



**WEST DUNBARTONSHIRE COUNCIL
DRAFT ESTIMATES 2021/22
INDICATIVE ESTIMATES 2022/23
INDICATIVE ESTIMATES 2023/24**



Our Values: **Ambition Confidence Honesty Innovation Efficiency Vibrancy Excellence**

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES
DRAFT BUDGET 2021/22
INDICATIVE BUDGETS 2022/23 AND 2023/24
SUMMARY

	PAGES	ORIGINAL ESTIMATE 2020/2021 £	REVISED ESTIMATE (AT PERIOD 8) 2020/2021 £	PROBABLE (AT PERIOD 8) 2020/2021 £	DRAFT ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £
RESOURCES	2	5,518,807	5,238,595	5,086,885	5,226,495	5,289,396	5,385,084
REGULATORY AND REGENERATION	11	2,879,296	3,167,839	3,176,483	2,941,642	2,960,523	3,007,426
PEOPLE AND TECHNOLOGY	18	6,297,624	6,283,952	6,293,697	6,562,256	6,724,090	6,816,162
CITIZEN, CULTURE AND FACILITIES	23	17,747,242	16,973,145	16,523,382	17,636,748	18,070,276	18,503,507
EDUCATION, LEARNING AND ATTAINMENT	39	101,306,726	100,987,996	101,801,037	104,296,540	106,363,746	108,806,261
ROADS AND NEIGHBOURHOOD	60	13,845,545	13,511,204	13,913,372	13,691,612	13,836,748	14,090,686
HOUSING AND EMPLOYABILITY	71	4,454,985	4,515,936	4,540,006	4,503,506	4,601,503	4,790,030
SUPPLY, DISTRIBUTION AND PROPERTY	77	(2,651,567)	(1,391,045)	(1,234,308)	(2,921,297)	(2,756,267)	(2,717,044)
MISCELLANEOUS	86	5,148,423	5,997,764	6,018,861	5,608,009	5,814,296	5,756,126
ALLOCATION TO NON GAE		(7,173,000)	(7,173,000)	(6,509,000)	(7,293,000)	(7,293,000)	(7,293,000)
REQUISITIONS:							
STRATHCLYDE PARTNERSHIP FOR TRANSPORT		1,591,612	1,591,612	1,591,612	1,591,612	1,591,612	1,591,612
VALUATION JOINT BOARD		728,070	728,000	728,000	750,070	750,070	750,070
CRIMINAL JUSTICE		1,742,000	1,742,000	1,742,000	1,694,000	1,694,000	1,694,000
HEALTH & SOCIAL CARE PARTNERSHIP		70,649,563	70,622,000	70,622,000	71,748,945	70,427,406	71,442,284
NET COVID SPEND		0	5,369,000	6,178,773	0	0	0
CONTINGENCY FUND		0	0	0	0	0	0
SERVICE TOTAL		222,085,325	228,164,998	230,472,800	226,037,137	228,074,399	232,623,203
LOAN CHARGES		7,071,673	7,072,000	7,072,000	6,523,382	7,249,373	8,330,793
PROJECTED BUDGET		229,156,998	235,236,998	237,544,800	232,560,519	235,323,772	240,953,995
ADD/(LESS) USE OF FREE BALANCES		(2,110,000)	(2,110,000)	(2,110,000)	0	0	0
TOTAL TO BE FINANCED		227,046,998	233,126,998	235,434,800	232,560,519	235,323,772	240,953,995
FINANCING:							
SCOTTISH GOVERNMENT FUNDING		(190,156,998)	(196,506,998)	(196,506,998)	(192,626,719)	(191,272,316)	(189,866,388)
COUNCIL TAX		(36,890,000)	(36,620,000)	(36,620,000)	(37,053,020)	(38,763,408)	(40,820,688)
BALANCE TOTAL TO BE FINANCED THROUGH SAVINGS		0	(0)	2,307,802	2,880,780	5,288,049	10,266,919

Resources

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2020/2021 £	REVISED ESTIMATE 2020/2021 £	PROBABLE 2020/2021 £	DRAFT ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £
Audit	3	133,810	133,660	75,025	151,093	158,762	166,583
Central Administration Support (CAS)	4	2,419,545	2,415,731	2,309,119	2,407,340	2,396,764	2,411,810
Finance	5	1,403,077	1,402,138	1,422,107	1,365,514	1,398,571	1,428,215
Rent Rebates & Allowances	6	(30,905)	(230,905)	(230,905)	(260,905)	(260,905)	(260,905)
Revenue & Benefits	7	2,055,200	1,998,549	1,986,901	2,015,711	2,043,361	2,081,334
Finance Service Centre	8	296,085	287,176	286,709	302,358	307,459	312,663
Cost of Collection of Rates	9	23,827	20,327	19,327	40,827	40,827	40,827
Cost of Collection of Council Tax	10	(781,832)	(788,081)	(781,398)	(795,443)	(795,443)	(795,443)
Total for Resources		5,518,807	5,238,595	5,086,885	5,226,495	5,289,396	5,385,084

Resources Audit

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
287,330	Others Basic Pay	318,551	318,401	273,930	325,397	331,905	338,542
28,210	Others National Insurance Employer:	31,441	31,441	27,272	32,337	32,983	33,643
54,477	Others Superannuation Employers	59,687	59,687	52,869	62,688	63,942	65,220
370,017	Employee Cost	409,679	409,529	354,071	420,422	428,830	437,405
911	Employee Related Travel	933	933	281	600	600	600
911	Transport Cost	933	933	281	600	600	600
479	Books	236	236	128	0	0	0
67	Mobile Phones	43	43	32	43	43	43
1,779	Membership Fees & Subscriptions	1,500	1,500	1,854	1,780	1,780	1,780
150	Conference Fees	200	200	0	200	200	200
2,475	Supplies services and Admin Cost	1,979	1,979	2,014	2,023	2,023	2,023
373,403	Gross Expenditure	412,591	412,441	356,366	423,045	431,453	440,028
(15,635)	Income From Other Local Authorities	(43,781)	(43,781)	(46,341)	(36,952)	(37,691)	(38,445)
(10,000)	Income From Other Agencies	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
0	Miscellaneous Income	(225,000)	(225,000)	(225,000)	(225,000)	(225,000)	(225,000)
(25,635)	Income	(278,781)	(278,781)	(281,341)	(271,952)	(272,691)	(273,445)
(25,635)	Gross Income	(278,781)	(278,781)	(281,341)	(271,952)	(272,691)	(273,445)
347,768	Net Expenditure	133,810	133,660	75,025	151,093	158,762	166,583

Resources
Central Administration Support (CAS)

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
1,811,706	Others Basic Pay	1,902,943	1,902,943	1,835,483	1,902,952	1,894,593	1,906,558
1,218	Others - Other Allowances	1,580	1,580	1,095	1,095	1,095	1,095
90	Holiday Pay for Add Pay	90	90	0	90	90	90
119,389	Others National Insurance Employers	130,531	130,531	122,725	127,777	127,044	127,855
344,252	Others Superannuation Employers	359,730	359,730	344,130	358,290	356,382	358,652
2,276,655	Employee Cost	2,394,874	2,394,874	2,303,433	2,390,204	2,379,204	2,394,250
1,431	Employee Related Travel	1,556	868	369	500	500	500
1,431	Transport Cost	1,556	868	369	500	500	500
7,506	Printing	8,670	7,670	7,670	7,670	7,670	7,670
11,520	Stationery	13,521	11,521	7,000	8,000	8,000	8,000
42	Mobile Phones	0	0	42	42	42	42
0	Computer Repairs	0	0	300	0	424	424
457	Machine Rentals And Leasing	424	424	494	424	424	424
2,276	Small Office Equip/Computer Purch & Repai	500	374	74	500	500	500
21,801	Supplies services and Admin Costs	23,115	19,989	15,580	16,636	17,060	17,060
2,299,887	Gross Expenditure	2,419,545	2,415,731	2,319,382	2,407,340	2,396,764	2,411,810
(11,190)	Int Rech - Staff Costs	0	0	(10,263)	0	0	0
(11,190)	Income	0	0	(10,263)	0	0	0
(11,190)	Gross Income	0	0	(10,263)	0	0	0
2,288,697	Net Expenditure	2,419,545	2,415,731	2,309,119	2,407,340	2,396,764	2,411,810

Resources Finance

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
1,248,953	Others Basic Pay	1,237,137	1,237,137	1,282,453	1,215,271	1,224,198	1,249,558
2,364	Overtime	500	500	0	500	500	500
117,909	Others National Insurance Employers	117,424	117,424	121,670	115,467	116,316	118,549
244,998	Others Superannuation Employers	238,754	238,754	248,118	235,466	237,200	241,753
1,614,224	Employee Cost	1,593,815	1,593,815	1,652,241	1,566,704	1,578,214	1,610,360
909	Employee Related Travel	998	749	93	500	500	500
909	Transport Cost	998	749	93	500	500	500
5,942	Publications	1,100	1,100	4,087	4,600	4,600	4,600
63	Mobile Phones	69	69	106	106	106	106
3,700	Membership Fees & Subscriptions	4,980	4,980	3,745	4,980	4,980	4,980
0	Software	0	0	0	0	24,000	24,000
5	Tools & Equipment (Repairs & Maintainer	460	0	7	460	460	460
378	Supplies & Services	230	0	(127)	230	230	230
658	Bank and Security Charges	1,000	1,000	0	1,000	1,000	1,000
10,746	Supplies services and Admin Costs	7,839	7,149	7,818	11,376	35,376	35,376
2,000	Payment to Other Bodies	2,000	2,000	2,000	2,000	2,000	2,000
2,000	Payments to other Bodies	2,000	2,000	2,000	2,000	2,000	2,000
1,627,879	Gross Expenditure	1,604,652	1,603,713	1,662,152	1,580,580	1,616,090	1,648,236
(42,410)	Miscellaneous Income	(32,850)	(32,850)	(42,410)	(42,410)	(42,410)	(42,410)
(194,147)	Int Rech - Staff Costs	(168,725)	(168,725)	(197,635)	(172,656)	(175,109)	(177,611)
(236,557)	Income	(201,575)	(201,575)	(240,045)	(215,066)	(217,519)	(220,021)
(236,557)	Gross Income	(201,575)	(201,575)	(240,045)	(215,066)	(217,519)	(220,021)
1,391,322	Net Expenditure	1,403,077	1,402,138	1,422,107	1,365,514	1,398,571	1,428,215

Resources
Rent Rebates & Allowances

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2019/2020	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		£	£	£	£	£	£
2,214,035	Discretionary Housing Payments	2,344,439	2,344,439	2,344,439	2,344,439	2,344,439	2,344,439
21,539,921	Rent Allowances- Computer	19,623,641	14,951,466	14,951,466	14,250,640	14,250,640	14,250,640
19,440,181	Rent Rebates	29,547,313	25,330,588	25,330,588	24,698,079	24,698,079	24,698,079
(1,505,907)	Housing Benefit - Overpayment Recovery	(1,136,600)	(1,136,600)	(1,136,600)	(1,136,600)	(1,136,600)	(1,136,600)
41,688,230	Payments to Clients	50,378,793	41,489,893	41,489,893	40,156,558	40,156,558	40,156,558
41,688,230	Gross Expenditure	50,378,793	41,489,893	41,489,893	40,156,558	40,156,558	40,156,558
(40,060,324)	Benefit Subsidy	(48,065,259)	(39,376,359)	(39,375,410)	(38,073,024)	(38,073,024)	(38,073,024)
(2,218,700)	DHP Income via RSG	(2,344,439)	(2,344,439)	(2,345,388)	(2,344,439)	(2,344,439)	(2,344,439)
(42,279,024)	Income	(50,409,698)	(41,720,798)	(41,720,798)	(40,417,463)	(40,417,463)	(40,417,463)
(42,279,024)	Gross Income	(50,409,698)	(41,720,798)	(41,720,798)	(40,417,463)	(40,417,463)	(40,417,463)
(590,794)	Net Expenditure	(30,905)	(230,905)	(230,905)	(260,905)	(260,905)	(260,905)

Resources Revenue & Benefits

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021	2020/2021	2020/2021	2021/2022	2022/2023	2023/2024
£		£	£	£	£	£	£
1,492,200	Others Basic Pay	1,431,429	1,428,924	1,418,553	1,389,773	1,412,138	1,442,645
114,625	Others National Insurance Employers	108,490	108,490	107,043	105,388	106,920	109,071
277,194	Others Superannuation Employers	262,148	262,148	264,654	260,560	264,386	269,701
1,884,019	Employee Cost	1,802,067	1,799,562	1,790,250	1,755,721	1,783,444	1,821,417
3,546	Employee Related Travel	5,455	2,591	1,221	2,000	2,000	2,000
3,546	Transport Cost	5,455	2,591	1,221	2,000	2,000	2,000
2,819	Printing	2,638	1,758	1,758	2,638	2,638	2,638
17,242	Postages	13,900	13,900	13,900	13,900	13,900	13,900
556	Mobile Phones	594	594	639	594	594	594
8,066	Central Telephones	8,206	8,206	8,206	8,206	8,206	8,206
855	Membership Fees & Subscriptions	855	855	905	905	905	905
1,065	Conference Fees	570	0	300	570	570	570
44,904	Computer Software	380	1	5,641	0	0	0
1,541	Small Office Equip/Computer Purch & R	1,500	1,125	1,462	1,500	1,500	1,500
7,332	Supplies & Services	317	239	30	317	317	317
84,380	Supplies services and Admin Costs	28,960	26,678	32,841	28,630	28,630	28,630
806,581	Scottish Welfare Grant Payment	797,732	797,732	797,732	857,732	857,732	857,732
100,699	Payment to Other Bodies	41,526	41,526	41,526	41,526	41,526	41,526
907,280	Payments to other Bodies	839,258	839,258	839,258	899,258	899,258	899,258
2,879,225	Gross Expenditure	2,675,740	2,668,089	2,663,570	2,685,609	2,713,332	2,751,305
(659,667)	Admin Subsidy	(618,790)	(667,790)	(668,588)	(668,588)	(668,588)	(668,588)
(1,309)	Arrestment Handling Fee Payroll	(1,750)	(1,750)	(905)	(1,310)	(1,383)	(1,383)
(140,483)	Miscellaneous Income	0	0	(7,176)	0	0	0
(801,459)	Income	(620,540)	(669,540)	(676,669)	(669,898)	(669,971)	(669,971)
(801,459)	Gross Income	(620,540)	(669,540)	(676,669)	(669,898)	(669,971)	(669,971)
2,077,766	Net Expenditure	2,055,200	1,998,549	1,986,901	2,015,711	2,043,361	2,081,334

Resources
Finance Service Centre

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
187,457	Others Basic Pay	189,948	189,948	189,599	196,713	200,647	204,661
14,980	Others National Insurance Employers	15,583	15,583	15,237	16,128	16,450	16,779
38,923	Others Superannuation Employers	40,272	39,272	39,903	42,235	43,080	43,941
241,360	Employee Cost	245,803	244,803	244,739	255,076	260,177	265,381
0	Other Travel Costs	52	52	0	52	52	52
59	Employee Related Travel	170	128	30	170	170	170
59	Transport Cost	222	180	30	222	222	222
37,603	Postages	37,590	37,590	37,590	37,590	37,590	37,590
5,700	Computer Software	0	0	0	0	0	0
0	Small Office Equip/Computer Purch &	470	353	100	470	470	470
323	Legal Expenses	12,000	4,250	4,250	9,000	9,000	9,000
43,626	Supplies services and Admin Cost:	50,060	42,193	41,940	47,060	47,060	47,060
285,045	Gross Expenditure	296,085	287,176	286,709	302,358	307,459	312,663
(2,064)	Other Accounts of the Authority	0	0	0	0	0	0
(2,064)	Income	0	0	0	0	0	0
(2,064)	Gross Income	0	0	0	0	0	0
282,981	Net Expenditure	296,085	287,176	286,709	302,358	307,459	312,663

Resources
Cost of Collection of Rates

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
1,917	Legal Expenses	9,000	5,500	4,500	6,000	6,000	6,000
1,917	Supplies services and Admin Costs	9,000	5,500	4,500	6,000	6,000	6,000
99,762	Discretionary Rates Relief	99,827	99,827	99,827	99,827	99,827	99,827
0	NDR - Business Grants - SBS	0	0	11,721,308	0	0	0
0	NDR - Business Grants - to £51k	0	0	3,079,442	0	0	0
0	Coronavirus - Business Closure Fund	0	0	205,555	0	0	0
0	Coronavirus - Business Hardship Fund	0	0	37,410	0	0	0
0	Covid - Contingency Fund - Nightclubs & Soft Play	0	0	145,000	0	0	0
0	Covid - Strategic Framework Tier Grant	0	0	60,875	0	0	0
0	COVID-19 Furlough Support Fund Grant	0	0	33,000	0	0	0
99,762	Payments to other Bodies	99,827	99,827	15,382,417	99,827	99,827	99,827
101,679	Gross Expenditure	108,827	105,327	15,386,917	105,827	105,827	105,827
(105,841)	Statutory Additions	(85,000)	(85,000)	(85,000)	(65,000)	(65,000)	(65,000)
0	Miscellaneous Income	0	0	(15,282,590)	0	0	0
(105,841)	Income	(85,000)	(85,000)	(15,367,590)	(65,000)	(65,000)	(65,000)
(105,841)	Gross Income	(85,000)	(85,000)	(15,367,590)	(65,000)	(65,000)	(65,000)
(4,162)	Net Expenditure	23,827	20,327	19,327	40,827	40,827	40,827

Resources
Cost of Collection of Council Tax

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2019/2020	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2020/2021	2020/2021	2020/2021	2021/2022	2022/2023	2023/2024
£		£	£	£	£	£	£
	0 Publications	480	480	0	480	480	480
	57,087 Postages	38,970	38,970	38,970	38,970	38,970	38,970
	21,249 Legal Expenses	25,000	18,751	15,000	20,000	20,000	20,000
	78,336 Supplies services and Admin Costs	64,450	58,201	53,970	59,450	59,450	59,450
	34,571 Payment to Other Bodies	37,500	37,500	37,500	37,500	37,500	37,500
	34,571 Payments to other Bodies	37,500	37,500	37,500	37,500	37,500	37,500
	112,907 Gross Expenditure	101,950	95,701	91,470	96,950	96,950	96,950
	(657,005) Statutory Additions	(515,000)	(515,000)	(515,000)	(535,000)	(535,000)	(535,000)
	(368,782) Water Authority	(368,782)	(368,782)	(357,868)	(357,393)	(357,393)	(357,393)
	(1,025,787) Income	(883,782)	(883,782)	(872,868)	(892,393)	(892,393)	(892,393)
	(1,025,787) Gross Income	(883,782)	(883,782)	(872,868)	(892,393)	(892,393)	(892,393)
	(912,880) Net Expenditure	(781,832)	(788,081)	(781,398)	(795,443)	(795,443)	(795,443)

Regulatory & Regeneration

DESCRIPTION	PAGE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021 £	2020/2021 £	2020/2021 £	2021/2022 £	2022/2023 £	2023/2024 £
Democratic & Registration Service	12	739,944	804,493	797,698	742,852	760,645	774,973
Environmental Health	13	654,931	692,165	672,635	677,788	658,366	668,864
Licensing	14	(123,419)	(52,959)	(94,892)	(95,108)	(122,895)	(150,120)
Legal Services & Trading Standards	15	906,512	916,444	933,145	929,802	949,151	968,890
Planning	16	452,335	583,480	644,251	454,022	476,196	498,849
Economic Development	17	248,993	224,216	223,646	232,286	239,060	245,970
Total for Regulatory & Regeneration		2,879,296	3,167,839	3,176,483	2,941,642	2,960,523	3,007,426

**Regulatory & Regeneration
Democratic & Registration Service**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021	2020/2021	2020/2021	2021/2022	2022/2023	2023/2024
£		£	£	£	£	£	£
623,824	Others Basic Pay	656,071	656,071	655,773	660,024	673,914	685,072
3,723	Others Paternity / Maternity	0	0	4,000	0	0	0
4,838	Others - Other Pay	100	100	850	100	100	100
606	Holiday Pay for Add Pay	482	482	58	482	482	482
441	Others Variable OT at 1.0	992	992	0	992	992	992
56,255	Others National Insurance Employers	59,975	59,975	59,387	59,748	60,995	62,004
119,833	Others Superannuation Employers	127,912	127,912	126,823	127,594	130,250	132,411
275	Others Miscellaneous Staff Costs	519	519	0	519	519	519
809,795	Employee Cost	846,051	846,051	846,891	849,459	867,252	881,580
80	Window Cleaning	40	40	40	40	40	40
80	Property Cost	40	40	40	40	40	40
1,551	Employee Related Travel	2,000	1,125	845	1,500	1,500	1,500
1,551	Transport Cost	2,000	1,125	845	1,500	1,500	1,500
482	Postages	178	178	1,274	178	178	178
165	Telephone Rentals	152	152	152	152	152	152
26	Mobile Phones	126	126	30	126	126	126
1,828	Hospitality	2,326	1,744	100	2,326	2,326	2,326
1,400	Clothing, Uniforms etc	1,200	1,200	1,200	1,200	1,200	1,200
1,141	Office/Computer Supplies	500	500	1,141	500	500	500
4,869	Supplies & Services	4,802	4,702	4,138	4,802	4,802	4,802
5,207	Children'S Panel Members Exps	0	0	943	0	0	0
1,689	Other Admin Costs	659	494	494	659	659	659
690	Bank and Security Charges	718	538	0	718	718	718
17,497	Supplies services and Admin Costs	10,661	9,634	9,472	10,661	10,661	10,661
0	Payment to Other Bodies	0	0	1,250	0	0	0
0	Payments to other Bodies	0	0	1,250	0	0	0
828,923	Gross Expenditure	858,752	856,850	858,498	861,660	879,453	893,781
(113,358)	Marriage Fees	(117,808)	(51,357)	(51,210)	(117,808)	(117,808)	(117,808)
(296)	Other Fees	(1,000)	(1,000)	(381)	(1,000)	(1,000)	(1,000)
(2,592)	Miscellaneous Income	0	0	(9,209)	0	0	0
(116,246)	Income	(118,808)	(52,357)	(60,800)	(118,808)	(118,808)	(118,808)
(116,246)	Gross Income	(118,808)	(52,357)	(60,800)	(118,808)	(118,808)	(118,808)
712,677	Net Expenditure	739,944	804,493	797,698	742,852	760,645	774,973

**Regulatory & Regeneration
Environmental Health**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021	2020/2021	2020/2021	2021/2022	2022/2023	2023/2024
£		£	£	£	£	£	£
706,190	Others Basic Pay	715,813	699,991	682,533	734,360	729,121	743,704
70,723	Others National Insurance Employers	71,406	69,246	69,548	74,800	74,266	75,752
136,920	Others Superannuation Employers	138,189	133,846	131,858	141,818	140,803	143,619
913,833	Employee Cost	925,408	903,083	883,939	950,978	944,190	963,075
5,323	Pest Control	8,000	7,000	7,000	7,000	7,000	7,000
5,323	Property Cost	8,000	7,000	7,000	7,000	7,000	7,000
3,043	Internal Fleet Maintenance Charge	2,721	2,721	2,892	3,164	3,164	3,164
2,599	Garaging Charges Internal	2,449	2,449	2,694	2,449	2,449	2,449
297	Tyres	50	50	50	50	50	50
2,667	Diesel Internal	2,500	2,500	1,248	2,500	2,500	2,500
1,159	Repair/Maint Veh & Plant	210	210	210	210	210	210
3,025	Employee Related Travel	4,514	3,514	1,680	3,500	3,500	3,500
12,790	Transport Cost	12,444	11,444	8,774	11,873	11,873	11,873
0	Publications	200	0	0	200	200	200
85	Postages	304	0	11	304	304	304
446	Mobile Phones	375	375	643	375	375	375
568	Membership Fees & Subscriptions	270	270	270	270	270	270
250	Conference Fees	360	0	0	360	360	360
597	Public Health Protection	6,059	4,059	4,059	5,059	5,059	5,059
725	Machine Rentals And Leasing	964	814	814	964	964	964
12,115	Tools & Equipment (Repairs & Mainten	7,909	6,709	4,060	7,909	7,909	7,909
2,075	Internments	1,650	1,650	1,650	1,650	1,650	1,650
148	Clothing, Uniforms etc	350	350	350	350	350	350
13,714	Supplies & Services	4,683	2,342	2,537	4,683	4,683	4,683
0	Other Admin Costs	500	0	0	500	500	500
30,723	Supplies services and Admin Costs	23,624	16,569	14,394	22,624	22,624	22,624
1,002	Payment to Other Bodies	2,135	2,135	2,135	2,135	2,135	2,135
73,404	Public Analyst	75,560	75,560	75,560	75,560	75,560	75,560
74,406	Payments to other Bodies	77,695	77,695	77,695	77,695	77,695	77,695
1,037,075	Gross Expenditure	1,047,171	1,015,791	991,802	1,070,170	1,063,382	1,082,267
(5,210)	Licensing - Animals	(5,889)	0	0	0	0	0
(720)	Licensing - Leisure & Public Entertainr	(2,837)	0	0	0	0	0
(5,313)	HMO Licenses	(9,563)	0	0	0	0	0
(5,123)	Civic Government Premises	(5,123)	0	0	0	0	0
(277)	Licensing Safety	(143)	0	0	0	0	0
(1,236)	Sales General	(2,010)	(1,507)	(1,507)	(2,090)	(2,090)	(2,174)
(86,621)	Fees & Charges	(74,224)	(55,668)	(58,628)	(77,193)	(80,281)	(80,281)
(31,378)	Pest Control	(41,953)	(28,953)	(28,953)	(46,185)	(48,032)	(49,953)
(61,237)	Private Landlord Registration	(56,350)	(56,350)	(47,935)	(61,150)	(61,150)	(61,150)
(38,481)	Miscellaneous Income	0	0	(996)	0	0	0
(69,947)	Other Accounts of the Authority	(93,933)	(80,933)	(80,933)	(101,598)	(105,662)	(109,888)
(81,063)	Int Rech - Staff Costs	(100,215)	(100,215)	(100,215)	(104,166)	(107,801)	(109,957)
(386,606)	Income	(392,240)	(323,626)	(319,167)	(392,382)	(405,016)	(413,403)
(386,606)	Gross Income	(392,240)	(323,626)	(319,167)	(392,382)	(405,016)	(413,403)
650,469	Net Expenditure	654,931	692,165	672,635	677,788	658,366	668,864

