Scotland
Elizabeth Dean, Department of Works and Pensions
Lorna Gibson, Superintendent, Police Scotland
Jimmy Hyslop, Operations Manager, Scottish Natural Heritage
Sharon Kelly, Head of West Region, Skills Development Scotland
Bruce Kiloh, Principal Transport Policy Officer, Strathclyde Partnership for Transport
Anne MacDougall, Chair of the Community Alliance
Joe McKay, Local Senior Officer – West Dunbartonshire, Scottish Fire & Rescue Service
Mark Newlands, Scottish Enterprise
Kevin Quinlan, Scottish Government Location Director
Selina Ross, Manager, West Dunbartonshire Community Volunteering Service
Damon Scott, Dunbartonshire Chamber of Commerce
Noreen Shields, Nursing Director, NHS Greater Glasgow and Clyde
Catherine Topley, Chief Executive, Scottish Canals
Gordon Watson, Loch Lomond & the Trossachs National Park
Gerry Watt, Scottish Prison Service

Amanda Graham, Chief Officer, Citizens, Culture, & Facilities
Rona Gold, Community Planning Manager (Shared Service)

Provost Douglas McAllister [substitute]
Councillor John Millar [substitute]
Councillor Gurpreet Singh Johal [substitute]

Date of issue: 2 February 2023

COMMUNITY PLANNING WEST DUNBARTONSHIRE MANAGEMENT BOARD**THURSDAY, 16 FEBRUARY 2023****AGENDA****1 APOLOGIES****2 DECLARATIONS OF INTEREST**

Members are invited to declare if they have an interest in any of the items of business on the agenda and the reasons for such declarations.

3 MINUTES OF PREVIOUS MEETING 5 - 7

Submit for approval as a correct record, the Minutes of Meeting of the Community Planning West Dunbartonshire Management Board held on 17 November 2022.

4 ACTION LOG 9 - 11

Submit for information the Rolling Action list for the Community Planning West Dunbartonshire Management Board.

5 SPT PRESENTATION

Bruce Kiloh, Strathclyde Partnership for Transport.

6 WELLBEING PRESENTATION

Stephen Brooks – Introduction and Energy Fund, Working 4U Cost of Living crisis

Amanda Graham – Cost of Living group: initiatives taking place

Stephen Daly – Welfare Fund

Selina Ross, Chief Officer West Dunbartonshire CVS – third sector response to support wellbeing in communities.

- 7 COMMUNITY PLANNING EXECUTIVE GROUP 13 - 15**
- Submit report by Peter Hessest, Chief Executive providing an update from the most recent Community Planning Executive Group meeting.
- 8 PARTNERSHIP PROJECTS FOR OVERSIGHT**
- (a) Community Justice Partnership Update – Beth Culshaw **Verbal**
(b) Joint Childrens Services Inspection Update – Lesley James **Verbal**
- 9 DELIVERY IMPROVEMENT GROUP (DIG) UPDATES**
- (a) Flourishing – Gillian McNamara **17 - 25**
(b) Independent – Fiona Taylor **Verbal**
(c) Nurtured – Laura Mason **27 - 30**
(d) Empowered – Selina Ross **Verbal**
(e) SAFE – Lorna Gibson **31 - 32**
- 10 DATE OF NEXT MEETING**
- Thursday, 18 May 2023 at 2 p.m.



COMMUNITY PLANNING WEST DUNBARTONSHIRE MANAGEMENT BOARD

Thursday, 17 November 2022

Present:

Councillor Michelle McGinty
Councillor Clare Steel
Peter Hessem
Amanda Graham
Laura Mason
Peter Barry
Margaret-Jane Cardno

Lesley James

Fiona Taylor

John Binning

Rebecca Campbell
Liz Connolly
Lucy Dunbar
Lorna Gibson
Jimmy Hyslop
Sharon Kelly
Janice Kennedy
Joe McKay
Judith McLaughlin
Damon Scott

Mary Sinclair
Ashley MacIntyre

West Dunbartonshire Council
West Dunbartonshire Council
West Dunbartonshire Council
West Dunbartonshire Council
West Dunbartonshire Council
West Dunbartonshire Council
West Dunbartonshire Health and
Social Care Partnership
West Dunbartonshire Health and
Social Care Partnership
West Dunbartonshire Health and
Social Care Partnership
Strathclyde Partnership for
Transport
NHS Greater Glasgow and Clyde
West College Scotland
Argyll and Bute Council
Police Scotland
Nature Scot
Skills Development Scotland
Scottish Enterprise
Scottish Fire and Rescue
Department for Work and Pensions
Dunbartonshire Chamber of
Commerce
Improvement Service
West Dunbartonshire Council

Apologies:

Councillor Martin Rooney (Chair)
Beth Culshaw

Rona Gold

John McLuckie
John Anderson
Catherine Topley
Selina Ross
James Russell

West Dunbartonshire Council
West Dunbartonshire Health and
Social Care Partnership
Shared Service, Community
Planning, Argyll and Bute Council
Argyll and Bute Council
West Dunbartonshire Leisure Trust
Scottish Canals
West Dunbartonshire CVS
Skills Development Scotland

Councillor Michelle McGinty in the Chair

DECLARATIONS OF INTEREST

It was noted that there were no declarations of interest in any of the items of business on the agenda.

