

Agenda



Infrastructure, Regeneration and Economic Development Committee

Date: Wednesday, 10 February 2021

Time: 10:00 a.m.

Format: Zoom Video Conference

Contact: Lynn Straker, Committee Officer
Email: lynn.straker@west-dunbarton.gov.uk

Dear Member

Please attend a meeting of the **Infrastructure, Regeneration and Economic Development Committee** as detailed above. The business is shown on the attached agenda.

Yours faithfully

JOYCE WHITE

Chief Executive

Distribution:-

Councillor Iain McLaren (Chair)
Councillor Gail Casey
Councillor Karen Conaghan
Councillor Diane Docherty
Provost William Hendrie
Councillor Caroline McAllister
Councillor David McBride
Councillor Jonathan McColl
Councillor Marie McNair
Councillor John Mooney
Councillor Lawrence O'Neill
Councillor Martin Rooney

All other Councillors for information

Chief Executive
Chief Officer – Regulatory and Regeneration

Date of Issue: 28 January 2021

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**INFRASTRUCTURE, REGENERATION AND ECONOMIC
DEVELOPMENT COMMITTEE**

WEDNESDAY, 10 FEBRUARY 2021

AGENDA

1 STATEMENT BY CHAIR – AUDIO STREAMING

The Chair will be heard in connection with the above.

2 APOLOGIES

3 DECLARATIONS OF INTEREST

Members are invited to declare if they have an interest in any of the items of business on this agenda and the reasons for such declarations.

4 MINUTES OF PREVIOUS MEETING 5 - 8

Submit for approval as a correct record, the Minutes of Meeting of the Infrastructure, Regeneration and Economic Development Committee held on 18 November 2020.

5 OPEN FORUM

The Committee is asked to note that no open forum questions have been submitted by members of the public.

6 UPDATE ON SITE AT MITCHELL WAY, ALEXANDRIA (To Follow)

Submit report by the Chief Officer for Supply, Distribution and Property providing an update on discussions regarding the site at Mitchell Way, Alexandria.

7/

7 BUDGETARY CONTROL REPORT P9

9 - 50

Submit report by the Chief Officer for Resources providing an update on the financial performance in Period 9 of those services under the auspices of the Infrastructure, Regeneration and Economic Development Committee.

For information on the above agenda please contact Lynn Straker, Committee Officer, Regulatory, Municipal Buildings, College Street, Dumbarton G82 1NR. Email: lynn.straker@west-dunbarton.gov.uk

INFRASTRUCTURE, REGENERATION AND ECONOMIC DEVELOPMENT COMMITTEE

At a Meeting of the Infrastructure, Regeneration and Economic Development Committee held by Zoom Video Conference on Wednesday, 18 November 2020 at 10.05 a.m.

Present: Councillors Gail Casey, Karen Conaghan, Ian Dickson, Diane Docherty, Caroline McAllister, Iain McLaren, Marie McNair, John Mooney, Lawrence O'Neill, Martin Rooney, David McBride* and Jonathan McColl*.

* arrived later in the meeting.

Attending: Richard Cairns, Strategic Director – Regeneration, Environment & Growth; Jim McAloon, Strategic Lead - Regeneration; Gail MacFarlane, Strategic Lead – Roads and Neighbourhood; Michael McGuinness, Manager, Economic Development; Craig Jardine, Corporate Assets Manager; Michelle Lynn, Assets Coordinator; Sally Michael, Principal Solicitor; and Lynn Straker, Committee Officer.

Apology: An apology for absence was intimated on behalf of Provost William Hendrie.

Councillor Iain McLaren in the Chair

STATEMENT BY CHAIR – AUDIO STREAMING

Councillor Iain McLaren, Chair, advised that the meeting was being audio streamed and broadcast live to the internet and would be available for playback.

VALEDICTORY – JIM MCALOON

Councillor Iain McLaren, Chair, informed the Committee that this would be the last meeting of the Committee that Jim McAloon, Strategic Lead - Regeneration would be attending as he was retiring in December 2020. Councillor McLaren remarked that Jim had been an excellent Strategic Lead and had given him invaluable support in his roles of Convener and IRED Committee Member. Other Members were heard in similar terms and, commending his hard work, dedication and commitment to various large projects over the years the Committee wished him well in his retirement.

DECLARATIONS OF INTEREST

It was noted that there were no declarations of interest in any of the items of business on the agenda.

MINUTES OF PREVIOUS MEETING

The Minutes of Meeting of the Infrastructure, Regeneration and Economic Development Committee held on 16 September 2020 were submitted and approved as a correct record.

OPEN FORUM

The Committee noted that no open forum questions had been submitted by members of the public.

REGENERATION DELIVERY PLAN 2020-2021

A report was submitted by the Strategic Lead – Regeneration providing information on the final position against the 2019/20 Delivery Plan and presenting the 2020/21 Delivery Plan.

After discussion and having heard the Strategic Lead – Regeneration, the Economic Development Manager and the Asset Coordinator in further explanation and in answer to Members' questions, the Committee agreed:-

- (1) to note the progress made on the delivery of the 2019/20 plan; and
- (2) to note the 2020/21 Delivery Plan.

ROADS AND NEIGHBOURHOOD DELIVERY PLAN 2020-2021

A report was submitted by the Strategic Lead – Shared Services Roads and Neighbourhood providing information on the final position against the 2019/20 Delivery Plan and presenting the 2020/21 Delivery Plan.

After discussion and having heard the Strategic Lead – Shared Services Roads and Neighbourhood in further explanation and in answer to Members' questions, the Committee agreed to note the contents of the report.

DISPOSAL OF LAND AT 25 SOUTH DOUGLAS STREET, CLYDEBANK, G81 1LP

A report was submitted by the Strategic Lead – Regeneration seeking approval to dispose of 0.736 ha land at 25 South Douglas Street, Clydebank to West Dunbartonshire Council's existing Head Tenant of the site.

After discussion and having heard the Assets Coordinator in further explanation and in answer to Members' questions, the Committee agreed:-

- (1) to approve the disposal of 0.736 ha land at 25 South Douglas Street, Clydebank for a consideration of a gross purchase price of £160,000 (One Hundred and Sixty Thousand Pounds);
- (2) to authorise the Strategic Lead – Regeneration to conclude negotiations; and
- (3) to authorise the Strategic Lead – Regulatory to conclude the transaction on such conditions as considered appropriate.

UPDATE ON ACTIVITY BY CLYDEBANK PROPERTY COMPANY LTD

A report was submitted by the Strategic Lead – Regeneration providing an annual update on the progress of activity in Clydebank Property Company Limited (CPC).

After discussion and having heard the Strategic Lead – Regeneration and the Assets Coordinator in further explanation and in answer to Members' questions, the Committee agreed to note the progress being made in terms of the Council's investment in Clydebank Property Company Limited.

UPDATE ON MITCHELL WAY, ALEXANDRIA

A report was submitted by the Strategic Lead – Regeneration providing an update on Mitchell Way, Alexandria.

Following discussion, Councillor McAllister seconded by Councillor McColl moved:-

that a report will come back to the next IRED Committee before any agreement is signed detailing the up-to-date plans for the site. The report will also include feedback from the Vale of Leven Town Centre Forum for Members' consideration and that officers extend an invite for a representative from Lidl to attend the next IRED Committee and talk to Members about their updated plans. It is also requested that the Town Centre Forum be extended an invitation.

The Committee agreed the motion.

BUDGETARY CONTROL REPORT TO SEPTEMBER 2020 (PERIOD 6)

A report was submitted by the Strategic Lead – Resources providing an update on the financial performance in Period 6 of those services under the auspices of the Infrastructure, Regeneration and Economic Development Committee.

After discussion the Committee agreed:-

- (1) to note the contents of the report showing the revenue budget forecast to overspend against budget by £0.197m (1.7%) at the year-end, of which £0.432m is COVID-19 related;
- (2) to note the net projected annual position in relation to relevant capital projects which was highlighting a projected variance of £16.399m (-35.55%) due to slippage of £16.630m (36.05%) and an overspend of £0.232m (0.5%); and
- (3) note the progress on efficiencies incorporated into budgets for 2020/21.

WEST DUNBARTONSHIRE COUNCIL FOOD GROWING WORKING GROUP

A report was submitted by the Strategic Lead - Shared Services Roads and Neighbourhood providing an update on the proposals for the make up and future operation of the Food Growing Working Group.

After discussion and having heard from the Strategic Lead – Shared Services Roads and Neighbourhood in further explanation and in answer to Members' questions, the Committee agreed:-

- (1) to the proposals set out in sections 4.1 – 4.6 of the report;
- (2) to nominate two Elected Members as members of the Working Group (one each from the Administration and Opposition); and
- (3) to note that Councillor Iain McLaren would be the Administration's nominee, and that the Opposition nomination will be filled in due course

The meeting closed at 12:45 p.m.

WEST DUNBARTONSHIRE COUNCIL

Report by Chief Officer - Resources

Infrastructure, Regeneration & Economic Development Committee:
10 February 2021

Subject: Infrastructure, Regeneration & Economic Development Budgetary Control Report 2020/21 to Period 9 (31 December 2020)

1. Purpose

- 1.1** The purpose of the report is to provide the Committee with an update on the financial performance to 31 December 2020 (Period 9) of those services under the auspices of the Infrastructure, Regeneration & Economic Development Committee (IRED).

2. Recommendations

2.1 Members are asked to:

- i) note the contents of this report showing the revenue budget forecast to overspend against budget by £0.956m (8.4%) at the year-end, of which £0.918m is COVID-19 related ;
- ii) note the net projected annual position in relation to relevant capital projects which is highlighting a projected variance of £18.314m (39.66%) due to slippage of £18.637m (40.36%) and an overspend of £0.323m (0.7%); and
- iii) note the progress on efficiencies incorporated into budgets for 2020/21.

3. Background

Revenue

- 3.1** At the meeting of West Dunbartonshire Council on 4 March 2020, Members agreed the revenue estimates for 2020/21. A total net budget of £23.538m was approved for IRED services. Since then there have been various adjustments and some services have moved outwith the IRED remit and the revised budget is therefore now £11.392m, as follows:

	£m
Starting Position	23.538
Facilities services moved to Corporate Service Committee	(11.639)
ICT Virement	(0.004)
Procurement Savings	(0.134)
Annual Recurring Variances Exercise	(0.379)
Covid 19- adjustments	0.010
Revised budget	11.392

Capital

- 3.2** At the meeting of Council on 4 March 2020, Members also agreed the updated 10 year General Services Capital Plan for 2020/21 to 2029/2030. The next three years from 2020/21 to 2022/23 have been approved in detail with the remaining years being indicative at this stage. The total project life budget approved for projects that have either commenced or are due to commence in that period total £220.007m.