Regulatory & Regeneration Licensing

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021	2020/2021	2020/2021	2021/2022	2022/2023	2023/2024
£		£	£	£	£	£	£
211,082	Others Basic Pay	208,504	208,504	217,061	212,693	216,945	221,285
0	Overtime	807	807	0	807	807	807
21,775	Others National Insurance Employers	21,382	21,382	22,644	22,189	22,633	23,085
40,739	Others Superannuation Employers	40,258	40,258	41,894	41,052	41,874	42,711
273,596	Employee Cost	270,951	270,951	281,599	276,741	282,259	287,888
542	Employee Related Travel	834	624	1,026	834	834	834
542	Transport Cost	834	624	1,026	834	834	834
48	Mobile Phones	45	45	48	45	45	45
1,424	Office/Computer Supplies	400	148	63	400	400	400
5,852	Supplies & Services	3,500	3,300	5,300	5,300	5,300	5,300
10,817	Legal Expenses	1,000	1,000	1,000	1,000	1,000	1,000
18,141	Supplies services and Admin Costs	4,945	4,493	6,411	6,745	6,745	6,745
8,000	Payment to Other Bodies	8,000	8,000	8,000	8,000	8,000	8,000
8,000	Payments to other Bodies	8,000	8,000	8,000	8,000	8,000	8,000
300,279	Gross Expenditure	284,730	284,068	297,036	292,320	297,838	303,467
(11,981)	CGA Street Traders & Window Cleaners	(11,924)	(7,240)	(7,919)	(8,981)	(14,645)	(8,981)
(4,228)	Licensing - Animals	(3,926)	(3,843)	(10,904)	(9,813)	(10,205)	(10,205)
(6,211)	Licensing - Leisure & Public Entertainment	(6,877)	(3,469)	(3,707)	(6,116)	(17,123)	(7,950)
(3,542)	HMO Licences	(6,376)	(13,548)	(10,982)	(9,210)	(16,578)	(23,946)
(2,950)	Alcohol - Occasional	(2,930)	(1,670)	(1,680)	(2,800)	(2,800)	(2,800)
(19,037)	Civic Government Premises	(24,313)	(28,155)	(29,481)	(20,529)	(28,381)	(38,999)
(94,060)	Alcohol - Premises Licences	(90,160)	(86,928)	(124,537)	(92,500)	(92,500)	(92,500)
(11,308)	Alcohol - Personal Licences	(5,250)	(3,950)	(3,525)	(5,500)	(6,000)	(5,500)
(11,830)	Gambling	(11,980)	(11,980)	(10,620)	(11,560)	(11,560)	(11,560)
(81,582)	Taxi Licences (CGSA)	(76,136)	(76,136)	(77,783)	(64,489)	(65,127)	(84,921)
(538)	Licensing Safety	(96)	(334)	(2,296)	(2,624)	(1,336)	(254)
(133,445)	Taxi/Private Hire Care Driver's Licence	(143,724)	(90,056)	(93,762)	(137,982)	(137,983)	(137,983)
(21,895)	Private Hire Car Licences (CGSA)	(22,718)	(9,718)	(13,828)	(15,324)	(14,686)	(26,179)
(1,739)	Taxi Booking Office Licences (CGSA)	(1,739)	0	(904)	0	(1,809)	(1,809)
(404,346)	Income	(408,149)	(337,027)	(391,928)	(387,428)	(420,733)	(453,587)
(404,346)	Gross Income	(408,149)	(337,027)	(391,928)	(387,428)	(420,733)	(453,587)
(104,067)	Net Expenditure	(123,419)	(52,959)	(94,892)	(95,108)	(122,895)	(150,120)

**Regulatory & Regeneration
Legal Services & Trading Standards**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
789,669	Others Basic Pay	787,285	787,285	798,831	803,444	819,907	836,701
83,235	Others National Insurance Employers	82,828	82,828	85,354	86,658	88,435	90,246
152,546	Others Superannuation Employers	152,131	152,131	155,499	157,876	161,110	164,411
10,791	Others Professional Subscriptions	10,000	10,000	10,000	10,000	10,000	10,000
1,036,241	Employee Cost	1,032,244	1,032,244	1,049,684	1,057,978	1,079,452	1,101,358
1,759	Internal Fleet Maintenance Charge	1,557	1,557	1,786	1,830	1,830	1,830
359	Diesel Internal	452	452	360	452	452	452
0	Repair/Maint Veh & Plant	100	100	0	100	100	100
1,715	Employee Related Travel	1,806	605	200	1,040	1,040	1,040
161	Other Transport Costs External	202	202	0	202	202	202
3,994	Transport Cost	4,117	2,916	2,346	3,624	3,624	3,624
4,434	Publications	9,523	7,523	7,523	9,523	9,523	9,523
274	Mobile Phones	446	446	232	446	446	446
30	Hospitality	200	0	0	200	200	200
1,293	Membership Fees & Subscriptions	0	0	422	0	0	0
242	Machine Rentals And Leasing	241	241	242	241	241	241
532	Small Office Equip/Computer Purch & I	1,000	300	162	1,000	1,000	1,000
327	Tools & Equipment (Repairs & Mainten	370	0	3	370	370	370
20	Trading Standards Protection	300	300	300	300	300	300
346	Clothing, Uniforms etc	300	300	300	300	300	300
2,668	Office/Computer Supplies	1,415	1,415	1,200	1,415	1,415	1,415
2,140	Supplies & Services	1,000	750	750	1,000	1,000	1,000
2,538	Legal Expenses	600	600	600	600	600	600
2,895	Records Management	3,000	3,000	2,895	3,000	3,000	3,000
17,739	Supplies services and Admin Costs	18,395	14,875	14,629	18,395	18,395	18,395
1,320	Payment to Other Bodies	1,265	1,265	1,342	1,342	1,342	1,342
369	Payment To Other Local Authorities	370	370	370	370	370	370
1,689	Payments to other Bodies	1,635	1,635	1,712	1,712	1,712	1,712
1,059,663	Gross Expenditure	1,056,391	1,051,670	1,068,371	1,081,709	1,103,183	1,125,089
(40,500)	Non Specific Other Govt Grants	0	0	0	0	0	0
(32,704)	Other Fees	(10,265)	(8,981)	(10,918)	(10,265)	(10,265)	(10,265)
0	Property Income	(30,396)	(20,595)	(17,357)	(30,396)	(30,396)	(30,396)
(19,692)	Sales General	(568)	0	(1,301)	0	0	0
0	Other Accounts of the Authority	(5,000)	(2,000)	(2,000)	(5,000)	(5,000)	(5,000)
(100,779)	Int Rech - Staff Costs	(103,650)	(103,650)	(103,650)	(106,246)	(108,371)	(110,538)
(193,675)	Income	(149,879)	(135,226)	(135,226)	(151,907)	(154,032)	(156,199)
(193,675)	Gross Income	(149,879)	(135,226)	(135,226)	(151,907)	(154,032)	(156,199)
865,988	Net Expenditure	906,512	916,444	933,145	929,802	949,151	968,890

Regulatory & Regeneration Planning

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
783,156	Others Basic Pay	904,152	886,624	852,864	905,252	904,257	924,724
0	Others - Other Pay	455	455	0	455	455	455
79,785	Others National Insurance Employers	92,907	91,105	86,029	89,758	89,658	91,688
153,114	Others Superannuation Employers	178,861	175,478	164,613	171,747	171,559	175,441
1,016,055	Employee Cost	1,176,375	1,153,662	1,103,506	1,167,212	1,165,929	1,192,308
4,012	Employee Related Travel	4,500	3,500	531	4,500	4,500	4,500
4,012	Transport Cost	4,500	3,500	531	4,500	4,500	4,500
5,361	Advertising	6,000	5,000	5,000	6,000	6,000	6,000
407	Mobile Phones	454	454	307	454	454	454
835	Conference Fees	1,400	0	130	1,400	1,400	1,400
435	Small Office Equip/Computer Purch & F	500	500	400	500	500	500
0	Printer Rationalisation - Copy Costs	1,281	1,281	1,281	1,281	1,281	1,281
(250)	Clothing, Uniforms etc	450	450	450	450	450	450
30,876	Design Panel	17,862	15,862	15,862	14,227	13,012	11,772
1,115	Supplies & Services	0	0	62	0	0	0
25	Legal Expenses	0	0	12,000	0	0	0
38,804	Supplies services and Admin Costs	27,947	23,547	35,492	24,312	23,097	21,857
65,799	Payment to Other Bodies	35,870	35,870	35,870	35,870	35,870	35,870
10,000	Antonine Wall Costs	10,000	10,000	10,000	10,000	10,000	10,000
57,438	Structural Plan Core Team	72,438	72,438	72,438	72,438	72,438	72,438
13,380	Planning Archaeological Serv.	12,000	12,000	12,000	12,000	12,000	12,000
146,617	Payments to other Bodies	130,308	130,308	130,308	130,308	130,308	130,308
1,205,488	Gross Expenditure	1,339,130	1,311,017	1,269,837	1,326,332	1,323,834	1,348,973
(482,613)	Building Warrant Fees	(396,000)	(313,500)	(283,500)	(383,812)	(355,301)	(355,301)
(361,802)	Planning Application Fees	(332,366)	(260,831)	(205,267)	(324,829)	(326,230)	(326,230)
(8,569)	Letters Of Comfort	(21,182)	(18,534)	(6,650)	(21,182)	(21,182)	(21,182)
0	Income From Private Parties	(20,600)	(18,025)	(13,522)	(20,600)	(20,600)	(20,600)
(115,981)	Int Rech - Staff Costs	(116,647)	(116,647)	(116,647)	(121,887)	(124,325)	(126,811)
(968,965)	Income	(886,795)	(727,537)	(625,586)	(872,310)	(847,638)	(850,124)
(968,965)	Gross Income	(886,795)	(727,537)	(625,586)	(872,310)	(847,638)	(850,124)
236,523	Net Expenditure	452,335	583,480	644,251	454,022	476,196	498,849

**Regulatory and Regeneration
Economic Development**

OUTTURN 2019/20	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
478,759	Others Basic Pay	476,725	476,725	483,694	484,417	494,105	503,987
48,948	Others National Insurance Employers	48,220	48,220	49,699	49,895	50,893	51,911
92,713	Others Superannuation Employers	92,045	92,045	93,379	93,492	95,362	97,269
620,420	Employee Cost	616,990	616,990	626,772	627,804	640,360	653,167
7,065	Rents	9,000	7,000	7,000	7,000	7,000	7,000
630	Electricity	159	159	159	173	190	209
481,677	Rep & Maintenance	15,000	15,000	15,000	15,000	15,000	15,000
489,372	Property Cost	24,159	22,159	22,159	22,173	22,190	22,209
2,144	Employee Related Travel	2,550	1,911	637	2,550	2,550	2,550
2,144	Transport Cost	2,550	1,911	637	2,550	2,550	2,550
11,692	Publicity & Promotions	12,000	12,000	12,000	12,000	12,000	12,000
548	Telephone - Calls	1,114	1,114	1,114	1,114	1,114	1,114
0	Hospitality	500	374	156	500	500	500
0	Conference Fees	1,000	0	0	1,000	1,000	1,000
(1)	Supplies & Services	1,045	33	183	45	45	45
760	Misc. Expenditure	0	0	14,361	0	0	0
12,999	Supplies services and Admin Costs	15,659	13,521	27,897	14,659	14,659	14,659
483,315	Payment to Other Bodies	295,840	295,840	295,840	295,840	295,840	295,840
107,292	Scheme Allocation - Other Initiatives	130,770	110,770	110,770	110,770	110,770	110,770
27,084	Other Funding	28,000	28,000	28,000	28,000	28,000	28,000
617,691	Payments to other Bodies	454,610	434,610	434,610	434,610	434,610	434,610
1,742,626	Gross Expenditure	1,113,968	1,089,191	1,112,075	1,101,796	1,114,369	1,127,195
(484,927)	Government Grant	(579,540)	(579,540)	(604,470)	(579,540)	(579,540)	(579,540)
(204,948)	West of Scotland Loan Fund	0	0	0	0	0	0
(285,699)	Int Rech - Staff Costs	(285,435)	(285,435)	(283,959)	(289,970)	(295,769)	(301,685)
(975,574)	Income	(864,975)	(864,975)	(888,429)	(869,510)	(875,309)	(881,225)
(975,574)	Gross Income	(864,975)	(864,975)	(888,429)	(869,510)	(875,309)	(881,225)
767,052	Net Expenditure	248,993	224,216	223,646	232,286	239,060	245,970

People and Technology

DESCRIPTION	PAGE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021 £	2020/2021 £	2020/2021 £	2021/2022 £	2022/2023 £	2023/2024 £
Transactional Services	19	691,289	690,208	697,663	693,988	708,985	723,118
Strategic HR and Risk	20	1,225,838	1,224,377	1,243,944	1,288,824	1,304,164	1,332,899
Information Services	21	4,075,100	4,065,216	4,072,967	4,297,494	4,427,206	4,473,451
Change Support	22	305,397	304,151	279,123	281,950	283,735	286,694
Total for People & Technology		6,297,624	6,283,952	6,293,697	6,562,256	6,724,090	6,816,162

People & Technology Transactional Services

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
520,259	Others Basic Pay	551,244	551,244	557,605	588,200	601,692	615,486
48,048	Others National Insurance Employers	50,448	50,448	51,448	54,833	56,285	57,377
99,838	Others Superannuation Employers	105,739	104,739	107,192	114,245	117,272	119,547
668,145	Employee Cost	707,431	706,431	716,245	757,278	775,249	792,410
198	Employee Related Travel	320	239	38	320	320	320
198	Transport Cost	320	239	38	320	320	320
2,803	Postages	5,130	5,130	5,130	5,130	5,130	5,130
21	Phones	340	340	12	12	12	12
2,824	Supplies services and Admin Cost	5,470	5,470	5,142	5,142	5,142	5,142
671,167	Gross Expenditure	713,221	712,140	721,425	762,740	780,711	797,872
(20,994)	Commission	(21,932)	(21,932)	(19,512)	(10,966)	(10,966)	(10,966)
(10,625)	Other Accounts of the Authority	0	0	(4,250)	(57,786)	(60,760)	(63,788)
(31,619)	Income	(21,932)	(21,932)	(23,762)	(68,752)	(71,726)	(74,754)
(31,619)	Gross Income	(21,932)	(21,932)	(23,762)	(68,752)	(71,726)	(74,754)
639,548	Net Expenditure	691,289	690,208	697,663	693,988	708,985	723,118

**People & Technology
Strategic HR and Risk**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
717,119	Others Basic Pay	745,145	745,145	758,607	789,897	802,220	824,035
73,108	Others National Insurance Employers	76,252	76,252	77,848	81,273	82,021	84,466
133,587	Others Superannuation Employers	137,857	137,857	142,407	148,670	150,039	154,514
923,814	Employee Cost	959,254	959,254	978,862	1,019,840	1,034,280	1,063,015
4,264	Employee Related Travel	3,438	2,577	789	3,438	3,438	3,438
4,264	Transport Cost	3,438	2,577	789	3,438	3,438	3,438
2,577	Publications	2,468	2,468	2,468	2,468	2,468	2,468
187	Mobile Phones	144	144	145	334	334	334
0	Hospitality	220	0	0	220	220	220
0	Membership Fees & Subscriptions	190	190	0	0	0	0
44	Subsistence	80	0	0	80	80	80
0	Purchase of Computer Equipment	0	0	1,576	0	900	900
612	Clothing, Uniforms etc	900	900	900	900	900	900
0	Supplies & Services	300	0	0	300	300	300
3,420	Supplies services and Admin Costs	4,302	3,702	5,089	4,302	5,202	5,202
147,470	Occupational Health	152,350	170,350	170,350	170,350	170,350	170,350
20,096	Employee Counselling Service	18,000	0	0	0	0	0
30,302	Payment to Other Bodies	30,449	30,449	30,449	30,449	30,449	30,449
55,645	Payment To Other Local Authorities	58,045	58,045	58,405	60,445	60,445	60,445
253,513	Payments to other Bodies	258,844	258,844	259,204	261,244	261,244	261,244
1,185,011	Gross Expenditure	1,225,838	1,224,377	1,243,944	1,288,824	1,304,164	1,332,899
1,185,011	Net Expenditure	1,225,838	1,224,377	1,243,944	1,288,824	1,304,164	1,332,899

People & Technology Information Services

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021	2020/2021	2020/2021	2021/2022	2022/2023	2023/2024
£		£	£	£	£	£	£
1,543,620	Others Basic Pay	1,600,306	1,600,306	1,634,021	1,638,887	1,676,514	1,710,044
460	Holiday Pay for Add Pay	400	400	765	400	400	400
3,088	Others Variable OT at 1.0	1,900	1,900	5,378	1,900	1,900	1,900
147,534	Others National Insurance Employers	152,882	152,882	152,585	152,585	156,088	159,209
285,529	Others Superannuation Employers	296,157	296,157	309,836	309,834	316,950	323,289
0	Others Miscellaneous Staff Costs	500	500	0	500	500	500
1,980,231	Employee Cost	2,052,145	2,052,145	2,102,585	2,104,106	2,152,352	2,195,342
862	Internal Fleet Maintenance Charge	854	854	710	896	896	896
253	Diesel Internal	500	500	200	500	500	500
3,252	Employee Related Travel	1,750	1,450	645	1,750	1,750	1,750
4,367	Transport Cost	3,104	2,804	1,555	3,146	3,146	3,146
0	Printing	8,791	8,791	8,791	8,791	8,791	8,791
442,799	Communication Maint/ISDN Rental	369,850	369,850	413,173	369,850	369,850	369,850
1,094	Mobile Phones	16	16	1,279	16	16	16
1,683,685	Computer Software	1,802,001	1,819,915	1,819,914	1,947,976	2,030,484	2,034,801
720	Machine Rentals And Leasing	241	241	241	241	241	241
142,971	Printer Rationalisation - Lease	122,122	122,122	122,122	122,122	122,122	122,122
129,759	Printer Rationalisation - Copy Costs	145,986	118,488	100,156	145,986	145,986	145,986
0	Clothing, Uniforms etc	200	200	0	200	200	200
1,770	Office/Computer Supplies	2,910	4,551	3,825	2,910	2,910	2,910
2,402,798	Supplies services and Admin Costs	2,452,117	2,444,174	2,469,501	2,598,092	2,680,600	2,684,917
26,141	Payment to Other Bodies	19,180	19,180	19,180	19,180	19,180	19,180
26,141	Payments to other Bodies	19,180	19,180	19,180	19,180	19,180	19,180
4,413,537	Gross Expenditure	4,526,546	4,518,303	4,592,821	4,724,524	4,855,278	4,902,585
(65,844)	Miscellaneous Income	0	(1,641)	(40,312)	0	0	0
(338,042)	Other Accounts of the Authority	(305,391)	(305,391)	(305,391)	(279,948)	(279,948)	(279,948)
(120,350)	Int Rech - Staff Costs	(146,055)	(146,055)	(174,151)	(147,082)	(148,124)	(149,186)
(524,236)	Income	(451,446)	(453,087)	(519,854)	(427,030)	(428,072)	(429,134)
(524,236)	Gross Income	(451,446)	(453,087)	(519,854)	(427,030)	(428,072)	(429,134)
3,889,301	Net Expenditure	4,075,100	4,065,216	4,072,967	4,297,494	4,427,206	4,473,451

**People & Technology
Change Support**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021	2020/2021	2020/2021	2021/2022	2022/2023	2023/2024
£		£	£	£	£	£	£
216,616	Others Basic Pay	221,952	220,952	201,417	203,119	205,051	207,829
89,015	Others Training Costs	70,496	70,496	70,496	70,496	70,496	70,496
21,561	Others National Insurance Employers	22,366	22,366	20,553	20,737	21,049	21,484
40,441	Others Superannuation Employers	41,152	41,152	38,708	39,056	39,648	40,465
367,633	Employee Cost	355,966	354,966	331,174	333,408	336,244	340,274
1,161	Employee Related Travel	620	464	105	620	620	620
1,161	Transport Cost	620	464	105	620	620	620
43	Mobile Phones	0	0	170	108	108	108
91	Hospitality	357	267	0	357	357	357
134	Supplies services and Admin Costs	357	267	170	465	465	465
368,928	Gross Expenditure	356,943	355,697	331,449	334,493	337,329	341,359
(4,498)	Miscellaneous Income	0	0	(780)	0	0	0
(50,002)	Int Rech - Staff Costs	(51,546)	(51,546)	(51,546)	(52,543)	(53,594)	(54,665)
(54,500)	Income	(51,546)	(51,546)	(52,326)	(52,543)	(53,594)	(54,665)
(54,500)	Gross Income	(51,546)	(51,546)	(52,326)	(52,543)	(53,594)	(54,665)
314,428	Net Expenditure	305,397	304,151	279,123	281,950	283,735	286,694

Citizen, Culture and Facilities

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2020/21 £	REVISED ESTIMATE 2020/21 £	PROBABLE 2020/21 £	DRAFT ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £
Performance & Strategy	24	351,125	341,515	341,511	321,662	328,202	334,872
Communications and Marketing	25	289,243	312,755	306,772	315,210	322,666	330,338
Citizen Service	26	1,400,855	1,350,843	1,332,022	1,356,814	1,399,385	1,428,937
Libraries	27	1,726,447	1,592,563	1,587,485	1,637,342	1,679,604	1,714,941
Arts and Heritage	28	384,598	368,733	367,271	384,218	381,365	388,482
Clydebank Town Hall	29	340,864	444,794	343,310	336,040	340,475	339,942
Office Accommodation	31	1,615,601	1,484,901	1,426,440	1,609,412	1,657,163	1,694,824
Facilities Management	32	264,373	334,235	310,607	344,503	354,066	363,988
Leisure Management	33	3,131,512	3,261,512	3,261,512	3,317,040	3,471,286	3,680,447
Building Cleaning	34	1,540,875	1,472,691	1,466,387	1,615,087	1,638,220	1,661,601
Building Cleaning PPP	35	(292,324)	(292,321)	(312,466)	(307,623)	(335,721)	(365,209)
Facilities Assistant	36	2,016,386	1,915,838	1,933,644	1,980,978	2,019,208	2,058,174
Events	37	97,005	0	42	79,130	96,197	96,380
Catering	38	4,880,681	4,385,085	4,158,845	4,646,936	4,718,161	4,775,789
Total for Citizen, Culture & Facilities		17,747,242	16,973,145	16,523,382	17,636,748	18,070,276	18,503,507

**Citizen, Culture and Facilities
Performance & Strategy**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
242,233	Others Basic Pay	247,932	247,932	247,256	252,298	257,344	262,491
24,738	Others National Insurance Employers	25,759	25,525	25,572	25,987	26,506	27,037
45,832	Others Superannuation Employers	47,851	47,425	47,738	48,694	49,667	50,661
312,803	Employee Cost	321,542	320,882	320,566	326,979	333,518	340,189
519	Rep & Maintenance	0	0	0	0	0	0
519	Property Cost	0	0	0	0	0	0
434	Other Travel Costs	270	270	201	270	270	270
352	Employee Related Travel	400	400	238	400	400	400
201	Other Transport Costs External	250	250	250	250	250	250
987	Transport Cost	920	920	689	920	920	920
44	Mobile Phones	64	64	64	64	64	64
6	Hospitality	500	0	0	500	500	500
702	Conference Fees	0	0	0	0	0	0
83	Purchase of Computer Equipment	0	0	440	0	0	0
260	Office/Computer Supplies	200	0	102	200	200	200
367	Supplies & Services	4,900	400	400	2,000	2,000	2,000
234	Other Admin Costs	1,750	0	0	1,750	1,750	1,750
1,696	Supplies services and Admin Costs	7,414	464	1,006	4,514	4,514	4,514
16,708	Payment to Other Bodies	21,250	19,250	19,250	21,250	21,250	21,250
16,708	Payments to other Bodies	21,250	19,250	19,250	21,250	21,250	21,250
332,713	Gross Expenditure	351,125	341,515	341,511	353,662	360,202	366,872
0	Income From Other Agencies	0	0	0	(32,000)	(32,000)	(32,000)
(1,553)	Fees & Charges	0	0	0	0	0	0
(1,553)	Income	0	0	0	(32,000)	(32,000)	(32,000)
(1,553)	Gross Income	0	0	0	(32,000)	(32,000)	(32,000)
331,160	Net Expenditure	351,125	341,515	341,511	321,662	328,202	334,872

**Citizen, Culture and Facilities
Communications and Marketing**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
276,621	Others Basic Pay	242,974	247,974	254,583	254,371	260,261	266,321
26,162	Others National Insurance Employers	26,022	25,442	24,024	24,420	24,985	25,567
45,602	Others Superannuation Employers	44,071	43,455	42,197	43,243	44,244	45,275
348,385	Employee Cost	313,067	316,871	320,804	322,034	329,490	337,162
0	Other Travel Costs	250	250	187	250	250	250
875	Employee Related Travel	250	250	187	250	250	250
875	Transport Cost	500	500	374	500	500	500
314	Newspapers	673	0	0	673	673	673
3,959	Advertising	5,177	5,177	2,500	4,177	4,177	4,177
9,269	Publicity & Promotions	7,638	3,819	3,819	3,638	3,638	3,638
127	Mobile Phones	63	63	615	63	63	63
2,122	Small Office Equip/Computer	0	0	42	0	0	0
1,587	Events	5,800	0	0	5,800	5,800	5,800
17,378	Supplies services and Admin Costs	19,351	9,059	6,976	14,351	14,351	14,351
366,638	Gross Expenditure	332,918	326,430	328,155	336,885	344,341	352,013
(15,000)	Income From Other Agencies	(38,000)	(8,000)	(15,000)	(16,000)	(16,000)	(16,000)
(7,246)	Events income	(5,675)	(5,675)	(6,383)	(5,675)	(5,675)	(5,675)
(22,246)	Income	(43,675)	(13,675)	(21,383)	(21,675)	(21,675)	(21,675)
(22,246)	Gross Income	(43,675)	(13,675)	(21,383)	(21,675)	(21,675)	(21,675)
344,392	Net Expenditure	289,243	312,755	306,772	315,210	322,666	330,338