MINUTES OF PREVIOUS MEETING

The Minutes of Meeting of the Community Planning West Dunbartonshire Management Board held on 28 September 2022 were submitted and approved as a correct record.

ACTION LOG

After discussion and having heard from the Shared Service Community Planning Manager, the Board agreed the action log would be updated to reflect additional actions following the meeting.

DRAFT CONTENT FOR COMMUNITY PLANNING ANNUAL REPORT 2021/22

A report was submitted by Rona Gold, Shared Service Community Manager providing the Community Planning Annual Report for the period April 2021 to March 2022.

After discussion and having heard Lucy Dunbar, Community Planning Officer in further explanation, the Board agreed to note the contents of the Community Planning Annual Report for 2021/22.

COMMUNITY PLANNING EXECUTIVE GROUP

A report was submitted by Peter Hissett, Chief Executive providing an update on work progressing through the Community Planning Executive Group (CPEG)

After discussion and having heard Peter Hissett, Chief Executive in further explanation, the Board agreed to note the contents of the report and in particular the work underway to improve reporting to and content of future Management Board meetings.

COMMUNITY JUSTICE ANNUAL RETURN

A report was submitted by Beth Culshaw, Chief Officer – HSCP sharing the Community Justice Annual Report for 2021/22.

After discussion and having heard Lesley James, Head of Children's Health, Care and Justice Services and Chief Social Worker in further explanation, the Board agreed:-

- (1) to note the submitted Community Justice Annual Report 2021/2022, signed by the West Dunbartonshire Community Justice Partnership chair following agreement of membership;
- (2) to note that planning for the development of the next community justice outcome improvement plan was underway; and
- (3) to publish the report online (in line with our statutory duty) allowing a one week delay for any final comments to be sent to Lesley James, Head of Children's Health, Care and Justice Services and Chief Social Work Officer by Thursday, 24 November 2022. .

SHAPING PLACES FOR WELLBEING

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation informing on the Shaping Places for Wellbeing Programme.

After discussion and having heard Margaret-Jane Cardno, Head of Strategy and Transformation in further explanation, the Board agreed to note the contents of the report.

DELIVERY IMPROVEMENT GROUP (DIG) UPDATES

Flourishing – Peter Barry
Independent – Fiona Taylor
Nurtured – Laura Mason
SAFE – Lorna Gibson

Having heard the relevant DIG Chairs in further explanation and in answer to Members' questions, the Board agreed to note the updates provided and the position going forward in terms of each DIG area.

DATE OF NEXT MEETING

It was noted that the next meeting of the Board would be held on Thursday, 16 February 2023 at 2.00 p.m.

The meeting closed at 3.00 p.m.



	Complete		In Progress		Outstanding
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Date Set	Action	Who	Required by Date	Status
21.06.2022	<p>Invite West Dunbartonshire Members of the Scottish Youth Parliament (MSYPs) to CPWD Management Board Meeting in 2022.</p> <p>Update: Pre-recorded video shared at the September Meeting of CPWD Management Board.</p>	Rona Gold/ Clare English	November 2022	Complete
21.06.2022	<p>Launch of E-Bulletin to share partnership news within the Community Planning Management Board.</p> <p>Update: E-Bulletin has now been launched. If you did not receive the email please contact Rona Gold to be added to the distribution list - Rona.Gold@argyll-bute.gov.uk.</p>	Rona Gold/ Amanda Graham	1 September 2022	Complete
28.09.2022	Bob Davidson's contact details to be circulated to all partners of the Community Planning Management Board.	Ashley MacIntyre	ASAP	Complete

28.09.2022	For those still wishing to contribute to the Consultation on the Strategic Plan, please contact Rona Gold ASAP - Rona.Gold@argyll-bute.gov.uk	All partners of the Community Planning Management Board	ASAP	Complete
28.09.2022	Amanda Graham to make contact with Bob Davidson to discuss comms around Developing the Young Workforce West.	Amanda Graham	December 2022	Complete
28.09.2022	The Annual Report for Community Planning West Dunbartonshire 2021-22 to be shared at the November meeting of the CPWD Management Board.	Rona Gold/ Amanda Graham	November 2022	Complete
21.06.2022	<p>All members to consider signing up to the Young Persons Guarantee.</p> <p>Update: Contact details and useful links shared. List of all those signed up provided.</p> <p>Bob Davidson, Programme Director, Developing the Young Workforce West - bob.davidson@dywwest.co.uk</p> <p>www.dywwest.co.uk/ypg</p> <p>www.youngpersonsguarantee.scot</p>	All partners of the Community Planning Management Board	28 September 2022	Complete
17.11.2022	Any final comments on the Community Justice Annual Return to be sent to Lesley James, Head of	All partners	Thursday 24 November 2022	TBC

	Children's Health, Care and Justice Services and Chief Social Work Officer			
28.09.2022	Local Community Justice Outcome Improvement Plan to be developed and published.	Beth Culshaw	April 2023	In Progress



COMMUNITY PLANNING WEST DUNBARTONSHIRE

**Report by the Chief Executive Officer of West Dunbartonshire Council, Chair of
the Community Planning Executive Group**

Management Group: 16 February 2023

Subject: Community Planning Executive Group

1. Purpose

- 1.1** The purpose of this report is to inform CPWD members of what was discussed at the most recent Community Planning Executive Group meeting.

