WEST DUNBARTONSHIRE COUNCIL
ESTIMATES 2018/19
INDICATIVE ESTIMATES 2019/20
INDICATIVE ESTIMATES 2020/21

WEST DUNBARTONSHIRE COUNCIL

2018/2019 REVENUE ESTIMATES
INDICATIVE REVENUE ESTIMATES 2019/20 AND 2020/21
INDEX

WEST DUNBARTONSHIRE COUNCIL
GENERAL SERVICES
2018/2019 REVENUE ESTIMATES
INDICATIVE REVENUE ESTIMATES 2019/20 AND 2020/21
SUMMARY

	PAGES	ORIGINAL ESTIMATE 2017/18 £	REVISED ESTIMATE 2017/18 £	PROBABLE 2017/18 £	ESTIMATE 2018/19 £	INDICATIVE ESTIMATE 2019/20 £	INDICATIVE ESTIMATE 2020/21 £
RESOURCES	2	6,067,465	6,053,316	5,987,233	5,615,564	5,558,352	5,741,818
REGULATORY	12	2,652,077	2,688,860	2,731,289	2,628,925	2,641,065	2,572,545
PEOPLE AND TECHNOLOGY	18	5,707,996	5,837,445	5,826,133	5,698,771	5,663,451	5,706,015
COMMUNICATIONS, CULTURE, COMMUNITY	23	5,013,308	5,191,953	5,159,355	4,776,317	4,768,594	4,806,727
EDUCATION, LEARNING AND ATTAINMENT	31	88,614,879	88,049,958	88,011,845	88,436,342	89,185,931	89,754,080
ENVIRONMENT AND NEIGHBOURHOOD	51	27,180,090	27,359,995	27,349,612	25,710,824	25,517,647	25,575,033
HOUSING AND EMPLOYABILITY	72	4,115,241	4,282,698	4,278,702	4,277,694	4,313,373	4,390,414
REGENERATION	79	(1,977,536)	(2,018,710)	(2,078,789)	(2,501,371)	(2,247,296)	(2,059,192)
MISCELLANEOUS	87	5,939,042	5,967,336	6,045,050	8,884,813	9,132,312	9,505,088
ALLOCATION TO NON GAE		(5,702,440)	(5,702,439)	(5,702,439)	(5,842,439)	(5,722,439)	(5,722,439)
REQUISITIONS:							
STRATHCLYDE PARTNERSHIP FOR TRANSPORT		1,784,000	1,784,000	1,784,000	1,748,320	1,748,320	1,748,320
VALUATION JOINT BOARD		718,340	718,340	718,340	718,340	718,340	718,340
HEALTH & SOCIAL CARE PARTNERSHIP		60,665,537	60,613,537	60,613,537	63,421,600	63,282,600	63,165,651
SERVICE TOTAL		200,777,999	200,826,289	200,723,868	203,573,700	204,560,250	205,902,400
LOAN CHARGES		11,336,700	11,442,789	11,442,789	10,609,000	11,172,000	12,407,000
PROJECTED BUDGET		212,114,699	212,269,078	212,166,657	214,182,700	215,732,250	218,309,400
ADD/(LESS) USE OF FREE BALANCES		(2,200,700)	(2,200,700)	(2,200,700)	7,600	0	0
TOTAL TO BE FINANCED		209,913,999	210,068,378	209,965,957	214,190,300	215,732,250	218,309,400
FINANCING:							
SCOTTISH GOVERNMENT FUNDING		(167,675,000)	(167,829,378)	(167,829,378)	(180,742,000)	(173,438,400)	(168,743,000)
COUNCIL TAX		(42,239,000)	(42,239,000)	(42,239,000)	(33,448,300)	(34,647,450)	(35,760,000)
BALANCE TOTAL TO BE FINANCED		0	0	(102,421)	0	7,646,400	13,806,400
COUNCIL TAX BAND D EQUIVALENT		1,163	1,163	1,163	1,198	TBC	TBC

Resources

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
		£	£	£	£	£	£
Audit	3	251,048	241,384	230,452	203,035	209,813	215,992
Central Administration Support	4	1,847,178	1,870,189	1,826,586	1,696,176	1,651,042	1,693,703
Finance	5	1,418,942	1,419,295	1,476,949	1,413,847	1,405,303	1,422,105
Rent Rebates & Allowances	6	8,049	8,049	(1,951)	21,441	53,803	69,095
Revenue & Benefits	7	2,323,387	2,314,873	2,303,124	2,118,365	2,061,989	2,163,143
Finance Service Centre	8	295,906	297,205	264,167	305,474	302,382	305,730
Cost of Collection of Rates	9	39,916	17,916	17,816	17,916	17,916	17,916
Cost of Collection of Council Tax	10	(755,152)	(769,152)	(770,763)	(766,332)	(766,332)	(766,332)
Procurement	11	638,191	653,557	640,853	605,642	622,436	620,466
Total for Resources		**6,067,465**	**6,053,316**	**5,987,233**	**5,615,564**	**5,558,352**	**5,741,818**

Resources
Audit

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
354,288	Others Basic Pay	322,716	322,976	314,904	330,006	335,246	340,024
139	Others Variable OT at 1.5	150	150	0	150	150	150
35,235	Others National Insurance Employers	32,339	32,365	31,680	33,117	33,645	34,124
68,423	Others Superannuation Employers	62,276	62,326	60,776	63,684	64,694	65,616
458,085	**Employee Cost**	**417,481**	**417,817**	**407,360**	**426,957**	**433,735**	**439,914**
1,349	Employee Related Travel	983	983	1,278	983	983	983
1,349	**Transport Cost**	**983**	**983**	**1,278**	**983**	**983**	**983**
90	Books	340	340	236	236	236	236
281	Mobile Phones	259	259	280	59	59	59
1,173	Membership Fees & Subscriptions	1,500	1,500	1,329	1,500	1,500	1,500
60	Conference Fees	200	200	330	200	200	200
4,220	Supplies & Services	185	185	1,672	0	0	0
5,824	**Supplies services and Admin Costs**	**2,484**	**2,484**	**3,847**	**1,995**	**1,995**	**1,995**
2,718	Payment to Other Bodies	10,100	10,100	11,302	8,100	8,100	8,100
2,718	**Payments to other Bodies**	**10,100**	**10,100**	**11,302**	**8,100**	**8,100**	**8,100**
467,976	**Gross Expenditure**	**431,048**	**431,384**	**423,787**	**438,035**	**444,813**	**450,992**
0	Income From Other Agencies	0	0	0	(10,000)	(10,000)	(10,000)
(115,730)	Miscellaneous Income	(180,000)	(190,000)	(193,335)	(225,000)	(225,000)	(225,000)
(115,730)	**Income**	**(180,000)**	**(190,000)**	**(193,335)**	**(235,000)**	**(235,000)**	**(235,000)**
(115,730)	**Gross Income**	**(180,000)**	**(190,000)**	**(193,335)**	**(235,000)**	**(235,000)**	**(235,000)**
352,246	**Net Expenditure**	**251,048**	**241,384**	**230,452**	**203,035**	**209,813**	**215,992**

Resources
Central Administration Support (CAS)

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/2018 £	PROBABLE 2017/2018 £	ESTIMATE 2018/2019 £	INDICATIVE ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £
2,146,035	Others Basic Pay	2,175,579	2,158,781	2,187,367	1,935,965	1,905,061	1,937,296
3,409	Others - Other Pay	5,420	3,134	13,358	5,474	5,529	5,529
3,134	Holiday Pay for Add Pay	2,892	2,255	4,339	90	90	90
1,383	Others Variable OT at 1.0	0	0	2,758	0	0	0
8,966	Others Variable OT at 1.5	12,712	10,125	13,158	1,347	1,361	1,360
10,055	Others Variable OT at 2.0	11,430	8,831	15,601	0	0	0
153,405	Others National Insurance Employers	207,799	206,478	153,553	134,423	132,240	134,510
382,520	Others Superannuation Employers	390,535	387,226	400,976	356,381	350,586	356,518
2,708,907	**Employee Cost**	**2,806,367**	**2,776,830**	**2,791,110**	**2,433,680**	**2,394,867**	**2,435,303**
1,401	Employee Related Travel	3,056	3,056	2,200	3,056	3,056	3,056
1,401	**Transport Cost**	**3,056**	**3,056**	**2,200**	**3,056**	**3,056**	**3,056**
15,581	Stationery	19,021	16,021	14,542	16,021	16,021	16,021
15,581	**Supplies services and Admin Costs**	**19,021**	**16,021**	**14,542**	**16,021**	**16,021**	**16,021**
2,725,889	**Gross Expenditure**	**2,828,444**	**2,795,907**	**2,807,852**	**2,452,757**	**2,413,944**	**2,454,380**
(936,553)	Other Accounts of the Authority	(981,266)	(925,718)	(981,266)	(756,581)	(762,902)	(760,677)
(936,553)	**Income**	**(981,266)**	**(925,718)**	**(981,266)**	**(756,581)**	**(762,902)**	**(760,677)**
(936,553)	**Gross Income**	**(981,266)**	**(925,718)**	**(981,266)**	**(756,581)**	**(762,902)**	**(760,677)**
1,789,336	**Net Expenditure**	**1,847,178**	**1,870,189**	**1,826,586**	**1,696,176**	**1,651,042**	**1,693,703**

Resources
Finance

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
1,213,305	Others Basic Pay	1,186,789	1,187,767	1,225,839	1,231,750	1,226,809	1,241,715
3,836	Others Variable OT at 1.0	500	500	2,799	500	500	500
116,667	Others National Insurance Employers	116,835	117,271	117,024	117,742	117,412	118,835
235,715	Others Superannuation Employers	229,512	229,895	235,293	237,451	236,769	239,648
1,569,523	**Employee Cost**	**1,533,636**	**1,535,433**	**1,580,955**	**1,587,443**	**1,581,490**	**1,600,698**
1,430	Employee Related Travel	2,198	2,198	1,000	998	998	998
1,430	**Transport Cost**	**2,198**	**2,198**	**1,000**	**998**	**998**	**998**
6,674	Publications	3,625	3,625	5,058	1,500	1,500	1,500
22	Postages	572	572	50	100	100	100
126	Telephone - Calls	1,130	1,130	126	1,130	1,130	1,130
575	Mobile Phones	329	329	329	69	69	69
960	Membership Fees & Subscriptions	300	300	300	4,980	4,980	4,980
0	Tools & Equipment (Repairs & Maintenance)	460	460	460	460	460	460
1,083	Printer Rationalisation - Lease	1,640	196	0	0	0	0
1,884	Printer Rationalisation - Copy Costs	2,760	2,760	2,956	2,056	1,860	1,860
1,154	Supplies & Services	600	600	757	600	600	600
2,966	Bank and Security Charges	767	767	1,000	1,000	1,000	1,000
15,444	**Supplies services and Admin Costs**	**12,183**	**10,739**	**11,036**	**11,895**	**11,699**	**11,699**
2,054	Payment to Other Bodies	2,000	2,000	2,000	2,000	2,000	2,000
2,054	**Payments to other Bodies**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
1,588,451	**Gross Expenditure**	**1,550,017**	**1,550,370**	**1,594,991**	**1,602,336**	**1,596,187**	**1,615,395**
(21,932)	Commission	(22,988)	(22,988)	(22,988)	0	0	0
(32,874)	Miscellaneous Income	(46,220)	(46,220)	(32,850)	(32,850)	(32,850)	(32,850)
(68,508)	Int Rech - Staff Costs	(61,867)	(61,867)	(62,204)	(155,639)	(158,034)	(160,440)
(123,314)	**Income**	**(131,075)**	**(131,075)**	**(118,042)**	**(188,489)**	**(190,884)**	**(193,290)**
(123,314)	**Gross Income**	**(131,075)**	**(131,075)**	**(118,042)**	**(188,489)**	**(190,884)**	**(193,290)**
1,465,137	**Net Expenditure**	**1,418,942**	**1,419,295**	**1,476,949**	**1,413,847**	**1,405,303**	**1,422,105**

Resources
Rent Rebates & Allowances

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
1,939,348	Discretionary Housing Payments	1,617,003	1,617,003	1,617,003	1,865,158	1,865,158	1,865,158
22,741,297	Rent Allowances- Computer	19,623,641	19,623,641	19,623,641	19,623,641	19,623,641	19,623,641
21,673,714	Rent Rebates	26,997,326	26,997,326	26,997,326	27,567,646	28,946,027	29,597,313
(885,538)	Housing Benefit - Overpayment Recovery	(1,086,600)	(1,086,600)	(1,096,600)	(1,086,600)	(1,086,600)	(1,086,600)
45,468,821	**Payments to Clients**	**47,151,370**	**47,151,370**	**47,141,370**	**47,969,845**	**49,348,226**	**49,999,512**
45,468,821	**Gross Expenditure**	**47,151,370**	**47,151,370**	**47,141,370**	**47,969,845**	**49,348,226**	**49,999,512**
(43,407,213)	Benefit Subsidy	(45,526,318)	(45,526,318)	(45,526,318)	(46,083,246)	(47,429,265)	(48,065,259)
(406,910)	DWP Income	(406,788)	(406,788)	(406,788)	0	0	0
(1,532,560)	DHP Income via RSG	(1,210,215)	(1,210,215)	(1,210,215)	(1,865,158)	(1,865,158)	(1,865,158)
(45,346,683)	**Income**	**(47,143,321)**	**(47,143,321)**	**(47,143,321)**	**(47,948,404)**	**(49,294,423)**	**(49,930,417)**
(45,346,683)	**Gross Income**	**(47,143,321)**	**(47,143,321)**	**(47,143,321)**	**(47,948,404)**	**(49,294,423)**	**(49,930,417)**
122,138	**Net Expenditure**	**8,049**	**8,049**	**(1,951)**	**21,441**	**53,803**	**69,095**

Resources
Revenue & Benefits

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
1,693,166	Others Basic Pay	1,705,993	1,700,569	1,689,130	1,529,705	1,406,918	1,408,288
2,945	Holiday Pay for Add Pay	1,730	1,730	4,619	1,730	1,730	1,730
28,080	Overtime	10,864	10,864	32,000	10,864	10,864	10,864
124,736	Others National Insurance Employers	123,698	123,199	125,011	111,237	102,241	102,339
310,594	Others Superannuation Employers	312,547	311,401	308,179	279,076	256,165	256,413
2,159,521	**Employee Cost**	**2,154,832**	**2,147,763**	**2,158,939**	**1,932,612**	**1,777,918**	**1,779,634**
6,312	Employee Related Travel	6,455	6,455	5,688	7,455	6,955	6,455
6,312	**Transport Cost**	**6,455**	**6,455**	**5,688**	**7,455**	**6,955**	**6,455**
9,882	Printing	5,500	4,055	2,055	2,638	4,055	4,055
29,799	Postages	16,400	16,400	16,400	16,400	13,900	13,900
1,862	Mobile Phones	1,356	1,356	1,356	21	21	21
5,990	Central Telephones	6,080	6,080	8,236	6,080	6,080	6,080
1,724	Membership Fees & Subscriptions	1,580	1,580	1,580	1,580	1,580	1,580
896	Conference Fees	1,580	1,580	1,580	1,580	1,580	1,580
56,754	Purchase of Computer Equipment	0	0	692	0	0	0
380	Machine Rentals And Leasing	380	380	380	380	380	380
1,622	Small Office Equip/Computer Purch & Repair	2,500	2,500	2,536	2,500	2,500	2,500
1,805	Printer Rationalisation - Lease	0	0	0	0	0	0
3,072	Printer Rationalisation - Copy Costs	0	0	2,000	986	891	891
17,458	Supplies & Services	317	317	281	317	317	317
131,244	**Supplies services and Admin Costs**	**35,693**	**34,248**	**37,096**	**32,482**	**31,304**	**31,304**
869,744	Scottish Welfare Grant Payment	815,428	815,428	815,428	797,732	797,732	797,732
77,078	Payment to Other Bodies	40,426	40,426	40,426	40,426	40,426	40,426
946,822	**Payments to other Bodies**	**855,854**	**855,854**	**855,854**	**838,158**	**838,158**	**838,158**
3,243,899	**Gross Expenditure**	**3,052,834**	**3,044,320**	**3,057,577**	**2,810,707**	**2,654,335**	**2,655,551**
(798,026)	Admin Subsidy	(727,118)	(727,118)	(730,790)	(690,790)	(590,790)	(490,790)
(12,420)	Projects	0	0	(11,800)	0	0	0
(1,688)	Arrestment Handling Fee Payroll	(2,329)	(2,329)	(1,534)	(1,552)	(1,556)	(1,618)
(141,982)	Miscellaneous Income	0	0	(10,329)	0	0	0
(954,116)	**Income**	**(729,447)**	**(729,447)**	**(754,453)**	**(692,342)**	**(592,346)**	**(492,408)**
(954,116)	**Gross Income**	**(729,447)**	**(729,447)**	**(754,453)**	**(692,342)**	**(592,346)**	**(492,408)**
2,289,783	**Net Expenditure**	**2,323,387**	**2,314,873**	**2,303,124**	**2,118,365**	**2,061,989**	**2,163,143**

Resources
Finance Service Centre

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
239,637	Others Basic Pay	193,581	194,611	165,904	194,949	192,572	195,146
0	Others - Other Allowances	364	364	0	364	364	364
19,693	Others National Insurance Employers	14,490	14,567	14,795	20,801	20,545	20,822
46,337	Others Superannuation Employers	35,821	36,013	31,446	37,618	37,159	37,656
305,667	**Employee Cost**	**244,256**	**245,555**	**212,145**	**253,732**	**250,640**	**253,988**
0	Repairs & Maintenance Dept Responsibility	360	360	0	360	360	360
0	**Property Cost**	**360**	**360**	**0**	**360**	**360**	**360**
123	Employee Related Travel	230	230	230	322	322	322
123	**Transport Cost**	**230**	**230**	**230**	**322**	**322**	**322**
43,625	Postages	38,590	38,590	38,590	38,590	38,590	38,590
78	Small Office Equip/Computer Purch & Repair	470	470	1,202	470	470	470
9,704	Legal Expenses	12,000	12,000	12,000	12,000	12,000	12,000
53,407	**Supplies services and Admin Costs**	**51,060**	**51,060**	**51,792**	**51,060**	**51,060**	**51,060**
2,100	Payment to Other Bodies	0	0	0	0	0	0
2,100	**Payments to other Bodies**	**0**	**0**	**0**	**0**	**0**	**0**
361,297	**Gross Expenditure**	**295,906**	**297,205**	**264,167**	**305,474**	**302,382**	**305,730**
361,297	**Net Expenditure**	**295,906**	**297,205**	**264,167**	**305,474**	**302,382**	**305,730**

Resources
Cost of Collection of Rates

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
5,460	Legal Expenses	9,000	9,000	9,000	9,000	9,000	9,000
5,460	**Supplies services and Admin Costs**	**9,000**	**9,000**	**9,000**	**9,000**	**9,000**	**9,000**
93,198	Discretionary Rates Relief	95,816	93,816	93,816	93,816	93,816	93,816
0	Payment to Other Bodies	100	100	0	100	100	100
93,198	**Payments to other Bodies**	**95,916**	**93,916**	**93,816**	**93,916**	**93,916**	**93,916**
98,658	**Gross Expenditure**	**104,916**	**102,916**	**102,816**	**102,916**	**102,916**	**102,916**
(99,067)	Statutory Additions	(65,000)	(85,000)	(85,000)	(85,000)	(85,000)	(85,000)
(99,067)	**Income**	**(65,000)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**
(99,067)	**Gross Income**	**(65,000)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**	**(85,000)**
(409)	**Net Expenditure**	**39,916**	**17,916**	**17,816**	**17,916**	**17,916**	**17,916**

Resources
Cost of Collection of Council Tax

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/2018 £	PROBABLE 2017/2018 £	ESTIMATE 2018/2019 £	INDICATIVE ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £
0	Printing	1,500	1,500	0	1,500	1,500	1,500
0	Publications	480	480	0	480	480	480
44,205	Postages	38,970	38,970	38,970	38,970	38,970	38,970
50,928	Legal Expenses	35,000	35,000	35,000	35,000	35,000	35,000
95,133	**Supplies services and Admin Costs**	**75,950**	**75,950**	**73,970**	**75,950**	**75,950**	**75,950**
40,797	Payment to Other Bodies	45,500	41,500	41,500	41,500	41,500	41,500
40,797	**Payments to other Bodies**	**45,500**	**41,500**	**41,500**	**41,500**	**41,500**	**41,500**
135,930	**Gross Expenditure**	**121,450**	**117,450**	**115,470**	**117,450**	**117,450**	**117,450**
(516,671)	Statutory Additions	(505,000)	(515,000)	(515,000)	(515,000)	(515,000)	(515,000)
(368,782)	Water Authority	(368,782)	(368,782)	(368,782)	(368,782)	(368,782)	(368,782)
(2,955)	Miscellaneous Income	(2,820)	(2,820)	(2,451)	0	0	0
(888,408)	**Income**	**(876,602)**	**(886,602)**	**(886,233)**	**(883,782)**	**(883,782)**	**(883,782)**
(888,408)	**Gross Income**	**(876,602)**	**(886,602)**	**(886,233)**	**(883,782)**	**(883,782)**	**(883,782)**
(752,478)	**Net Expenditure**	**(755,152)**	**(769,152)**	**(770,763)**	**(766,332)**	**(766,332)**	**(766,332)**

Resources
Procurement

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
645,269	Others Basic Pay	673,965	686,401	725,226	731,663	750,512	769,049
66,165	Others National Insurance Employers	69,963	70,963	74,892	75,937	77,892	79,817
123,079	Others Superannuation Employers	129,767	131,697	139,675	141,211	144,849	148,427
834,513	**Employee Cost**	**873,695**	**889,061**	**939,793**	**948,811**	**973,253**	**997,293**
756	Employee Related Travel	1,438	1,438	600	1,438	1,438	1,438
756	**Transport Cost**	**1,438**	**1,438**	**600**	**1,438**	**1,438**	**1,438**
323	Mobile Phones	244	244	344	244	244	244
320	Hospitality	100	100	100	100	100	100
1,820	Conference Fees	200	200	200	200	200	200
0	Purchase of Computer Equipment	0	0	1,680	19,150	19,150	19,150
1,715	Small Office Equip/Computer Purch & Repair	100	100	1,737	100	100	100
6	Office/Computer Supplies	100	100	0	100	100	100
1,277	Supplies & Services	60	60	1,637	60	60	60
5,461	**Supplies services and Admin Costs**	**804**	**804**	**5,698**	**19,954**	**19,954**	**19,954**
68,763	Payment To Other Local Authorities	71,808	71,808	71,808	71,808	71,808	71,808
68,763	**Payments to other Bodies**	**71,808**	**71,808**	**71,808**	**71,808**	**71,808**	**71,808**
909,493	**Gross Expenditure**	**947,745**	**963,111**	**1,017,899**	**1,042,011**	**1,066,453**	**1,090,493**
(280,987)	Other Accounts of the Authority	(309,554)	(309,554)	(377,046)	(436,369)	(444,017)	(470,027)
(280,987)	**Income**	**(309,554)**	**(309,554)**	**(377,046)**	**(436,369)**	**(444,017)**	**(470,027)**
(280,987)	**Gross Income**	**(309,554)**	**(309,554)**	**(377,046)**	**(436,369)**	**(444,017)**	**(470,027)**
628,506	**Net Expenditure**	**638,191**	**653,557**	**640,853**	**605,642**	**622,436**	**620,466**

Regulatory

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
		£	£	£	£	£	£
Democratic & Registration Service	13	645,360	640,596	662,176	663,182	673,937	683,772
Environmental Health	14	857,771	849,022	879,109	710,730	692,992	693,400
Licensing	15	(178,953)	(178,614)	(185,610)	(174,854)	(158,343)	(173,785)
Legal Services & Trading Standards	16	904,855	904,896	868,391	902,346	912,875	923,191
Planning	17	423,044	472,960	507,223	527,521	519,604	445,967
Total for Regulatory		**2,652,077**	**2,688,860**	**2,731,289**	**2,628,925**	**2,641,065**	**2,572,545**

Regulatory
Democratic & Registration Service

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
585,264	Others Basic Pay	594,416	590,585	598,534	600,006	608,497	616,350
6,542	Others - Other Pay	100	100	6,060	100	100	100
507	Holiday Pay for Add Pay	340	340	532	482	482	482
327	Others Variable OT at 1.0	992	992	0	992	992	992
54,602	Others National Insurance Employers	48,257	47,895	55,141	54,743	55,563	56,281
110,460	Others Superannuation Employers	112,070	111,499	112,350	112,633	114,322	115,794
2,471	Others Miscellaneous Staff Costs	519	519	0	519	519	519
760,173	**Employee Cost**	**756,694**	**751,930**	**772,617**	**769,475**	**780,475**	**790,518**
2,258	Employee Related Travel	2,000	2,000	2,000	2,000	2,000	2,000
2,258	**Transport Cost**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
563	Postages	178	178	200	178	178	178
195	Telephone Rentals	0	0	152	152	152	152
327	Mobile Phones	226	226	226	113	113	113
2,307	Hospitality	2,226	2,226	2,226	2,326	2,326	2,326
762	Printer Rationalisation - Lease	0	0	700	0	0	0
896	Printer Rationalisation - Copy Costs	686	686	407	477	432	432
1,200	Clothing, Uniforms etc	900	900	1,200	900	900	900
988	Office/Computer Supplies	500	500	250	500	500	500
6,638	Supplies & Services	1,050	1,050	712	4,802	4,802	4,802
4,809	Children'S Panel Members Exps	0	0	1,534	0	0	0
3,361	Other Admin Costs	1,100	1,100	1,155	659	659	659
455	Bank and Security Charges	0	0	496	0	0	0
22,501	**Supplies services and Admin Costs**	**6,866**	**6,866**	**9,258**	**10,107**	**10,062**	**10,062**
784,932	**Gross Expenditure**	**765,560**	**760,796**	**783,875**	**781,582**	**792,537**	**802,580**
(131,791)	Marriage Fees	(119,200)	(119,200)	(120,699)	(117,400)	(117,600)	(117,808)
(453)	Other Fees	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
(132,244)	**Income**	**(120,200)**	**(120,200)**	**(121,699)**	**(118,400)**	**(118,600)**	**(118,808)**
(132,244)	**Gross Income**	**(120,200)**	**(120,200)**	**(121,699)**	**(118,400)**	**(118,600)**	**(118,808)**
652,688	**Net Expenditure**	**645,360**	**640,596**	**662,176**	**663,182**	**673,937**	**683,772**

Regulatory
Environmental Health

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
678,935	Others Basic Pay	679,394	680,016	704,623	623,750	620,821	619,982
68,319	Others National Insurance Employers	69,202	69,265	71,208	62,960	62,662	62,577
133,769	Others Superannuation Employers	135,363	135,487	135,944	120,383	119,817	119,657
881,023	**Employee Cost**	**883,959**	**884,768**	**911,775**	**807,093**	**803,300**	**802,216**
9,448	Pest Control	9,000	9,000	9,000	9,000	9,000	9,000
9,448	**Property Cost**	**9,000**	**9,000**	**9,000**	**9,000**	**9,000**	**9,000**
3,447	Internal Fleet Maintenance Charge	3,442	3,442	3,642	2,942	2,942	2,942
3,375	Garaging Charges Internal	3,449	3,449	3,449	3,449	3,449	3,449
23	Tyres	50	50	143	50	50	50
2,755	Diesel Internal	2,700	2,700	2,700	2,500	2,500	2,500
215	Repair/Maint Veh & Plant	210	210	200	210	210	210
12,220	Employee Related Travel	8,514	8,514	8,885	8,514	8,514	8,514
22,035	**Transport Cost**	**18,365**	**18,365**	**19,019**	**17,665**	**17,665**	**17,665**
0	Publications	200	200	0	200	200	200
40	Postages	304	304	50	304	304	304
3,155	Mobile Phones	629	629	676	375	375	375
300	Membership Fees & Subscriptions	270	270	270	270	270	270
0	Conference Fees	360	360	360	360	360	360
3,192	Public Health Protection	10,059	7,059	7,059	7,059	7,059	7,059
964	Machine Rentals And Leasing	964	964	964	964	964	964
9,373	Tools & Equipment (Repairs & Maintenance)	11,909	9,909	9,909	9,909	9,909	9,909
1,346	Printer Rationalisation - Lease	0	0	0	0	0	0
2,338	Printer Rationalisation - Copy Costs	1,020	1,435	1,980	1,377	1,246	1,246
2,560	Internments	5,650	3,650	3,650	3,650	3,650	3,650
107	Clothing, Uniforms etc	350	350	350	350	350	350
5,923	Supplies & Services	7,926	5,953	5,946	4,683	4,683	4,683
2,986	Other Admin Costs	500	500	500	500	500	500
32,284	**Supplies services and Admin Costs**	**40,141**	**31,583**	**31,714**	**30,001**	**29,870**	**29,870**
2,106	Payment to Other Bodies	2,735	2,135	2,135	2,135	2,135	2,135
81,431	Public Analyst	82,500	82,100	82,100	75,560	75,560	75,560
369	Payment To Other Local Authorities	370	370	370	370	370	370
83,906	**Payments to other Bodies**	**85,605**	**84,605**	**84,605**	**78,065**	**78,065**	**78,065**
1,028,696	**Gross Expenditure**	**1,037,070**	**1,028,321**	**1,056,113**	**941,824**	**937,900**	**936,816**
(2,274)	Licensing - Animals	(1,879)	(1,879)	(1,879)	(4,607)	(4,397)	(4,397)
(1,330)	Licensing - Leisure & Public Entertainment	(3,472)	(3,472)	(3,536)	(5,177)	(4,299)	(5,560)
(4,753)	HMO Licenses	(7,558)	(7,558)	(7,558)	(8,502)	(7,758)	(7,758)
(3,797)	Civic Government Premises	(2,278)	(2,278)	(2,278)	(3,948)	(3,158)	(5,527)
(34,943)	Fees & Charges	(20,114)	(20,114)	(23,782)	(46,102)	(66,946)	(68,624)
(21,563)	Pest Control	(28,369)	(28,369)	(23,000)	(30,684)	(31,911)	(32,747)
(48,356)	Private Landlord Registration	(31,960)	(31,960)	(31,960)	(28,116)	(33,737)	(31,957)
(56,879)	Other Accounts of the Authority	(61,979)	(61,979)	(60,000)	(80,717)	(83,506)	(86,846)
(21,242)	Int Rech - Staff Costs	(21,690)	(21,690)	(23,011)	(23,241)	(9,196)	0
(195,137)	**Income**	**(179,299)**	**(179,299)**	**(177,004)**	**(231,094)**	**(244,908)**	**(243,416)**
(195,137)	**Gross Income**	**(179,299)**	**(179,299)**	**(177,004)**	**(231,094)**	**(244,908)**	**(243,416)**
833,559	**Net Expenditure**	**857,771**	**849,022**	**879,109**	**710,730**	**692,992**	**693,400**