4. Main Issues

Revenue Budget

- 4.1** The current budgetary position is summarised in Appendix 1. A more detailed analysis by service is given in Appendix 2. Of the 14 services monitored 5 are showing either a favourable or nil variance with 9 services showing an adverse variance. Comments are shown in Appendix 3 when there are projected net annual variances greater than £0.050m and also where the net variance is below £0.050m but there are offsetting variances of over £0.050m within the service. Appendix 4 shows progress on the achievement of saving options adopted as part of the 2020/21 budget.
- 4.2** Appendix 1 shows the probable outturn for the services at £12.348m. As the annual budget is £11.392m there is currently a projected adverse variance for the year of £0.956m, of which £0.918m is COVID-19 related.
- 4.3** COVID-19 has had an impact on various service areas with lockdown preventing some work from being carried out e.g. in Roads and Ground maintenance. Income has also been affected e.g. commercial waste collection reduced whereas income has increased in Cremations and Burial grounds.
- 4.4** COVID-19 related budget issues identified in early part of the year (£0.010m) have been transferred to the Corporate central cost centre for the financial monitoring of COVID-19 issues. The remaining variances due to COVID-19 are shown in Appendix 1.

- 4.5 Officers will continue to manage the budgets as closely as possible throughout the year and it is hoped that by: tight budgetary control; ongoing recovery actions; further Government funding; and/or agreed financial flexibilities to allow Councils to better cope with the financial impact of Covid, that the financial impact can be significantly mitigated and reduced over the remainder of the year. However there are clearly potential risks to this, mainly due to the unpredictable nature of the pandemic.

Capital Budget

- 4.5 The overall programme summary report is shown in Appendix 5. Information on projects in the red category for probable underspends or overspends in-year and in total is provided in Appendices 6 and 7 together with additional information on action being taken to minimise or mitigate slippage and/or overspends where possible. Detail on projects within the green category are shown in Appendix 8. The analysis shows that for the in-year planned spend there is currently a projected in-year variance of £18.314m of which £18.637m relates to project slippage and an in-year overspend of £0.323m. Officers review regularly the in-year position to consider options to maximise the effective use of capital resources.
- 4.6 From the analysis within the appendices it can be seen that there are ten projects with forecast material slippage, as listed as follows:

Project Name	Slippage (£m)
District Heating Network Expansion	5.000
Gruggies Burn Flood Prevention	3.885
Vehicle Replacement	1.610
Clydebank Charrette, A814	1.233
Posties Park Sports Hub	1.223
Flood Risk Management	0.916
A813 Road Improvement Phase 1	0.690
Regeneration Fund	0.681
Mandatory 20mph residential communities	0.469
Vale of Leven Cemetery	0.385

5. People Implications

- 5.1 There are no people implications.

6. Financial Implications

- 6.1 Other than the financial position noted above, there are no financial implications of the budgetary control report. Officers are currently reviewing budgets and projections with a view to improving the position by financial year end and progress will be highlighted in future reports to committee.

- 6.2** Agreed efficiencies and management adjustments are monitored with current indications showing that £0.335m of the total actions of £0.357m being monitored are currently on target to be achieved (see Appendix 4). It should be noted that any variances are included within the service information and variances identified within this report.

7. Risk Analysis

- 7.1** The present variances should be viewed in the knowledge that there are a number of variable factors which could arise between now and 31 March and which could affect the year end results for both the revenue and capital budgets – particularly in light of COVID-19.
- 7.2** Assumptions around service demand and timing of nationally agreed changes through the phasing out of lockdown change regularly and therefore there is a significant risk that the projected year end budgetary position will change from that reported.

8. Equalities Impact Assessment (EIA)

- 8.1** The report is for noting and therefore no Equalities Impact Assessment was completed for this report.

9 Consultation

- 9.1** The views of both Finance and Legal services have been requested on this report and both have advised there are neither any issues nor concerns with the proposal. As the report is for noting no further consultation is envisaged.

10. Strategic Assessment

- 10.1** Proper budgetary control and sound financial practice are cornerstones of good governance and support Council and officers to pursue the five strategic priorities of the Council's Strategic Plan. This report forms part of the financial governance of the Council. This report is for noting and, therefore, does not directly affect any of the strategic priorities.

Stephen West
Chief Officer – Resources

Date: 25 January 2021

Person to Contact: Janice Rainey - Business Unit Finance Partner, 16 Church Street, Dumbarton, G81 1QL, telephone: 01389 737704, e-mail janice.rainey@west-dunbarton.gov.uk

Appendices: Appendix 1 - Summary Budgetary Position (Revenue)
Appendix 2– Detailed Budgetary Position (Revenue)
Appendix 3 – Variance Analysis (Revenue)
Appendix 4 – Monitoring of Savings Options
Appendix 5 – Budgetary Position (Capital)
Appendix 6 – Variance Analysis Red Status (Capital)
Appendix 7 – Variance Analysis Amber Status (Capital)
Appendix 8 - Variance Analysis Green (Capital)

Background Papers: None

Wards Affected: All

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
IRED SUMMARY

MONTH END DATE 31 December 2020

APPENDIX 1

Service / Subjective Summary	Total Budget 2020/21	Spend to Date 2020/21	Forecast Spend 2020/21	Annual Variance 2020/21	Annual RAG Status	Net Variance Attributable to Covid	Underlying Variance Excluding Covid
	£000	£000	£000	£000	%	£000	£000
Transport, Fleet & Maintenance Services	(506)	57	(498)	7	-1%	7	0
Roads Operations	(1,145)	23	(185)	960	-84%	975	(15)
Roads Services	3,908	2,427	3,247	(661)	-17%	(676)	15
Grounds Maintenance & Street Cleaning Client	7,360	5,520	7,360	0	0%	0	0
Outdoor Services	248	85	166	(82)	-33%	0	(82)
Burial Grounds	(157)	17	(170)	(12)	8%	0	(12)
Crematorium	(1,001)	(435)	(977)	24	-2%	0	24
Waste Services	7,542	5,829	7,845	303	4%	270	33
Depots	0	(32)	0	0	0%	0	0
Grounds Maintenance & Street Cleaning Trading A/c	(2,740)	(2,954)	(2,737)	3	0%	0	3
Corporate Asset Maintenance	(11)	144	72	84	-732%	84	(0)
Economic Development	224	226	227	3	1%	0	3
Corporate Assets /Capital Investment Programme	(2,990)	(713)	(2,707)	283	-9%	214	69
Consultancy Services	659	868	705	46	7%	44	2
Total Net Expenditure	11,392	11,062	12,348	956	8.4%	918	38

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
IRED COMMITTEE DETAIL

APPENDIX 2

YEAR END DATE 31 December 2020

PERIOD 9

Actual Outturn 2019/20	Service Summary	Total Budget 2020/21	Spend to Date 2020/21	Forecast Spend 2020/21	Annual Variance 2020/21	RAG Status
£000	All Services	£000	£000	£000	£000	%
18,557	Employee	18,356	12,523	17,995	(360)	-2% ↑
3,872	Property	2,969	2,064	2,785	(183)	-6% ↑
4,244	Transport and Plant	3,879	1,851	3,691	(188)	-5% ↑
10,826	Supplies, Services and Admin	9,361	6,177	9,179	(181)	-2% ↑
11,435	Payments to Other Bodies	11,327	7,178	10,256	(1,071)	-9% ↑
560	Other	552	414	552	0	0% →
49,496	Gross Expenditure	46,443	30,207	44,459	(1,984)	-4% ↑
(36,625)	Income	(35,052)	(19,145)	(32,112)	2,940	8% ↓
12,870	Net Expenditure	11,392	11,062	12,348	956	8% ↓
£000	Transport, Fleet & Maintenance Services	£000	£000	£000	£000	%
1,654	Employee	1,626	1,178	1,651	25	2% ↓
55	Property	89	80	84	(5)	-5% ↑
68	Transport and Plant	1,680	749	1,526	(154)	-9% →
2,742	Supplies, Services and Admin	469	236	540	71	15% ↓
	Payments to Other Bodies	2	0	0	(2)	-87% ↑
	Other	0	0	0	0	0% →
4,519	Gross Expenditure	3,866	2,243	3,801	(64)	-2% ↑
(4,848)	Income	(4,371)	(2,186)	(4,300)	72	2% ↓
(329)	Net Expenditure	(506)	57	(498)	7	-1% ↓
£000	Roads Operations	£000	£000	£000	£000	%
1,769	Employee	1,318	935	1,303	(15)	-1% ↑
77	Property	99	66	107	8	8% ↓
1,802	Transport and Plant	507	315	447	(60)	-12% ↑
580	Supplies, Services and Admin	1,078	311	587	(491)	-46% ↑
0	Payments to Other Bodies	155	0	114	(41)	-26% ↑
0	Other	0	0	0	0	0% →
4,228	Gross Expenditure	3,157	1,627	2,559	(599)	-19% ↑
(4,628)	Income	(4,302)	(1,603)	(2,744)	1,559	36% ↓
(399)	Net Expenditure	(1,145)	23	(185)	960	-84% ↓
£000	Roads Services	£000	£000	£000	£000	%
1,167	Employee	1,293	846	1,278	(15)	-1% ↑
0	Property	108	105	118	9	9% ↓
11	Transport and Plant	76	36	76	(0)	0% ↑
4	Supplies, Services and Admin	764	521	791	28	4% ↓
44	Payments to Other Bodies	2,745	1,096	1,702	(1,043)	-38% ↑
0	Other	0	0	0	0	0% →
1,226	Gross Expenditure	4,986	2,603	3,965	(1,021)	-20% ↑
(450)	Income	(1,078)	(176)	(718)	359	33% ↓
776	Net Expenditure	3,908	2,427	3,247	(661)	-17% ↑