**Citizen, Culture and Facilities
Citizen Service**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
973,112	Others Basic Pay	1,049,485	1,015,051	996,511	1,021,404	1,054,349	1,077,637
12,592	Others - Other Pay	10,220	10,220	10,220	10,220	10,220	10,220
4,015	Holiday Pay for Add Pay	2,921	2,921	3,365	2,921	2,921	2,921
2,542	Others Variable OT at 1.0	0	0	4,905	0	0	0
17,030	Others Variable OT at 1.5	11,944	11,944	10,757	12,047	12,409	12,409
18,193	Others Variable OT at 2.0	12,040	12,040	17,171	12,144	12,508	12,508
81,622	Others National Insurance Employers	99,144	89,721	86,479	89,856	92,783	94,832
175,717	Others Superannuation Employers	191,243	186,967	180,369	184,864	190,837	195,052
1,284,823	Employee Cost	1,376,997	1,328,864	1,309,777	1,333,456	1,376,027	1,405,579
1,760	Employee Related Travel	1,496	1,496	498	996	996	996
1,760	Transport Cost	1,496	1,496	498	996	996	996
273	Printing	200	0	0	200	200	200
1,611	Telephone	2,200	1,821	1,700	2,200	2,200	2,200
257	Mobile Phones	162	162	162	162	162	162
17,924	Web Costs	18,500	18,500	18,500	18,500	18,500	18,500
2,382	Computer Software	1,000	0	59	1,000	1,000	1,000
6,196	Small Office Equip/Computer Purch &	100	0	1,135	100	100	100
580	Legal Expenses	0	0	0	0	0	0
541	Clothing, Uniforms etc	0	0	0	0	0	0
29,764	Supplies services and Admin Costs	22,162	20,483	21,556	22,162	22,162	22,162
286	Payment to Other Bodies	200	0	191	200	200	200
286	Payments to other Bodies	200	0	191	200	200	200
1,316,633	Gross Expenditure	1,400,855	1,350,843	1,332,022	1,356,814	1,399,385	1,428,937
1,316,633	Net Expenditure	1,400,855	1,350,843	1,332,022	1,356,814	1,399,385	1,428,937

**Citizen, Culture and Facilities
Libraries**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
962,226	Others Basic Pay	977,545	937,545	932,716	931,728	952,261	971,625
18,801	Overtime	0	0	1,525	0	0	0
70,658	Others National Insurance Employers	75,012	74,228	66,564	66,153	67,611	68,985
183,618	Others Superannuation Employers	186,198	184,197	176,106	176,097	179,977	183,637
1,235,303	Employee Cost	1,238,755	1,195,970	1,176,911	1,173,978	1,199,849	1,224,248
9,103	Metered Water	10,869	9,869	6,291	9,869	9,869	9,869
(1,727)	Water Rates	1,620	1,620	5,198	1,620	1,620	1,620
117,052	Rates - Non Domestic (WDC)	129,421	127,570	122,257	127,916	136,802	139,675
10,850	Rents	10,850	10,850	10,850	10,850	10,850	10,850
0	Water Meter Installation	0	0	598	0	0	0
1,382	Council Tax Payments	1,350	1,350	1,350	1,350	1,350	1,350
53,315	Electricity	52,500	39,375	32,881	57,750	63,525	69,878
21,319	Gas	24,255	16,192	9,301	23,468	24,741	25,978
217	Cleaning Materials	982	982	982	982	982	982
0	Contract Cleaning	0	0	1,485	0	0	0
1,260	Rep & Maintenance	2,000	2,000	4,483	2,000	2,000	2,000
11,821	Security & Patrols Contracts	15,000	12,000	12,000	12,000	12,000	12,000
5,851	Refuse Collection	6,290	6,290	6,290	6,548	6,810	7,082
230,443	Property Cost	255,137	228,098	213,966	254,352	270,549	281,284
0	Hire Of Vehicles	110	110	110	110	110	110
7,442	Internal Fleet Maintenance Charge	8,344	8,344	8,344	8,344	8,344	8,344
256	Tyres	0	0	88	0	0	0
3,521	Diesel Internal	4,859	4,859	4,859	3,882	4,076	4,280
28	Repair/Maint Veh & Plant	460	460	4,226	460	460	460
264	Other travel costs	250	250	250	250	250	250
484	Other Transport Costs External	200	200	200	200	200	200
1,902	Employee Related Travel	4,320	320	320	2,500	2,500	2,500
13,897	Transport Cost	18,543	14,543	18,397	15,746	15,940	16,144
4,718	Stationery	5,500	3,375	5,843	4,500	4,500	4,500
119,336	Books	135,240	95,240	87,240	135,240	135,240	135,240
3,848	Newspapers	4,850	2,887	103	3,850	3,850	3,850
1,382	Archive Materials	2,000	1,499	1,499	2,000	2,000	2,000
789	Postages	800	599	599	800	800	800
762	Telephone - Calls	1,500	1,500	1,500	1,500	1,500	1,500
4,903	Telephone Rentals	6,000	5,000	5,000	5,000	5,000	5,000
926	Mobile Phones	686	686	1,167	686	686	686
4,348	Internet Charges	4,660	4,660	4,660	4,660	4,660	4,660
517	Hospitality	380	284	0	380	380	380
10,247	Membership Fees & Subscriptions	15,500	12,500	13,620	12,500	12,500	12,500
0	Medicals	100	100	100	100	100	100
10,661	Computer Software	0	0	0	0	0	0
30,974	Purchase of Computer Equipment	14,454	454	454	1,000	1,000	1,000
261	Machine Rentals And Leasing	1,720	1,720	1,720	1,720	1,720	1,720
136	Clothing, Uniforms etc	200	200	200	200	200	200
2,010	Resaleable Goods	1,000	0	0	1,000	1,000	1,000
6,060	Classroom Materials	6,500	1,500	1,500	6,500	6,500	6,500
0	Events	10,000	0	0	10,000	10,000	10,000
38,310	Supplies & Services	2,339	0	112	2,339	2,339	2,339
0	Digital Media	27,000	39,339	48,032	27,000	27,000	27,000
11,065	Audio Purchases	10,053	10,053	10,053	10,053	10,053	10,053
6,567	Video Purchases	6,357	6,357	6,357	6,357	6,357	6,357

**Citizen, Culture and Facilities
Libraries (continued)**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
	41 Other admin costs	0	0	0	0	0	0
257,861	Supplies services and Admin Costs	256,839	187,953	189,758	237,385	237,385	237,385
	349 Payment to Other Bodies	0	0	0	0	0	0
	349 Payments to other Bodies	0	0	0	0	0	0
1,737,853	Gross Expenditure	1,769,274	1,626,564	1,599,033	1,681,461	1,723,723	1,759,060
	(19,350) Income From Other Agencies	(7,519)	(7,519)	(7,519)	(7,519)	(7,519)	(7,519)
	(20,834) Miscellaneous Income	0	0	(463)	0	0	0
	(2,468) Library Income	(35,308)	(26,482)	(25)	(36,600)	(36,600)	(36,600)
	0 Other Accounts of the Authority	0	0	(3,542)	0	0	0
	(42,652) Income	(42,827)	(34,001)	(11,549)	(44,119)	(44,119)	(44,119)
	(42,652) Gross Income	(42,827)	(34,001)	(11,549)	(44,119)	(44,119)	(44,119)
1,695,201	Net Expenditure	1,726,447	1,592,563	1,587,485	1,637,342	1,679,604	1,714,941

**Citizen, Culture and Facilities
Arts and Heritage**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
16,082	Teachers Basic Pay	15,922	15,922	16,565	16,220	16,545	16,876
1,029	Teachers National Insurance Employers	1,018	1,018	1,074	1,054	1,075	1,097
3,310	Teachers Superannuation Employers	3,550	3,550	3,810	3,731	3,805	3,881
279,136	Others Basic Pay	259,613	259,613	260,956	264,437	261,874	267,111
1,740	Others - Other Pay	3,839	3,839	3,839	0	0	0
25,445	Others National Insurance Employers	24,134	24,134	24,470	24,857	24,616	25,108
52,709	Others Superannuation Employers	50,105	50,443	47,628	48,392	47,923	48,881
379,451	Employee Cost	358,182	358,520	358,342	358,691	355,838	362,955
0	Fixtures & Fittings	1,630	0	0	1,630	1,630	1,630
2,390	Rep & Maintenance	1,500	1,500	2,823	1,500	1,500	1,500
2,390	Property Cost	3,130	1,500	2,823	3,130	3,130	3,130
809	Employee Related Travel	1,040	779	346	500	500	500
809	Transport Cost	1,040	779	346	500	500	500
64	Mobile Phones	174	174	174	174	174	174
32	Hospitality	100	76	76	100	100	100
303	Conference Fees	290	0	0	290	290	290
30	Subsistence	0	0	20	0	0	0
2,591	Advertising	4,520	3,389	3,389	4,520	4,520	4,520
8,963	Membership Fees & subscriptions	5,847	5,847	5,847	5,847	5,847	5,847
0	Resaleable goods	770	0	0	770	770	770
22	Postages	500	0	0	500	500	500
13,809	Events	15,000	2,500	307	15,000	15,000	15,000
1,708	Computer Software	3,000	3,000	3,000	3,000	3,000	3,000
2,455	Supplies & Services	3,899	2,399	2,399	3,899	3,899	3,899
29,977	Supplies services and Admin Costs	34,100	17,385	15,211	34,100	34,100	34,100
1,477	Arts & Events	25,000	25,000	25,000	25,000	25,000	25,000
13,181	Arts Development	13,912	6,000	6,000	13,912	13,912	13,912
284	Payment to Other Bodies	4,500	1,000	2,000	4,500	4,500	4,500
14,942	Payments to other Bodies	43,412	32,000	33,000	43,412	43,412	43,412
427,569	Gross Expenditure	439,864	410,184	409,722	439,833	436,980	444,097
(45,536)	Income From Other Agencies	(46,850)	(35,138)	(35,138)	(46,850)	(46,850)	(46,850)
(3,395)	Fees & Charges	(8,416)	(6,313)	(6,313)	(8,765)	(8,765)	(8,765)
(2,306)	Miscellaneous Income	0	0	(1,000)	0	0	0
(51,237)	Income	(55,266)	(41,451)	(42,451)	(55,615)	(55,615)	(55,615)
(51,237)	Gross Income	(55,266)	(41,451)	(42,451)	(55,615)	(55,615)	(55,615)
376,332	Net Expenditure	384,598	368,733	367,271	384,218	381,365	388,482

**Citizen, Culture and Facilities
Clydebank Town Hall**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
245,436	Others Basic Pay	280,334	174,084	150,434	286,902	298,199	306,841
0	Others - Other Allowances	752	752	752	765	765	765
5,799	Overtime	27,732	0	0	24,337	21,159	21,159
10,066	Others Agency Staff	0	0	220	0	0	0
274	Others Contractual Overtime	349	349	349	349	349	349
20,728	Others National Insurance Employers	29,138	25,638	12,175	22,952	23,856	24,547
43,635	Others Superannuation Employers	54,104	50,104	29,031	51,642	53,676	55,231
325,938	Employee Cost	392,409	250,927	192,961	386,947	398,004	408,892
7,486	Metered Water	6,000	6,000	6,000	6,000	6,000	6,000
106,296	Rates - Non Domestic (WDC)	105,052	103,550	106,217	103,701	110,905	113,234
29,117	Electricity	37,995	24,371	12,140	35,232	38,755	42,630
29,802	Gas	25,043	18,782	7,716	32,857	34,500	36,225
1,093	Fixtures & Fittings	500	375	375	500	500	500
1,146	Cleaning Materials	1,500	1,125	1,125	1,500	1,500	1,500
12,924	Contract Cleaning	10,700	0	0	10,700	10,700	10,700
140	Window Cleaning	386	386	386	386	386	386
391	Rep & Maintenance	5,000	5,000	5,000	5,000	5,000	5,000
5,322	Refuse Collection	3,793	2,893	2,892	5,498	5,506	5,727
834	Security & Patrols Contracts	0	0	402	0	0	0
194,551	Property Cost	195,968	162,481	142,253	201,374	213,752	221,901
4,560	Other transport	0	0	0	0	0	0
4,560	Transport Cost	0	0	0	0	0	0
239	Printing	500	0	0	500	500	500
0	Publicity & Promotions	0	0	2,401	0	0	0
303	Telephone Rentals	600	600	600	600	600	600
0	Membership Fees & Subscriptions	0	0	155	0	0	0
21	Catering equipment	1,000	1,000	333	1,000	1,000	1,000
2,814	Tools & Equipment (Repairs & Mainte	500	122	122	500	500	500
1,067	Clothing, Uniforms etc	1,000	1,000	0	1,000	1,000	1,000
25,887	Food, Provisions	25,219	18,913	151	25,219	25,219	25,219
4,894	Events	5,900	0	0	5,900	5,900	5,900
18,275	Supplies & Services	13,000	9,751	4,334	13,000	13,000	13,000
44,533	External Catering - Events	0	0	0	0	0	0
98,033	Supplies services and Admin Costs	47,719	31,386	8,096	47,719	47,719	47,719
623,082	Gross Expenditure	636,096	444,794	343,310	636,040	659,475	678,512
(224,789)	Town Hall Income	(295,232)	0	0	(300,000)	(319,000)	(338,570)
(224,789)	Income	(295,232)	0	0	(300,000)	(319,000)	(338,570)
(224,789)	Gross Income	(295,232)	0	0	(300,000)	(319,000)	(338,570)
398,293	Net Expenditure	340,864	444,794	343,310	336,040	340,475	339,942

**Citizen, Culture and Facilities
Office Accommodation**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
90,457	Others Basic Pay	100,863	100,863	94,670	99,471	101,723	104,018
5,552	Others - Other Pay	5,133	5,133	5,133	5,133	5,133	5,133
0	Others - Other Allowances	2,038	2,038	2,038	0	0	0
218	Holiday Pay for Add Pay	394	394	394	394	394	394
2,623	Overtime	2,574	2,574	2,833	2,574	2,574	2,574
0	Others Training Costs	55	55	55	55	55	55
7,719	Others National Insurance Employers	9,717	8,717	7,854	8,356	8,545	8,737
18,359	Others Superannuation Employers	19,467	20,267	19,438	20,392	20,853	21,324
124,928	Employee Cost	140,242	140,042	132,415	136,375	139,278	142,236
53,242	Metered Water	51,338	46,338	42,648	46,338	46,338	46,338
48,685	Water Rates	8,817	8,817	12,507	8,817	8,817	8,817
427,738	Rates - Non Domestic (WDC)	498,904	486,840	484,209	481,522	509,973	520,683
494,025	Rents	494,865	494,865	494,865	494,865	494,865	494,865
11,369	Property Insurance	10,588	11,700	11,700	10,588	10,588	10,588
150,632	Electricity	169,426	123,170	111,340	190,171	208,588	229,447
28,005	Gas	37,161	21,921	15,242	32,719	34,705	36,440
165	Fixtures & Fittings	0	0	0	0	0	0
8,942	Cleaning Materials	6,596	6,946	7,059	6,596	6,596	6,596
330	Personal Hygiene	100	100	149	100	100	100
0	Contract Cleaning	0	700	0	0	0	0
0	Window Cleaning	40,604	0	0	40,604	40,604	40,604
13,092	Upkeep of Grounds	0	13,400	2,400	0	0	0
9,830	Rep & Maintenance	14,621	10,967	7,680	14,621	14,621	14,621
31,203	Refuse Collection	32,330	32,330	32,330	33,623	34,968	36,367
2,525	Security & Patrols Contracts	1,165	2,650	3,996	1,165	1,165	1,165
750	Other Property Costs	5,064	798	502	22,014	16,664	16,664
1,280,533	Property Cost	1,371,579	1,261,542	1,226,625	1,383,743	1,428,592	1,463,295
1,250	Other Travel Costs	575	431	431	575	575	575
1,250	Transport Cost	575	431	431	575	575	575
143	Contract Janitorial Supplies	9,344	0	53	5,344	5,344	5,344
123	Health & Safety	700	526	193	700	700	700
1,058	Stationery	1,000	1,000	1,000	1,000	1,000	1,000
52,290	Postages	59,428	54,428	38,786	54,428	54,428	54,428
1,135	Telephone Rentals	2,142	2,142	2,142	2,173	2,173	2,173
49	Telephone - Calls	2,272	272	279	241	241	241
0	Machine Rentals And Leasing	1,486	1,486	1,486	0	0	0
172	Tools & Equipment (Repairs & Maintenance)	321	321	321	321	321	321
16	Purchase of Tools & Equipment	500	500	500	500	500	500
0	Clothing, Uniforms etc	598	598	598	598	598	598
1,276	Supplies & Services	5,389	1,389	1,389	3,389	3,389	3,389
283	TV Licences	101	300	300	101	101	101
56,545	Supplies services and Admin	83,281	62,962	47,046	68,795	68,795	68,795
19,923	Payment To Other Local Authorities	19,923	19,923	19,923	19,923	19,923	19,923
19,923	Payments to other Bodies	19,923	19,923	19,923	19,923	19,923	19,923
1,483,179	Gross Expenditure	1,615,601	1,484,901	1,426,440	1,609,412	1,657,163	1,694,824
(2,576)	Miscellaneous Income	0	0	0	0	0	0
(2,576)	Income	0	0	0	0	0	0
(2,576)	Gross Income	0	0	0	0	0	0
1,480,603	Net Expenditure	1,615,601	1,484,901	1,426,440	1,609,412	1,657,163	1,694,824

**Citizen, Culture and Facilities
Facilities Management**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
260,214	Others Basic Pay	208,528	276,359	252,763	276,703	284,080	291,733
0	Overtime	0	0	477	0	0	0
130	Others Training Costs	800	800	800	800	800	800
26,811	Others National Insurance Employers	18,211	26,312	26,008	28,465	29,223	30,011
50,273	Others Superannuation Employers	31,236	49,339	48,602	53,561	54,989	56,470
337,428	Employee Cost	258,775	352,810	328,650	359,529	369,092	379,014
1,411	Employee Related Travel	1,858	358	404	1,500	1,500	1,500
680	Other Transport costs	608	233	393	510	510	510
2,091	Transport Cost	2,466	591	796	2,010	2,010	2,010
207	Phones	209	209	327	339	339	339
450	membership fees	225	225	225	225	225	225
588	Conference Fees	798	0	0	0	0	0
2,362	Supplies & Services	1,900	400	608	2,400	2,400	2,400
3,607	Supplies services and Admin Costs	3,132	834	1,160	2,964	2,964	2,964
343,126	Gross Expenditure	264,373	354,235	330,607	364,503	374,066	383,988
(19,847)	Int Rech - Staff Costs	0	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
(19,847)	Gross Income	0	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
323,279	Net Expenditure	264,373	334,235	310,607	344,503	354,066	363,988

**Citizen, Culture and Facilities
Leisure Management**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
49,156	Grants - Paymts to Strategic Partners	49,156	49,156	49,156	49,156	49,156	49,156
110,575	Payment to Other Bodies	121,575	121,575	121,575	121,575	121,575	121,575
3,902,655	Other Accounts of the Authority	3,670,053	3,800,053	3,800,053	3,879,689	4,059,007	4,294,243
4,062,386	Payments to other Bodies	3,840,784	3,970,784	3,970,784	4,050,420	4,229,738	4,464,974
4,062,386	Gross Expenditure	3,840,784	3,970,784	3,970,784	4,050,420	4,229,738	4,464,974
(95,576)	Income From Other Agencies	(106,575)	(106,575)	(106,575)	(106,575)	(106,575)	(106,575)
(579,600)	Other Accounts of the Authority	(602,697)	(602,697)	(602,697)	(626,805)	(651,877)	(677,952)
(675,176)	Income	(709,272)	(709,272)	(709,272)	(733,380)	(758,452)	(784,527)
(675,176)	Gross Income	(709,272)	(709,272)	(709,272)	(733,380)	(758,452)	(784,527)
3,387,210	Net Expenditure	3,131,512	3,261,512	3,261,512	3,317,040	3,471,286	3,680,447

**Citizen, Culture and Facilities
Building Cleaning**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
1,310,222	Others Basic Pay	1,327,929	1,327,929	1,218,815	1,412,316	1,440,562	1,469,374
34,423	Overtime	60,000	40,000	40,000	49,600	50,592	51,604
259	Others Training Costs	1,500	1,500	0	1,200	1,200	1,200
0	Other Agency Costs	0	0	995	0	0	0
38,209	Others National Insurance Employers	34,642	37,233	37,125	42,681	43,535	44,405
187,446	Others Superannuation Employers	187,158	189,220	184,242	201,206	205,230	209,334
1,570,559	Employee Cost	1,611,229	1,595,882	1,481,178	1,707,003	1,741,119	1,775,917
162,192	Cleaning Materials	145,427	135,160	98,785	160,041	160,041	160,041
0	Other Costs	0	0	550,000	0	0	0
3,824	Dso Allocation - Depot	4,098	4,098	4,213	4,297	4,433	4,580
166,016	Property Cost	149,525	139,258	652,998	164,338	164,474	164,621
2,080	Employee Related Travel	2,542	1,042	627	1,500	1,500	1,500
2,080	Transport Cost	2,542	1,042	627	1,500	1,500	1,500
827	Postages	1,128	915	735	827	827	827
83	Phones	51	51	99	100	100	100
10,435	Tools & Equipment (Repairs & Maint.)	9,900	8,043	3,121	9,774	9,774	9,774
4,357	Purchase of Tools & Equipment	3,554	3,554	8,485	3,554	3,554	3,554
2,011	Clothing, Uniforms etc	4,700	4,700	7,916	4,700	4,700	4,700
13,482	Supplies & Services	1,408	408	408	1,275	1,275	1,275
31,195	Supplies services and Admin Costs	20,741	17,671	20,764	20,230	20,230	20,230
1,769,850	Gross Expenditure	1,784,037	1,753,853	2,155,566	1,893,071	1,927,323	1,962,269
(264,816)	Income	(243,162)	(281,162)	(689,180)	(277,984)	(289,103)	(300,667)
(264,816)	Income	(243,162)	(281,162)	(689,180)	(277,984)	(289,103)	(300,667)
(264,816)	Gross Income	(243,162)	(281,162)	(689,180)	(277,984)	(289,103)	(300,667)
1,505,034	Net Expenditure	1,540,875	1,472,691	1,466,387	1,615,087	1,638,220	1,661,601

Citizen, Culture and Facilities
Building Cleaning - PPP

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2019/2020	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2020/21	2020/21	2020/21	2021/2022	2022/2023	2023/2024
		£	£	£	£	£	£
558,039	Others Basic Pay	561,919	561,919	559,262	573,157	584,621	596,313
6,176	Overtime	12,000	9,000	3,167	8,100	8,100	8,100
14,388	Others National Insurance Employers	13,243	15,434	16,765	17,354	17,702	18,056
69,988	Others Superannuation Employers	69,420	71,284	74,495	75,493	77,003	78,543
648,591	Employee Cost	656,582	657,637	653,689	674,105	687,425	701,011
42,224	Cleaning Materials	35,000	35,874	19,697	42,000	42,000	42,000
42,224	Property Cost	35,000	35,874	19,697	42,000	42,000	42,000
29	Phones	27	27	29	30	30	30
3,575	Tools & Equipment (Repairs & Maint.)	2,500	2,062	2,040	2,500	2,500	2,500
1,360	Purchase of Tools & Equipment	8,500	7,012	7,012	8,500	8,500	8,500
0	Clothing, Uniforms etc	690	690	690	690	690	690
4,964	Supplies services and Admin Costs	11,717	9,791	9,771	11,720	11,720	11,720
695,779	Gross Expenditure	703,299	703,302	683,158	727,825	741,145	754,731
(957,330)	Int Rech - Other Contracts	(995,623)	(995,623)	(995,624)	(1,035,448)	(1,076,866)	(1,119,940)
(957,330)	Income	(995,623)	(995,623)	(995,624)	(1,035,448)	(1,076,866)	(1,119,940)
(957,330)	Gross Income	(995,623)	(995,623)	(995,624)	(1,035,448)	(1,076,866)	(1,119,940)
(261,551)	Net Expenditure	(292,324)	(292,321)	(312,466)	(307,623)	(335,721)	(365,209)

**Citizen, Culture and Facilities
Facilities Assistants**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
1,436,818	Others Basic Pay	1,498,808	1,498,808	1,484,505	1,530,033	1,560,634	1,591,847
101,774	Overtime	135,000	85,000	85,000	86,700	88,434	90,203
3,800	Others Training Costs	1,000	1,000	1,000	1,000	1,000	1,000
104,714	Others National Insurance Employers	115,074	107,866	105,523	108,797	110,973	113,193
257,786	Others Superannuation Employers	276,856	250,840	263,328	271,678	277,112	282,654
1,904,891	Employee Cost	2,026,738	1,943,514	1,939,355	1,998,209	2,038,153	2,078,896
9,438	Personal Hygiene	8,121	6,621	23,928	19,600	19,600	19,600
3,499	Security & Patrols Contracts	1,500	0	1,458	4,000	4,000	4,000
3,369	Dso Allocation - Depot	3,585	3,585	3,711	3,786	3,905	4,034
16,306	Property Cost	13,206	10,206	29,097	27,386	27,505	27,634
1,201	Employee Related Travel	2,935	804	164	978	978	978
1,201	Transport Cost	2,935	804	164	978	978	978
8,284	Contract Janitorial Supplies	14,201	2,197	2,197	4,861	4,861	4,861
1,568	Tools & Equipment (Repairs & Maint.)	1,000	811	529	1,000	1,000	1,000
183	Clothing, Uniforms etc	2,250	2,250	6,246	2,250	2,250	2,250
10	Supplies & Services	110	110	110	15,110	15,110	15,110
10,045	Supplies services and Admin Costs	17,561	5,368	9,082	23,221	23,221	23,221
1,932,443	Gross Expenditure	2,060,440	1,959,892	1,977,698	2,049,794	2,089,857	2,130,729
(113,984)	Fees & Charges	(44,054)	(44,054)	(44,054)	(68,816)	(70,649)	(72,555)
(113,984)	Income	(44,054)	(44,054)	(44,054)	(68,816)	(70,649)	(72,555)
(113,984)	Gross Income	(44,054)	(44,054)	(44,054)	(68,816)	(70,649)	(72,555)
1,818,459	Net Expenditure	2,016,386	1,915,838	1,933,644	1,980,978	2,019,208	2,058,174