Regulatory Licensing

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/2018 £	PROBABLE 2017/2018 £	ESTIMATE 2018/2019 £	INDICATIVE ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £
147,140	Others Basic Pay	143,276	143,538	149,188	145,542	146,997	148,469
0	Others Variable OT at 1.5	807	807	0	807	807	807
14,471	Others National Insurance Employers	14,130	14,156	14,741	14,290	14,433	14,577
28,398	Others Superannuation Employers	27,652	27,703	28,843	28,091	28,370	28,654
190,009	**Employee Cost**	**185,865**	**186,204**	**192,772**	**188,730**	**190,607**	**192,507**
1,100	Employee Related Travel	1,373	1,373	1,000	1,100	1,100	1,100
1,100	**Transport Cost**	**1,373**	**1,373**	**1,000**	**1,100**	**1,100**	**1,100**
525	Publications	340	340	340	0	0	0
0	Advertising	0	0	591	0	0	0
149	Mobile Phones	59	59	59	45	45	45
0	Office/Computer Supplies	400	400	0	400	400	400
4,940	Supplies & Services	3,600	3,600	13,619	3,500	3,500	3,500
36,518	Legal Expenses	1,000	1,000	(27,867)	1,000	1,000	1,000
42,132	**Supplies services and Admin Costs**	**5,399**	**5,399**	**(13,258)**	**4,945**	**4,945**	**4,945**
2,500	Payment to Other Bodies	8,000	8,000	5,500	8,000	8,000	8,000
2,500	**Payments to other Bodies**	**8,000**	**8,000**	**5,500**	**8,000**	**8,000**	**8,000**
235,741	**Gross Expenditure**	**200,637**	**200,976**	**186,014**	**202,775**	**204,652**	**206,552**
(11,298)	CGA Street Traders & Window Cleaners	(13,262)	(13,262)	(12,448)	(13,158)	(13,788)	(10,008)
(3,673)	Licensing - Animals	(2,818)	(2,818)	(2,722)	(3,071)	(2,932)	(2,932)
(4,225)	Licensing - Leisure & Public Entertainment	(12,106)	(12,106)	(12,042)	(11,609)	(4,432)	(12,261)
(6,269)	HMO Licenses	(5,038)	(5,038)	(3,106)	(6,550)	(2,620)	(3,930)
(3,297)	Alcohol - Occasional	(2,400)	(2,400)	(3,140)	(2,400)	(2,400)	(2,400)
(34,407)	Civic Government Premises	(27,221)	(27,221)	(25,641)	(29,166)	(33,781)	(28,580)
(93,793)	Alcohol - Premises Licences	(84,660)	(84,660)	(86,262)	(84,660)	(84,660)	(84,660)
(6,882)	Alcohol - Personal Licenses	(4,000)	(4,000)	(3,695)	(3,000)	(3,000)	(3,000)
(15,540)	Gambling	(14,160)	(14,160)	(14,120)	(13,960)	(13,960)	(13,960)
(78,601)	Taxi Licences (CGSA)	(83,538)	(83,538)	(79,298)	(69,864)	(57,368)	(66,316)
(2,101)	Licensing Safety	(760)	(760)	(2,756)	(111)	(94)	(378)
(136,890)	Taxi/Private Hire Care Driver's Licences (CGSA)	(128,081)	(128,081)	(124,786)	(140,080)	(142,352)	(150,304)
(1,546)	Taxi Booking Office Licences (CGSA)	(1,546)	(1,546)	(1,608)	0	(1,608)	(1,608)
(398,522)	**Income**	**(379,590)**	**(379,590)**	**(371,624)**	**(377,629)**	**(362,995)**	**(380,337)**
(398,522)	**Gross Income**	**(379,590)**	**(379,590)**	**(371,624)**	**(377,629)**	**(362,995)**	**(380,337)**
(162,781)	**Net Expenditure**	**(178,953)**	**(178,614)**	**(185,610)**	**(174,854)**	**(158,343)**	**(173,785)**

Regulatory
Legal Services & Trading Standards

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
761,721	Others Basic Pay	774,857	775,210	778,224	776,146	785,083	794,104
80,034	Others National Insurance Employers	81,983	82,020	81,668	81,239	82,179	83,124
148,150	Others Superannuation Employers	150,885	150,954	150,158	149,797	151,523	153,263
9,088	Others Professional Subscriptions	10,000	10,000	10,000	10,000	10,000	10,000
0	Others Miscellaneous Staff Costs	40,000	40,000	6,005	40,000	40,000	0
998,993	**Employee Cost**	**1,057,725**	**1,058,184**	**1,026,055**	**1,057,182**	**1,068,785**	**1,040,491**
0	Rates - Non Domestic (WDC)	0	0	(594)	0	0	0
0	**Property Cost**	**0**	**0**	**(594)**	**0**	**0**	**0**
1,209	Internal Fleet Maintenance Charge	1,172	1,172	1,374	672	672	672
1,166	Garaging Charges Internal	1,150	1,150	771	1,050	1,050	1,050
260	Diesel Internal	1,154	1,152	1,152	952	952	952
0	Repair/Maint Veh & Plant	100	100	0	100	100	100
2,227	Employee Related Travel	2,040	2,040	2,084	2,040	2,040	2,040
68	Other Transport Costs External	200	202	200	202	202	202
4,930	**Transport Cost**	**5,816**	**5,816**	**5,581**	**5,016**	**5,016**	**5,016**
8,381	Publications	9,183	9,183	6,371	9,523	9,523	9,523
476	Mobile Phones	718	718	627	446	446	446
158	Hospitality	200	200	100	200	200	200
241	Machine Rentals And Leasing	241	241	241	241	241	241
1,669	Small Office Equip/Computer Purch & Repair	1,000	1,000	810	1,000	1,000	1,000
328	Tools & Equipment (Repairs & Maintenance)	370	370	370	370	370	370
963	Printer Rationalisation - Lease	700	0	0	0	0	0
1,724	Printer Rationalisation - Copy Costs	2,500	2,782	2,237	1,556	1,407	1,407
0	Trading Standards Protection	300	300	300	300	300	300
209	Clothing, Uniforms etc	300	300	300	300	300	300
1,373	Office/Computer Supplies	1,415	1,415	1,415	1,415	1,415	1,415
1,490	Supplies & Services	1,000	1,000	1,198	1,000	1,000	1,000
1,991	Legal Expenses	600	600	800	600	600	600
2,495	Records Management	3,000	3,000	3,000	3,000	3,000	3,000
21,498	**Supplies services and Admin Costs**	**21,527**	**21,109**	**17,769**	**19,951**	**19,802**	**19,802**
1,265	Payment to Other Bodies	1,265	1,265	1,265	1,265	1,265	1,265
1,265	**Payments to other Bodies**	**1,265**	**1,265**	**1,265**	**1,265**	**1,265**	**1,265**
1,026,686	**Gross Expenditure**	**1,086,333**	**1,086,374**	**1,050,076**	**1,083,414**	**1,094,868**	**1,066,574**
0	Non Specific Other Govt Grants	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	0
(39,638)	Other Fees	(10,265)	(10,265)	(16,869)	(10,265)	(10,265)	(10,265)
(26,558)	Property Income	(30,396)	(30,396)	(23,796)	(30,396)	(30,396)	(30,396)
(2,152)	Licensing Safety	(1,141)	(1,141)	(1,344)	(167)	(140)	(568)
0	Other Accounts of the Authority	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
(93,739)	Int Rech - Staff Costs	(94,676)	(94,676)	(94,676)	(95,240)	(96,192)	(97,154)
(162,087)	**Income**	**(181,478)**	**(181,478)**	**(181,685)**	**(181,068)**	**(181,993)**	**(143,383)**
(162,087)	**Gross Income**	**(181,478)**	**(181,478)**	**(181,685)**	**(181,068)**	**(181,993)**	**(143,383)**
864,599	**Net Expenditure**	**904,855**	**904,896**	**868,391**	**902,346**	**912,875**	**923,191**

Regulatory Planning

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/2018 £	PROBABLE 2017/2018 £	ESTIMATE 2018/2019 £	INDICATIVE ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £
642,318	Others Basic Pay	680,560	703,521	698,978	732,870	747,008	716,587
301	Others - Other Pay	455	455	0	455	455	455
64,470	Others National Insurance Employers	65,857	68,084	70,691	74,109	75,555	72,478
128,271	Others Superannuation Employers	130,819	135,250	134,666	141,176	143,929	138,069
10,230	Others Agency Staff	0	0	18,420	0	0	0
845,590	**Employee Cost**	**877,691**	**907,310**	**922,755**	**948,610**	**966,947**	**927,589**
5,585	Employee Related Travel	6,500	6,500	6,113	6,500	6,500	6,500
5,585	**Transport Cost**	**6,500**	**6,500**	**6,113**	**6,500**	**6,500**	**6,500**
5,471	Advertising	6,000	6,000	6,000	6,000	6,000	6,000
744	Mobile Phones	710	710	710	454	454	454
453	Conference Fees	1,400	1,400	1,400	1,400	1,400	1,400
984	Small Office Equip/Computer Purch & Repair	1,500	1,500	1,575	1,500	1,500	1,500
963	Printer Rationalisation - Lease	1,000	0	0	0	0	0
1,902	Printer Rationalisation - Copy Costs	2,000	2,037	2,117	1,417	1,281	1,281
450	Clothing, Uniforms etc	450	450	450	450	450	450
0	Design Panel	0	46,260	46,260	23,397	21,279	0
2,039	Legal Expenses	0	0	600	0	0	0
13,006	**Supplies services and Admin Costs**	**13,060**	**58,357**	**59,112**	**34,618**	**32,364**	**11,085**
43,186	Payment to Other Bodies	120,870	35,870	35,870	72,870	48,870	35,870
68	Antonine Wall Costs	0	10,000	10,000	10,000	10,000	10,000
66,713	Structural Plan Core Team	72,438	72,438	72,438	72,438	72,438	72,438
7,699	Planning Archaelogical Serv.	12,000	12,000	12,000	12,000	12,000	12,000
117,666	**Payments to other Bodies**	**205,308**	**130,308**	**130,308**	**167,308**	**143,308**	**130,308**
981,847	**Gross Expenditure**	**1,102,559**	**1,102,475**	**1,118,288**	**1,157,036**	**1,149,119**	**1,075,482**
(233,109)	Building Warrant Fees	(311,000)	(261,000)	(255,600)	(261,000)	(261,000)	(261,000)
(246,647)	Planning Application Fees	(266,650)	(266,650)	(265,400)	(266,650)	(266,650)	(266,650)
(10,012)	Letters Of Comfort	(20,000)	(20,000)	(10,000)	(20,000)	(20,000)	(20,000)
(19,019)	Income From Private Parties	(20,600)	(20,600)	(18,800)	(20,600)	(20,600)	(20,600)
(60,579)	Int Rech - Staff Costs	(61,265)	(61,265)	(61,265)	(61,265)	(61,265)	(61,265)
(569,366)	**Income**	**(679,515)**	**(629,515)**	**(611,065)**	**(629,515)**	**(629,515)**	**(629,515)**
(569,366)	**Gross Income**	**(679,515)**	**(629,515)**	**(611,065)**	**(629,515)**	**(629,515)**	**(629,515)**
412,481	**Net Expenditure**	**423,044**	**472,960**	**507,223**	**527,521**	**519,604**	**445,967**

People & Technology

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
		£	£	£	£	£	£
Transactional Services	19	673,937	682,635	691,322	649,843	616,576	626,154
Strategic HR and Risk	20	1,222,209	1,221,853	1,222,822	1,202,116	1,182,128	1,193,160
Information Services	21	3,382,791	3,468,536	3,472,473	3,485,193	3,506,664	3,529,195
Change Support	22	429,059	464,421	439,516	361,619	358,083	357,506
Total for People & Technology		5,707,996	5,837,445	5,826,133	5,698,771	5,663,451	5,706,015

People & Technology
Transactional Services

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
534,752	Others Basic Pay	520,405	527,021	532,537	517,046	491,873	500,827
105	Holiday Pay for Add Pay	150	150	92	150	150	150
1,498	Overtime	0	0	823	0	0	0
46,933	Others National Insurance Employers	45,691	46,428	47,110	45,270	42,008	42,860
101,230	Others Superannuation Employers	98,621	99,966	101,287	100,239	95,407	95,179
684,518	**Employee Cost**	**664,867**	**673,565**	**681,849**	**662,705**	**629,438**	**639,016**
506	Employee Related Travel	320	320	529	320	320	320
506	**Transport Cost**	**320**	**320**	**529**	**320**	**320**	**320**
276	Printing	280	280	280	280	280	280
5,825	Postages	8,130	8,130	8,130	8,130	8,130	8,130
124	Telephone Rentals	340	340	0	340	340	340
2,233	Office/Computer Supplies	0	0	784	0	0	0
8,458	**Supplies services and Admin Costs**	**8,750**	**8,750**	**9,194**	**8,750**	**8,750**	**8,750**
693,482	**Gross Expenditure**	**673,937**	**682,635**	**691,572**	**671,775**	**638,508**	**648,086**
(475)	Mortgage Reference Admin Fees	0	0	(250)	0	0	0
0	Commission	0	0	0	(21,932)	(21,932)	(21,932)
(475)	**Income**	**0**	**0**	**(250)**	**(21,932)**	**(21,932)**	**(21,932)**
(475)	**Gross Income**	**0**	**0**	**(250)**	**(21,932)**	**(21,932)**	**(21,932)**
693,007	**Net Expenditure**	**673,937**	**682,635**	**691,322**	**649,843**	**616,576**	**626,154**

People & Technology
Strategic HR and Risk

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
764,846	Others Basic Pay	708,401	708,602	710,972	719,025	703,366	712,024
79,006	Others National Insurance Employers	74,100	74,153	72,434	71,851	70,277	71,133
139,571	Others Superannuation Employers	127,131	127,221	127,478	127,180	124,425	125,943
983,423	**Employee Cost**	**909,632**	**909,976**	**910,884**	**918,056**	**898,068**	**909,100**
53	Water Rates	14	14	52	0	0	0
2,420	Rates - Non Domestic (WDC)	2,410	2,410	2,420	0	0	0
8,760	Rents	8,760	8,760	8,760	0	0	0
3,941	Electricity	3,675	3,675	3,200	0	0	0
144	Gas	1,430	1,430	150	0	0	0
77	Pest Control	0	0	0	0	0	0
15,395	**Property Cost**	**16,289**	**16,289**	**14,582**	**0**	**0**	**0**
3,698	Employee Related Travel	4,531	3,438	3,438	3,438	3,438	3,438
3,698	**Transport Cost**	**4,531**	**3,438**	**3,438**	**3,438**	**3,438**	**3,438**
9,280	Publications	2,900	2,900	2,900	1,818	1,818	1,818
478	Telephone - Calls	650	650	650	650	650	650
1,579	Mobile Phones	1,065	1,065	1,355	100	100	100
309	Hospitality	220	220	220	220	220	220
321	Membership Fees & Subscriptions	190	190	705	190	190	190
6	Subsistence	80	80	80	80	80	80
495	Clothing, Uniforms etc	900	900	900	900	900	900
1,315	Office/Computer Supplies	0	0	0	0	0	0
196	Supplies & Services	300	300	400	300	300	300
13,979	**Supplies services and Admin Costs**	**6,305**	**6,305**	**7,210**	**4,258**	**4,258**	**4,258**
161,723	Occupational Health	171,831	171,831	171,831	162,350	162,350	162,350
17,483	Employee Councilling Service	18,000	18,000	18,860	18,000	18,000	18,000
40,539	Payment to Other Bodies	40,449	40,449	40,500	40,449	40,449	40,449
35,382	Payment To Other Local Authorities	55,172	55,565	55,565	55,565	55,565	55,565
255,127	**Payments to other Bodies**	**285,452**	**285,845**	**286,756**	**276,364**	**276,364**	**276,364**
1,271,622	**Gross Expenditure**	**1,222,209**	**1,221,853**	**1,222,870**	**1,202,116**	**1,182,128**	**1,193,160**
0	Miscellaneous Income	0	0	(48)	0	0	0
0	**Income**	**0**	**0**	**(48)**	**0**	**0**	**0**
0	**Gross Income**	**0**	**0**	**(48)**	**0**	**0**	**0**
1,271,622	**Net Expenditure**	**1,222,209**	**1,221,853**	**1,222,822**	**1,202,116**	**1,182,128**	**1,193,160**

People & Technology
Information Services

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
1,211,574	Others Basic Pay	1,390,077	1,427,106	1,454,666	1,451,459	1,471,125	1,489,080
731	Others - Other Allowances	730	730	732	768	768	768
681	Holiday Pay for Add Pay	200	200	596	400	400	400
6,378	Overtime	1,998	1,998	2,000	1,900	1,900	1,900
114,947	Others National Insurance Employers	135,233	138,220	142,750	141,925	143,877	145,610
216,854	Others Superannuation Employers	249,261	256,365	273,915	272,331	276,075	279,400
438	Others Miscellaneous Staff Costs	500	500	0	500	500	500
1,551,603	**Employee Cost**	**1,777,999**	**1,825,119**	**1,874,659**	**1,869,283**	**1,894,645**	**1,917,658**
672	Internal Fleet Maintenance Charge	660	660	723	660	660	660
(5)	Garaging Charges Internal	1,150	150	0	150	150	150
210	Diesel Internal	500	500	500	500	500	500
4,051	Employee Related Travel	4,000	4,000	3,328	4,000	4,000	4,000
4,928	**Transport Cost**	**6,310**	**5,310**	**4,551**	**5,310**	**5,310**	**5,310**
11,193	Printing	12,072	12,072	12,072	12,072	12,072	12,072
373,275	Communication Maint/ISDN Rental	273,416	275,306	340,301	337,306	337,306	337,306
4,850	Mobile Phones	3,675	3,675	3,675	0	0	0
1,229,557	Computer Software	1,257,878	1,375,878	1,375,878	1,416,489	1,416,347	1,416,347
31,706	Machine Rentals And Leasing	36,241	36,241	36,241	36,241	36,241	36,241
(1,008)	Small Office Equip/Computer Purch & Repair	500	500	696	500	500	500
12,187	Printer Rationalisation - Lease	0	95,510	93,077	78,386	75,386	75,386
7,182	Printer Rationalisation - Copy Costs	0	5,876	8,309	6,756	6,484	6,484
156	Clothing, Uniforms etc	200	200	200	200	200	200
855	Office/Computer Supplies	3,420	3,420	3,420	2,910	2,910	2,910
1,669,953	**Supplies services and Admin Costs**	**1,587,402**	**1,808,678**	**1,873,869**	**1,890,860**	**1,887,446**	**1,887,446**
12,584	Payment to Other Bodies	11,080	11,080	11,080	11,080	11,080	11,080
3,239,068	**Gross Expenditure**	**3,382,791**	**3,650,187**	**3,764,159**	**3,776,533**	**3,798,481**	**3,821,494**
(17,269)	Miscellaneous Income	0	(3,651)	(3,686)	(3,651)	(3,651)	(3,651)
0	Other Accounts of the Authority	0	(178,000)	(240,000)	(240,000)	(240,000)	(240,000)
0	Int Rech - Staff Costs	0	0	(48,000)	(47,689)	(48,166)	(48,648)
(17,269)	**Income**	**0**	**(181,651)**	**(291,686)**	**(291,340)**	**(291,817)**	**(292,299)**
(17,269)	**Gross Income**	**0**	**(181,651)**	**(291,686)**	**(291,340)**	**(291,817)**	**(292,299)**
3,221,799	**Net Expenditure**	**3,382,791**	**3,468,536**	**3,472,473**	**3,485,193**	**3,506,664**	**3,529,195**

People & Technology
Change Support

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/2018 £	PROBABLE 2017/2018 £	ESTIMATE 2018/2019 £	INDICATIVE ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £
279,340	Others Basic Pay	326,184	326,496	306,794	211,772	213,774	217,191
78,710	Others Training Costs Not Paid Through salaries	80,038	114,996	114,996	90,496	80,496	75,496
28,076	Others National Insurance Employers	33,251	33,283	30,974	21,306	21,507	21,852
53,811	Others Superannuation Employers	62,255	62,315	59,308	40,942	41,329	41,990
439,937	**Employee Cost**	**501,728**	**537,090**	**512,072**	**364,516**	**357,106**	**356,529**
724	Employee Related Travel	620	620	500	620	620	620
724	**Transport Cost**	**620**	**620**	**500**	**620**	**620**	**620**
280	Mobile Phones	207	207	100	0	0	0
472	Hospitality	410	410	750	357	357	357
752	**Supplies services and Admin Costs**	**617**	**617**	**850**	**357**	**357**	**357**
441,413	**Gross Expenditure**	**502,965**	**538,327**	**513,422**	**365,493**	**358,083**	**357,506**
(440)	Int Rech - Staff Costs	(73,906)	(73,906)	(73,906)	(3,874)	0	0
(440)	**Income**	**(73,906)**	**(73,906)**	**(73,906)**	**(3,874)**	**0**	**0**
(440)	**Gross Income**	**(73,906)**	**(73,906)**	**(73,906)**	**(3,874)**	**0**	**0**
440,973	**Net Expenditure**	**429,059**	**464,421**	**439,516**	**361,619**	**358,083**	**357,506**

Communications, Culture & Communities

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
		£	£	£	£	£	£
Performance & Strategy	**24**	**412,751**	**337,431**	**333,027**	**303,768**	**306,975**	**311,280**
Communications and Marketing	**25**	**296,183**	**296,343**	**295,725**	**344,718**	**343,016**	**343,344**
Customer Service	**26**	**1,250,655**	**1,254,881**	**1,187,504**	**1,228,893**	**1,249,326**	**1,268,494**
Libraries	**27**	**1,909,646**	**2,150,249**	**2,034,141**	**1,828,281**	**1,798,860**	**1,810,286**
Cultural Projects	**28**	**772,657**	**775,732**	**875,647**	**680,895**	**694,613**	**703,900**
Museums	**29**	**121,887**	**122,788**	**132,669**	**93,420**	**87,022**	**87,775**
Clydebank Town Hall	**30**	**249,529**	**254,529**	**300,642**	**296,342**	**288,782**	**281,648**
Total for Communications, Culture & Communities		**5,013,308**	**5,191,953**	**5,159,355**	**4,776,317**	**4,768,594**	**4,806,727**

Communications, Culture & Communities
Performance & Strategy

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
319,964	Others Basic Pay	307,175	249,176	239,887	212,847	216,076	219,401
33,544	Others National Insurance Employers	27,345	21,034	25,033	15,498	14,854	15,191
65,457	Others Superannuation Employers	55,821	44,811	46,187	48,998	49,620	50,263
418,965	**Employee Cost**	**390,341**	**315,021**	**311,107**	**277,343**	**280,550**	**284,855**
612	Employee Related Travel	1,090	1,090	600	1,090	1,090	1,090
612	**Transport Cost**	**1,090**	**1,090**	**600**	**1,090**	**1,090**	**1,090**
220	Printing	500	500	500	500	500	500
265	Mobile Phones	220	220	220	820	820	820
438	Hospitality	500	500	500	500	500	500
0	Conference Fees	1,000	1,000	1,000	1,000	1,000	1,000
889	Office/Computer Supplies	200	200	200	200	200	200
0	Supplies & Services	400	400	400	4,400	4,400	4,400
152	Other Admin Costs	2,500	2,500	2,500	1,915	1,915	1,915
1,964	**Supplies services and Admin Costs**	**5,320**	**5,320**	**5,320**	**9,335**	**9,335**	**9,335**
26,356	Community Engagement	16,000	16,000	16,000	16,000	16,000	16,000
26,356	**Payments to other Bodies**	**16,000**	**16,000**	**16,000**	**16,000**	**16,000**	**16,000**
447,897	**Gross Expenditure**	**412,751**	**337,431**	**333,027**	**303,768**	**306,975**	**311,280**
447,897	**Net Expenditure**	**412,751**	**337,431**	**333,027**	**303,768**	**306,975**	**311,280**

Communications, Culture & Communities
Communications and Marketing

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
183,870	Others Basic Pay	209,828	209,975	213,227	251,609	255,753	259,916
19,091	Others National Insurance Employers	21,219	21,224	22,081	25,736	26,161	26,589
30,517	Others Superannuation Employers	38,600	38,608	37,930	44,459	45,188	45,925
233,478	**Employee Cost**	**269,647**	**269,807**	**273,238**	**321,804**	**327,102**	**332,430**
248	Other Travel Costs	362	362	0	250	250	250
290	Employee Related Travel	250	250	266	250	250	250
538	**Transport Cost**	**612**	**612**	**266**	**500**	**500**	**500**
734	Newspapers	673	673	500	673	673	673
3,629	Advertising	5,877	5,877	5,877	5,877	5,877	5,877
18,400	Publicity & Promotions	6,638	6,638	5,000	6,638	6,638	6,638
1,073	Mobile Phones	586	586	846	76	76	76
11,954	Events	8,800	8,800	9,198	8,800	8,800	8,800
35,790	**Supplies services and Admin Costs**	**22,574**	**22,574**	**21,421**	**22,064**	**22,064**	**22,064**
2,975	Payment to Other Bodies	3,350	3,350	0	3,350	3,350	3,350
2,975	**Payments to other Bodies**	**3,350**	**3,350**	**0**	**3,350**	**3,350**	**3,350**
272,781	**Gross Expenditure**	**296,183**	**296,343**	**294,925**	**347,718**	**353,016**	**358,344**
(6,181)	Income From Other Agencies	0	0	800	(3,000)	(10,000)	(15,000)
(6,181)	**Income**	**0**	**0**	**800**	**(3,000)**	**(10,000)**	**(15,000)**
(6,181)	**Gross Income**	**0**	**0**	**800**	**(3,000)**	**(10,000)**	**(15,000)**
266,600	**Net Expenditure**	**296,183**	**296,343**	**295,725**	**344,718**	**343,016**	**343,344**

Communications, Culture & Communities
Customer Service

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/2018 £	PROBABLE 2017/2018 £	ESTIMATE 2018/2019 £	INDICATIVE ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £
832,111	Others Basic Pay	925,360	931,596	866,660	1,069,017	1,087,873	1,106,319
0	Others - Other Pay	0	0	0	10,000	10,000	10,000
0	Holiday Pay for Add Pay	0	0	0	2,830	2,858	2,858
0	Others Variable OT at 1.5	0	0	0	23,036	23,266	23,266
64,762	Others National Insurance Employers	72,331	73,017	71,718	83,036	84,600	86,007
150,228	Others Superannuation Employers	167,133	168,317	152,308	193,592	197,022	200,373
1,047,101	**Employee Cost**	**1,164,824**	**1,172,930**	**1,090,686**	**1,381,511**	**1,405,619**	**1,428,823**
1,620	Metered Water	2,046	2,046	1,597	2,046	2,046	2,046
16,200	Rates - Non Domestic (WDC)	16,200	16,200	15,728	16,200	16,200	16,200
33,500	Rents	35,000	35,000	35,000	35,000	35,000	35,000
2,983	Electricity	3,713	3,713	3,713	3,713	3,713	3,713
2,605	Gas	1,805	1,805	1,805	1,805	1,805	1,805
637	Window Cleaning	660	660	660	660	660	660
6,344	Other Property Costs	6,848	3,848	3,848	4,000	4,000	4,000
63,889	**Property Cost**	**66,272**	**63,272**	**62,351**	**63,424**	**63,424**	**63,424**
662	Employee Related Travel	1,666	1,666	3,788	1,666	1,666	1,666
662	**Transport Cost**	**1,666**	**1,666**	**3,788**	**1,666**	**1,666**	**1,666**
3,683	Printing	7,000	6,220	1,205	2,095	2,011	2,011
(792)	Telephone Rentals	100	0	3,900	3,900	3,900	3,900
447	Mobile Phones	293	293	610	293	293	293
22,457	Web Costs	8,500	8,500	8,500	8,500	8,500	8,500
0	Hospitality	0	0	0	0	0	0
0	Computer Software	1,100	1,100	14,116	1,100	1,100	1,100
0	Clothing, Uniforms etc	0	0	0	0	0	0
25,795	**Supplies services and Admin Costs**	**16,993**	**16,113**	**28,331**	**15,888**	**15,804**	**15,804**
2,135	Payment to Other Bodies	900	900	2,348	900	900	900
2,135	**Payments to other Bodies**	**900**	**900**	**2,348**	**900**	**900**	**900**
1,139,582	**Gross Expenditure**	**1,250,655**	**1,254,881**	**1,187,504**	**1,463,389**	**1,487,413**	**1,510,617**
0	Other Accounts of the Authority	0	0	0	(234,496)	(238,087)	(242,123)
0	**Income**	**0**	**0**	**0**	**(234,496)**	**(238,087)**	**(242,123)**
0	**Gross Income**	**0**	**0**	**0**	**(234,496)**	**(238,087)**	**(242,123)**
1,139,582	**Net Expenditure**	**1,250,655**	**1,254,881**	**1,187,504**	**1,228,893**	**1,249,326**	**1,268,494**

Communications, Culture & Communities
Libraries

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/2018 £	PROBABLE 2017/2018 £	ESTIMATE 2018/2019 £	INDICATIVE ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £
14,013	Teachers Basic Pay	14,448	14,448	14,448	14,448	14,592	14,739
536	Teachers National Insurance Employers	863	863	863	863	872	882
2,277	Teachers Superannuation Employers	2,485	2,485	2,485	2,485	2,510	2,536
1,453,429	Others Basic Pay	1,165,269	1,286,283	1,160,019	1,060,569	1,035,775	1,046,348
0	Others Variable OT Other	0	0	25,642	0	0	0
75,014	Others National Insurance Employers	85,814	101,701	83,571	90,475	83,654	83,695
248,988	Others Superannuation Employers	211,383	236,075	208,378	186,667	186,280	187,812
1,794,257	**Employee Cost**	**1,480,262**	**1,641,855**	**1,495,406**	**1,355,507**	**1,323,683**	**1,336,012**
8,867	Metered Water	9,003	9,003	9,871	8,101	9,567	9,567
2,147	Water Rates	1,656	1,656	1,568	1,656	1,656	1,656
100,440	Rates - Non Domestic (WDC)	109,718	109,718	107,054	107,749	108,499	108,499
10,850	Rents	10,830	10,830	10,830	10,830	10,830	10,830
1,307	Council Tax Payments	1,300	1,300	1,313	0	0	0
55,451	Electricity	64,000	56,500	54,000	59,127	60,127	60,127
13,901	Gas	20,719	14,719	14,000	13,431	13,431	13,431
1,749	Fixtures & Fittings	3,562	2,062	3,500	2,062	2,062	2,062
536	Cleaning Materials	1,093	1,093	750	1,093	1,093	1,093
26,574	Rep & Maintenance	17,340	25,340	60,340	55,340	55,340	55,340
5,417	Refuse Collection	4,265	4,265	0	4,326	4,580	4,580
227,239	**Property Cost**	**243,486**	**236,486**	**263,226**	**263,715**	**267,185**	**267,185**
0	Hire Of Vehicles	1,323	1,323	1,323	1,323	1,323	1,323
10,155	Internal Fleet Maintenance Charge	11,604	11,604	10,155	11,604	11,604	11,604
927	Garaging Charges Internal	1,550	1,550	1,083	0	0	0
4,953	Diesel Internal	4,800	4,800	4,800	2,759	2,759	2,915
1,425	Repair/Maint Veh & Plant	120	120	6,000	120	120	120
13,127	Employee Related Travel	16,108	10,948	11,000	6,512	6,000	6,000
30,587	**Transport Cost**	**35,505**	**30,345**	**34,361**	**22,318**	**21,806**	**21,962**
2,584	Printing	5,000	5,000	2,500	2,500	2,500	2,500
3,886	Stationery	5,000	5,000	3,308	3,000	3,000	3,000
140,210	School Stationery	101,784	126,603	126,603	92,974	92,985	92,988
3,593	Junior Library	3,000	3,000	3,000	3,000	3,000	3,000
7,841	Newspapers	4,700	5,850	5,850	5,850	5,850	5,850
1,636	Archive Materials	6,000	6,000	2,318	4,000	4,000	4,000
0	Photocopying	2,600	1,661	0	1,661	1,661	1,661
9,528	Postages	800	800	2,580	800	800	800
467	Telephone - Calls	1,838	1,838	1,053	1,760	1,922	1,922
10,951	Telephone Rentals	6,964	6,964	6,500	4,531	4,961	4,961
2,739	Mobile Phones	1,686	1,686	1,686	1,686	1,686	1,686
1,688	Hospitality	380	380	380	380	380	380
5,825	Membership Fees & Subscriptions	8,450	8,450	8,450	8,450	8,450	8,450
94	Medicals	100	100	30	100	100	100
4,318	Computer Software	0	0	21,775	0	0	0
(20)	Purchase of Computer Equipment	22,000	22,000	22,000	19,500	19,500	19,500
3,717	Machine Rentals And Leasing	6,292	6,292	1,419	2,220	2,220	2,220
184	Small Office Equip/Computer Purch & Repair	1,000	1,000	1,000	1,000	1,000	1,000
6,943	Printer Rationalisation - Lease	5,522	0	0	0	0	0
9,593	Printer Rationalisation - Copy Costs	10,107	9,839	9,839	6,747	6,392	6,392
723	Clothing, Uniforms etc	200	200	200	200	200	200
7,302	Resaleable Goods	6,800	6,800	6,800	6,800	6,800	6,800
5,609	Classroom Materials	1,854	1,854	1,854	1,854	1,854	1,854
30,345	Supplies & Services	13,845	23,845	27,576	33,845	33,845	33,845
18,858	Audio Purchases	13,426	16,713	10,000	16,713	16,713	16,713
12,672	Video Purchases	6,714	8,357	8,357	8,357	8,357	8,357
291,286	**Supplies services and Admin Costs**	**236,062**	**270,232**	**275,078**	**227,928**	**228,176**	**228,179**
2,343,369	**Gross Expenditure**	**1,995,315**	**2,178,918**	**2,068,071**	**1,869,468**	**1,840,850**	**1,853,338**
(51,591)	Income From Other Agencies	(5,500)	(5,500)	(5,364)	(5,500)	(5,500)	(5,500)
(2,344)	Sales General	(6,515)	(622)	(1,052)	(1,154)	(1,196)	(1,244)
(6,815)	Fees & Charges	(15,501)	(6,501)	(6,108)	(17,609)	(17,853)	(18,168)
(18,075)	Miscellaneous Income	(23,248)	(7,407)	(14,840)	(8,274)	(8,497)	(8,839)
(12,704)	Library Income	(34,905)	(8,639)	(6,566)	(8,650)	(8,944)	(9,301)
(91,529)	**Income**	**(85,669)**	**(28,669)**	**(33,930)**	**(41,187)**	**(41,990)**	**(43,052)**
(91,529)	**Gross Income**	**(85,669)**	**(28,669)**	**(33,930)**	**(41,187)**	**(41,990)**	**(43,052)**
2,251,840	**Net Expenditure**	**1,909,646**	**2,150,249**	**2,034,141**	**1,828,281**	**1,798,860**	**1,810,286**