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
IRED COMMITTEE DETAIL

APPENDIX 2

YEAR END DATE 31 December 2020

PERIOD 9

Actual Outturn 2019/20 £000	Service Summary	Total Budget 2020/21 £000	Spend to Date 2020/21 £000	Forecast Spend 2020/21 £000	Annual Variance 2020/21 £000	RAG Status
	Grounds Maintenance & Street Cleaning Client					
		£000	£000	£000	£000	%
1,352	Employee	0	0	0	0	0% →
102	Property	0	0	0	0	0% →
507	Transport and Plant	0	0	0	0	0% →
1,190	Supplies, Services and Admin	0	0	0	0	0% →
110	Payments to Other Bodies	7,360	5,520	7,360	0	0% →
0	Other	0	0	0	0	0% →
3,261	Gross Expenditure	7,360	5,520	7,360	0	0% →
(4,338)	Income	0	0	0	0	0% →
(1,077)	Net Expenditure	7,360	5,520	7,360	0	0% →
	Outdoor Services					
		£000	£000	£000	£000	%
1,152	Employee	104	39	57	(47)	-46% ↑
124	Property	74	46	81	7	9% ↓
104	Transport and Plant	0	0	0	0	0% →
760	Supplies, Services and Admin	111	68	113	3	2% ↓
2,730	Payments to Other Bodies	45	31	49	4	8% ↓
0	Other	0	0	0	0	0% →
4,871	Gross Expenditure	334	184	300	(34)	-10% ↑
(1,129)	Income	(86)	(99)	(134)	(48)	-56% ↑
3,742	Net Expenditure	248	85	166	(82)	-33% ↑
	Burial Grounds					
		£000	£000	£000	£000	%
0	Employee	0	0	0	0	0% →
0	Property	19	14	19	(0)	-2% ↑
0	Transport and Plant	0	0	0	0	0% →
0	Supplies, Services and Admin	0	0	0	0	0% →
7,363	Payments to Other Bodies	409	307	409	0	0% →
0	Other	0	0	0	0	0% →
7,363	Gross Expenditure	428	320	428	(0)	0% ↑
0	Income	(585)	(303)	(598)	(12)	-2% ↑
7,363	Net Expenditure	(157)	17	(170)	(12)	8% ↑
	Crematorium					
		£000	£000	£000	£000	%
101	Employee	181	136	189	8	5% ↓
66	Property	154	104	161	6	4% ↓
0	Transport and Plant	0	0	0	0	0% →
109	Supplies, Services and Admin	16	10	18	2	12% ↓
57	Payments to Other Bodies	31	28	39	8	25% ↓
0	Other	0	0	0	0	0% →
333	Gross Expenditure	382	278	407	24	6% ↓
(76)	Income	(1,384)	(713)	(1,384)	(0)	0% ↑
257	Net Expenditure	(1,001)	(435)	(977)	24	-2% ↓

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
IRED COMMITTEE DETAIL

APPENDIX 2

YEAR END DATE 31 December 2020

PERIOD 9

Actual Outturn 2019/20	Service Summary	Total Budget 2020/21	Spend to Date 2020/21	Forecast Spend 2020/21	Annual Variance 2020/21	RAG Status
£000	Waste Services	£000	£000	£000	£000	%
0	Employee	2,778	1,916	2,702	(76)	-3% ↑
16	Property	119	28	119	1	1% ↓
0	Transport and Plant	928	393	904	(24)	-3% ↑
0	Supplies, Services and Admin	4,724	3,643	5,067	342	7% ↓
393	Payments to Other Bodies	22	2	24	3	13% ↓
0	Other	0	0	0	0	0% →
410	Gross Expenditure	8,570	5,983	8,816	246	3% ↓
(529)	Income	(1,028)	(154)	(971)	57	6% ↓
(120)	Net Expenditure	7,542	5,829	7,845	303	4% ↓
£000	Depots	£000	£000	£000	£000	%
185	Employee	0	0	0	0	0% →
165	Property	482	338	490	8	2% ↓
0	Transport and Plant	0	0	0	0	0% →
19	Supplies, Services and Admin	13	8	13	(0)	-1% ↑
30	Payments to Other Bodies	0	0	0	0	0% →
0	Other	0	0	0	0	0% →
400	Gross Expenditure	495	345	502	8	2% ↓
(1,278)	Income	(495)	(377)	(502)	(8)	-2% ↑
(878)	Net Expenditure	0	(32)	0	0	0% →
£000	Grounds Maintenance & Street Cleaning Trading A/c	£000	£000	£000	£000	%
2,780	Employee	5,853	3,840	5,863	10	0% ↓
108	Property	331	64	342	11	3% ↓
1,029	Transport and Plant	628	302	670	42	7% ↓
4,712	Supplies, Services and Admin	659	400	580	(79)	-12% ↑
22	Payments to Other Bodies	10	0	10	0	0% →
0	Other	552	414	552	0	0% →
8,652	Gross Expenditure	8,034	5,021	8,018	(16)	0% ↑
(1,158)	Income	(10,773)	(7,975)	(10,754)	19	0% ↓
7,493	Net Expenditure	(2,740)	(2,954)	(2,737)	3	0% ↓
£000	Corporate Asset Maintenance	£000	£000	£000	£000	%
1,590	Employee	1,594	1,080	1,495	(99)	-6% ↑
1,929	Property	47	35	47	0	0% →
10	Transport and Plant	45	49	57	12	26% ↓
(56)	Supplies, Services and Admin	1,696	942	1,613	(83)	-5% ↑
67	Payments to Other Bodies	0	0	0	0	0% →
0	Other	0	0	0	0	0% →
3,540	Gross Expenditure	3,382	2,106	3,212	(170)	-5% ↑
(5,864)	Income	(3,394)	(1,962)	(3,140)	254	7% ↓
(2,324)	Net Expenditure	(11)	144	72	84	-732% ↓

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
IRED COMMITTEE DETAIL

APPENDIX 2

YEAR END DATE 31 December 2020

PERIOD 9

Actual Outturn 2019/20 £000	Service Summary	Total Budget 2020/21 £000	Spend to Date 2020/21 £000	Forecast Spend 2020/21 £000	Annual Variance 2020/21 £000	%	RAG Status
	Economic Development						
620	Employee	617	459	628	11	2%	↓
489	Property	22	17	22	0	0%	↓
2	Transport and Plant	2	0	1	(1)	-67%	↑
13	Supplies, Services and Admin	14	19	30	17	125%	↓
618	Payments to Other Bodies	435	185	435	0	0%	→
0	Other	0	0	0	0	0%	→
1,743	Gross Expenditure	1,089	679	1,116	27	2%	↓
(976)	Income	(865)	(454)	(889)	(24)	-3%	↑
767	Net Expenditure	224	226	227	3	1%	↓
	Corporate Assets /Capital Investment Programme						
0	Employee	1,798	1,233	1,636	(162)	-9%	↑
443	Property	1,424	1,167	1,195	(229)	-16%	↑
0	Transport and Plant	7	3	5	(2)	-29%	↑
13	Supplies, Services and Admin	(187)	16	(180)	7	-4%	↓
0	Payments to Other Bodies	72	10	72	(0)	0%	↑
0	Other	0	0	0	0	0%	→
455	Gross Expenditure	3,114	2,429	2,728	(386)	-12%	↑
(455)	Income	(6,104)	(3,142)	(5,435)	669	11%	↓
0	Net Expenditure	(2,990)	(713)	(2,707)	283	-9%	↓
	Consultancy Services						
6,186	Employee	1,194	862	1,192	(1)	0%	↑
298	Property	0	0	0	0	0%	→
711	Transport and Plant	5	4	6	1	10%	↓
740	Supplies, Services and Admin	4	2	7	3	65%	↓
0	Payments to Other Bodies	42	0	42	0	0%	→
560	Other	0	0	0	0	0%	→
8,495	Gross Expenditure	1,245	868	1,247	2	0%	↓
(10,896)	Income	(586)	0	(542)	44	7%	↓
(2,401)	Net Expenditure	659	868	705	46	7%	↓

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 December 2020

Budget Details	Variance Analysis				RAG Status
	Total Budget	Forecast Spend	Variance		
	£000	£000	£000	%	
Roads Operations	(1,145)	(185)	960	-84%	↓
Service Description	This service covers the delivery of roads works orders raised				
Main Issues / Reason for Variance	COVID-19 lockdown and current operating restrictions have resulted in less work able to be carried out resulting in less income being achievable. Partially offset by underspends in materials and transport Roads work focuses on gritting in January / February so will be March before any further rechargeable jobs will begin again . The present projections assume there will be no further tightening of restrictions and weather in March will be suitable for allowing new rechargeable work to be carried out				
Mitigating Action	This overspend will be offset to some degree by an underspend in Roads services. Roads Managers have work scheduled focussing on income generating work as soon as weather permits this to begin				
Anticipated Outcome	Overspend at year end				
Roads Services	3,908	3,247	(661)	-17%	↑
Service Description	This service relates to Roads design , structures , street lighting, traffic management, road safety and school crossing patrols				
Main Issues / Reason for Variance	COVID-19 lockdown resulting in work not being able to be carried out resulting in less recharges come from Roads operation				
Mitigating Action	This underspend is offset to some degree by an underspend in Roads services				
Anticipated Outcome	Spends will be less than budgeted due to reduced work schedule				
Outdoor Services	248	166	(82)	-33%	↑
Service Description	This service covers the outdoor sporting facilities provided by WDC and public conveniences				
Main Issues / Reason for Variance	Staff vacancies and additional Golf income				
Mitigating Action	None required although the service will be continually monitored throughout the year.				
Anticipated Outcome	An underspend is expected at year end				
Waste Services	7,542	7,845	303	4%	→
Service Description	Waste Collection and Refuse disposal services				
Main Issues / Reason for Variance	There has been a general increase in household rubbish related to home working. There has also been increased costs from recycling contractor due to higher levels of contaminated loads which attract higher rate for processing				
Mitigating Action	The service has begun a communication strategy to remind residents of how to correctly recycle to reduce contaminated recycling loads				
Anticipated Outcome	Overspend anticipated				