**Citizen, Culture and Facilities
Events**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
95,377	Supplies & Services	93,320	0	42	82,445	92,512	92,695
95,377	Supplies services and Admin Costs	93,320	0	42	82,445	92,512	92,695
94,500	Payment to Other Bodies	93,298	0	0	83,798	93,298	93,298
94,500	Payments to other Bodies	93,298	0	0	83,798	93,298	93,298
189,877	Gross Expenditure	186,618	0	42	166,243	185,810	185,993
(84,321)	Events Income	(89,613)	0	0	(87,113)	(89,613)	(89,613)
(84,321)	Income	(89,613)	0	0	(87,113)	(89,613)	(89,613)
(84,321)	Gross Income	(89,613)	0	0	(87,113)	(89,613)	(89,613)
105,556	Net Expenditure	97,005	0	42	79,130	96,197	96,380

**Citizen, Culture and Facilities
Catering Services**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
2,444,331	Others Basic Pay	2,678,946	2,678,946	2,644,140	2,801,274	2,855,279	2,895,045
39,875	Overtime	31,000	21,000	21,000	21,420	21,848	22,285
1,925	Others Training Costs	3,350	3,350	3,350	3,350	3,350	3,350
122,667	Others National Insurance Employers	139,426	124,550	125,658	138,421	141,189	144,013
410,420	Others Superannuation Employers	451,167	449,725	442,482	486,251	495,976	505,896
3,019,218	Employee Cost	3,303,889	3,277,571	3,236,630	3,450,716	3,517,643	3,570,589
61,574	Cleaning Materials	53,000	51,062	33,394	61,000	61,000	61,000
23	Personal Hygiene	400	400	0	400	400	400
479	Other Property Costs	218	218	258	218	218	218
6,738	Dso Allocation - Depot	6,904	6,904	7,423	7,571	7,811	8,069
68,814	Property Cost	60,522	58,584	41,075	69,189	69,429	69,687
4,360	Internal Fleet Maintenance Charge	4,929	4,929	4,360	4,929	4,929	4,929
98,430	Driver Recharges	131,323	131,323	98,430	135,263	139,321	143,745
13	Tyres	52	52	13	52	52	52
1,792	Diesel Internal	1,947	1,947	1,792	1,947	1,947	1,947
51	Repair/Maint Veh & Plant	390	390	390	390	390	390
786	Employee Related Travel	2,000	1,499	186	2,000	2,000	2,000
105,432	Transport Cost	140,641	140,140	105,171	144,581	148,639	153,063
1,428	Printing	1,500	1,500	1,000	1,500	1,500	1,500
0	Stationery	500	500	500	500	500	500
426	Telephone - Calls	400	400	332	400	400	400
3,762	Telephone Rentals	3,648	3,648	3,687	3,648	3,648	3,648
816	Kitchen Purchases	700	700	1,766	700	700	700
7,265	Machine Rentals And Leasing	30,000	30,000	30,000	30,000	30,000	30,000
1,062	Tools & Equipment (Repairs & Maint.)	1,500	1,125	500	1,500	1,500	1,500
19,794	Purchase of Tools & Equipment	317,000	313,811	308,144	17,000	17,000	17,000
9,476	Clothing, Uniforms etc	9,540	9,540	9,540	9,540	9,540	9,540
1,142,195	Food, Provisions	2,196,104	1,738,172	1,226,258	2,196,104	2,196,104	2,196,104
1,929	Supplies & Services	2,000	2,000	2,000	2,000	2,000	2,000
(6,292)	Stock Adjustment	0	0	0	0	0	0
1,181,861	Supplies services and Admin Costs	2,562,892	2,101,396	1,583,727	2,262,892	2,262,892	2,262,892
29,238	Kitchen Equipment Repairs	28,500	23,157	208,006	28,500	28,500	28,500
29,238	Payments to other Bodies	28,500	23,157	208,006	28,500	28,500	28,500
4,404,563	Gross Expenditure	6,096,444	5,600,848	5,174,608	5,955,878	6,027,103	6,084,731
(463,677)	Other Accounts of the Authority	(1,215,763)	(1,215,763)	(1,015,763)	(1,308,942)	(1,308,942)	(1,308,942)
(463,677)	Income	(1,215,763)	(1,215,763)	(1,015,763)	(1,308,942)	(1,308,942)	(1,308,942)
(463,677)	Gross Income	(1,215,763)	(1,215,763)	(1,015,763)	(1,308,942)	(1,308,942)	(1,308,942)
3,940,886	Net Expenditure	4,880,681	4,385,085	4,158,845	4,646,936	4,718,161	4,775,789

Education, Learning and Attainment

DESCRIPTION	Page	ORIGINAL ESTIMATE 2020/2021 £	REVISED ESTIMATE 2020/2021 £	PROBABLE 2020/2021 £	DRAFT ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £
Schools - Primary	40	29,356,398	28,806,599	28,980,816	29,965,580	30,607,738	31,275,018
Schools - Secondary	42	29,069,009	29,025,487	29,264,236	29,559,624	30,226,254	30,812,622
Schools - ASN	44	15,568,272	16,503,775	16,835,537	16,994,722	17,176,670	17,279,094
Psychological Services	46	496,640	484,441	435,953	506,041	551,425	562,233
Sports Develop./Active Schools	47	589,743	589,743	589,743	628,805	651,877	677,952
Early Learning & Childcare	48	8,287,989	8,220,547	8,217,633	8,665,992	8,666,571	9,419,265
PPP	50	14,827,175	14,481,328	14,499,999	14,680,147	14,897,462	15,152,330
Curriculum Development	51	204,093	61,147	61,143	204,179	204,268	204,361
Central Admin	52	266,475	184,107	207,062	364,135	364,833	365,576
Workforce/CPD	53	328,255	309,042	309,454	339,579	345,656	351,855
Performance and Improvement	54	438,581	447,887	461,784	451,796	527,686	531,135
Education Development	55	1,295,921	1,280,317	1,340,906	1,371,649	1,567,052	1,586,407
Creative Arts	56	578,175	593,576	596,771	564,290	576,254	588,413
Raising Attainment - Primary	57	0	0	0	0	0	0
Raising Attainment - Secondary	58	0	0	0	0	0	0
PEF	59	0	0	0	0	0	0
Total: Education, Learning & Attainment		101,306,726	100,987,996	101,801,037	104,296,540	106,363,746	108,806,261

**Education, Learning & Attainment
Schools - Primary**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
17,839,541	Teachers Basic Pay	17,984,553	17,799,857	18,058,484	18,212,770	18,585,211	18,963,168
1,898,463	Teachers National Insurance Employers	1,889,265	1,869,658	1,926,059	1,911,545	1,950,245	1,989,506
3,653,559	Teachers Superannuation Employers	4,135,025	4,092,877	4,140,563	4,189,977	4,274,806	4,360,864
65,881	Cover School Funded	81,242	60,380	60,380	85,126	87,689	90,305
48,511	Cover H Q Funded	179,075	134,860	134,680	182,656	186,301	190,038
1,233,619	Others Basic Pay	1,286,083	1,286,083	1,239,591	1,294,376	1,320,270	1,346,671
3,711	Others - Other Allowances	2,128	2,128	2,128	2,196	2,196	2,196
16,210	Others Training Costs	21,000	21,000	21,000	21,362	21,729	22,102
62,748	Others National Insurance Employers	61,944	61,944	68,026	70,874	72,288	73,740
223,427	Others Superannuation Employers	229,085	229,085	224,844	236,982	240,252	244,945
25,045,670	Employee Cost	25,869,400	25,557,872	25,875,755	26,207,864	26,740,987	27,283,535
206,650	Metered Water	225,698	197,898	197,898	214,999	219,299	223,685
1,164,212	Rates - Non Domestic (WDC)	1,293,503	1,268,134	1,268,134	1,327,573	1,342,099	1,370,259
4,426	Rents	4,426	4,426	4,510	4,426	4,426	4,426
0	Water Meter Installation	0	0	11,217	0	0	0
3,214	Council Tax Payments	2,468	2,468	7,139	2,468	2,468	2,468
445,418	Electricity	596,152	434,134	434,134	543,854	603,681	670,088
247,534	Gas	252,013	230,805	276,966	272,907	286,551	300,881
57,021	Heating Oil	65,000	37,829	37,829	54,706	54,706	54,706
3,630	Fixtures & Fittings	1,001	0	1,397	1,004	1,004	1,004
0	Cleaning Materials	1,096	1,096	1,096	1,096	1,096	1,096
1,001	Window Cleaning	8,316	1,316	1,316	1,317	1,317	1,317
139,559	Upkeep Of Grounds	135,000	140,000	140,000	145,603	151,431	157,486
5,951	Rep & Maintenance	38,214	0	259	38,222	38,222	38,222
132,229	Refuse Collection	135,021	135,021	135,021	140,464	146,083	146,083
2,122	Pest Control	3,230	3,230	3,230	3,227	3,227	3,227
12,307	Other Property Costs	4,612	4,612	2,872	4,686	4,686	4,686
2,425,274	Property Cost	2,765,750	2,460,969	2,523,018	2,756,552	2,860,296	2,979,634
24,180	Driver Recharges	17,086	17,086	17,086	18,305	19,037	19,797
19,203	Taxis	17,653	16,197	16,197	17,653	17,653	17,653
2,103	Employee Related Travel	5,521	2,794	2,794	5,521	5,521	5,521
259,180	Educ Pupils Transpt	267,650	254,323	254,323	269,547	274,938	280,437
304,666	Transport Cost	307,910	290,400	290,400	311,026	317,149	323,408

**Education, Learning & Attainment
Schools - Primary**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
9,290	Health & Safety	27,162	13,620	13,620	27,162	27,162	27,162
3,123	Printing	15,947	5,947	5,947	5,947	5,947	5,947
0	Photocopying	3,587	587	956	587	587	587
3,153	Postages	9,566	3,566	3,566	3,566	3,566	3,566
19,257	Telephone - Calls	13,220	10,395	10,395	13,220	13,220	13,220
18,625	Telephone Rentals	20,265	20,265	20,265	20,265	20,265	20,265
563	Mobile Phones	7,536	7,536	7,613	7,536	7,536	7,536
2,518	Hospitality	0	0	0	0	0	0
3,640	Membership Fees & Subscriptions	0	0	1,420	0	0	0
212	Medicals	112	112	141	112	112	112
(3,413)	Purchase of Computer Equipment	1,980	1,980	2,229	1,980	1,980	1,980
1,905	Small Office Equip/Computer Purc	8,411	6,306	6,306	8,411	8,411	8,411
12,103	Schools - CIRF	0	0	0	0	0	0
2,396	Skip Hire Charges	0	0	932	0	0	0
101,627	School Milk	113,578	72,504	72,574	113,578	113,578	113,578
251,377	Classroom Materials	151,005	114,251	109,982	151,005	151,005	151,005
3,817	Parent Counsel Administration	12,267	12,267	12,267	12,267	12,267	12,267
3,154	PE Facilities	14,528	10,892	10,892	14,528	14,528	14,528
641	Other Admin Costs	3,465	2,606	2,675	3,465	3,465	3,465
30,705	Education Activity Grant	30,710	23,029	23,029	30,710	30,710	30,710
2,681	Inclusion Resources	0	0	54	0	0	0
8,321	Bank and Security Charges	15,609	1,609	1,609	8,609	8,609	8,609
475,695	Supplies services and Admin Co:	448,948	307,472	306,472	422,948	422,948	422,948
258,500	Clothing Grants	258,000	258,000	263,600	273,400	273,400	273,400
33,208	Payment to Other Bodies	14,320	14,320	14,320	14,320	14,320	14,320
0	Other Accounts of the Authority	270	270	270	270	270	270
291,708	Payments to other Bodies	272,590	272,590	278,190	287,990	287,990	287,990
28,543,013	Gross Expenditure	29,664,598	28,889,303	29,273,835	29,986,380	30,629,370	31,297,515
(19,030)	Income From Other Local Authoritie	0	0	0	0	0	0
(157,133)	Income From Other Agencies	0	0	0	0	0	0
(424,212)	Sale of Meals	(278,200)	(82,704)	(245,845)	0	0	0
(25,264)	Income From Private Parties	(30,000)	0	0	(20,800)	(21,632)	(22,497)
0	Other Accounts of the Authority	0	0	(47,174)	0	0	0
(625,639)	Income	(308,200)	(82,704)	(293,019)	(20,800)	(21,632)	(22,497)
(625,639)	Gross Income	(308,200)	(82,704)	(293,019)	(20,800)	(21,632)	(22,497)
27,917,374	Net Expenditure	29,356,398	28,806,599	28,980,816	29,965,580	30,607,738	31,275,018

**Education, Learning & Attainment
Schools - Secondary**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
18,184,426	Teachers Basic Pay	18,895,728	18,773,266	19,000,103	19,224,869	19,662,458	20,055,707
1,961,524	Teachers National Insurance Employers	2,065,131	2,051,861	2,052,608	2,117,299	2,165,220	2,208,524
3,710,108	Teachers Superannuation Employers	4,338,873	4,311,081	4,296,903	4,429,591	4,530,394	4,621,002
128,163	Cover School Funded	201,573	151,180	151,180	207,618	213,848	218,124
289,101	Cover H Q Funded	123,957	92,967	92,967	127,675	131,506	134,136
1,083,863	Others Basic Pay	1,163,045	1,163,045	1,185,872	1,210,557	1,234,768	1,259,463
	0 Others - Other Allowances	22	22	22	22	22	22
11,454	Others Training Costs	4,685	4,685	4,685	4,780	4,876	4,973
76,251	Others National Insurance Employers	83,598	83,598	83,348	87,604	89,355	91,143
191,938	Others Superannuation Employers	207,242	207,242	216,354	222,518	226,967	231,506
25,636,828	Employee Cost	27,083,854	26,838,947	27,084,042	27,632,533	28,259,414	28,824,600
106,225	Metered Water	75,248	65,843	67,060	78,029	79,522	80,914
556,282	Rates - Non Domestic (WDC)	603,900	595,796	600,177	600,624	630,573	643,815
5,367	Accidental/Malicious Damage	22,000	7,000	7,000	15,000	15,000	15,000
	0 Repairs & Maintenance Dept Responsibili	4,990	2,242	2,242	2,990	2,990	2,990
135,794	Electricity	150,191	124,855	124,855	165,804	184,043	204,288
73,448	Gas	55,253	48,347	58,016	80,976	85,025	89,276
3,455	Fixtures & Fittings	7,032	3,551	3,551	4,732	4,732	4,732
	0 Cleaning Materials	450	450	450	450	450	450
900	Window Cleaning	4,378	0	43	4,378	4,378	4,378
55,439	Upkeep Of Grounds	51,012	51,012	51,012	54,706	56,894	59,169
14,566	Rep & Maintenance	10,990	10,990	10,990	10,990	10,990	10,990
72,574	Refuse Collection	75,135	75,135	75,135	78,140	81,266	81,266
81	Security & Patrols Contracts	380	380	380	380	380	380
16,448	Other Property Costs	10,247	10,247	10,204	10,247	10,247	10,247
1,040,579	Property Cost	1,071,206	995,848	1,011,115	1,107,446	1,166,490	1,207,895
1,784	Hire Of Vehicles	608	608	608	609	633	659
31,124	Driver Recharges	32,027	32,027	32,027	34,628	36,013	37,453
367	Diesel Internal	231	231	231	240	250	260
3,492	Repair/Maint Veh & Plant	870	870	870	905	940	980
65,184	Taxis	46,800	62,939	62,939	66,800	66,800	66,800
5,205	Employee Related Travel	4,931	3,697	3,697	4,931	4,931	4,931
382,767	Educ Pupils Transpt	495,978	407,457	388,457	397,727	405,682	413,795
489,923	Transport Cost	581,445	507,829	488,829	505,840	515,249	524,878

**Education, Learning & Attainment
Schools - Secondary**

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2019/2020	Account Description	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		£	£	£	£	£	£
45,427	Health & Safety	30,555	22,916	22,916	30,555	30,555	30,555
4,154	Printing	16,051	16,051	16,051	16,051	16,051	16,051
4,936	Photocopying	0	0	3,035	0	0	0
7,449	Postages	6,434	0	1,600	6,434	6,434	6,434
11,415	Telephone - Calls	6,471	2,323	2,323	6,471	6,471	6,471
5,480	Telephone Rentals	5,888	5,888	5,888	5,888	5,888	5,888
1,919	Mobile Phones	1,545	1,545	1,545	1,545	1,545	1,545
3,674	Hospitality	760	570	570	760	760	760
4,775	Membership Fees & Subscriptions	1,635	1,635	1,958	1,635	1,635	1,635
3,266	Purchase of Computer Equipment	304	304	2,206	305	305	305
15,935	Small Office Equip/Computer Purcl	19,892	14,919	14,919	19,892	19,892	19,892
7,842	Schools - CIRF	0	0	0	0	0	0
227	Clothing, Uniforms etc	0	0	0	0	0	0
1,223	School Milk	730	730	730	730	730	730
267,396	Classroom Materials	201,416	151,062	143,606	201,416	201,416	201,416
6,018	Text Books	19,977	14,982	14,982	19,977	19,977	19,977
308	TV Licences	1,050	1,050	1,050	1,050	1,050	1,050
70	Work Experience Scheme Expense	6,996	6,996	6,996	6,996	6,996	6,996
825	Parent Council Administration	2,800	2,800	2,800	2,800	2,800	2,800
12,388	PE Facilities	20,753	10,315	10,315	20,753	20,753	20,753
400	Other Admin Costs	1,305	1,305	1,305	1,305	1,305	1,305
920	Misc.Expenditure	0	0	596	0	0	0
22,206	Education Activity Grant	34,132	17,348	17,348	34,132	34,132	34,132
3,426	Education Mini Bus	3,980	3,980	3,980	3,980	3,980	3,980
4,935	Bank and Security Charges	4,860	4,860	4,860	4,860	4,860	4,860
436,614	Supplies services and Admin Co	387,534	281,579	281,579	387,535	387,535	387,535
180,100	Clothing Grants	177,000	180,000	184,400	185,900	185,900	185,900
450,371	Pupils/Students Scot Exam-Sceeb	455,780	455,780	455,780	455,780	455,780	455,780
47,855	EMA Additional Payments	47,000	47,000	47,000	47,000	47,000	47,000
302,314	EMA Payments	311,410	311,410	311,410	311,410	311,410	311,410
6,896	Payment to Other Bodies	5,000	5,000	5,000	5,000	5,000	5,000
16,034	Invigilators Expenses	11,449	0	0	11,449	11,449	11,449
1,003,570	Payments to other Bodies	1,007,639	999,190	1,003,590	1,016,539	1,016,539	1,016,539
28,607,514	Gross Expenditure	30,131,678	29,623,393	29,869,155	30,649,893	31,345,227	31,961,447
(136)	Income From Other Local Authorities	0	0	0	0	0	0
(34,645)	Income From Other Agencies	(1,260)	(1,260)	1,380	(1,260)	(1,260)	(1,260)
(277,410)	Non Specific Other Govt Grants	(311,410)	(311,410)	(311,410)	(311,410)	(311,410)	(311,410)
(13,280)	School Lets	0	0	0	0	0	0
(564,537)	Sale of Meals	(519,999)	(252,000)	(252,000)	(540,799)	(562,431)	(584,928)
(113,352)	Income From Private Parties	(170,000)	26,764	26,780	(176,800)	(183,872)	(191,227)
(152)	Miscellaneous Income	0	0	0	0	0	0
(65,667)	Other Accounts of the Authority	(60,000)	(60,000)	(69,669)	(60,000)	(60,000)	(60,000)
(1,069,179)	Income	(1,062,669)	(597,906)	(604,919)	(1,090,269)	(1,118,973)	(1,148,825)
(1,069,179)	Gross Income	(1,062,669)	(597,906)	(604,919)	(1,090,269)	(1,118,973)	(1,148,825)
27,538,335	Net Expenditure	29,069,009	29,025,487	29,264,236	29,559,624	30,226,254	30,812,622

**Education, Learning & Attainment
Schools - ASN**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
3,224,861	Teachers Basic Pay	3,502,271	3,474,776	3,397,095	3,673,122	3,778,715	3,846,583
344,778	Teachers National Insurance Employers	374,128	371,928	362,651	391,991	403,261	410,501
660,031	Teachers Superannuation Employers	648,158	792,109	778,603	844,818	869,105	884,715
24,203	Cover School Funded	13,214	0	0	13,478	13,748	14,023
4,547,786	Others Basic Pay	4,483,177	4,560,414	4,777,992	4,628,652	4,646,252	4,655,716
4,117	Others - Other Allowances	1,311	1,311	2,386	1,338	1,377	1,404
10,790	Others Training Costs	3,791	3,791	0	3,867	3,867	3,945
247,395	Others National Insurance Employers	243,469	265,149	264,129	239,988	243,295	243,535
807,983	Others Superannuation Employers	796,751	864,792	866,210	793,497	804,428	805,208
9,871,944	Employee Cost	10,066,270	10,334,270	10,449,066	10,590,751	10,764,048	10,865,630
20,044	Water Rates	14,552	19,552	19,552	19,894	20,242	20,596
10,622	Rents	0	0	0	0	0	0
31,543	Electricity	34,714	27,376	27,714	35,203	39,075	43,373
29,394	Gas	25,985	27,736	30,517	32,534	34,161	35,869
6,298	Upkeep Of Grounds	6,382	6,382	6,382	6,637	7,178	7,465
3,068	Rep & Maintenance	585	585	4,838	585	585	585
3,989	Refuse Collection	4,212	4,212	4,212	4,212	4,538	4,538
337	Pest Control	178	178	100	178	178	178
1,292	Other Property Costs	0	0	1,421	0	0	0
106,587	Property Cost	86,608	86,021	94,736	99,243	105,957	112,604
22,233	Internal Fleet Maintenance Charge	23,338	23,338	23,122	24,395	25,371	26,386
10,424	Garaging Charges Internal	9,930	9,930	10,841	10,327	10,740	11,170
18,541	Driver Recharges	18,019	18,019	18,541	18,019	18,625	18,625
162	Deisel External	428	428	162	428	428	428
451	Tyres	456	456	451	456	456	456
10,439	Diesel Internal	10,778	8,224	10,440	11,545	12,007	12,487
485,422	SLA Transport	495,640	500,640	511,468	500,640	500,640	500,640
2,848	Repair/Maint Veh & Plant	682	682	682	684	684	684
584,253	Taxis	500,488	584,488	584,488	584,488	584,488	584,488
7,016	Pupils Transpt Tickets Bus/Train	2,400	2,400	2,400	2,400	2,400	2,400
15,157	Employee Related Travel	14,544	10,906	10,544	14,544	14,544	14,544
2,744	Other Transport Costs External	285	285	0	285	285	285
1,159,690	Transport Cost	1,076,988	1,159,796	1,173,139	1,168,211	1,170,668	1,172,593

**Education, Learning & Attainment
Schools - ASN**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
8,066	Health & Safety	6,500	4,874	6,509	6,500	6,500	6,500
82	Photocopying	200	0	149	0	0	0
935	Postages	1,065	0	398	0	0	0
5,352	Telephone - Calls	1,041	1,041	6,968	1,041	1,041	1,041
2,541	Telephone Rentals	7,129	7,129	2,668	7,129	7,129	7,129
244	Telephone Other Costs	783	783	0	783	783	783
351	Mobile Phones	1,246	1,246	256	1,248	1,248	1,248
143	Hospitality	519	0	0	0	0	0
38	Membership Fees & Subscriptions	150	150	47	150	150	150
725	Machine Rentals And Leasing	1,205	1,205	1,180	1,205	1,205	1,205
60	Tools & Equipment (Repairs & Maint	60	60	0	60	60	60
18,000	Schools - CIRF	0	0	0	0	0	0
0	Printer Rationalisation - Lease	579	579	0	579	579	579
8,326	Food, Provisions	1,272	1,272	5,203	1,272	1,272	1,272
48,462	Classroom Materials	29,524	22,144	22,524	29,524	29,524	29,524
0	Text Books	90	90	0	90	90	90
10,321	Supplies & Services	26,185	17,160	17,160	26,185	26,185	26,185
0	Work Experience Scheme Expenses	60	60	60	60	60	60
289	Parent Counsel Administration	290	290	290	290	290	290
2,484	PE Facilities	0	0	0	0	0	0
421	Misc.Expenditure	622	622	200	622	622	622
4,038	Education Activity Grant	3,887	2,915	2,915	3,887	3,887	3,887
4,133	Inclusion Resources	38,720	29,039	29,039	38,720	38,720	38,720
272	Bank and Security Charges	952	452	452	452	452	452
115,283	Supplies services and Admin Cost	122,079	91,111	96,018	119,797	119,797	119,797
12,200	Clothing Grants	12,500	12,500	12,800	12,500	12,500	12,500
7,492	Pupils/Students Scot Exam-Sceeb	6,898	6,898	0	6,898	6,898	6,898
86,521	Payment to Other Bodies	46,024	46,024	46,024	46,024	46,024	46,024
2,188,988	Day Care	2,009,018	2,024,734	2,032,034	2,063,531	2,063,531	2,063,531
2,143,199	Residential Care	1,784,364	2,330,450	2,536,400	2,500,044	2,500,044	2,500,044
434,198	Payment To Other Local Authorities	320,000	434,198	434,198	434,198	434,198	434,198
142,712	Payments To Health Bodies	176,243	146,243	146,243	146,243	146,243	146,243
5,015,310	Payments to other Bodies	4,355,047	5,001,047	5,207,699	5,209,438	5,209,438	5,209,438
16,268,814	Gross Expenditure	15,706,992	16,672,245	17,020,658	17,187,440	17,369,908	17,480,062
(144,313)	Income From Other Local Authorities	(104,000)	(144,000)	(144,000)	(156,090)	(156,090)	(162,334)
(15,126)	Income From Other Agencies	0	0	0	0	0	0
0	Specific Government Grant	0	0	(21,105)	0	0	0
(20,418)	Sale of Meals	(19,720)	(7,470)	(7,470)	(20,509)	(20,509)	(21,329)
(3,786)	Miscellaneous Income	0	0	0	0	0	0
(17,941)	Int Rech - Staff Costs	(15,000)	(17,000)	(12,546)	(16,120)	(16,640)	(17,306)
(201,584)	Income	(138,720)	(168,470)	(185,121)	(192,719)	(193,239)	(200,969)
(201,584)	Gross Income	(138,720)	(168,470)	(185,121)	(192,719)	(193,239)	(200,969)
16,067,230	Net Expenditure	15,568,272	16,503,775	16,835,537	16,994,722	17,176,670	17,279,094