Communications, Culture & Communities
Cultural Projects

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
299,567	Teachers Basic Pay	324,719	311,655	294,639	338,273	345,271	349,928
19,244	Teachers National Insurance Employers	27,783	26,383	22,630	28,234	28,826	29,220
51,768	Teachers Superannuation Employers	60,297	57,777	48,493	62,822	64,120	64,983
385,088	Others Basic Pay	397,826	397,827	513,896	285,714	288,423	291,111
26,277	Others National Insurance Employers	33,804	33,804	49,052	27,644	27,858	28,072
73,632	Others Superannuation Employers	75,442	75,443	100,147	53,882	54,360	54,831
855,576	**Employee Cost**	**919,871**	**902,889**	**1,028,857**	**796,569**	**808,858**	**818,145**
10,424	Employee Related Travel	9,535	9,535	9,426	9,535	9,535	9,535
10,424	**Transport Cost**	**9,535**	**9,535**	**9,426**	**9,535**	**9,535**	**9,535**
397	Printing	620	620	0	431	390	390
434	Telephone Rentals	571	571	271	571	571	571
0	Mobile Phones	100	100	150	100	100	100
0	Hospitality	100	100	100	100	100	100
0	Conference Fees	290	290	290	290	290	290
2,060	Classroom Materials	1,289	999	1,200	1,289	1,289	1,289
0	Events	0	0	0	41,000	41,000	41,000
18,524	Supplies & Services	15,470	15,470	10,767	14,960	14,960	14,960
5,237	Education Activity Grant	10,907	10,907	10,900	10,907	10,907	10,907
26,652	**Supplies services and Admin Costs**	**29,347**	**29,057**	**23,678**	**69,648**	**69,607**	**69,607**
36,534	Arts & Events	3,747	3,747	3,747	3,747	3,747	3,747
15,013	Library Exhibitions	0	9,700	8,500	9,700	9,700	9,700
25,013	Arts Development	3,514	16,912	16,912	16,912	16,912	16,912
32,820	Payment to Other Bodies	17,700	14,749	17,000	8,628	8,628	8,628
109,380	**Payments to other Bodies**	**24,961**	**45,108**	**46,159**	**38,987**	**38,987**	**38,987**
1,002,032	**Gross Expenditure**	**983,714**	**986,589**	**1,108,120**	**914,739**	**926,987**	**936,274**
(2,939)	Income From Other Local Authorities	(4,130)	(4,130)	(4,130)	(4,130)	(4,130)	(4,130)
(179,888)	Income From Other Agencies	(153,761)	(153,761)	(153,761)	(151,420)	(149,616)	(149,616)
(43,613)	Grants C/F Non Government	(43,730)	(43,730)	(47,000)	(43,730)	(43,730)	(43,730)
0	Sales General	(594)	(594)	(594)	(618)	(643)	(643)
(12,287)	Fees & Charges	(879)	(772)	(6,058)	(25,807)	(25,839)	(25,839)
0	Income From Private Parties	(5,979)	(5,979)	(18,725)	(6,218)	(6,467)	(6,467)
(2,361)	Miscellaneous Income	(746)	(653)	(653)	(683)	(711)	(711)
(43,361)	Events Income	(1,238)	(1,238)	(1,552)	(1,238)	(1,238)	(1,238)
(284,449)	**Income**	**(211,057)**	**(210,857)**	**(232,473)**	**(233,844)**	**(232,374)**	**(232,374)**
(284,449)	**Gross Income**	**(211,057)**	**(210,857)**	**(232,473)**	**(233,844)**	**(232,374)**	**(232,374)**
717,583	**Net Expenditure**	**772,657**	**775,732**	**875,647**	**680,895**	**694,613**	**703,900**

Communications, Culture & Communities
Museums

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
115,233	Others Basic Pay	108,405	107,760	129,261	83,887	78,784	79,726
6,305	Others National Insurance Employers	8,189	8,189	6,662	4,625	4,237	4,308
19,271	Others Superannuation Employers	18,444	18,443	18,030	16,979	16,105	16,266
140,809	**Employee Cost**	**135,038**	**134,392**	**153,953**	**105,491**	**99,126**	**100,300**
70	Fixtures & Fittings	1,630	1,630	1,630	1,630	1,630	1,630
15,800	Allocation From Municipal Buidings	16,000	16,000	16,418	17,075	17,075	17,075
15,870	**Property Cost**	**17,630**	**17,630**	**18,048**	**18,705**	**18,705**	**18,705**
2,141	Employee Related Travel	540	540	540	540	540	540
2,141	**Transport Cost**	**540**	**540**	**540**	**540**	**540**	**540**
11	Stationery	700	700	649	700	700	700
0	Postages	0	0	0	0	0	0
152	Advertising	20	20	100	20	20	20
433	Printer Rationalisation - Lease	428	0	0	0	0	0
276	Printer Rationalisation - Copy Costs	500	475	1,160	348	315	315
7,524	Supplies & Services	645	645	6,008	0	0	0
1,626	Other Admin Costs	770	770	770	770	770	770
10,022	**Supplies services and Admin Costs**	**3,063**	**2,610**	**8,687**	**1,838**	**1,805**	**1,805**
5,972	Library Exhibitions	2,550	2,550	2,550	2,550	2,550	2,550
4,130	Payment to Other Bodies	1,390	1,390	2,355	1,390	1,390	1,390
10,102	**Payments to other Bodies**	**3,940**	**3,940**	**4,905**	**3,940**	**3,940**	**3,940**
178,944	**Gross Expenditure**	**160,211**	**159,112**	**186,133**	**130,514**	**124,116**	**125,290**
(79,552)	Income From Other Agencies	(26,527)	(26,527)	(26,527)	(26,527)	(26,527)	(26,527)
0	Grants C/F Non Government	0	0	(21,506)	0	0	0
(4,056)	Sales General	(7,511)	(5,511)	(4,256)	(5,953)	(5,953)	(6,189)
(635)	Miscellaneous Income	(500)	(500)	(500)	(520)	(520)	(541)
(5,512)	Events Income	(3,786)	(3,786)	(675)	(4,094)	(4,094)	(4,258)
(89,755)	**Income**	**(38,324)**	**(36,324)**	**(53,464)**	**(37,094)**	**(37,094)**	**(37,515)**
(89,755)	**Gross Income**	**(38,324)**	**(36,324)**	**(53,464)**	**(37,094)**	**(37,094)**	**(37,515)**
89,189	**Net Expenditure**	**121,887**	**122,788**	**132,669**	**93,420**	**87,022**	**87,775**

Communications, Culture & Communities
Clydebank Town Hall

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
176,484	Others Basic Pay	178,271	178,271	175,598	181,047	184,807	187,305
10,490	Others - Other Pay	9,973	9,973	9,197	10,160	10,341	10,444
750	Others - Other Allowances	730	730	500	730	730	730
47,587	Others Variable OT at 1.5	27,027	27,027	54,013	46,450	46,450	46,450
18,858	Others National Insurance Employers	17,721	17,721	20,043	17,473	17,760	17,228
33,923	Others Superannuation Employers	35,042	35,042	39,398	34,551	35,117	34,063
288,092	**Employee Cost**	**268,764**	**268,764**	**298,749**	**290,411**	**295,205**	**296,220**
13,631	Metered Water	6,000	6,000	5,294	6,000	6,000	6,000
90,525	Rates - Non Domestic (WDC)	90,525	90,525	92,250	92,250	92,250	92,250
24,839	Electricity	25,411	25,411	27,000	25,411	25,411	25,411
18,841	Gas	26,523	26,523	17,000	17,000	17,000	17,000
728	Fixtures & Fittings	500	500	500	500	500	500
8,681	Contract Cleaning	1,500	1,500	1,581	1,500	1,500	1,500
386	Window Cleaning	386	386	386	386	386	386
8,329	Rep & Maintenance	5,000	5,000	5,867	5,000	5,000	5,000
3,810	Refuse Collection	0	0	3,400	3,400	3,400	3,400
169,770	**Property Cost**	**155,845**	**155,845**	**153,278**	**151,447**	**151,447**	**151,447**
1,375	Printing	3,000	3,000	1,266	500	500	500
1,950	Telephone Rentals	1,700	1,700	1,302	1,700	1,700	1,700
191	Tools & Equipment (Repairs & Maintenance)	500	500	500	500	500	500
33,987	Food, Provisions	20,219	20,219	31,350	20,219	20,219	20,219
0	Events	0	0	0	25,000	25,000	25,000
39,578	Supplies & Services	15,000	15,000	24,272	15,000	15,000	15,000
77,081	**Supplies services and Admin Costs**	**40,419**	**40,419**	**58,690**	**62,919**	**62,919**	**62,919**
534,943	**Gross Expenditure**	**465,028**	**465,028**	**510,717**	**504,777**	**509,571**	**510,586**
(187,943)	Town Hall Income	(198,424)	(193,424)	(193,000)	(191,360)	(203,714)	(211,863)
(16,418)	Other Accounts of the Authority	(17,075)	(17,075)	(17,075)	(17,075)	(17,075)	(17,075)
(204,361)	**Income**	**(215,499)**	**(210,499)**	**(210,075)**	**(208,435)**	**(220,789)**	**(228,938)**
(204,361)	**Gross Income**	**(215,499)**	**(210,499)**	**(210,075)**	**(208,435)**	**(220,789)**	**(228,938)**
330,582	**Net Expenditure**	**249,529**	**254,529**	**300,642**	**296,342**	**288,782**	**281,648**

Education, Learning and Attainment

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
		£	£	£	£	£	£
Schools - Primary	32	25,050,475	24,793,059	24,787,566	24,992,386	25,228,914	25,423,060
Schools - Secondary	34	23,535,310	23,660,576	23,657,802	23,578,503	23,603,043	23,576,028
Schools - Special	36	14,513,677	14,551,919	14,659,629	14,670,778	14,749,598	14,878,834
Psychological Services	38	607,613	489,206	485,545	486,606	494,482	500,555
Sports Develop./Active Schools	39	553,040	553,040	553,040	558,142	563,728	563,728
Early Learning & Childcare	40	7,710,717	7,494,688	7,308,231	7,091,561	7,240,447	7,190,346
PPP	42	14,192,349	14,253,311	14,287,521	14,708,713	14,952,155	15,199,180
Curriculum Development	43	438,765	244,828	244,828	192,494	192,494	192,514
Central Admin	44	264,852	247,466	285,840	292,776	283,155	284,174
Workforce/CPD	45	344,853	337,069	337,324	332,970	336,076	335,428
Performance and Improvement	46	332,951	391,203	390,713	458,880	463,626	469,643
Education Development	47	1,070,277	1,033,593	1,013,806	1,072,533	1,078,213	1,140,591
Raising Attainment - Primary	48	0	0	0	0	0	0
Raising Attainment - Secondary	49	0	0	0	0	0	0
Pupil Equity Funding	50	0	0	0	0	0	0
Total: Education,Learning & Attainment		88,614,879	88,049,958	88,011,845	88,436,342	89,185,931	89,754,080

Education, Learning and Attainment

Schools - Primary

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
15,324,705	Teachers Basic Pay	15,570,247	15,570,244	15,640,856	15,577,858	15,718,271	15,873,179
49,492	Teachers Other Pay	0	28,856	29,161	0	0	0
1,626,652	Teachers National Insurance Employers	1,694,825	1,694,825	1,634,632	1,680,852	1,694,364	1,711,097
2,626,614	Teachers Superannuation Employers	2,649,914	2,649,914	2,664,956	2,624,152	2,645,773	2,671,899
247,139	Cover School Funded	67,577	77,225	53,580	68,255	68,938	69,628
124,778	Cover H Q Funded	94,244	94,244	130,525	130,186	196,138	198,099
1,241,459	Others Basic Pay	1,187,166	1,168,711	1,166,806	1,272,806	1,270,032	1,245,459
7,063	Others - Other Allowances	8,060	8,130	1,758	8,060	8,060	8,141
17,310	Others Training Costs Not Paid Through salaries	24,333	24,532	24,534	25,843	25,843	26,094
64,446	Others National Insurance Employers	103,373	104,090	54,970	66,966	70,022	68,775
205,583	Others Superannuation Employers	204,783	206,486	199,223	218,128	215,910	211,573
21,535,241	**Employee Cost**	**21,604,522**	**21,627,257**	**21,601,000**	**21,673,106**	**21,913,351**	**22,083,944**
174,394	Metered Water	221,056	192,056	214,189	203,910	203,910	203,910
1,196,914	Rates - Non Domestic (WDC)	1,252,243	1,252,243	1,244,494	1,334,913	1,334,914	1,334,914
1,660	Rents	3,741	3,741	4,254	3,741	3,741	3,741
4,013	Council Tax Payments	6,679	6,679	2,901	2,468	2,468	2,468
413,599	Electricity	482,058	432,054	432,058	475,320	499,900	526,031
195,643	Gas	281,211	206,211	206,211	225,256	233,294	241,572
70,278	Heating Oil	147,303	75,304	75,304	75,304	75,304	75,304
16,078	Fixtures & Fittings	990	1,896	1,896	1,001	1,001	1,001
0	Cleaning Materials	1,122	593	593	1,096	1,096	1,096
732	Window Cleaning	8,330	6,125	6,125	8,316	8,316	8,316
117,913	Upkeep Of Grounds	118,651	118,651	118,651	131,607	136,870	142,347
35,135	Rep & Maintenance	48,532	30,376	30,376	46,361	46,361	46,361
118,677	Refuse Collection	124,961	124,961	124,961	124,961	124,961	124,961
2,005	Pest Control	3,424	2,889	2,889	3,230	3,230	3,230
41,858	Security & Patrols Contracts	0	0	13,695	0	0	0
1,628	Other Property Costs	5,424	1,538	1,538	4,614	4,614	4,614
2,390,527	**Property Cost**	**2,705,725**	**2,455,317**	**2,480,135**	**2,642,099**	**2,679,980**	**2,719,866**
19,602	Driver Recharges	15,713	16,258	16,258	15,752	15,791	15,950
17,101	Taxis	23,478	17,843	17,843	17,478	17,478	17,653
264,555	Educ Pupils Transpt	265,000	265,000	265,018	265,000	265,000	267,650
3,418	Employee Related Travel	17,651	3,579	3,579	5,521	5,521	5,521
304,676	**Transport Cost**	**321,842**	**302,680**	**302,698**	**303,751**	**303,790**	**306,774**

Education, Learning and Attainment

Schools - Primary

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
23,853	Health & Safety	77,373	21,278	21,278	27,162	27,162	27,162
4,541	Printing	22,868	20,539	20,615	22,947	22,947	22,947
1,091	Photocopying	3,587	3,587	3,587	3,587	3,587	3,587
3,322	Postages	9,731	8,017	8,017	9,566	9,566	9,566
3,620	Telephone - Calls	7,761	7,761	7,761	8,013	8,013	8,013
18,786	Telephone Rentals	20,991	20,991	20,991	20,563	20,265	20,265
1,054	Telephone Other Costs	0	0	120	0	0	0
4,465	Mobile Phones	3,460	3,460	3,460	0	0	0
1,359	Hospitality	0	158	288	0	0	0
2,311	Membership Fees & Subscriptions	0	924	1,459	0	0	0
107	Medicals	112	6	6	112	112	112
28,737	Purchase of Computer Equipment	1,980	4,262	5,026	1,980	1,980	1,980
1,802	Small Office Equip/Computer Purch & Repair	8,771	7,451	7,451	8,411	8,411	8,411
172,636	Schools - CIRF	0	0	0	0	0	0
29,604	Printer Rationalisation - Lease	25,409	0	0	0	0	0
77,864	Printer Rationalisation - Copy Costs	19,994	29,472	35,285	20,300	20,300	20,300
4,184	Skip Hire Charges	0	357	1,578	0	0	0
151,679	School Milk	125,100	125,100	125,100	125,100	125,100	125,100
246,846	Classroom Materials	151,008	166,062	157,408	151,005	151,005	151,005
13,275	Supplies & Services	1,056	1,056	1,056	1,056	1,056	1,056
67,523	Parent Counsel Administration	84,306	82,561	82,561	12,267	12,267	12,267
8,193	PE Facilities	14,462	11,176	11,170	14,528	14,528	14,528
901	Other Admin Costs	3,466	2,290	2,290	3,565	3,565	3,565
27,728	Education Activity Grant	32,263	32,765	32,765	30,710	30,710	30,710
70,869	Curriculum for Excellence	0	26,149	26,149	0	0	0
4,074	Inclusion Resources	0	2,000	2,000	0	0	0
5,585	Supported Study Material	0	0	0	0	0	0
7,426	Bank and Security Charges	15,609	15,609	15,609	15,609	15,609	15,609
983,435	**Supplies services and Admin Costs**	**629,307**	**593,031**	**593,030**	**476,481**	**476,183**	**476,183**
15,691	Payment to Other Bodies	33,910	18,640	18,640	38,911	18,910	18,910
285,100	Clothing Grants	288,000	288,000	288,000	288,000	288,000	290,880
300,791	**Payments to other Bodies**	**321,910**	**306,640**	**306,640**	**326,911**	**306,910**	**309,790**
25,514,670	**Gross Expenditure**	**25,583,306**	**25,284,925**	**25,283,503**	**25,422,347**	**25,680,214**	**25,896,557**
(456,081)	Sale of Meals	(513,053)	(478,053)	(478,053)	(402,282)	(423,621)	(445,818)
(38,304)	Income From Other Agencies	(1,342)	(5,377)	(8,901)	(9,243)	(9,243)	(9,243)
(7,628)	Income From Private Parties	(18,436)	(8,436)	(8,436)	(18,436)	(18,436)	(18,436)
(502,013)	**Income**	**(532,831)**	**(491,866)**	**(495,937)**	**(429,961)**	**(451,300)**	**(473,497)**
(502,013)	**Gross Income**	**(532,831)**	**(491,866)**	**(495,937)**	**(429,961)**	**(451,300)**	**(473,497)**
25,012,657	**Net Expenditure**	**25,050,475**	**24,793,059**	**24,787,566**	**24,992,386**	**25,228,914**	**25,423,060**

Education, Learning and Attainment
Schools - Secondary

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
15,182,041	Teachers Basic Pay	15,695,390	15,695,390	15,622,303	15,688,215	15,927,806	15,927,806
117,596	Teachers Paternity / Maternity	0	0	70,864	0	0	0
128,836	Teachers Other Pay	0	17,892	19,023	0	0	0
1,629,102	Teachers National Insurance Employers	1,695,669	1,695,669	1,655,718	1,693,544	1,726,462	1,726,462
2,595,158	Teachers Superannuation Employers	2,675,286	2,675,286	2,624,742	2,663,120	2,711,533	2,711,533
399,153	Cover School Funded	70,879	69,279	49,632	172,588	174,314	176,057
187,837	Cover H Q Funded	205,084	205,084	281,244	156,135	107,196	107,196
1,185,127	Others Basic Pay	1,068,451	1,074,468	1,128,948	1,075,438	1,089,652	1,084,507
17,151	Others Training Costs Not Paid Through salaries	4,760	4,760	5,910	4,685	4,685	4,685
96,318	Others National Insurance Employers	78,959	79,618	78,015	79,456	70,763	71,506
229,108	Others Superannuation Employers	188,862	190,428	193,214	191,714	175,925	175,966
21,767,427	**Employee Cost**	**21,683,340**	**21,707,874**	**21,729,612**	**21,724,895**	**21,988,336**	**21,985,718**
(5,378)	Metered Water	59,296	54,296	54,296	35,684	37,442	37,442
489,345	Rates - Non Domestic (WDC)	489,345	489,345	489,345	531,336	515,190	515,190
1,587	Council Tax Payments	1,587	1,587	0	1,587	1,587	1,587
27,497	Accidental/Malicious Damage	22,000	22,743	25,515	22,000	22,000	22,000
124,222	Electricity	143,878	128,878	128,878	142,114	155,835	163,626
19,053	Gas	32,188	22,188	22,188	24,480	33,578	34,585
111,518	Heating Oil	76,000	55,500	55,500	55,500	55,500	55,500
6,154	Fixtures & Fittings	14,078	1,746	1,746	7,032	7,032	7,032
29	Cleaning Materials	450	180	180	450	450	450
692	Window Cleaning	7,877	1,017	1,017	4,378	4,378	4,378
48,939	Upkeep Of Grounds	53,454	52,454	52,454	56,979	59,051	61,205
15,821	Rep & Maintenance	10,990	5,257	9,438	10,990	15,980	15,980
62,337	Refuse Collection	64,245	64,245	64,245	64,245	64,245	64,245
526	Pest Control	0	0	508	0	0	0
0	Other Property Costs	2,480	900	900	2,860	2,860	2,860
902,342	**Property Cost**	**977,868**	**900,336**	**906,210**	**959,635**	**975,128**	**986,080**
2,117	Hire Of Vehicles	0	0	966	0	0	0
44,650	Driver Recharges	30,786	30,766	29,554	30,789	30,792	30,795
205	Diesel Internal	60	60	225	60	60	60
37,211	Taxis	46,800	46,944	47,025	46,800	46,800	46,800
5,974	Employee Related Travel	10,102	4,602	4,602	4,931	4,931	4,931
435,046	Educ Pupils Transpt	487,978	487,978	487,978	527,978	527,978	527,978
525,203	**Transport Cost**	**575,726**	**570,350**	**570,350**	**610,558**	**610,561**	**610,564**

Education, Learning and Attainment
Schools - Secondary

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
21,246	Health & Safety	22,555	22,555	22,555	22,555	22,555	22,555
8,998	Printing	18,542	15,003	15,003	16,051	16,051	16,051
9,992	Postages	6,461	4,710	2,436	6,434	6,434	6,434
6,644	Telephone - Calls	6,505	6,505	6,505	6,471	6,471	6,471
7,803	Telephone Rentals	5,888	5,888	6,308	5,888	5,888	5,888
2,335	Mobile Phones	2,650	2,650	2,650	1,544	1,544	1,544
5,337	Hospitality	760	1,400	2,879	760	760	760
2,155	Membership Fees & Subscriptions	1,635	1,308	1,348	1,635	1,635	1,635
25,170	Purchase of Computer Equipment	305	9,381	9,381	305	305	305
12,078	Small Office Equip/Computer Purch & Repair	20,963	16,963	16,963	19,892	19,892	19,892
33,566	Schools - CIRF	0	0	0	0	0	0
25,799	Printer Rationalisation - Lease	23,100	0	0	0	0	0
87,268	Printer Rationalisation - Copy Costs	84,071	66,171	74,479	78,408	35,928	35,928
0	School Milk	730	730	730	730	730	730
305,883	Classroom Materials	204,368	233,401	225,313	201,416	201,416	201,416
3,741	Text Books	20,020	20,020	20,106	19,977	19,977	19,977
291	TV Licences	1,050	630	630	1,050	1,050	1,050
1,769	Work Experience Scheme Expenses	7,038	4,330	4,330	6,996	6,996	6,996
59,758	Parent Counsel Administration	2,800	57,800	57,800	2,800	2,800	2,800
4,082	PE Facilities	20,880	20,380	20,380	20,753	20,753	20,753
1,910	Other Admin Costs	1,305	1,042	1,042	1,305	1,305	1,305
15,639	Education Activity Grant	36,388	45,913	45,913	34,132	34,132	34,132
3,113	Education Mini Bus	3,980	4,980	4,980	3,980	3,980	3,980
41,163	Curriculum for Excellence	0	18,317	18,346	0	0	0
3,808	Bank and Security Charges	4,860	4,860	4,860	4,860	4,860	4,860
689,548	**Supplies services and Admin Costs**	**496,854**	**564,937**	**564,937**	**457,942**	**415,462**	**415,462**
444,137	Pupils/Students Scot Exam-Sceeb	455,780	455,780	455,780	493,380	465,380	465,380
23,249	Payment to Other Bodies	9,600	9,600	9,600	0	0	0
15,125	Invigilators Expenses	11,518	11,518	11,518	11,449	11,449	11,449
482,511	**Payments to other Bodies**	**476,898**	**476,898**	**476,898**	**504,829**	**476,829**	**476,829**
175,500	Clothing Grants	177,000	177,000	177,000	177,000	177,000	177,000
447,622	EMA Payments	684,600	684,600	684,600	602,600	602,600	602,600
623,122	**Payments to Clients**	**861,600**	**861,600**	**861,600**	**779,600**	**779,600**	**779,600**
24,990,153	**Gross Expenditure**	**25,072,286**	**25,081,995**	**25,109,607**	**25,037,459**	**25,245,915**	**25,254,252**
(151,790)	Income From Other Agencies	(7,960)	(25,511)	(13,271)	(1,876)	(7,960)	(7,960)
23,249	Grants C/F Government	0	(2,892)	(23,249)	(23,249)	0	0
19,054	Grants C/F Non Government	0	0	(19,054)	(19,054)	0	0
(404,792)	Non Specific Other Govt Grants	(555,600)	(555,600)	(555,600)	(555,600)	(555,600)	(555,600)
(1,000)	Rents Shops & Offices	0	0	(500)	(1,000)	0	0
(660,159)	Sale of Meals	(739,285)	(692,285)	(695,000)	(711,202)	(852,442)	(887,794)
(83,630)	Income From Private Parties	(174,131)	(85,131)	(85,131)	(86,975)	(166,870)	(166,870)
(19,360)	Miscellaneous Income	0	0	0	0	0	0
(60,153)	Other Accounts of the Authority	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
(1,338,581)	**Income**	**(1,536,976)**	**(1,421,419)**	**(1,451,805)**	**(1,458,956)**	**(1,642,872)**	**(1,678,224)**
(1,338,581)	**Gross Income**	**(1,536,976)**	**(1,421,419)**	**(1,451,805)**	**(1,458,956)**	**(1,642,872)**	**(1,678,224)**
23,651,572	**Net Expenditure**	**23,535,310**	**23,660,576**	**23,657,802**	**23,578,503**	**23,603,043**	**23,576,028**

Education, Learning and Attainment
Schools - Special

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
3,305,702	Teachers Basic Pay	3,479,041	3,468,794	3,379,066	3,618,707	3,663,125	3,700,292
28,626	Teachers Paternity / Maternity	0	0	9,885	0	0	0
353,153	Teachers National Insurance Employers	281,488	281,488	363,714	389,587	393,987	397,590
580,697	Teachers Superannuation Employers	664,956	664,956	588,496	631,129	638,828	645,260
28,441	Cover School Funded	24,847	24,847	24,847	17,531	33,213	33,213
0	Cover H Q Funded	5,499	5,499	5,716	5,654	5,711	5,711
4,083,884	Others Basic Pay	4,024,643	4,189,789	4,115,539	4,201,060	4,188,311	4,249,264
3,687	Others - Other Allowances	1,260	1,260	6,876	2,667	1,273	1,273
9,836	Others Training Costs Not Paid Through salarie	21,438	3,744	3,744	3,791	3,791	3,791
220,815	Others National Insurance Employers	255,025	259,523	179,485	242,624	243,989	245,811
724,269	Others Superannuation Employers	699,565	710,473	646,901	731,085	735,032	737,550
9,339,110	**Employee Cost**	**9,457,762**	**9,610,373**	**9,324,269**	**9,843,835**	**9,907,260**	**10,019,755**
9,997	Metered Water	4,322	9,322	12,017	12,017	12,017	12,017
42,869	Rents	0	0	42,486	21,243	0	0
47,927	Electricity	32,280	32,280	36,000	37,683	39,567	41,545
6,288	Gas	8,375	25,000	41,976	46,099	47,482	48,906
7,350	Heating Oil	23,857	0	0	0	0	0
5,599	Upkeep Of Grounds	5,529	5,529	5,529	5,901	5,901	6,137
3,239	Rep & Maintenance	585	585	585	585	585	585
3,311	Refuse Collection	6,894	3,894	3,894	3,894	3,894	3,894
558	Pest Control	589	589	350	589	589	589
0	Other Property Costs	0	0	0	1,190	1,190	1,190
127,138	**Property Cost**	**82,431**	**77,199**	**142,837**	**129,201**	**111,225**	**114,863**
25,433	Internal Fleet Maintenance Charge	21,786	21,786	21,786	21,786	21,786	21,786
11,634	Garaging Charges Internal	9,180	9,180	9,180	9,270	9,270	9,363
22,740	Driver Recharges	15,080	15,080	15,080	15,683	15,683	16,311
389	Deisel External	400	400	400	400	400	400
9,013	Diesel Internal	10,061	10,061	8,000	10,061	10,061	10,061
449,300	SLA Transport	444,900	444,900	444,900	462,696	462,696	481,204
3,373	Repair/Maint Veh & Plant	650	650	650	650	650	650
546,036	Taxis	494,650	494,650	494,650	500,650	500,650	500,650
10,109	Pupils Transpt Tickets Bus/Train	12,913	12,913	12,913	12,913	12,913	12,913
12,487	Employee Related Travel	24,544	14,544	14,111	14,544	14,544	14,544
1,225	Other Transport Costs External	1,430	1,430	1,430	1,430	1,430	1,430
1,091,739	**Transport Cost**	**1,035,594**	**1,025,594**	**1,023,100**	**1,050,083**	**1,050,083**	**1,069,312**

Education, Learning and Attainment
Schools - Special

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
6,350	Health & Safety	10,067	10,067	6,500	6,500	6,500	6,500
0	Photocopying	0	0	0	0	0	0
949	Postages	985	985	985	985	985	985
1,487	Telephone - Calls	841	841	2,456	841	841	841
4,201	Telephone Rentals	3,324	3,324	7,208	7,324	7,324	7,324
1,554	Mobile Phones	1,229	1,229	1,000	456	456	456
857	Hospitality	519	519	519	**519**	519	519
196	Subsistence	579	579	579	579	579	579
1,210	Machine Rentals And Leasing	1,205	1,205	1,205	1,205	1,205	1,205
23,245	Tools & Equipment (Repairs & Maintenance)	10,620	10,620	10,620	10,620	10,620	10,620
0	Printer Rationalisation - Lease	0	0	0	0	0	0
7,225	Printer Rationalisation - Copy Costs	5,073	2,776	2,776	2,776	2,776	2,776
3,042	Food, Provisions	5,000	5,000	5,000	11,240	11,240	11,240
11,063	Supplies & Services	17,775	20,625	22,330	25,715	25,715	25,715
41,817	Classroom Materials	30,470	33,472	32,236	28,069	28,069	28,069
50	Work Experience Scheme Expenses	60	60	60	60	60	60
1,289	Parent Counsel Administration	290	290	290	290	290	290
991	Other Admin Costs	360	360	0	360	360	360
0	Misc.Expenditure	210	210	0	210	210	210
6,645	Education Activity Grant	3,527	3,527	3,527	3,527	3,527	3,527
11,397	Curriculum for Excellence	0	0	327	0	0	0
29,490	Inclusion Resources	46,500	59,248	59,543	54,196	54,196	54,196
438	Bank and Security Charges	952	952	0	952	952	952
153,496	**Supplies services and Admin Costs**	**139,586**	**155,889**	**157,161**	**156,424**	**156,424**	**156,424**
11,700	Clothing Grants	12,500	12,500	12,500	12,500	12,500	12,500
11,700	**Payments to Clients**	**12,500**	**12,500**	**12,500**	**12,500**	**12,500**	**12,500**
7,554	Pupils/Students Scot Exam-Sceeb	7,656	7,656	7,652	7,656	7,656	7,656
77,722	Payment to Other Bodies	121,669	74,766	87,000	45,266	45,266	45,266
0	Other Accounts of the Authority	0	0	0	0	0	0
1,959,818	Day Care	1,590,802	1,590,802	1,953,772	1,590,802	1,590,802	1,590,802
1,344,453	Residential Care	1,574,749	1,462,287	1,465,000	1,465,000	1,465,000	1,465,000
384,033	Payment To Other Local Authorities	480,771	480,771	400,000	400,000	400,000	400,000
246,224	Payments To Health Bodies	291,605	251,605	251,605	136,243	176,243	176,243
4,019,804	**Payments to other Bodies**	**4,067,252**	**3,867,887**	**4,165,029**	**3,644,967**	**3,684,967**	**3,684,967**
14,742,987	**Gross Expenditure**	**14,795,125**	**14,749,442**	**14,824,896**	**14,837,010**	**14,922,459**	**15,057,821**
(133,262)	Income From Other Local Authorities	(175,067)	(179,045)	(140,000)	(147,251)	(153,141)	(159,267)
(15,625)	Income From Other Agencies	(87,903)	0	(2,668)	0	0	0
0	Non Specific Other Govt Grants	0	0	0	0	0	0
(18,483)	Sale of Meals	(18,478)	(18,478)	(18,714)	(18,981)	(19,720)	(19,720)
(4,506)	Int Rech - Staff Costs	0	0	(3,885)	0	0	0
(171,876)	**Income**	**(281,448)**	**(197,523)**	**(165,267)**	**(166,232)**	**(172,861)**	**(178,987)**
(171,876)	**Gross Income**	**(281,448)**	**(197,523)**	**(165,267)**	**(166,232)**	**(172,861)**	**(178,987)**
14,571,111	**Net Expenditure**	**14,513,677**	**14,551,919**	**14,659,629**	**14,670,778**	**14,749,598**	**14,878,834**