WEST DUNBARTONSHIRE COUNCIL
REVENUE BUDGETARY CONTROL 2020/21
ANALYSIS FOR VARIANCES OVER £50,000

APPENDIX 3

YEAR END DATE

31 December 2020

Budget Details	Variance Analysis				RAG Status
	Total Budget	Forecast Spend	Variance		
	£000	£000	£000	%	
Grounds Maintenance & Street Cleaning Trading A/c	(2,740)	(2,737)	3	0%	→
Service Description	Trading operation providing grounds maintenance and street cleaning				
Main Issues / Reason for Variance	Increased transport costs due to delay in procuring new vehicles and also social distancing rules . This is however offset by reduced contractors costs.				
Mitigating Action	None required although the service will be continually monitored throughout the year.				
Anticipated Outcome	Overall expected to come in on budget				
Corporate Asset Maintenance	(11)	72	84	-732%	↓
Service Description	This service manages and undertakes repairs and maintenance to public buildings				
Main Issues / Reason for Variance	Business interruption anticipate for the remainder of the financial year due to the new tier 4 restrictions will reduce income and lead to greater losses than previously forecast.				
Mitigating Action	A successful staff furlough claim made to HMRC. The service will maximise income during the remainder of the financial year in order to minimise the adverse variance.				
Anticipated Outcome	An adverse variance against the revised budget due to anticipated issues because of restrictions due to COVID-19. This position will continue to be reviewed to take account of any changes to Scottish Government COVID direction.				
Corporate Assets /Capital Investment Programme	(2,990)	(2,707)	283	-9%	↓
Service Description	This service provides asset and estate management				
Main Issues / Reason for Variance	The projected adverse variance is mainly due to salary capitalisation not anticipated to be fully achieved due to the COVID-19 restrictions. There is also an adverse variance within Non Domestic Rates due to vacant properties.				
Mitigating Action	The budget will continue to be monitored throughout the year and any actions which can be taken to mitigate the overspend are being identified. Further review is ongoing regarding Non Domestic Rates				
Anticipated Outcome	Overspend anticipated				

Efficiency reference	Efficiency Detail	Strategic Lead Area	budgeted Amount £	Projection of Total Saved £	Projection of Total Not Saved £	Comment
MA7	Reactive roads repairs	Environment & Neighbourhood	- 60,000	- 60,000	-	
MA8	Capitalisation of salaries	Regeneration	- 278,337	- 256,906	- 21,431	not fully achieved due to salaries not being recharged as budgeted due to COVID-19 lockdown.
MA9	Reduce hours - compliance posts (eco)	Regeneration	- 18,498	- 18,498	-	Achieved
			- 356,835	- 335,404	- 21,431	

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES CAPITAL PROGRAMME
OVERALL PROGRAMME SUMMARY

APPENDIX 5

MONTH END DATE

31 December 2020

PERIOD

9

Project Status Analysis	Project Life Status Analysis				Current Year Project Status Analysis					
	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status	Number of Projects at RAG Status	% Projects at RAG Status	Spend to Date £000	% Project Spend at RAG Status		
Red										
Projects are forecast to be overspent and/or experience material delay to completion	31	46%	15,846	13%	31	46%	5,360	38%		
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	5	7%	40,917	34%	5	7%	1,712	12%		
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	31	46%	64,673	53%	31	46%	7,138	50%		
TOTAL EXPENDITURE	67	100%	121,437	100%	67	100%	14,210	100%		
	Project Life Financials				Current Year Financials					
	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Budget £000	Spend to Date £000	Forecast Spend £000	Forecast Variance £000	Slippage £000	Over/ (Under) £000
Red										
Projects are forecast to be overspent and/or significant delay to completion	68,305	15,846	69,033	728	27,257	5,360	8,646	(18,610)	(19,057)	447
Amber										
Projects are either at risk of being overspent and/or delay in completion (although this is unquantifiable at present) or the project has any issues that require to be reported at this time	42,322	40,917	42,415	93	2,407	1,712	2,143	(264)	(357)	93
Green										
Projects are on target both in relation to overall budget and the forecast stages in the project life cycle and no issues are anticipated at this time	109,380	64,673	109,380	0	16,510	7,138	17,070	561	777	(216)
TOTAL EXPENDITURE	220,007	121,437	220,828	821	46,173	14,210	27,860	(18,314)	(18,637)	323

PERIOD END DATE

31 December 2020

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1

Vehicle Replacement						
Project Life Financials	5,968	3,865	65%	5,968	0	0%
Current Year Financials	5,110	3,007	59%	3,500	(1,610)	-32%
Project Description	Replacement of vehicles which have reached end of programmed lifespan (7 year heavy vehicles, 10 year light vehicles).					
Project Manager	Kenny Lang					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
Vehicle manufacturers, parts and transport have been affected by COVID-19. The full budget (minus £0.250m) has been allocated and orders placed. It is anticipated that ordered vehicles will be received prior to year end but this is dependent on suppliers who may be experiencing delays in parts due to COVID-19. The anticipated spend will be updated as and when confirmation on delivery are received, however at this time it is estimated that at least £3.5m of the budget will be spent, with £1.610m required to be rephased to 2021/22.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Replacement of fleet later than anticipated.						

2	Allotment Development						
	Project Life Financials	400	7	2%	400	0	0%
	Current Year Financials	400	7	2%	100	(300)	-75%
	Project Description	To develop an allotment site.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Tenders have now been issued for site investigation works. It is anticipated that this project will now not be fully complete this financial year with an estimated £0.300m required to be repashed to 2020/21.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Development of allotments to take pressure off current 10 year waiting list.							

PERIOD END DATE

31 December 2020

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

3

Kilmarnock Cemetery Extension						
Project Life Financials	217	0	0%	217	0	0%
Current Year Financials	217	0	0%	0	(217)	-100%
Project Description	Extension of existing cemetery at Kilmarnock.					
Project Manager	Ian Bain					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
The original planned project to extend the current cemetery is no longer viable due to soil depth and land being unsuitable. Another field adjacent to the church has been identified as potentially being suitable, however this land is currently owned by Church of Scotland. Estates have now made final contact with Church of Scotland requesting permission to carry out site investigation works however they are not responding so it seems unlikely that this plan will progress. Other options are now being explored, but likely this budget will be required to be rephased to 2021/22.						
Mitigating Action						
Other options to be explored.						
Anticipated Outcome						
To provide further burial space in West Dunbartonshire.						

4	Levensgrove Park - Restoration & Regeneration						
	Project Life Financials	3,843	3,918	102%	4,073	230	6%
	Current Year Financials	20	197	971%	250	230	1131%
	Project Description	Restoration and Regeneration of Levensgrove Park.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
The project started August 2017 and the Pavilion is now complete and handed over. Project is forecasting a project life overspend due to various unforeseen additional costs.							
Mitigating Action							
None required.							
Anticipated Outcome							
Project delivered later than originally anticipated.							

PERIOD END DATE

31 December 2020

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

5

Posties Park Sports Hub - New sports hub to include Gym & running track						
Project Life Financials	1,802	92	5%	2,300	498	28%
Current Year Financials	1,723	14	1%	500	(1,223)	-71%
Project Description	Creation of a sports hub at Posties/Marinecraft to include a new changing pavilion/Gym, new all-weather 6 lane running track, conversion of blaze sports pitch to grass, new fencing, upgrade of existing floodlights and additional car parking. This combines the budget approved by the Council in February 2015 for Community Sports Facilities at Posties Park, draw down of budget from the generic sports facilities budget line and anticipated match funding from Sports Scotland.					
Project Manager	Ian Bain					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Dec-21		
Main Issues / Reason for Variance						
Contract was awarded August 2019 and physical works were expected to commence March 2020 however postponed due to COVID-19 restrictions. Prestart meeting will take place on 23 November 2020 and site set up December 2020. Works are now forecast to be complete by December 2021 with forecast spend in 2020/21 expected to be £0.500m with £1.223m required to be rephased to 2021/22 due to the time lost during COVID19 restrictions.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Creation of sports hub.						

6	Vale of Leven Cemetery Extension						
	Project Life Financials	650	165	25%	650	0	0%
	Current Year Financials	485	0	0%	100	(385)	-79%
	Project Description	Extension of existing cemetery in Vale of Leven.					
	Project Manager	Ian Bain					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Difficulties in purchasing the preferred site resulted in early delays to this project. Site investigation works on the preferred site are now complete and the land was deemed suitable in October 2018. Negotiations are now complete and approval granted at February 2019 IRED committee to purchase land. An unforeseen legal issue has now resulted in a delay in signing off the land purchase. Legal are now in the process of working through this issue that has surfaced to conclude the purchase. Once purchase is complete the project will go to tender. Due to the delays out with the Council's control, it is expected that the project will be unable to fully complete in 2020/21, with £0.385m required to be rephased to 2021/22.							
Mitigating Action							
Opportunities to mitigate are limited due to ongoing discussions with regards to purchase of land.							
Anticipated Outcome							
A suitable site has been identified and is in the process of being purchased to provide a sustainable burial environment, the project will be delivered on budget albeit later than originally planned.							

PERIOD END DATE

31 December 2020

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

10	Gruggies Burn Flood Prevention						
	Project Life Financials	15,000	348	2%	15,000	0	0%
	Current Year Financials	4,135	153	4%	250	(3,885)	-94%
	Project Description	Commission of Gruggies Flood Prevention Scheme.					
	Project Manager	Sharron Worthington					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-23	Forecast End Date	31-Mar-23		
Main Issues / Reason for Variance							
Geotechnical & Topographic surveys are now complete. Consultant continuing with optioneering work with report due late January/early February regarding options going forward. £3.885m from this years budget is expected to be required to be rephased to 2021/22.							
Mitigating Action							
Planning permission will be sought and then works will be procured as soon as chosen option is selected.							
Anticipated Outcome							
Project should be complete within timescale should COVID-19 restrictions allow.							

11	A813 Road Improvement Phase 1						
	Project Life Financials	2,325	968	42%	2,325	0	0%
	Current Year Financials	790	58	7%	100	(690)	-87%
	Project Description	A813 Road Improvement Phase 1.					
	Project Manager	Sharron Worthington					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
Main Issues / Reason for Variance							
COVID-19 Government guidance has prevented commencement on these works. The A813 is currently being used as diversion route while works are being carried out to A811 Lomond Bridge. The bridge works were delayed due to COVID-19 restrictions which in turn has now resulted in the A813 Improvement physical works being delayed. However although no physical works can take place, Consultant is working on a detailed design and Officers are looking at a potential purchase of land. It is therefore expected at this time that only £0.100m of current year budget will be spent in 2020/21 on consultancy fees with £0.690m required to be rephased to 2021/22 for the physical works.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
To provide an improved A813.							

PERIOD END DATE

31 December 2020

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

12	Spaces for People						
	Project Life Financials	740	21	3%	740	0	0%
	Current Year Financials	740	21	3%	200	(540)	-73%
	Project Description	Funding has been awarded from Sustrans to assist with social distancing measures required as a result of the COVID-19 pandemic.					
	Project Manager	Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Jul-21	Forecast End Date	31-Jul-21		
Main Issues / Reason for Variance							
New funding for WDC in response to the COVID-19 pandemic. Funding provided for widening of footpaths to abide by social distancing guidelines. Works have been carried out to install mass barriers in locations where footfall is high and there will also be a contribution to works at Smollet Fountain where works are currently being carried out by Regeneration. Further works will require planning approval and plans are currently being developed. Given there are now further new restrictions Officers are evaluating what further measures may be required and there are meetings scheduled which should guide the WDC strategy. At this time it is estimated that £0.540m will be required to be rephased to 2021/22.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
To provide people of West Dunbartonshire additional space to help adhere to social distancing guidelines.							