**Education, Learning & Attainment
Schools - Psychological Services**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
435,494	Teachers Basic Pay	599,428	598,903	453,836	438,052	473,887	483,368
49,496	Teachers National Insurance Employe	60,300	60,300	51,632	50,655	53,860	54,937
88,205	Teachers Superannuation Employers	135,244	135,244	99,794	88,009	95,981	97,901
573,195	Employee Cost	794,972	794,447	605,262	576,716	623,728	636,206
4,194	Employee Related Travel	7,530	0	0	4,184	4,194	4,194
4,194	Transport Cost	7,530	0	0	4,184	4,194	4,194
276	Postages	800	0	0	276	276	276
421	Telephone - Calls	450	450	450	450	450	450
581	Telephone Rentals	618	618	618	618	618	618
166	Mobile Phones	0	200	167	200	200	200
0	Classroom Materials	320	320	320	160	160	160
5,578	Supplies & Services	7,580	4,036	4,036	5,318	5,318	5,318
7,022	Supplies services and Admin Costs	9,768	5,624	5,591	7,022	7,022	7,022
584,411	Gross Expenditure	812,270	800,071	610,853	587,922	634,944	647,422
(157,508)	Income From Other Agencies	(315,630)	(315,630)	(174,900)	(81,881)	(83,519)	(85,189)
(157,508)	Income	(315,630)	(315,630)	(174,900)	(81,881)	(83,519)	(85,189)
(157,508)	Gross Income	(315,630)	(315,630)	(174,900)	(81,881)	(83,519)	(85,189)
426,903	Net Expenditure	496,640	484,441	435,953	506,041	551,425	562,233

**Education, Learning & Attainment
Sports Development/Active Schools**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
852,971	Payment to Other Bodies	589,743	853,467	853,467	628,805	651,877	677,952
852,971	Payments to other Bodies	589,743	853,467	853,467	628,805	651,877	677,952
852,971	Gross Expenditure	589,743	853,467	853,467	628,805	651,877	677,952
(273,371)	Income From Other Agencies	0	(263,724)	(263,724)	0	0	0
(273,371)	Income	0	(263,724)	(263,724)	0	0	0
(273,371)	Gross Income	0	(263,724)	(263,724)	0	0	0
579,600	Net Expenditure	589,743	589,743	589,743	628,805	651,877	677,952

**Education, Learning & Attainment
Schools - Early Years**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
776,872	Teachers Basic Pay	677,108	857,501	825,108	800,555	836,688	861,995
120	Teachers Training Costs	0	0	0	0	0	0
84,549	Teachers National Insurance Employer:	71,773	91,616	88,452	84,859	88,689	91,372
162,455	Teachers Superannuation Employers	155,734	195,962	192,058	178,524	185,001	190,596
6,748,514	Others Basic Pay	13,232,047	11,058,812	11,110,535	10,209,839	10,171,394	10,868,589
11,415	Others Training Costs	0	0	663	0	0	0
513,261	Others National Insurance Employers	442,854	583,854	584,062	749,985	771,362	787,213
1,216,161	Others Superannuation Employers	950,499	1,445,499	1,445,942	1,969,662	1,981,777	2,021,520
9,513,347	Employee Cost	15,530,015	14,233,244	14,246,820	13,993,424	14,034,911	14,821,285
8,966	Metered Water	9,884	9,884	6,729	10,689	10,876	11,065
(6,426)	Rates - Non Domestic (WDC)	6,202	202	0	421	421	429
0	Repairs & Maintenance Dept Responsil	126	126	0	126	126	126
93,788	Electricity	87,391	76,467	76,391	121,163	134,452	149,199
20,098	Gas	18,472	16,163	16,472	29,748	31,234	32,796
14,289	Fixtures & Fittings	4,560	6,675	6,675	4,561	4,564	4,564
367	Cleaning Materials	0	0	0	1,791	791	791
0	Window Cleaning	1,456	1,456	1,456	1,456	1,514	1,514
12,608	Upkeep Of Grounds	12,885	12,885	12,885	13,488	13,956	14,512
10,444	Rep & Maintenance	17,446	17,446	17,446	13,686	13,854	13,854
18,590	Refuse Collection	19,571	19,571	19,571	21,308	21,981	21,981
757	Pest Control	940	940	300	1,076	1,075	1,075
200	Security & Patrols Contracts	0	0	0	209	209	209
10,947	Other Property Costs	1,623	1,623	1,623	9,898	9,898	9,898
184,628	Property Cost	180,556	163,438	159,548	229,619	244,950	262,012
4,637	Driver Recharges	4,457	4,457	4,457	18,165	18,893	19,647
7,325	Employee Related Travel	5,097	0	1,212	5,497	5,497	5,497
11,962	Transport Cost	9,554	4,457	5,669	23,662	24,390	25,144
1,749	Health & Safety	332	332	1,565	332	332	332
1,792	Printing	183	183	441	183	183	183
334	Postages	607	607	340	607	607	607
1,005	Telephone - Calls	3,493	3,493	1,407	3,493	3,493	3,493
5,034	Telephone Rentals	4,635	4,635	3,352	4,635	4,635	4,635
751	Mobile Phones	750	750	1,417	750	750	750
2,964	Hospitality	1,845	1,383	0	1,845	1,845	1,845
0	Machine Rentals And Leasing	517	517	0	517	517	517
8,074	Small Office Equip/Computer Purch & F	0	0	0	0	0	0
22,630	Play Equipment	0	0	2,866	0	0	0
160	Printer Rationalisation - Lease	678	678	0	678	678	678
490	Printer Rationalisation - Copy Costs	7,321	7,321	0	7,321	7,321	7,321
2,389	Clothing, Uniforms etc	0	0	2,473	0	0	0
19,662	School Milk	20,790	15,592	8,862	20,790	20,790	20,790
156,122	Food, Provisions	172,210	117,155	117,155	171,225	180,199	185,906
149,654	Nursery School Meals	0	0	0	456,600	462,308	468,015
0	Classroom Materials	0	0	25,756	0	0	0
357,162	Supplies & Services	82,551	501,430	487,430	493,280	423,280	363,280
453	Bank and Security Charges	0	0	0	0	0	0
730,425	Supplies services and Admin Costs	295,912	654,076	653,064	1,162,256	1,106,937	1,058,352

**Education, Learning & Attainment
Schools - Early Years**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
	222,194 Payment to Other Bodies	100,000	218,000	218,299	100,000	100,000	100,000
	1,970,282 Pre5 Commisioned Places	983,300	2,889,635	2,889,635	2,935,548	2,935,548	2,935,548
	0 Payments To Childminders	0	48,160	48,160	15,587	15,587	15,587
	2,192,476 Payments to other Bodies	1,083,300	3,155,795	3,156,094	3,051,135	3,051,135	3,051,135
	12,632,838 Gross Expenditure	17,099,337	18,211,010	18,221,195	18,460,096	18,462,324	19,217,928
	(4,196) Income From Other Agencies	0	0	(1,377)	0	0	0
	(4,230,624) Non Specific Other Govt Grants	(8,717,000)	(9,930,048)	(9,930,048)	(9,723,000)	(9,723,000)	(9,723,000)
	(191,985) Fees & Charges	(27,758)	(20,820)	(28,622)	(2,987)	(3,106)	(3,230)
	(15,273) Sale of Meals	(1,166)	(1,166)	(620)	0	0	0
	(43,638) Out Of School Care Charges	(36,705)	(9,710)	(25,000)	(38,249)	(39,779)	(41,370)
	(28,193) Int Rech - Staff Costs	(28,719)	(28,719)	(17,895)	(29,868)	(29,868)	(31,063)
	(4,513,909) Income	(8,811,348)	(9,990,463)	(10,003,562)	(9,794,104)	(9,795,753)	(9,798,663)
	(4,513,909) Gross Income	(8,811,348)	(9,990,463)	(10,003,562)	(9,794,104)	(9,795,753)	(9,798,663)
	8,118,929 Net Expenditure	8,287,989	8,220,547	8,217,633	8,665,992	8,666,571	9,419,265

**Education, Learning & Attainment
Schools - PPP**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
91,908	Metered Water	129,817	91,716	91,716	106,913	118,674	131,728
1,353,124	Rates - Non Domestic (WDC)	1,364,304	1,343,777	1,390,156	1,365,322	1,422,544	1,452,438
12,336	Trade Effluent Charge	28,523	16,523	12,337	12,337	12,337	12,337
508,556	Electricity	509,006	445,379	422,041	542,644	602,355	668,591
109,921	Gas	92,738	81,146	97,154	99,830	104,822	110,064
957,330	Contract Cleaning	990,625	990,625	990,625	990,625	990,625	990,625
82,265	Upkeep Of Grounds	72,999	72,999	72,999	76,036	78,093	81,216
3,115,440	Property Cost	3,188,012	3,042,165	3,077,028	3,193,707	3,329,450	3,446,999
0	DBFM Payments	225,000	25,000	25,000	25,000	25,000	25,000
11,942,025	Payment to Other Bodies	12,119,238	12,119,238	12,119,238	12,171,983	12,253,555	12,390,874
11,942,025	Payments to other Bodies	12,344,238	12,144,238	12,144,238	12,196,983	12,278,555	12,415,874
15,057,465	Gross Expenditure	15,532,250	15,186,403	15,221,266	15,390,690	15,608,005	15,862,873
(699,963)	Miscellaneous Income	(705,075)	(705,075)	(705,075)	(710,543)	(710,543)	(710,543)
0	Other Accounts of the Authori	0	0	(16,192)	0	0	0
(699,963)	Income	(705,075)	(705,075)	(721,267)	(710,543)	(710,543)	(710,543)
(699,963)	Gross Income	(705,075)	(705,075)	(721,267)	(710,543)	(710,543)	(710,543)
14,357,502	Net Expenditure	14,827,175	14,481,328	14,499,999	14,680,147	14,897,462	15,152,330

**Education, Learning & Attainment
Schools - Curriculum For Excellence**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
540	Others Training Costs	0	0	0	0	0	0
540	Employee Cost	0	0	0	0	0	0
22	Driver Recharges	2,147	2,147	0	2,233	2,322	2,415
22	Transport Cost	2,147	2,147	0	2,233	2,322	2,415
5,465	Membership Fees & Subscriptions	5,380	5,380	5,562	5,380	5,380	5,380
9,500	Computer Software	24,750	24,750	14,750	24,750	24,750	24,750
461	Supplies & Services	0	0	123	0	0	0
0	Parent Council Administration	56,000	0	0	0	0	0
23,098	Curriculum for Excellence	11,788	9,842	0	151,788	151,788	151,788
38,524	Supplies services and Admin Co	97,918	39,972	20,435	181,918	181,918	181,918
123,701	Payment to Other Bodies	104,028	19,028	42,681	20,028	20,028	20,028
123,701	Payments to other Bodies	104,028	19,028	42,681	20,028	20,028	20,028
162,787	Gross Expenditure	204,093	61,147	63,116	204,179	204,268	204,361
(784)	Income From Other Agencies	0	0	(1,973)	0	0	0
(784)	Income	0	0	(1,973)	0	0	0
(784)	Gross Income	0	0	(1,973)	0	0	0
162,003	Net Expenditure	204,093	61,147	61,143	204,179	204,268	204,361

**Education, Learning & Attainment
Schools - Central Admin**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
42,927	Teachers Basic Pay	45,562	45,562	45,331	46,053	46,974	47,913
4,363	Teachers National Insurance Employers	4,865	4,865	4,280	4,349	4,436	4,525
9,163	Teachers Superannuation Employers	10,283	10,283	10,427	10,592	10,804	11,020
39,709	Others Basic Pay	38,374	38,374	39,929	39,131	39,914	40,712
0	Others Training Costs	359	359	0	0	0	0
4,158	Others National Insurance Employers	3,958	3,958	4,298	4,213	4,115	4,032
7,481	Others Superannuation Employers	7,120	7,120	7,707	7,552	7,402	7,254
0	Others Miscellaneous Staff Costs	113	113	0	0	0	0
107,801	Employee Cost	110,634	110,634	111,972	111,890	113,645	115,456
8,153	Other Property Costs	5,762	4,322	558,691	8,200	8,200	8,200
8,153	Property Cost	5,762	4,322	558,691	8,200	8,200	8,200
379	Employee Related Travel	490	367	0	490	490	490
379	Transport Cost	490	367	0	490	490	490
17,949	Health & Safety	5,000	5,000	7,940	18,000	18,000	18,000
0	Stationery	100	0	0	100	100	100
0	Telephone Rentals	746	0	0	746	746	746
170	Mobile Phones	2,066	2,066	796	500	500	500
568	Hospitality	3,500	0	0	3,500	3,500	3,500
0	Membership Fees & Subscriptions	0	0	630	0	0	0
846	Conference Fees	300	300	300	300	300	300
0	Computer Software	6,861	6,861	6,400	6,861	6,861	6,861
0	Small Office Equip/Computer Purch & Repair	110	110	0	110	110	110
27,095	Food, Provisions	100,000	24,000	0	0	0	0
0	Office/Computer Supplies	1,830	1,371	0	1,830	1,830	1,830
145	Supplies & Services	809	809	218,980	809	809	809
17,905	Bank and Security Charges	0	0	1,954	20,000	20,000	20,000
64,678	Supplies services and Admin Costs	121,322	40,517	237,000	52,756	52,756	52,756
189,600	Payment to Other Bodies	60,946	60,946	107,060	225,028	225,028	225,028
3,855	Other Accounts of the Authority	23,000	23,000	0	23,000	23,000	23,000
193,455	Payments to other Bodies	83,946	83,946	107,060	248,028	248,028	248,028
374,466	Gross Expenditure	322,154	239,786	1,014,723	421,364	423,119	424,930
(3,766)	Rent Other	(3,766)	(3,766)	(3,766)	(3,766)	(3,766)	(3,766)
(439)	Other Accounts of the Authority	0	0	(769,273)	0	0	0
(50,593)	Int Rech - Staff Costs	(51,913)	(51,913)	(34,622)	(53,463)	(54,520)	(55,588)
(54,798)	Income	(55,679)	(55,679)	(807,661)	(57,229)	(58,286)	(59,354)
(54,798)	Gross Income	(55,679)	(55,679)	(807,661)	(57,229)	(58,286)	(59,354)
319,668	Net Expenditure	266,475	184,107	207,062	364,135	364,833	365,576

**Education, Learning & Attainment
Schools - Workforce Development**

OUTTURN 2019/2020 Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£	£	£	£	£	£	£
104,649 Teachers Basic Pay	119,787	119,787	114,787	138,159	140,922	143,740
11,522 Teachers National Insurance Employers	13,626	13,626	12,858	15,546	15,857	16,174
21,351 Teachers Superannuation Employers	27,551	27,551	26,402	31,775	32,410	33,058
102,194 Others Basic Pay	101,028	92,234	95,501	91,348	93,175	95,039
445 Others Training Costs	0	0	0	0	0	0
10,516 Others National Insurance Employers	10,402	9,587	9,688	9,429	9,617	9,810
19,724 Others Superannuation Employers	19,498	17,801	18,432	17,630	17,983	18,342
270,401 Employee Cost	291,892	280,586	277,668	303,887	309,964	316,163
1,543 Employee Related Travel	700	0	0	700	700	700
1,543 Transport Cost	700	0	0	700	700	700
48 Mobile Phones	26	26	447	26	26	26
1,470 Hospitality	2,837	2,129	2,129	2,837	2,837	2,837
5,248 Conference Fees	7,670	7,670	7,670	7,670	7,670	7,670
0 Subsistence	36	36	36	36	36	36
10,251 Supplies & Services	1,461	1,461	1,040	1,460	1,460	1,460
7,167 Curriculum for Excellence	10,000	7,501	7,501	10,000	10,000	10,000
24,184 Supplies services and Admin Costs	22,030	18,823	18,823	22,029	22,029	22,029
12,788 Payment to Other Bodies	16,963	12,963	12,963	12,963	12,963	12,963
12,788 Payments to other Bodies	16,963	12,963	12,963	12,963	12,963	12,963
308,916 Gross Expenditure	331,585	312,372	309,454	339,579	345,656	351,855
0 Income From Other Agencies	(3,330)	(3,330)	0	0	0	0
0 Income	(3,330)	(3,330)	0	0	0	0
0 Gross Income	(3,330)	(3,330)	0	0	0	0
308,916 Net Expenditure	328,255	309,042	309,454	339,579	345,656	351,855

**Education, Learning & Attainment
Schools - Performance & Improvement**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
281,971	Teachers Basic Pay	291,230	278,999	278,196	282,371	313,529	319,800
33,380	Teachers National Insurance Employers	34,472	33,045	32,799	33,623	36,973	37,712
58,039	Teachers Superannuation Employers	66,982	64,233	63,985	64,945	72,111	73,553
73,832	Others Basic Pay	72,909	93,934	94,367	95,420	128,024	130,584
7,725	Others National Insurance Employers	7,635	9,877	9,585	9,569	13,137	13,399
14,249	Others Superannuation Employers	14,072	18,518	17,667	17,957	24,149	24,633
469,196	Employee Cost	487,300	498,606	496,599	503,885	587,923	599,681
2,481	Employee Related Travel	2,000	0	534	2,000	2,000	2,000
2,481	Transport Cost	2,000	0	534	2,000	2,000	2,000
150	Mobile Phones	128	128	128	128	125	125
280	Conference Fees	0	0	0	0	0	0
430	Supplies services and Admin Costs	128	128	128	128	125	125
472,107	Gross Expenditure	489,428	498,734	497,261	506,013	590,048	601,806
(50,949)	Int Rech - Staff Costs	(50,847)	(50,847)	(35,477)	(54,217)	(62,362)	(70,671)
(50,949)	Income	(50,847)	(50,847)	(35,477)	(54,217)	(62,362)	(70,671)
(50,949)	Gross Income	(50,847)	(50,847)	(35,477)	(54,217)	(62,362)	(70,671)
421,158	Net Expenditure	438,581	447,887	461,784	451,796	527,686	531,135

**Education, Learning & Attainment
Schools - Educational Development**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
105,473	Teachers Basic Pay	38,778	38,778	89,191	41,430	114,742	117,037
6,133	Teachers Other Pay	0	0	5,000	0	0	0
9,066	Teachers National Insurance Employers	4,263	4,263	9,202	4,481	13,268	13,533
18,351	Teachers Superannuation Employers	9,017	9,017	20,515	9,529	26,391	26,918
698,539	Others Basic Pay	692,774	692,774	692,659	690,890	766,098	780,232
37,590	Others Training Costs	0	0	0	0	0	0
62,710	Others National Insurance Employers	61,920	61,920	62,034	61,696	69,275	70,545
133,200	Others Superannuation Employers	118,376	118,376	134,001	132,944	149,969	152,740
1,071,062	Employee Cost	925,128	925,128	1,012,602	940,970	1,139,743	1,161,005
1,580	Other Property	0	0	34	0	0	0
1,580	Property Cost	0	0	34	0	0	0
59,696	Taxis	36,550	27,412	20,728	50,000	50,000	50,000
5,512	Pupils Transpt Tickets Bus/Train	3,450	2,586	3,334	5,500	5,500	5,500
4,483	Employee Related Travel	3,010	0	563	3,010	3,010	3,010
38,489	Other Transport Costs External	3,000	2,250	41,151	48,800	48,800	48,800
108,180	Transport Cost	46,010	32,248	65,776	107,310	107,310	107,310
109	Mobile Phones	370	370	469	370	370	370
10,229	Classroom Materials	0	0	10,403	0	0	0
7,936	Supplies & Services	7,362	5,520	5,603	7,356	7,362	7,362
10,270	MCMC	13,000	13,000	13,000	13,000	13,000	13,000
28,544	Supplies services and Admin Costs	20,732	18,890	29,475	20,726	20,732	20,732
719,211	Payment to Other Bodies	464,286	464,286	467,533	472,286	472,286	472,286
719,211	Payments to other Bodies	464,286	464,286	467,533	472,286	472,286	472,286
1,928,577	Gross Expenditure	1,456,156	1,440,552	1,575,420	1,541,292	1,740,071	1,761,333
(10,875)	Income From Other Agencies	(146,000)	(146,000)	(143,434)	(75,114)	(76,618)	(76,618)
(15,286)	Specific Government Grant	0	0	(28,902)	0	0	0
(49,994)	Non Specific Other Govt Grants	0	0	(51,475)	0	0	0
(120,407)	Other Accounts of the Authority	0	0	0	(75,116)	(76,620)	(78,152)
(18,612)	Int Rech - Staff Costs	(14,235)	(14,235)	(10,703)	(19,413)	(19,781)	(20,156)
(215,174)	Income	(160,235)	(160,235)	(234,514)	(169,643)	(173,019)	(174,926)
(215,174)	Gross Income	(160,235)	(160,235)	(234,514)	(169,643)	(173,019)	(174,926)
1,713,403	Net Expenditure	1,295,921	1,280,317	1,340,906	1,371,649	1,567,052	1,586,407

**Education, Learning & Attainment
Schools - Creative Arts**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
342,847	Teachers Basic Pay	359,720	359,720	357,753	361,005	368,225	375,589
28,703	Teachers National Insurance Employers	29,747	29,747	30,383	30,405	31,013	31,633
63,888	Teachers Superannuation Employers	82,735	82,735	66,584	66,641	67,974	69,333
177,664	Others Basic Pay	182,015	178,015	183,314	182,250	185,895	189,613
15,034	Others National Insurance Employers	15,158	15,158	16,401	16,975	17,316	17,660
34,111	Others Superannuation Employers	35,128	35,128	35,084	35,155	35,857	36,572
662,247	Employee Cost	704,503	700,503	689,519	692,431	706,280	720,400
1,504	Other property	0	0	0	0	0	0
1,504	Property Cost	0	0	0	0	0	0
10,470	Employee Related Travel	8,500	0	1,665	8,500	8,500	8,500
10,470	Transport Cost	8,500	0	1,665	8,500	8,500	8,500
184	Telephone/ Mobile Phones	20	20	184	20	20	20
4,007	Classroom Materials	10,350	3,249	4,400	10,350	10,350	10,350
2,424	Supplies & Services	1,289	0	0	1,289	1,289	1,289
9,724	Education Activity Grant	10,907	8,180	8,180	10,907	10,907	10,907
16,339	Supplies services and Admin Costs	22,566	11,449	12,764	22,566	22,566	22,566
2,026	Payment to Other Bodies	0	0	0	0	0	0
2,026	Payments to other Bodies	0	0	0	0	0	0
692,586	Gross Expenditure	735,569	711,952	703,948	723,497	737,346	751,466
(1,409)	Income From Other Local Authorities	(4,995)	(2,497)	0	(5,195)	(5,403)	(5,619)
(112,457)	Income From Other Agencies	(115,497)	(96,385)	(96,385)	(115,634)	(115,776)	(115,924)
0	Non Specific Other Govt Grants	0	0	(10,688)	0	0	0
(2,550)	Fees & Charges	(2,555)	(1,916)	(702)	(2,657)	(2,763)	(2,874)
(32,361)	Hire of Musical Instruments	(29,705)	(17,328)	598	(30,893)	(32,129)	(33,414)
0	Miscellaneous Income	(250)	(250)	0	(260)	(270)	(281)
(1,683)	Events Income	(4,392)	0	0	(4,568)	(4,751)	(4,941)
(150,460)	Income	(157,394)	(118,376)	(107,177)	(159,207)	(161,092)	(163,053)
(150,460)	Gross Income	(157,394)	(118,376)	(107,177)	(159,207)	(161,092)	(163,053)
542,126	Net Expenditure	578,175	593,576	596,771	564,290	576,254	588,413

**Education, Learning & Attainment
Schools - Raising Attainment Primary**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
309,658	Teachers Basic Pay	602,591	602,591	602,591	0	0	0
35,320	Teachers National Insurance Employers	57,391	57,391	57,391	0	0	0
65,440	Teachers Superannuation Employers	99,936	99,936	99,936	0	0	0
135,000	Raising Attainment Cover	0	0	0	0	0	0
252,730	Others Basic Pay	39,178	39,178	39,178	0	0	0
48,432	Others Training Costs	0	0	0	0	0	0
17,935	Others National Insurance Employers	3,459	3,459	3,459	0	0	0
45,587	Others Superannuation Employers	7,636	7,636	7,636	0	0	0
910,102	Employee Cost	810,191	810,191	810,191	0	0	0
3,836	Employee Related Travel	2,500	2,500	2,500	0	0	0
3,836	Transport Cost	2,500	2,500	2,500	0	0	0
39,832	Supplies & Services	42,000	42,000	42,000	0	0	0
39,832	Supplies services and Admin Costs	42,000	42,000	42,000	0	0	0
13,949	Payment to Other Bodies	90,000	90,000	90,000	0	0	0
13,949	Payments to other Bodies	90,000	90,000	90,000	0	0	0
967,719	Gross Expenditure	944,691	944,691	944,691	0	0	0
(967,719)	Other Govt Grants	(944,691)	(944,691)	(944,691)	0	0	0
(967,719)	Income	(944,691)	(944,691)	(944,691)	0	0	0
(967,719)	Gross Income	(944,691)	(944,691)	(944,691)	0	0	0
0	Net Expenditure	0	0	0	0	0	0