Education, Learning and Attainment
Schools - Psychological Services

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
463,053	Teachers Basic Pay	429,333	429,333	430,230	399,797	406,313	411,774
52,258	Teachers National Insurance Employers	47,460	47,460	50,413	44,324	45,024	45,608
81,034	Teachers Superannuation Employers	75,939	75,939	76,736	64,314	65,376	66,265
16,902	Others Basic Pay	40,157	13,526	16,839	0	0	0
0	Others - Other Allowances	381	381	0	381	381	381
0	Others Training Costs Not Paid Through salaries	524	524	0	524	524	524
921	Others National Insurance Employers	3,216	1,077	1,143	0	0	0
3,446	Others Superannuation Employers	6,519	1,332	3,251	0	0	0
617,614	**Employee Cost**	**603,529**	**569,572**	**578,612**	**509,340**	**517,618**	**524,552**
7,768	Employee Related Travel	7,530	7,530	5,000	7,530	7,530	7,530
7,768	**Transport Cost**	**7,530**	**7,530**	**5,000**	**7,530**	**7,530**	**7,530**
409	Postages	800	800	800	800	800	800
293	Telephone - Calls	550	550	550	550	550	550
689	Telephone Rentals	718	718	776	718	718	718
1,170	Mobile Phones	1,086	1,086	900	0	0	0
491	Printer Rationalisation - Lease	450	0	0	240	240	240
1,148	Printer Rationalisation - Copy Costs	250	250	984	1,200	1,650	1,650
0	Classroom Materials	320	320	320	320	320	320
8,269	Supplies & Services	4,380	4,380	9,603	7,380	7,380	7,380
12,469	**Supplies services and Admin Costs**	**8,554**	**8,104**	**13,933**	**11,208**	**11,658**	**11,658**
637,851	**Gross Expenditure**	**619,613**	**585,206**	**597,545**	**528,078**	**536,806**	**543,740**
(107,773)	Income From Other Agencies	(12,000)	(96,000)	(112,000)	(41,472)	(42,324)	(43,185)
(107,773)	**Income**	**(12,000)**	**(96,000)**	**(112,000)**	**(41,472)**	**(42,324)**	**(43,185)**
(107,773)	**Gross Income**	**(12,000)**	**(96,000)**	**(112,000)**	**(41,472)**	**(42,324)**	**(43,185)**
530,078	**Net Expenditure**	**607,613**	**489,206**	**485,545**	**486,606**	**494,482**	**500,555**

Education, Learning and Attainment
Sports Development/Active Schools

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
838,926	Payment to Other Bodies	553,040	553,040	845,839	558,142	563,728	563,728
838,926	**Payments to other Bodies**	**553,040**	**553,040**	**845,839**	**558,142**	**563,728**	**563,728**
838,926	**Gross Expenditure**	**553,040**	**553,040**	**845,839**	**558,142**	**563,728**	**563,728**
(221,724)	Income From Other Agencies	0	0	(292,799)	0	0	0
(71,075)	Grants C/F Non Government	0	0	0	0	0	0
(292,799)	**Income**	**0**	**0**	**(292,799)**	**0**	**0**	**0**
(292,799)	**Gross Income**	**0**	**0**	**(292,799)**	**0**	**0**	**0**
546,127	**Net Expenditure**	**553,040**	**553,040**	**553,040**	**558,142**	**563,728**	**563,728**

Education, Learning and Attainment
Early Learning & Childcare

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
59,404	Teachers Basic Pay	121,082	61,082	32,303	453,713	771,981	771,981
6,551	Teachers National Insurance Employers	13,539	8,739	6,116	7,281	12,289	12,289
9,446	Teachers Superannuation Employers	20,448	8,808	7,024	28,534	47,683	47,683
4,572,241	Others Basic Pay	5,151,775	4,926,664	5,056,082	5,076,249	6,206,815	7,822,696
3,852	Others - Other Pay	7,867	7,867	0	0	0	0
5,738	Others - Other Allowances	0	0	5,230	6,512	6,512	6,512
1,271	Others Training Costs Not Paid Through salaries	9,780	9,901	9,604	9,998	9,876	9,876
362,839	Others National Insurance Employers	377,908	391,243	362,629	369,950	474,550	474,807
866,407	Others Superannuation Employers	994,880	738,506	885,693	1,046,932	1,136,558	1,137,224
20	Others Miscellaneous Staff Costs	1,811	1,811	0	0	0	0
5,887,769	**Employee Cost**	**6,699,090**	**6,154,621**	**6,364,681**	**6,999,169**	**8,666,264**	**10,283,068**
9,954	Metered Water	13,199	13,199	12,348	13,199	13,199	13,199
68,220	Rates - Non Domestic (WDC)	68,174	68,174	71,260	471	471	471
2,073	Repairs & Maintenance Dept Responsibility	2,785	126	126	126	126	126
95,928	Electricity	86,060	86,060	80,000	103,221	108,342	113,277
9,699	Gas	14,897	14,897	15,500	17,171	17,686	18,190
40,096	Fixtures & Fittings	5,559	25,559	25,559	5,559	5,559	5,559
0	Window Cleaning	1,400	1,400	1,400	1,400	1,400	1,400
11,210	Upkeep Of Grounds	8,539	8,539	8,539	9,114	9,114	9,479
11,612	Rep & Maintenance	30,323	32,982	30,323	29,409	29,409	29,409
16,096	Refuse Collection	12,436	12,436	12,436	12,436	12,436	12,436
938	Pest Control	1,864	1,864	1,864	1,795	1,864	1,864
569	Other Property Costs	816	816	816	1,256	1,256	1,256
266,395	**Property Cost**	**246,052**	**266,052**	**260,171**	**195,157**	**200,862**	**206,666**
9,244	Driver Recharges	5,425	5,425	12,303	12,754	12,754	13,263
0	Hire Of Vehicles	27	27	27	27	27	27
6,815	Employee Related Travel	11,097	11,097	1,751	11,097	11,097	11,097
16,059	**Transport Cost**	**16,549**	**16,549**	**14,081**	**23,878**	**23,878**	**24,387**

Education, Learning and Attainment
Early Learning & Childcare

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
874	Postages	2,276	2,276	2,276	2,276	2,276	2,276
800	Telephone - Calls	2,362	1,971	1,968	2,362	2,362	2,362
5,617	Telephone Rentals	7,240	4,824	5,274	4,635	3,795	3,795
3,123	Mobile Phones	0	2,851	2,851	1,222	0	0
539	Hospitality	2,040	2,040	2,040	2,040	4,345	4,345
15,284	Purchase of Computer Equipment	0	0	0	183	183	183
2,632	Printer Rationalisation - Lease	0	0	0	0	0	0
6,961	Printer Rationalisation - Copy Costs	4,622	2,315	11,000	4,639	4,639	4,639
24,639	School Milk	22,790	22,790	22,790	22,790	22,790	22,790
85,683	Food, Provisions	0	160,000	160,000	207,000	207,000	207,000
278,484	Supplies & Services	94,401	145,512	133,445	250,048	109,551	134,551
1,074	Other Admin Costs	1,000	700	700	700	700	700
27,523	Curriculum for Excellence	300	450	3,249	0	0	0
5,650	Payment to Contractors	0	0	0	0	0	0
6,763	Bank and Security Charges	3,814	3,814	3,814	3,814	3,814	3,814
6,858	Payment to Consultants	0	0	0	0	0	0
472,504	**Supplies services and Admin Costs**	**140,845**	**349,543**	**349,407**	**501,709**	**361,455**	**386,455**
68,127	Payment to Other Bodies	119,023	119,023	100,000	119,319	119,319	119,319
828,472	Pre5 Commisioned Places	783,300	883,300	883,300	883,300	883,300	1,400,000
12,982	Payments To Childminders	10,000	10,000	10,000	40,000	70,000	100,000
909,581	**Payments to other Bodies**	**912,323**	**1,012,323**	**993,300**	**1,042,619**	**1,072,619**	**1,619,319**
7,552,308	**Gross Expenditure**	**8,014,859**	**7,799,088**	**7,981,640**	**8,762,532**	**10,325,078**	**12,519,895**
(15,368)	Non Specific Other Govt Grants	(22,000)	(22,000)	(348,000)	(1,410,298)	(2,854,833)	(5,213,572)
(132,555)	Fees & Charges	(122,672)	(122,684)	(117,776)	(122,473)	(127,373)	(11,659)
(23,867)	Sale of Meals	(23,762)	(23,762)	(23,762)	(25,361)	(26,350)	(26,350)
(92,372)	Out Of School Care Charges	(106,989)	(107,235)	(155,152)	(45,535)	(47,356)	(49,249)
(38,828)	Int Rech - Staff Costs	(28,719)	(28,719)	(28,719)	(67,304)	(28,719)	(28,719)
(302,990)	**Income**	**(304,142)**	**(304,400)**	**(673,409)**	**(1,670,971)**	**(3,084,631)**	**(5,329,549)**
(302,990)	**Gross Income**	**(304,142)**	**(304,400)**	**(673,409)**	**(1,670,971)**	**(3,084,631)**	**(5,329,549)**
7,249,318	**Net Expenditure**	**7,710,717**	**7,494,688**	**7,308,231**	**7,091,561**	**7,240,447**	**7,190,346**

Education, Learning and Attainment
PPP

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
100,565	Metered Water	85,433	89,502	138,591	138,597	139,583	139,583
1,315,545	Rates - Non Domestic (WDC)	1,315,545	1,315,545	1,315,545	1,315,545	1,315,545	1,315,545
0	Trade Effluent Charge	9,130	23,523	23,523	23,523	23,523	23,523
435,021	Electricity	441,809	441,809	441,809	464,910	488,155	512,563
111,292	Gas	116,333	116,333	101,641	105,239	108,396	111,647
852,542	Contract Cleaning	865,327	886,827	886,640	921,772	958,643	996,988
76,340	Upkeep Of Grounds	61,375	82,375	82,375	84,928	88,325	91,858
2,891,305	**Property Cost**	**2,894,952**	**2,955,914**	**2,990,124**	**3,054,514**	**3,122,170**	**3,191,707**
0	DBFM Payments	0	0	0	195,000	205,000	215,000
11,392,601	Payment to Other Bodies	11,502,277	**11,643,923**	11,643,923	11,810,922	11,981,985	12,154,827
11,392,601	**Payments to other Bodies**	**11,502,277**	**11,643,923**	**11,643,923**	**12,005,922**	**12,186,985**	**12,369,827**
14,283,906	**Gross Expenditure**	**14,397,229**	**14,599,837**	**14,634,047**	**15,060,436**	**15,309,155**	**15,561,534**
(204,880)	Miscellaneous Income	(204,880)	**(346,526)**	(346,526)	(351,724)	(357,000)	(362,355)
(204,880)	**Income**	**(204,880)**	**(346,526)**	**(346,526)**	**(351,724)**	**(357,000)**	**(362,355)**
(204,880)	**Gross Income**	**(204,880)**	**(346,526)**	**(346,526)**	**(351,724)**	**(357,000)**	**(362,355)**
14,079,026	**Net Expenditure**	**14,192,349**	**14,253,311**	**14,287,521**	**14,708,713**	**14,952,155**	**15,199,180**

Education, Learning and Attainment
Curriculum Development

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
0	Teachers Other Pay	120,709	70,709	70,709	120,709	120,709	120,709
0	Others Training Costs Not Paid Through salaries	35,228	10,937	10,937	10,937	10,937	10,937
0	**Employee Cost**	**155,937**	**81,646**	**81,646**	**131,646**	**131,646**	**131,646**
0	Driver Recharges	2,000	2,000	2,000	2,020	2,020	2,040
0	**Transport Cost**	**2,000**	**2,000**	**2,000**	**2,020**	**2,020**	**2,040**
4,383	Hospitality	0	0	1,180	0	0	0
450	Membership Fees & Subscriptions	0	0	750	0	0	0
6,622	Conference Fees	0	0	0	0	0	0
1,388	Supplies & Services	20,000	20,000	18,070	2,828	2,828	2,828
0	Parent Counsel Administration	56,000	0	0	56,000	56,000	56,000
191,375	Curriculum for Excellence	86,818	23,172	32,172	0	0	0
204,218	**Supplies services and Admin Costs**	**162,818**	**43,172**	**52,172**	**58,828**	**58,828**	**58,828**
5,620	Payment to Other Bodies	118,010	118,010	118,010	0	0	0
5,620	**Payments to other Bodies**	**118,010**	**118,010**	**118,010**	**0**	**0**	**0**
209,838	**Gross Expenditure**	**438,765**	**244,828**	**253,828**	**192,494**	**192,494**	**192,514**
(5,814)	Income From Other Agencies	0	0	(9,000)	0	0	0
(5,814)	**Income**	**0**	**0**	**(9,000)**	**0**	**0**	**0**
(5,814)	**Gross Income**	**0**	**0**	**(9,000)**	**0**	**0**	**0**
204,024	**Net Expenditure**	**438,765**	**244,828**	**244,828**	**192,494**	**192,494**	**192,514**

Education, Learning and Attainment
Central Admin

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
45,116	Teachers Basic Pay	39,381	39,381	31,193	40,132	32,177	32,495
4,869	Teachers National Insurance Employers	4,174	4,174	3,180	4,254	3,411	3,445
7,760	Teachers Superannuation Employers	6,773	6,773	5,364	6,902	5,534	5,588
49,294	Others Basic Pay	18,033	18,172	36,351	43,292	43,669	44,098
0	Others Training Costs Not Paid Through salaries	359	359	359	359	359	359
4,709	Others National Insurance Employers	2,385	2,385	3,890	2,121	2,142	2,167
6,297	Others Superannuation Employers	4,285	4,285	7,016	6,905	6,974	7,053
0	Others Miscellaneous Staff Costs	110	110	110	110	110	110
118,045	**Employee Cost**	**75,500**	**75,639**	**87,463**	**104,075**	**94,377**	**95,315**
0	Metered Water	762	762	762	762	762	762
7,971	Rates - Non Domestic (WDC)	2,912	2,912	2,912	2,912	2,912	2,912
83,069	Rents	71,880	71,880	71,880	71,880	71,880	71,880
25,217	Repairs & Maintenance Dept Responsibility	30,174	30,174	30,174	30,174	30,174	30,174
(8,855)	Electricity	1,409	1,409	1,409	1,538	1,615	1,696
12,315	Other Property Costs	5,000	5,000	5,000	5,000	5,000	5,000
119,717	**Property Cost**	**112,137**	**112,137**	**112,137**	**112,266**	**112,343**	**112,424**
239	Employee Related Travel	9,990	490	490	490	490	490
0	Other Transport Costs External	150	150	150	150	150	150
239	**Transport Cost**	**10,140**	**640**	**640**	**640**	**640**	**640**
2,921	Health & Safety	5,000	5,000	7,354	5,000	5,000	5,000
316	Stationery	100	100	0	100	100	100
341	Telephone Rentals	746	746	746	229	229	229
3,607	Mobile Phones	2,066	2,066	2,066	0	0	0
3,077	Hospitality	3,500	3,500	2,500	3,500	3,500	3,500
142	Conference Fees	300	300	300	300	300	300
0	Computer Software	0	0	6,860	0	0	0
0	Small Office Equip/Computer Purch & Repair	110	110	110	110	110	110
2,103	Printer Rationalisation - Lease	1,230	0	0	0	0	0
7,192	Printer Rationalisation - Copy Costs	10,000	7,205	6,205	7,205	7,205	7,205
0	Office/Computer Supplies	1,830	1,830	830	1,830	1,830	1,830
6,054	Supplies & Services	4,809	809	5,495	809	809	809
25,753	**Supplies services and Admin Costs**	**29,691**	**21,666**	**32,466**	**19,083**	**19,083**	**19,083**
101,389	Payment to Other Bodies	50,384	50,384	69,900	69,712	69,712	69,712
5,921	Other Accounts of the Authority	47,000	47,000	47,000	47,000	47,000	47,000
107,310	**Payments to other Bodies**	**97,384**	**97,384**	**116,900**	**116,712**	**116,712**	**116,712**
371,064	**Gross Expenditure**	**324,852**	**307,466**	**349,606**	**352,776**	**343,155**	**344,174**
(3,954)	Rent Other		0	(3,766)	0	0	0
(101,252)	Other Accounts of the Authority	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)	(60,000)
(105,206)	**Income**	**(60,000)**	**(60,000)**	**(63,766)**	**(60,000)**	**(60,000)**	**(60,000)**
(105,206)	**Gross Income**	**(60,000)**	**(60,000)**	**(63,766)**	**(60,000)**	**(60,000)**	**(60,000)**
265,858	**Net Expenditure**	**264,852**	**247,466**	**285,840**	**292,776**	**283,155**	**284,174**

Education, Learning and Attainment
Workforce CPD

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
142,998	Teachers Basic Pay	144,428	144,428	147,234	145,729	147,173	148,632
16,170	Teachers National Insurance Employers	16,321	16,321	15,987	16,468	16,631	16,796
24,596	Teachers Superannuation Employers	24,842	24,842	23,992	25,065	25,314	25,564
94,659	Others Basic Pay	92,757	93,473	92,674	96,526	97,494	95,542
9,661	Others National Insurance Employers	8,837	8,837	9,398	9,214	9,306	9,121
18,269	Others Superannuation Employers	18,298	18,298	17,869	19,098	19,288	18,903
306,353	**Employee Cost**	**305,483**	**306,199**	**307,154**	**312,100**	**315,206**	**314,558**
1,400	Employee Related Travel	0	1,500	1,500	1,500	1,500	1,500
1,400	**Transport Cost**	**0**	**1,500**	**1,500**	**1,500**	**1,500**	**1,500**
8,324	Hospitality	2,700	2,700	2,700	2,700	2,700	2,700
14,041	Conference Fees	19,670	19,670	19,670	14,670	14,670	14,670
2,183	Supplies & Services	11,000	8,000	8,000	3,000	3,000	3,000
6,400	Curriculum for Excellence	0	0	0	0	0	0
30,948	**Supplies services and Admin Costs**	**33,370**	**30,370**	**30,418**	**20,370**	**20,370**	**20,370**
7,159	Payment to Other Bodies	6,000	6,000	6,000	6,000	6,000	6,000
7,159	**Payments to other Bodies**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**	**6,000**
345,860	**Gross Expenditure**	**344,853**	**344,069**	**345,072**	**339,970**	**343,076**	**342,428**
(8,560)	Int Rech - Staff Costs	0	(7,000)	(7,748)	(7,000)	(7,000)	(7,000)
(8,560)	**Income**	**0**	**(7,000)**	**(7,748)**	**(7,000)**	**(7,000)**	**(7,000)**
(8,560)	**Gross Income**	**0**	**(7,000)**	**(7,748)**	**(7,000)**	**(7,000)**	**(7,000)**
337,300	**Net Expenditure**	**344,853**	**337,069**	**337,324**	**332,970**	**336,076**	**335,428**

Education, Learning and Attainment
Performance & Improvement

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
257,392	Teachers Basic Pay	150,066	210,066	247,636	269,684	272,357	277,756
31,084	Teachers National Insurance Employers	21,754	26,554	31,326	39,093	39,480	40,263
44,271	Teachers Superannuation Employers	29,598	41,238	45,516	53,191	53,718	54,782
67,641	Others Basic Pay	105,226	106,038	65,631	92,729	93,657	92,720
7,117	Others National Insurance Employers	10,102	10,102	6,887	8,902	8,991	8,843
13,315	Others Superannuation Employers	16,205	16,205	12,667	14,281	14,423	14,279
420,820	**Employee Cost**	**332,951**	**410,203**	**409,663**	**477,880**	**482,626**	**488,643**
1,928	Employee Related Travel	0	2,000	2,000	2,000	2,000	2,000
1,928	**Transport Cost**	**0**	**2,000**	**2,000**	**2,000**	**2,000**	**2,000**
176	Hospitality	0	0	50	0	0	0
740	Supplies & Services	0	0	0	0	0	0
12,539	Curriculum for Excellence	0	0	0	0	0	0
13,455	**Supplies services and Admin Costs**	**0**	**0**	**50**	**0**	**0**	**0**
89,475	Payment to Other Bodies	0	0	0	0	0	0
89,475	**Payments to other Bodies**	**0**	**0**	**0**	**0**	**0**	**0**
525,678	**Gross Expenditure**	**332,951**	**412,203**	**411,713**	**479,880**	**484,626**	**490,643**
(21,978)	Int Rech - Staff Costs	0	(21,000)	(21,000)	(21,000)	(21,000)	(21,000)
(21,978)	**Income**	**0**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**
(21,978)	**Gross Income**	**0**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**	**(21,000)**
503,700	**Net Expenditure**	**332,951**	**391,203**	**390,713**	**458,880**	**463,626**	**469,643**

Education, Learning and Attainment
Education Development

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/18	REVISED ESTIMATE 2017/18	PROBABLE 2017/18	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
209,518	Teachers Basic Pay	902,209	11,250	70,836	94,371	94,371	156,820
18,701	Teachers National Insurance Employers	69,716	7,348	7,055	10,379	10,379	17,829
28,633	Teachers Superannuation Employers	145,824	3,271	11,302	16,326	16,326	27,067
644,625	Others Basic Pay	689,026	694,342	663,732	760,879	765,149	750,892
1,024	Others Training Costs Not Paid Through salaries		0	17	0	0	0
63,496	Others National Insurance Employers	62,859	62,859	57,930	62,192	62,565	61,254
125,264	Others Superannuation Employers	126,514	126,514	110,136	127,782	128,548	125,853
1,091,261	**Employee Cost**	**1,996,148**	**905,584**	**921,007**	**1,071,929**	**1,077,338**	**1,139,715**
2,301	Metered Water	0	0	0	0	0	0
1,450	Rents	0	0	0	0	0	0
5,097	Repairs & Maintenance Dept Responsibility	0	0	0	0	0	0
55	Gas	0	0	0	0	0	0
135,000	Rep & Maintenance	0	0	0	0	0	0
143,903	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
910	Driver Recharges	0	0	201	0	0	0
730	Taxis	0	0	187	0	0	0
406	Pupils Transpt Tickets Bus/Train	0	0	0	0	0	0
721	Other Travel Costs	0	0	116	0	0	0
4,855	Employee Related Travel	2,010	3,010	2,506	3,010	3,010	3,010
76,883	Other Transport Costs External	43,000	43,000	43,000	43,000	43,000	43,000
84,505	**Transport Cost**	**45,010**	**46,010**	**46,010**	**46,010**	**46,010**	**46,010**
0	Telephone - Calls	794	794	794	794	794	794
1,674	Mobile Phones	466	466	466	61	332	332
11,887	Internet Charges	12,000	12,000	9,343	12,000	12,000	12,000
4,129	Hospitality	0	0	2,657	0	0	0
3,168	Conference Fees	420	420	420	420	420	420
1,534	Purchase of Computer Equipment	0	0	0	0	0	0
213	Training Equipment & Materials	0	0	97	0	0	0
0	Tools & Equipment (Repairs & Maintenance)	6,090	6,090	6,090	6,090	6,090	6,090
243	Food, Provisions	0	0	173	0	0	0
7,987	Classroom Materials	0	0	5,403	0	0	0
6,020	Supplies & Services	6,083	6,083	680	6,083	6,083	6,083
10,616	MCMC	15,000	13,000	13,000	13,000	13,000	13,000
47,471	**Supplies services and Admin Costs**	**40,853**	**38,853**	**39,123**	**38,448**	**38,719**	**38,719**
310,560	Payment to Other Bodies	175,586	171,586	171,586	171,586	171,586	171,587
(64,365)	Other Accounts of the Authority	0	0	0	0	0	0
246,195	**Payments to other Bodies**	**175,586**	**171,586**	**171,586**	**171,586**	**171,586**	**171,587**
1,613,335	**Gross Expenditure**	**2,257,597**	**1,162,033**	**1,177,726**	**1,327,973**	**1,333,653**	**1,396,031**
0	Income From Other Agencies	0	0	(12,938)	(75,000)	(75,000)	(75,000)
0	Grants C/F Government	0	0	(38,542)	0	0	0
(8,000)	Grants C/F Non Government	0	0	0	0	0	0
(720,718)	Non Specific Other Govt Grants	(1,186,880)	(128,000)	(112,000)	(180,000)	(180,000)	(180,000)
(919)	Sales General	0	0	0	0	0	0
(6,387)	Income From Private Parties	0	0	0	0	0	0
(11,519)	Other Accounts of the Authority	(440)	(440)	(440)	(440)	(440)	(440)
(747,543)	**Income**	**(1,187,320)**	**(128,440)**	**(163,920)**	**(255,440)**	**(255,440)**	**(255,440)**
(747,543)	**Gross Income**	**(1,187,320)**	**(128,440)**	**(163,920)**	**(255,440)**	**(255,440)**	**(255,440)**
865,792	**Net Expenditure**	**1,070,277**	**1,033,593**	**1,013,806**	**1,072,533**	**1,078,213**	**1,140,591**

Education, Learning and Attainment
Raising Attainment - Primary

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/18	REVISED ESTIMATE 2017/18	PROBABLE 2017/18	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
737,003	Teachers Basic Pay	582,702	1,473,661	677,100	424,591	0	0
3,366	Teachers Paternity / Maternity	178,000	178,000	172,459	178,000	0	0
2,341	Teachers Other Pay	0	0	0	0	0	0
79,698	Teachers National Insurance Employers	70,380	132,748	43,743	57,391	0	0
126,216	Teachers Superannuation Employers	117,129	259,682	85,307	99,936	0	0
180,834	Raising Attainment Cover	0	0	0	0	0	0
30,405	Others Basic Pay	38,790	38,790	87,256	39,178	0	0
	Others Training Paid Through Salaries	0	0	25,338	0	0	0
43,977	Others Training Costs Not Paid Through salaries	0	0	0	0	0	0
5,292	Others National Insurance Employers	3,425	3,425	7,832	3,459	0	0
11,458	Others Superannuation Employers	7,483	7,483	16,902	7,558	0	0
1,220,590	**Employee Cost**	**997,909**	**2,093,789**	**1,115,937**	**810,113**	**0**	**0**
6,164	Employee Related Travel	2,000	0	4,278	2,000	0	0
6,164	**Transport Cost**	**2,000**	**0**	**4,278**	**2,000**	**0**	**0**
1,118	Printing	500	500	3,000	500	0	0
224	Mobile Phones	380	380	0	380	0	0
6,724	Hospitality	2,272	2,272	3,212	2,272	0	0
48	Subsistence	77	77	0	77	0	0
18,586	Classroom Materials	0	0	0	0	0	0
16,178	Supplies & Services	32,742	32,742	44,572	32,742	0	0
880	Education Activity Grant	0	0	0	0	0	0
43,758	**Supplies services and Admin Costs**	**35,971**	**35,971**	**50,784**	**35,971**	**0**	**0**
51,938	Payment to Other Bodies	60,000	60,000	60,000	60,000	0	0
51,938	**Payments to other Bodies**	**60,000**	**60,000**	**60,000**	**60,000**	**0**	**0**
1,322,450	**Gross Expenditure**	**1,095,880**	**2,189,760**	**1,230,999**	**908,084**	**0**	**0**
(1,322,450)	Non Specific Other Govt Grants	(1,095,880)	(2,189,760)	(1,230,999)	(908,084)	0	0
(1,322,450)	**Income**	**(1,095,880)**	**(2,189,760)**	**(1,230,999)**	**(908,084)**	**0**	**0**
(1,322,450)	**Gross Income**	**(1,095,880)**	**(2,189,760)**	**(1,230,999)**	**(908,084)**	**0**	**0**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Education, Learning and Attainment
Raising Attainment - Secondary

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/18	REVISED ESTIMATE 2017/18	PROBABLE 2017/18	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
81,020	Teachers Basic Pay	710,477	182,565	279,794	328,473	328,473	328,473
326	Teachers Other Pay	0	0	0	0	0	0
10,749	Teachers National Insurance Employers	14,154	14,154	29,680	14,154	14,154	14,154
18,040	Teachers Superannuation Employers	20,221	20,221	45,964	20,221	20,221	20,221
78,180	Raising Attainment Cover	86,360	86,360	0	86,360	86,360	86,360
82,067	Others Basic Pay	241,892	241,892	216,233	241,892	241,892	241,892
0	Training	15,000	1,408	625	0	0	0
6,873	Others National Insurance Employers	20,401	20,401	22,017	20,401	20,401	20,401
16,261	Others Superannuation Employers	29,144	29,144	41,732	29,144	29,144	29,144
293,516	**Employee Cost**	**1,137,649**	**596,145**	**636,045**	**740,645**	**740,645**	**740,645**
411	Employee Related Travel	0	0	1,100	0	0	0
411	**Transport Cost**	**0**	**0**	**1,100**	**0**	**0**	**0**
210	Mobile Phones	0	0	0	0	0	0
713	Hospitality	0	0	0	0	0	0
11,536	Supplies	5,000	3,500	3,500	0	0	0
12,459	**Supplies services and Admin Costs**	**5,000**	**3,500**	**3,500**	**0**	**0**	**0**
45,775	Payment to Other Bodies	140,641	41,000	0	0	0	0
0	Other accounts of the authority	0	100,000	100,000	0	0	0
45,775	**Payments to other Bodies**	**140,641**	**141,000**	**100,000**	**0**	**0**	**0**
352,161	**Gross Expenditure**	**1,283,290**	**740,645**	**740,645**	**740,645**	**740,645**	**740,645**
(352,161)	Non Specific Other Govt Grants	(1,283,290)	(740,645)	(740,645)	(740,645)	(740,645)	(740,645)
(352,161)	**Income**	**(1,283,290)**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**
(352,161)	**Gross Income**	**(1,283,290)**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**	**(740,645)**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Education, Learning and Attainment
Pupil Equity Fund

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/18	REVISED ESTIMATE 2017/18	PROBABLE 2017/18	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
		£	£	£	£	£	£
0	Other Accounts of the Authority	3,380,400	3,380,400	3,380,400	3,425,880	3,425,880	3,425,880
0	**Payments to other Bodies**	**3,380,400**	**3,380,400**	**3,380,400**	**3,425,880**	**3,425,880**	**3,425,880**
0	**Gross Expenditure**	**3,380,400**	**3,380,400**	**3,380,400**	**3,425,880**	**3,425,880**	**3,425,880**
0	Non Specific Other Govt Grants	(3,380,400)	(3,380,400)	(3,380,400)	(3,425,880)	(3,425,880)	(3,425,880)
0	**Income**	**(3,380,400)**	**(3,380,400)**	**(3,380,400)**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**
0	**Gross Income**	**(3,380,400)**	**(3,380,400)**	**(3,380,400)**	**(3,425,880)**	**(3,425,880)**	**(3,425,880)**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Environment and Neighbourhood