13	Mandatory 20mph Residential communities						
	Project Life Financials	500	11	2%	500	0	0%
	Current Year Financials	489	0	0%	20	(469)	-96%
	Project Description	Mandatory 20mph Residential communities.					
	Project Manager	Raymond Walsh					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
The Scottish Government are currently reviewing 20mph legislation and officers are currently awaiting clarity from them before works can resume. This review is taking longer than anticipated, with still no formal outcome from Scottish Government on how to proceed. At this time it is anticipated minimal spend in 2020/21 with remaining rephased to 2021/22.							
Mitigating Action							
None available at this time as timing of review is out with Council control.							
Anticipated Outcome							
Project to be delivered within budget albeit later than first anticipated.							

PERIOD END DATE

31 December 2020

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

14	Depot Rationalisation						
	Project Life Financials	8,535	118	1%	8,535	0	0%
	Current Year Financials	163	0	0%	10	(153)	-94%
	Project Description	Depot Rationalisation.					
	Project Manager	Sharon Jump/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date		31-Mar-24	Forecast End Date		31-Mar-24
Main Issues / Reason for Variance							
Given potential implications around operational service requirements for Greenspace, Transport, Roads and Waste, Officers have not been in a position to complete the DRP Business Case at this point. Requirements were to be re-visited in March 2020, however as a result of COVID-19 and other pressing priorities this has been delayed and will be reviewed in January 2021 when there will be a better understanding of future operational requirements for a Depot provision. At this time it is estimated that only £0.010m will be spent this financial year with £0.153m required to be rephased to 2021/22.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Project business case will be brought back to project board and Council when the implication of shared services is known.							

15	Oil to Gas Conversion						
	Project Life Financials	187	115	62%	187	0	0%
	Current Year Financials	163	91	56%	95	(68)	-42%
	Project Description	Oil to Gas Conversion in council buildings.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Carleith Boiler house works are complete. Balance of budget will be used as a contribution towards the Braehead PS boiler replacement, which is part funded by building upgrades. Braehead Primary main boiler plant replacement postponed to summer 2021 due to no suitable access available prior to this time, therefore remaining budget requires to be rephased to 2021/22.						
	Mitigating Action						
None required.							
Anticipated Outcome							
Project complete within budget and revised timescale.							

16	Solar Panel Installation						
	Project Life Financials	135	7	5%	135	0	0%
	Current Year Financials	135	7	5%	7	(128)	-95%
	Project Description	Installation of Solar Panels on Council buildings.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-22
Main Issues / Reason for Variance							
Funding approval has been granted by BAM PPP for the installation of solar panels at St Peter the Apostle High School. Awaiting confirmation from WDC Insurers to commence works. At this time it is expected that there will be no further spend, with £0.128m required to be rephased to 2021/22 for project completion.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Project will be delivered later than anticipated.							

PERIOD END DATE

31 December 2020

PERIOD

9

Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

17	Water Meter Downsize						
	Project Life Financials	16	6	39%	16	0	0%
	Current Year Financials	10	0	0%	2	(8)	-80%
	Project Description	Water Meter Downsize.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-22
Main Issues / Reason for Variance							
The original project is now complete and costs were less than anticipated. We have identified a number of meters that can be replaced by year end. The remainder of the budget is required to be rephased to 2021/22.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Delivery of project within budget.							

18	Urinal Controls						
	Project Life Financials	45	26	58%	45	0	0%
	Current Year Financials	19	0	0%	10	(9)	-47%
	Project Description	Urinal Controls.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date		31-Mar-21	Forecast End Date		31-Mar-22
Main Issues / Reason for Variance							
A number of sites have been identified and installations will take place for some of these in this financial year. The remainder of the works will be carried out in 2021/22, therefore £0.009m is required to be rephased to next financial year.							
Mitigating Action							
None available.							
Anticipated Outcome							
Delivery of project within budget.							

19	Electricity Automatic Meters						
	Project Life Financials	28	18	64%	28	0	0%
	Current Year Financials	10	0	0%	0	(10)	-100%
	Project Description	Electricity Automatic Meters					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
48 meters installed as at 31 March 2020. Completion of works is totally dependant on site access and permission to switch power off for up to one hour. Officers are currently liaising with building managers and contractor to arrange power shut-down and installation where feasible. Utilities supplier has updated that they will be unable to carry out installations prior to end of March 2021 due to priorities elsewhere relating to COVID-19. Budget will now require to be rephased into 2021/22.							
Mitigating Action							
Liaising with all parties in preparation to allow works to commence.							
Anticipated Outcome							
Delivery of project within budget, albeit later than originally planned.							

PERIOD END DATE

31 December 2020

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

20	Energy Projects quick wins						
	Project Life Financials	60	3	5%	60	0	0%
	Current Year Financials	27	0	0%	0	(27)	-100%
	Project Description	Energy Projects quick wins.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Draft proofing doors and windows, restricting control of radiator controls and thermostats etc. The COVID-19 situation has not allowed Officers to progress as expected. Although officers have identified a number of potential projects, the budget will now require to rephased into 2021/22.						
	Mitigating Action						
None required at this time.							
Anticipated Outcome							
Delivery of project on budget.							

21	Automatic Meter Readers						
	Project Life Financials	48	22	47%	48	0	0%
	Current Year Financials	28	3	10%	10	(18)	-65%
	Project Description	Automatic Meter Readers.					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
This project life budget is split with £0.028m allocated to water automatic meter readers and £0.020m allocated to electricity automatic meter readers. With regards to water automatic meters, all large sites complete, with works to smaller sites to be completed now that COVID-19 restrictions have eased. With regards to the electricity automatic meters element of this project, completion of works was dependent on site access and permission to switch power off for up to one hour. We continue to wait on an update from our previous AMR provider to allow us to progress. We now anticipate that the remainder of the budget will be required to be rephased to 2021/22.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Delivery of project within budget, albeit later than originally planned.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

22	Lighting upgrades to LED in schools and Corporate buildings						
	Project Life Financials	171	0	0%	171	0	0%
	Current Year Financials	171	0	0%	130	(41)	-24%
	Project Description	Lighting upgrades to LED in schools and Corporate buildings					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Replacement of lighting in schools and corporate building where discolouration/age/ and operational hours justifies replacement by new LED fittings. Early delays due to COVID-19 restrictions regarding site access to carry out surveys and availability of Building Services. Surveys now carried out on a number of sites and work to Dumbarton Academy. Works orders with an estimated cost of £0.120m have been raised with Building Services and still to be invoiced. Site access to be arranged with RPOs for installation in other buildings. Officers will seek to maximise spend which will depend on building access and availability of building services, however at this time it is estimated that approx. £0.041m will be required to be repahsed to 2021/22.							
Mitigating Action							
Liaising with Building Services and RPOs for permission to proceed.							
Anticipated Outcome							
Delivery of project within budget.							

23	Upgrade obsolete heating controls (BEMS) across Council estate						
	Project Life Financials	160	0	0%	160	0	0%
	Current Year Financials	160	0	0%	0	(160)	-100%
	Project Description	Upgrade obsolete heating controls (BEMS) across Council estate					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
This project is to upgrade obsolete heating control management systems across the Council's Estate. It is necessary for this work to be carried out during the non-heating season or when buildings are unoccupied. Initial site surveys required prior to works commencing have been severely delayed due to COVID-19. Officers will endeavour to maximise spend this financial year, however at this time it appears that full budget of £0.160m will be required to be repahsed to 2021/22.							
Mitigating Action							
Further dialogue with contractors and suppliers to maximise spend.							
Anticipated Outcome							
Delivery of project within budget.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

24	Replace obsolete boilers (plant greater than 30 years old)						
	Project Life Financials	235	0	0%	235	0	0%
	Current Year Financials	235	0	0%	10	(225)	-96%
	Project Description	Replace obsolete boilers (plant greater than 30 years old)					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Boiler replacements to be considered are The Hub and St Mary's Alexandria, both of which are two of the very few remaining oil sites within West Dunbartonshire area. In addition the current gas boiler at Municipal buildings is at least 35 years old. Work must be carried out during the non-heating season. St. Mary's design works have been procured and gas meter installation anticipated by 31 March 2021. £0.225m required to be rephased to 2021/22 for the progression of the remainder of the works.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Delivery of project within budget albeit later than first anticipated.							

25	Replace existing main hall Air Handling unit at Clydebank Town Hall						
	Project Life Financials	85	0	0%	85	0	0%
	Current Year Financials	85	0	0%	3	(82)	-96%
	Project Description	Replace existing main hall Air Handling unit at Clydebank Town Hall					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Works require to be completed during the non-heating season therefore at this time it is anticipated that only design fees of approximately £0.003m will be incurred in this financial year, with the remainder of the budget to be rephased to 2021/22 for completion of the project, however Officers will endeavour to maximise spend where possible.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Delivery on budget but delayed timescales.							

26	Energy efficiency Quick win projects with payback of less than 4 years - new project 2020/21						
	Project Life Financials	20	0	0%	20	0	0%
	Current Year Financials	20	0	0%	0	(20)	-100%
	Project Description	Energy efficiency Quick win projects with payback of less than 4 years - new project 2020/21					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Draft proofing doors and windows, restricting control of radiator controls and thermostats etc. The COVID-19 situation has not allowed Officers to progress as expected. Although officers have identified a number of potential projects, the budget will now require to be rephased into 2021/22.							
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Delivery on budget albeit later than anticipated.							

PERIOD END DATE

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

27	Installation of Solar PV at Clydebank Leisure Centre						
	Project Life Financials	61	0	0%	61	0	0%
	Current Year Financials	61	0	0%	2	(59)	-97%
	Project Description	Installation of Solar PV at Clydebank Leisure Centre					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	Design surveys now complete and currently being reviewed by Officers, thereafter planning application will be submitted prior to 31 March 2021. Works and remaining budget will require to be rephased to 2021/22.						
	Mitigating Action						
None available at this time.							
Anticipated Outcome							
Delivery of project within budget.							