**Education, Learning & Attainment
Schools - Raising Attainment Secondary**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
431,418	Teachers Basic Pay	328,473	328,473	328,473	0	0	0
49,977	Teachers National Insurance Employers	14,154	14,154	14,154	0	0	0
85,737	Teachers Superannuation Employers	20,221	20,221	20,221	0	0	0
65,699	Raising Attainment Cover	86,360	86,360	86,360	0	0	0
240,407	Others Basic Pay	232,216	232,216	232,216	0	0	0
1,720	Others Training Costs	0	0	0	0	0	0
20,666	Others National Insurance Employers	19,585	19,585	19,585	0	0	0
46,328	Others Superannuation Employers	27,978	27,978	27,978	0	0	0
941,952	Employee Cost	728,987	728,987	728,987	0	0	0
2,461	Employee Related Travel	0	0	0	0	0	0
2,461	Transport Cost	0	0	0	0	0	0
2,960	Supplies services and Admin Costs	0	0	0	0	0	0
2,960	Supplies services and Admin Costs	0	0	0	0	0	0
121,837	Payment to Other Bodies	0	0	0	0	0	0
121,837	Payments to other Bodies	0	0	0	0	0	0
1,069,210	Gross Expenditure	728,987	728,987	728,987	0	0	0
(1,069,210)	Other Govt Grants	(728,987)	(728,987)	(728,987)	0	0	0
(1,069,210)	Income	(728,987)	(728,987)	(728,987)	0	0	0
(1,069,210)	Gross Income	(728,987)	(728,987)	(728,987)	0	0	0
0	Net Expenditure	0	0	0	0	0	0

**Education, Learning & Attainment
Schools - Pupil Equity Funding**

OUTTURN 2019/2020	Account Description	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
1,292,127	Teachers Basic Pay	0	0	0	0	0	0
127,329	Teachers National Insurance Employe	0	0	0	0	0	0
243,414	Teachers Superannuation Employers	0	0	0	0	0	0
76,616	Pupil Equity Fund Cover	0	0	0	0	0	0
693,232	Others Basic Pay	0	0	0	0	0	0
61,821	Others Training Costs Not Paid Throug	0	0	0	0	0	0
48,429	Others National Insurance Employers	0	0	0	0	0	0
114,215	Others Superannuation Employers	0	0	0	0	0	0
2,657,183	Employee Cost	0	0	0	0	0	0
7,127	Fixtures & Fittings	0	0	0	0	0	0
5,720	Rep & Maintenance	0	0	0	0	0	0
12,847	Property Cost	0	0	0	0	0	0
3,896	Internal Fleet Maintenance Charge	0	0	0	0	0	0
1,027	Driver Recharges	0	0	0	0	0	0
949	Diesel Internal	0	0	0	0	0	0
1,042	Repair/Maint Veh & Plant	0	0	0	0	0	0
5,673	Taxis	0	0	0	0	0	0
141	Other Travel Costs	0	0	0	0	0	0
3,035	Employee Related Travel	0	0	0	0	0	0
270	Other Transport Costs External	0	0	0	0	0	0
16,033	Transport Cost	0	0	0	0	0	0
254	Health & Safety	0	0	0	0	0	0
162	Postages	0	0	0	0	0	0
192	Mobile Phones	0	0	0	0	0	0
318	Hospitality	0	0	0	0	0	0
48,265	Membership Fees & Subscriptions	0	0	0	0	0	0
53,561	Purchase of Computer Equipment	0	0	0	0	0	0
800	Small Office Equip/Computer Purch &	0	0	0	0	0	0
7,028	Clothing, Uniforms etc	0	0	0	0	0	0
18,889	Food, Provisions	0	0	0	0	0	0
370,052	Classroom Materials	0	0	0	0	0	0
24,146	Supplies & Services	0	0	0	0	0	0
8,788	Social Work Client Requisites	0	0	0	0	0	0
680	PE Facilities	0	0	0	0	0	0
873	Other Admin Costs	0	0	0	0	0	0
100,000	Misc.Expenditure	0	0	0	0	0	0
190,446	Education Activity Grant	0	0	0	0	0	0
1,559	Curriculum for Excellence	0	0	0	0	0	0
826,013	Supplies services and Admin Costs	0	0	0	0	0	0
502,527	Payment to Other Bodies	3,425,880	3,425,880	3,425,880	3,302,404	0	0
502,527	Payments to other Bodies	3,425,880	3,425,880	3,425,880	3,302,404	0	0
4,014,603	Gross Expenditure	3,425,880	3,425,880	3,425,880	3,302,404	0	0
(4,014,603)	other Government Grant	(3,425,880)	(3,425,880)	(3,425,880)	(3,302,404)	0	0
(4,014,603)	Income	(3,425,880)	(3,425,880)	(3,425,880)	(3,302,404)	0	0
(4,014,603)	Gross Income	(3,425,880)	(3,425,880)	(3,425,880)	(3,302,404)	0	0
0	Net Expenditure	0	0	0	0	0	0

Roads and Neighbourhood

DESCRIPTION	PAGE	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021	2020/21	2020/21	2021/22	2022/23	2023/24
		£	£	£	£	£	£
Transport Fleet & Maintenance Services	61	(549,341)	(505,664)	(503,620)	(566,062)	(561,162)	(556,767)
Roads Services	63	2,872,966	2,761,298	2,940,884	2,805,409	2,871,675	2,912,693
Ground Maintenance & Street Cleaning Client	64	7,359,642	7,359,642	7,359,642	7,359,642	7,359,642	7,359,642
Outdoor Services	65	257,916	246,572	164,971	178,640	183,146	186,758
Burial Grounds	66	(164,698)	(157,198)	(172,066)	(127,404)	(132,327)	(137,393)
Crematorium	67	(960,908)	(1,001,259)	(982,784)	(985,530)	(1,033,562)	(1,083,481)
Waste Services	68	7,636,093	7,547,511	7,848,377	7,465,352	7,480,313	7,630,988
Depots	69	0	0	0	0	0	0
Ground Maintenance & SC Trading Acct	70	(2,606,125)	(2,739,698)	(2,742,034)	(2,438,435)	(2,330,977)	(2,221,754)
Total for Roads & Neighbourhood		13,845,545	13,511,204	13,913,372	13,691,612	13,836,748	14,090,686

Roads and Neighbourhood Services
Transport Fleet & Maintenance Services

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/21	PROBABLE ESTIMATE 2020/21	DRAFT ESTIMATE 2021/22	INDICATIVE ESTIMATE 2022/23	INDICATIVE ESTIMATE 2023/24
£		£	£	£	£	£	£
1,174,245	Others Basic Pay	1,105,749	1,138,357	1,127,912	1,183,708	1,207,382	1,231,530
9,136	Other Pay	0	0	11,327	9,598	9,790	9,986
67,076	Overtime	146,627	136,970	16,910	44,651	44,651	44,651
130,760	Contractual overtime	0	0	139,126	101,976	101,976	101,976
22,516	Others Training Costs	11,700	11,700	11,700	11,700	11,700	11,700
131,298	Others National Insurance Employers	122,740	120,613	120,539	124,021	126,232	128,488
233,492	Others Superannuation Employers	215,588	218,573	220,863	230,840	235,071	239,387
1,768,523	Employee Cost	1,602,404	1,626,213	1,648,376	1,706,494	1,736,803	1,767,717
2,913	Rates - Non Domestic	2,790	2,790	2,914	2,867	2,867	2,867
2,841	Electricity	5,168	4,168	3,262	4,585	5,043	5,548
1	Fixtures & Fittings	150	150	166	150	150	150
2,187	Cleaning Materials	2,500	2,500	2,169	2,500	2,500	2,500
352	Other Property Costs	1,000	1,000	500	1,000	1,000	1,000
68,749	Dso Allocation - Depot	78,156	78,156	75,731	77,247	79,689	82,323
77,043	Property Cost	89,764	88,764	84,742	88,349	91,249	94,388
399,963	Ext Hire Of Vehicles	179,006	379,006	379,006	379,006	379,006	379,006
31,321	Internal Fleet Maintenance Charge	30,904	30,904	34,998	32,225	33,129	34,060
33,071	Driver Recharges	33,267	33,267	33,267	11,720	12,762	13,835
92,388	Tyres	94,635	90,635	88,280	94,635	94,635	94,635
1,067,655	Diesel Internal	1,126,591	980,017	814,538	1,067,655	1,067,655	1,067,655
104,061	Licences	89,821	89,821	104,061	103,396	103,396	103,396
19,977	M.O.T	23,536	23,536	19,933	23,536	23,536	23,536
31,735	Repair/Maint Veh & Plant	35,100	35,100	35,100	35,476	35,476	35,476
178	Employee Related Travel	400	400	400	400	400	400
21,725	Other Transport Costs External	16,970	16,970	15,945	16,670	16,670	16,670
1,802,074	Transport Cost	1,630,230	1,679,656	1,525,528	1,764,719	1,766,664	1,768,668
3,302	Printing	3,000	3,000	3,000	3,000	3,000	3,000
1,413	Telephones/ mobiles	1,396	1,396	1,501	1,412	1,412	1,412
1,831	Membership Fees & Subscriptions	1,040	1,040	1,040	1,040	1,040	1,040
67,685	Computer Software	72,935	72,935	73,177	72,935	72,935	72,935
0	Equip/Computer Purch & Repair	150	150	150	150	150	150
18,639	Tools & Equipment (Repairs & Maint.)	7,500	7,500	7,500	9,106	9,106	9,106
0	Purchase of Tools & Equipment	2,300	1,727	1,727	2,300	2,300	2,300
8,071	Clothing, Uniforms etc	12,650	12,650	12,650	12,650	12,650	12,650
2,330	Supplies & Services	2,810	2,810	2,810	2,810	2,810	2,810
182,543	Direct Purchases	145,000	135,000	135,000	170,848	170,848	170,848
4,693	Stock	15,228	11,421	4,693	10,016	10,016	10,016
0	Other Admin Costs	1,100	1,100	1,100	1,100	1,100	1,100
506	Bank and Security Charges	500	500	500	500	500	500
289,162	Sub Contractors Maintenance	223,956	217,956	296,652	277,640	277,640	277,640
580,175	Supplies services and Admin Costs	489,565	469,185	541,500	565,506	565,506	565,506
0	Other Accounts of the Authority	16,303	1,606	0	0	0	0
420	Medical Fees	250	250	250	250	250	250
420	Payments to other Bodies	16,553	1,856	250	250	250	250
4,228,235	Gross Expenditure	3,828,516	3,865,674	3,800,396	4,125,318	4,160,472	4,196,529

Roads and Neighbourhood Services
Transport Fleet & Maintenance Services

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/22	INDICATIVE ESTIMATE 2022/23	INDICATIVE ESTIMATE 2023/24
£		£	£	£	£	£	£
(15,125)	Income From Other Agencies	(30,849)	(23,137)	(14,385)	(14,963)	(15,403)	(15,564)
(52,749)	Other Fees - VTU	(53,000)	(2,750)	(2,750)	(53,000)	(53,000)	(53,000)
(174,644)	Damages Recharges	(185,945)	(175,909)	(174,644)	(171,709)	(171,709)	(171,709)
(9,916)	Other Accounts of the Authority	0	(17,000)	(15,584)	(17,000)	(17,000)	(17,000)
(118,364)	Miscellaneous Income	(127,620)	(127,620)	(175,822)	(123,309)	(127,608)	(132,079)
(485,422)	SLA - Education	(500,452)	(500,452)	(499,985)	(504,839)	(525,032)	(546,034)
(30,732)	Int Rech - Staff Costs	(46,295)	(31,598)	(31,598)	(32,230)	(32,875)	(33,532)
(1,050,471)	Int Rech - Transport Fuel	(1,089,716)	(948,892)	(804,214)	(1,066,209)	(1,066,209)	(1,066,209)
(1,453,612)	Int Rech - Trans Fleet Hire (SLA)	(1,374,493)	(1,374,493)	(1,374,493)	(1,541,882)	(1,541,882)	(1,541,882)
(362,303)	Int Rech - Ext Hire	(146,469)	(346,469)	(379,006)	(379,006)	(379,006)	(379,006)
(765,520)	Int Rech - Drivers	(710,801)	(710,801)	(710,801)	(675,252)	(677,437)	(680,216)
(48,933)	Damaged Tyres	(49,669)	(49,669)	(58,186)	(49,669)	(49,669)	(49,669)
(59,914)	Int Rech -garaging	(62,548)	(62,548)	(62,548)	(62,312)	(64,804)	(67,396)
(4,627,705)	Income	(4,377,857)	(4,371,338)	(4,304,016)	(4,691,379)	(4,721,634)	(4,753,296)
(4,627,705)	Gross Income	(4,377,857)	(4,371,338)	(4,304,016)	(4,691,379)	(4,721,634)	(4,753,296)
(399,470)	Net Expenditure	(549,341)	(505,664)	(503,620)	(566,062)	(561,162)	(556,767)

Roads and Neighbourhood Services
Roads Services

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2019/2020	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2020/2021	2020/21	2020/21	2021/22	2022/23	2023/24
£		£	£	£	£	£	£
1,765,995	Others Basic Pay	1,893,496	1,892,878	1,868,317	1,941,326	1,987,043	2,031,175
61,651	Others - Other Pay	47,497	47,497	48,141	47,497	47,497	47,497
0	Others - Other Allowances	300	300	0	300	300	300
150,827	Overtime	100,979	100,979	101,471	100,979	100,979	100,979
186,277	Others National Insurance Employe	192,609	192,609	187,706	191,747	193,855	198,059
332,096	Others Superannuation Employers	354,193	354,193	348,914	348,878	356,427	364,561
6,130	Training	20,000	20,000	20,000	20,000	20,000	0
1,610	Others Miscellaneous Staff Costs	2,442	2,442	2,442	2,442	2,442	2,442
2,504,586	Employee Cost	2,611,516	2,610,898	2,576,990	2,653,168	2,708,542	2,745,012
9,635	Water Rates	9,864	9,864	9,864	9,864	9,864	9,864
104,122	Rates - Non Domestic	91,317	88,317	104,127	90,622	97,122	97,122
21,050	Rents	21,050	21,050	21,050	21,050	21,050	21,050
10,200	Electricity	15,365	12,365	12,009	13,229	14,552	16,007
2,183	Security & Patrols Contracts	2,744	2,744	2,331	2,379	2,428	2,478
5,162	Other Property Costs	2,250	2,250	2,250	2,250	2,250	2,250
72,074	Depot Allocation	76,833	70,833	79,392	73,982	80,042	82,602
224,426	Property Cost	219,423	207,423	231,024	213,376	227,308	231,373
121,637	Internal Fleet Maintenance Charge	118,173	118,173	104,680	127,193	131,009	134,939
3,367	Tyres	2,163	2,163	2,163	2,163	2,163	2,163
13,959	Repair/Maint Veh & Plant	19,000	19,000	28,220	19,000	19,000	19,000
59,696	Leasing charges vehicles	0	0	56,820	0	0	0
317,600	Roads Only Plant Hire	386,576	386,576	254,000	257,600	257,600	257,600
74,067	Fuel	65,103	44,377	25,500	77,621	77,621	77,621
2,631	Employee Related Travel	4,700	2,700	1,247	3,200	3,200	3,200
18,039	Other Transport Costs External	10,669	10,669	10,669	10,669	10,669	10,669
610,996	Transport Cost	606,384	583,658	483,299	497,446	501,262	505,192
818	Mobile Phones	444	444	753	767	767	767
1,736	Phones	1,778	1,778	2,215	1,778	1,778	1,778
0	printing	381	381	381	381	381	381
963	Membership Fees & Subscriptions	3,000	3,000	3,000	3,000	3,000	3,000
0	Computer Software	0	0	0	0	0	0
4,107	Machine Rentals And Leasing	4,330	4,330	4,330	4,330	4,330	4,330
78,776	Winter Maintenance	115,000	115,000	81,772	115,000	115,000	115,000
374,140	Street Lighting Power	399,145	399,145	393,766	443,250	487,575	536,332
14,233	Clothing, Uniforms etc	11,400	11,400	11,400	11,400	11,400	11,400
56,923	Supplies & Services	32,992	32,992	52,678	50,310	50,310	50,310
17,716	Equipment Roads	15,500	15,500	4,650	15,500	15,500	15,500
834,250	Roads Bitumen, Asphalt	800,644	800,644	350,000	834,250	834,250	834,250
13,752	Traffic Signs, Poles etc	16,000	16,000	16,000	11,931	11,931	11,931
0	Lighting Materials General	8,000	8,665	7,665	8,000	8,000	8,000
57	Legal Expenses	150	150	150	150	150	150
551,943	Payment to Contractors Client	662,246	430,246	448,674	586,978	586,978	586,978
1,949,414	Supplies services and Admin Co:	2,071,010	1,839,675	1,377,434	2,087,024	2,131,349	2,180,107
297,000	Other accounts of authority	280,000	268,000	268,000	314,751	321,046	327,467
0	Medical fees	300	300	300	300	300	300
2,056	Payment To Other Local Authorities	1,982	1,982	1,982	1,982	1,982	1,982
299,056	Payments to other Bodies	282,282	270,282	270,282	317,033	323,328	329,749
5,588,478	Gross Expenditure	5,790,615	5,511,936	4,939,028	5,768,047	5,891,790	5,991,433
(3,314)	Grants	0	0	0	0	0	0
(59,579)	Roads Recoverable Sales	(64,972)	(64,972)	(33,131)	(59,579)	(59,579)	(59,579)
(17,225)	Miscellaneous Income	(16,000)	(16,000)	(14,775)	(17,225)	(17,225)	(17,225)
(545,084)	Capital works Income	(2,780,052)	(2,336,390)	(1,657,920)	(2,477,141)	(2,526,643)	(2,577,135)
(393,144)	Staff recharge to capital	(56,625)	(333,276)	(292,318)	(408,694)	(416,668)	(424,801)
(1,018,346)	Income	(2,917,649)	(2,750,638)	(1,998,144)	(2,962,639)	(3,020,115)	(3,078,740)
(1,018,346)	Gross Income	(2,917,649)	(2,750,638)	(1,998,144)	(2,962,639)	(3,020,115)	(3,078,740)
4,570,132	Net Expenditure	2,872,966	2,761,298	2,940,884	2,805,409	2,871,675	2,912,693

Roads and Neighbourhood Services
Ground Maintenance & Street Cleaning Client

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/22	INDICATIVE ESTIMATE 2022/23	INDICATIVE ESTIMATE 2023/24
£		£	£	£	£	£	£
179,912	Payments to Other Agencies	176,768	176,768	176,768	176,768	176,768	176,768
7,182,905	Other Accounts of the Authority	7,182,874	7,182,874	7,182,874	7,182,874	7,182,874	7,182,874
7,362,817	Payments to other Bodies	7,359,642	7,359,642	7,359,642	7,359,642	7,359,642	7,359,642
7,362,817	Gross Expenditure	7,359,642	7,359,642	7,359,642	7,359,642	7,359,642	7,359,642
7,362,817	Net Expenditure	7,359,642	7,359,642	7,359,642	7,359,642	7,359,642	7,359,642

**Roads and Neighbourhood Services
Outdoor Services**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/22	INDICATIVE ESTIMATE 2022/23	INDICATIVE ESTIMATE 2023/24
£		£	£	£	£	£	£
67,284	Others Basic Pay	78,888	78,888	41,931	78,233	80,916	83,715
17,396	Overtime	4,340	2,354	1,899	4,340	4,340	4,340
8,664	Others National Insurance Employers	9,271	7,021	3,595	6,214	6,428	6,651
15,468	Others Superannuation Employers	15,006	15,006	8,150	15,174	15,693	16,235
108,812	Employee Cost	107,505	103,269	55,575	103,962	107,377	110,940
(2,344)	Metered Water	23,257	5,095	167	12,426	12,426	12,426
22,516	Rates - Non Domestic	15,988	34,150	35,435	22,515	22,515	22,515
1,382	Council Tax Payments	1,466	1,466	1,719	1,771	1,824	1,878
20,391	Electricity	24,528	18,528	24,541	23,368	25,704	28,275
15,428	Gas	10,644	10,644	12,326	13,314	13,980	14,679
0	Contract Cleaning	0	0	3,573	1,711	1,711	1,711
1,045	Rep & Maintenance	500	350	350	500	500	500
2,868	Depot Allocation	3,276	3,276	3,160	3,223	3,325	3,435
550	Other Property Costs	808	0	88	588	588	588
61,836	Property Cost	80,467	73,509	81,359	79,416	82,573	86,007
93	Telephone - Calls	707	707	14	12	12	12
3,555	Telephone Rentals	2,969	2,969	2,775	2,789	2,789	2,789
1,316	Supplies & Services	600	450	2,005	600	600	600
104,893	Payment to Contractors	106,736	106,736	108,675	111,333	114,057	116,850
109,857	Supplies services and Admin Costs	111,012	110,862	113,469	114,734	117,458	120,251
48,538	Payment to Other Bodies	36,368	36,368	40,084	36,368	36,368	36,368
8,474	Payments Other Accounts of Authority	8,534	8,534	8,534	8,705	8,879	9,056
57,012	Payments to other Bodies	44,902	44,902	48,618	45,073	45,247	45,424
337,517	Gross Expenditure	343,886	332,542	299,021	343,184	352,655	362,622
(1,300)	Income From Other Agencies	(4,440)	(4,440)	(1,253)	(1,300)	(1,300)	(1,300)
(17,448)	Rents	(17,886)	(17,886)	(17,797)	(18,244)	(18,609)	(18,981)
(57,470)	Fees & Charges	(63,644)	(63,644)	(115,000)	(145,000)	(149,600)	(155,584)
(76,218)	Income	(85,970)	(85,970)	(134,050)	(164,543)	(169,508)	(175,865)
(76,218)	Gross Income	(85,970)	(85,970)	(134,050)	(164,543)	(169,508)	(175,865)
261,299	Net Expenditure	257,916	246,572	164,971	178,640	183,146	186,758

Roads and Neighbourhood Services Burial Grounds

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/21	2020/21	2020/21	2021/22	2022/23	2023/24
£		£	£	£	£	£	£
1,992	Water Rates	4,849	3,849	3,251	3,251	3,251	3,251
7,752	Rates - Non Domestic	7,594	7,594	7,752	7,752	7,752	7,752
6,565	Electricity	9,539	8,039	9,867	8,910	9,801	10,781
16,309	Property Cost	21,982	19,482	20,870	19,913	20,804	21,784
393,207	Other Accounts of the Authority	408,748	408,748	408,748	425,099	442,103	459,787
393,207	Payments to other Bodies	408,748	408,748	408,748	425,099	442,103	459,787
409,516	Gross Expenditure	430,730	428,230	429,618	445,012	462,906	481,571
(3,760)	Rents Houses and Garages	(3,579)	(3,579)	(3,831)	(3,908)	(3,986)	(4,066)
(143,548)	Burial Ground Lairs	(186,434)	(157,434)	(163,107)	(155,262)	(161,472)	(167,931)
(366,532)	Interments	(385,174)	(410,174)	(420,893)	(396,441)	(412,299)	(428,791)
(15,537)	Sales Burial Grounds/ Crematoria	(20,241)	(14,241)	(13,852)	(16,805)	(17,477)	(18,176)
(529,377)	Income	(595,428)	(585,428)	(601,683)	(572,415)	(595,234)	(618,964)
(529,377)	Gross Income	(595,428)	(585,428)	(601,683)	(572,415)	(595,234)	(618,964)
(119,861)	Net Expenditure	(164,698)	(157,198)	(172,066)	(127,404)	(132,327)	(137,393)

Roads and Neighbourhood Services Crematorium

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/22	INDICATIVE ESTIMATE 2022/23	INDICATIVE ESTIMATE 2023/24
£		£	£	£	£	£	£
93,544	Others Basic Pay	95,009	100,009	100,090	97,276	99,221	101,206
57,002	Overtime	45,654	45,654	53,530	57,768	57,768	57,768
15,748	Others National Insurance Employer	16,926	15,426	14,384	15,892	16,210	16,534
19,202	Others Superannuation Employers	20,963	19,963	19,178	19,455	19,844	20,241
185,496	Employee Cost	178,552	181,052	187,181	190,391	193,043	195,749
3,404	Metered Water	3,318	3,318	3,756	3,756	3,756	3,756
56,066	Rates - Non Domestic	53,130	50,712	56,026	56,066	56,066	56,066
0	Council Tax Payments	0	1,567	1,567	1,567	1,614	1,662
13,640	Electricity	12,864	10,864	13,252	15,806	17,386	19,125
36,359	Gas	35,176	33,176	25,996	26,620	27,951	29,348
601	Cleaning	935	935	1,410	935	935	935
1,954	Refuse Collection	2,032	2,032	2,032	2,113	2,198	2,286
52,848	Rep & Maintenance	51,874	51,874	51,874	53,171	54,500	55,863
164,872	Property Cost	159,329	154,478	155,913	160,034	164,406	169,041
2,346	Telephones	2,898	2,898	2,551	2,470	2,470	2,470
1,270	Tools & Equipment (Repairs & Maint)	1,000	1,000	1,000	1,000	1,000	1,000
3,024	Emissions Testing	3,024	3,024	3,024	3,024	3,024	3,024
48	Clothing, Uniforms etc	761	761	761	761	761	761
10,068	Resaleable Goods	6,823	6,823	9,632	6,823	6,823	6,823
2,239	Supplies & Services	1,164	1,164	1,164	1,164	1,164	1,164
433	Bank and Security Charges	384	384	253	433	433	433
19,428	Supplies services and Admin Cos	16,054	16,054	18,385	15,675	15,675	15,675
30,300	Payment to Other Bodies	30,792	30,792	59,197	30,300	30,300	30,300
30,300	Payments to other Bodies	30,792	30,792	59,197	30,300	30,300	30,300
400,096	Gross Expenditure	384,727	382,376	420,676	396,400	403,424	410,765
(2,858)	Other Fees	(5,743)	(5,743)	(2,614)	(3,088)	(3,211)	(3,340)
(5,504)	Abatements	(5,751)	(5,751)	(5,504)	(5,504)	(5,504)	(5,504)
(1,269,728)	Cremations	(1,334,141)	(1,372,141)	(1,395,342)	(1,373,338)	(1,428,271)	(1,485,402)
(1,278,090)	Income	(1,345,635)	(1,383,635)	(1,403,460)	(1,381,930)	(1,436,987)	(1,494,246)
(1,278,090)	Gross Income	(1,345,635)	(1,383,635)	(1,403,460)	(1,381,930)	(1,436,987)	(1,494,246)
(877,994)	Net Expenditure	(960,908)	(1,001,259)	(982,784)	(985,530)	(1,033,562)	(1,083,481)