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
		£	£	£	£	£	£
Transport Fleet & Maintenance Services	52	(161,928)	(401,174)	(407,216)	(416,488)	(406,953)	(396,048)
Roads Services	54	4,439,956	4,418,040	4,425,389	4,358,530	4,428,926	4,455,528
Roads Operations	55	(883,124)	(880,643)	(890,778)	(945,168)	(936,977)	(913,404)
Facilities Management	56	343,627	338,651	335,841	349,421	354,614	357,939
Ground Maintenance & Street Cleaning Client	57	7,277,149	7,463,349	7,463,349	7,098,734	7,287,374	7,483,559
Outdoor Services	58	225,078	225,078	219,670	231,017	231,795	232,649
Leisure Management	59	3,468,500	3,449,500	3,449,500	3,219,045	2,948,966	2,893,324
Building Cleaning	60	1,466,767	1,453,091	1,432,830	1,359,351	1,311,804	1,281,069
Building Cleaning - PPP	61	(211,482)	(204,797)	(184,114)	(214,951)	(244,476)	(261,574)
Facilities Assistants	62	2,198,620	2,188,006	2,044,907	2,191,119	2,210,946	2,230,970
CPP Investments	63	0	39,986	39,986	0	0	0
Burial Grounds	64	(46,651)	(46,651)	(6,967)	(135,382)	(156,788)	(179,045)
Crematorium	65	(937,566)	(936,871)	(819,828)	(892,733)	(940,555)	(990,327)
Waste Services	66	6,956,734	6,915,399	6,891,079	6,943,619	7,007,693	7,048,610
Office Accommodation	67	1,340,293	1,625,010	1,689,165	1,270,621	1,285,507	1,292,256
Events	68	123,050	123,050	123,050	123,050	123,050	123,050
Depots	69	0	0	0	0	0	0
Catering Services	70	4,041,628	4,030,159	4,000,418	3,983,638	4,004,035	4,024,622
Ground Maintenance & SC Trading Acct	71	(2,460,561)	(2,439,188)	(2,456,672)	(2,812,600)	(2,991,312)	(3,108,148)
Total for Environment & Neighbourhood		**27,180,090**	**27,359,995**	**27,349,612**	**25,710,824**	**25,517,647**	**25,575,033**

Environment and Neighbourhood
Transport Fleet & Maintenance Services

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/18 £	PROBABLE 2017/2018 £	ESTIMATE 2018/19 £	INDICATIVE ESTIMATE 2019/20 £	INDICATIVE ESTIMATE 2020/21 £
1,047,354	Others Basic Pay	1,066,538	1,071,507	1,064,995	1,074,469	1,090,166	1,104,561
218,055	Overtime	174,100	174,100	172,600	174,100	174,100	174,100
24,394	Others Training Costs	11,700	11,700	23,800	11,700	11,700	11,700
123,917	Others National Insurance Employers	121,050	121,050	124,221	125,078	126,856	130,573
209,378	Others Superannuation Employers	210,405	211,785	209,242	210,835	213,755	216,063
1,623,098	**Employee Cost**	**1,583,793**	**1,590,142**	**1,594,858**	**1,596,182**	**1,616,577**	**1,636,997**
8,931	Rates - Non Domestic	2,100	2,100	2,100	2,100	2,100	2,100
3,100	Electricity	2,580	2,580	3,053	3,206	3,366	3,534
0	Fixtures & Fittings	150	150	150	150	150	150
1,297	Cleaning Materials	3,500	3,500	3,500	3,500	3,500	3,500
818	Rep & Maintenance	1,000	1,000	1,000	1,000	1,000	1,000
865	Other Property Costs	1,000	1,000	1,000	1,000	1,000	1,000
85,853	Dso Allocation - Depot	85,696	85,696	85,696	85,517	85,491	82,439
100,864	**Property Cost**	**96,026**	**96,026**	**96,499**	**96,473**	**96,607**	**93,723**
585,589	Hire Of Vehicles	520,000	298,000	298,000	298,000	298,000	298,000
6,542	Internal Fleet Maintenance Charge	21,200	21,200	21,200	21,200	21,200	21,200
0	Driver Recharges	3,000	3,000	3,000	3,030	3,060	3,091
110,186	Tyres	107,000	107,000	107,000	107,000	107,000	107,000
945,148	Diesel Internal	922,700	922,700	922,700	922,700	922,700	922,700
76,118	Licences	84,500	84,500	84,500	84,500	84,500	84,500
17,347	M.O.T	21,250	19,600	19,950	19,950	19,950	19,950
76,933	Repair/Maint Veh & Plant	41,100	41,100	41,100	30,100	30,100	30,100
152	Employee Related Travel	500	500	500	500	600	600
13,441	Other Transport Costs External	46,800	48,450	48,100	48,450	48,450	48,450
1,831,456	**Transport Cost**	**1,768,050**	**1,546,050**	**1,546,050**	**1,535,430**	**1,535,560**	**1,535,591**
2,605	Printing	1,500	1,165	2,375	902	1,630	1,630
2,200	Telephones/ mobiles	2,460	2,460	1,550	2,051	1,190	1,193
1,976	Membership Fees & Subscriptions	1,300	1,040	1,040	1,040	1,040	1,040
47,988	Computer Software	70,000	50,000	50,000	50,000	50,000	50,000
0	Equip/Computer Purch & Repair	150	150	150	150	150	150
12,951	Tools & Equipment (Repairs & Maint.)	6,600	10,000	10,000	10,000	10,000	10,000
0	Purchase of Tools & Equipment	5,300	5,300	5,000	5,300	5,300	5,300
14,984	Clothing, Uniforms etc	12,700	12,700	12,700	12,650	12,650	12,650
5,157	Supplies & Services	3,000	3,000	2,500	2,810	2,810	2,810
154,650	Direct Purchases	115,000	115,000	115,000	115,000	115,000	115,000
38,137	Stock	25,750	25,750	25,750	25,750	25,750	25,750
759	Other Admin Costs	1,100	1,100	1,000	1,100	1,100	1,100
496	Bank and Security Charges	500	500	500	500	500	500
149,846	Sub Contractors Maintenance	150,200	143,800	146,800	146,800	146,800	146,800
431,749	**Supplies services and Admin Costs**	**395,560**	**371,965**	**374,365**	**374,053**	**373,920**	**373,923**
44,710	Other Accounts of the Authority	61,700	22,800	22,800	23,006	23,214	23,624
385	Medical Fees	750	750	750	750	750	750
45,095	**Payments to other Bodies**	**62,450**	**23,550**	**23,550**	**23,756**	**23,964**	**24,374**
4,032,262	**Gross Expenditure**	**3,905,879**	**3,627,733**	**3,635,321**	**3,625,894**	**3,646,628**	**3,664,608**

Environment and Neighbourhood
Transport Fleet & Maintenance Services

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
(27,603)	Income From Other Agencies	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
(51,717)	Other Fees	(50,000)	(50,000)	(52,000)	(50,000)	(50,000)	(50,000)
(222,545)	Sales General	(304,179)	(304,179)	(304,179)	(304,179)	(304,179)	(304,179)
(93,163)	Miscellaneous Income	(90,000)	(90,000)	(88,000)	(96,520)	(102,810)	(102,810)
0	Other Accounts of the Authority	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
(449,300)	SLA - Education	(448,800)	(448,800)	(448,800)	(448,800)	(448,800)	(448,800)
(50,354)	Int Rech - Staff Costs	(96,800)	(57,900)	(57,900)	(57,900)	(57,900)	(57,900)
(887,459)	Int Rech - Transport Fuel	(921,000)	(921,000)	(921,000)	(921,000)	(921,000)	(921,000)
(911,951)	Int Rech - Trans Fleet Hire	(831,992)	(831,992)	(831,992)	(831,992)	(831,992)	(831,992)
(532,627)	Int Rech - Internal Hire	(475,000)	(475,000)	(475,000)	(475,000)	(475,000)	(475,000)
(716,215)	Int Rech - Drivers	(695,530)	(695,530)	(709,160)	(702,485)	(707,395)	(714,469)
(44,545)	Damaged Tyres	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
(60,191)	Int Rech - Transport Other	(61,506)	(61,506)	(61,506)	(61,506)	(61,506)	(61,506)
(4,047,670)	**Income**	**(4,067,807)**	**(4,028,907)**	**(4,042,537)**	**(4,042,382)**	**(4,053,582)**	**(4,060,656)**
(4,047,670)	**Gross Income**	**(4,067,807)**	**(4,028,907)**	**(4,042,537)**	**(4,042,382)**	**(4,053,582)**	**(4,060,656)**
(15,408)	**Net Expenditure**	**(161,928)**	**(401,174)**	**(407,216)**	**(416,488)**	**(406,953)**	**(396,048)**

Environment and Neighbourhood
Roads Services

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
890,639	Others Basic Pay	908,059	908,870	885,257	894,944	907,430	916,504
16,627	Others - Other Pay	6,302	6,302	3,152	6,302	6,302	6,302
365	Others - Other Allowances	300	300	300	300	300	300
27,670	Overtime	27,756	27,756	37,500	27,756	27,756	27,756
83,132	Others National Insurance Employers	77,963	77,963	82,061	82,511	83,725	84,251
164,187	Others Superannuation Employers	165,234	165,437	160,528	161,589	163,891	165,530
(191)	Others Miscellaneous Staff Costs	2,180	0	2,180	0	0	0
1,182,429	**Employee Cost**	**1,187,794**	**1,186,628**	**1,170,978**	**1,173,402**	**1,189,404**	**1,200,643**
7,820	Water Rates	0	0	7,317	7,300	7,300	7,300
76,810	Rates - Non Domestic	84,550	84,550	93,400	93,400	93,400	93,400
7,592	Rents	7,592	7,592	7,542	7,592	7,592	7,592
746	Electricity	1,756	1,756	1,756	1,844	1,936	2,033
329	Security & Patrols Contracts	800	800	800	800	800	800
296	Other Property Costs	750	750	750	750	750	750
93,593	**Property Cost**	**95,448**	**95,448**	**111,565**	**111,686**	**111,778**	**111,875**
51,099	Internal Fleet Maintenance Charge	43,000	43,000	51,000	51,000	51,000	51,000
873	Tyres	100	100	0	100	100	100
5,858	Repair/Maint Veh & Plant	10,000	10,000	10,000	10,000	10,000	10,000
5,911	Employee Related Travel	12,700	12,700	7,084	7,700	7,700	7,700
7,528	Other Transport Costs External	3,500	3,500	1,000	3,500	3,500	3,500
71,269	**Transport Cost**	**69,300**	**69,300**	**69,084**	**72,300**	**72,300**	**72,300**
420	Advertising	0	0	0	0	0	0
3,219	Mobile Phones	200	200	100	250	250	250
2,752	Membership Fees & Subscriptions	3,750	3,000	3,550	3,000	3,000	3,000
28,140	Computer Software	27,750	27,750	27,750	27,750	27,750	27,750
2,140	Machine Rentals And Leasing	1,700	1,700	6,700	1,700	1,700	1,700
72,612	Winter Maintenance	130,000	110,000	110,000	110,000	110,000	110,000
358,171	Street Lighting Power	310,000	310,000	337,927	347,316	363,397	380,283
4,675	Clothing, Uniforms etc	3,400	3,400	3,000	3,400	3,400	3,400
49,870	Supplies & Services	40,467	40,467	39,700	36,757	36,417	36,417
18,630	Traffic Signs, Poles etc	16,000	16,000	16,000	16,000	16,000	16,000
4,323	Lighting Materials General	8,000	8,000	8,000	8,000	8,000	8,000
748	Legal Expenses	150	150	150	150	150	150
609,963	Payment to Contractors Client	655,216	655,216	655,000	655,216	655,216	655,216
28,274	Consultants-Material Testing	17,030	17,030	32,864	17,030	17,030	17,030
1,183,937	**Supplies services and Admin Costs**	**1,213,663**	**1,192,913**	**1,240,741**	**1,226,569**	**1,242,310**	**1,259,196**
1,437,462	Payments to Trading Accts - Statutory	2,310,600	2,310,600	2,270,600	2,213,678	2,253,975	2,254,111
965,399	Payments to Trading Accts Non Stat.	180,100	180,100	180,100	180,000	180,000	180,000
230,985	Payments to Roads Operation	0	0	0	0	0	0
2,711	Payment To Other Local Authorities	5,741	5,741	5,741	5,741	5,741	5,741
2,636,557	**Payments to other Bodies**	**2,496,441**	**2,496,441**	**2,456,441**	**2,399,419**	**2,439,716**	**2,439,852**
5,167,785	**Gross Expenditure**	**5,062,646**	**5,040,730**	**5,048,809**	**4,983,376**	**5,055,509**	**5,083,866**
0	Sales General	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
(134,184)	Roads Recoverable Sales	(63,578)	(63,578)	(64,000)	(63,578)	(63,578)	(63,578)
(60,046)	Miscellaneous Income	(59,600)	(59,600)	(26,000)	(28,600)	(28,600)	(28,600)
(503,635)	Other Accounts of the Authority	(151,712)	(151,712)	(185,600)	(182,712)	(182,712)	(182,712)
(316,841)	Int Rech - Staff Costs	(341,800)	(341,800)	(341,820)	(343,956)	(345,693)	(347,448)
(1,014,706)	**Income**	**(622,690)**	**(622,690)**	**(623,420)**	**(624,846)**	**(626,583)**	**(628,338)**
(1,014,706)	**Gross Income**	**(622,690)**	**(622,690)**	**(623,420)**	**(624,846)**	**(626,583)**	**(628,338)**
4,153,079	**Net Expenditure**	**4,439,956**	**4,418,040**	**4,425,389**	**4,358,530**	**4,428,926**	**4,455,528**

Environment and Neighbourhood
Roads Operations

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
701,566	Others Basic Pay	737,936	741,092	727,826	758,437	770,422	780,393
86,827	Overtime	128,878	123,878	133,105	123,878	123,878	123,878
3,788	Others Training Costs	301	301	2,600	9,301	301	9,301
77,685	Others National Insurance Employers	83,186	83,186	70,044	73,046	74,211	75,177
129,279	Others Superannuation Employers	139,499	140,288	130,956	136,570	138,748	140,554
17	Others Miscellaneous Staff Costs	500	0	0	0	0	0
999,162	**Employee Cost**	**1,090,300**	**1,088,744**	**1,064,531**	**1,101,232**	**1,107,561**	**1,129,303**
3,276	Water Rates	2,000	2,000	2,000	2,000	2,000	2,000
9,758	Rents	9,758	9,758	9,758	9,758	9,758	9,758
6,392	Electricity	4,246	4,246	4,246	4,458	4,469	4,469
1,622	Security & Patrols Contracts	1,900	1,900	1,900	1,900	1,900	1,900
1,617	Other Property Costs	1,500	1,500	1,500	1,500	1,500	1,500
61,752	Dso Allocation - Depot	62,583	62,583	62,500	62,583	62,583	62,583
84,417	**Property Cost**	**81,987**	**81,987**	**81,904**	**82,199**	**82,210**	**82,210**
47,778	Internal Fleet Maintenance Charge	60,000	60,000	60,000	52,000	52,000	52,000
71,635	Leasing Charges Vehicles	59,696	59,696	59,696	59,696	59,696	59,696
261,219	Roads Only Plant Hire	386,880	386,880	386,900	386,880	386,880	386,880
48,388	Diesel Internal	54,873	54,873	55,000	54,873	54,873	54,873
22,021	Repair/Maint Veh & Plant	12,000	12,000	12,000	12,000	12,000	12,000
7,479	Payment to Garage/Engine-Roads On	6,500	6,500	6,500	6,500	6,500	6,500
0	Employee Related Travel	300	300	300	300	300	300
1,600	Other Transport Costs External	8,900	8,900	8,900	8,900	8,900	8,900
460,120	**Transport Cost**	**589,149**	**589,149**	**589,296**	**581,149**	**581,149**	**581,149**
25	Printing	500	0	0	0	0	0
2,733	Phones	3,500	3,500	3,500	2,909	2,732	2,732
1,927	Machine Rentals And Leasing	3,200	3,200	3,200	3,200	3,200	3,200
2,185	Small Office Equip/Computer Purch &	400	400	400	400	400	400
15,404	Equipment Roads	17,500	17,500	17,500	17,500	17,500	17,500
571,980	Roads Bitumen, Asphalt	1,025,000	1,030,000	1,030,000	945,644	945,978	946,248
9,234	Clothing, Uniforms etc	8,000	8,000	8,000	8,000	8,000	8,000
21,925	Roads Only Supplies & Services	12,522	12,059	12,059	11,937	12,086	12,086
688,144	Payment to Contractors Roads Op	520,000	520,000	520,000	520,000	520,000	520,000
1,313,557	**Supplies services and Admin Costs**	**1,590,622**	**1,594,659**	**1,594,659**	**1,509,590**	**1,509,896**	**1,510,166**
152,992	Other Accounts of the Authority	138,678	138,678	152,992	154,522	156,067	157,628
65	Medical Fees	300	300	0	300	300	300
153,057	**Payments to other Bodies**	**138,978**	**138,978**	**152,992**	**154,822**	**156,367**	**157,928**
3,010,313	**Gross Expenditure**	**3,491,036**	**3,493,517**	**3,483,382**	**3,428,992**	**3,437,183**	**3,460,756**
(3,833,813)	Other Accounts of the Authority	(4,374,160)	(4,374,160)	(4,374,160)	(4,374,160)	(4,374,160)	(4,374,160)
(3,833,813)	**Income**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**
(3,833,813)	**Gross Income**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**	**(4,374,160)**
(823,500)	**Net Expenditure**	**(883,124)**	**(880,643)**	**(890,778)**	**(945,168)**	**(936,977)**	**(913,404)**

Environment and Neighbourhood
Facilities Management

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
265,416	Others Basic Pay	258,761	259,024	248,842	263,609	267,619	270,186
454	Overtime	1,400	1,400	0	1,400	1,400	1,400
2,243	Others Training Costs	800	800	4,470	800	800	800
27,687	Others National Insurance Employers	23,101	23,101	25,364	26,906	27,315	27,577
51,273	Others Superannuation Employers	47,463	47,529	48,027	50,876	51,650	52,146
347,073	**Employee Cost**	**331,525**	**331,854**	**326,702**	**343,592**	**348,784**	**352,109**
114	Hire Of Vehicles	100	100	1,960	100	100	100
2,572	Employee Related Travel	4,867	2,867	1,946	2,534	2,534	2,534
2,686	**Transport Cost**	**4,967**	**2,967**	**3,906**	**2,634**	**2,634**	**2,634**
1,169	Mobile Phones	1,600	1,600	284	266	266	266
193	Hospitality	1,000	500	500	500	500	500
225	Membership Fees & Subscriptions	540	432	432	432	432	432
390	Conference Fees	995	798	798	798	798	798
1,189	Supplies & Services	3,000	500	3,219	1,200	1,200	1,200
3,166	**Supplies services and Admin Costs**	**7,135**	**3,830**	**5,233**	**3,196**	**3,196**	**3,196**
352,925	**Gross Expenditure**	**343,627**	**338,651**	**335,841**	**349,421**	**354,614**	**357,939**
0	**Gross Income**	**0**	**0**	**0**	**0**	**0**	**0**
352,925	**Net Expenditure**	**343,627**	**338,651**	**335,841**	**349,421**	**354,614**	**357,939**

Environment and Neighbourhood
Ground Maintenance & Street Cleaning Client

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
0	Payments to Other Agencies	0	186,200	186,200	186,200	186,200	186,200
7,102,741	Other Accounts of the Authority	7,277,149	7,277,149	7,277,149	6,912,534	7,101,174	7,297,359
7,102,741	**Payments to other Bodies**	**7,277,149**	**7,463,349**	**7,463,349**	**7,098,734**	**7,287,374**	**7,483,559**
7,102,741	**Gross Expenditure**	**7,277,149**	**7,463,349**	**7,463,349**	**7,098,734**	**7,287,374**	**7,483,559**
7,102,741	**Net Expenditure**	**7,277,149**	**7,463,349**	**7,463,349**	**7,098,734**	**7,287,374**	**7,483,559**

Environment and Neighbourhood
Outdoor Services

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
276,659	Others Basic Pay	73,580	72,380	66,228	75,004	76,144	76,904
24,777	Overtime	4,340	5,540	5,597	4,340	4,340	4,340
20,619	Others National Insurance Employers	2,508	2,508	6,102	5,759	5,798	5,836
48,735	Others Superannuation Employers	12,794	12,794	12,136	13,773	13,844	13,915
370,790	**Employee Cost**	**93,222**	**93,222**	**90,063**	**98,876**	**100,125**	**100,996**
33,619	Metered Water	19,000	19,000	15,312	14,757	14,757	14,757
20,760	Rates - Non Domestic	13,000	13,000	13,416	21,700	21,700	21,700
1,307	Council Tax Payments	1,500	1,500	1,500	1,500	1,500	1,500
77,043	Electricity	17,500	17,500	17,500	18,375	18,419	18,421
12,196	Gas	2,000	2,000	5,940	2,060	2,062	2,062
960	Cleaning Materials	1,700	1,700	1,700	1,700	1,700	1,700
2,752	Rep & Maintenance	1,000	1,000	1,000	1,000	1,000	1,000
7,877	Other Property Costs	3,000	3,000	3,000	3,000	3,000	3,000
156,514	**Property Cost**	**58,700**	**58,700**	**59,368**	**64,092**	**64,138**	**64,140**
429	Printing	341	341	583	197	149	151
0	Telephone - Calls	0	60	369	346	360	360
6,631	Telephone Rentals	365	305	140	140	140	140
106	Machine Rentals And Leasing	50	50	0	0	0	0
8,552	Supplies & Services	0	0	0	0	0	0
93,941	Payment to Contractors	93,000	93,000	95,016	93,000	93,000	93,000
109,659	**Supplies services and Admin Costs**	**93,756**	**93,756**	**96,108**	**93,683**	**93,649**	**93,651**
34,681	Payment to Other Bodies	36,000	36,000	35,685	36,000	36,000	36,000
7,046	Payments Other Accounts of Authority	0	0	1,046	7,046	7,046	7,046
41,727	**Payments to other Bodies**	**36,000**	**36,000**	**36,731**	**43,046**	**43,046**	**43,046**
678,690	**Gross Expenditure**	**281,678**	**281,678**	**282,270**	**299,697**	**300,958**	**301,832**
(2,047)	Income From Other Agencies	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
(16,035)	Rents	(2,800)	(2,800)	(2,800)	(2,800)	(2,800)	(2,800)
(139,481)	Fees & Charges	(52,000)	(52,000)	(58,000)	(64,080)	(64,563)	(64,583)
0	Events Income	(300)	(300)	(300)	(300)	(300)	(300)
(157,563)	**Income**	**(56,600)**	**(56,600)**	**(62,600)**	**(68,680)**	**(69,163)**	**(69,183)**
(157,563)	**Gross Income**	**(56,600)**	**(56,600)**	**(62,600)**	**(68,680)**	**(69,163)**	**(69,183)**
521,127	**Net Expenditure**	**225,078**	**225,078**	**219,670**	**231,017**	**231,795**	**232,649**

Environment and Neighbourhood
Leisure Management

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
2,149	Rep & Maintenance	0	0	0	0	0	0
2,149	**Property Cost**	**0**	**0**	**0**	**0**	**0**	**0**
50,000	Grants - Paymts to Strategic Partners	50,000	50,000	50,000	50,000	50,000	50,000
119,887	Payment to Other Bodies	150,000	150,000	120,000	120,000	120,000	120,000
3,957,440	Other Accounts of the Authority	3,971,540	3,952,540	3,952,540	3,727,615	3,463,122	3,413,122
4,127,327	**Payments to other Bodies**	**4,171,540**	**4,152,540**	**4,122,540**	**3,897,615**	**3,633,122**	**3,583,122**
4,129,476	**Gross Expenditure**	**4,171,540**	**4,152,540**	**4,122,540**	**3,897,615**	**3,633,122**	**3,583,122**
(119,887)	Income From Other Agencies	(150,000)	(150,000)	(120,000)	(120,000)	(120,000)	(120,000)
(546,127)	Other Accounts of the Authority	(553,040)	(553,040)	(553,040)	(558,570)	(564,156)	(569,798)
(666,014)	**Income**	**(703,040)**	**(703,040)**	**(673,040)**	**(678,570)**	**(684,156)**	**(689,798)**
(666,014)	**Gross Income**	**(703,040)**	**(703,040)**	**(673,040)**	**(678,570)**	**(684,156)**	**(689,798)**
3,463,462	**Net Expenditure**	**3,468,500**	**3,449,500**	**3,449,500**	**3,219,045**	**2,948,966**	**2,893,324**

Environment and Neighbourhood
Building Cleaning

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
1,277,347	Others Basic Pay	1,319,259	1,307,878	1,285,641	1,246,839	1,206,067	1,186,908
41,671	Overtime	78,500	78,500	54,000	78,500	78,500	78,500
1,500	Others Training Costs	1,500	1,500	1,500	1,500	1,500	1,500
33,906	Others National Insurance Employers	37,435	35,435	32,736	29,502	31,632	31,154
154,849	Others Superannuation Employers	172,923	173,328	156,666	146,637	146,147	143,804
0	Others Miscellaneous Staff Costs	700	0	0	0	0	0
1,509,273	**Employee Cost**	**1,610,317**	**1,596,641**	**1,530,542**	**1,502,978**	**1,463,847**	**1,441,866**
38,221	Cleaning Materials	40,000	40,000	79,280	40,000	40,000	40,000
329	Cleaning Equipment	300	300	300	300	300	300
1,478	Window Cleaning	0	0	0	634	634	634
1,582	Refuse Collection	0	0	0	0	0	0
175	Security & Patrols Contracts	300	300	325	300	300	300
3,292	Dso Allocation - Depot	3,499	3,499	3,499	3,499	3,499	3,499
45,077	**Property Cost**	**44,099**	**44,099**	**83,404**	**44,733**	**44,733**	**44,733**
1,671	Employee Related Travel	700	700	1,654	1,346	1,346	1,346
0	Other Transport Costs	1,400	1,400	0	0	0	0
1,671	**Transport Cost**	**2,100**	**2,100**	**1,654**	**1,346**	**1,346**	**1,346**
1,046	Postages	0	0	1,272	1,046	1,046	1,046
22	Phones	40	40	22	20	20	20
9,892	Tools & Equipment (Repairs & Maint.)	12,500	12,500	9,592	9,900	9,900	9,900
4,388	Purchase of Tools & Equipment	2,000	2,000	2,476	3,554	3,554	3,554
2,083	Clothing, Uniforms etc	4,700	4,700	4,174	4,700	4,700	4,700
32,274	Supplies & Services	2,500	2,500	2,026	1,500	1,500	1,500
49,705	**Supplies services and Admin Costs**	**21,740**	**21,740**	**19,562**	**20,720**	**20,720**	**20,720**
1,605,726	**Gross Expenditure**	**1,678,256**	**1,664,580**	**1,635,162**	**1,569,777**	**1,530,646**	**1,508,665**
(141,557)	Fees & Charges	(154,749)	(154,749)	(146,916)	(152,792)	(158,904)	(165,260)
(53,285)	Int Rech - Other Contracts	(56,740)	(56,740)	(55,416)	(57,633)	(59,938)	(62,336)
(194,842)	**Income**	**(211,489)**	**(211,489)**	**(202,332)**	**(210,425)**	**(218,842)**	**(227,596)**
(194,842)	**Gross Income**	**(211,489)**	**(211,489)**	**(202,332)**	**(210,425)**	**(218,842)**	**(227,596)**
1,410,884	**Net Expenditure**	**1,466,767**	**1,453,091**	**1,432,830**	**1,359,351**	**1,311,804**	**1,281,069**

Environment and Neighbourhood
Building Cleaning - PPP

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
522,019	Others Basic Pay	508,210	513,558	529,716	543,694	549,131	557,687
14,131	Overtime	25,000	25,000	14,268	14,268	14,268	25,000
11,969	Others National Insurance Employers	14,744	14,744	12,544	12,605	12,731	12,858
66,351	Others Superannuation Employers	68,091	69,428	70,221	73,275	74,007	74,747
614,470	**Employee Cost**	**616,045**	**622,730**	**626,749**	**643,842**	**650,137**	**670,292**
32,136	Cleaning Materials	21,000	21,000	33,438	25,000	25,000	25,000
32,136	**Property Cost**	**21,000**	**21,000**	**33,438**	**25,000**	**25,000**	**25,000**
244	Phones	250	250	216	28	28	28
3,849	Tools & Equipment (Repairs & Maint.)	2,500	2,500	2,500	2,500	2,500	2,500
6,585	Purchase of Tools & Equipment	12,160	12,160	12,160	8,500	8,500	8,500
953	Clothing, Uniforms etc	690	690	690	690	690	690
0	Other Admin Costs	1,100	1,100	1,100	0	0	0
0	Misc.Expenditure	100	100	100	0	0	0
11,631	**Supplies services and Admin Costs**	**16,800**	**16,800**	**16,766**	**11,718**	**11,718**	**11,718**
658,237	**Gross Expenditure**	**653,845**	**660,530**	**676,953**	**680,559**	**686,855**	**707,010**
(852,542)	Int Rech - Other Contracts	(865,327)	(865,327)	(861,067)	(895,510)	(931,331)	(968,584)
(852,542)	**Income**	**(865,327)**	**(865,327)**	**(861,067)**	**(895,510)**	**(931,331)**	**(968,584)**
(852,542)	**Gross Income**	**(865,327)**	**(865,327)**	**(861,067)**	**(895,510)**	**(931,331)**	**(968,584)**
(194,305)	**Net Expenditure**	**(211,482)**	**(204,797)**	**(184,114)**	**(214,951)**	**(244,476)**	**(261,574)**

Environment and Neighbourhood
Facilities Assistants

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
1,444,052	Others Basic Pay	1,579,973	1,566,282	1,491,637	1,581,945	1,597,764	1,613,742
144,916	Overtime	160,000	160,000	110,000	145,000	145,000	145,000
950	Others Training Costs	1,000	1,000	1,932	1,000	1,000	1,000
118,527	Others National Insurance Employers	131,637	131,637	117,180	123,931	125,170	126,422
244,116	Others Superannuation Employers	263,040	267,117	261,307	276,769	279,536	282,332
0	Others Miscellaneous Staff Costs	1,000	0	0	0	0	0
1,952,561	**Employee Cost**	**2,136,650**	**2,126,036**	**1,982,056**	**2,128,644**	**2,148,471**	**2,168,495**
7,702	Personal Hygiene	7,500	7,500	7,992	7,702	7,702	7,702
934	Security & Patrols Contracts	1,000	1,000	1,000	1,000	1,000	1,000
2,876	Dso Allocation - Depot	3,060	3,060	3,060	3,060	3,060	3,060
11,512	**Property Cost**	**11,560**	**11,560**	**12,052**	**11,762**	**11,762**	**11,762**
1,863	Employee Related Travel	1,500	1,500	2,176	1,863	1,863	1,863
1,863	**Transport Cost**	**1,500**	**1,500**	**2,176**	**1,863**	**1,863**	**1,863**
69,312	Contract Janitorial Supplies	65,500	65,500	65,500	65,500	65,500	65,500
0	Employee Telephone Costs	100	100	0	0	0	0
521	Tools & Equipment (Repairs & Maint.)	1,000	1,000	606	1,000	1,000	1,000
2,305	Clothing, Uniforms etc	2,250	2,250	2,250	2,250	2,250	2,250
57	Supplies & Services	60	60	267	100	100	100
72,195	**Supplies services and Admin Costs**	**68,910**	**68,910**	**68,623**	**68,850**	**68,850**	**68,850**
2,038,131	**Gross Expenditure**	**2,218,620**	**2,208,006**	**2,064,907**	**2,211,119**	**2,230,946**	**2,250,970**
(61,093)	Fees & Charges	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
(61,093)	**Income**	**(20,000)**	**(20,000)**	**(20,000)**	**(20,000)**	**(20,000)**	**(20,000)**
(61,093)	**Gross Income**	**(20,000)**	**(20,000)**	**(20,000)**	**(20,000)**	**(20,000)**	**(20,000)**
1,977,038	**Net Expenditure**	**2,198,620**	**2,188,006**	**2,044,907**	**2,191,119**	**2,210,946**	**2,230,970**