28	District Heating Network Expansion - new project 2020/21						
	Project Life Financials	11,000	0	100%	11,000	0	100%
	Current Year Financials	5,500	0	0%	500	(5,000)	-91%
	Project Description	District Heating Network Expansion					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date					
	Main Issues / Reason for Variance						
	Network expansion to GJNH (Golden Jubilee National Hospital) will commence pending positive commercial discussions with GJNH, with current year forecast spend estimated at £0.500m with £5.0m required to be rephased to 2021/22.						
Mitigating Action							
None available at this time.							
Anticipated Outcome							
Project will be delivered on budget.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

29

Regeneration Fund						
Project Life Financials	9,782	4,379	100%	9,782	0	100%
Current Year Financials	1,181	100	8%	500	(681)	-58%
Project Description	Funding to implement major regeneration projects linked to community charrettes.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Lead Officer	Peter Hissett					
Project Lifecycle	Planned End Date	31-Mar-24	Forecast End Date	31-Mar-24		
Main Issues / Reason for Variance						
Bowling Harbour development is on hold pending outcome of North Clyde Riverbank masterplan. Connecting Clydebank works has commenced on site in August 2020. Although foreshore clearance work has now been completed at Dumbarton Waterfront accounting for spend on this budget, the overall Waterfront Pathway project is longer-term than first anticipated due to delays by the landowners., and the current month's budget has again been revised to reflect that. Balloch Village Square project was completed, and the remainder of the Balloch Charrette budget will be used to fund the Station Square project which is being scoped and developed during 2020. A special Council on 29 October 2019 sought and secured approval of an additional £2.609m for District Heating Network commercial costs from the existing Regeneration budget, accelerating budget from future years. This increase brings the District Heating budget from Regeneration Fund to £3.509m (£0.9m previously approved). An amount of £0.475m approved at June 2019 Council to contribute towards commercial units below social housing at the Wheatley development at Queens Quay will be spent this year. As a result of the works required to be rephased, £0.500m of budget is required in 2020/21, with £0.681m required to be rephased to 2021/22.						
Mitigating Action						
Project complexity and the need to programme some works to avoid busy tourism periods and reliance on third parties means that mitigation is challenging.						
Anticipated Outcome						
Progress towards delivery of planned projects from Economic Development Strategy and Charrette Action Plans albeit later than originally anticipated.						

30	Clydebank Charrette, A814						
	Project Life Financials	4,300	1,583	100%	4,300	0	100%
	Current Year Financials	3,233	1,575	49%	2,000	(1,233)	-38%
	Project Description	Clydebank Charrette, A814					
	Project Manager	Sharron Worthington					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date	31-Mar-22		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. Works have commenced on site and phase 1 is now 90% complete. Contractor back on site Mon 11th Jan and will complete phase 1 and then move onto Phase 2 . At this time it is estimated that £2m will be spent in 2020/21 with £1.233m required to be rephased to 2021/22.						
	Mitigating Action						
None available at this time.							
Anticipated Outcome							
Completion spring 2022.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

31	Elevated Platforms (Building Services)						
	Project Life Financials	45	0	100%	45	0	100%
	Current Year Financials	45	0	0%	0	(45)	-100%
	Project Description	Elevated Platforms (Building Services)					
	Project Manager	Martin Feeney					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
Service is scoping requirements based on changing working practice and work type. Expect full spend to be achieved in 2021/22 financial year, therefore £0.045m is required to be rephased to 2021/22.							
Mitigating Action							
Teams will review requirements and arrange for purchase of equipment by end of March 2022.							
Anticipated Outcome							
Project will be delivered later than first anticipated but within original budget.							

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APPENDIX 7

PERIOD END DATE

31 December 2020

PERIOD

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

1 Office Rationalisation						
Project Life Financials	22,051	22,043	100%	22,052	2	0%
Current Year Financials	9	1	16%	11	2	20%
Project Description	Delivery of office rationalisation programme.					
Project Manager	Sharon Jump/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-20	End Date		31-Mar-20	
Main Issues / Reason for Variance						
The current overall project overspend is due to additional costs associated with the clearance of Garshake, unforeseen internal recharges, variations to project delivery, and asbestos removal. New Dumbarton Office has been opened to staff from 21 May 2018. HES Grant of £0.050m will be awarded in 2020/21, delay being due to staff shortages within HES processing claims and now as a result of COVID-19 and HES staff being furloughed. Retention for demolition of Garshake works will be paid in 2020/21.						
Mitigating Action						
None available.						
Anticipated Outcome						
Project delivered at a higher cost than budgeted.						

2 Leisure Energy projects - air handling units, upgrade lighting, circulating pumps, and draught proofing						
Project Life Financials	290	62	21%	290	0	0%
Current Year Financials	218	0	0%	150	(68)	-31%
Project Description	Measures to be installed at both Meadow Centre & Vale of Leven Swimming Pool; new pool hall Air Handling Units, upgrade lighting, circulating pumps Vale of Leven Swimming Pool, internal and external lighting and draught proofing.					
Project Manager	Steven Milne/ John McKenna					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-22	Forecast End Date		31-Mar-22	
Main Issues / Reason for Variance						
Works to be completed relate to Air Handling Unit (AHU) upgrades at Meadow Centre. It was decided that installing an air handling unit outside would minimise disruption to customers, staff and business. Structural engineers were required to carry out soil samples to confirm the ground was suitable to build an external base for the unit however the positive result took a considerable amount of time to return. More recent delays relate to the design and details of the new foundation slab and requires to be re-configured due to the discovery of the unusually large projection of the foundation from the face of the main building. This altered the concept of the design of the proposed foundations so further works were required before it could go to tender. Tenders for the structure have now been evaluated and planning permission has been granted but due to time taken for approval works weren't able to progress further in 2019/20, and were required to be rephased to 2020/21, however due to COVID-19 restrictions, inability to visit site and make arrangements for installation. This could have an impact on the project being delayed. Consultancy Services is currently applying for Building Warrant for the revised scheme. Tenders have been received for the structural works and have had approval for leisure services to proceed. It anticipated that phase 1 the structural plinth will be completed this financial year, the remaining works to install the AHU will be completed in 2021/22.						
Mitigating Action						
Continue to liaise with internal colleagues and Leisure Trust.						
Anticipated Outcome						
Project expected to deliver within budget albeit later than anticipated.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

3	Replace failed heating controls/valves & recommission						
	Project Life Financials	20	1	3%	20	0	0%
	Current Year Financials	20	1	3%	15	(5)	-25%
	Project Description	Replace failed heating controls/valves & recommission					
	Project Manager	Steven Milne/ John McKenna					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance							
At Linnvale Primary, Gartocharn Primary, Gavinburn Primary and Knoxland Primary the 3 port heating valves have failed resulting no control of heating with excessive space temperatures. By replacing the valves and recommissioning the heating controls at a cost of £0.020m, revenue savings of £0.005m per year is anticipated. Works orders to contractor have been placed with further orders to follow however rephasing of £0.005m into 2021/22 is required.							
Mitigating Action							
None required at this time.							
Anticipated Outcome							
Delivery of project within budget and on time.							

4

Regeneration/Local Economic Development						
Project Life Financials	4,342	3,100	71%	4,342	0	0%
Current Year Financials	1,911	1,370	72%	1,627	(284)	-15%
Project Description	Budget to facilitate the delivery of Regeneration throughout West Dunbartonshire , aligned to the Economic Strategy 2015-20. External funding will be sought to maximise opportunities for redevelopment of these sites.					
Project Manager	Gillian McNamara/ Michael McGuinness					
Lead Officer	Peter Hessett					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-22		
Main Issues / Reason for Variance						
COVID-19 mitigation measures have resulted in increased costs for former St Eunan's Primary project (Melfort Park). The Park has been completed and will be open by end of year. Following advice from Scottish Government the additional £0.307m of Town Centre Fund (TCF, also reported below) will now be used to increase scope of Smollett Fountain project and to contribute towards its delivery . There will be slippage again for the budget associated with public realm and infrastructure diversion at Mitchell Way due to delayed developer timescales. Design processes have been slower this year due to COVID-19, and this has affected pipeline projects including Alexandria Masterplan, and Dumbarton Connectivity projects. The LED contribution towards Clydebank Can on the Canal will slip into next financial year as the development of the project as been affected by delays in the input of our community partner. Some additional spend is forecast on the further development of the North Clyde Riverbank plans centred on Bowling. With the adjustment described above, at this time it is anticipated that £0.284m will be required to be rephased to 2021/22.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Improved town centres and strategic sites across West Dunbartonshire.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

5	Queens Quay - Regeneration					
	Project Life Financials	15,620	15,711	101%	15,711	91 1%
	Current Year Financials	249	340	137%	340	91 37%
	Project Description	Queens Quay regeneration.				
	Project Manager	Gillian McNamara/ Michael McGuinness				
	Lead Officer	Peter Hessett				
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21	
	Main Issues / Reason for Variance					
	A number of important elements of works required to complete the infrastructure works has been required which takes expenditure £0.091m over budget. Importantly this amount will be recovered from the income secured from the site as development takes place. Currently the total income for the project equates to £0.223m in which the Council shares with landowners CRL on an approximate 50/50 basis and is being used currently to complete works.					
	Mitigating Action					
	A number of mitigating actions are being monitored through the risk register by the Management Group. Fortnightly meetings with the development partner have been taking place during 2020/21 to progress the project and make every attempt to reduce delays and slippage. Monitoring income to landowner CRL and Council approx. 50% share will be essential.					
	Anticipated Outcome					
	Regeneration works of Clydebank Waterfront at Queens Quay completed with requirement to access income generated for certain elements of works. All necessary budget costs will be covered.					