Roads and Neighbourhood Services
Waste

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2019/20	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2020/2021	2020/2021	2020/21	2021/22	2022/23	2023/24
		£	£	£	£	£	£
2,011,124	Others Basic Pay	2,054,975	2,070,582	2,037,646	2,004,206	2,060,199	2,106,530
15,354	Holiday Pay for additional pay	17,126	17,126	7,524	17,126	17,126	17,126
180,874	Overtime	103,703	103,703	80,278	91,703	91,703	91,703
4,027	Others Training Costs	3,399	3,399	3,399	3,399	3,399	3,399
197,331	Others National Insurance Employers	207,942	199,815	189,486	208,188	213,667	218,200
371,669	Others Superannuation Employers	376,930	382,876	393,260	415,015	425,928	434,959
2,780,379	Employee Cost	2,764,075	2,777,501	2,711,595	2,739,636	2,812,022	2,871,917
1,583	Water Rates	3,552	2,668	2,829	2,515	2,515	2,515
12,593	Rates - Non Domestic	12,874	12,874	12,594	12,874	12,874	12,874
7,500	Rents	7,800	7,800	7,800	7,800	7,800	7,800
4,393	Electricity	7,062	5,062	4,177	4,595	5,054	5,560
1,121	Cleaning Materials	1,300	1,300	1,243	850	850	850
10,235	Other Property Costs	17,218	13,218	14,075	13,377	13,377	13,377
70,207	Dso Allocation - Depot	74,786	74,786	77,336	78,885	81,378	84,067
107,632	Property Cost	124,592	117,708	120,053	120,896	123,848	127,043
99,883	Hire Of Vehicles	114,996	100,622	92,639	118,446	121,999	125,659
519,421	Internal Fleet Maintenance Charge	470,797	470,797	472,970	496,213	511,100	526,433
5,926	Gas Oil Internal	4,332	4,332	6,308	5,926	5,926	5,926
22,303	Tyres	21,247	17,247	31,248	22,042	22,042	22,042
318,691	Diesel Internal	304,068	266,650	254,991	318,691	318,691	318,691
61,463	Repair/Maint Veh & Plant	67,208	66,708	44,904	66,708	66,708	66,708
0	Employee Related Travel	1,942	1,956	832	1,750	1,750	1,750
1,027,687	Transport Cost	984,590	928,312	903,891	1,029,776	1,048,216	1,067,209
1,595	Printing	617	617	617	617	617	617
1,271	Telephone Rentals	985	985	1,062	1,031	1,031	1,031
7,409	Machine Rentals And Leasing	6,898	6,898	7,520	7,409	7,409	7,409
185	Tools & Equipment (Repairs & Maintena	2,100	2,100	2,100	2,100	2,100	2,100
14,679	Purchase of Tools & Equipment	2,900	2,900	2,900	2,900	2,900	2,900
122,234	Bin Replacement	55,000	69,500	69,500	69,500	69,500	69,500
4,378,067	Waste Removal	4,368,950	4,408,950	4,797,649	4,487,714	4,450,038	4,561,209
0	Recycling Initiatives	20,000	0	14,789	20,000	20,000	20,000
18,456	Clothing, Uniforms etc	32,195	23,695	23,695	23,695	23,695	23,695
22,411	Supplies & Services/Skip Hire	16,599	32,606	33,995	31,623	31,621	31,621
562	Stock Issue General Materials	3,972	3,972	472	3,972	3,972	3,972
478	Other Admin Costs	280	0	250	280	280	280
144,580	Payment to Contractors	350,600	172,677	119,665	189,230	189,230	189,230
4,711,927	Supplies services and Admin Costs	4,861,096	4,724,900	5,074,214	4,840,071	4,802,393	4,913,564
22,296	Payment to Other Bodies	21,696	21,696	21,696	21,696	21,696	21,696
0	Recycling charter	138,000	0	0	0	0	0
22,296	Payments to other Bodies	159,696	21,696	21,696	21,696	21,696	21,696
8,649,921	Gross Expenditure	8,894,049	8,570,117	8,831,448	8,752,075	8,808,176	9,001,429
(179,451)	Sales General	(192,782)	(164,310)	(141,554)	(206,619)	(214,884)	(223,479)
0	Income Other Local Authorities	0	(40,892)	(40,892)	(42,596)	(43,448)	(44,317)
(458,533)	Commercial Refuse Collection	(509,621)	(261,851)	(262,281)	(473,913)	(483,392)	(493,060)
(199,962)	Other Accounts of the Authority	(218,591)	(125,195)	(118,607)	(213,155)	(221,681)	(230,549)
(320,565)	Int Rech - Other Rechargeables	(336,962)	(430,358)	(419,738)	(350,440)	(364,458)	(379,036)
(1,158,511)	Income	(1,257,956)	(1,022,606)	(983,071)	(1,286,724)	(1,327,863)	(1,370,440)
(1,158,511)	Gross Income	(1,257,956)	(1,022,606)	(983,071)	(1,286,724)	(1,327,863)	(1,370,440)
7,491,410	Net Expenditure	7,636,093	7,547,511	7,848,377	7,465,352	7,480,313	7,630,988

Roads and Neighbourhood Services Depots

OUTTURN N 2019/2020 DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/22	INDICATIVE ESTIMATE 2022/23	INDICATIVE ESTIMATE 2023/24
£	£	£	£	£	£	£
25,008 Metered Water	27,000	27,000	27,000	27,000	27,000	27,000
129,249 Rates - Non Domestic	154,983	154,983	151,591	151,483	154,983	154,983
25,400 Rents	25,400	25,400	25,400	25,400	25,400	25,400
750 Repairs & Maintenance	1,500	1,500	1,950	1,500	1,500	1,500
95,820 Electricity	114,714	109,714	102,410	110,300	121,330	133,463
28,881 Gas	23,208	23,208	28,010	29,574	31,053	32,605
136,511 Security & Patrols Contracts	137,633	137,633	143,005	146,480	150,142	153,896
943 Other Property Costs	2,266	2,266	10,548	2,266	2,266	2,266
442,562 Property Cost	486,704	481,704	489,914	494,003	513,674	531,113
178 Stationery	250	250	250	250	250	250
1,521 Telephone - Calls	5,501	4,501	1,973	1,973	1,973	1,973
8,793 Telephone Rentals	6,242	6,242	9,747	9,808	9,808	9,808
278 Machine Rentals And Leasing	603	603	603	603	603	603
0 Purchase of Tools & Equipment	400	400	400	400	400	400
1,966 Supplies & Services	1,037	1,037	1,037	1,037	1,037	1,037
12,736 Supplies services and Admin (	14,033	13,033	14,010	14,070	14,070	14,070
455,298 Gross Expenditure	500,737	494,737	503,924	508,074	527,744	545,184
(455,298) Other Accounts of the Authority	(500,737)	(494,737)	(503,924)	(508,074)	(527,744)	(545,184)
(455,298) Income	(500,737)	(494,737)	(503,924)	(508,074)	(527,744)	(545,184)
(455,298) Gross Income	(500,737)	(494,737)	(503,924)	(508,074)	(527,744)	(545,184)
0 Net Expenditure	0	0	0	0	0	0

Roads and Neighbourhood Services
Ground Maintenance & SC Trading Account

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/21	PROBABLE 2020/21	DRAFT ESTIMATE 2021/22	INDICATIVE ESTIMATE 2022/23	INDICATIVE ESTIMATE 2023/24
£		£	£	£	£	£	£
6,185,951	Employee Cost	5,786,894	5,853,462	5,845,290	6,347,041	6,512,006	6,680,816
298,022	Property Cost	337,559	330,899	339,619	327,103	333,750	340,908
710,814	Transport Cost	657,951	628,120	671,107	700,135	703,579	707,126
739,635	Supplies services and Admin Costs	776,023	659,016	600,653	743,526	743,526	743,526
0	Payments to other Bodies	9,800	9,800	9,800	0	0	0
385,490	Support Services	370,361	370,361	370,361	385,490	385,490	385,490
152,837	Capital Financing Charges	163,467	163,467	163,467	152,837	152,837	152,837
8,472,749	Gross Expenditure	8,102,056	8,015,126	8,000,298	8,656,131	8,831,188	9,010,704
(10,895,755)	Income	(10,726,727)	(10,773,370)	(10,760,877)	(11,116,354)	(11,183,951)	(11,254,245)
(10,895,755)	Gross Income	(10,726,727)	(10,773,370)	(10,760,877)	(11,116,354)	(11,183,951)	(11,254,245)
21,787	Capital Financing Charges	18,546	18,546	18,546	21,787	21,787	21,787
(2,401,219)	Net Expenditure	(2,606,125)	(2,739,698)	(2,742,034)	(2,438,435)	(2,330,977)	(2,221,754)

Housing and Employability

	PAGE	ORIGINAL ESTIMATE 2020/2021 £	REVISED ESTIMATE 2020/2021 £	PROBABLE 2020/2021 £	DRAFT ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £
Homeless Persons	72	180,478	376,540	357,765	280,067	299,860	403,875
Private Sector Housing	73	43,979	41,979	41,900	39,198	32,358	33,314
Anti Social Behaviour	74	517,490	492,985	531,866	510,467	543,795	557,395
Communities	75	885,400	876,344	854,341	867,513	867,952	886,861
Working4U	76	2,827,638	2,728,088	2,754,133	2,806,261	2,857,538	2,908,584
Total for Housing & Employability		4,454,985	4,515,936	4,540,006	4,503,506	4,601,503	4,790,030

Housing and Employability Homeless

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2019/20	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		2020/2021	2020/21	2020/21	2021/2022	2022/23	2023/24
£		£	£	£	£	£	£
1,308,232	Others Basic Pay	1,463,929	1,529,304	1,556,802	1,576,953	1,623,898	1,661,837
63,482	Others - Other Pay	63,275	63,275	67,680	64,540	65,831	67,148
336	Others - Other Allowances	366	366	0	366	366	366
3,931	Holiday Pay for Add Pay	4,648	4,648	4,517	4,648	4,648	4,648
6,591	Overtime	7,000	7,000	7,000	7,000	7,000	7,000
19,619	Others Training Costs	5,000	5,000	5,000	5,000	5,000	5,000
134,548	Others National Insurance Employe	162,361	171,678	155,979	157,601	162,293	166,085
267,589	Others Superannuation Employers	261,050	276,815	308,314	312,579	321,884	329,404
0	Others Staff Costs	300	300	167	300	300	300
1,804,328	Employee Cost	1,967,929	2,058,386	2,105,459	2,128,987	2,191,220	2,241,788
40	Metered Water	2,415	2,415	40	40	40	40
3,765	Water Rates	3,101	3,101	5,916	3,765	3,765	3,765
38,196	Rates - Non Domestic	52,400	37,790	45,342	38,342	38,342	38,342
939,886	Rents	978,566	958,566	958,566	977,737	997,292	1,017,238
28,726	Council Tax Payments	41,706	31,706	24,219	32,269	33,237	34,234
44,637	Electricity	49,864	45,864	45,864	54,450	59,895	65,885
31,770	Gas	33,116	31,116	31,116	33,863	35,556	37,334
442,766	Homeless Units furnishings, cleanir	461,722	666,299	663,761	447,722	447,722	447,722
0	Other property costs	0	1,722	0	0	0	0
1,529,786	Property Cost	1,622,890	1,778,579	1,774,824	1,588,188	1,615,849	1,644,560
3,113	Hires Furniture Removals	6,250	6,250	6,250	6,250	6,250	6,250
748	Other Travel Costs	1,460	1,460	1,460	1,460	1,460	1,460
12,145	Employee Related Travel	14,000	13,000	15,218	13,000	13,000	13,000
16,006	Transport Cost	21,710	20,710	22,928	20,710	20,710	20,710
188	Printing	259	193	188	259	259	259
420	Stationery	422	317	322	422	422	422
0	Postages	187	139	139	187	187	187
3,869	Telephone	1,908	1,908	6,306	3,869	3,869	3,869
2,033	Equip/Computer Purch & Repair	1,000	1,000	1,000	1,000	1,000	1,000
1,287	Clothing, Uniforms etc	500	500	500	500	500	500
7,058	Membership fees	4,010	4,010	7,159	7,159	7,159	7,159
36,801	Domestic white goods	49,000	53,969	53,969	49,000	49,000	49,000
17,835	Supplies & Services	10,879	10,879	11,003	10,879	10,879	10,879
69,491	Supplies services and Admin Co:	68,165	72,915	80,586	73,275	73,275	73,275
783,345	Payment to Other Bodies	787,000	787,000	787,000	787,000	787,000	787,000
783,345	Payments to other Bodies	787,000	787,000	787,000	787,000	787,000	787,000
4,202,956	Gross Expenditure	4,467,694	4,717,590	4,770,797	4,598,161	4,688,055	4,767,332
(2,948,020)	Rent Other	(2,973,096)	(2,997,872)	(3,177,431)	(3,161,020)	(3,206,020)	(3,161,020)
0	Govt Grant	(265,000)	(227,000)	(227,000)	0	0	0
(397,903)	Supported Accommodation	(362,815)	(344,815)	(286,689)	(362,815)	(362,815)	(362,815)
(12,598)	Fuel Token / Utility recharge	(13,148)	(13,148)	(13,148)	(13,148)	(13,148)	(13,148)
(508,840)	Int Rech - Staff Costs	(673,157)	(758,215)	(708,763)	(781,111)	(806,212)	(826,474)
(3,867,361)	Income	(4,287,216)	(4,341,050)	(4,413,032)	(4,318,094)	(4,388,195)	(4,363,457)
(3,867,361)	Gross Income	(4,287,216)	(4,341,050)	(4,413,032)	(4,318,094)	(4,388,195)	(4,363,457)
335,595	Net Expenditure	180,478	376,540	357,765	280,067	299,860	403,875

Housing and Employability Private Sector Housing

OUTTURN 2019/20	DESCRIPTION	ORIGINAL ESTIMATE 2020/21	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
33,035	Others Basic Pay	33,604	0	0	0	0	0
3,346	Others National Insurance Employe	3,367	0	0	0	0	0
6,376	Others Superannuation Employers	6,486	0	0	0	0	0
42,757	Employee Cost	43,457	0	0	0	0	0
228	Employee Related Travel	313	313	0	0	0	0
228	Transport Cost	313	313	0	0	0	0
15	Mobile Phones	16	16	0	0	0	0
213	Other Supplies /Services	500	500	0	0	0	0
228	Supplies services and Admin Co:	516	516	0	0	0	0
22,298	Other Accounts of the Authority	24,710	41,150	41,900	39,198	32,358	33,314
22,298	Payments to other Bodies	24,710	41,150	41,900	39,198	32,358	33,314
65,511	Gross Expenditure	68,996	41,979	41,900	39,198	32,358	33,314
(22,540)	Fees & Charges	(25,017)	0	0	0	0	0
(22,540)	Income	(25,017)	0	0	0	0	0
(22,540)	Gross Income	(25,017)	0	0	0	0	0
42,971	Net Expenditure	43,979	41,979	41,900	39,198	32,358	33,314

Housing and Employability Anti Social Behaviour

OUTTURN 2019/20	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
231,227	Others Basic Pay	231,181	231,181	267,030	253,437	263,629	272,435
3,000	Overtime	7,500	7,500	3,314	7,500	7,500	7,500
0	Others Training Costs	356	356	356	356	356	356
21,916	Others National Insurance Employer	22,710	22,410	26,945	25,565	26,593	27,482
41,688	Others Superannuation Employers	46,291	45,591	51,442	49,066	51,039	52,744
297,831	Employee Cost	308,038	307,038	349,088	335,924	349,117	360,516
5,776	Employee Related Travel	5,752	4,315	1,250	5,752	5,752	5,752
5,776	Transport Cost	5,752	4,315	1,250	5,752	5,752	5,752
141	Stationery	500	374	187	500	500	500
0	Postages	1,553	41	41	53	53	53
0	Publicity & Promotions	4,943	4,943	4,943	4,943	4,943	4,943
668	Telephone	1,579	579	864	864	864	864
433	Office/Computer Supplies	3,500	888	250	500	500	500
21,030	Supplies & Services	38,027	21,209	21,646	6,259	24,259	24,259
22,272	Supplies services and Admin Cos	50,102	28,034	27,931	13,119	31,119	31,119
85,485	Payment to Other Bodies	0	0	0	0	0	0
19,438	Other Accounts of the Authority	154,123	154,123	154,123	156,197	158,333	160,533
104,923	Payments to other Bodies	154,123	154,123	154,123	156,197	158,333	160,533
430,802	Gross Expenditure	518,015	493,510	532,391	510,992	544,320	557,920
(751)	Fees & Charges	(525)	(525)	(525)	(525)	(525)	(525)
(751)	Income	(525)	(525)	(525)	(525)	(525)	(525)
(751)	Gross Income	(525)	(525)	(525)	(525)	(525)	(525)
430,051	Net Expenditure	517,490	492,985	531,866	510,467	543,795	557,395

Housing and Employability Communities

OUTTURN 2019/20	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/21	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
393,339	Others Basic Pay	448,290	448,290	452,932	444,988	439,468	448,085
39,153	Others National Insurance Employers	45,960	46,770	45,936	45,176	44,616	45,490
81,767	Others Superannuation Employers	84,511	86,001	86,821	84,776	83,725	85,366
514,259	Employee Cost	578,761	581,061	585,689	574,940	567,808	578,941
1,925	Electricity	2,695	2,695	1,925	2,118	2,329	2,562
298,155	CCTV Maintenance	285,260	285,260	285,260	272,392	279,701	287,194
300,080	Property Costs	287,955	287,955	287,185	274,509	282,031	289,756
1,618	Employee Related Travel	1,318	1,318	2,853	1,318	1,318	1,318
1,612	Internal fleet maintenance	1,477	1,477	1,630	1,612	1,660	1,710
929	Diesel internal	1,058	1,058	1,058	1,058	1,058	1,058
4,159	Transport Cost	3,853	3,853	5,541	3,988	4,036	4,086
1,094	Phones	1,197	1,197	1,914	1,197	1,197	1,197
2,045	Supplies & Services	2,218	1,618	3,356	2,218	2,218	2,218
483	Machine rental	488	488	483	488	488	488
3,622	Supplies services and Admin Cost	3,903	3,303	5,753	3,903	3,903	3,903
144,695	Payment to Other Bodies	135,389	124,632	94,632	134,632	134,632	134,632
144,695	Payments to other Bodies	135,389	124,632	94,632	134,632	134,632	134,632
966,815	Gross Expenditure	1,009,861	1,000,804	978,800	991,972	992,410	1,011,318
(95,244)	Other Accounts of the Authority	(94,959)	(94,959)	(94,959)	(94,959)	(94,959)	(94,959)
(29,500)	Miscellaneous/ Earmarked income	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)	(29,500)
(124,746)	Income	(124,461)	(124,460)	(124,459)	(124,459)	(124,458)	(124,457)
(124,746)	Gross Income	(124,461)	(124,460)	(124,459)	(124,459)	(124,458)	(124,457)
842,069	Net Expenditure	885,400	876,344	854,341	867,513	867,952	886,861

Housing and Employability Working 4U

OUTTURN 2019/20	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2022/2023
£		£	£	£	£	£	£
1,854,370	Others Basic Pay	1,754,086	1,813,300	1,829,229	1,827,026	1,863,567	1,900,838
175,779	Others National Insurance Empl	166,952	174,333	174,693	180,451	186,673	192,783
360,522	Others Superannuation Employ	332,256	351,096	352,219	352,282	360,487	367,837
10,065	Skillseekers Allowance	14,000	10,062	10,112	10,202	10,406	10,614
2,400,736	Employee Cost	2,267,294	2,348,791	2,366,253	2,369,960	2,421,133	2,472,072
2,025	Internal Fleet Maintenance Chai	4,619	2,077	2,117	2,190	2,278	2,369
746	Driver Recharges	659	746	746	784	799	815
991	Diesel Internal	1,342	991	991	991	991	991
7,711	Other Travel Costs	7,420	2,721	3,061	7,711	7,711	7,711
14,513	Employee Related Travel	15,458	12,949	5,753	15,503	15,503	15,503
25,986	Transport Cost	29,497	19,484	12,668	27,179	27,282	27,389
27,396	Health development	59,953	44,953	25,000	58,000	58,000	58,000
999	Books	1,600	1,000	839	1,000	1,000	1,000
223	Postages	206	149	162	200	200	200
472	Telephone Rentals	305	472	849	505	505	505
2,020	Mobile Phones	2,830	956	1,839	2,020	2,020	2,020
5,815	Hospitality	492	4,000	0	492	492	492
32,593	Membership Fees & Subscriptio	9,566	22,662	23,862	22,662	22,662	22,662
1,388	Conference Fees	1,672	489	856	1,672	1,672	1,672
51	Subsistence	408	0	54	51	51	51
323	Machine Rentals And Leasing	488	242	242	242	242	242
3,478	Equip/Computer Purch & Repai	9,572	1,820	7,249	1,820	1,820	1,820
268	Clothing, Uniforms etc	100	300	0	300	300	300
46,180	Supplies & Services	15,048	44,403	44,799	50,374	50,374	50,374
5,845	Other Admin Costs	5,786	46,770	47,209	50,496	50,496	50,496
127,051	Supplies services and Admin	108,026	168,216	152,959	189,833	189,833	189,833
1,174,868	Payment to Other Bodies	1,173,391	1,225,691	1,239,229	1,264,883	1,264,883	1,264,883
54,637	Other accounts of authority	55,000	130,000	130,000	130,000	130,000	130,000
287,002	New apprentice fund	250,000	298,500	298,500	250,000	0	0
1,516,507	Payments to other Bodies	1,620,483	1,654,191	1,667,729	1,644,883	1,394,883	1,394,883
4,070,280	Gross Expenditure	4,025,300	4,190,682	4,199,609	4,231,855	4,033,132	4,084,178
(257,184)	Income From Other Agencies	(263,911)	(122,657)	(142,657)	(122,657)	(122,657)	(122,657)
0	Government grants	0	(276,203)	(276,203)	(276,203)	(276,203)	(276,203)
(277,017)	D.E. Income	(437,660)	(429,912)	(429,912)	(429,912)	(429,912)	(429,912)
(203,464)	Miscellaneous Income	(206,091)	(191,822)	(176,286)	(191,822)	(191,822)	(191,822)
(90,746)	Other Accounts of the Authority	(40,000)	(105,000)	(83,418)	(105,000)	(105,000)	(105,000)
(308,236)	Income earmarked balances	(250,000)	(337,000)	(337,000)	(300,000)	(50,000)	(50,000)
(1,136,647)	Income	(1,197,662)	(1,462,594)	(1,445,476)	(1,425,594)	(1,175,594)	(1,175,594)
(1,136,647)	Gross Income	(1,197,662)	(1,462,594)	(1,445,476)	(1,425,594)	(1,175,594)	(1,175,594)
2,933,633	Net Expenditure	2,827,638	2,728,088	2,754,133	2,806,261	2,857,538	2,908,584

Supply Distribution and Property

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2020/2021 £	REVISED ESTIMATE 2020/2021 £	PROBABLE 2020/2021 £	DRAFT ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £
Consultancy Services	78	791,927	658,975	686,985	790,872	948,016	966,076
Corporate Assets	79	(2,502,221)	(2,514,967)	(2,582,128)	(2,422,072)	(2,409,811)	(2,403,056)
Capital Investment Team	80	(234,916)	(473,752)	(142,248)	(290,665)	(294,836)	(298,379)
Private Sector Housing Grant	81	97,392	11,104	11,740	78,185	78,935	79,701
Corporate Asset Maintenance	82	(250,000)	(12,000)	13,800	(265,900)	(266,200)	(265,800)
Housing Asset Maintenance & Investme	83	51,500	48,500	2,500	52,000	53,000	54,000
Procurement	84	579,751	551,095	495,042	521,783	520,529	535,614
HMTA	85	(1,185,000)	340,000	280,000	(1,385,500)	(1,385,900)	(1,385,200)
Total		(2,651,567)	(1,391,045)	(1,234,308)	(2,921,297)	(2,756,267)	(2,717,044)

Supply Distribution and Property Consultancy Services

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2019/20	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
£		£	£	£	£	£	£
900,190	Others Basic Pay	1,018,020	918,564	906,047	999,020	828,870	844,863
492	Overtime	1,030	1,030	1,030	1,030	1,030	1,030
0	Others Training Costs	1,543	43	43	43	43	43
92,086	Others National Insurance Employ	104,856	85,131	92,403	101,900	84,545	86,278
174,452	Others Superannuation Employers	197,496	188,068	175,538	193,810	160,801	164,098
0	Others Miscellaneous Staff Costs	750	750	750	750	750	750
1,167,220	Employee Cost	1,323,695	1,193,586	1,175,812	1,296,553	1,076,038	1,097,062
10,621	Employee Related Travel	7,000	5,251	4,681	7,000	7,000	7,000
10,621	Transport Cost	7,000	5,251	4,681	7,000	7,000	7,000
873	Printing	1,100	825	825	1,100	1,100	1,100
95	Publications	500	500	500	500	500	500
510	Telephone Rentals	233	233	557	233	233	233
700	Mobile Phones	0	0	1,088	0	0	0
62	Hospitality	0	0	0	0	0	0
0	Membership Fees & Subscriptions	1,500	1,500	1,500	1,500	1,500	1,500
1,103	Small Office Equip/Computer Purc	500	0	788	500	500	500
82	Clothing, Uniforms etc	750	556	750	750	750	750
817	Supplies & Services	500	375	375	500	500	500
4,242	Supplies services and Admin Cc	5,083	3,989	6,501	5,083	5,083	5,083
43,806	Other Accounts of the Authority	42,347	42,347	42,347	43,262	44,127	45,010
43,806	Payments to other Bodies	42,347	42,347	42,347	43,262	44,127	45,010
1,225,889	Gross Expenditure	1,378,125	1,245,173	1,229,341	1,351,898	1,132,248	1,154,155
(450,103)	Other Accounts of the Authority	(586,198)	(586,198)	(542,356)	(561,026)	(184,232)	(188,079)
(450,103)	Income	(586,198)	(586,198)	(542,356)	(561,026)	(184,232)	(188,079)
(450,103)	Gross Income	(586,198)	(586,198)	(542,356)	(561,026)	(184,232)	(188,079)
775,786	Net Expenditure	791,927	658,975	686,985	790,872	948,016	966,076