Environment and Neighbourhood
CPP Investments

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
16,456	Others Basic Pay	21,000	21,000	21,000	0	0	0
1,351	Others National Insurance Employers	1,400	1,400	1,400	0	0	0
3,176	Others Superannuation Employers	4,000	4,000	4,000	0	0	0
20,983	**Employee Cost**	**26,400**	**26,400**	**26,400**	**0**	**0**	**0**
10,992	Supplies & Services	1,015	1,015	1,015	0	0	0
10,992	**Supplies services and Admin Costs**	**1,015**	**1,015**	**1,015**	**0**	**0**	**0**
24,244	Payment to Other Bodies	23,134	12,571	12,571	0	0	0
24,244	**Payments to other Bodies**	**23,134**	**12,571**	**12,571**	**0**	**0**	**0**
56,219	**Gross Expenditure**	**50,549**	**39,986**	**39,986**	**0**	**0**	**0**
(56,219)	Other Accounts of the Authority	(50,549)	0	0	0	0	0
(56,219)	**Income**	**(50,549)**	**0**	**0**	**0**	**0**	**0**
(56,219)	**Gross Income**	**(50,549)**	**0**	**0**	**0**	**0**	**0**
0	**Net Expenditure**	**0**	**39,986**	**39,986**	**0**	**0**	**0**

Environment and Neighbourhood
Burial Grounds

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
2,287	Metered Water	1,500	1,500	2,287	2,287	2,287	2,287
644	Water Rates	600	600	604	644	644	644
20,788	Rates - Non Domestic	19,773	19,773	19,773	20,788	20,788	20,788
4,100	Repairs & Maintenance	0	0	0	0	0	0
7,168	Electricity	7,956	7,956	7,168	7,526	7,903	8,298
34,987	**Property Cost**	**29,829**	**29,829**	**29,832**	**31,245**	**31,622**	**32,017**
0	Employee Related Travel	319	319	0	0	0	0
0	**Transport Cost**	**319**	**319**	**0**	**0**	**0**	**0**
460,346	Other Accounts of the Authority	478,760	478,760	478,760	377,910	377,910	377,910
460,346	**Payments to other Bodies**	**478,760**	**478,760**	**478,760**	**377,910**	**377,910**	**377,910**
495,333	**Gross Expenditure**	**508,908**	**508,908**	**508,592**	**409,155**	**409,532**	**409,927**
(3,172)	Rents Houses and Garages	(3,170)	(3,170)	(3,170)	(3,308)	(3,440)	(3,578)
(176,012)	Burial Ground Lairs	(202,619)	(202,619)	(182,619)	(190,497)	(198,117)	(206,042)
(300,779)	Interments	(331,359)	(331,359)	(311,359)	(313,404)	(325,941)	(338,979)
(15,486)	Sales Burial Grounds/ Crematorium	(18,411)	(18,411)	(18,411)	(37,328)	(38,821)	(40,373)
(495,449)	**Income**	**(555,559)**	**(555,559)**	**(515,559)**	**(544,537)**	**(566,319)**	**(588,972)**
(495,449)	**Gross Income**	**(555,559)**	**(555,559)**	**(515,559)**	**(544,537)**	**(566,319)**	**(588,972)**
(116)	**Net Expenditure**	**(46,651)**	**(46,651)**	**(6,967)**	**(135,382)**	**(156,788)**	**(179,045)**

Environment and Neighbourhood
Crematorium

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
96,261	Others Basic Pay	105,939	106,495	97,511	95,988	96,848	97,716
34,541	Overtime	25,081	25,081	34,494	35,654	35,653	35,653
13,605	Others National Insurance Employers	13,584	13,584	13,222	13,085	13,202	13,320
18,569	Others Superannuation Employers	19,020	19,159	18,951	18,699	18,866	19,036
162,976	**Employee Cost**	**163,624**	**164,319**	**164,178**	**163,426**	**164,569**	**165,726**
4,622	Metered Water	4,600	4,600	4,622	4,622	4,622	4,622
66,555	Rates - Non Domestic	67,197	67,197	67,197	67,197	67,197	67,197
1,471	Council Tax Payments	1,835	1,835	1,471	1,471	1,471	1,471
5,384	Electricity	23,811	23,811	12,000	12,600	13,230	13,892
25,084	Gas	42,720	42,720	25,049	25,659	26,429	27,222
1,218	Cleaning	730	730	1,062	992	992	992
36,202	Rep & Maintenance	18,000	18,000	60,000	42,000	42,000	42,000
140,536	**Property Cost**	**158,893**	**158,893**	**171,401**	**154,541**	**155,941**	**157,396**
2,049	Printing	1,575	1,575	2,082	2,498	2,498	2,498
130	Stationery	100	100	294	110	110	110
1,785	Telephones	250	250	1,653	1,207	1,207	1,207
1,622	Tools & Equipment (Repairs & Maint.)	1,000	1,000	1,000	1,000	1,000	1,000
	Emissions Testing	3,600	3,600	2,495	3,600	3,600	3,600
1,418	Clothing, Uniforms etc	500	500	500	500	500	500
6,154	Resaleable Goods	2,200	2,200	5,686	6,823	6,823	6,823
373	Supplies & Services	1,200	1,200	854	1,025	1,025	1,025
3,008	Misc.Expenditure	1,000	1,000	0	0	0	0
496	Bank and Security Charges	600	600	330	396	396	396
17,035	**Supplies services and Admin Costs**	**12,025**	**12,025**	**14,894**	**17,160**	**17,160**	**17,160**
24,717	Payment to Other Bodies	20,590	20,590	30,738	29,846	29,846	29,846
1,737	Other Accounts of the Authority	1,465	1,465	1,465	1,465	1,465	1,465
26,454	**Payments to other Bodies**	**22,055**	**22,055**	**32,203**	**31,311**	**31,311**	**31,311**
347,001	**Gross Expenditure**	**356,597**	**357,292**	**382,676**	**366,437**	**368,982**	**371,593**
(5,310)	Other Fees	(3,703)	(3,703)	(3,703)	(5,554)	(5,777)	(6,008)
(1,133,460)	Cremations	(1,290,460)	(1,290,460)	(1,198,801)	(1,253,616)	(1,303,761)	(1,355,911)
(1,138,770)	**Income**	**(1,294,163)**	**(1,294,163)**	**(1,202,504)**	**(1,259,170)**	**(1,309,538)**	**(1,361,919)**
(1,138,770)	**Gross Income**	**(1,294,163)**	**(1,294,163)**	**(1,202,504)**	**(1,259,170)**	**(1,309,538)**	**(1,361,919)**
(791,769)	**Net Expenditure**	**(937,566)**	**(936,871)**	**(819,828)**	**(892,733)**	**(940,555)**	**(990,327)**

Environment and Neighbourhood
Waste Services

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
1,611,746	Others Basic Pay	1,574,151	1,583,491	1,594,497	1,584,211	1,602,882	1,602,882
174,773	Overtime	180,333	180,333	181,549	180,333	180,333	180,333
3,899	Others Training Costs	1,000	1,000	1,000	1,000	1,000	1,000
166,504	Others National Insurance Employers	162,392	162,392	164,607	164,380	166,317	166,317
301,472	Others Superannuation Employers	310,324	312,659	302,797	301,726	305,282	305,282
0	Others Miscellaneous Staff Costs	800	0	0	0	0	0
2,258,394	**Employee Cost**	**2,229,000**	**2,239,875**	**2,244,449**	**2,231,649**	**2,255,814**	**2,255,814**
1,883	Water Rates	2,000	2,000	1,943	2,000	2,000	2,000
12,874	Rates - Non Domestic	14,500	14,500	12,874	12,874	12,874	12,874
7,500	Rents	7,800	7,800	7,800	7,800	7,800	7,800
6,221	Electricity	5,000	5,000	6,221	6,532	6,859	7,202
2,236	Cleaning Materials	1,300	1,300	224	1,300	1,300	1,300
12,349	Other Property Costs	13,250	13,250	9,940	13,250	13,250	13,250
60,101	Dso Allocation - Depot	63,836	63,836	63,836	63,836	63,836	63,836
103,164	**Property Cost**	**107,686**	**107,686**	**102,838**	**107,592**	**107,919**	**108,262**
34,832	Hire Of Vehicles	51,200	51,200	34,743	34,743	34,743	34,743
380,589	Internal Fleet Maintenance Charge	377,100	377,100	395,078	397,326	397,326	397,326
5,486	Gas Oil Internal	0	0	6,621	6,621	6,621	6,621
18,739	Tyres	19,500	19,500	15,464	14,247	14,247	14,247
237,371	Diesel Internal	235,000	235,000	244,224	237,240	237,240	237,240
0	Insurance Excess	500	500	500	500	500	500
85,119	Repair/Maint Veh & Plant	72,000	72,000	58,824	78,331	78,331	78,331
1,582	Employee Related Travel	2,000	2,000	1,918	2,000	2,000	2,000
763,718	**Transport Cost**	**757,300**	**757,300**	**757,372**	**771,008**	**771,008**	**771,008**
910	Printing	1,500	1,500	750	750	750	750
2,945	Telephone Rentals	3,563	3,563	2,944	2,799	2,799	2,799
7,175	Machine Rentals And Leasing	7,500	7,500	6,424	7,500	7,500	7,500
3,610	Tools & Equipment (Repairs & Maintenance)	2,100	2,100	4,518	2,100	2,100	2,100
0	Purchase of Tools & Equipment	4,900	4,900	4,900	4,900	4,900	4,900
62,102	Bin Replacement	55,000	55,000	55,000	55,000	55,000	55,000
4,152,993	Waste Removal	4,252,885	4,252,885	4,252,885	4,317,054	4,383,148	4,451,225
3,784	Recycling Initiatives	25,000	25,000	25,000	25,000	25,000	25,000
15,233	Clothing, Uniforms etc	8,950	8,950	10,953	9,500	9,500	9,500
25,060	Supplies & Services/Skip Hire	19,200	19,200	19,781	24,756	24,690	24,690
2,610	Stock Issue General Materials	3,500	3,500	858	3,500	3,500	3,500
434	Other Admin Costs	1,050	840	46	280	280	280
45,666	Payment to Contractors	50,600	50,600	50,600	50,600	50,600	50,600
4,322,522	**Supplies services and Admin Costs**	**4,435,748**	**4,435,538**	**4,434,659**	**4,503,739**	**4,569,767**	**4,637,844**
40,278	Payment to Other Bodies	12,000	12,000	16,702	15,503	15,503	15,503
137,036	Other Accounts of the Authority	150,000	138,000	138,000	138,000	138,000	138,000
80	Medical Fees	350	350	350	350	350	350
197,840	Payment To Greenlight	200,000	200,000	200,000	200,000	200,000	200,000
375,234	**Payments to other Bodies**	**362,350**	**350,350**	**355,052**	**353,853**	**353,853**	**353,853**
7,823,032	**Gross Expenditure**	**7,892,084**	**7,890,749**	**7,894,370**	**7,967,841**	**8,058,360**	**8,126,780**
(122,152)	Sales General	(95,000)	(115,000)	(128,530)	(132,588)	(137,892)	(143,407)
(363,443)	Commercial Refuse Collection	(385,000)	(385,000)	(363,101)	(363,101)	(363,101)	(363,101)
(205,490)	Other Accounts of the Authority	(175,350)	(195,350)	(213,710)	(218,666)	(227,412)	(236,509)
(286,490)	Int Rech - Other Rechargeables	(280,000)	(280,000)	(297,950)	(309,868)	(322,262)	(335,153)
(977,575)	**Income**	**(935,350)**	**(975,350)**	**(1,003,291)**	**(1,024,222)**	**(1,050,667)**	**(1,078,170)**
(977,575)	**Gross Income**	**(935,350)**	**(975,350)**	**(1,003,291)**	**(1,024,222)**	**(1,050,667)**	**(1,078,170)**
6,845,457	**Net Expenditure**	**6,956,734**	**6,915,399**	**6,891,079**	**6,943,619**	**7,007,693**	**7,048,610**

Environment and Neighbourhood
Office Accommodation

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
83,299	Others Basic Pay	88,535	89,422	86,219	84,254	86,207	87,069
7,251	Others - Other Pay	7,815	7,815	6,783	8,363	6,980	6,980
2,739	Overtime	2,706	2,706	2,891	2,706	2,706	2,706
220	Others Training Costs	55	55	0	55	55	55
7,223	Others National Insurance Employers	7,701	7,701	7,576	7,437	7,644	7,721
17,348	Others Superannuation Employers	18,491	18,713	17,772	17,279	17,784	17,962
118,080	**Employee Cost**	**125,303**	**126,412**	**121,242**	**120,094**	**121,376**	**122,493**
47,518	Metered Water	41,195	54,549	65,200	32,543	28,374	28,374
627,810	Rates - Non Domestic	571,372	633,076	565,544	655,190	659,946	659,946
287,583	Rents	293,500	445,023	439,847	490,356	494,023	494,023
0	Property Insurance	0	4,169	4,169	4,169	4,169	4,169
15,870	Repairs & Maintenance	6,872	6,872	8,048	6,872	6,872	6,872
180,710	Electricity	114,642	141,681	176,477	95,952	81,878	85,972
12,051	Gas	16,079	23,082	25,531	28,132	28,976	29,846
58,307	Heating Oil	40,716	40,716	58,307	7,662	0	0
6,597	Cleaning Materials	9,457	9,507	10,298	6,395	6,238	6,238
494	Personal Hygiene	183	183	100	100	100	100
280	Window Cleaning	435	435	664	604	604	604
22,124	Upkeep Of Grounds	17,499	17,499	9,699	0	0	0
2,008	Rep & Maintenance	7,965	7,965	8,455	7,035	7,035	7,035
30,123	Refuse Collection	20,630	20,630	29,144	16,108	16,753	17,423
7,597	Other Property Costs	0	0	48,033	131,245	142,052	142,052
1,299,072	**Property Cost**	**1,140,545**	**1,405,387**	**1,449,516**	**1,482,364**	**1,477,020**	**1,482,654**
1,396	Employee Related Travel	1,448	1,448	1,448	1,000	1,000	1,000
1,396	**Transport Cost**	**1,448**	**1,448**	**1,448**	**1,000**	**1,000**	**1,000**
13,749	Contract Janitorial Supplies	13,799	13,799	5,854	12,491	13,800	13,800
270	Health & Safety	350	350	1,158	350	350	350
56,932	Postages	61,488	66,113	79,022	59,428	66,113	66,113
0	Telephone - Calls	0	2,106	2,106	2,106	2,106	2,106
(2,407)	Telephone Rentals	734	6,182	6,122	5,920	6,042	6,042
0	Telephone Other Costs	0	140	140	140	116	116
0	Communication Maint./ISDN Rental	0	0	1,016	1,013	1,013	1,013
4,432	Machine Rentals And Leasing	4,915	4,920	5,829	3,979	4,638	4,638
0	Equip/Computer Purch & Repair	3,080	3,080	0	0	0	0
1,838	Tools & Equipment (Repairs & Maint.)	667	667	2,766	321	335	335
80	Purchase of Tools & Equipment	500	500	500	500	500	500
1,725	Printer Rationalisation - Lease	0	0	0	1,600	0	0
1,127	Printer Rationalisation - Copy Costs	0	8,122	8,122	6,522	6,620	6,620
186	Clothing, Uniforms etc	858	858	600	798	858	858
1,894	Supplies & Services	8,235	6,555	4,234	6,394	6,555	6,555
121	TV Licences	121	121	121	101	121	121
0	Office Rationalisation Efficiencies	0	0	0	(362,000)	(350,557)	(350,557)
79,947	**Supplies services and Admin Costs**	**94,747**	**113,513**	**117,590**	**(260,337)**	**(241,390)**	**(241,390)**
1,498,495	**Gross Expenditure**	**1,362,043**	**1,646,760**	**1,689,795**	**1,343,121**	**1,358,007**	**1,364,756**
(210)	Sales General	(21,750)	(21,750)	(630)	(72,500)	(72,500)	(72,500)
(210)	**Income**	**(21,750)**	**(21,750)**	**(630)**	**(72,500)**	**(72,500)**	**(72,500)**
(210)	**Gross Income**	**(21,750)**	**(21,750)**	**(630)**	**(72,500)**	**(72,500)**	**(72,500)**
1,498,285	**Net Expenditure**	**1,340,293**	**1,625,010**	**1,689,165**	**1,270,621**	**1,285,507**	**1,292,256**

Environment and Neighbourhood
Events

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
182,602	Supplies & Services	161,500	173,050	183,500	183,500	183,500	183,500
182,602	**Supplies services and Admin Costs**	**161,500**	**173,050**	**183,500**	**183,500**	**183,500**	**183,500**
0	Payment to Other Bodies	11,550	0	0	0	0	0
0	**Payments to other Bodies**	**11,550**	**0**	**0**	**0**	**0**	**0**
182,602	**Gross Expenditure**	**173,050**	**173,050**	**183,500**	**183,500**	**183,500**	**183,500**
(68,779)	Events Income	(50,000)	(50,000)	(60,450)	(60,450)	(60,450)	(60,450)
(68,779)	**Income**	**(50,000)**	**(50,000)**	**(60,450)**	**(60,450)**	**(60,450)**	**(60,450)**
(68,779)	**Gross Income**	**(50,000)**	**(50,000)**	**(60,450)**	**(60,450)**	**(60,450)**	**(60,450)**
113,823	**Net Expenditure**	**123,050**	**123,050**	**123,050**	**123,050**	**123,050**	**123,050**

Environment and Neighbourhood
Depots

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
13,216	Metered Water	27,000	27,000	46,984	27,000	27,000	27,000
134,895	Rates - Non Domestic	130,400	130,400	130,400	130,400	130,400	130,400
24,400	Rents	24,400	24,400	24,400	24,400	24,400	24,400
0	Repairs & Maintenance	1,500	1,500	1,500	1,500	1,500	1,500
86,779	Electricity	80,000	80,000	86,779	91,118	95,674	100,458
18,121	Gas	28,000	28,000	18,121	18,665	19,225	19,801
115,587	Security & Patrols Contracts	115,000	115,000	115,587	115,000	115,000	115,000
4,866	Other Property Costs	6,492	6,562	3,261	4,082	3,000	3,000
397,864	**Property Cost**	**412,792**	**412,862**	**427,032**	**412,165**	**416,198**	**421,559**
0	Printing	50	50	0	50	50	50
505	Stationery	1,000	500	500	500	500	500
3,990	Telephone - Calls	6,000	4,500	3,646	3,817	3,817	3,817
10,974	Telephone Rentals	9,700	8,700	4,294	8,700	8,700	8,700
613	Machine Rentals And Leasing	1,347	1,347	996	1,347	1,347	1,347
0	Tools & Equipment (Repairs & Maint.)	200	200	0	200	200	200
38	Purchase of Tools & Equipment	200	200	233	200	200	200
963	Printer Rationalisation - Lease	964	0	0	0	0	0
1,327	Printer Rationalisation - Copy Costs	2,375	2,339	1,375	2,339	2,339	2,339
1,563	Supplies & Services	2,600	1,600	1,594	888	733	888
19,973	**Supplies services and Admin Costs**	**24,436**	**19,436**	**12,638**	**18,041**	**17,886**	**18,041**
417,837	**Gross Expenditure**	**437,228**	**432,298**	**439,669**	**430,206**	**434,085**	**439,600**
(417,837)	Other Accounts of the Authority	(437,228)	(432,298)	(439,669)	(430,206)	(434,085)	(439,600)
(417,837)	**Income**	**(437,228)**	**(432,298)**	**(439,669)**	**(430,206)**	**(434,085)**	**(439,600)**
(417,837)	**Gross Income**	**(437,228)**	**(432,298)**	**(439,669)**	**(430,206)**	**(434,085)**	**(439,600)**
0	**Net Expenditure**	**0**	**0**	**0**	**0**	**0**	**0**

Environment and Neighbourhood
Catering Services

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
2,240,414	Others Basic Pay	2,222,454	2,245,839	2,268,866	2,268,297	2,290,980	2,313,890
33,276	Overtime	55,000	55,000	27,986	55,000	55,000	55,000
1,004	Others Training Costs	4,350	3,350	3,350	3,350	3,350	3,350
107,683	Others National Insurance Employers	104,943	104,943	114,917	114,171	115,313	116,466
355,973	Others Superannuation Employers	355,171	361,017	354,906	349,312	352,805	356,333
0	Others Miscellaneous Staff Costs	1,000	1,000	0	0	0	0
2,738,350	**Employee Cost**	**2,742,918**	**2,771,149**	**2,770,025**	**2,790,131**	**2,817,449**	**2,845,040**
56,232	Cleaning Materials	46,000	46,000	46,000	46,000	46,000	46,000
302	Personal Hygiene	400	400	182	400	400	400
3,765	Other Property Costs	2,000	2,000	0	2,000	2,000	2,000
5,764	Dso Allocation - Depot	6,121	6,121	6,121	6,121	6,121	6,121
66,063	**Property Cost**	**54,521**	**54,521**	**52,303**	**54,521**	**54,521**	**54,521**
0	Hire Of Vehicles	500	500	0	0	0	0
3,937	Internal Fleet Maintenance Charge	3,700	3,700	3,099	4,200	4,200	4,200
86,779	Driver Recharges	98,000	98,000	91,889	98,980	99,970	100,969
92	Tyres	100	100	100	100	100	100
1,632	Diesel Internal	2,243	2,243	1,947	1,947	1,947	1,947
101	Repair/Maint Veh & Plant	200	200	0	200	200	200
2,679	Employee Related Travel	2,500	2,500	1,992	2,500	2,500	2,500
95,220	**Transport Cost**	**107,243**	**107,243**	**99,027**	**107,927**	**108,917**	**109,916**
29	Printing	0	0	1,500	1,500	1,500	1,500
443	Stationery	3,000	3,000	272	500	500	500
462	Telephone - Calls	600	600	408	400	400	400
4,337	Telephone Rentals	5,000	5,000	4,088	3,800	3,800	3,800
477	Kitchen Purchases	700	700	70	700	700	700
14,076	Machine Rentals And Leasing	30,000	30,000	15,180	30,000	30,000	30,000
3,770	Tools & Equipment (Repairs & Maint.)	1,500	1,500	1,500	1,500	1,500	1,500
18,061	Purchase of Tools & Equipment	17,000	17,000	17,000	17,000	17,000	17,000
11,348	Clothing, Uniforms etc	9,540	9,540	9,540	9,540	9,540	9,540
1,102,042	Food, Provisions	1,124,000	1,177,000	1,193,000	1,122,000	1,122,000	1,122,000
4,252	Supplies & Services	4,000	4,300	4,000	3,013	2,798	2,798
4,212	Stock Adjustment	2,000	2,000	2,000	2,000	2,000	2,000
1,163,509	**Supplies services and Admin Costs**	**1,197,340**	**1,250,640**	**1,248,558**	**1,191,953**	**1,191,738**	**1,191,738**
29,686	Kitchen Equipment Repairs	31,600	31,600	31,500	31,500	31,500	31,500
29,686	**Payments to other Bodies**	**31,600**	**31,600**	**31,500**	**31,500**	**31,500**	**31,500**
4,092,828	**Gross Expenditure**	**4,133,622**	**4,215,153**	**4,201,412**	**4,176,032**	**4,204,124**	**4,232,715**
(145,978)	Other Accounts of the Authority	(91,994)	(184,994)	(200,994)	(192,394)	(200,090)	(208,093)
(145,978)	**Income**	**(91,994)**	**(184,994)**	**(200,994)**	**(192,394)**	**(200,090)**	**(208,093)**
(145,978)	**Gross Income**	**(91,994)**	**(184,994)**	**(200,994)**	**(192,394)**	**(200,090)**	**(208,093)**
3,946,850	**Net Expenditure**	**4,041,628**	**4,030,159**	**4,000,418**	**3,983,638**	**4,004,035**	**4,024,622**

Environment and Neighbourhood
Ground Maintenance & SC Trading Account

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/18	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
4,969,725	Employee Cost	4,905,149	4,933,733	4,928,882	4,240,823	4,284,490	4,383,674
330,729	Property Cost	313,131	307,131	323,302	317,842	318,379	318,934
643,369	Transport Cost	688,465	688,465	675,253	675,253	675,253	675,253
878,918	Supplies services and Admin Costs	836,762	835,551	873,737	924,657	927,506	927,547
513,814	Payments to other Bodies	505,000	505,000	521,878	334,959	340,090	345,272
170,787	Support Services	238,877	238,877	170,787	170,787	170,787	170,787
186,563	Capital Financing Charges	163,723	163,723	186,563	186,563	186,563	186,563
7,693,905	Gross Expenditure	7,651,107	7,672,480	7,680,402	6,850,884	6,903,068	7,008,030
(9,856,095)	Income	(10,126,547)	(10,126,547)	(10,148,830)	(9,675,241)	(9,906,137)	(10,127,935)
(9,856,095)	Gross Income	(10,126,547)	(10,126,547)	(10,148,830)	(9,675,241)	(9,906,137)	(10,127,935)
11,757	Capital Financing Charges	14,879	14,879	11,757	11,757	11,757	11,757
(2,150,433)	Net Expenditure	(2,460,561)	(2,439,188)	(2,456,672)	(2,812,600)	(2,991,312)	(3,108,148)

Housing & Employability

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
		£	£	£	£	£	£
Homeless Persons	73	187,266	22,980	80,712	100,687	145,060	188,952
Private Sector Housing	74	45,658	45,658	47,532	45,249	46,781	48,411
Anti Social Behaviour	75	689,636	718,775	670,871	639,609	643,887	648,596
Private Sector Housing Grants	76	(21,973)	92,027	91,062	91,480	92,798	93,139
Communities	77	781,837	788,971	776,636	767,597	772,511	777,473
Working4U	78	2,432,817	2,614,287	2,611,888	2,633,073	2,612,335	2,633,843
Total for Housing & Employability		**4,115,241**	**4,282,698**	**4,278,702**	**4,277,694**	**4,313,373**	**4,390,414**

Housing & Employability
Homeless Persons

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
983,675	Others Basic Pay	1,000,610	1,017,201	1,024,959	1,053,552	1,067,762	1,080,339
42,971	Others - Other Pay	0	43,000	43,000	43,430	43,864	44,303
1,463	Others - Other Allowances	1,464	1,464	2,742	1,464	1,464	1,464
3,885	Holiday Pay for Add Pay	3,838	3,838	3,838	3,838	3,838	3,838
11,125	overtime	15,000	15,000	6,228	15,000	15,000	15,000
2,440	Others Training Costs	5,000	5,000	5,000	5,000	5,000	5,000
98,572	Others National Insurance Employers	94,336	99,890	102,811	105,746	107,032	108,312
175,166	Others Superannuation Employers	168,575	182,243	180,884	186,047	187,925	190,173
391	Others Agency Staff	2,000	2,300	300	2,300	2,300	2,300
1,319,688	**Employee Cost**	**1,290,823**	**1,369,936**	**1,369,763**	**1,416,377**	**1,434,185**	**1,450,729**
(119)	Metered Water	0	0	369	369	369	369
3,089	Water Rates	0	0	2,545	2,427	2,427	2,427
16,811	Rates - Non Domestic	24,200	30,200	30,200	36,200	36,200	36,200
870,176	Rents	870,092	896,622	896,622	945,567	969,207	993,437
40,167	Council Tax Payments	46,820	46,820	46,820	46,820	46,820	46,820
52,566	Electricity	33,900	36,900	36,900	54,561	57,289	60,154
46,792	Gas	64,000	69,500	46,792	49,042	50,513	52,029
1,942	Contract Cleaning	0	0	2,084	1,898	1,898	1,898
192,158	Rep & Maintenance	185,200	195,200	185,200	195,200	195,200	195,200
1,223,582	**Property Cost**	**1,224,212**	**1,275,242**	**1,247,532**	**1,332,084**	**1,359,923**	**1,388,533**
6,348	Hires Furniture Removals	6,250	6,250	6,250	6,250	6,250	6,250
1,086	Internal Fleet Maintenance	715	715	451	715	715	715
92	Tyres	220	220	55	220	220	220
1,184	Diesel Internal	630	630	158	630	630	630
124	Repair/Maint Veh & Plant	120	120	30	120	120	120
1,312	Other Travel Costs	1,460	1,460	1,460	1,460	1,460	1,460
14,054	Employee Related Travel	16,000	16,000	16,000	16,000	16,000	16,000
91	Other Transport Costs External	60	60	60	60	60	60
24,291	**Transport Cost**	**25,455**	**25,455**	**24,464**	**25,455**	**25,455**	**25,455**
630	Printing	1,200	18	200	869	845	845
4,558	Telephone	4,208	4,208	6,538	2,259	2,259	2,259
601	Subsistence	480	480	480	480	480	480
823	Computer Software	4,010	4,010	823	4,010	4,010	4,010
718	Equip/Computer Purch & Repair	1,000	1,000	84	1,000	1,000	1,000
15	Clothing, Uniforms etc	500	500	100	500	500	500
26,835	Supplies & Services	11,362	11,362	12,982	10,399	10,399	10,399
172,425	Domestic/White Goods	150,000	150,000	150,000	150,000	150,000	150,000
206,605	**Supplies services and Admin Costs**	**172,760**	**171,578**	**171,207**	**169,517**	**169,493**	**169,493**
636,391	Payment to Other Bodies	882,000	650,000	646,687	650,000	650,000	650,000
11,896	Other Accounts of the Authority	85,500	32,283	31,896	32,606	32,932	33,261
648,287	**Payments to other Bodies**	**967,500**	**682,283**	**678,583**	**682,606**	**682,932**	**683,261**
3,422,453	**Gross Expenditure**	**3,680,750**	**3,524,494**	**3,491,549**	**3,626,039**	**3,671,988**	**3,717,471**
(2,790,687)	Rent Other	(2,724,061)	(2,765,091)	(2,833,855)	(2,820,761)	(2,820,761)	(2,820,761)
(259,422)	supported Accommodation	(533,650)	(533,650)	(378,512)	(499,880)	(499,880)	(499,880)
(41,055)	Fuel Token / Utility recharge	(47,148)	(47,148)	(40,204)	(47,148)	(47,148)	(47,148)
(161,478)	Int Rech - Staff Costs	(188,625)	(155,625)	(158,265)	(157,563)	(159,138)	(160,730)
(3,252,642)	**Income**	**(3,493,484)**	**(3,501,514)**	**(3,410,837)**	**(3,525,352)**	**(3,526,928)**	**(3,528,519)**
(3,252,642)	**Gross Income**	**(3,493,484)**	**(3,501,514)**	**(3,410,837)**	**(3,525,352)**	**(3,526,928)**	**(3,528,519)**
169,811	**Net Expenditure**	**187,266**	**22,980**	**80,712**	**100,687**	**145,060**	**188,952**

Housing & Employability
Private Sector Housing

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
15,351	Others Basic Pay	29,604	29,604	20,605	29,136	30,285	31,510
1,549	Others National Insurance Employers	2,932	2,932	2,138	3,041	3,161	3,289
2,963	Others Superannuation Employers	5,714	5,714	3,977	5,623	5,845	6,081
19,863	**Employee Cost**	**38,250**	**38,250**	**26,719**	**37,800**	**39,291**	**40,879**
152	Employee Related Travel	300	300	210	300	300	300
152	**Transport Cost**	**300**	**300**	**210**	**300**	**300**	**300**
184	Mobile Phones	225	225	403	225	225	225
184	**Supplies services and Admin Costs**	**225**	**225**	**403**	**225**	**225**	**225**
4,592	Payment to Other Bodies	2,803	2,803	2,803	2,803	2,803	2,803
57,935	Other Accounts of the Authority	25,382	25,382	25,382	25,636	25,892	26,151
62,527	**Payments to other Bodies**	**28,185**	**28,185**	**28,185**	**28,439**	**28,695**	**28,954**
82,726	**Gross Expenditure**	**66,960**	**66,960**	**55,517**	**66,764**	**68,512**	**70,359**
(9,173)	Fees & Charges	(21,302)	(21,302)	(7,985)	(21,515)	(21,730)	(21,947)
(9,173)	**Income**	**(21,302)**	**(21,302)**	**(7,985)**	**(21,515)**	**(21,730)**	**(21,947)**
(9,173)	**Gross Income**	**(21,302)**	**(21,302)**	**(7,985)**	**(21,515)**	**(21,730)**	**(21,947)**
73,553	**Net Expenditure**	**45,658**	**45,658**	**47,532**	**45,249**	**46,781**	**48,411**