2. Recommendations

- 2.1** CPWD is asked to note the content.

3. Background

- 3.1** The Community Planning Executive Group met on 9 January 2023. The group is chaired by the Council's Chief Executive, and membership includes the five DIG leads.

4. Main Issues

4.1 Improvements

The Executive Group agreed ways in which it can support improvements to future meetings of the Management Board. From a number of options it was agreed that:

- Each Management Board meeting should focus on one of the three agreed over-arching themes: Sustainability, Wellbeing or Empowered and include in the agenda a presentation or discursive feature on the theme.
- The format of DIG reports be in a highlight style to help point Management Board members to key matters for awareness and scrutiny. Highlight reports will focus on the pre-agreed theme of the Management Board

meeting while also providing the opportunity for DIG Leads to raise more general matters.

4.2 Additions to Management Board meetings

Further to the improvements in 4.1 it was agreed useful to include on the agenda of future meetings items to enable information to come forward from partners on:

- Policy matters arising impacting community planning
- Planned engagement/ campaigns
- Partnership projects for oversight, e.g.
 - Community Justice Partnership Update
 - Joint Childrens Services Inspection Update

4.3 End of contract

The meeting also discussed the end of the contract, in place since February 2021, on community planning delivery in West Dunbartonshire by Argyll & Bute Council through a shared service agreement. The agreement will end on 28 February 2023. Arrangements are in place to enable a handover to those in the council carrying support to Community Planning forward.

The positive work of the shared service team was acknowledged by the group. It was noted that local authority work on Cristie and Best Value supports the concept of sharing services and that this example had positives which all reflected on.

5. People Implications

- 5.1** Actions developed to address the themes may require other partner organisations to join DIG groups.

6. Financial Implications

- 6.1** The work of Community Planning Executive Group is focused on improving processes and approaches to how partners work together. The creation of action may identify resource needs to implement these.

7. Risk Analysis

- 7.1** Failure to respond to challenges would risk delivery against policy priorities.

8. Equalities Impact Assessment (EIA)

8.1 No actions are required as this is an update report.

9. Consultation

9.1 This report provides an update on ongoing activity.

10. Strategic Assessment

10.1 Progressing work as outlined in this report ensures CPWD can deliver on the outcomes set in the Local Outcome Improvement Plan.

Peter Hissett - Chair, CPEG
18 January 2023

Person to Contact:	Rona Gold, Shared Service Community Planning Manager, rona.gold@argyll-bute.gov.uk 01436 658862
Appendices:	None
Background Papers:	Previous reports to Community Planning West Dunbartonshire Management Board on Executive Group activity.
Wards Affected:	All



Management Board Meeting

Development and Improvement Groups (DIGs): Highlights and Issues Report

FOR INFORMATION ONLY	X
FOR DECISION	

Name of DIG	Flourishing Delivery and Improvement Group (DIG).
Date of report	23/01/2023
Name and email of lead contact	Peter Barry peter.barry@west-dunbarton.gov.uk

1	Highlights of activity and progress since last meeting
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Regeneration

Clydebank
 Canal-side Activities Centre in Clydebank town centre will be delivered in 2023. Pre-planning meeting was held in January 2023 and Planning Application is expected to be submitted in February. The project is due to be completed by October 2023 and will be managed by Y Sort It. We will work with Shaping Places For Wellbeing Programme to develop a pipeline of viable projects in relation to the Clydebank Town Centre Development Framework.

Dumbarton
 Council is progressing with the ambitious £19.9m Dumbarton Town Centre regeneration programme for which we received Levelling-Up funding from UK government. Remodelling of the Artizan shopping centre is in the project development phase, with the first phase of demolition due to start on site in May. This will be followed up by introduction of meanwhile uses in temporary spaces, and property and landscaping improvements. Feasibility work on possible developments within the Artizan site that would bring footfall to the town centre is underway. Planning Application for Glencairn house was submitted in January 2023 and designs will be shortly displayed in Church Street for the public to view. Connecting Dumbarton works are due to start on site in April and a public meeting will be organised in advance to engage with the local residents who will be affected by the temporary traffic restrictions.

Alexandria

Phase 1 of the Smollet Fountain works has been completed in November and delivered improved public realm in the vicinity of the fountain including wider pavements and pedestrian crossings. Phase 2 of the works which will see the historic fountain refurbished and brought back to its former glory, will start on site later this year. We are working to develop further Masterplan projects which will enable further funding from Scottish Government's Place Based Improvement Programme to be invested in Alexandria Masterplan projects.

Energy Centre

The West Dunbartonshire Energy Centre and Heat Network have been operational since November 2020 delivering heat to The Leisure centre, Care Home, Titan Enterprise, and Aurora House. The District Heating Network is performing well and the newly established West Dunbartonshire Energy LLP is overseeing its growth. The 147 Social Housing units on Titan Boulevard are connected. Clydebank Housing Association has also agreed to connect 45 flats on Dumbarton Road, subject to funding. Since the last report to CPWD, talks have progressed with the Golden Jubilee Hospital and West College Scotland, and subject to the agreement of funding, timescales for connection have been developed. Discussions are also advanced with Clydebank Health Centre. The Council are pursuing funding from the Scottish Government Green Growth Accelerator and Heat Network funds to enable expansion and connection from the Golden Jubilee to the Dalmuir multi story flats and officers continue to work with the Queens Quay landowners to bring in 1,000 new homes.