Supply Distribution and Property Corporate Assets

OUTTURN 2019/20	DESCRIPTION	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
		2020/2021	2020/2021	2020/2021	2021/2022	2022/2023	2023/2024
£		£	£	£	£	£	£
907,708	Others Basic Pay	925,370	1,024,826	962,549	1,041,785	1,036,778	1,060,578
94	Overtime	326	326	443	325	325	325
91,186	Others National Insurance Employ	91,612	111,337	93,958	106,262	105,751	108,179
175,827	Others Superannuation Employers	179,523	188,951	186,060	201,064	200,098	204,692
1,174,815	Employee Cost	1,196,831	1,325,440	1,243,010	1,349,436	1,342,953	1,373,773
24,204	Water Rates	23,600	23,600	24,171	23,600	23,600	23,600
253,274	Rates - Non Domestic (WDC)	144,912	140,835	328,801	218,912	224,912	224,912
82,417	Rents	90,380	90,380	90,380	90,380	90,380	90,380
1,305	Council Tax Payments	0	0	1,085	0	0	0
118,664	Repairs & Maintenance Dept Resp	30,174	30,174	30,174	30,174	30,174	30,174
41,932	Electricity	41,419	41,419	41,419	45,150	49,665	54,632
22,480	Gas	4,561	4,561	4,561	4,784	5,023	5,274
3,474	Cleaning Materials	9,000	9,000	9,000	9,000	9,000	9,000
1,005,554	Int Recha - Central Repairs	1,088,105	925,869	538,550	1,160,869	1,160,869	1,160,869
28,944	Upkeep Of Grounds	23,000	23,000	23,000	23,000	23,000	23,000
339,039	Rep & Maintenance	154,000	134,800	61,658	154,000	154,000	154,000
4,115	Security & Patrols Contracts	0	0	11,859	0	0	0
14,304	Other Property Costs	400	400	9,383	400	400	400
1,939,706	Property Cost	1,609,551	1,424,038	1,174,041	1,760,269	1,771,023	1,776,240
7,994	Employee Related Travel	8,100	6,075	4,269	8,100	8,100	8,100
7,994	Transport Cost	8,100	6,075	4,269	8,100	8,100	8,100
1,945	Advertising	4,000	3,000	3,000	4,000	4,000	4,000
3,191	Telephones/ mobiles	1,749	1,749	3,158	1,749	1,749	1,749
7,500	Membership Fees & Subscriptions	7,500	7,500	7,500	7,500	7,500	7,500
350	Conference Fees	800	400	0	800	800	800
5,110	Supplies & Services	11,788	8,590	6,340	11,788	11,788	11,788
5,882	Legal Expenses	2,200	2,200	2,693	2,200	2,200	2,200
400	Energy Performance Certificates	500	500	500	500	500	500
6,552	Capital Schemes Maintenance	6,552	6,552	6,552	6,552	6,552	6,552
1,038	Other Admin Costs	7,000	5,251	1,818	7,000	7,000	7,000
(118,983)	Development & Modernisation	(224,000)	(224,000)	(224,000)	(224,000)	(224,000)	(224,000)
26,834	Misc.Expenditure	0	0	11,150	0	0	0
(60,181)	Supplies services and Admin Co	(181,911)	(188,258)	(181,290)	(181,911)	(181,911)	(181,911)
67,133	Payment to Other Bodies	72,285	72,285	72,285	72,285	72,285	72,285
67,133	Payments to other Bodies	72,285	72,285	72,285	72,285	72,285	72,285
3,129,467	Gross Expenditure	2,704,856	2,639,580	2,312,315	3,008,179	3,012,450	3,048,488
(26,874)	Non Specific Other Govt Grants	0	0	(7,565)	0	0	0
(12,113)	Rent Other	(5,900)	(5,900)	(3,317)	(5,900)	(5,900)	(5,900)
(4,021,124)	Rents Shops & Offices	(4,072,270)	(4,021,366)	(3,883,008)	(4,139,746)	(4,139,746)	(4,139,746)
(123,985)	Miscellaneous Income	(10,840)	(9,214)	(17,199)	(10,840)	(10,840)	(10,840)
(1,022,605)	Int Rech - Staff Costs	(1,118,067)	(1,118,067)	(983,355)	(1,273,764)	(1,265,774)	(1,295,057)
(5,206,701)	Income	(5,207,077)	(5,154,547)	(4,894,443)	(5,430,251)	(5,422,261)	(5,451,544)
(5,206,701)	Gross Income	(5,207,077)	(5,154,547)	(4,894,443)	(5,430,251)	(5,422,261)	(5,451,544)
(2,077,234)	Net Expenditure	(2,502,221)	(2,514,967)	(2,582,128)	(2,422,072)	(2,409,811)	(2,403,056)

**Supply Distribution and Property
Capital Investment Team**

OUTTURN 2019/20	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
319,523	Others Basic Pay	544,509	363,975	299,963	204,514	213,595	221,307
34,735	Others National Insurance Employers	59,896	40,037	33,215	26,830	27,838	28,694
60,564	Others Superannuation Employers	104,546	68,884	55,288	36,835	38,524	39,959
414,822	Employee Cost	708,951	472,896	388,465	268,180	279,957	289,960
1,917	Employee Related Travel	2,900	1,174	323	1,900	1,900	1,900
1,917	Transport Cost	2,900	1,174	323	1,900	1,900	1,900
156	Mobile Phones	202	202	204	202	202	202
1,763	Office/Computer Supplies	500	0	0	500	500	500
1,474	Supplies & Services	1,200	770	300	1,200	1,200	1,200
758	Other Admin Costs	500	375	375	500	500	500
4,151	Supplies services and Admin Costs	2,402	1,347	879	2,402	2,402	2,402
420,890	Gross Expenditure	714,253	475,417	389,667	272,482	284,259	294,262
(132,868)	Other Accounts of the Authority	(130,000)	(130,000)	0	0	0	0
(524,284)	Int Rech - Staff Costs	(819,169)	(819,169)	(531,915)	(563,147)	(579,095)	(592,641)
(657,152)	Income	(949,169)	(949,169)	(531,915)	(563,147)	(579,095)	(592,641)
(657,152)	Gross Income	(949,169)	(949,169)	(531,915)	(563,147)	(579,095)	(592,641)
(236,262)	Net Expenditure	(234,916)	(473,752)	(142,248)	(290,665)	(294,836)	(298,379)

**Supply Distribution and Property
Private Sector Housing Grant**

OUTTURN 2019/20	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
28,012	Others Basic Pay	28,521	28,521	29,412	29,091	29,673	30,267
2,675	Others National Insurance Employers	2,709	2,709	2,859	2,822	2,878	2,936
5,406	Others Superannuation Employers	5,505	5,505	5,677	5,615	5,727	5,841
36,093	Employee Cost	36,735	36,735	37,948	37,528	38,278	39,044
28,400	PSHG - General Repairs	94,000	63,000	63,000	86,800	86,800	86,800
202,994	PSHG - Care and Repair	161,504	108,204	108,204	149,104	149,104	149,104
0	PSHG - Lead Pipe Replacement	5,000	3,300	3,300	4,600	4,600	4,600
231,394	Property Cost	260,504	174,504	174,504	240,504	240,504	240,504
377	Employee Related Travel	700	526	175	700	700	700
377	Transport Cost	700	526	175	700	700	700
(367)	Supplies & Services	453	339	113	453	453	453
(367)	Supplies services and Admin Costs	453	339	113	453	453	453
245,867	Grants To Other Bodies	245,000	245,000	245,000	245,000	245,000	245,000
245,867	Payments to other Bodies	245,000	245,000	245,000	245,000	245,000	245,000
513,364	Gross Expenditure	543,392	457,104	457,740	524,185	524,935	525,701
(416,248)	Non Specific Other Govt Grants	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)
(3,044)	Income From Private Parties	0	0	0	0	0	0
(419,292)	Income	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)
(419,292)	Gross Income	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)
94,072	Net Expenditure	97,392	11,104	11,740	78,185	78,935	79,701

**Supply Distribution & Property
Corporate Asset Maintenance**

OUTTURN 2019/20 DESCRIPTION	ORIGINAL ESTIMATE	REVISED ESTIMATE	PROBABLE	DRAFT ESTIMATE	INDICATIVE ESTIMATE	INDICATIVE ESTIMATE
	2020/21	2020/21	2020/21	2021/22	2022/23	2023/24
£	£	£	£	£	£	£
339,307 Others Basic Pay	1,119,000	1,072,000	726,800	1,115,000	1,136,000	1,160,000
4,336 Holiday Pay for Add Pay	4,000	4,000	4,000	2,700	2,700	2,700
46,093 Overtime	40,000	40,000	29,000	30,000	30,000	30,000
2,834 Others Training Costs	1,000	1,000	1,000	1,000	1,000	1,000
33,884 Others National Insurance Employers	112,000	109,000	75,000	106,700	108,700	110,900
66,706 Others Superannuation Employers	201,000	199,000	136,000	197,400	201,100	205,300
205,407 Others Miscellaneous Staff Costs	163,000	163,000	523,000	166,000	169,000	172,000
0 Apprenticeship Levy	6,000	6,000	6,000	6,000	6,000	6,000
698,567 Employee Cost	1,646,000	1,594,000	1,500,800	1,624,800	1,654,500	1,687,900
0 Repairs & Maintenance Dept Respon:	3,000	0	0	0	0	0
54,838 Dso Allocation - Depot	47,000	47,000	47,000	48,000	49,000	50,000
54,838 Property Cost	50,000	47,000	47,000	48,000	49,000	50,000
0 Hire Of Vehicles	6,000	4,000	0	0	0	0
7,284 Internal Fleet Maintenance Charge	6,000	6,000	6,000	7,000	7,000	7,000
53,735 Leased Plant	21,000	21,000	30,000	50,000	50,000	50,000
364 Tyres	1,000	1,000	1,000	1,000	1,000	1,000
4,410 Diesel Internal	9,000	9,000	6,000	6,000	6,000	6,000
136 Repair/Maint Veh & Plant	2,000	2,000	2,000	1,000	1,000	1,000
1,843 Employee Related Travel	5,000	1,500	1,500	1,500	1,500	1,500
646 Other Transport Costs External	1,000	500	500	500	500	500
68,417 Transport Cost	51,000	45,000	47,000	67,000	67,000	67,000
0 Insurances	5,000	5,000	5,000	5,000	5,000	5,000
1,127 Machine Rentals And Leasing	1,000	1,000	1,000	1,000	1,000	1,000
1,150 Small Office Equip/Computer Purch &	0	0	1,000	1,000	1,000	1,000
17,566 Tools & Equipment (Repairs & Mainte	10,000	10,000	10,000	10,000	10,000	10,000
6,936 Skip Hire Charges	10,000	7,000	7,000	7,000	7,000	7,000
41,100 Clothing, Uniforms etc	40,000	40,000	35,000	40,000	40,000	40,000
938 Supplies & Services	1,000	1,000	1,000	1,000	1,000	1,000
217,313 Direct Purchases	180,000	180,000	171,000	230,000	230,000	230,000
200,525 Stock	180,000	180,000	171,000	230,000	230,000	230,000
2,255,620 Payments to Subcontractors	1,806,000	1,272,000	1,227,000	2,545,000	2,545,000	2,545,000
2,742,277 Supplies services and Admin Costs	2,233,000	1,696,000	1,629,000	3,070,000	3,070,000	3,070,000
3,564,099 Gross Expenditure	3,980,000	3,382,000	3,223,800	4,809,800	4,840,500	4,874,900
(4,835,266) Sales General	(4,218,000)	(3,382,000)	(3,070,000)	(5,063,700)	(5,094,700)	(5,128,700)
(12,375) Miscellaneous Income	(12,000)	(12,000)	(140,000)	(12,000)	(12,000)	(12,000)
(4,847,641) Income	(4,230,000)	(3,394,000)	(3,210,000)	(5,075,700)	(5,106,700)	(5,140,700)
(4,847,641) Gross Income	(4,230,000)	(3,394,000)	(3,210,000)	(5,075,700)	(5,106,700)	(5,140,700)
(1,283,542) Net Expenditure	(250,000)	(12,000)	13,800	(265,900)	(266,200)	(265,800)

Supply Distribution & Property Housing Asset & Investment

OUTTURN		ORIGINAL	REVISED		DRAFT	INDICATIVE	INDICATIVE
2019/20	DESCRIPTION	ESTIMATE	ESTIMATE	PROBABLE	ESTIMATE	ESTIMATE	ESTIMATE
		2020/21	2020/21	2020/21	2021/22	2022/23	2023/24
£		£	£	£	£	£	£
239,158	Others Basic Pay	368,100	368,100	273,783	375,200	382,700	390,200
25,035	Others National Insurance Employers	39,000	39,000	28,057	39,000	40,000	41,000
45,752	Others Superannuation Employers	71,000	68,000	52,820	69,000	71,000	72,000
309,945	Employee Cost	478,100	475,100	354,660	483,200	493,700	503,200
4,575	Employee Related Travel	5,000	5,000	1,000	5,000	5,000	5,000
4,575	Transport Cost	5,000	5,000	1,000	5,000	5,000	5,000
616	Other supplies	0	0	1,500	0	0	0
616	Supplies services and Admin Costs	0	0	1,500	0	0	0
315,136	Gross Expenditure	483,100	480,100	357,160	488,200	498,700	508,200
0	Miscellaneous Income	(56,700)	(56,700)	0	(55,000)	(56,000)	(57,000)
(314,536)	Int Rech - Staff Costs	(374,900)	(374,900)	(354,660)	(381,200)	(389,700)	(397,200)
(314,536)	Income	(431,600)	(431,600)	(354,660)	(436,200)	(445,700)	(454,200)
(314,536)	Gross Income	(431,600)	(431,600)	(354,660)	(436,200)	(445,700)	(454,200)
600	Net Expenditure	51,500	48,500	2,500	52,000	53,000	54,000

Supply Distribution and Property Procurement

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
723,792	Others Basic Pay	784,760	766,245	684,441	727,329	731,044	747,531
73,497	Others National Insurance Employers	79,217	77,349	69,483	74,189	74,572	76,254
133,095	Others Superannuation Employers	146,331	142,878	127,912	136,576	137,282	140,378
930,384	Employee Cost	1,010,308	986,472	881,836	938,094	942,898	964,163
263	Employee Related Travel	1,438	1,438	141	500	500	500
263	Transport Cost	1,438	1,438	141	500	500	500
64	Mobile Phones	244	244	69	244	244	244
2	Hospitality	100	0	0	100	100	100
0	Conference Fees	200	0	0	200	200	200
1,680	Computer Software	1,680	1,680	1,685	1,680	1,680	1,680
742	Purchase of Computer Equipment	4,260	0	0	260	260	260
30	Small Office Equip/Computer Purch & f	100	0	7	100	100	100
22	Office/Computer Supplies	100	0	36	100	100	100
0	Supplies & Services	60	0	0	60	60	60
2,540	Supplies services and Admin Costs	6,744	1,924	1,797	2,744	2,744	2,744
69,175	Payment To Other Local Authorities	69,482	69,482	71,251	73,389	73,389	73,389
69,175	Payments to other Bodies	69,482	69,482	71,251	73,389	73,389	73,389
1,002,362	Gross Expenditure	1,087,972	1,059,316	955,025	1,014,727	1,019,531	1,040,796
(52,497)	Miscellaneous Income	(80,000)	(80,000)	(53,000)	(80,000)	(80,000)	(80,000)
(393,722)	Other Accounts of the Authority	(428,221)	(428,221)	(406,983)	(412,944)	(419,002)	(425,182)
(446,219)	Income	(508,221)	(508,221)	(459,983)	(492,944)	(499,002)	(505,182)
(446,219)	Gross Income	(508,221)	(508,221)	(459,983)	(492,944)	(499,002)	(505,182)
556,143	Net Expenditure	579,751	551,095	495,042	521,783	520,529	535,614

**Supply Distribution & Property
Housing Maintenance Trading Account**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021 £	REVISED ESTIMATE 2020/2021 £	PROBABLE 2020/2021 £	DRAFT ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £
13,039,614	Employee Cost	12,392,800	12,180,000	11,429,000	11,698,500	11,987,100	12,320,800
80,541	Property Cost	85,000	85,000	77,000	81,000	83,000	84,000
1,121,625	Transport Cost	1,095,000	1,032,000	1,002,000	1,110,000	1,128,000	1,147,000
12,570,875	Supplies services and Admin Costs	13,920,000	10,867,000	10,064,000	9,766,000	9,764,000	9,979,000
73,976	Payments to other Bodies	73,000	73,000	73,000	74,000	75,000	77,000
812,852	Support Services	855,000	860,000	855,000	872,000	889,000	907,000
27,699,483	Gross Expenditure	28,420,800	25,097,000	23,500,000	23,601,500	23,926,100	24,514,800
(27,669,157)	Income	(29,610,800)	(24,757,000)	(23,220,000)	(24,987,000)	(25,312,000)	(25,900,000)
(27,669,157)	Gross Income	(29,610,800)	(24,757,000)	(23,220,000)	(24,987,000)	(25,312,000)	(25,900,000)
(16,816)	Capital Financing Costs	5,000	0	0	0	0	0
13,510	Net Expenditure	(1,185,000)	340,000	280,000	(1,385,500)	(1,385,900)	(1,385,200)

Miscellaneous Services

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2020/2021 £	REVISED ESTIMATE 2020/2021 £	PROBABLE 2020/2021 £	DRAFT ESTIMATE 2021/2022 £	INDICATIVE ESTIMATE 2022/2023 £	INDICATIVE ESTIMATE 2023/2024 £
Sundry Services	87	2,665,484	3,608,590	3,582,562	3,314,093	3,485,959	3,392,498
Members Allowances	88	605,414	599,288	585,077	612,297	623,911	635,936
European Employability	89	510,000	510,000	510,000	510,000	510,000	510,000
CE, Directors, Strategic Leads	90	1,367,525	1,279,886	1,341,222	1,171,619	1,194,426	1,217,692
Miscellaneous Services		5,148,423	5,997,764	6,018,861	5,608,009	5,814,296	5,756,126

**Miscellaneous Services
Sundry Services**

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
1,069	Others Basic Pay	2,000	2,000	2,000	2,000	2,000	2,000
3,026,620	Others Pension Costs	3,140,000	3,140,000	3,140,000	3,180,000	3,250,000	3,300,000
52,788	Others - Death in Service	75,890	75,890	75,890	75,890	75,890	75,890
698,176	Apprenticeship Levy	512,519	512,854	523,171	532,754	543,409	554,278
0	Overtime Efficiencies	(143,000)	(143,000)	(107,250)	0	0	0
3,778,654	Employee Cost	3,587,409	3,587,744	3,633,811	3,790,644	3,871,299	3,932,168
980,807	Insurance	675,015	675,015	750,000	750,000	750,000	750,000
24,168	Hospitality/ Provost's Hospitality	39,000	15,000	14,000	39,000	39,000	39,000
1,081	Community Council Support	2,000	2,000	200	2,000	2,000	2,000
96,215	Property costs	0	0	145,469	0	0	0
4,002	Election	0	0	0	0	100,000	0
273,779	Misc.Expenditure	456,992	446,761	21,212	54,075	653,000	1,303,000
270,000	Audit Fees	264,670	264,670	270,000	276,750	283,500	289,170
63,833	Contribution To COSLA	64,000	64,000	64,472	64,472	64,472	64,472
1,713,884	Supplies services & Admin	1,501,677	1,467,446	1,265,353	1,186,297	1,891,972	2,447,642
11,001	Grants To Vol Orgs	12,000	12,000	12,000	12,000	12,000	12,000
152,380	Grants General	150,000	150,000	150,000	150,000	150,000	150,000
104,824	Elderly Grant Payment	120,000	120,000	120,000	110,000	110,000	110,000
47,670	Shopmobility	46,505	46,505	46,505	47,670	47,670	47,670
23,993	Disclosure Scotland	15,000	15,000	5,000	15,000	15,000	15,000
0	Alternatives	50,000	50,000	50,000	0	0	0
6,999	Ending Loneliness	10,000	10,000	8,000	10,000	10,000	0
75,000	Modern Apprentices	75,000	75,000	75,000	75,000	75,000	75,000
0	Commercialisation	(500,168)	(500,168)	(400,000)	0	0	0
0	Shared Services	(8,000)	(8,000)	0	0	0	0
421,867	Payments to other Bodies	(29,663)	(29,663)	66,505	419,670	419,670	409,670
5,914,405	Gross Expenditure	5,059,423	5,025,527	4,965,669	5,396,611	6,182,941	6,789,480
(1,107,204)	Miscellaneous Income	(2,393,939)	(1,416,937)	(1,383,107)	(2,082,518)	(2,696,982)	(3,396,982)
(1,107,204)	Income	(2,393,939)	(1,416,937)	(1,383,107)	(2,082,518)	(2,696,982)	(3,396,982)
(1,107,204)	Gross Income	(2,393,939)	(1,416,937)	(1,383,107)	(2,082,518)	(2,696,982)	(3,396,982)
4,807,201	Total Sundry Services	2,665,484	3,608,590	3,582,562	3,314,093	3,485,959	3,392,498

**Miscellaneous Services
Members Allowances etc**

OUTTURN 2019/2020 DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£	£	£	£	£	£	£
452,596 Others Basic Pay	467,907	464,273	459,875	473,523	482,993	492,653
36,550 Others National Insurance Employee	37,635	37,343	36,822	37,927	38,685	39,459
75,122 Others Superannuation Employers	77,202	76,602	75,730	78,003	79,563	81,154
564,268 Employee Cost	582,744	578,218	572,427	589,453	601,241	613,266
1,121 Internal Fleet Maintenance Charge	900	900	1,074	1,074	900	900
0 Deisel External	430	430	200	430	430	430
8,339 Employee Related Travel	8,000	8,000	4,342	8,000	8,000	8,000
9,460 Transport Cost	9,330	9,330	5,616	9,504	9,330	9,330
1,369 Books	1,600	0	0	1,600	1,600	1,600
2,136 Telephone Rentals	2,300	2,300	1,554	2,300	2,300	2,300
0 Hospitality	500	500	0	500	500	500
1,662 Membership Fees & Subscriptions	200	200	200	200	200	200
798 Conference Fees	2,000	2,000	2,000	2,000	2,000	2,000
0 Printer Rationalisation - Copy Costs	700	700	350	700	700	700
0 Office/Computer Supplies	500	500	0	500	500	500
1,235 Supplies & Services	940	940	630	940	940	940
3,251 Members Surgeries	3,000	3,000	1,500	3,000	3,000	3,000
278 Members Other Costs	1,600	1,600	800	1,600	1,600	1,600
10,729 Supplies services and Admin Cos	13,340	11,740	7,034	13,340	13,340	13,340
584,457 Gross Expenditure	605,414	599,288	585,077	612,297	623,911	635,936
584,457 Net Expenditure	605,414	599,288	585,077	612,297	623,911	635,936

**Miscellaneous Services
European Employability**

OUTTURN 2019/2020 DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£	£	£	£	£	£	£
510,000 Other Accounts of the Authority	510,000	510,000	510,000	510,000	510,000	510,000
510,000 Payments to Other Bodies	510,000	510,000	510,000	510,000	510,000	510,000
510,000 Gross Expenditure	510,000	510,000	510,000	510,000	510,000	510,000
510,000 Total European Employability	510,000	510,000	510,000	510,000	510,000	510,000

Miscellaneous Services
Chief Executive and Chief Officers

OUTTURN 2019/2020	DESCRIPTION	ORIGINAL ESTIMATE 2020/2021	REVISED ESTIMATE 2020/2021	PROBABLE ESTIMATE 2020/2021	DRAFT ESTIMATE 2021/2022	INDICATIVE ESTIMATE 2022/2023	INDICATIVE ESTIMATE 2023/2024
£		£	£	£	£	£	£
985,503	Others Basic Pay	975,268	910,538	963,204	826,626	843,056	859,814
122,043	Others National Insurance Employers	125,153	117,107	119,900	102,753	104,795	106,879
190,450	Others Superannuation Employers	188,703	176,210	185,899	159,313	162,479	165,711
57,281	Others Miscellaneous Staff Costs	53,931	53,931	53,931	58,457	59,626	60,818
1,355,277	Employee Cost	1,343,055	1,257,786	1,322,934	1,147,149	1,169,956	1,193,222
5,511	Employee Related Travel	5,500	5,500	2,752	5,500	5,500	5,500
5,511	Transport Cost	5,500	5,500	2,752	5,500	5,500	5,500
752	Mobile Phones	2,500	2,500	1,493	2,500	2,500	2,500
1,125	Hospitality	5,000	5,000	2,498	5,000	5,000	5,000
10,087	Membership Fees & Subscriptions	6,800	6,800	10,087	6,800	6,800	6,800
2,231	Conference Fees	2,370	0	21	2,370	2,370	2,370
439	Supplies & Services	2,300	2,300	1,437	2,300	2,300	2,300
14,634	Supplies services and Admin Costs	18,970	16,600	15,536	18,970	18,970	18,970
1,000	Payment To Other Local Authorities	0	0	0	0	0	0
1,000	Payments to other Bodies	0	0	0	0	0	0
1,376,422	Gross Expenditure	1,367,525	1,279,886	1,341,222	1,171,619	1,194,426	1,217,692
(202)	Miscellaneous Income	0	0	0	0	0	0
(202)	Income	0	0	0	0	0	0
(202)	Gross Income	0	0	0	0	0	0
1,376,220	Net Expenditure	1,367,525	1,279,886	1,341,222	1,171,619	1,194,426	1,217,692