Housing & Employability
Anti Social Behaviour

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
349,884	Others Basic Pay	359,568	332,391	308,875	309,934	312,963	315,392
4,830	Overtime	7,500	7,500	7,516	7,500	7,500	7,500
271	Others Training Costs	5,500	356	356	356	356	356
34,942	Others National Insurance Employers	44,083	42,602	30,655	38,951	39,275	40,609
54,218	Others Superannuation Employers	63,187	58,161	46,126	54,537	55,078	55,506
0	Others Miscellaneous Staff Costs	500	0	0	0	0	0
444,145	**Employee Cost**	**480,338**	**441,010**	**393,529**	**411,277**	**415,172**	**419,362**
13,572	Hire Of Vehicles	0	0	0	0	0	0
2,835	Diesel Internal	0	0	0	0	0	0
1,685	Repair/Maint Veh & Plant	0	0	0	0	0	0
3,941	Employee Related Travel	1,500	5,500	5,500	5,500	5,500	5,500
22,033	**Transport Cost**	**1,500**	**5,500**	**5,500**	**5,500**	**5,500**	**5,500**
3,283	Printing	200	200	1,703	1,863	1,732	1,732
1,212	Stationery	0	0	636	500	500	500
3,626	Postages	2,213	2,213	2,213	2,213	2,213	2,213
0	Publicity & Promotions	4,380	4,380	4,380	4,380	4,380	4,380
6,781	Telephone	6,100	6,100	7,034	5,393	5,393	5,393
7,241	Office/Computer Supplies	3,500	3,500	3,676	3,500	3,500	3,500
46,529	Supplies & Services	35,200	46,667	42,967	42,967	42,967	42,967
498	Other Admin Costs	100	100	100	100	100	100
69,170	**Supplies services and Admin Costs**	**51,693**	**63,160**	**62,709**	**60,916**	**60,785**	**60,785**
43,677	Payment to Other Bodies	43,000	63,000	69,000	15,571	15,571	15,571
139,293	Other Accounts of the Authority	113,105	146,105	140,413	146,625	147,150	147,680
182,970	**Payments to other Bodies**	**156,105**	**209,105**	**209,413**	**162,196**	**162,721**	**163,251**
718,318	**Gross Expenditure**	**689,636**	**718,775**	**671,151**	**639,889**	**644,178**	**648,898**
(280)	Fees & Charges	0	0	(280)	(280)	(291)	(303)
(9,563)	Int Rech - Staff Costs	0	0	0	0	0	0
(9,843)	**Income**	**0**	**0**	**(280)**	**(280)**	**(291)**	**(303)**
(9,843)	**Gross Income**	**0**	**0**	**(280)**	**(280)**	**(291)**	**(303)**
708,475	**Net Expenditure**	**689,636**	**718,775**	**670,871**	**639,609**	**643,887**	**648,596**

Housing & Employability
Private Sector Housing Grants

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	DRAFT ESTIMATE 2018/19	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
4,564	Others Basic Pay	26,866	26,866	25,174	25,490	26,514	26,779
110	Others National Insurance Employers	994	994	2,368	2,406	2,503	2,528
320	Others Superannuation Employers	5,510	5,510	4,864	4,927	5,125	5,176
4,994	**Employee Cost**	**33,370**	**33,370**	**32,405**	**32,823**	**34,141**	**34,482**
31,250	PSHG - General Repairs	94,000	94,000	94,000	94,000	94,000	94,000
227,011	PSHG - Care and Repair	201,504	161,504	161,504	161,504	161,504	161,504
0	PSHG - Lead Pipe Replacement	5,000	5,000	5,000	5,000	5,000	5,000
258,261	**Property Cost**	**300,504**	**260,504**	**260,504**	**260,504**	**260,504**	**260,504**
326	Employee Related Travel	700	700	700	700	700	700
326	**Transport Cost**	**700**	**700**	**700**	**700**	**700**	**700**
1,000	Supplies & Services	12,453	12,453	10,767	12,453	12,453	12,453
(4,391)	Legal Expenses	0	0	1,686	0	0	0
(3,391)	**Supplies services and Admin Cost**	**12,453**	**12,453**	**12,453**	**12,453**	**12,453**	**12,453**
231,000	Grants To Other Bodies	231,000	231,000	231,000	231,000	231,000	231,000
231,000	**Payments to other Bodies**	**231,000**	**231,000**	**231,000**	**231,000**	**231,000**	**231,000**
491,190	**Gross Expenditure**	**578,027**	**538,027**	**537,062**	**537,480**	**538,798**	**539,139**
(512,016)	Non Specific Other Govt Grants	(600,000)	(446,000)	(446,000)	(446,000)	(446,000)	(446,000)
(512,016)	**Income**	**(600,000)**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**
(512,016)	**Gross Income**	**(600,000)**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**	**(446,000)**
(20,826)	**Net Expenditure**	**(21,973)**	**92,027**	**91,062**	**91,480**	**92,798**	**93,139**

Housing & Employability
Communities

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
351,881	Others Basic Pay	342,870	382,240	352,061	342,545	347,248	351,121
33,557	Others National Insurance Employers	33,111	36,182	32,176	28,860	33,222	33,578
67,596	Others Superannuation Employers	72,060	79,619	67,662	69,869	65,718	66,451
453,034	**Employee Cost**	**448,041**	**498,041**	**451,900**	**441,274**	**446,188**	**451,150**
1,792	Electricity	0	0	0	0	0	0
261,000	CCTV Maintenance	252,710	267,551	267,752	267,592	267,592	267,592
261,000	**Property Costs**	**252,710**	**267,551**	**267,752**	**267,592**	**267,592**	**267,592**
1,948	Employee Related Travel	4,226	2,226	1,524	2,226	2,226	2,226
1,948	**Transport Cost**	**4,226**	**2,226**	**1,524**	**2,226**	**2,226**	**2,226**
1,947	Central Telephones	5,030	5,030	5,030	2,000	2,000	2,000
552	Hospitality	600	600	600	600	600	600
9,929	Supplies & Services	0	0	90	90	90	90
903	Other Admin Costs	1,980	1,980	1,906	1,980	1,980	1,980
13,331	**Supplies services and Admin Costs**	**7,610**	**7,610**	**7,626**	**4,670**	**4,670**	**4,670**
142,092	Payment to Other Bodies	216,500	160,793	156,793	160,793	160,793	160,793
142,092	**Payments to other Bodies**	**216,500**	**160,793**	**156,793**	**160,793**	**160,793**	**160,793**
873,197	**Gross Expenditure**	**929,087**	**936,221**	**885,594**	**876,555**	**881,469**	**886,431**
(163,197)	Other Accounts of the Authority	(147,250)	(147,250)	(108,958)	(108,958)	(108,958)	(108,958)
(163,197)	**Income**	**(147,250)**	**(147,250)**	**(108,958)**	**(108,958)**	**(108,958)**	**(108,958)**
(163,197)	**Gross Income**	**(147,250)**	**(147,250)**	**(108,958)**	**(108,958)**	**(108,958)**	**(108,958)**
710,000	**Net Expenditure**	**781,837**	**788,971**	**776,636**	**767,597**	**772,511**	**777,473**

Housing & Employability
Working4U

OUTTURN 2016/17	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
£		£	£	£	£	£	£
1,855,015	Others Basic Pay	1,948,246	1,467,420	1,409,047	1,483,825	1,505,447	1,522,028
0	Modern Apprentices Basic Pay	0	473,596	300,748	31,329	0	0
0	Overtime	0	7,230	7,233	0	0	0
43,913	Others Training Costs	41,888	2,562	2,562	4,068	4,068	4,068
56,845	Training - Modern Apprentices	0	39,326	39,326	13,047	0	0
137,470	Others National Insurance Employers	144,861	144,861	137,603	146,586	148,684	150,321
334,718	Others Superannuation Employers	297,040	297,040	320,284	298,674	298,869	302,159
0	GRFW Bonus for Training	1,965	1,965	0	0	0	0
28,342	Skillseekers Allowance	98,120	98,120	28,342	16,500	16,500	16,500
2,456,303	**Employee Cost**	**2,532,120**	**2,532,120**	**2,245,144**	**1,994,029**	**1,973,568**	**1,995,076**
1,175	Other property	700	700	700	0	0	0
1,175	**Property Cost**	**700**	**700**	**700**	**0**	**0**	**0**
780	Hire Of Vehicles	400	400	1,393	1,170	1,170	1,170
3,488	Internal Fleet Maintenance Charge	4,500	4,500	3,148	3,639	3,639	3,639
1,773	Driver Recharges	2,463	2,463	2,463	1,808	1,808	1,808
842	Diesel Internal	710	710	710	710	710	710
6,681	Other Travel Costs	21,000	21,000	4,806	4,638	4,638	4,638
17,882	Employee Related Travel	22,000	22,000	13,194	17,271	17,271	17,271
31,446	**Transport Cost**	**51,073**	**51,073**	**25,714**	**29,236**	**29,236**	**29,236**
352	Books	5,398	5,398	5,398	5,398	5,398	5,398
367	Postages	492	492	492	492	492	492
90	Telephone Rentals	805	805	805	253	253	253
7,548	Telephones / Mobile Phones	4,839	4,839	4,839	3,570	3,570	3,570
182	Central Telephones	2,003	2,003	2,003	182	182	182
422	Hospitality	492	492	492	492	492	492
2,494	Membership Fees & Subscriptions	6,047	4,838	4,838	4,838	4,838	4,838
2,260	Conference Fees	2,089	1,671	1,671	1,672	1,671	1,671
532	Subsistence	574	574	574	408	408	408
1,441	Computer Software	500	500	500	500	500	500
241	Machine Rentals And Leasing	202	202	202	202	202	202
289	Equip/Computer Purch & Repair	527	527	527	527	527	527
8,756	Printer Costs	12,550	9,862	3,194	2,538	2,262	2,262
333	Clothing, Uniforms etc	1,700	1,700	1,700	1,700	1,700	1,700
2,440	Supplies & Services	1,182	1,182	1,182	1,748	1,748	1,748
3,046	Other Admin Costs	586	586	586	586	586	586
30,793	**Supplies services and Admin Costs**	**39,986**	**35,671**	**29,003**	**25,106**	**24,829**	**24,829**
937,510	Payment to Other Bodies	941,109	1,306,894	1,243,556	1,283,966	1,283,966	1,283,966
392	Payment To Other Local Authorities	1,000	1,000	1,000	1,000	1,000	1,000
937,902	**Payments to other Bodies**	**942,109**	**1,307,894**	**1,244,556**	**1,284,966**	**1,284,966**	**1,284,966**
3,457,619	**Gross Expenditure**	**3,565,988**	**3,927,458**	**3,545,117**	**3,333,337**	**3,312,599**	**3,334,108**
(93,378)	Income From Other Agencies	(288,921)	(290,144)	(24,420)	(125,743)	(125,743)	(125,743)
(391,486)	D.E. Income	(455,911)	(573,911)	(393,810)	(393,810)	(393,810)	(393,810)
(152,467)	Miscellaneous Income	(124,611)	(180,000)	(151,609)	(140,711)	(140,711)	(140,711)
(40,000)	Other Accounts of the Authority	(96,612)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
(499,000)	Income Earmarked Balances	(167,116)	(229,116)	(323,391)	0	0	0
(1,176,331)	**Income**	**(1,133,171)**	**(1,313,171)**	**(933,229)**	**(700,264)**	**(700,264)**	**(700,264)**
(1,176,331)	**Gross Income**	**(1,133,171)**	**(1,313,171)**	**(933,229)**	**(700,264)**	**(700,264)**	**(700,264)**
2,281,288	**Net Expenditure**	**2,432,817**	**2,614,287**	**2,611,888**	**2,633,073**	**2,612,335**	**2,633,843**

Regeneration

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	DRAFT ESTIMATE 2018/19	INDICATIVE ESTIMATE 2019/20	INDICATIVE ESTIMATE 2020/21
		£	£	£	£	£	£
Housing Maintenance Trading Account	80	(1,518,249)	(1,507,100)	(1,277,191)	(1,792,995)	(1,596,792)	(1,440,485)
Property DLO	81	211,978	162,470	(54,344)	(56,059)	(48,744)	(41,505)
Housing Maintenance and Investment	82	0	0	0	31,285	31,479	31,681
Corporate Assets	83	(2,133,370)	(2,140,770)	(2,207,990)	(2,026,029)	(2,036,512)	(2,028,354)
Capital Investment Team	84	0	0	0	25,863	26,561	27,294
Consultancy Services	85	980,292	982,961	975,115	943,577	955,448	966,702
Economic Development	86	481,813	483,729	485,621	372,988	421,264	425,476
Total		(1,977,536)	(2,018,710)	(2,078,789)	(2,501,371)	(2,247,296)	(2,059,192)

Regeneration
Housing Maintenance Trading Account

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
11,336,374	**Employee Cost**	12,664,507	12,676,619	11,991,312	12,747,732	12,926,018	13,062,903
70,691	**Property Cost**	60,000	60,000	103,748	60,400	60,417	60,835
1,020,046	**Transport Cost**	1,042,050	1,042,050	799,839	1,042,050	1,042,050	1,042,050
5,664,774	**Supplies services and Admin Costs**	5,498,344	5,497,381	6,377,899	5,482,973	5,500,873	5,519,877
141,410	**Payments to other Bodies**	114,550	114,550	114,550	114,550	114,550	114,550
790,232	**Support Services**	863,000	863,000	531,000	531,000	531,000	531,000
0	**Capital Financing Costs**	5,000	5,000	5,000	5,000	5,000	5,000
19,023,527	**Gross Expenditure**	20,247,451	20,258,600	19,923,348	19,983,705	20,179,908	20,336,215
(20,156,428)	**Income**	(21,765,700)	(21,765,700)	(21,200,539)	(21,776,700)	(21,776,700)	(21,776,700)
(20,156,428)	**Gross Income**	(21,765,700)	(21,765,700)	(21,200,539)	(21,776,700)	(21,776,700)	(21,776,700)
(1,132,901)	**Net Expenditure**	(1,518,249)	(1,507,100)	(1,277,191)	(1,792,995)	(1,596,792)	(1,440,485)

Regeneration
Corporate Asset Maintenance

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/2018 £	PROBABLE 2017/2018 £	ESTIMATE 2018/2019 £	INDICATIVE ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £
702,890	Others Basic Pay	638,912	640,464	687,073	509,108	514,749	520,332
825	Others Paternity / Maternity	0	0	(259)	0	0	0
177	Others SSP	0	0	858	0	0	0
2,507	Others - Other Pay	0	0	1,416	0	0	0
5,407	Holiday Pay for Add Pay	0	0	3,357	0	0	0
384	Others Variable OT at 1.0	6,000	6,000	6,000	6,000	6,000	6,000
60,334	Others Variable OT at 1.5	28,950	28,950	28,950	28,950	28,950	28,950
950	Others Training Costs Not Paid Through salaries	390	390	0	390	390	390
74,446	Others National Insurance Employers	66,131	66,353	70,469	55,630	56,246	56,855
123,000	Others Superannuation Employers	113,738	114,181	124,966	95,005	96,064	97,111
(19,382)	Others Miscellaneous Staff Costs	500	500	500	500	500	500
951,538	**Employee Cost**	**854,621**	**856,838**	**923,330**	**695,584**	**702,899**	**710,138**
0	Repairs & Maintenance Dept Responsibility	0	0	2,202	0	0	0
0	Electricity	0	0	396	0	0	0
0	Int Recharge - Central Repairs (Below the line)	0	0	0	0	0	0
81,673	Rep & Maintenance	0	0	53,962	0	0	0
44,460	Dso Allocation - Depot	47,220	47,220	47,220	47,220	47,220	47,220
126,133	**Property Cost**	**47,220**	**47,220**	**103,780**	**47,220**	**47,220**	**47,220**
5,755	Hire Of Vehicles	12,300	6,300	6,300	6,300	6,300	6,300
6,383	Internal Fleet Maintenance Charge	5,700	5,700	5,700	5,700	5,700	5,700
(186)	Leasing Charges Vehicles	0	0	0	0	0	0
2,166	Leased Plant	11,000	7,000	7,000	7,000	7,000	7,000
0	Plant Hire	0	0	120	0	0	0
106	Tyres	500	500	500	500	500	500
9,639	Diesel Internal	9,000	9,000	9,000	9,000	9,000	9,000
1,407	Repair/Maint Veh & Plant	2,000	2,000	2,000	2,000	2,000	2,000
2,925	Employee Related Travel	4,500	4,500	4,500	4,500	4,500	4,500
339	Other Transport Costs External	500	500	500	500	500	500
28,534	**Transport Cost**	**45,500**	**35,500**	**35,620**	**35,500**	**35,500**	**35,500**
2,102	Mobile Phones	637	637	637	637	637	637
863	Machine Rentals And Leasing	800	800	800	800	800	800
109	Small Office Equip/Computer Purch & Repair	0	0	0	0	0	0
1,716	Tools & Equipment (Repairs & Maintenance)	1,500	1,500	1,500	1,500	1,500	1,500
0	Repayment of Tools (Employees)	0	0	(131)	0	0	0
0	Purchase of Tools & Equipment	1,000	1,000	1,000	1,000	1,000	1,000
275	Skip Hire Charges	0	0	0	0	0	0
0	Clothing, Uniforms etc	500	500	5,398	500	500	500
0	Supplies & Services	500	0	0	500	500	500
129,100	Direct Purchases	130,800	130,800	130,800	130,800	130,800	130,800
188,405	Stock	228,900	187,675	187,675	189,900	189,900	189,900
(4,924)	Stock Adjustment	0	0	0	0	0	0
0	Election Staff Costs - HEED	0	0	0	0	0	0
92,479	Payment to Contractors	20,000	20,000	218,108	20,000	20,000	20,000
410,125	**Supplies services and Admin Costs**	**384,637**	**342,912**	**545,787**	**345,637**	**345,637**	**345,637**
0	Other accounts of the authority	0	0	63,329	0	0	0
0	**Payments to other Bodies**	**0**	**0**	**63,329**	**0**	**0**	**0**
1,516,330	**Gross Expenditure**	**1,331,978**	**1,282,470**	**1,671,846**	**1,123,941**	**1,131,256**	**1,138,495**
(52)	Income From Other Agencies	0	0	0	0	0	0
(1,123,740)	Sales General	(1,090,000)	(1,090,000)	(1,690,000)	(1,150,000)	(1,150,000)	(1,150,000)
(75,695)	Miscellaneous Income	(30,000)	(30,000)	(36,190)	(30,000)	(30,000)	(30,000)
(10,835)	Other Accounts of the Authority	0	0	0	0	0	0
(224,528)	Dlo Recharges Schedule Of Rates	0	0	0	0	0	0
(1,434,850)	**Income**	**(1,120,000)**	**(1,120,000)**	**(1,726,190)**	**(1,180,000)**	**(1,180,000)**	**(1,180,000)**
(1,434,850)	**Gross Income**	**(1,120,000)**	**(1,120,000)**	**(1,726,190)**	**(1,180,000)**	**(1,180,000)**	**(1,180,000)**
81,480	**Net Expenditure**	**211,978**	**162,470**	**(54,344)**	**(56,059)**	**(48,744)**	**(41,505)**

Regeneration
Housing Asset and Investment

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
0	Others Basic Pay	0	0	0	331,652	336,559	341,619
0	Others National Insurance Employers	0	0	0	36,493	37,034	37,590
0	Others Superannuation Employers	0	0	0	66,319	67,299	68,310
0	**Employee Cost**	**0**	**0**	**0**	**434,464**	**440,892**	**447,519**
0	**Gross Expenditure**	**0**	**0**	**0**	**434,464**	**440,892**	**447,519**
0	Miscellaneous Income	0	0	0	(48,305)	(49,765)	(51,296)
0	Int Rech - Staff Costs	0	0	0	(354,874)	(359,648)	(364,542)
0	**Income**	**0**	**0**	**0**	**(403,179)**	**(409,414)**	**(415,838)**
0	**Gross Income**	**0**	**0**	**0**	**(403,179)**	**(409,414)**	**(415,838)**
0	**Net Expenditure**	**0**	**0**	**0**	**31,285**	**31,479**	**31,681**

Regeneration
Corporate Assets

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
764,863	Others Basic Pay	749,214	751,034	773,581	803,806	813,206	821,872
(201)	Others Paternity / Maternity	0	0	0	0	0	0
36	Others - Other Pay	0	0	0	0	0	0
184	Holiday Pay for Add Pay	0	0	82	0	0	0
2,109	Others Variable OT at 1.0	0	0	831	0	0	0
72	Others Variable OT at 1.5	250	250	250	250	250	250
0	Others Variable OT Other	0	0	3	0	0	0
441	Others Training Costs Not Paid Through salaries	0	0	0	0	0	0
77,158	Others National Insurance Employers	85,664	85,924	78,609	88,419	82,740	83,626
148,336	Others Superannuation Employers	151,093	151,613	149,834	160,761	150,436	152,047
0	Others Miscellaneous Staff Costs	2,000	0	0	0	0	0
992,998	**Employee Cost**	**988,221**	**988,821**	**1,003,190**	**1,053,236**	**1,046,632**	**1,057,796**
4,315	Metered Water	0	0	5,134	0	0	0
2,705	Water Rates	0	0	7,538	19,500	21,450	23,600
259,691	Rates - Non Domestic (WDC)	146,000	146,000	177,994	142,000	142,000	142,000
25,700	Rents	18,500	18,500	37,000	18,500	18,500	18,500
4,913	Council Tax Payments	0	0	867	0	0	0
70	Repairs & Maintenance Dept Responsibility	0	0	4,709	0	0	0
30,085	Electricity	33,221	33,221	45,239	34,550	35,879	37,314
5,449	Gas	14,112	6,112	6,112	2,295	2,479	2,673
70	Heating Oil	0	0	0	0	0	0
11,139	Cleaning Materials	0	0	2,837	0	0	0
0	Contract Cleaning	9,000	9,000	7,018	9,000	9,000	9,000
24,288	Upkeep Of Grounds	23,000	23,000	23,000	23,000	23,000	23,000
1,090,824	Int Recha - Central Repairs	1,085,500	1,085,500	1,029,336	1,055,500	1,055,500	1,055,500
164,145	Rep & Maintenance	154,000	154,000	120,015	154,000	154,000	154,000
4,828	Refuse Collection	0	0	0	0	0	0
315	Pest Control	0	0	188	0	0	0
30,916	Security & Patrols Contracts	0	0	5,314	0	0	0
14,764	Other Property Costs	400	400	23,370	400	400	400
1,674,217	**Property Cost**	**1,483,733**	**1,475,733**	**1,495,671**	**1,458,745**	**1,462,207**	**1,465,987**
500	Other Travel Costs	0	0	0	0	0	0
7,133	Employee Related Travel	9,100	9,100	9,100	9,100	9,100	9,100
7,633	**Transport Cost**	**9,100**	**9,100**	**9,100**	**9,100**	**9,100**	**9,100**
33	Printing	0	0	0	0	0	0
416	Stationery	0	0	0	0	0	0
350	Publications	0	0	0	0	0	0
16	Postages	0	0	0	0	0	0
4,807	Advertising	15,000	15,000	15,000	15,000	15,000	15,000
15	Telephone - Calls	3,400	3,400	1,621	1,749	1,749	1,749
1,368	Telephone Rentals	0	0	1,120	0	0	0
50	Telephone Other Costs	0	0	193	0	0	0
734	Mobile Phones	0	0	466	0	0	0
248	Hospitality	0	0	55	0	0	0
1,070	Conference Fees	800	800	800	800	800	800
52	Subsistence	0	0	60	0	0	0
30,634	Computer Software	0	0	0	0	0	0
401	Purchase of Computer Equipment	0	0	0	0	0	0
44	Small Office Equip/Computer Purch & Repair	0	0	0	0	0	0
4	Tools & Equipment (Repairs & Maintenance)	0	0	0	0	0	0
321	Printer Rationalisation - Lease	0	0	0	0	0	0
2,237	Printer Rationalisation - Copy Costs	0	0	0	0	0	0
325	Clothing, Uniforms etc	0	0	0	0	0	0
25	Office/Computer Supplies	0	0	0	0	0	0
8,077	Supplies & Services	44,788	44,788	44,788	44,788	44,788	44,788
6,442	Legal Expenses	2,200	2,200	4,717	2,200	2,200	2,200
0	Election Staff Costs - HEED	0	0	0	0	0	0
6,552	Capital Schemes Maintenance	6,552	6,552	6,552	6,552	6,552	6,552
429	Other Admin Costs	20,000	20,000	20,000	20,000	20,000	20,000
(180,107)	Development & Modernisation	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
18,555	Misc.Expenditure	0	0	33,756	0	0	0
0	Payment to Consultants	0	0	2,500	0	0	0
(96,902)	**Supplies services and Admin Costs**	**(207,260)**	**(207,260)**	**(168,372)**	**(208,911)**	**(208,911)**	**(208,911)**
85,707	Payment to Other Bodies	368,285	368,285	329,285	300,285	300,285	300,285
289,577	Carbon Emmissions	0	0	0	0	0	0
375,284	**Payments to other Bodies**	**368,285**	**368,285**	**329,285**	**300,285**	**300,285**	**300,285**
2,953,230	**Gross Expenditure**	**2,642,079**	**2,634,679**	**2,668,874**	**2,612,455**	**2,609,313**	**2,624,256**
(198,447)	Income From Other Agencies	0	0	(1,822)	0	0	0
(15,751)	Non Specific Other Govt Grants	0	0	(33,756)	0	0	0
(28,010)	Rent Other	(5,900)	(5,900)	(19,378)	(5,900)	(5,900)	(5,900)
(2,522,043)	Rents Shops & Offices	(4,128,622)	(4,128,622)	(3,506,748)	(3,965,834)	(3,965,834)	(3,965,834)
(68,533)	Rent Sites	0	0	(37,019)	0	0	0
(1,155,790)	Rents Industrial Units	0	0	(575,208)	0	0	0
(526)	Planning Application Fees	0	0	0	0	0	0
(5,350)	Other Fees	0	0	(2,500)	0	0	0
(1,494)	Property Income	0	0	0	0	0	0
(944)	Sales General	0	0	0	0	0	0
0	Income From Private Parties	(22,750)	(22,750)	(20,928)	(22,879)	(22,879)	(22,879)
(11,851)	Miscellaneous Income	(7,280)	(7,280)	(5,280)	(7,280)	(7,280)	(7,280)
(176)	Other Accounts of the Authority	(141,486)	(141,486)	(204,814)	0	0	0
(612,776)	Int Rech - Staff Costs	(469,411)	(469,411)	(469,411)	(636,591)	(643,932)	(650,718)
(4,621,691)	**Income**	**(4,775,449)**	**(4,775,449)**	**(4,876,864)**	**(4,638,485)**	**(4,645,825)**	**(4,652,611)**
(4,621,691)	**Gross Income**	**(4,775,449)**	**(4,775,449)**	**(4,876,864)**	**(4,638,485)**	**(4,645,825)**	**(4,652,611)**
(1,668,461)	**Net Expenditure**	**(2,133,370)**	**(2,140,770)**	**(2,207,990)**	**(2,026,029)**	**(2,036,512)**	**(2,028,354)**

Regeneration
Capital Investment Team

OUTTURN 2016/2017 £	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018 £	REVISED ESTIMATE 2017/2018 £	PROBABLE 2017/2018 £	ESTIMATE 2018/2019 £	INDICATIVE ESTIMATE 2019/2020 £	INDICATIVE ESTIMATE 2020/2021 £
415,756	Others Basic Pay	490,531	490,531	454,367	499,308	508,757	517,980
3,406	Others Training Costs Not Paid Through salaries	0	0	0	0	0	0
44,951	Others National Insurance Employers	54,658	54,658	50,358	54,924	55,963	56,978
80,259	Others Superannuation Employers	99,227	99,227	87,692	99,862	101,751	103,596
41	Others Miscellaneous Staff Costs	0	0	0	0	0	0
544,413	**Employee Cost**	**644,416**	**644,416**	**592,417**	**654,094**	**666,471**	**678,554**
94	Other Travel Costs	0	0	0	0	0	0
3,291	Employee Related Travel	5,900	5,900	5,900	5,900	5,900	5,900
3,385	**Transport Cost**	**5,900**	**5,900**	**5,900**	**5,900**	**5,900**	**5,900**
1,618	Mobile Phones	1,500	1,500	750	202	202	202
238	Hospitality	0	0	38	0	0	0
850	Conference Fees	0	0	0	0	0	0
187	Subsistence	0	0	128	0	0	0
374	Purchase of Computer Equipment	0	0	827	0	0	0
0	Tools & Equipment (Repairs & Maintenance)	0	0	0	0	0	0
0	Clothing, Uniforms etc	0	0	0	0	0	0
372	Office/Computer Supplies	500	500	3,008	500	500	500
403	Supplies & Services	2,200	2,200	500	2,200	2,200	2,200
274	Other Admin Costs	500	500	500	500	500	500
206	Misc.Expenditure	0	0	162	0	0	0
4,522	**Supplies services and Admin Costs**	**4,700**	**4,700**	**5,913**	**3,402**	**3,402**	**3,402**
552,320	**Gross Expenditure**	**655,016**	**655,016**	**604,230**	**663,396**	**675,773**	**687,856**
(552,320)	Other Accounts of the Authority	0	0	0	0	0	0
0	Int Rech - Staff Costs	(655,016)	(655,016)	(604,230)	(637,532)	(649,212)	(660,561)
(552,320)	**Income**	**(655,016)**	**(655,016)**	**(604,230)**	**(637,532)**	**(649,212)**	**(660,561)**
(552,320)	**Gross Income**	**(655,016)**	**(655,016)**	**(604,230)**	**(637,532)**	**(649,212)**	**(660,561)**
0	**Net Expenditure**	**0**	**0**	**0**	**25,863**	**26,561**	**27,294**

Regeneration
Consultancy Services

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
786,315	Others Basic Pay	769,250	771,118	760,962	739,838	750,058	759,810
42	Others - Other Allowances	0	0	0	0	0	0
37	Holiday Pay for Add Pay	0	0	0	0	0	0
157	Others Variable OT at 1.0	1,000	1,000	1,000	1,000	1,000	1,000
294	Others Variable OT at 1.5	0	0	0	0	0	0
4,072	Others Training Costs Not Paid Through salaries	1,543	1,543	1,543	1,543	1,543	1,543
79,577	Others National Insurance Employers	79,913	80,180	78,299	81,383	82,507	83,579
151,886	Others Superannuation Employers	152,161	152,695	146,891	147,967	150,012	151,962
16,668	Others Agency Staff	0	0	0	0	0	0
17	Others Miscellaneous Staff Costs	750	750	750	750	750	750
1,039,065	**Employee Cost**	**1,004,617**	**1,007,286**	**989,445**	**972,481**	**985,869**	**998,644**
7,618	Employee Related Travel	8,000	8,000	6,100	7,000	7,000	7,000
7,618	**Transport Cost**	**8,000**	**8,000**	**6,100**	**7,000**	**7,000**	**7,000**
2,248	Printing	1,100	1,100	1,100	1,100	1,100	1,100
545	Stationery	0	0	0	0	0	0
202	Books	0	0	48	0	0	0
0	Publications	1,000	1,000	952	500	500	500
510	Telephone Rentals	1,250	1,250	665	233	233	233
674	Mobile Phones	0	0	134	0	0	0
380	Hospitality	0	0	0	0	0	0
0	Membership Fees & Subscriptions	1,500	1,500	750	1,500	1,500	1,500
80	Subsistence	0	0	0	0	0	0
360	Purchase of Computer Equipment	0	0	0	0	0	0
95	Small Office Equip/Computer Purch & Repair	500	500	9,617	500	500	500
321	Printer Rationalisation - Lease	0	0	0	0	0	0
2,237	Printer Rationalisation - Copy Costs	0	0	0	0	0	0
9	Winter Maintenance Miscellaneous Costs	0	0	0	0	0	0
42	Clothing, Uniforms etc	1,500	1,500	1,500	750	750	750
429	Supplies & Services	1,000	1,000	1,000	1,000	1,000	1,000
28	Other Admin Costs	0	0	14	0	0	0
8,160	**Supplies services and Admin Costs**	**7,850**	**7,850**	**15,780**	**5,583**	**5,583**	**5,583**
40,380	Other Accounts of the Authority	36,000	36,000	36,000	36,000	36,000	36,000
40,380	**Payments to other Bodies**	**36,000**	**36,000**	**36,000**	**36,000**	**36,000**	**36,000**
1,095,223	**Gross Expenditure**	**1,056,467**	**1,059,136**	**1,047,325**	**1,021,064**	**1,034,452**	**1,047,227**
(161)	Recovery from Salary	0	0	0	0	0	0
(139,464)	Other Accounts of the Authority	0	0	0	0	0	0
0	Int Rech - Staff Costs	(76,175)	(76,175)	(72,210)	(77,487)	(79,004)	(80,525)
(139,625)	**Income**	**(76,175)**	**(76,175)**	**(72,210)**	**(77,487)**	**(79,004)**	**(80,525)**
(139,625)	**Gross Income**	**(76,175)**	**(76,175)**	**(72,210)**	**(77,487)**	**(79,004)**	**(80,525)**
955,598	**Net Expenditure**	**980,292**	**982,961**	**975,115**	**943,577**	**955,448**	**966,702**