Exxon

The City Deal Exxon project is progressing as planned as are the plans to convert the brownfield Carless site into a Scottish Marine Technology Park in co-operation with the Malin Group. A Stage 2 Vacant and Derelict Land Grant Fund application to deliver greenspace and access improvements on the Exxon site to realise the wider ambitions of the masterplan has been submitted and we await the outcome in early 2023.

Business Support

A new Economic Development Strategy has been developed which provides an updated economic vision and strategic priorities for West Dunbartonshire for a five year period from 2022-2027. This strategy was approved by the Infrastructure, Regeneration and Economic Development Committee on 2 November 2022. An action plan is currently being developed to assist with the implementation of the strategy which has the following five objectives:

- Stimulating economic investment and growing the business base;
- Establishing an inclusive economy by improving the skills of our people and supporting them into work;
- Creating a prosperous place where people choose to live, work, visit and invest;
- Addressing climate change and supporting a green recovery;
- Building stronger partnerships and new approaches to delivery.

The Local Investment Plan which was developed for the UK Shared Prosperity Fund and submitted to the UK Government for their consideration as part of a wider Glasgow City Region Investment Plan has been approved. The business support proposals within the Investment Plan will be available from April 2023 and include a Business Recovery & Growth fund, Early Stage Growth grants, Towards Net Zero Grant, Enhancing Tourism Events & Attractions Fund, Business Gateway Expert Help and Shopfront & Small Business Improvement Grants.

Since April 2022, the Business Support team have provided advice through Business Gateway to support over 160 new start-up businesses. Business Growth Advisers have also continued to work with established businesses to provide continued advice and grant support to help them to recover and grow. A Start-Up Business Survival Monitoring exercise has been completed for the start-up businesses that received support and advice through the Business Gateway service during 2021/22. The data shows that of the 201 start-ups supported during 2021/22, 147 (73%) were still in business in January 2023.

A High Growth Start-Up Challenge Fund has been delivered in partnership with the Working4Business group and has provided funding of up to £5,000 to assist early stage businesses with growth potential to increase their turnover and create local jobs. This competitive fund launched during September and Working4Business partners have assisted with the approval process which included the scoring of applications and panel interviews. In total, 10 applications were received for the fund with 5 businesses being successful and receiving a £5,000 grant award to assist their growth ambitions.

The Scottish Government have provided additional funding to continue the delivery of the national Digital Boost Programme. The Digital Boost programme delivers Information and Communications Technology (ICT) advice to businesses across the country. A quick quote tender exercise has been undertaken by West Dunbartonshire Council for both East Dunbartonshire and West Dunbartonshire Council areas for Phase 7 Digital Boost activity. The successful supplier was NS Design Ltd. So far, 6 businesses in West Dunbartonshire and 4 businesses in East Dunbartonshire have been provided with up to 21 hours of one-to-one consultancy support.

The Working4Business group have agreed that the next Business Awards event will be held in May 2023. All the sponsorship for the award categories has been secured and the host of the event has been confirmed as Jennifer Reoch. Jennifer is best known for hosting shows such as Live at Five, Scots in Paradise and the Scottish Children's Lottery. She also currently co-presents the Heart Scotland Drive time Radio Show with Des Clarke. The Business Awards will open for applications week commencing Monday 30 January 2023.

Employability

In the previous report we illustrated the work of the local employability partnership outlining progress in the development of our approach to employability service delivery and engaging specialist input from the third and private sector.

We are currently engaging with 14 organisations who are delivering services on our behalf. These services complement the case management approach that is being lead by Working4U.

We also reported that we were developing our contribution to the UK shared Prosperity Investment Plan. That plan has been endorsed and the funds, approximately £3.8m will be available in the forthcoming months.

The UKSPF will be used to deliver activities in four investment areas over the next two years. The four investment areas are:

- Communities and Place - to enable places to invest to restore their community spaces and relationships and create the foundations for economic development and build resilient and safe neighbourhoods through targeted investment and crime prevention.
- Supporting Local Business – to enable places to fund interventions that support local businesses to thrive, innovate and grow. This includes visible improvements to local retail, hospitality and leisure sector facilities and targeted support for small and medium sized businesses to undertake new to firm innovation, adopt productivity enhancing energy efficient and low carbon technologies and techniques.
- People and Skills – to reduce the barriers some people face to employment and support them to move towards employment; reduce levels of economic inactivity through investment in bespoke intensive life and employment support tailored to local need; and provide skills development through a wider range of routes.
- Multiply –to address numeracy skills with specific emphasis on supporting people in the 19+ years age group too secure maths qualifications.

The suite of projects we will deliver are summarised in the Appendix.

The Working4U Team is also preparing plans for the delivery of a range of services through the use of Parental Employability Support and No One Left behind. Discussions are ongoing with the Scottish Government about the scale of the programme and further information will be available in the new financial year.

2	Outline of any issues/risks and how these are being managed
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Regeneration

Inflation and rising costs are a challenge in project delivery. We are looking at adjusting scope to make projects affordable, or seeking additional funding where possible.