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%
Purchase of gritters						
Project Life Financials	400	0	0%	400	0	0%
Current Year Financials	400	0	0%	400	0	0%
Project Description	Purchase of gritters.					
Project Manager	Kenny Lang					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	31-Mar-21		
Main Issues / Reason for Variance						
Procurement strategy developed and quotations received. Full budget spend anticipated in this financial year.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Receipt of gritters later than anticipated, may be an increase in cost.						
COVID-19 School Transport Retrofit Fund						
Project Life Financials	18	0	0%	18	0	0%
Current Year Financials	18	0	0%	18	0	0%
Project Description	The purpose of this one-off capital funding is to provide additional funds to enable the fitting of mitigation measures to limit the transmission of COVID-19 on school transport vehicles.					
Project Manager	Kenny Lang					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Actual End Date	31-Mar-21		
Main Issues / Reason for Variance						
New Scottish Government funding to be used to install measures in school buses to help reduce the risk of COVID-19 transmission. Full budget spend anticipated in 2020/21.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To help reduce the risk of transmission of COVID-19 on school buses.						
Clydebank Community Sports Hub						
Project Life Financials	3,865	3,803	98%	3,865	0	0%
Current Year Financials	67	6	8%	67	0	0%
Project Description	Creation of a community and sport hub.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
The Principal Contractor CBC are in administration and Officers have issued a contract termination notice. There are outstanding defects to be rectified including the allotment raised beds. Officers are working on procurement routes and liaising with the Insolvency Practitioner with a view to commissioning third parties to rectify defects. There are anticipated minor professional fees to be paid in 2020/21 and the previously withheld retention monies will now be looked upon for the budget to rectify defects. Officers have received correspondence from the Insolvency Practitioner cost consultant requesting payment of the withheld retention money, which is being disputed by Officers. The allotments are being worked on presently and are planned to come into use in spring 2021.						
Mitigating Action						
Costs to rectify remaining defects are being prepared and will be assessed against remaining withheld retention.						
Anticipated Outcome						
New facility has been operational since October 2018. Project reporting a forecasted overspend.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

4

Community Capital Fund

Project Life Financials	3,851	3,851	100%	3,851	0	0%
Current Year Financials	213	213	100%	213	0	0%
Project Description	Upgrade and improve recreational facilities throughout West Dunbartonshire.					
Project Manager	Ian Bain					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
All projects now complete.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Improved recreational facilities throughout WDC.						

5

Community Sports Fund

Project Life Financials	472	406	86%	472	0	0%
Current Year Financials	66	0	0%	66	0	0%
Project Description	Match funding of up to 75% for local sports clubs to develop business cases to improve facilities.					
Project Manager	Ian Bain					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
2017/18 was the final year of a project to fund external/community sports groups which is now closed to new applications. Officers have evaluated submissions received within the final round of applications. Full spend has been committed, however the timing of spend is dependent on external groups proceeding with projects as planned. It is hopeful that full budget spend can be achieved in 2020/21.						
Mitigating Action						
Officers will continue to liaise with community groups to ensure progress is made with projects.						
Anticipated Outcome						
Improve sport facilities to a wide range of organisations WDC.						

6

Holm Park & Yoker Athletic FC

Project Life Financials	750	664	88%	750	0	0%
Current Year Financials	92	6	6%	92	0	0%
Project Description	Develop a new 3G pitch to act as a home venue for Clydebank FC with extensive community access.					
Project Manager	Michelle Lynn/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Planning was granted December 2020 and contractors onsite start of January 2021. Full final budget expenditure expected in 2020/21 at this stage but could be subject to change due to COVID restrictions.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project delivered on budget.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

7

Environmental Improvement Fund

Project Life Financials	1,726	1,704	99%	1,726	0	0%
Current Year Financials	42	19	46%	42	0	0%
Project Description	This fund has been created to deliver environmental improvement projects for communities throughout West Dunbartonshire.					
Project Manager	Ian Bain					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Remaining budget to fund the retentions of Mountblow 3G pitch and final minor expenditure.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
Project delivered on budget.						

8

New Clydebank Leisure Centre

Project Life Financials	23,758	23,757	100%	23,758	0	0%
Current Year Financials	2	1	72%	2	0	0%
Project Description	Provision of new leisure centre.					
Project Manager	Lesley Woolfries/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Final minor expenditure committed.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
Project delivered on time and under budget. Underspend removed from budget in 2018/19.						

9

Dalmonach CE Centre

Project Life Financials	1,150	1,101	96%	1,150	0	0%
Current Year Financials	69	20	29%	69	0	0%
Project Description	To create new community facilities with additional space for early years provisions.					
Project Manager	Michelle Lynn/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	28-Feb-21		
Main Issues / Reason for Variance						
Works ongoing on site and due for complete February 2021. Delay has been due to a number of issues relating to COVID restrictions and engagement with previous subcontractors and ensuring compliance. Full budget spend anticipated in 2020/21.						
Mitigating Action						
None required at this time.						
Anticipated Outcome						
To create new community facilities with additional space for early years provisions.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

10 **Public non-adopted paths and roads**

Project Life Financials	1,068	897	84%	1,068	0	0%
Current Year Financials	288	117	41%	288	0	0%
Project Description	Upgrades to drainage and lighting to enhance the lifespan of paths and roads within facilities in public parks, cemeteries and civic spaces.					
Project Manager	Ian Bain					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Projects delayed due to COVID-19 restrictions, however, contractors now back working and works expected to be caught up and completed by end of financial year.						
Mitigating Action						
Works to be complete as soon as possible.						
Anticipated Outcome						
Upgraded footpaths.						

11 **Sports Facilities Upgrades**

Sports Facilities Upgrades						
Project Life Financials	220	200	91%	220	0	0%
Current Year Financials	194	174	90%	186	(8)	-4%
Project Description	Project is part of wider investment in sporting facilities and is dependent on match funding from Sports Scotland. Agreement in principle to wider WDC strategic priorities.					
Project Manager	Ian Bain					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	30-Apr-21		
Main Issues / Reason for Variance						
The contract was awarded and expected to commence in March 2020, however was postponed due to COVID-19 restrictions. Works re-commenced August 2020 and were complete at the end of October 2020 with the exception of the final surface coat which has been scheduled for April 2021 due to required weather conditions. A contribution from revenue will complete the project with £0.008m required to be repaid to 2021/22 for the final surface coat and retention payment.						
Mitigating Action						
None available at this time.						
Anticipated Outcome						
To deliver project albeit later than first anticipated.						

12 **New Sports Changing Facility Dumbarton West (Old OLSP site)**

Project Life Financials	350	9	2%	350	0	0%
Current Year Financials	341	0	0%	341	0	0%
Project Description	New Sports Changing Facility Dumbarton West (Old OLSP site)					
Project Manager	Michelle Lynn/ Craig Jardine					
Lead Officer	Angela Wilson					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Demolition and site investigation works are complete. Project progression has been delayed in 2020/21 due to COVID-19 restrictions. Planning permission has been submitted but further discussions in relation to the tie in with new housing site have taken place and now planning will require to be resubmitted. Final budget spend for the year will be dependent on outcome of this and final budget spend will not be able to be confirmed until that time.						
Mitigating Action						
Continue to liaise with Planning to take the project forward and prevent further delay.						
Anticipated Outcome						
To deliver new sports changing facility.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

13

New Sports Changing Facility at Duntocher

Project Life Financials

300

90

30%

300

0

0%

Current Year Financials

281

78

28%

281

0

0%

Project Description

New Sports Changing Facility at Duntocher

Project Manager

Michelle Lynn/ Craig Jardine

Lead Officer

Angela Wilson

Project Lifecycle

Planned End Date

31-Mar-22

Forecast End Date

31-Jan-21

Main Issues / Reason for Variance

Works have commenced on site and installation and ground works will be complete January 2021.

Mitigating Action

None required at this time.

Anticipated Outcome

To deliver new sports changing facility.

14

Auld Street Clydebank - Bond

Project Life Financials

400

358

89%

400

0

0%

Current Year Financials

42

0

0%

42

0

0%

Project Description

Completion of roadworks associated with Auld Street housing development.

Project Manager

Derek Barr

Lead Officer

Gail MacFarlane

Project Lifecycle

Planned End Date

31-Mar-21

Forecast End Date

31-Mar-21

Main Issues / Reason for Variance

COVID-19 restrictions has prevented progress of these works in 2020/21, however it is hopeful as restrictions are lifted, works can still be completed in 2020/21.

Mitigating Action

None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.

Anticipated Outcome

Intention is to complete works in 2021/22.

15

Footways/Cycle Path Upgrades

Project Life Financials

119

0

0%

119

0

0%

Current Year Financials

119

0

0%

119

0

0%

Project Description

Renewal and/or enhancement of failed footpaths/cycle paths through West Dunbartonshire.

Project Manager

Derek Barr

Lead Officer

Gail MacFarlane

Project Lifecycle

Planned End Date

31-Mar-21

Forecast End Date

31-Mar-21

Main Issues / Reason for Variance

Works are delayed again due to COVID-19 restrictions however it is anticipated that the previously planned programme of works will still go ahead although the delivery method may have to be reviewed.

Mitigating Action

None required at this time but if necessary a review of delivery method will be undertaken.

Anticipated Outcome

Project should be complete within timescale if COVID-19 restrictions allow.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

16

River Leven Flood Prevention Scheme

Project Life Financials

800

124

16%

800

0

0%

Current Year Financials

96

0

0%

96

0

0%

Project Description

River Leven Flood Prevention Scheme.

Project Manager

Raymond Walsh

Lead Officer

Gail MacFarlane

Project Lifecycle

Planned End Date

31-Mar-23

Forecast End Date

31-Mar-23

Main Issues / Reason for Variance

Consultant engaged and working on options for River Leven Flood Prevention Scheme. Consultancy works are ongoing with first charges due to be invoiced.

Mitigating Action

None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.

Anticipated Outcome

Project should be complete within timescale if COVID-19 restrictions allow.

17

Infrastructure - Flooding

Project Life Financials

144

89

62%

144

0

0%

Current Year Financials

144

89

62%

144

0

0%

Project Description

Essential renewal of failed drainage assets to minimise flood risk within West Dunbartonshire.

Project Manager

Raymond Walsh

Lead Officer

Gail MacFarlane

Project Lifecycle

Planned End Date

31-Mar-21

Forecast End Date

31-Mar-21

Main Issues / Reason for Variance

COVID-19 Government guidance had prevented commencement on these works, however an expansive flooding project has recently been completed at Second Avenue, Clydebank and a culvert on Auchincarroch Road at costs of £0.131m. The remaining budget of £0.013m will be used in the current year for outstanding works required.

Mitigating Action

None required

Anticipated Outcome

Intention is to complete works for this budget in 2020/21.

18

Infrastructure - Roads

Project Life Financials

3,881

82

0%

3,881

0

0%

Current Year Financials

3,881

82

2%

3,881

0

0%

Project Description

Infrastructure - Roads

Project Manager

Hugh Campbell

Lead Officer

Gail MacFarlane

Project Lifecycle

Planned End Date

31-Mar-21

Forecast End Date

31-Mar-21

Main Issues / Reason for Variance

Surfacing works on Murroch Crescent, Dumbain Road, Bonhill Road, Kilbowie Road, West Thomson Street, Graham Avenue and Second Ave were completed by mid-November. Plans are in place to invest in infrastructure and a package of works will go out via the civil framework contract to utilise the remainder of this budget in 2020/21.