Regeneration
Economic Development

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
541,003	Others Basic Pay	552,157	553,498	547,956	537,397	545,636	549,934
55,228	Others National Insurance Employers	55,221	55,413	57,218	56,492	57,344	57,789
110,231	Others Superannuation Employers	111,706	112,089	110,678	110,204	111,866	112,734
706,462	**Employee Cost**	**719,084**	**721,000**	**715,851**	**704,092**	**714,846**	**720,457**
5,543	Rents	10,000	10,000	5,100	10,000	10,000	10,000
124	Electricity	127	127	127	132	137	143
5,667	**Property Cost**	**10,127**	**10,127**	**5,227**	**10,132**	**10,137**	**10,143**
3,568	Employee Related Travel	3,550	3,550	3,550	3,550	3,550	3,550
3,568	**Transport Cost**	**3,550**	**3,550**	**3,550**	**3,550**	**3,550**	**3,550**
0	Stationery	1,200	1,200	1,200	1,200	1,200	1,200
17,643	Publicity & Promotions	0	0	20,000	20,000	20,000	20,000
0	Telephone - Calls	3,350	3,350	2,825	2,114	2,114	2,114
372	Telephone Rentals	0	0	186	0	0	0
1,528	Mobile Phones	0	0	339	0	0	0
378	Hospitality	500	500	500	500	500	500
370	Conference Fees	1,000	1,000	1,000	1,000	1,000	1,000
279	Subsistence	0	0	0	0	0	0
323	Purchase of Computer Equipment	0	0	0	0	0	0
358	Small Office Equip/Computer Purch & Repair	0	0	0	0	0	0
61	Clothing, Uniforms etc	0	0	0	0	0	0
434	Supplies & Services	1,045	1,045	1,045	1,045	1,045	1,045
21,746	**Supplies services and Admin Costs**	**7,095**	**7,095**	**27,095**	**25,859**	**25,859**	**25,859**
251,255	Payment to Other Bodies	323,049	323,049	315,000	295,840	295,840	295,840
117,940	Scheme Allocation - Other Initiatives	150,770	150,770	150,770	150,770	150,770	150,770
57,166	Other Funding	60,000	60,000	60,000	45,500	45,500	45,500
0	Strategic Regeneration Fund	0	0	37,916	0	0	0
12,615	Youth Employment Grant	0	0	0	0	0	0
33,161	Town Centre Regeneration Fund	33,550	33,550	33,550	5,050	5,050	5,050
472,137	**Payments to other Bodies**	**567,369**	**567,369**	**597,236**	**497,160**	**497,160**	**497,160**
1,209,580	**Gross Expenditure**	**1,307,225**	**1,309,141**	**1,348,959**	**1,240,793**	**1,251,553**	**1,257,169**
(165,914)	Income From Other Local Authorities	0	0	0	0	0	0
(138,632)	Income From Other Agencies	0	0	0	0	0	0
(305,615)	Non Specific Other Govt Grants	(579,540)	(579,540)	(617,456)	(579,540)	(579,540)	(579,540)
(64,159)	Other Non Govt Grants	0	0	0	(40,000)	0	0
0	Miscellaneous Income	(137,742)	(137,742)	(137,752)	(139,055)	(140,445)	(141,850)
(104,314)	Int Rech - Staff Costs	(108,130)	(108,130)	(108,130)	(109,211)	(110,303)	(110,303)
(778,634)	**Income**	**(825,412)**	**(825,412)**	**(863,338)**	**(867,806)**	**(830,288)**	**(831,693)**
(778,634)	**Gross Income**	**(825,412)**	**(825,412)**	**(863,338)**	**(867,806)**	**(830,288)**	**(831,693)**
430,946	**Net Expenditure**	**481,813**	**483,729**	**485,621**	**372,988**	**421,264**	**425,476**

Miscellaneous Services

DESCRIPTION	PAGE	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
		£	£	£	£	£	£
Sundry Services	**88**	**3,121,614**	**3,583,822**	**3,609,964**	**6,429,428**	**6,658,332**	**7,012,779**
Members Allowances	**89**	**569,579**	**569,579**	**574,721**	**577,294**	**582,762**	**588,284**
CPP	**90**	**460,914**	**27,000**	**27,000**	**27,000**	**27,000**	**27,000**
European Employability	**91**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**
CE, Directors, Strategic Leads	**92**	**1,276,935**	**1,276,935**	**1,323,365**	**1,341,091**	**1,354,218**	**1,367,024**
Miscellaneous Services		**5,939,042**	**5,967,336**	**6,045,050**	**8,884,813**	**9,132,312**	**9,505,088**

Miscellaneous Services
Sundry Services

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
0	Corporate Staff Savings Target	(261,000)	0	0	0	0	0
(5,678)	Others Basic Pay	2,000	2,000	15,000	2,000	2,000	2,000
2,892,033	Others Pension Costs	3,000,000	3,000,000	3,000,000	3,100,000	3,100,000	3,100,000
0	Future Operating Model	(432,223)	(110,264)	(110,264)	0	0	0
0	Customer Services Saving	(100,000)	0	0	0	0	0
44,207	Others - Death in Service	75,890	75,890	75,890	75,890	75,890	75,890
2,930,562	**Employee Cost**	**2,284,667**	**2,967,626**	**2,980,626**	**3,177,890**	**3,177,890**	**3,177,890**
0	Pooled Cars Target Saving	(26,700)	0	0	0	0	0
0	**Transport Cost**	**(26,700)**	**0**	**0**	**0**	**0**	**0**
1,067,784	Insurance	903,944	903,944	751,325	675,015	675,015	675,015
65,682	Hospitality/ Provost's Hospitality	39,000	39,000	39,000	39,000	39,000	39,000
0	Community Council Support	2,000	2,000	0	2,000	2,000	2,000
1,322	Elections	142,000	142,000	142,000	0	0	0
221,837	Misc.Expenditure	352,505	52,505	49,183	3,357,134	4,388,104	5,664,665
0	Apprenticeship Levy	680,000	680,000	680,000	680,000	680,000	680,000
0	Training Savings Target	(42,949)	0	0	0	0	0
258,810	Audit Fees	257,670	257,670	257,670	257,670	257,670	257,670
63,201	Contribution To COSLA	63,201	63,201	63,201	63,201	63,201	63,201
1,678,636	**Supplies services & Admin**	**2,397,371**	**2,140,320**	**1,982,379**	**5,074,020**	**6,104,990**	**7,381,551**
31,289	Grants To Vol Orgs	12,000	12,000	12,000	12,000	12,000	12,000
189,779	Grants General	200,000	200,000	200,000	150,000	150,000	150,000
155,500	Elderly Grant Payment	150,000	150,000	150,000	150,000	150,000	150,000
50,000	Payment to Other Bodies	50,000	50,000	50,000	50,000	50,000	50,000
26,886	Disclosure Scotland	52,434	52,434	25,000	25,000	25,000	25,000
150,000	Womans Aid	150,000	150,000	150,000	150,000	150,000	150,000
150,000	Contribution to CTRS	150,000	150,000	150,000	0	0	0
75,000	Modern Apprentices	75,000	75,000	75,000	75,000	75,000	75,000
0	Transformational Efficiency Target	0	0	0	(250,000)	(500,000)	(1,000,000)
(12,500)	Shared Services	(500,000)	(500,000)	(500,000)	(13,000)	(13,000)	(13,000)
815,954	**Payments to other Bodies**	**339,434**	**339,434**	**312,000**	**349,000**	**99,000**	**(401,000)**
5,425,152	**Gross Expenditure**	**4,994,772**	**5,447,380**	**5,275,005**	**8,600,910**	**9,381,880**	**10,158,441**
(2,350,896)	Miscellaneous Income	(1,873,158)	(1,863,558)	(1,665,041)	(2,171,482)	(2,723,548)	(3,145,662)
(2,350,896)	**Income**	**(1,873,158)**	**(1,863,558)**	**(1,665,041)**	**(2,171,482)**	**(2,723,548)**	**(3,145,662)**
(2,350,896)	**Gross Income**	**(1,873,158)**	**(1,863,558)**	**(1,665,041)**	**(2,171,482)**	**(2,723,548)**	**(3,145,662)**
3,074,256	**Total Sundry Services**	**3,121,614**	**3,583,822**	**3,609,964**	**6,429,428**	**6,658,332**	**7,012,779**

Miscellaneous Services
Members Allowances

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
443,500	Others Basic Pay	447,903	447,903	442,091	444,598	449,044	453,534
36,574	Others National Insurance	32,810	32,810	35,749	33,138	33,469	33,804
48,098	Others Superannuation	49,816	49,816	65,325	69,054	69,745	70,442
528,172	**Employee Cost**	**530,529**	**530,529**	**543,165**	**546,790**	**552,258**	**557,780**
826	Fleet Maintenance Charge	1,000	1,000	1,000	900	900	900
436	Diesel	1,382	1,382	1,382	430	430	430
10,403	Members Trav & Subs	12,630	12,630	10,000	11,000	11,000	11,000
11,665	**Transport Cost**	**15,012**	**15,012**	**12,382**	**12,330**	**12,330**	**12,330**
0	Postages	700	700	0	0	0	0
0	Advertising	2,200	2,200	0	0	0	0
5,894	Telephones / Mobile Phones	6,500	6,500	6,000	6,000	6,000	6,000
774	Hospitality	0	0	500	500	500	500
0	Membership Fees	1,400	1,400	200	200	200	200
978	Conference Fees	1,800	1,800	1,000	1,000	1,000	1,000
0	Office Equip/Computer	600	600	0	0	0	0
963	Printer - Lease	1,926	0	0	0	0	0
2,232	Printer - Copy Costs	2,174	4,100	3,174	2,174	2,174	2,174
705	Office/Computer Supplies	1,000	1,000	700	700	700	700
2,749	Supplies & Services	500	500	1,000	1,000	1,000	1,000
4,691	Members Surgeries	2,000	2,000	5,000	5,000	5,000	5,000
1,610	Members Other Costs	3,000	3,000	1,600	1,600	1,600	1,600
0	JP Expenses	238	238	0	0	0	0
20,596	**Supplies & Admin**	**24,038**	**24,038**	**19,174**	**18,174**	**18,174**	**18,174**
560,433	**Gross Expenditure**	**569,579**	**569,579**	**574,721**	**577,294**	**582,762**	**588,284**
560,433	**Total Members Allowances**	**569,579**	**569,579**	**574,721**	**577,294**	**582,762**	**588,284**

Miscellaneous Services
CPP

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
460,914	Payments to other Bodies	460,914	27,000	27,000	27,000	27,000	27,000
460,914	**Payments to Other Bodies**	**460,914**	**27,000**	**27,000**	**27,000**	**27,000**	**27,000**
460,914	**Gross Expenditure**	**460,914**	**27,000**	**27,000**	**27,000**	**27,000**	**27,000**
460,914	**Total CPP**	**460,914**	**27,000**	**27,000**	**27,000**	**27,000**	**27,000**

Miscellaneous Services
European Employability

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
510,000	Other Accounts of the Authority	510,000	510,000	510,000	510,000	510,000	510,000
510,000	**Payments to Other Bodies**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**
510,000	**Gross Expenditure**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**
510,000	**Total European Employability**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**	**510,000**

Miscellaneous Services
Chief Executive, Directors and Strategic Leads

OUTTURN 2016/2017	DESCRIPTION	ORIGINAL ESTIMATE 2017/2018	REVISED ESTIMATE 2017/2018	PROBABLE 2017/2018	ESTIMATE 2018/2019	INDICATIVE ESTIMATE 2019/2020	INDICATIVE ESTIMATE 2020/2021
£		£	£	£	£	£	£
980,729	Others Basic Pay	953,757	953,757	992,415	998,189	1,008,156	1,017,867
121,819	Others National Insurance	117,281	117,281	118,209	124,455	125,696	126,912
190,579	Others Superannuation	176,124	176,124	183,671	192,377	194,296	196,175
2,795	Other - training	0	0	3,000	0	0	0
1,293,127	**Employee Cost**	**1,247,162**	**1,247,162**	**1,297,295**	**1,315,021**	**1,328,148**	**1,340,954**
6,027	Employee Related Travel	6,425	6,425	6,000	6,000	6,000	6,000
6,027	**Transport Cost**	**6,425**	**6,425**	**6,000**	**6,000**	**6,000**	**6,000**
3,867	Telephones	6,250	6,250	3,900	3,900	3,900	3,900
2,643	Hospitality	2,000	2,000	5,000	5,000	5,000	5,000
6,503	Membership Fees & Subscriptions	6,847	6,847	6,500	6,500	6,500	6,500
1,398	Conference Fees	7,670	7,670	2,670	2,670	2,670	2,670
1,669	Supplies & Services	581	581	2,000	2,000	2,000	2,000
16,080	**Supplies services & Admin**	**23,348**	**23,348**	**20,070**	**20,070**	**20,070**	**20,070**
1,318,029	**Gross Expenditure**	**1,276,935**	**1,276,935**	**1,323,365**	**1,341,091**	**1,354,218**	**1,367,024**
(8,000)	Other Accounts of the Authority	0	0	0	0	0	0
(8,000)	**Income**	**0**	**0**	**0**	**0**	**0**	**0**
1,310,029	**Total CE, Exec. Directors & Strategic Leads**	**1,276,935**	**1,276,935**	**1,323,365**	**1,341,091**	**1,354,218**	**1,367,024**

HRA
ESTIMATES 2018/19

HRA

OUTTURN 2016/2017 £000	DESCRIPTION	ESTIMATE 2017/18 £000	PROBABLE 2017/18 £000	ESTIMATE 2018/19 £000
4,071	Employee Costs	4,495	4,434	4,895
1,801	Property Costs	1,819	1,777	1,813
102	Transport costs	105	101	101
440	Supplies, Services & Admin Costs	380	395	399
2,148	Support Costs	2,141	2,148	2,148
257	Other Expenditure	157	290	291
11,542	Repairs & Maintenance	11,716	11,118	11,694
999	Bad Debt Provision	1,060	1,060	1,060
1,273	Void Loss (Council Tax/Lost Rents)	1,227	1,189	1,085
17,942	Loan Charges & CFCR	18,800	18,800	19,023
40,575	**GROSS EXPENDITURE**	**41,900**	**41,312**	**42,509**
(39,642)	Houses	(40,205)	(39,894)	(40,825)
(229)	Lock Ups	(227)	(225)	(225)
(1,119)	Factoring & Insurance	(1,136)	(1,114)	(1,114)
(124)	Other Rents	(143)	(129)	(132)
(70)	Interest on revenue Balances	(46)	(70)	(70)
(137)	Miscellaneous Income	(143)	(143)	(143)
(41,321)	**GROSS INCOME**	**(41,900)**	**(41,575)**	**(42,509)**
(746)	**NET EXPENDITURE**	**0**	**(263)**	**0**

GENERAL SERVICES & HRA
CAPITAL ESTIMATES 2018/19

CAPITAL SUMMARY

DESCRIPTION	ORIGINAL ESTIMATE 2017/18 £000	REVISED ESTIMATE 2017/18 £000	PROBABLE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000	ESTIMATE 2020/21 £000
Resources	8	61	61	0	0	0
Regulatory	10	83	74	38	0	0
People and Transformation	807	1,394	1,385	1,146	775	1,107
Communications, Culture and Technology	119	556	496	521	1,000	3,000
Education, Learning and Attainment	19,528	20,658	13,112	4,211	5,255	9,500
Environment and Neighbourhood	20,286	22,485	12,182	24,427	18,523	12,186
Housing and Communities	1,125	1,509	789	656	0	0
Regeneration	28,989	36,883	19,286	32,515	17,633	30,540
Health and Social Care Partnership	7,031	7,643	1,000	8,886	5,919	989
Central Costs	2,682	2,682	2,682	2,682	2,562	2,512
General Services Capital	**80,585**	**93,954**	**51,067**	**75,082**	**51,667**	**59,834**
HRA Capital	**27,321**	**30,578**	**19,394**	**31,726**	**56,305**	**47,702**
Gross Income	(107,906)	(124,532)	(70,461)	(106,808)	(107,972)	(107,536)
Net Position	**0**	**0**	**0**	**0**	**0**	**0**

GENERAL SERVICES CAPITAL
STRATEGIC LEAD SUMMARY

OUTTURN 2016/17 £000	DESCRIPTION	ORIGINAL ESTIMATE 2017/18 £000	REVISED ESTIMATE 2017/18 £000	PROBABLE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000	ESTIMATE 2020/21 £000
13	Agresso Upgrade	8	1	1	0	0	0
25	Valuation Joint Board	0	3	3	0	0	0
6	Electronic Insurance System	0	7	7	0	0	0
0	Equipment to meet H&S requirements in relation to Arm and Hand Vibration Risk		50	50	0	0	0
44	**Resources**	**8**	**61**	**61**	**0**	**0**	**0**
7	E Building Standards	0	8	8	0	0	0
0	Noise Monitoring Equipment	10	10	8	0	0	0
0	Air Quality Monitoring	0	8	9	30	0	0
0	GP/GIS in Planning	0	5	0	5	0	0
0	Replacement Scanners	0	15	15	0	0	0
0	Legal Case Management System	0	33	30	3	0	0
0	Members ICT	0	4	4	0	0	0
7	**Regulatory**	**10**	**83**	**74**	**38**	**0**	**0**
1,166	ICT Modernisation / Infrastructure - ICT	613	1,161	1,156	942	575	625
0	ICT Core Infrastructure/ ICT Security & DR	0	0	0	200	200	482
10	Workforce Management System	14	5	1	4	0	0
115	ICT Security and DR	180	221	221	0	0	0
11	Free wi-fi in libraries, new care homes and one stop shops	0	7	7	0	0	0
1,302	**People and Transformation**	**807**	**1,394**	**1,385**	**1,146**	**775**	**1,107**
19	Civic Heart Works	0	44	2	42	0	0
0	Heritage Capital Fund	0	0	0	0	1,000	3,000
24	Antonine Wall	19	29	11	28	0	0
50	Upgrade of Clydebank Library	100	450	450	0	0	0
0	Telephone System Upgrade	0	0	0	15	0	0
0	Transformation of Infrastructure Libraries and Museums	0	0	0	421	0	0
0	Customer Services Transformation	0	0	0	5	0	0
0	Trading Standards Scam Prevention	0	0	0	10	0	0
0	Multi Channel Queries	0	33	33	0	0	0
93	**Communications, Culture and Technology**	**119**	**556**	**496**	**521**	**1,000**	**3,000**
303	Lennox and St Ronan's	0	3	3	0	0	0
0	Schools Estate Improvement Plan	5,000	5,000	0	570	5,250	9,500
6,327	Kilpatrick School - New Build	870	197	281	20	0	0
790	OLSP - New Build	490	480	300	190	0	0
3,193	Aitkenbar PS, St Peters PS, Andrew Cameron EE&CC	488	668	227	441	0	0
4,486	Haldane PS, St Kessog's PS, Jamestown PS & EECC (New Balloch)	10,000	10,000	10,680	230	5	0
641	Children and Young Persons / Early Years	1,482	1,924	308	1,616	0	0
2	Choices Programme	748	748	48	700	0	0
0	New Levenvale Primary School All Weather Pitch	250	250	3	247	0	0
0	New MUGA for St. Patricks Primary School and playground improvements	200	200	3	197	0	0
3,431	Schools Estate Refurbishment Plan	0	1,188	1,259	0	0	0
19,173	**Education, Learning and Attainment**	**19,528**	**20,658**	**13,112**	**4,211**	**5,255**	**9,500**
20,619	**Transformation and Public Service Reform**	**20,472**	**22,752**	**15,128**	**5,916**	**7,030**	**13,607**

GENERAL SERVICES CAPITAL
STRATEGIC LEAD SUMMARY

OUTTURN 2016/17 £000	DESCRIPTION	ORIGINAL ESTIMATE 2017/18 £000	REVISED ESTIMATE 2017/18 £000	PROBABLE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000	ESTIMATE 2020/21 £000
100	Infrastructure - Flooding	100	100	100	100	100	100
2,117	Infrastructure - Roads	2,580	2,635	2,635	4,580	4,180	3,180
0	Protective overcoating to 4 over bridges, River Leven	0	0	0	270	0	270
39	Gruggies Burn Flood Prevention Scheme	469	485	70	315	8,000	5,800
252	Flood Risk Management	350	448	150	648	350	350
453	Energy efficient street lighting apparatus	0	47	47	0	0	0
31	Auld Street Clydebank - Bond	237	256	70	186	0	0
69	Cycling, Walking and Safer Streets	76	76	78	76	76	93
120	Footways/Cycle Path upgrades	100	100	100	100	100	100
114	SPT	0	310	116	134	0	0
0	Turnberry Homes	0	7	0	7	0	0
0	Strathleven Park and Ride Car Park	145	285	10	275	0	0
297	Street Lighting and asssociated electrical infrastructure	100	303	303	100	100	100
107	Levengrove Park	3,361	3,320	1,660	1,660	0	0
50	Free School Meals	0	150	30	120	0	0
3	Cashless Catering	0	52	0	52	0	0
718	Vehicle Replacement	1,033	1,597	1,526	3,902	493	1,363
15,377	New Clydebank Leisure Centre	664	508	408	100	0	0
13	New Dalmonach Community Centre and Nursery	1,085	1,122	42	1,095	0	0
154	Clydebank Crematorium	0	0	53	0	0	0
0	Kilmaronock Cemetery Extension	195	225	50	175	0	0
66	Vale of Leven Cemetery Extension	461	495	130	365	0	0
31	North Dalnottar Cemetery Extension	0	0	1	0	0	0
2	Bereavement Services Office Conversion	100	128	128	0	0	0
1	Posties Park Sports Hub	1,637	1,778	150	1,628	0	0
106	Clydebank Community Sports Hub	2,646	2,646	1,390	2,290	54	0
122	Sports Pitch Upgrades	220	90	15	75	0	0
771	Community Capital Fund	1,627	1,783	945	660	0	0
41	Community Sports Fund	500	330	330	0	0	0
136	Public non adopted paths and roads	150	171	171	150	450	450
331	Invest in creating an Environmental Improvement Fund	1,130	1,359	1,084	275	0	0
0	Allotment Development	400	400	120	280	0	0
0	New West Bridgend Community Ceradnorntre	0	0	50	625	0	0
0	New Sports Changing Facility Dumbarton West (Old OLSP site)	0	0	0	150	150	0
0	New Sports Changing Facility at Duntocher	0	0	0	300	0	0
0	New Play & Recreation at Radnor Park, including MUGA	200	260	130	130	0	0
0	New Sports Changing Facility at Lusset Glen in Old Kilpatrick	150	150	0	150	0	0
0	Mandatory 20MPH Residential communities	100	100	50	350	100	0
0	A813 Road Improvement Phase 1	0		0	750	800	150
0	A811 Infrastructure Works	0			1,500	0	0
0	A811 Lomond Bridge	0			100	3,570	230
0	Lussett Glen	0	19	19	0	0	0
0	Holm Park & Yoker Athletic FC	470	750	21	729	0	0
0	Supporting the mobilisation of environmental health and trading standards officers	0		0	25	0	0
21,621	**Environment and Neighbourhood**	**20,286**	**22,485**	**12,182**	**24,427**	**18,523**	**12,186**
58	Integrated Housing Management System	375	546	301	181	0	0
37	Invest in "Your Community Initiative"	750	963	488	475	0	0
95	**Housing and Communities**	**1,125**	**1,509**	**789**	**656**	**0**	**0**
2,029	Building Upgrades and H&S	3,190	4,976	4,882	3,208	3,090	3,090
553	Regeneration/Local Economic Development	2,241	2,812	523	2,283	1,000	1,000
1,068	Queens Quay	12,630	13,950	2,362	11,855	0	0
20	Queens Quay District Heating Network	0	2,480	790	10,690	600	0
353	Exxon City Deal	1,208	1,155	500	760	1,400	6,950
0	Regeneration Fund	800	800	0	1,850	4,550	6,000
0	Depot Rationalisation	0	0	0	100	6,400	10,000
84	Depot Urgent Spend	55	43	43	82	0	0
11	Pappert Woodland Wind Farm	100	139	30	159	200	3,500
0	Scaffolding	0	717	0	0	0	0
8,425	Office Rationalisation	8,525	9,396	10,062	698	393	0
121	Change of heating fuel- schools	0	63	20	43	0	0
31	Leisure Energy projects	240	246	21	225	0	0
0	Oil to Gas Conversion (Braehead PS, Carleith PS & Hub CEC)	0	0	0	187	0	0
97	Solar panel installation 16/17	0	28	27	0	0	0
0	Installation of Solar Panels (OHR PS and Whitecrook PS)	0	0	0	135	0	0
0	Elevated Platforms (Building Services)	0	0	0	45	0	0
0	Automatic Meter Readers	0	0	0	48	0	0
0	Upgrade Lighting (Alexandria CEC, Carleith PS, Dumbarton Library, WDAC & Whitecrook PS)	0	0	0	95	0	0
0	Welfare Units	0	78	26	52	0	0
12,792	**Regeneration**	**28,989**	**36,883**	**19,286**	**32,515**	**17,633**	**30,540**
34,508	**Regeneration, Environment and Growth**	**50,400**	**60,877**	**32,257**	**57,598**	**36,156**	**42,726**

GENERAL SERVICES CAPITAL
HEALTH AND SOCIAL CARE PARTNERSHIP - SUMMARY

OUTTURN 2016/17 £000	DESCRIPTION	ORIGINAL ESTIMATE 2017/18 £000	REVISED ESTIMATE 2017/18 £000	PROBABLE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000	ESTIMATE 2020/21 £000
4	Service Redesign Bruce Street	0	7	7	0	0	0
614	Aids & Adaptations	655	655	655	709	690	700
8,841	Replace Elderly Care Homes and Day Care Centre	6,376	6,981	338	8,177	5,229	289
9,459	**Health and Social Care Partnership**	**7,031**	**7,643**	**1,000**	**8,886**	**5,919**	**989**

GENERAL SERVICES CAPITAL
GENERAL SERVICES CAPITAL - SUMMARY

OUTTURN 2016/17 £000	DESCRIPTION	ORIGINAL ESTIMATE 2017/18 £000	REVISED ESTIMATE 2017/18 £000	PROBABLE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000	ESTIMATE 2020/21 £000
2,696	Direct Project Support	2,682	2,682	2,682	2,682	2,562	2,512
2,696	**Central Costs**	**2,682**	**2,682**	**2,682**	**2,682**	**2,562**	**2,512**
67,282	**Total General Services**	**80,585**	**93,954**	**51,067**	**75,082**	**51,667**	**59,834**

HRA CAPITAL
SERVICE SUMMARY

OUTTURN 2016/17 £000	DESCRIPTION	ORIGINAL ESTIMATE 2017/18 £000	REVISED ESTIMATE 2017/18 £000	PROBABLE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000	ESTIMATE 2020/21 £000
265	Special Needs Adaptations	300	300	300	400	400	400
6	CCTV Projects	40	129	125	0	0	0
72	Priority Projects as Advised by Housing Management	152	102	105	0	0	0
0	Community Safety Projects	100	136	38	98	0	0
803	Minor Capital Projects	800	800	500	600	600	400
441	Projects to Deliver Housing Policies/Strategies	541	709	470	239	0	0
22	Integrated Housing Asset Management	861	765	427	257	0	0
96	Housing Asset Management	50	50	50	50	50	50
29	Support Regeneration	0	0	0	0	0	0
1,735	**Other Capital Expenditure**	**2,844**	**2,991**	**2,015**	**1,644**	**1,050**	**850**
163	Targeted SHQS Compliance Works	600	792	207	792	200	200
2,731	Targeted EESSH Compliance Works	3,525	4,062	600	5,150	5,150	4,912
0	Planned Upgrade Programme (WDC/WDTRO Partnership Projects)	0	0	0	0	0	0
2,047	Building External Component Renewals	2,650	3,076	2,000	3,100	3,176	2,600
1,127	Doors/window component renewals	1,250	1,500	1,500	1,500	1,500	1,500
30	External stores/garages/bin stores/drainage component renewals	70	104	104	70	70	40
74	Secure Entry Component Renewals	90	70	0	140	70	40
1,454	Statutory/Regulatory Compliance Works	258	100	100	100	100	100
511	Heating Improvements	600	600	640	600	600	500
91	Energy Improvments/Energy Efficiency Works	100	142	142	50	50	50
724	Modern Facilities and Services	590	590	300	390	400	400
8,953	**Major Component Replacement**	**9,733**	**11,035**	**5,593**	**11,892**	**11,316**	**10,342**
3,733	Void Housing	2,500	2,500	2,800	2,500	2,000	1,500
3,733	**Void Capital**	**2,500**	**2,500**	**2,800**	**2,500**	**2,000**	**1,500**
0	Regeneration/Demolition of Surplus Stock	2,231	1,550	216	183	1,151	0
0	Clydebank East demolition/homeloss & disturbance	180	128	128	40	2,017	3,000
358	Demolitions	0	0	0	0	0	0
358	**Demolitions**	**2,411**	**1,678**	**344**	**223**	**3,168**	**3,000**
0	Contingencies	100	100	0	100	100	100
0	**Contingencies**	**100**	**100**	**0**	**100**	**100**	**100**
0	Non Traditional and Traditional Improvement Works	2,461	2,459	200	1,500	759	0
2,046	Multi-Storey Improvement Works	20	0	0	0	0	0
108	Defective structures/component renewals	642	735	300	500	535	300
972	Environmental Improvement Works	1,410	1,280	1,280	1,280	1,280	900
195	Asbestos Management Works	300	300	300	200	200	200
3,321	**Structural & Environmental**	**4,833**	**4,775**	**2,080**	**3,480**	**2,774**	**1,400**
1,772	Direct Project Support	1,800	1,800	1,800	1,800	1,800	1,800
1,772	**Central Costs**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**	**1,800**
1,721	New Build Programme	3,100	5,699	4,762	10,087	34,097	28,710
1,721	**New Build**	**3,100**	**5,699**	**4,762**	**10,087**	**34,097**	**28,710**
21,594	**Total HRA**	**27,321**	**30,578**	**19,394**	**31,726**	**56,305**	**47,702**

TOTAL CAPITAL
INCOME SUMMARY

OUTTURN 2016/17 £000	DESCRIPTION	ORIGINAL ESTIMATE 2017/18 £000	REVISED ESTIMATE 2017/18 £000	PROBABLE 2017/18 £000	ESTIMATE 2018/19 £000	ESTIMATE 2019/20 £000	ESTIMATE 2020/21 £000
(47)	Resources Carry Forward	(354)	(473)	(280)	(193)	0	0
(7,492)	General Services Capital Grant	(9,824)	(9,920)	(9,920)	(8,557)	(8,557)	(8,388)
(1,087)	Ring Fenced Government Grant Funding	(1,162)	(5,096)	(2,976)	(5,837)	(7,710)	(10,740)
(471)	Match Funding	(4,705)	(5,329)	(2,655)	(8,074)	(650)	(30)
(1,822)	Capital Receipts	(15,382)	(15,542)	(1,274)	(10,891)	(8,969)	(3,380)
(56,103)	Prudential Borrowing	(48,916)	(57,067)	(33,546)	(41,177)	(25,539)	(37,054)
(260)	CFCR	(242)	(527)	(416)	(353)	(242)	(242)
(67,282)	**General Services Income**	**(80,585)**	**(93,954)**	**(51,067)**	**(75,082)**	**(51,667)**	**(59,834)**
0	Resources Carry Forward	(43)	0	0	(11,326)	0	0
(200)	New Build Grant	(2,000)	(2,996)	(2,516)	(4,982)	(19,143)	(7,398)
(14,491)	Prudential Borrowing	(22,479)	(23,762)	(1,226)	(7,375)	(31,102)	(35,478)
(2,117)	Capital Receipts	(586)	0	(2,303)	0	0	0
(18)	Loan Repayments	(24)	(14)	(42)	(14)	(14)	(2)
(2,334)	Other Contributions	0	(940)	(940)	(600)	(600)	(600)
(2,434)	CFCR	(2,189)	(2,865)	(12,367)	(7,429)	(5,447)	(4,224)
(21,594)	**HRA Income**	**(27,321)**	**(30,578)**	**(19,394)**	**(31,726)**	**(56,305)**	**(47,702)**
(88,876)	**Total Income**	**(107,906)**	**(124,532)**	**(70,461)**	**(106,808)**	**(107,972)**	**(107,536)**