Business Support

Businesses continue to face many challenges including inflation and rising energy costs. It is therefore important that working4business partners continue to provide support and assistance to our local businesses to help them to recover and grow. The business support programmes available through the UK Shared Prosperity Fund from April 2023 will provide much needed additional financial support to our local businesses.

The risks for the employability service centres on the ability to secure reliable external training providers capable of delivering services in the local area. We are managing this by providing each grant recipient with a key contact and providing them with the opportunity to identify delivery challenges at an early stage.

3	Outline of the main outputs expected before next meeting
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Regeneration

- Clydebank, Activity Centre – Planning Application submitted
- Dumbarton, Connecting Dumbarton – commencement of the construction works on site
- Dumbarton, Artizan – demolition contractor appointment
- Dumbarton, Artizan – commencement of property improvement works
- Alexandria, Smollet Fountain – contractor appointment
- Alexandria, Masterplan – design team appointment to deliver the Masterplan project: Green Heritage Corridors and Walking and Cycling Network.

Business Support

- Development of processes, application forms and eligibility guidelines for the new business support programmes within the UK Shared Prosperity Fund
- Finalise the Economic Development Strategy 2022-2027 Action Plan
- Promotion of Business Awards to local businesses to encourage applications
- Delivery of Digital Boost programme for 2022/23

4	What are your requirements of partners in the Community Planning Management Board to achieve the outcomes of the DIG?
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Placemaking

Good placemaking will continue to underpin the regeneration, development and improvement work in the town centres as we aim to align funding and resources, with Council, DIG partners and external funding, to achieve our ambitions.

Business Support

The on-going commitment and support from the community partners will help to maximise the impacts of the business support activity being developed and implemented through the Flourishing DIG. This will assist with reinforcing our efforts to develop a strong local economy that will provide access to opportunity for all in West Dunbartonshire.

Employability

Meanwhile, in the first two quarters of 2022/2023 we have supported over 1500 people to access employability services, with 350 securing employment. During the same period 397 people have secured a qualification and 933 have entered education or training. In addition, we have assisted people to maximise income through benefits with approximately £3.82m of additional income being secured by people using our benefits advice service.

5	Please outline any good news story you wish to share
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Business Support

The advice and grant support provided to the Bee School through the Business Support team has been picked up by the Business Gateway National Unit and has been promoted nationally as a promotional case study for the Business Gateway service. The following link provides further information on the case study:

<https://scottishbusinessnews.net/business-gateway-helps-beekeeping-school-create-a-buzz/>

West Dunbartonshire Council has secured £3.8m to deliver a range of projects funded by the UK Shared Prosperity Fund. This will include activities to support business development, assist people to secure employment and help learners to achieve qualifications.

UK Shared Prosperity Projects

Priority and Actions	Brief Description
Community and Place	
S1: Place based investments, regen & town centre improvements (Capital)	Shopfront and Small Business Improvement Grants - This project will work with both new and existing business that are located within the high street areas of the 3 main towns of the Council area. The grant will encourage investment and repairs in highly visible shop frontages, enhancing the visual appearance and accessibility of retail properties and our high streets. Grants will be to a maximum of 70% of project costs.
S3 : Improvements to the natural environment green and open space	Pride in Place – (Housing/ Fire Scotland/Communities/Greenspace Project) will focus on building on pride in place centred round a Community Garden supporting neighbourhoods and partnerships working to reduce anti-social behaviour. It will provide opportunities for organisations to share experiences, work through challenges. It will capture valuable insights into key enablers and barriers to making progress and will use evidence to measure and demonstrate progress.
S4: Design and management of the built and landscaped environment	CCTV -This will focus on the required equipment for an effective CCTV system. The majority of funding will be for capital costs with a smaller amount of seed funding for staff (two fte for 2 years) to develop community provision and partner opportunities.
S9: Investment in capacity building & resilience for local groups	West Dunbartonshire Pantry Network - Community Pantries offer a dignified and sustainable approach to addressing food insecurity and food poverty. They divert surplus food away from landfill and promote local opportunity for sustainable food provision and production. Community Soups in West Dunbartonshire. Engagement to develop small community-based projects that will improve the quality of life in local areas. This project will include a community network/steering group to provide a forum for local development across communities in West Dunbartonshire. Participatory Budgeting (PB)/Funding Bulletin – Awareness /training/funding resource. This project will embed an understanding of Participatory Budgeting (PB) and an approach to mainstreaming. This is in response to the commitment for local authorities across Scotland to allocate 1% of their annual budget by PB.
Supporting Business	Brief Description
S14: Development & promotion of the visitor economy	Enhancing West Dunbartonshire's Tourism Events & Attractions - This fund will support and promote new or enhance existing events and visitor attractions in West Dunbartonshire which involve activity aimed at raising the area's profile as a visitor destination and will increase visitor numbers to the area. Grants of up to £10,000 will be available.