Mitigating Action

None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion this financial year.

Anticipated Outcome

Intention is to complete works for this budget in 2020/21.

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

19	A813 Road Improvement Phase 2						
	Project Life Financials	2,325	0	0%	2,325	0	0%
	Current Year Financials	0	0	0%	0	0	0%
	Project Description	A813 Road Improvement Phase 2.					
	Project Manager	Sharron Worthington					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
	Main Issues / Reason for Variance						
	No issues to report.						
	Mitigating Action						
	None required at this time.						
	Anticipated Outcome						
	To provide an improved A813.						
20	A811 Lomond Bridge						
	Project Life Financials	3,900	2,666	68%	3,900	0	0%
	Current Year Financials	3,342	2,109	63%	3,242	(100)	-3%
	Project Description	Upgrade of Lomond Bridge.					
	Project Manager	Cameron Muir					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-May-21		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has delayed commencement on these works, however works have resumed in June with project completion expected in May 2021. £0.100m is required to be rephased to 2021/22 for project completion.						
	Mitigating Action						
	Contractor has resumed works on site mid-June.						
	Anticipated Outcome						
	Upgrade of Lomond Bridge.						
21	Protective overcoating to 4 over bridges River Leven						
	Project Life Financials	1,030	37	0%	1,030	0	0%
	Current Year Financials	464	11	2%	464	0	0%
	Project Description	To overcoat 4 bridges over River Leven.					
	Project Manager	Cameron Muir					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-25	Forecast End Date	31-Mar-25		
	Main Issues / Reason for Variance						
	COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still be completed on time but the delivery method may need to be reviewed.						
	Mitigating Action						
	None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion this financial year.						
	Anticipated Outcome						
	Intention is to complete works for this budget in 2020/21.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

22

Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements & Park and Rides						
Project Life Financials	750	0	0%	750	0	0%
Current Year Financials	750	0	0%	750	0	0%
Project Description	Strathclyde Partnership for Transport - Bus, cycling and walking infrastructure improvements.					
Project Manager	Raymond Walsh					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
COVID-19 Government guidance has delayed commencement on these works. With regards to bus infrastructure improvements, works on kassel kerbs progressing and budget fully committed. With regards to A814 congestion reduction measures, this is currently under design development. A Balloch Station Park and Ride a consultant has been appointed and works are being progressed with Network Rail. A8014 Kilbowie Road Bus Route improvement works are dependent on the progression of Clydebank A814 Charrette project. At this time it is hopeful full budget can be utilised.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works and re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

23

Street lighting and associated electrical infrastructure						
Project Life Financials	84	6	7%	84	0	0%
Current Year Financials	84	6	7%	84	0	0%
Project Description	Street lighting and associated electrical infrastructure.					
Project Manager	Hugh Campbell					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
Works progressing and planned works will be complete by 31 March 2021.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

24

Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road						
Project Life Financials	60	53	88%	60	0	0%
Current Year Financials	7	0	0%	7	0	0%
Project Description	Turnberry Homes - traffic calming/ management at Turnberry housing development off Castle Road.					
Project Manager	Derek Barr					
Lead Officer	Gail MacFarlane					
Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance						
COVID-19 Government guidance has prevented commencement on these works, however budget spend anticipated in 2020/21.						
Mitigating Action						
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.						
Anticipated Outcome						
Intention is to complete works for this budget in 2020/21.						

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

25	Electrical Charging Points - Rapid Charge						
	Project Life Financials	220	0	0%	220	0	0%
	Current Year Financials	220	0	0%	220	0	0%
	Project Description	Electrical Charging Points - Rapid Charge.					
	Project Manager	Derek Barr					
	Lead Officer	Gail MacFarlane					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
Main Issues / Reason for Variance							
COVID-19 Government guidance has prevented commencement on these works. However, it is anticipated that the works will still complete on time and an external consultant will be engaged to assist with progression.							
Mitigating Action							
None available due to Government guidance intention is to re-programme works & re-allocate resource with a view to completion this financial year.							
Anticipated Outcome							
Intention is to complete works for this budget in 2020/21.							

26	New Sports Changing Facility at Lusset Glen in Old Kilpatrick							
	Project Life Financials		150	11	7%	150	0	0%
	Current Year Financials		142	2	2%	142	0	0%
	Project Description		New Sports Changing Facility at Lusset Glen in Old Kilpatrick.					
	Project Manager		Michelle Lynn					
	Lead Officer		Angela Wilson					
	Project Lifecycle		Planned End Date		31-Mar-21	Forecast End Date		31-Mar-21
	Main Issues / Reason for Variance							
	Demolition of existing structure was expected January however has been delayed as Building Warrant is required. New facility still anticipated to be in place end March 2021, subject to COVID restrictions. Full budget spend anticipated in the current year.							
	Mitigating Action							
None required at this time.								
Anticipated Outcome								
To deliver new sports changing facility.								

27	Building Upgrades and H&S - lifecycle & reactive building upgrades						
	Project Life Financials	1,519	1,585	104%	1,519	0	0%
	Current Year Financials	1,519	1,585	104%	2,359	840	55%
	Project Description	Lifecycle and reactive building upgrades.					
	Project Manager	Michelle Lynn/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Due to COVID-19 restrictions, planned works were delayed, but have now been brought back into programme. Budget is fully allocated and full budget spend anticipated in 2020/21, with acceleration likely required from future years budget.						
	Mitigating Action						
None available at this time.							
Anticipated Outcome							
Full budget spend anticipated.							

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Budget Details	Project Life Financials					
	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

28	Exxon City Deal						
	Project Life Financials	34,050	2,191	100%	34,050	0	100%
	Current Year Financials	654	678	104%	834	180	28%
	Project Description	As part of the City Deal project the WDC Exxon site at Bowling regeneration with alternative A82 route included.					
	Project Manager	Robin Abram/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-26	Forecast End Date	31-Mar-26		
	Main Issues / Reason for Variance						
	Regular updates are provided at every Council meeting, with City Deal papers presented at each meeting. The main issues contained within the new Council's approved Outline Business Case are still valid, which include Exxon's remediation strategy, land transfer arrangements and issues relating to adjoining owners. Exxon's commercial deal had been approved by WDC on the 24th June with land transfer agreed and missives concluded. The planning permission in principle (PPIP) application has been submitted and is being assessed by WDC planning department and will be presented for approval at a future Planning Committee. Exxon has agreed with SEPA and WDC-Environmental Health their remediation strategy. WDC and Exxon are now working together on their respective construction programmes to ensure the two phases of works can go ahead unimpeded by the other. Exxon are independently progressing their remediation works which are expected to start Q1 2021. Further to the agreement of missives with Exxon, Officers have instructed the GRIP 4 design work agreed with Network Rail for the Western underpass which has resulted in an increased 2020/21 spend projection, accelerating budget of £0.180m from 2021/22.						
	Mitigating Action						
	Contained within Risk register monitored by Exxon Management Board. Technical reviews are being carried between WDC consultant Stantec and Exxon consultants WSP to assess the ongoing remediation strategy and site activity. WDC Officers are engaged with EXXON representatives in order to assess any programme implications. Exxon will continue discussions with the planning department and SEPA as we progress towards starting on site.						
	Anticipated Outcome						
	Delivery of the project on time and within the increased budget.						

29	Queens Quay District Heating Network						
	Project Life Financials	20,558	20,418	100%	20,558	0	100%
	Current Year Financials	1,530	1,391	91%	1,395	(135)	-9%
	Project Description	Queens Quay District Heating Network.					
	Project Manager	Robin Abram/ Craig Jardine					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	The energy centre shell is complete and has been handed over to WDC. The internal fit out is practically complete with heat now being supplied to Clydebank Care Home, Aurora House, Titan Enterprise Centre and Clydebank Leisure Centre. Negotiation to connect to external customers is underway and this is an ongoing process with future agreements likely in the forthcoming years. Service connections for water, gas, telecoms and electricity to the Energy Centre have been made. The £6m LCITP grant funding has been fully spent. Income is due from Energetics in the form of a rebate for the electrical connection. Internal cost transfer is due from the Energy Centre spend to the ESCo account for the extension of the network. £0.135m is required to be rephased to 2021/22 for retention payment.						
	Mitigating Action						
	None required						
	Anticipated Outcome						
	Project will be delivered over original budget.						

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	Budget	Spend to Date		Forecast Spend	Variance	
	£000	£000	%	£000	£000	%

30	Town Centre Fund						
	Project Life Financials	1,166	570	100%	1,166	0	100%
	Current Year Financials	1,145	549	48%	1,145	0	0%
	Project Description	Scottish Government funding to help improve local town centres.					
	Project Manager	Gillian McNamara/ Michael McGuinness					
	Lead Officer	Peter Hessett					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Four projects were approved at August 2019 IRED committee, three Regeneration team-led, one Asset-led. Projects were required to be legally committed by 31 March 2020 to secure funding, however Scottish Government later relaxed the condition on legal commitment allowing local authorities a more realistic timescale for commitment and spend (prior to COVID-19 restrictions). This planned expenditure will take place in 2020/21, subject to satisfying COVID-19 related matters in the construction. Two of the four projects are now complete at Dumbarton Path Gateway and Sylvania Way, Clydebank. Remaining projects from this tranche are Refurb of properties in Alexandria, and the completion of Smollett Fountain design. In September 2020 a further £0.307m was received from Scottish Government for the Town Centre Fund, and this will now contribute towards the delivery of the Smollett Fountain public realm works.						
	Mitigating Action						
None required.							
Anticipated Outcome							
To provide improved town centres in West Dunbartonshire.							

31	Purchase of 3 Welfare Units						
	Project Life Financials	78	0	100%	78	0	100%
	Current Year Financials	78	0	0%	78	0	0%
	Project Description	At Council meeting on 30th August 2017 it was agreed to purchase 3 Welfare Units as a spend-to-save proposal.					
	Project Manager	Martin Feeney					
	Lead Officer	Angela Wilson					
	Project Lifecycle	Planned End Date	31-Mar-21	Forecast End Date	31-Mar-21		
	Main Issues / Reason for Variance						
	Service is scoping requirements based on changing working practice and work projects. Expect full spend to be achieved in 2020/2021 financial year.						
	Mitigating Action						
Building Services is currently reviewing requirement due to further changes in service delivery but it is anticipated full budget expenditure will be achieved by end of March 2021.							
Anticipated Outcome							
Project will be delivered later than anticipated.							