Priority and Actions	Brief Description
S15: SME development grants & support.	<p>Business Recovery & Growth Grant - 50% up to a maximum of £10,000 to businesses to provide a financial contribution towards growth projects which will both create local jobs and assist with their continued recovery.</p> <p>Towards Net Zero Grant - A combination of expert advice and grant support to help businesses move towards net zero emissions. We will work in partnership with Business Energy Scotland to provide local businesses with a Resource Efficiency Business Audit. The Towards Net Zero grant will then provide 50% financial contribution of up to £10,000 to businesses to help implement agreed energy efficiency improvements.</p>
S20: Expert business advice & support programmes, local & regional	Expert Help for Businesses - Expert Help will allow businesses to access fully funded consultancy support from a specialist who will provide tailored, expert advice in areas such as Business Strategy, Sales, Marketing, Financial Management, Digital Marketing & Social Media and Intellectual Property. This will be in addition to existing Business Gateway Expert Help.
S25: Developing existing or emerging local strengths - low carbon & climate	Early Stage Growth Grants - The failure rate of start-up businesses is well documented, but if businesses can survive their early years, they have a far greater chance of being sustainable for the long term. We will offer a grant of up to £1,500 for businesses that have been trading for less than 18 months that can demonstrate that they have growth potential. Eligibility will include having taken on premises in West Dunbartonshire and/or that they have employed staff.
People and Skills	Brief Description
S31: Employment support for economically inactive people	Case managed support for economically inactive people, including assessment, action plan and support to progress towards and into employment. This will include support with confidence, self esteem and the development of presentable skills sets.
S35: Employability programmes & advice - No One Left Behind agenda etc	Case managed support for people with barriers that prevent them considering work as an option. Proactive integration and alignment with housing, health and social care, criminal justice.
S36: Local areas to fund local skills needs	Competitive grant fund for specialist employability support and access to skills development in key sectors. Ensuring support is available for the development of vocational and non vocational skills supporting engagement, sector specific skills and in-work progression. This will also include support to develop skills, presentation of skills and in-work progression for those who are not economically inactive.
S39: Vulnerable young people	Case managed support for young people, including assessment, action plan and support to progress towards and into employment. This will include support with confidence, self esteem and the development of presentable skills sets.
Programme Management	4% costs for development, management, administration, monitoring and reporting

Priority and Actions	Brief Description
Multiply	Brief Description
S42: Courses designed to increase confidence with numbers	Employing CLD tutors to develop and deliver programmes in the community using a social practice approach in order to engage with learners and improve confidence with numbers. Working to the needs of learners this will include delivery of accredited learning.
S43: Courses for parents wanting to increase numeracy skills	Development Officer who will liaise with schools to raise awareness and develop partnerships, as well as organising a variety of numeracy courses to be delivered by Multiply tutors, based on learners' needs and using innovative resources, such as 'Maths on Toast'.
S45: Courses aimed at encouraging people to upskill to access jobs/careers	A development officer will work with Employability case workers to identify service users who require maths qualifications and increased confidence in maths to apply for sector specific jobs. This will include support for those in employment as well as those seeking to develop their work-based skills.
S46: Additional relevant maths modules in vocational courses	A development officer will be employed to work in partnership with West College Scotland to embed maths modules into existing vocational courses with additional learner led support offered as required in order to ensure success with their qualifications and build confidence in maths.
S47: Innovative programmes delivered with employers	Employer Engagement staff will link with local employers with particular focus on skills gaps in maths to help existing employees progress in the workplace and support residents seeking employment who require to pass an maths assessment.
S48: Intensive& flexible courses targeted at those without Level 5 maths	The Development Officer will also liaise and work in partnership with West College Scotland in order to organise a greater variety of maths qualifications and extend the SCQF level, we will build on our partnership with West College Scotland to provide: <ol style="list-style-type: none"> 1. Dedicated Maths qualifications; and 2. Explore accrediting Community and Work-based Numeracy.
S49: Courses designed to help people use numeracy to manage money	The project will provide financial literacies to community, including numeracy and financial literacies support for a range of individuals and groups such as care leavers, young parents and those with experience in the criminal justice system. The Development Officer will liaise with relevant colleagues, such as health and social care, Criminal Justice Team and other partner organisations from the Third Sector to organise support. The support will be delivered by Multiply Tutors.
S51: Provision developed in partnership with community organisations	A Development Officer will build on relationships with community and support groups/organisations which have been established by the Adult Learning and Literacies Team to target potential learners with multiple barriers to opportunity, including care leavers. We will use a Social Practice approach to engage with learners in order to develop courses, which will enable learners to achieve positive outcomes across the 4 areas of life. This will include raising awareness of the importance of numeracy and developing a positive vibe around maths.

Management Board Meeting

Development and Improvement Groups (DIGs): Highlights and Issues Report

FOR INFORMATION ONLY	x
FOR DECISION	

Name of DIG	Nurtured
Date of report	18/1/23
Name and email of lead contact	Laura Mason Chief Education Officer

1	Highlights of activity and progress since last meeting
<p>Inspection of Children at Risk of Harm Update:</p> <p>A range of NDIG partners have participated in follow up WDC sessions to the Care Inspectorate sessions which took place through November and December. In addition staff from Social Work, Health, Police and Education undertook a case file audit to support our understanding of progress made and next steps in our improvement journey. At time of writing, a detailed report of these outcomes is being produced. All of these activities supported staff understanding of standards and expectations and dialogue in planning next steps in our joint work to keep children safe. The Action Plan is being progressed, led by a range of Officers and an updated Position Statement will be submitted to the Care Inspectorate with associated evidence to demonstrate progress and improvement.</p> <p>UNCRC</p> <p>To support the development and focus on ensuring implementation of the United Nations Conventions on the Rights of the Child (UNCRC), Reach Advocacy Scotland have delivered a series of professional learning sessions to key identified staff from all educational establishments and some partner agencies. They in turn will lead on further UNCRC professional learning and implementation at establishment and service level. Feedback from training has been very positive with almost all participants reporting increased knowledge and understanding of UNCRC and their role in ensuring these. Plans are in place to develop professional learning across the broader Community Planning Partnership and to ensure children and young people are aware of and supported in ensuring their rights are upheld.</p> <p>There are five key workstreams being progressed via the Nurtured DIG. These are led by and have representation from the range of partners. Key updates are:</p> <p>Workstreams:</p>	

The Promise

The Promise Plan is progressing well with representation from a range of Nurtured DIG partners leading key sub groups. Two hundred and fifty staff across the CPP have been trained in relation to the Principles and approaches to The Promise. Feedback was very positive and learning will inform work of the subgroups and individual service delivery. An Elected Member Briefing session was undertaken providing EM's with an opportunity to hear key messages and approaches to progressing our plan. The progress of these plans will ensure the wellbeing of our care experienced children and young people remains at the forefront of our approaches to support and planning and that their voices are reflected in decision making. The recent housing improvement board WDC action demonstrates a positive approach to corporate parenting responsibilities in supporting care leavers on low income to maintain their accommodation. They have expanded the current rent abatement available to care leavers who are living in their own council property and in full time education to include modern apprentices with WDC. This means if a care experienced young person in West Dunbartonshire takes up a post as a Modern Apprentice they will now be eligible for rent abatement. NDIG partners are confident this will improve the mental and physical health and wellbeing of our young people. This is a very good model of corporate parenting to be learnt from and built upon.

GIRFEC Refresh

The working group has had its initial meeting with representation from a range of NDIG partners. The group are currently planning multi-agency training which will reflect a range of priorities identified following publication of refreshed guidance, to ensure that staff are up to speed and that we are able to evidence compliance. This will ensure our staff are empowered to deliver services and meet the needs of children and families in joined up and consistent ways which are in keeping with national and local expectations.

Whole Family Wellbeing Fund

Work is progressing to improve and develop our approaches to providing early family help and wellbeing. An Action Plan has been developed which aims to support the development of three pilot sites across the Council using a range of staffing, resources and partners. Currently work is being undertaken on the production of a Terms of Reference which will provide clarity in the services to be offered and the staff involved. The working group includes one of our Young MSPs ensuring we provide a conduit to the needs of our Young People in our planning and delivery. This has been further informed via the results of a survey of parents, carers and young people.

We have developed a calendar of self-evaluation and quality assurance aligned to How Good is Our Family Help and undertaken two self-evaluation activities focussed on Children and Families at the Centre of Service Design and availability and access of support, which have supported our understanding of what we do well together and how we need to improve on this. This will continue quarterly on a three year cycle and all NDIG partners will be encouraged to participate. Feedback on the evaluations will report back to the NDIG and help inform next steps.

Child Poverty

Partners continue to work together to ensure families are supported with the challenges of poverty and cost of living. Partners such as Citizens Advice, third sector groups, educational services and social work supported families via referrals to access the £250,000 set aside for those facing significant issues paying for their energy provision. This enabled a wide range of our families to access an additional £200 per household.

Most schools have reflected on the Cost of the School Day Toolkit and have established a range of approaches to tackling additional costs of school such as uniform banks, provision of Christmas gifts/hampers and vouchers. Working 4 U, Educational Services and Social Work colleagues continue to work together via the Family Opportunity Hubs to support and signpost families to most appropriate help for their needs. To date 992 families have been referred to the service and 651 have taken up support offered.

Mental Health and Wellbeing

The Champions Board have secured funding to develop and deliver a short-term project on reducing stigma around mental health.

Access to Schools counselling continues to be available to all pupils aged 12 upwards. Together all the on-line help app continues to be promoted across the Council to all young people aged 12 -26. Uptake is quite poor and Officers continue to work together with the provider to develop ways of helping our community understand the value of help offered via the app.

2	Outline of any issues/risks and how these are being managed
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- The challenge of conflicting priorities faced by partners in supporting the range of Action Plans currently being undertaken e.g. the CI Action Plan, NDIG Plan, Mental Health and Wellbeing Strategy and Child Protection Action Plan. This is being addressed by having clarity in workstreams for the NDIG and representatives from services leading and developing these.
- The Integrated Children's Services Plan 2023-2026 which is due for submission in March'23 is an opportunity to ensure the focus of the NDIG is revised, relevant and clearly articulated by all partners in our new plan.
- All partners identify the current financial position will create challenges in resource availability. This is an opportunity for partners to capitalise on joint working approaches, minimising duplication and resource allocation.

3	Outline of the main outputs expected before next meeting
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- Contributions to Inspection update report and evidence gathering due Feb'23
- Self-Evaluation activity – Whole System Approaches

- Whole Family Wellbeing – appoint involvement and engagement support; United Nations Convention on the Rights of the Child(UNCRC), Terms of Reference and Pilot Project Action Plan prepared and started
- GIRFEC Refresh Professional Learning Programme produced and started
- The Promise – Continue to deliver programme of professional learning to the range of Council staff and partners
- MHW- Delivery of stigma reduction programme for Care Experienced young people.
- UNCRC training programme for new employees/Senior Managers/pupils developed.

4 What are your requirements of partners in the Community Planning Management Board to achieve the outcomes of the DIG?

- Note progress made;
- Support expectations that all NDIG partners participate in self-evaluation activities leading to improvement in service delivery and outcomes for children, young people and families;
- Support expectations that all NDIG partners participate in ICSP '21-'23 reporting and ICSP '23-'26 planning.

5 Please outline any good news story you wish to share

1. Blairvadach Children's House has received an outstanding Inspection from the Care Inspection where they received top marks. Feedback received highlighted the efforts of staff to support and value children and young people's family time, treating family as partners within the plans and supporting children and young people to go home. Some of the stand-out activities identified include Equine Therapy, building their own pizza oven, embedding relationship based practice and staff being trained in Dyadic Development Physiotherapy which is a parenting approach and model of practice that uses what we know about attachment and trauma to help children and young people. This training was funded via the Care Experienced Children's Fund and will be continued this session with a range of NDIG colleagues. Whilst the written report is expected soon, in verbal feedback the Inspectors commented that they had seen "The Promise in action". Well done to all the staff, children and young people in Blairvadach!
2. A cohort of 22 staff members completed Level 1-4 Makaton training. Makaton is a communication tool with speech and symbols which enables people with disabilities or learning disabilities to communicate. Feedback from staff who attended the workshops was extremely positive. This cohort are now using and practising their skills in their own settings, working with pupils, sharing their knowledge with their peers and providing access to materials. A second cohort of staff will now undertake training this session.



Management Board Meeting

Development and Improvement Groups (DIGs): Highlights and Issues Report

FOR INFORMATION ONLY	x
FOR DECISION	

Name of DIG	Safe DIG
Date of report	18 th January 2023
Name and email of lead contact	Supt Lorna Gibson, (lorna.gibson2@scotland.police.uk)

1	<p>Highlights of activity and progress since last meeting</p> <p>The Safe DIG convened a short life working group to review their Safe DIG strategy which runs from 2020-2023.</p> <p>It was agreed that the Safe DIG needed to focus on prevention and early intervention outcomes ensuring the thematic strands are also incorporated: Sustainability, Empowerment and Wellbeing. This would also ensure the learning from the Christie Commission report was addressed with prevention taking precedence over failure demand. It was noted that the Cost of Living Crisis was paramount to the revised Strategy as the knock on effect of this will have an impact on community safety.</p> <p>Suggestions discussed included:</p> <ul style="list-style-type: none"> • Focus on prevention and early intervention • Link to the Community Empowerment Strategy • Incorporate the work around Night zone West • Encourage use of Railway Guardian App • Be aligned to other strategic groups to avoid duplication • Ensure alignment with current LOIP through the Safe DIG as recorded on Pentana • Capture cost of living crisis challenges and impact <p>All members of the Safe DIG have been tasked to provide comment for end January to enable redraft and consultation prior to the revised Safe DIG strategy coming to CPWD in May 2023 for approval.</p> <p>The cost of living crisis may be linked with a rise in low level thefts such as shoplifting which has an effect on our economy and business communities. In response to this there is now a dedicated town centre Police Office in Dumbarton and in February there will be a new officer starting who will cover Balloch and the</p>
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Vale of Leven. This is in addition to the existing officer in Clydebank to ensure the town centre officer approach is enhanced.

Funding from Night Zone West was provided for Festive Safety work for both increased police patrols and CCTV opportunities. This had a positive impact on local communities for both ASB and acquisitive crime. This enabled 80 licensed premises visits during the festive season. Discussions are now ongoing to utilise any underspend. British Transport Police have seen a 12% reduction in crime over the festive season, which may be linked to additional patrols as well as the train strikes.

Establishments for Looked After Children in Clydebank will now be using the “Not at Home” protocol which will ensure all young people are treated equally, based on risk assessments on individual circumstances. This links in with the Scottish Government work around The Promise.

2 | Outline of any issues/risks and how these are being managed

The issue around the Cost of Living Crisis was discussed and will be incorporated into future Safe DIG strategies and actions moving forward.

Work has already began to review plans for Spring ASB around Operation Balleton with all partners involved.

3 | Outline of the main outputs expected before next meeting

Before the next Safe DIG, a draft of the Safe DIG Strategy will be drawn up ensuring full connectivity with the LOIP and other relevant strategies. Plans will also be in place for Easter holidays and related ASB that may come with this.

4 | What are your requirements of partners in the Community Planning Management Board?

None.

5 | Please outline any good news story you wish to share

The Communities Team from West Dunbartonshire Council and Police Scotland provided a presentation to the local Elected Members around CCTV in West Dunbartonshire and its successes and effectiveness. The public space CCTV upgrade funds have arrived and are currently with Glasgow City Council with drawn down agreements being prepared. The CCTV working group will be re-established with representation from Communities Teams, Housing, Legal, Roads, Building Services, Procurement, CCTV operators and Police Scotland. The West Dunbartonshire CCTV operators also were highly commended runners up at the Argyll and West Dunbartonshire Award Ceremony in the category of Partner of the Year and thanks was expressed to their excellent work in contributing to the safety of communities throughout West Dunbartonshire.